

TEREX CORP  
Form 10-Q  
May 01, 2019

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2019

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 1-10702

Terex Corporation  
(Exact name of registrant as specified in its charter)

Delaware 34-1531521  
(State of Incorporation) (IRS Employer Identification No.)

200 Nyala Farm Road, Westport, Connecticut 06880  
(Address of principal executive offices)

(203) 222-7170  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  
YES  NO

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).  
YES  NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.  
Large accelerated filer  Accelerated filer  Non-accelerated filer   
Smaller reporting company  Emerging growth company

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If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
YES  NO

Number of outstanding shares of common stock: 71.2 million as of April 29, 2019.  
The Exhibit Index begins on page 51.

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## GENERAL

Unless specifically noted otherwise, this Quarterly Report on Form 10-Q filed by Terex Corporation generally speaks as of March 31, 2019 and excludes discontinued operations. Discontinued operations primarily relate to the Demag® mobile cranes business and mobile crane product lines manufactured in our Oklahoma City facility. See Note D - “Discontinued Operations and Assets and Liabilities Held for Sale” for further information. Unless otherwise indicated, Terex Corporation, together with its consolidated subsidiaries, is hereinafter referred to as “Terex,” the “Registrant,” “us,” “we,” “our” or the “Company.”

### Forward-Looking Information

Certain information in this Quarterly Report includes forward-looking statements (within the meaning of Section 27A of the Securities Act of 1933, Section 21E of the Securities Exchange Act of 1934 and the Private Securities Litigation Reform Act of 1995) regarding future events or our future financial performance that involve certain contingencies and uncertainties, including those discussed below in the section entitled “Management’s Discussion and Analysis of Financial Condition and Results of Operations – Contingencies and Uncertainties.” In addition, when included in this Quarterly Report or in documents incorporated herein by reference, the words “may,” “expects,” “should,” “intends,” “anticipates,” “believes,” “plans,” “projects,” “estimates” and the negatives thereof and analogous or similar expressions are intended to identify forward-looking statements. However, the absence of these words does not mean that the statement is not forward-looking. We have based these forward-looking statements on current expectations and projections about future events. These statements are not guarantees of future performance. Such statements are inherently subject to a variety of risks and uncertainties that could cause actual results to differ materially from those reflected in such forward-looking statements. Such risks and uncertainties, many of which are beyond our control, include, among others:

- our business is cyclical and weak general economic conditions affect the sales of our products and financial results;
- changes in import/export regulatory regimes and the escalation of global trade conflicts could continue to negatively impact sales of our products and our financial results;
- our financial results could be adversely impacted by the United Kingdom’s (“U.K.”) departure from the European Union (“E.U.”);
- our need to comply with restrictive covenants contained in our debt agreements;
- our ability to generate sufficient cash flow to service our debt obligations and operate our business;
- our ability to access the capital markets to raise funds and provide liquidity;
- our business is sensitive to government spending;
- our business is highly competitive and is affected by our cost structure, pricing, product initiatives and other actions taken by competitors;
- our retention of key management personnel;
- the financial condition of suppliers and customers, and their continued access to capital;
- exposure from providing financing and credit support for some of our customers;
- we may experience losses in excess of recorded reserves;
- we are dependent upon third-party suppliers, making us vulnerable to supply shortages and price increases;
- our business is global and subject to changes in exchange rates between currencies, commodity price changes, regional economic conditions and trade restrictions;
- our operations are subject to a number of potential risks that arise from operating a multinational business, including
- compliance with changing regulatory environments, the Foreign Corrupt Practices Act and other similar laws and political instability;
- a material disruption to one of our significant facilities;
- possible work stoppages and other labor matters;
- compliance with changing laws and regulations, particularly environmental and tax laws and regulations;

- litigation, product liability claims, intellectual property claims, class action lawsuits and other liabilities;
- our ability to comply with an injunction and related obligations imposed by the United States Securities and Exchange Commission (“SEC”);
- disruption or breach in our information technology systems and storage of sensitive data;
- our ability to successfully implement our Execute to Win strategy; and
- other factors.

Actual events or our actual future results may differ materially from any forward-looking statement due to these and other risks, uncertainties and significant factors. The forward-looking statements contained herein speak only as of the date of this Quarterly Report and the forward-looking statements contained in documents incorporated herein by reference speak only as of the date of the respective documents. We expressly disclaim any obligation or undertaking to release publicly any updates or revisions to any forward-looking statement contained or incorporated by reference in this Quarterly Report to reflect any change in our expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

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TEREX CORPORATION AND SUBSIDIARIES  
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For the Quarterly Period Ended March 31, 2019

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PART I. FINANCIAL INFORMATION  
ITEM 1. FINANCIAL STATEMENTS

TEREX CORPORATION AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (LOSS)  
(unaudited)  
(in millions, except per share data)

	Three Months Ended March 31,	
	2019	2018
Net sales	\$1,136.6	\$1,116.6
Cost of goods sold	(898.8 )	(888.0 )
Gross profit	237.8	228.6
Selling, general and administrative expenses	(138.1 )	(134.3 )
Income (loss) from operations	99.7	94.3
Other income (expense)		
Interest income	1.7	3.3
Interest expense	(23.0 )	(15.9 )
Other income (expense) – net	(3.2 )	1.2
Income (loss) from continuing operations before income taxes	75.2	82.9
(Provision for) benefit from income taxes	(18.0 )	(14.2 )
Income (loss) from continuing operations	57.2	68.7
Income (loss) from discontinued operations – net of tax	(124.4 )	(21.1 )
Gain (loss) on disposition of discontinued operations – net of tax	0.6	2.7
Net income (loss)	\$(66.6 )	\$50.3
Basic earnings (loss) per share:		
Income (loss) from continuing operations	\$0.81	\$0.86
Income (loss) from discontinued operations – net of tax	(1.76 )	(0.26 )
Gain (loss) on disposition of discontinued operations – net of tax	0.01	0.03
Net income (loss)	\$(0.94 )	\$0.63
Diluted earnings (loss) per share:		
Income (loss) from continuing operations	\$0.79	\$0.84
Income (loss) from discontinued operations – net of tax	(1.73 )	(0.26 )
Gain (loss) on disposition of discontinued operations – net of tax	0.01	0.04
Net income (loss)	\$(0.93 )	\$0.62
Weighted average number of shares outstanding in per share calculation		
Basic	70.6	79.7
Diluted	71.8	81.7
Comprehensive income (loss)	\$(68.9 )	\$76.5

The accompanying notes are an integral part of these condensed consolidated financial statements.

TEREX CORPORATION AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEET  
(unaudited)  
(in millions, except par value)

	March 31, 2019	December 31, 2018
Assets		
Current assets		
Cash and cash equivalents	\$ 304.6	\$ 339.5
Trade receivables (net of allowance of \$9.6 and \$9.1 at March 31, 2019 and December 31, 2018, respectively)	661.6	535.0
Inventories	955.4	918.9
Prepaid and other current assets	179.8	170.1
Current assets held for sale	406.6	459.5
Total current assets	2,508.0	2,423.0
Non-current assets		
Property, plant and equipment – net	327.6	317.3
Operating lease right-of-use assets	121.9	—
Goodwill	267.7	265.2
Intangible assets – net	11.0	11.4
Other assets	411.8	400.6
Non-current assets held for sale	6.8	68.4
Total assets	\$3,654.8	\$ 3,485.9
Liabilities and Stockholders' Equity		
Current liabilities		
Notes payable and current portion of long-term debt	\$6.1	\$ 4.1
Trade accounts payable	647.1	687.2
Accrued compensation and benefits	88.7	123.1
Current maturities of operating leases	25.7	—
Other current liabilities	193.2	220.8
Current liabilities held for sale	142.4	179.5
Total current liabilities	1,103.2	1,214.7
Non-current liabilities		
Long-term debt, less current portion	1,467.3	1,210.6
Non-current operating leases	106.2	—
Retirement plans	69.8	69.0
Other non-current liabilities	35.7	44.1
Non-current liabilities held for sale	90.3	86.5
Total liabilities	2,872.5	2,624.9
Commitments and contingencies		
Stockholders' equity		
Common stock, \$.01 par value – authorized 300.0 shares; issued 82.0 and 81.3 shares at March 31, 2019 and December 31, 2018, respectively	0.8	0.8
Additional paid-in capital	794.1	797.3
Retained earnings	674.4	749.0
Accumulated other comprehensive income (loss)	(287.1	) (284.8
Less cost of shares of common stock in treasury – 11.6 and 11.7 shares at March 31, 2019 and December 31, 2018, respectively	(400.4	) (401.8

Total Terex Corporation stockholders' equity	781.8	860.5
Noncontrolling interest	0.5	0.5
Total stockholders' equity	782.3	861.0
Total liabilities and stockholders' equity	\$3,654.8	\$ 3,485.9

The accompanying notes are an integral part of these condensed consolidated financial statements.



TEREX CORPORATION AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY  
(unaudited)  
(in millions)

	Outstanding Shares	Common Stock	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Common Stock in Treasury	Non-controlling Interest	Total
Balance at December 31, 2018	69.6	\$ 0.8	\$ 797.3	\$ 749.0	\$ (284.8 )	\$(401.8)	\$ 0.5	\$ 861.0
Net income (loss)	—	—	—	(66.6 )	—	—	—	(66.6 )
Other comprehensive income (loss) – net of tax	—	—	—	—	(2.3 )	—	—	(2.3 )
Issuance of common stock	0.7	—	21.4	—	—	—	—	21.4
Compensation under stock-based plans – net	0.1	—	(24.7 )	—	—	1.7	—	(23.0 )
Dividends	—	—	0.1	(8.0 )	—	—	—	(7.9 )
Acquisition of treasury stock	—	—	—	—	—	(0.3 )	—	(0.3 )
Balance at March 31, 2019	70.4	\$ 0.8	\$ 794.1	\$ 674.4	\$ (287.1 )	\$(400.4)	\$ 0.5	\$ 782.3

	Outstanding Shares	Common Stock	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Common Stock in Treasury	Non-controlling Interest	Total
Balance at December 31, 2017	80.2	\$ 1.3	\$ 1,322.0	\$ 1,995.9	\$ (239.5 )	\$(1,857.7)	\$ 0.5	\$ 1,222.5
Net income (loss)	—	—	—	50.3	—	—	—	50.3
Other comprehensive income (loss) – net of tax	—	—	—	—	28.8	—	—	28.8
Issuance of common stock	0.8	—	18.0	—	—	—	—	18.0
Compensation under stock-based plans – net	0.1	—	(25.1 )	—	—	1.7	—	(23.4 )
Dividends	—	—	0.2	(8.0 )	—	—	—	(7.8 )
Acquisition of treasury stock	(5.1 )	—	—	—	—	(209.5 )	—	(209.5 )
Other	—	—	—	2.6	(2.6 )	—	—	—
Balance at March 31, 2018	76.0	\$ 1.3	\$ 1,315.1	\$ 2,040.8	\$ (213.3 )	\$(2,065.5)	\$ 0.5	\$ 1,078.9

The accompanying notes are an integral part of these condensed consolidated financial statements.

TEREX CORPORATION AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS  
 (unaudited)  
 (in millions)

	Three Months Ended March 31,	
	2019	2018
Operating Activities		
Net income (loss)	\$(66.6 )	\$50.3
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation and amortization	13.5	16.0
(Gain) loss on disposition of discontinued operations	(0.6 )	(2.7 )
Deferred taxes	(2.6 )	(1.6 )
Impairments	86.1	0.5
Stock-based compensation expense	11.7	7.9
Inventory and other non-cash charges	25.0	(0.1 )
Changes in operating assets and liabilities (net of effects of acquisitions and divestitures):		
Trade receivables	(96.2 )	(101.4 )
Inventories	(69.6 )	(26.2 )
Trade accounts payable	(70.1 )	59.7
Other assets and liabilities	(102.3 )	(47.1 )
Foreign exchange and other operating activities, net	6.3	0.3
Net cash provided by (used in) operating activities	(265.4 )	(44.4 )
Investing Activities		
Capital expenditures	(10.8 )	(34.5 )
Proceeds from disposition of investments	—	19.8
Other investing activities, net	0.2	(0.6 )
Net cash provided by (used in) investing activities	(10.6 )	(15.3 )
Financing Activities		
Repayments of debt	(638.7 )	(118.2 )
Proceeds from issuance of debt	899.0	215.5
Share repurchases	(0.2 )	(205.3 )
Dividends paid	(7.8 )	(7.8 )
Other financing activities, net	(15.9 )	(12.5 )
Net cash provided by (used in) financing activities	236.4	(128.3 )
Effect of Exchange Rate Changes on Cash and Cash Equivalents	(2.3 )	9.3
Net Increase (Decrease) in Cash and Cash Equivalents	(41.9 )	(178.7 )
Cash and Cash Equivalents at Beginning of Period	372.1	630.1
Cash and Cash Equivalents at End of Period	\$330.2	\$451.4

The accompanying notes are an integral part of these condensed consolidated financial statements.

TEREX CORPORATION AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(unaudited)

NOTE A – BASIS OF PRESENTATION

**Basis of Presentation.** The accompanying unaudited Condensed Consolidated Financial Statements of Terex Corporation and subsidiaries as of March 31, 2019 and for the three months ended March 31, 2019 and 2018 have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all information and footnotes required by accounting principles generally accepted in the United States of America to be included in full-year financial statements. The accompanying Condensed Consolidated Balance Sheet as of December 31, 2018 has been derived from the audited consolidated financial statements as of that date, but does not include all disclosures required by accounting principles generally accepted in the United States. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2018.

The Condensed Consolidated Financial Statements include accounts of Terex Corporation, its majority-owned subsidiaries and other controlled subsidiaries ("Terex" or the "Company"). The Company consolidates all majority-owned and controlled subsidiaries, applies the equity method of accounting for investments in which the Company is able to exercise significant influence and applies the cost method for all other investments. All intercompany balances, transactions and profits have been eliminated.

As further described in Note D - "Discontinued Operations and Assets and Liabilities Held for Sale", on February 22, 2019, the Company announced it entered into an Asset and Stock Purchase Agreement (the "ASPA") with Tadano Ltd. ("Tadano") to sell its Demag mobile cranes business and will cease to manufacture mobile crane product lines in its Oklahoma City facility. As a result, the Company reported these operations, formerly part of the Cranes segment, in discontinued operations in the Condensed Consolidated Statement of Comprehensive Income (Loss) for all periods presented, and in assets and liabilities held for sale in the Condensed Consolidated Balance Sheet at March 31, 2019 and December 31, 2018. Other operations formerly part of the Cranes segment were reorganized to align with the Company's new management and reporting structure. For financial reporting periods beginning on or after January 1, 2019, the utilities business will be consolidated within Aerial Work Platforms ("AWP"), the pick and carry cranes business will be consolidated within Materials Processing ("MP") and the rough terrain and tower cranes businesses will be consolidated within Corporate and Other. The Company will now manage and report its business in the following segments: (i) AWP and (ii) MP. Prior period amounts have been reclassified to conform with the 2019 presentation. See Note B - "Business Segment Information", Note D - "Discontinued Operations and Assets and Liabilities Held for Sale" and Note I - "Goodwill and Intangible Assets, Net" for further information.

In the opinion of management, adjustments considered necessary for the fair statement of these interim financial statements have been made. Except as otherwise disclosed, all such adjustments consist only of those of a normal recurring nature. Operating results for the three months ended March 31, 2019 are not necessarily indicative of results that may be expected for the year ending December 31, 2019.

Cash and cash equivalents at March 31, 2019 and December 31, 2018 include \$12.7 million and \$12.6 million, respectively, which were not immediately available for use. These consist primarily of cash balances held in escrow to secure various obligations of the Company.

Recently Issued Accounting Standards

Accounting Standards Implemented in 2019

In February 2016, the Financial Accounting Standards Board (“FASB”) issued Accounting Standard Update (“ASU”) 2016-02, “Leases (Topic 842),” (“ASU 2016-02”). The standard establishes a right-of-use (“ROU”) model that requires a lessee to recognize an ROU asset and a lease liability on the balance sheet for all leases with a term longer than 12 months and requires the disclosure of key information about leasing arrangements. Leases are classified as finance or operating, with classification affecting the subsequent expense pattern and presentation of expense recognition in the income statement. Subsequently, the FASB issued the following standards related to ASU 2016-02: ASU 2018-01, “Land Easement Practical Expedient for Transition to Topic 842”, ASU 2018-10, “Codification Improvements to Topic 842, Leases”, ASU 2018-11, “Leases (Topic 842): Targeted Improvements” (“ASU 2018-11”), ASU 2018-20, “Narrow-Scope Improvements for Lessors” and ASU 2019-01, “Leases (Topic 842): Codification Improvements”, which provided additional guidance and clarity to ASU 2016-02 (collectively, the “Lease Standard”).

The Company adopted the Lease Standard on January 1, 2019 under the alternative transition method permitted by ASU 2018-11. This transition method allowed the Company to initially apply the requirements of the Lease Standard at the adoption date, versus at the beginning of the earliest period presented. The Company elected the transition package of practical expedients, the practical expedient to not separate lease and non-lease components for all of its leases, the short-term lease recognition exemption for all of its leases that qualify and the land easement practical expedient; it did not elect the use of hindsight practical expedient.

Adoption of the Lease Standard had a material effect on the Company's condensed consolidated financial statements due to the recognition of approximately \$138 million of operating lease liabilities (approximately \$6 million related to discontinued operations) with corresponding ROU assets. The Company implemented a global lease accounting system and updated internal controls over financial reporting, as necessary, to accommodate modifications to its business processes and accounting procedures as a result of the Lease Standard.

In February 2018, the FASB issued ASU 2018-02, "Income Statement - Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income," ("ASU 2018-02"). ASU 2018-02 allows reclassification from accumulated other comprehensive income to retained earnings for stranded tax effects resulting from H.R. 1 "An Act to provide for reconciliation pursuant to titles II and V of the concurrent resolution on the budget for fiscal year 2018". The Company adopted ASU 2018-02 on January 1, 2019. Adoption did not have a material effect on the Company's consolidated financial statements.

In July 2018, the FASB issued ASU 2018-09, "Codification Improvements," ("ASU 2018-09"). ASU 2018-09 provides technical corrections, clarifications and other improvements across a variety of accounting topics. Certain amendments were applicable immediately while others provide transition guidance and are effective in the first quarter of fiscal year 2019. The Company completed the adoption of ASU 2018-09 on January 1, 2019. Adoption did not have a material effect on the Company's consolidated financial statements.

#### Accounting Standards to be Implemented

In June 2016, the FASB issued ASU 2016-13, "Financial Instruments - Credit Losses," ("ASU 2016-13"). ASU 2016-13 sets forth a "current expected credit loss" model which requires the Company to measure all expected credit losses for financial instruments held at the reporting date based on historical experience, current conditions and reasonable supportable forecasts. The guidance in this standard replaces the existing incurred loss model and is applicable to the measurement of credit losses on financial assets measured at amortized cost and applies to some off-balance sheet credit exposures. Subsequently, the FASB issued ASU 2018-19, "Codification Improvements to Topic 326, Financial Instruments - Credit Losses" which provided additional guidance and clarity to ASU 2016-13 (collectively, the "Credit Loss Standard"). The effective date will be the first quarter of fiscal year 2020 and early adoption is permitted. The Credit Loss Standard will be applied using a modified retrospective approach. The Company is evaluating the impact that adoption of the Credit Loss Standard will have on its consolidated financial statements.

In August 2018, the FASB issued ASU 2018-13, "Fair Value Measurement (Topic 820), - Disclosure Framework - Changes to the Disclosure Requirements for Fair Value Measurement," ("ASU 2018-13"). ASU 2018-13 improves the effectiveness of fair value measurement disclosures by removing or modifying certain disclosure requirements and adding others. The effective date will be the first quarter of fiscal year 2020 and early adoption is permitted. Adoption is not expected to have a material effect on the Company's consolidated financial statements.

In August 2018, the FASB issued ASU 2018-14, "Compensation - Retirement Benefits - Defined Benefit Plans - General (Subtopic 715-20): Disclosure Framework - Changes to the Disclosure Requirements for Defined Benefit Plans," ("ASU 2018-14"). ASU 2018-14 adds, removes and clarifies disclosure requirements related to defined benefit pension plans and other postretirement plans. The effective date will be the first quarter of fiscal year 2021 and early

adoption is permitted. The Company is evaluating the impact that adoption of this standard will have on its consolidated financial statements.

In August 2018, the FASB issued ASU 2018-15, “Intangible-Goodwill and Other - Internal-Use Software (Subtopic 350-40), Customer’s Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract,” (“ASU 2018-15”). ASU 2018-15 aligns the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. The effective date will be the first quarter of fiscal year 2020 and early adoption is permitted. The Company is evaluating the impact that adoption of this standard will have on its consolidated financial statements.

Accrued Warranties. The Company records accruals for potential warranty claims based on its claim experience. The Company's products are typically sold with a standard warranty covering defects that arise during a fixed period. Each business provides a warranty specific to products it offers. The specific warranty offered by a business is a function of customer expectations and competitive forces. Warranty length is generally a fixed period of time, a fixed number of operating hours or both.

A liability for estimated warranty claims is accrued at the time of sale. The current portion of the product warranty liability is included in Other current liabilities and the non-current portion is included in Other non-current liabilities in the Company's Condensed Consolidated Balance Sheet. The liability is established using historical warranty claims experience for each product sold. Historical claims experience may be adjusted for known design improvements or for the impact of unusual product quality issues. Warranty reserves are reviewed quarterly to ensure critical assumptions are updated for known events that may affect the potential warranty liability.

The following table summarizes the changes in the consolidated product warranty liability (in millions):

Balance as of December 31, 2018	\$39.8
Accruals for warranties issued during the period	10.5
Changes in estimates	0.9
Settlements during the period	(11.2 )
Foreign exchange effect/other	(0.4 )
Balance as of March 31, 2019	\$39.6

Fair Value Measurements. Assets and liabilities measured at fair value on a recurring basis under the provisions of Accounting Standards Codification ("ASC") 820, "Fair Value Measurement and Disclosure" ("ASC 820") include foreign exchange contracts, cross currency and commodity swaps and a debt conversion feature on a convertible promissory note discussed in Note J – "Derivative Financial Instruments", debt discussed in Note K – "Long-term Obligations" and defined benefit plan assets discussed in Note L – "Retirement Plans and Other Benefits". These instruments are valued using a market approach, which uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities. ASC 820 establishes a fair value hierarchy for those instruments measured at fair value that distinguishes between assumptions based on market data (observable inputs) and the Company's assumptions (unobservable inputs). The hierarchy consists of three levels:

Level 1 – Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities;

Level 2 – Quoted prices in markets that are not active, or inputs which are observable, either directly or indirectly, for substantially the full term of the asset or liability; and

Level 3 – Prices or valuation techniques that require inputs that are both significant to the fair value measurement and unobservable (i.e. supported by little or no market activity).

Determining which category an asset or liability falls within this hierarchy requires judgment. The Company evaluates its hierarchy disclosures each quarter.

Leases. Terex leases approximately 100 real properties, approximately 500 vehicles, and approximately 450 pieces of office and industrial equipment. As the lessee, Terex will classify a lease which it has substantially all the risks and rewards of ownership as a finance lease.

The Company determines if an arrangement contains a lease at contract inception. With the exception of short-term leases (leases with terms less than 12 months), all leases with contractual fixed costs are recorded on the balance sheet on the lease commencement date as an ROU asset and a lease liability. Lease liabilities are initially measured at the present value of the minimum lease payments and subsequently increased to reflect the interest accrued and reduced by the lease payments affected. ROU assets are initially measured at the present value of the minimum lease payments

adjusted for any prior lease payments, lease incentives and initial direct costs. The Company does not separate lease and non-lease components of a contract for any class of leases. Certain leases contain escalation, renewal and/or termination options that are factored into the ROU asset as appropriate. Operating leases result in a straight-line rent expense over the life of the lease. For finance leases, ROU assets are amortized on a straight-line basis over the life of the lease and interest accretes to the lease liability which results in a higher interest expense at lease inception that declines over the life of the lease. Variable lease costs correspond to future period lease payments which are determined at fair market value and recorded at determined points in time.

Short-term leases for real property, vehicles and industrial and office equipment are recognized in the income statement on a straight line basis over the lease term.



The Company uses its estimated incremental borrowing rate, which is derived from information available at the lease commencement date, in determining the present value of lease payments, if the rate is not implicit in the lease. Consideration is given to the Company's recent debt issuances as well as publicly available data for instruments with similar characteristics when calculating incremental borrowing rates.

For detailed lease information see Note M - "Leases".

#### NOTE B – BUSINESS SEGMENT INFORMATION

Terex is a global manufacturer of aerial work platforms, materials processing machinery and cranes. The Company designs, builds and supports products used in construction, maintenance, manufacturing, energy, minerals and materials management applications. Terex's products are manufactured in North and South America, Europe, Australia and Asia and sold worldwide. The Company engages with customers through all stages of the product life cycle, from initial specification and financing to parts and service support. The Company operates in two reportable segments: (i) AWP and (ii) MP.

The AWP segment designs, manufactures, services and markets aerial work platform equipment, telehandlers, light towers and utility equipment as well as their related components and replacement parts. Customers use these products to construct and maintain industrial, commercial and residential buildings and facilities and for other commercial operations, construction and maintenance of utility and telecommunication lines, tree trimming and certain construction and foundation drilling applications, as well as in a wide range of infrastructure projects.

The MP segment designs, manufactures and markets materials processing and specialty equipment, including crushers, washing systems, screens, apron feeders, material handlers, pick and carry cranes, wood processing, biomass and recycling equipment, concrete mixer trucks and concrete pavers, and their related components and replacement parts. Customers use these products in construction, infrastructure and recycling projects, in various quarrying and mining applications, as well as in landscaping and biomass production industries, material handling applications, maintenance applications to lift equipment or material, and in building roads and bridges.

The Company designs, manufactures, services, refurbishes and markets rough terrain and tower cranes, as well as their related components and replacement parts. Customers use rough terrain cranes to move materials and equipment on rugged or uneven terrain and tower cranes, often in urban areas where space is constrained and in long-term or high rise building sites, to lift construction material and place the material at the point of use. Rough terrain and tower cranes are included in Corporate and Other.

The Company assists customers in their rental, leasing and acquisition of its products through Terex Financial Services ("TFS"). TFS uses its equipment financing experience to provide financing solutions to customers who purchase the Company's equipment. TFS is included in Corporate and Other.

Corporate and Other also includes eliminations among the two segments, as well as general and corporate items.

Business segment information is presented below (in millions):

	Three Months Ended	
	March 31,	
	2019	2018
Net Sales		
AWP	\$727.9	\$737.5
MP	346.2	315.9

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Corporate and Other / Eliminations	62.5	63.2
Total	\$1,136.6	\$1,116.6
Income (loss) from Operations		
AWP	\$59.6	\$70.2
MP	49.2	39.9
Corporate and Other / Eliminations	(9.1 )	(15.8 )
Total	\$99.7	\$94.3

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Sales between segments are generally priced to recover costs plus a reasonable markup for profit, which is eliminated in consolidation.

	March 31, December 31,	
	2019	2018
Identifiable Assets		
AWP	\$2,150.2	\$ 1,983.5
MP	1,222.0	1,160.1
Corporate and Other / Eliminations	(130.8 )	(185.6 )
Assets held for sale	413.4	527.9
Total	\$3,654.8	\$ 3,485.9

Geographic net sales information is presented below (in millions):

	Three Months Ended			
	March 31, 2019			
	AWP	MP	Corporate and Other / Eliminations	Total
Net Sales by Region				
North America	\$437.4	\$128.2	\$ 29.2	\$594.8
Western Europe	164.5	118.9	25.7	309.1
Asia-Pacific	79.4	69.9	4.3	153.6
Rest of World (1)	46.6	29.2	3.3	79.1
Total	\$727.9	\$346.2	\$ 62.5	\$1,136.6

(1) Includes intercompany sales and eliminations.

	Three Months Ended			
	March 31, 2018			
	AWP	MP	Corporate and Other / Eliminations	Total
Net Sales by Region				
North America	\$447.2	\$137.4	\$ 25.3	\$609.9
Western Europe	204.2	82.5	17.0	303.7
Asia-Pacific	57.9	57.0	5.0	119.9
Rest of World (1)	28.2	39.0	15.9	83.1
Total	\$737.5	\$315.9	\$ 63.2	\$1,116.6

(1) Includes intercompany sales and eliminations.

The Company attributes sales to unaffiliated customers in different geographical areas based on the location of the customer.

Product type net sales information is presented below (in millions):

Three Months Ended  
March 31, 2019

	AWP	MP	Corporate and Other / Eliminations	Total
Net Sales by Product Type				
Aerial Work Platforms	\$519.6	\$—	\$ 0.9	\$520.5
Materials Processing Equipment	—	216.0	—	216.0
Specialty Equipment	—	129.5	—	129.5
Other (1)	208.3	0.7	61.6	270.6
Total	\$727.9	\$346.2	\$ 62.5	\$1,136.6

(1) Includes other product types, intercompany sales and eliminations.

Three Months Ended  
March 31, 2018

	AWP	MP	Corporate and Other / Eliminations	Total
Net Sales by Product Type				
Aerial Work Platforms	\$552.7	\$—	\$ 0.4	\$553.1
Materials Processing Equipment	—	213.4	0.4	213.8
Specialty Equipment	—	59.7	—	59.7
Other (1)	184.8	42.8	62.4	290.0
Total	\$737.5	\$315.9	\$ 63.2	\$1,116.6

(1) Includes other product types, intercompany sales and eliminations.

#### NOTE C – INCOME TAXES

During the three months ended March 31, 2019, the Company recognized income tax expense of \$18.0 million on income of \$75.2 million, an effective tax rate of 23.9%, as compared to income tax expense of \$14.2 million on income of \$82.9 million, an effective tax rate of 17.1%, for the three months ended March 31, 2018. The higher effective tax rate for the three months ended March 31, 2019 is primarily due to less tax benefit from stock compensation deductions, deferred tax expense due to a lower blended tax rate, and a less favorable jurisdictional mix when compared to the three months ended March 31, 2018.

## NOTE D – DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE

## MOBILE CRANES

On February 22, 2019, the Company entered into the ASPA with Tadano to sell its Demag® mobile cranes business for an enterprise value of \$215 million (the “Transaction”). Consideration will be paid in cash and cash received will be net of indebtedness. The purchase price is subject to post-closing adjustments based upon the level of net working capital and cash and debt in the Demag® mobile cranes business at the closing date. Products to be divested are Demag® all terrain cranes and large lattice boom crawler cranes. The Transaction, which is subject to governmental regulatory approvals and other customary closing conditions, is targeted to close in mid-2019. In addition to selling its Demag® mobile cranes business, the Company will cease to manufacture mobile crane product lines in its Oklahoma City facility.

As a result of the Transaction, the Company recognized a pre-tax charge of approximately \$86 million (\$86 million after-tax) in the first quarter of 2019 to write-down the Demag® mobile cranes business to its fair value, less costs to sell. This charge includes approximately \$28 million attributable to amounts previously recognized in accumulated other comprehensive income.

The Company’s actions to sell the Demag® mobile cranes business and cease manufacturing mobile crane product lines in its Oklahoma City facility represent a significant strategic shift in its business away from mobile cranes as these businesses constituted a significant part of its operations and financial results.

The Company believes these actions are necessary as it continues to execute its Focus, Simplify and Execute to Win strategy as further described in Part I, Item 1. “Business” included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2018.

On April 24, 2019, the Company sold its boom truck, truck crane and crossover product lines previously manufactured in its Oklahoma City facility.

## Income (loss) from discontinued operations

The following amounts related to discontinued operations were derived from historical financial information and have been segregated from continuing operations and reported as discontinued operations in the Condensed Consolidated Statement of Comprehensive Income (Loss) (in millions):

	Three Months Ended March 31,	
	2019	2018
Net sales	\$125.9	\$144.3
Cost of sales	(140.3 )	(142.0 )
Selling, general and administrative expenses	(31.0 )	(25.3 )
Impairment of Mobile Cranes disposal group	(86.1 )	—
Other income (expense)	(2.3 )	(0.9 )
Income (loss) from discontinued operations before income taxes	(133.8 )	(23.9 )
(Provision for) benefit from income taxes	9.4	2.8
Income (loss) from discontinued operations – net of tax	(124.4 )	(21.1 )



## Assets and liabilities held for sale

Assets and liabilities held for sale consist of assets and liabilities of the Company's Demag® mobile cranes business, its mobile cranes product lines manufactured in Oklahoma City and its utility hot lines tools business located in South America, all previously contained in its former Cranes segment, which are expected to be sold within one year. Such assets and liabilities are classified as held for sale upon meeting the requirements of ASC 360 - "Property, Plant and Equipment", and are recorded at lower of carrying amounts or fair value less costs to sell. Assets are no longer depreciated once classified as held for sale. The following table provides the amounts of assets and liabilities held for sale in the Condensed Consolidated Balance Sheet (in millions):

	March 31, 2019 Cranes	December 31, 2018 Cranes
<b>Assets</b>		
Cash and cash equivalents	\$25.6	\$ 32.6
Trade receivables – net	84.5	126.9
Inventories	299.7	295.5
Prepaid and other current assets	11.3	9.4
Impairment reserve	(14.5 )	(4.9 )
Current assets held for sale	\$406.6	\$ 459.5
Property, plant and equipment – net	\$28.0	\$ 28.8
Intangible assets	4.2	4.3
Impairment reserve	(79.3 )	(2.9 )
Other assets	53.9	38.2
Non-current assets held for sale	\$6.8	\$ 68.4
<b>Liabilities</b>		
Notes payable and current portion of long-term debt	\$0.6	\$ 0.6
Trade accounts payable	77.5	101.6
Accruals and other current liabilities	64.3	77.3
Current liabilities held for sale	\$142.4	\$ 179.5
Long-term debt, less current portion	\$3.8	\$ 4.1
Retirement plans and other non-current liabilities	68.5	71.8
Non-current liabilities	18.0	10.6
Non-current liabilities held for sale	\$90.3	\$ 86.5

The following table provides amounts of cash and cash equivalents presented in the Condensed Consolidated Statement of Cash Flows (in millions):

	March 31, December 31,	
	2019	2018
Cash and cash equivalents:		
Cash and cash equivalents - continuing operations	\$ 304.6	\$ 339.5
Cash and cash equivalents - held for sale	25.6	32.6
Total cash and cash equivalents	\$ 330.2	\$ 372.1

The following table provides supplemental cash flow information related to discontinued operations (in millions):

	Three Months Ended March 31,	
	2019	2018
Non-cash operating items:		
Depreciation and amortization	\$2.2	\$3.9
Impairments	\$86.1	\$0.2
Deferred taxes	\$(3.3)	\$(0.2)
Investing activities:		
Capital expenditures	\$(1.6)	\$(3.2)

Gain (loss) on disposition of discontinued operations - net of tax (in millions):

	Three Months Ended March 31,	
	2019	2018
Gain (loss) on disposition of discontinued operations	Material Handling and Atlas Port Solutions \$(1.3)	\$3.2
(Provision for) benefit from income taxes	1.9	(0.5)
Gain (loss) on disposition of discontinued operations – net of tax	\$0.6	\$2.7



## NOTE E – EARNINGS PER SHARE

(in millions, except per share data)	Three Months Ended March 31,	
	2019	2018
Income (loss) from continuing operations	\$57.2	\$68.7
Income (loss) from discontinued operations—net of tax	(124.4 )	(21.1 )
Gain (loss) on disposition of discontinued operations—net of tax	0.6	2.7
Net income (loss)	\$(66.6)	\$50.3
Basic shares:		
Weighted average shares outstanding	70.6	79.7
Earnings (loss) per share – basic:		
Income (loss) from continuing operations	\$0.81	\$0.86
Income (loss) from discontinued operations—net of tax	(1.76 )	(0.26 )
Gain (loss) on disposition of discontinued operations—net of tax	0.01	0.03
Net income (loss)	\$(0.94)	\$0.63
Diluted shares:		
Weighted average shares outstanding - basic	70.6	79.7
Effect of dilutive securities:		
Restricted stock awards	1.2	2.0
Diluted weighted average shares outstanding	71.8	81.7
Earnings (loss) per share – diluted:		
Income (loss) from continuing operations	\$0.79	\$0.84
Income (loss) from discontinued operations—net of tax	(1.73 )	(0.26 )
Gain (loss) on disposition of discontinued operations—net of tax	0.01	0.04
Net income (loss)	\$(0.93)	\$0.62

Non-vested restricted stock awards granted by the Company are treated as potential common shares outstanding in computing diluted earnings per share using the treasury stock method. Weighted average restricted stock awards of approximately 0.8 million and 0.1 million were outstanding during the three months ended March 31, 2019 and 2018, respectively, but were not included in the computation of diluted shares as the effect would be anti-dilutive or performance targets were not expected to be achieved for awards contingent upon performance.

## NOTE F – FINANCE RECEIVABLES

The Company, primarily through TFS, leases equipment and provides financing to customers for the purchase and use of Terex equipment. In the normal course of business, TFS assesses credit risk, establishes structure and pricing of financing transactions, documents the finance receivable, and records and funds the transactions. The Company bills and collects cash from the end customer.

The Company primarily conducts on-book business in the U.S., with limited business in China, Brazil, Germany and Italy. The Company does business with various types of customers consisting of rental houses, end user customers and Terex equipment dealers.

The Company's net finance receivable balances include both sales-type leases and commercial loans. Finance receivables that management intends to hold until maturity are stated at their outstanding unpaid principal balances, net of an allowance for loan losses as well as any deferred fees and costs. Finance receivables originated and intended for sale in the secondary market are carried at the lower of cost or estimated fair value, on an individual asset basis. During the three months ended March 31, 2019 and 2018, the Company transferred finance receivables of \$43.2 million and \$91.3 million, respectively, to third party financial institutions, which qualified for sales treatment under ASC 860. The Company had \$27.2 million and \$19.2 million of held for sale finance receivables recorded in Prepaid and other current assets in the Condensed Consolidated Balance Sheet at March 31, 2019 and December 31, 2018, respectively.

Revenue attributable to finance receivables management intends to hold until maturity is recognized on the accrual basis using the effective interest method. The Company bills customers and accrues interest income monthly on the unpaid principal balance. The accrual of interest is generally discontinued when the contractual payment of principal or interest has become 90 days past due or management has significant doubts about further collectability of contractual payments, even though the loan may be currently performing. A receivable may remain on accrual status if it is in the process of collection and is either guaranteed or secured. Interest received on non-accrual finance receivables is typically applied against principal. Finance receivables are generally restored to accrual status when the obligation is brought current and the borrower has performed in accordance with the contractual terms for a reasonable period of time and the ultimate collectability of the total contractual principal and interest is no longer in doubt. The Company has a history of enforcing the terms of these separate financing agreements.

Finance receivables, net consisted of the following (in millions):

	March 31, 2019	December 31, 2018
Commercial loans	\$ 171.0	\$ 154.0
Sales-type leases	48.7	45.5
Total finance receivables, gross	219.7	199.5
Allowance for credit losses	(12.6 )	(5.5 )
Total finance receivables, net	\$ 207.1	\$ 194.0

Approximately \$73 million and \$72 million of finance receivables are recorded in Prepaid and other current assets and approximately \$134 million and \$122 million are recorded in Other assets in the Condensed Consolidated Balance Sheet at March 31, 2019 and December 31, 2018, respectively.

Credit losses are charged against the allowance for credit losses when management ceases active collection efforts. Subsequent recoveries, if any, are credited to earnings. The allowance for credit losses is maintained at a level set by management which represents evaluation of known and inherent risks in the portfolio at the consolidated balance sheet date. Management's periodic evaluation of the adequacy of the allowance is based on the Company's past loan

loss experience, market-based loss experience, specific customer situations, estimated value of any underlying collateral, current economic conditions, and other relevant factors. This evaluation is inherently subjective, since it requires estimates that may be susceptible to significant change. Although specific and general loss allowances are established in accordance with management's best estimate, actual losses are dependent upon future events and, as such, further additions to or decreases from the level of loss allowances may be necessary.

The following table presents an analysis of the allowance for credit losses (in millions):

	Three Months Ended March 31, 2019			Three Months Ended March 31, 2018		
	Commercial-Type		Total	Commercial-Type		Total
	Loans	Leases		Loans	Leases	
Balance, beginning of period	\$4.0	\$ 1.5	\$5.5	\$5.7	\$ 0.9	\$6.6
Provision for credit losses	8.2	(0.3 )	7.9	(2.3 )	0.6	(1.7 )
Charge offs	(0.8 )	—	(0.8 )	(1.1 )	—	(1.1 )
Balance, end of period	\$11.4	\$ 1.2	\$12.6	\$2.3	\$ 1.5	\$3.8

The Company utilizes a two tier approach to set allowances: (1) identification of impaired finance receivables and establishment of specific loss allowances on such receivables; and (2) establishment of general loss allowances on the remainder of its portfolio. Specific loss allowances are established based on circumstances and factors of specific receivables. The Company regularly reviews the portfolio which allows for early identification of potentially impaired receivables. The process takes into consideration, among other things, delinquency status, type of collateral and other factors specific to the borrower.

General loss allowance levels are determined based upon a combination of factors including, but not limited to, TFS experience, general market loss experience, performance of the portfolio, current economic conditions, and management's judgment. The two primary risk characteristics inherent in the portfolio are (1) the customer's ability to meet contractual payment terms, and (2) the liquidation values of the underlying primary and secondary collaterals. The Company records a general or unallocated loss allowance that is calculated by applying the reserve rate to its portfolio, including the unreserved balance of accounts that have been specifically reserved. All delinquent accounts are reviewed for potential impairment. A receivable is deemed to be impaired when based on current information and events, it is probable that the Company will be unable to collect all amounts due according to the contractual terms of the loan agreement. Amount of impairment is measured as the difference between the balance outstanding and underlying collateral value of equipment being financed, as well as any other collateral. All finance receivables identified as impaired are evaluated individually. Generally, the Company does not change terms and conditions of existing finance receivables.

The following table presents individually impaired finance receivables (in millions):

	March 31, 2019			December 31, 2018		
	Commercial-Type		Total	Commercial-Type		Total
	Loans	Leases		Loans	Leases	
Recorded investment	\$8.0	\$ —	\$8.0	\$1.5	\$ —	\$1.5
Related allowance	7.8	—	7.8	0.6	—	0.6
Average recorded investment	6.9	—	6.9	2.4	—	2.4

The average recorded investment for impaired finance receivables was \$4.4 million for commercial loans at March 31, 2018. There were no impaired sales-type leases at March 31, 2018.

The allowance for credit losses and finance receivables by portfolio, segregated by those amounts that are individually evaluated for impairment and those that are collectively evaluated for impairment, was as follows (in millions):

Allowance for credit losses, ending balance:	March 31, 2019			December 31, 2018		
	Commercial	Sales-Type	Total	Commercial	Sales-Type	Total
	Loans	Leases		Loans	Leases	
Individually evaluated for impairment	\$7.8	\$ —	\$7.8	\$0.6	\$ —	\$0.6
Collectively evaluated for impairment	3.6	1.2	4.8	3.4	1.5	4.9
Total allowance for credit losses	\$11.4	\$ 1.2	\$12.6	\$4.0	\$ 1.5	\$5.5
Finance receivables, ending balance:						
Individually evaluated for impairment	\$8.0	\$ —	\$8.0	\$1.5	\$ —	\$1.5
Collectively evaluated for impairment	163.0	48.7	211.7	152.5	45.5	198.0
Total finance receivables	\$171.0	\$ 48.7	\$219.7	\$154.0	\$ 45.5	\$199.5

Accounts are considered delinquent when the billed periodic payments of the finance receivables exceed 30 days past the due date.

The following tables present analysis of aging of recorded investment in finance receivables (in millions):

March 31, 2019						
Current	31-60	61-90	Greater	Total	Total	Total
	days	days	than 90			
	past	past	days	past	Finance	Receivables
	due	due	past	due		
			due			
Commercial loans	\$170.3	\$0.1	\$ —	\$ 0.6	\$0.7	\$ 171.0
Sales-type leases	47.9	0.1	0.7	—	0.8	48.7
Total finance receivables	\$218.2	\$0.2	\$0.7	\$ 0.6	\$1.5	\$ 219.7

December 31, 2018						
Current	31-60	61-90	Greater	Total	Total	Total
	days	days	than 90			
	past	past	days	past	Finance	Receivables
	due	due	past	due		
			due			
Commercial loans	\$152.2	\$0.1	\$ —	\$ 1.7	\$1.8	\$ 154
Sales-type leases	45.3	0.2	—	—	0.2	45.5
Total finance receivables	\$197.5	\$0.3	\$ —	\$ 1.7	\$2.0	\$ 199.5

Commercial loans in the amount of \$6.2 million and \$6.0 million were on non-accrual status as of March 31, 2019 and December 31, 2018, respectively. At March 31, 2019 and December 31, 2018, there were no sales-type leases on non-accrual status.

## Credit Quality Information

Credit quality is reviewed periodically based on customers' payment status. In addition to delinquency status, any information received regarding a customer (such as bankruptcy filings, etc.) will also be considered to determine the credit quality of the customer. Collateral asset values are also monitored regularly to determine the potential loss exposures on any given transaction.

The Company uses the following internal credit quality indicators, based on an internal risk rating system, using certain external credit data, listed from the lowest level of risk to highest level of risk. The internal rating system considers factors affecting specific borrowers' ability to repay.

Finance receivables by risk rating (in millions):

Rating	March 31, 2019	December 31, 2018
Superior	\$4.9	\$ 7.5
Above Average	29.6	30.7
Average	66.6	56.9
Below Average	110.2	94.5
Sub Standard	8.4	9.9
Total	\$219.7	\$ 199.5

The Company believes the finance receivables retained, net of allowance for credit losses, are collectible.

## NOTE G – INVENTORIES

Inventories consist of the following (in millions):

	March 31, 2019	December 31, 2018
Finished equipment	\$ 486.1	\$ 478.4
Replacement parts	152.9	143.3
Work-in-process	95.8	86.5
Raw materials and supplies	220.6	210.7
Inventories	\$ 955.4	\$ 918.9

Reserves for lower of cost or net realizable value and excess and obsolete inventory were \$49.7 million and \$49.8 million at March 31, 2019 and December 31, 2018, respectively.

## NOTE H – PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment – net consist of the following (in millions):

	March 31, 2019	December 31, 2018
Property	\$ 39.5	\$ 39.6
Plant	163.7	161.3
Equipment	445.7	428.6
Property, plant and equipment – gross	648.9	629.5
Less: Accumulated depreciation	(321.3 )	(312.2 )

Property, plant and equipment – net    \$ 327.6    \$ 317.3

## NOTE I – GOODWILL AND INTANGIBLE ASSETS, NET

An analysis of changes in the Company's goodwill by business segment is as follows (in millions):

	AWP	MP	Total
Balance at December 31, 2018, gross	\$ 139.2	\$ 187.8	\$ 327.0
Accumulated impairment	(38.6 )	(23.2 )	(61.8 )
Balance at December 31, 2018, net	100.6	164.6	265.2
Foreign exchange effect and other	(0.1 )	2.6	2.5
Balance at March 31, 2019, gross	139.1	190.4	329.5
Accumulated impairment	(38.6 )	(23.2 )	(61.8 )
Balance at March 31, 2019, net	\$ 100.5	\$ 167.2	\$ 267.7

Intangible assets, net were comprised of the following (in millions):

	Weighted Average Life (in years)	March 31, 2019			December 31, 2018		
		Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Definite-lived intangible assets:							
Technology	7	\$9.4	\$ (8.8 )	\$ 0.6	\$9.7	\$ (9.1 )	\$ 0.6
Customer Relationships	22	25.6	(22.2 )	3.4	25.6	(21.7 )	3.9
Land Use Rights	81	4.4	(0.6 )	3.8	4.4	(0.6 )	3.8
Other	8	25.0	(21.8 )	3.2	24.9	(21.8 )	3.1
Total definite-lived intangible assets		\$64.4	\$ (53.4 )	\$ 11.0	\$64.6	\$ (53.2 )	\$ 11.4

(in millions)	Three Months Ended March 31,	
	2019	2018
Aggregate Amortization Expense	\$0.4	\$0.5

Estimated aggregate intangible asset amortization expense (in millions) for each of the next five years below is:

2019	\$1.8
2020	\$1.7
2021	\$1.6
2022	\$1.4
2023	\$0.9



## NOTE J – DERIVATIVE FINANCIAL INSTRUMENTS

The Company operates internationally, with manufacturing and sales facilities in various locations around the world. In the normal course of business, the Company primarily uses cash flow derivatives to manage foreign currency and price risk exposures on third party and intercompany forecasted transactions. For a derivative to qualify for hedge accounting treatment at inception and throughout the hedge period, the Company formally documents the nature and relationships between hedging instruments and hedged items, as well as its risk-management objectives and strategies for undertaking various hedge transactions, and method of assessing hedge effectiveness. Additionally, for hedges of forecasted transactions, significant characteristics and expected terms of a forecasted transaction must be specifically identified, and it must be probable that each forecasted transaction will occur. If it is deemed probable the forecasted transaction will not occur, then the gain or loss would be recognized in current earnings. Financial instruments qualifying for hedge accounting must maintain a specified level of effectiveness between the hedging instrument and the item being hedged. The Company does not engage in trading or other speculative use of financial instruments. The Company records all derivative contracts at fair value on a recurring basis. The Company's derivative financial instruments are categorized under the ASC 820 hierarchy; see Note A - "Basis of Presentation" for an explanation of the hierarchy.

## Foreign Exchange Contracts

The Company enters into foreign exchange contracts to manage variability of future cash flows associated with recognized assets or liabilities or forecasted transactions due to changing currency exchange rates. Primary currencies to which the Company is exposed are the Euro, British Pound and Australian Dollar. These foreign exchange contracts are designated as cash flow hedging instruments. Fair values of these contracts are derived using quoted forward foreign exchange prices to interpolate values of outstanding trades at the reporting date based on their maturities. Most of the foreign exchange contracts outstanding as of March 31, 2019 mature on or before March 31, 2020. At March 31, 2019 and December 31, 2018, the Company had \$474.4 million and \$368.2 million notional amount, respectively, of foreign exchange contracts outstanding that were designated as cash flow hedge contracts. For effective hedging instruments, unrealized gains and losses associated with foreign exchange contracts are deferred as a component of Accumulated other comprehensive income (loss) ("AOCI") until the underlying hedged transactions settle and are reclassified to Cost of goods sold ("COGS") in the Company's Condensed Consolidated Statement of Comprehensive Income (Loss).

Certain foreign exchange contracts entered into by the Company have not been designated as hedging instruments to mitigate its exposure to changes in foreign currency exchange rates on recognized assets and liabilities. The Company had \$122.8 million and \$107.8 million notional amount of foreign exchange contracts outstanding that were not designated as hedging instruments at March 31, 2019 and December 31, 2018, respectively. The majority of gains and losses recognized from foreign exchange contracts not designated as hedging instruments were offset by changes in the underlying hedged items, resulting in no material net impact on earnings. Changes in the fair value of these derivative financial instruments were recognized as gains or losses in Other income (expense) – net in the Condensed Consolidated Statement of Comprehensive Income (Loss).

## Other

Other derivatives designated as cash flow hedging instruments include cross currency and commodity swaps with outstanding notional amounts of \$44.9 million and \$3.9 million at March 31, 2019, respectively. The outstanding notional amount of cross currency swaps and commodity swaps was \$45.9 million and \$11.2 million at December 31, 2018, respectively. The Company uses cross currency swaps to mitigate its exposure to changes in foreign currency exchange rates and commodity swaps to mitigate price risk for hot rolled coil steel. Fair values of cross currency swaps are based on the present value of future cash payments and receipts. Fair values of commodity swaps are based

on observable market data for similar assets and liabilities. Changes in the fair value of cross currency and commodity swaps are deferred in AOCI. Gains or losses on cross currency swaps are reclassified to Other income (expense) - net in the Condensed Consolidated Statement of Comprehensive Income (Loss) when the underlying hedged item is re-measured. Gains or losses on commodity swaps are reclassified to COGS in the Condensed Consolidated Statement of Comprehensive Income (Loss) when the hedged transaction affects earnings.

Other derivatives not designated as hedging instruments include a debt conversion feature on a convertible promissory note held by the Company for which changes in fair value are recorded in Other income (expense) - net in the Condensed Consolidated Statement of Comprehensive Income (Loss).

The following table provides the location and fair value amounts of derivative instruments designated and not designated as hedging instruments that are reported in the Condensed Consolidated Balance Sheet (in millions):

Instrument (1)	Balance Sheet Account	March 31, 2019		December 31, 2018	
		Derivatives designated as hedges	Derivatives not designated as hedges	Derivatives designated as hedges	Derivatives not designated as hedges
Foreign exchange contracts	Other current assets	\$3.7	\$ —	\$ 2.9	\$ 0.2
Cross currency swaps	Other current assets	0.8	—	0.8	—
Debt conversion feature	Other assets	—	0.9	—	0.5
Foreign exchange contracts	Other current liabilities	(6.1 )	(0.7 )	(5.0 )	—
Commodity swaps	Other current liabilities	(0.4 )	—	(1.1 )	—
Cross currency swaps	Other non-current liabilities	(1.8 )	—	(3.0 )	—
Net derivative asset (liability)		\$(3.8)	\$ 0.2	\$(5.4 )	\$ 0.7

(1) Categorized as Level 2 under the ASC 820 Fair Value Hierarchy.

The following tables provide the effect of derivative instruments that are designated as hedges in AOCI (in millions):

Instrument	Gain (Loss) Recognized on Derivatives in OCI, net of tax Three Month Ended March 31, 2019		Income Statement Account	Gain (Loss) Reclassified from AOCI into Income Three Month Ended March 31, 2018	
	Three Month Ended March 31, 2019	Three Month Ended March 31, 2018		Three Month Ended March 31, 2018	Three Month Ended March 31, 2018
Foreign exchange contracts	\$(1.2)	\$(0.5 )	Cost of goods sold	\$(1.9)	\$ 2.0
Commodity swaps	(0.1 )	—	Cost of goods sold	(0.3 )	—
Cross currency swaps	0.2	(0.8 )	Other income (expense) - net	1.0	(1.3 )
Total	\$(1.1)	\$(1.3 )	Total	\$(1.2)	\$ 0.7

The following tables provide the effect of derivative instruments that are designated as hedges in the Condensed Consolidated Statement of Comprehensive Income (Loss) (in millions):

	Classification and amount of Gain or Loss Recognized in Income			
	Cost of goods sold		Other income (expense) - net	
	Three Months Ended March 31, 2019	Three Months Ended March 31, 2018	Three Months Ended March 31, 2019	Three Months Ended March 31, 2018
Income Statement Accounts in which effects of cash flow hedges are recorded	\$(898.8)	\$(888.0)	\$(3.2)	\$ 1.2
Gain (Loss) Reclassified from AOCI into Income:				
Foreign exchange contracts	(1.9 )	2.0	—	—
Commodity swaps	(0.3 )	—	—	—
Cross currency swaps	—	—	1.0	(1.3 )
Total	\$(2.2 )	\$2.0	\$ 1.0	\$(1.3 )

Derivatives not designated as hedges are used to offset foreign exchange gains or losses resulting from the underlying exposures of foreign currency denominated assets and liabilities. The following table provides the effect of non-designated derivatives outstanding at the end of the period in the Condensed Consolidated Statement of Comprehensive Income (Loss) (in millions):

Instrument	Income Statement Account	Gain (Loss) Recognized in Income	
		Three Months Ended March 31, 2019	Three Months Ended March 31, 2018
Foreign exchange contracts	Other income (expense) – net	\$(0.8)	\$(0.4)
Debt conversion feature	Other income (expense) – net	0.4	0.5
	Total	\$(0.4)	\$0.1

In the Condensed Consolidated Statement of Comprehensive Income (Loss), the Company records hedging activity related to foreign exchange contracts, cross currency and commodity swaps and the debt conversion feature in the accounts for which the hedged items are recorded. On the Condensed Consolidated Statement of Cash Flows, the Company presents cash flows from hedging activities in the same manner as it records the underlying item being hedged.

Counterparties to the Company's derivative financial instruments are major financial institutions and commodity trading companies with credit ratings of investment grade or better and no collateral is required. There are no significant risk concentrations. Management continues to monitor counterparty risk and believes the risk of incurring losses on derivative contracts related to credit risk is unlikely and any losses would be immaterial.

See Note O - "Stockholders' Equity" for unrealized net gains (losses), net of tax, included in AOCI. Within the unrealized net gains (losses) included in AOCI as of March 31, 2019, it is estimated that \$4.0 million of losses are

expected to be reclassified into earnings in the next twelve months.

## NOTE K – LONG-TERM OBLIGATIONS

## 2017 Credit Agreement

On January 31, 2017, the Company entered into a credit agreement (as amended, the “2017 Credit Agreement”), with the lenders and issuing banks party thereto and Credit Suisse AG, Cayman Islands Branch (“CSAG”), as administrative agent and collateral agent. The 2017 Credit Agreement includes (i) a \$600 million revolving line of credit and (ii) senior secured term loans totaling \$600 million that will mature on January 31, 2024 (the “Term Loans”); both are further described below. In connection with the 2017 Credit Agreement, the Company terminated its previous credit agreement with the lenders party thereto and CSAG, as administrative agent and collateral agent and related agreements and documents (the “2014 Credit Agreement”).

The 2017 Credit Agreement contains a \$400.0 million senior secured term loan (the “Original Term Loan”). On August 17, 2017, the Company entered into an Incremental Assumption Agreement and Amendment No. 1 to the 2017 Credit Agreement which lowered the interest rate on the Original Term Loan by 25 basis points. On February 28, 2018, the Company entered into an Incremental Assumption Agreement and Amendment No. 2 (“Amendment No. 2”) to the 2017 Credit Agreement which lowered the interest rate on the Original Term Loan by an additional 25 basis points. The Original Term Loan portion of the 2017 Credit Agreement bears interest at a rate of London Interbank Offered Rate (“LIBOR”) plus 2.00% with a 0.75% LIBOR floor. On March 7, 2019, the Company entered into an Incremental Assumption Agreement and Amendment No. 3 (“Amendment No. 3”) to the 2017 Credit Agreement. Amendment No. 3 provided the Company with an additional term loan (the “2019 Term Loan”) under the 2017 Credit Agreement in the amount of \$200 million. The 2019 Term Loan portion of the 2017 Credit Agreement bears interest at a rate of LIBOR plus 2.75% with a 0.75% LIBOR floor.

On April 10, 2018, the Company entered into an Incremental Revolving Credit Assumption Agreement to the 2017 Credit Agreement which increased the size of the revolving line of credit from \$450 million to \$600 million available through January 31, 2022. The 2017 Credit Agreement allows unlimited incremental commitments, which may be extended at the option of the existing or new lenders and can be in the form of revolving credit commitments, term loan commitments, or a combination of both, with incremental amounts in excess of \$300 million as long as the Company satisfies a senior secured leverage ratio contained in the 2017 Credit Agreement.

The 2017 Credit Agreement requires the Company to comply with a number of covenants which limit, in certain circumstances, the Company’s ability to take a variety of actions, including but not limited to: incur indebtedness; create or maintain liens on its property or assets; make investments, loans and advances; repurchase shares of its common stock; engage in acquisitions, mergers, consolidations and asset sales; redeem debt; and pay dividends and distributions. If the Company’s borrowings under its revolving line of credit are greater than 30% of the total revolving credit commitments, the 2017 Credit Agreement requires the Company to comply with certain financial tests, as defined in the 2017 Credit Agreement. If applicable, the minimum required levels of the interest coverage ratio would be 2.5 to 1.0 and the maximum permitted levels of the senior secured leverage ratio would be 2.75 to 1.0. The 2017 Credit Agreement also contains customary default provisions. The Company was in compliance with the financial covenants contained in the 2017 Credit Agreement as of March 31, 2019.

During the three months ended March 31, 2018, the Company recorded a loss on early extinguishment of debt related to Amendment No. 2 to the 2017 Credit Agreement of approximately \$0.7 million.

As of March 31, 2019 and December 31, 2018, the Company had \$589.5 million and \$391.4 million, net of discount, respectively, in Term Loans outstanding under the 2017 Credit Agreement. The weighted average interest rate on the Term Loans at March 31, 2019 and December 31, 2018 was 4.74% and 4.50%, respectively. The Company had \$299.5 million and \$237.0 million revolving credit amounts outstanding as of March 31, 2019 and December 31,

2018, respectively. The weighted average interest rate on the revolving credit amounts at March 31, 2019 and December 31, 2018 was 4.37% and 5.98%, respectively.

The 2017 Credit Agreement incorporates facilities for issuance of letters of credit up to \$400 million. Letters of credit issued under the 2017 Credit Agreement letter of credit facility decrease availability under the \$600 million revolving line of credit. As of March 31, 2019 and December 31, 2018, the Company had no letters of credit issued under the 2017 Credit Agreement. The 2017 Credit Agreement also permits the Company to have additional letter of credit facilities up to \$300 million, and letters of credit issued under such additional facilities do not decrease availability under the revolving lines of credit. The Company had letters of credit issued under the additional letter of credit facilities of the 2017 Credit Agreement that totaled \$34.7 million and \$33.4 million as of March 31, 2019 and December 31, 2018, respectively.

The Company also has bilateral arrangements to issue letters of credit with various other financial institutions. These additional letters of credit do not reduce the Company's availability under the 2017 Credit Agreement. The Company had letters of credit issued under these additional arrangements of \$57.0 million (\$10.2 million related to discontinued operations) and \$42.4 million (\$10.4 million related to discontinued operations) as of March 31, 2019 and December 31, 2018, respectively.

In total, as of March 31, 2019 and December 31, 2018, the Company had letters of credit outstanding of \$91.7 million (\$10.2 million related to discontinued operations) and \$75.8 million (\$10.4 million related to discontinued operations), respectively. The letters of credit generally serve as collateral for certain liabilities included in the Condensed Consolidated Balance Sheet and guaranteeing the Company's performance under contracts.

Furthermore, the Company and certain of its subsidiaries agreed to take certain actions to secure borrowings under the 2017 Credit Agreement. As a result, on January 31, 2017, Terex and certain of its subsidiaries entered into a Guarantee and Collateral Agreement with CSAG, as collateral agent for the lenders, granting security and guarantees to the lenders for amounts borrowed under the 2017 Credit Agreement. Pursuant to the Guarantee and Collateral Agreement, Terex is required to (a) pledge as collateral the capital stock of the Company's material domestic subsidiaries and 65% of the capital stock of certain of the Company's material foreign subsidiaries and (b) provide a first priority security interest in substantially all of the Company's domestic assets.

#### 5-5/8% Senior Notes

On January 31, 2017, the Company sold and issued \$600.0 million aggregate principal amount of Senior Notes Due 2025 ("5-5/8% Notes") at par in a private offering. The proceeds from the 5-5/8% Notes, together with cash on hand, including cash from the sale of the Company's Material Handling and Port Solutions business, was used: (i) to complete a tender offer for up to \$550.0 million of the Company's Senior Notes due 2021 ("6% Notes"), (ii) to redeem and discharge such portion of the 6% Notes not purchased in the tender offer, (iii) to fund a \$300.0 million partial redemption of the 6% Notes, (iv) to fund repayment of all \$300.0 million aggregate principal amount outstanding of the Company's 6-1/2% senior notes due 2021 on or before April 3, 2017, (v) to pay related premiums, fees, discounts and expenses, and (vi) for general corporate purposes, including repayment of borrowings outstanding under the 2014 Credit Agreement. The 5-5/8% Notes are jointly and severally guaranteed by certain of the Company's domestic subsidiaries.

#### Fair Value of Debt

Based on indicative price quotations from financial institutions multiplied by the amount recorded on the Company's Condensed Consolidated Balance Sheet ("Book Value"), the Company estimates the fair values ("FV") of its debt set forth below as of March 31, 2019, as follows (in millions, except for quotes):

	Book Value	Quote	FV
5-5/8% Notes	\$600.0	\$1.00500	\$603
2017 Credit Agreement Original Term Loan (net of discount)	\$390.5	\$0.98800	\$386
2017 Credit Agreement 2019 Term Loan (net of discount)	\$199.0	\$1.00200	\$199

The fair value of debt reported in the table above is based on price quotations on the debt instrument in an active market and therefore is categorized under Level 1 of the ASC 820 hierarchy. See Note A – "Basis of Presentation" for an explanation of ASC 820 hierarchy. The Company believes that the carrying value of its other borrowings, including amounts outstanding, if any, for the revolving credit line under the 2017 Credit Agreement, approximate fair market value based on maturities for debt of similar terms. Fair value of these other borrowings are categorized under Level 2 of the ASC 820 hierarchy.





## NOTE L – RETIREMENT PLANS AND OTHER BENEFITS

The Company maintains defined benefit plans in France, Germany, India, Switzerland and the United Kingdom for some of its subsidiaries, as well as a nonqualified Supplemental Executive Retirement Plan (“DB SERP”) in the United States. In Italy, there are mandatory termination indemnity plans providing a benefit that is payable upon termination of employment in substantially all cases of termination. The Company has several non-pension post-retirement benefit programs, including health and life insurance benefits to certain former salaried and hourly employees. Information regarding the Company’s plans, including the DB SERP, is as follows (in millions):

	Three Months Ended					
	March 31,			2018		
	2019		Other	2018		Other
U.S. Pension	Non-U.S. Pension	U.S. Pension		Non-U.S. Pension		
Components of net periodic cost:						
Service cost	\$—	\$ 0.4	\$ —	-\$0.1	\$ 0.3	\$ —
Interest cost	0.4	0.9	—	1.2	0.9	—
Expected return on plan assets	—	(1.2 )	—	(1.5 )	(1.4 )	—
Amortization of actuarial loss	(0.1 )	0.4	—	0.8	0.4	—
Other costs	—	—	—	—	—	—
Net periodic cost	\$0.3	\$ 0.5	\$ —	-\$0.6	\$ 0.2	\$ —

Components of Net periodic cost other than the Service cost component are included in Other income (expense) - Net in the Condensed Consolidated Statement of Comprehensive Income (Loss). The Service cost component is included in the same line item or items as other compensation costs arising from services rendered by pertinent employees during the period.

## NOTE M – LEASES

Terex has operating and finance leases for real property, vehicles and office and industrial equipment, expiring over terms from 1 to 15 years. Many of the leases held by Terex include options to extend or terminate the lease. The Company currently has no finance leases in its continuing operations.

Real property leases are used for office, administrative and industrial purposes. The base terms of these leases typically expire over a period of 6 years, with options to renew for an additional 70 months. Most of our renewal options are linked to market conditions and Terex cannot estimate how existing renewal options will affect the monthly payments. Residual value guarantees are not material.

The vehicle leases mainly include cars and trucks. Term length for these leases varies between 1 and 7 years.

Office and industrial equipment leases primarily include machinery used for conducting business at office locations and manufacturing sites worldwide. Term length for these leases vary between 1 and 6 years.

## Operating Leases

Operating lease cost consists of the following (in millions):

	Three months ended March 31, 2019 Operating Leases
Operating lease costs	\$ 7.8
Variable lease cost	1.5
Short-term lease cost	1.4
Total operating lease costs	\$ 10.7

Variable lease costs correspond to future period lease payments which are determined at fair market value at determined points in time. Operating lease obligations consist primarily of commitments to rent real properties. Supplemental balance sheet information related to leases (in millions, except lease term and discount rate):

	March 31, 2019
Operating lease right-of-use assets	\$ 121.9
Current maturities of operating leases	\$ 25.7
Non-current operating leases	106.2
Total operating lease liabilities	\$ 131.9

Weighted average discount rate for operating leases 5.64 %

Weighted average remaining operating lease term in years 6

Maturities of operating lease liabilities (in millions):

	March 31, 2019 Operating Leases
Years Ending December 31,	
2019	\$ 24.3
2020	28.0
2021	25.0
2022	21.7
2023	18.6
Thereafter	38.4
Total undiscounted operating lease payments	156.0
Less: Imputed interest	(24.1 )
Total operating lease liabilities	131.9
Less: Current Maturities of operating lease liabilities	(25.7 )
Non-current operating lease liabilities	\$ 106.2

Supplemental cash flow and other information related to operating leases (in millions):

Three  
months  
ended  
March  
31, 2019

	Operating Leases
Cash paid for amounts included in the measurement of operating lease liabilities	\$ 8.2
Operating right-of-use assets obtained in exchange for operating lease liabilities	\$ 5.7

Disclosures related to periods prior to adoption of the Lease Standard

Future minimum noncancellable operating lease payments at December 31, 2018 are as follows (in millions):

	Operating Leases
2019	\$ 30.5
2020	25.8
2021	22.9
2022	18.7
2023	16.4
Thereafter	37.0
Total minimum obligations	\$ 151.3

Most of the Company's operating leases provide the Company with the option to renew the leases for varying periods after the initial lease terms. These renewal options enable the Company to renew the leases based upon the fair rental values at the date of expiration of the initial lease. Total rental expense under operating leases was \$37.5 million in 2018.

#### NOTE N – LITIGATION AND CONTINGENCIES

##### General

The Company is involved in various legal proceedings, including product liability, general liability, workers' compensation liability, employment, commercial and intellectual property litigation, which have arisen in the normal course of operations. The Company is insured for product liability, general liability, workers' compensation, employer's liability, property damage and other insurable risk required by law or contract, with retained liability or deductibles. The Company records and maintains an estimated liability in the amount of management's estimate of the Company's aggregate exposure for such retained liabilities and deductibles. For such retained liabilities and deductibles, the Company determines its exposure based on probable loss estimations, which requires such losses to be both probable and the amount or range of probable loss to be estimable. The Company believes it has made appropriate and adequate reserves and accruals for its current contingencies and the likelihood of a material loss beyond amounts accrued is remote. The Company believes the outcome of such matters, individually and in aggregate, will not have a material adverse effect on its financial statements as a whole. However, outcomes of lawsuits cannot be predicted and, if determined adversely, could ultimately result in the Company incurring significant liabilities which could have a material adverse effect on its results of operations.

##### Securities and Stockholder Derivative Lawsuits

In 2010, the Company received complaints seeking certification of class action lawsuits as follows:

A consolidated class action complaint for violations of securities laws was filed in the United States District Court, District of Connecticut on November 18, 2010 and is entitled Sheet Metal Workers Local 32 Pension Fund and Ironworkers St. Louis Council Pension Fund, individually and on behalf of all others similarly situated v. Terex Corporation, et al.

▲ A stockholder derivative complaint for violation of the Securities and Exchange Act of 1934, breach of fiduciary duty, waste of corporate assets and unjust enrichment was filed on April 12, 2010 in the United States District Court, District of Connecticut and is entitled Peter Derrer, derivatively on behalf of Terex Corporation v. Ronald M. DeFeo, Phillip C. Widman, Thomas J. Riordan, G. Chris Andersen, Donald P. Jacobs, David A. Sachs, William H. Fike,

Donald DeFosset, Helge H. Wehmeier, Paula H.J. Cholmondeley, Oren G. Shaffer, Thomas J. Hansen, and David C. Wang, and Terex Corporation.

These lawsuits, which generally cover the time period from February 2008 to February 2009, allege violations of federal securities laws and Delaware law claiming, among other things, that certain of the Company's SEC filings and other public statements contained false and misleading statements which resulted in damages to the Company, the plaintiffs and the members of the purported class when they purchased the Company's securities and that there were breaches of fiduciary duties. The stockholder derivative complaint also alleges waste of corporate assets relating to the repurchase of the Company's shares in the market and unjust enrichment as a result of securities sales by certain officers and directors. The complaints seek, among other things, unspecified compensatory damages, costs and expenses. As a result, the Company is unable to estimate a possible loss or a range of losses for these lawsuits. The stockholder derivative complaint also seeks amendments to the Company's corporate governance procedures in addition to unspecified compensatory damages from the individual defendants in its favor.

On March 31, 2018, the securities lawsuit was dismissed against all of the named defendants except Mr. Riordan and the Company. In addition, certain claims were also narrowed. However, as all claims against Mr. Riordan were not dismissed, the case continued against both Mr. Riordan and, as a result, the Company as well. While the Company continues to believe that it has acted, and continues to act, in compliance with all applicable laws, on February 13, 2019, the plaintiffs and the Company advised the court that the parties have agreed in principle to a settlement of the securities lawsuit, subject to the court's approval. On April 15, 2019, the court issued an order preliminary approving the settlement and notice process. The proposed settlement amount would be covered by the Company's insurance policies and will not have a material effect on the Company's financial results. However, if the settlement is not finally approved by the court, and the Company was to ultimately receive an adverse judgment in excess of the Company's insurance policies, it could result in the Company incurring significant liabilities.

The stockholder derivative action requires that the plaintiff own shares at the time of the alleged action continuously throughout the pendency of the case. In September of 2018, the plaintiff's counsel notified the Company that its named plaintiff no longer owned shares of Terex. Plaintiff's counsel filed a motion to replace the plaintiff in this case with a new plaintiff. The Company filed a motion objecting to the substitution on several grounds as it is the Company's belief that the proposed substitute plaintiff does not meet the legal requirements to act as plaintiff in this action. To date, the court has not rendered a decision on these motions. While the Company continues to believe that it has acted, and continues to act, in compliance with applicable laws, on April 24, 2019 the plaintiffs and the Company advised the court that the parties have agreed in principle to a settlement of the stockholder derivative lawsuit, subject to the court's approval, and are beginning the process of drafting preliminary settlement papers for the court's review and preliminary approval of the proposed settlement and notice process. The proposed settlement amount will not have a material effect on the Company's consolidated financial statements.

#### Demag Cranes AG Appraisal Proceedings

In connection with the Company's purchase of Demag Cranes AG ("DCAG") in 2011, certain former shareholders of DCAG initiated appraisal proceedings relating to (i) a domination and profit loss transfer agreement between DCAG and Terex Germany GmbH & Co. KG (the "DPLA Proceeding") and (ii) the squeeze out of the former DCAG shareholders (the "Squeeze out Proceeding") alleging that the Company did not pay fair value for the shares of DCAG. In April 2018, the Company reached an agreement with the former shareholders of DCAG to settle the DPLA Proceeding for an amount not material to the Company's consolidated financial statements. The Squeeze out Proceeding will continue and is still in the relatively early stages. While the Company believes the position of the former shareholders of DCAG is without merit and is vigorously opposing it, no assurance can be given as to the final resolution of the Squeeze out Proceeding or that the Company will not ultimately be required to make an additional payment as a result of such dispute.

#### Other

The Company is involved in various other legal proceedings which have arisen in the normal course of its operations. The Company has recorded provisions for estimated losses in circumstances where a loss is probable and the amount or range of possible amounts of the loss is estimable.

#### Credit Guarantees

Customers of the Company from time to time may fund the acquisition of the Company's equipment through third-party finance companies. In certain instances, the Company may provide a credit guarantee to the finance company, by which the Company agrees to make payments to the finance company should the customer default. The maximum liability of the Company is generally limited to its customer's remaining payments due to the finance company at time of default.



As of March 31, 2019 and December 31, 2018, the Company's maximum exposure to such credit guarantees was \$65.8 million (\$20.1 million related to discontinued operations) and \$59.2 million (\$20.3 million related to discontinued operations), respectively. Terms of these guarantees coincide with the financing arranged by the customer and generally do not exceed five years. Given the Company's position as original equipment manufacturer and its knowledge of end markets, the Company, when called upon to fulfill a guarantee, generally has been able to liquidate the financed equipment at a minimal loss, if any, to the Company.

There can be no assurance that historical credit default experience will be indicative of future results. The Company's ability to recover losses experienced from its guarantees may be affected by economic conditions in effect at the time of loss.

## NOTE O – STOCKHOLDERS' EQUITY

### Changes in Accumulated Other Comprehensive Income (Loss)

The table below presents changes in AOCI by component for the three months ended March 31, 2019 and 2018. All amounts are net of tax (in millions).

	Three Months Ended March 31, 2019					Three Months Ended March 31, 2018				
	CTA	Derivative Hedging Adj.	Debt & Equity Securities Adj.	Pension Liability Adj.	Total	CTA	Derivative Hedging Adj.	Debt & Equity Securities Adj.	Pension Liability Adj.	Total
Beginning balance	\$(225.6)	\$(4.4)	\$0.8	\$(55.6)	\$(284.8)	\$(144.7)	\$2.1	\$4.3	\$(101.2)	\$(239.5)
Other comprehensive income (loss) before reclassifications	(2.1)	(2.8)	0.8	(0.5)	(4.6)	31.4	(0.9)	(0.9)	(1.9)	27.7
Amounts reclassified from AOCI	—	1.7	—	0.6	2.3	—	(0.4)	—	1.5	1.1
Net Other Comprehensive Income (Loss)	(2.1)	(1.1)	0.8	0.1	(2.3)	31.4	(1.3)	(0.9)	(0.4)	28.8
Other (1)	—	—	—	—	—	—	—	(2.6)	—	(2.6)
Ending balance	\$(227.7)	\$(5.5)	\$1.6	\$(55.5)	\$(287.1)	\$(113.3)	\$0.8	\$0.8	\$(101.6)	\$(213.3)

(1) Other relates to amounts reclassified from AOCI to Retained Earnings in connection with the adoption of ASU 2016-01 and 2016-16.

### Stock-Based Compensation

During the three months ended March 31, 2019, the Company awarded 1.1 million shares of restricted stock to its employees with a weighted average grant date fair value of \$34.41 per share. Approximately 57% of these awards are time-based and vest ratably on each of the first three anniversary dates. Approximately 28% cliff vest at the end of a three-year period and are subject to performance targets that may or may not be met and for which the performance period has not yet been completed. Approximately 15% cliff vest and are based on performance targets containing a market condition determined over a three-year period.

The Company used the Monte Carlo method to determine grant date fair value of \$38.77 per share for the awards with a market condition granted on March 12, 2019. The Monte Carlo method is a statistical simulation technique used to provide the grant date fair value of an award.

The following table presents the weighted-average assumptions used in the valuation:

	Grant date March 12, 2019
Dividend yields	1.31 %
Expected volatility	36.64 %
Risk free interest rate	2.40 %
Expected life (in years)	3

## Share Repurchases and Dividends

In February 2015, the Company announced authorization by its Board of Directors for the repurchase of up to \$200 million of the Company's outstanding shares of common stock of which approximately \$131 million of this authorization was utilized prior to January 1, 2017. In February 2017, the Company announced authorization by its Board of Directors for the repurchase of up to an additional \$350 million of the Company's outstanding shares of common stock. In May 2017, the Company announced the completion of the February 2015 and February 2017 authorizations and the Company's Board of Directors authorized the repurchase of up to an additional \$280 million of the Company's outstanding shares of common stock. In September 2017, the Company announced the completion of the May 2017 authorization and the Company's Board of Directors authorized a repurchase of up to an additional \$225 million of the Company's outstanding shares of common stock. In February 2018, the Company announced the completion of the September 2017 authorization and the Company's Board of Directors authorized the repurchase of up to an additional \$325 million of the Company's outstanding shares of common stock. In July 2018, the Company announced the completion of the February 2018 authorization and the Company's Board of Directors authorized the repurchase of up to an additional \$300 million of the Company's outstanding shares of common stock. During the three months ended March 31, 2019, the Company did not repurchase shares under this program. During the three months ended March 31, 2018, the Company repurchased 5.1 million shares for \$209.2 million. In the first quarter of 2019, the Company's Board of Directors declared a dividend of \$0.11 per share, which was paid to its shareholders.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

BUSINESS DESCRIPTION

Terex is a global manufacturer of aerial work platforms, materials processing machinery and cranes. We design, build and support products used in construction, maintenance, manufacturing, energy, minerals and materials management applications. Our products are manufactured in North and South America, Europe, Australia and Asia and sold worldwide. We engage with customers through all stages of the product life cycle, from initial specification and financing to parts and service support. We manage and report our business in the following segments: (i) Aerial Work Platforms ("AWP") and (ii) Materials Processing ("MP").

On February 22, 2019, we announced that we entered into an Asset and Stock Purchase Agreement (the "ASPA") with Tadano Ltd. ("Tadano") to sell our Demag mobile cranes business and will cease to manufacture mobile crane product lines in our Oklahoma City facility. As a result, we realigned certain operations formerly part of our Cranes segment. For financial reporting periods beginning on or after January 1, 2019, our utilities business will be consolidated within our AWP segment, our pick and carry cranes business will be consolidated within our MP segment and our rough terrain and tower cranes businesses will be consolidated within Corporate and Other. Prior period reportable segment information was adjusted to reflect the realignment of our operations.

Further information about our industry and reportable segments appears below and in Note B – "Business Segment Information" in the Notes to the Condensed Consolidated Financial Statements.

Non-GAAP Measures

In this document, we refer to various GAAP (U.S. generally accepted accounting principles) and non-GAAP financial measures. These non-GAAP measures may not be comparable to similarly titled measures disclosed by other companies. We present non-GAAP financial measures in reporting our financial results to provide investors with additional analytical tools which we believe are useful in evaluating our operating results and the ongoing performance of our underlying businesses. We do not, nor do we suggest that investors consider such non-GAAP financial measures in isolation from, or as a substitute for, financial information prepared in accordance with GAAP.

Non-GAAP measures we may use include translation effect of foreign currency exchange rate changes on net sales, gross profit, selling, general & administrative ("SG&A") costs and operating profit, as well as the net sales, gross profit, SG&A costs and operating profit excluding the impact of acquisitions and divestitures.

As changes in foreign currency exchange rates have a non-operating impact on our financial results, we believe excluding effects of these changes assists in assessment of our business results between periods. We calculate the translation effect of foreign currency exchange rate changes by translating current period results at rates that the comparable prior periods were translated at to isolate the foreign exchange component of the fluctuation from the operational component. Similarly, impact of changes in our results from acquisitions and divestitures that were not included in comparable prior periods may be subtracted from the absolute change in results to allow for better comparability of results between periods.

We calculate a non-GAAP measure of free cash flow. We define free cash flow as Net cash provided by (used in) operating activities, plus (minus) increases (decreases) in Terex Financial Services finance receivables consisting of sales-type leases and commercial loans ("TFS Assets"), less Capital expenditures. We believe this measure of free cash flow provides management and investors further useful information on cash generation or use in our primary operations.

We discuss forward looking information related to expected earnings per share (“EPS”) excluding restructuring charges and other items. Our 2019 outlook for earnings per share is a non-GAAP financial measure because it excludes items such as restructuring and other related charges, transformation costs, gains and losses on divestitures and other unusual items. The Company is not able to reconcile these forward-looking non-GAAP financial measures to their most directly comparable forward-looking GAAP financial measures without unreasonable efforts because the Company is unable to predict with a reasonable degree of certainty the exact timing and impact of such items. The unavailable information could have a significant impact on the Company’s full-year 2019 GAAP financial results. Adjusted EPS provides guidance to investors about our EPS expectations excluding restructuring and other charges that we do not believe are reflective of our ongoing operations.

Working capital is calculated using the Condensed Consolidated Balance Sheet amounts for Trade receivables (net of allowance) plus Inventories (net of allowance), less Trade accounts payable and Customer advances. We view excessive working capital as an inefficient use of resources, and seek to minimize the level of investment without adversely impacting the ongoing operations of the business. Trailing three months annualized net sales is calculated using the net sales for the most recent quarter end multiplied by four. The ratio calculated by dividing working capital by trailing three months annualized net sales is a non-GAAP measure that we believe measures our resource use efficiency.

Non-GAAP measures we also use include Net Operating Profit After Tax (“NOPAT”) as adjusted, income (loss) from operations as adjusted, annualized effective tax rate as adjusted, cash and cash equivalents as adjusted, Debt as adjusted and Terex Corporation stockholders’ equity as adjusted, which are used in the calculation of our after tax return on invested capital (“ROIC”) (collectively the “Non-GAAP Measures”), which are discussed in detail below.

## Overview

Focus, Simplify and Execute to Win are the three pillars of our business strategy. We continued to implement the elements of our strategy in the first quarter of 2019. The announced sale of our Demag® mobile crane business and the decision to exit the mobile crane product lines manufactured at our Oklahoma City facility are expected to improve Terex’s operating results by Focusing the portfolio on our high performing businesses. We continue to simplify our manufacturing footprint. MP announced a new U.K. manufacturing facility where it will manufacture the Terex Ecotec waste management and recycling product lines and Terex mobile conveying systems. This is part of MP’s strategy to add capacity to meet growing demand and Simplify its operations. The new Utilities manufacturing facility in South Dakota remains on schedule despite some severe weather conditions in the quarter. We are also transitioning to a simpler two segment operating structure that will reduce corporate operating expenses. We continue to invest in our Execute to Win business system, which remains focused on enhancing our capabilities by investing in people, processes and tools in our three priority areas: Commercial Excellence, Parts and Lifecycle Solutions and Strategic Sourcing. Our improving financial results clearly demonstrate the impact of executing our Focus, Simplify and Execute to Win strategy.

Overall, we had a strong start to 2019. Building on an excellent 2018, MP increased sales and expanded operating margin again in the first quarter. AWP got off to a slower start than last year, but gained momentum throughout the quarter. The global markets for AWP, MP and rough terrain and tower cranes are generally stable at healthy levels, consistent with 2018.

Our AWP segment’s first quarter 2019 results included continued strong net sales that are consistent with net sales in the prior year period. The global markets for aerial work platforms remain generally stable at healthy levels and the North American utility market remains strong. However, the North American rental market was impacted by severe weather in several major markets in the first quarter leading to delayed equipment deliveries and we were further impacted by a week-long, weather-related closure at our Washington state production and distribution facilities in February. Overall demand in Europe is stable with pockets of growth, including strong demand for electric booms and scissors. AWP continues to increase sales in the Asia Pacific region fueled by increasing product adoption. AWP’s operating margin in the quarter was impacted by lower factory productivity due to a decrease in overall production volume from previous production ramp-up as well as the plant closures. The strength of the U.S. dollar, particularly against the Euro, also represented a significant headwind in the quarter. With \$1.1 billion of backlog (firm orders expected to be filled within one year), AWP is well positioned heading into the strong selling season.

Our MP segment had another excellent quarter with increased sales and expanding operating margin. These results were driven by improved operating performance across MP’s portfolio as well as effective price and cost management. Global demand for crushing and screening equipment remains strong with construction activity, aggregate consumption and environmental regulatory change being the main demand drivers. The global market for material handlers also remains strong driven by robust demand for scrap steel. Our pick and carry business continues to execute very well in the strong Australian market. We are encouraged by our backlog for the segment, which is up

11% (17% on a constant currency basis) compared to prior year.

Our rough terrain and tower crane businesses, which are now reported in Corporate and Other, performed in line with expectations in the first quarter of 2019.

Geographically, our largest market is North America, which represents approximately 52% of our global sales in continuing operations. Our sales were up by double digits in Asia Pacific and were up to a lesser extent in Western Europe. Sales were down slightly in North America.

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We continued to execute our disciplined capital allocation strategy in the first quarter of 2019. We are making strategic investments in our businesses. These investments include expanding our global manufacturing footprint including a new Utilities manufacturing center in South Dakota, MP locations in the U.K. and India and AWP facilities in China. These actions are consistent with our disciplined capital allocation strategy, making investments in high performing businesses that significantly out-earn their cost of capital over the cycle. We continued to invest in our Execute to Win priority areas that underpin our long-term improvement plans, although the level of investment will taper off over the course of 2019 as our internal capabilities mature. We also continued to return capital to shareholders. In February 2019, our Board of Directors approved increasing our quarterly dividend in by 10% to \$0.11 per share.

We believe our liquidity continues to be sufficient to meet our business plans. See “Liquidity and Capital Resources” for a detailed description of liquidity and working capital levels, including the primary factors affecting such levels.

As a result of our first quarter performance, we now expect our annual outlook for earnings per share to be in the upper half of our previously announced range of \$3.60 to \$4.20, excluding restructuring, transformation investments, and other unusual items, on net sales of approximately \$4.7 billion.



## ROIC

ROIC and other Non-GAAP Measures (as calculated below) assist in showing how effectively we utilize capital invested in our operations. ROIC is determined by dividing the sum of NOPAT for each of the previous four quarters by the average of Debt less Cash and cash equivalents plus Terex Corporation stockholders' equity for the previous five quarters. NOPAT for each quarter is calculated by multiplying Income (loss) from operations by one minus the annualized effective tax rate.

In the calculation of ROIC, we adjust income (loss) from operations, annualized effective tax rate, and Terex Corporation stockholders' equity to remove the effects of the impact of certain transactions in order to create a measure that is useful to understanding our operating results and the ongoing performance of our underlying business without the impact of unusual items as shown in the tables below. Cash and cash equivalents and Debt are adjusted to include amounts recorded as held for sale. Furthermore, we believe returns on capital deployed in TFS do not represent our primary operations and, therefore, TFS Assets and results from operations have been excluded from the Non-GAAP Measures. Debt is calculated using amounts for Notes payable and current portion of long-term debt plus Long-term debt, less current portion. We calculate ROIC using the last four quarters' adjusted NOPAT as this represents the most recent 12-month period at any given point of determination. In order for the denominator of the ROIC ratio to properly match the operational period reflected in the numerator, we include the average of five quarters' ending balance sheet amounts so that the denominator includes the average of the opening through ending balances (on a quarterly basis) thereby providing, over the same time period as the numerator, four quarters of average invested capital.

Terex management and Board of Directors use ROIC as one measure to assess operational performance, including in connection with certain compensation programs. We use ROIC as a metric because we believe it measures how effectively we invest our capital and provides a better measure to compare ourselves to peer companies to assist in assessing how we drive operational improvement. We believe ROIC measures return on the amount of capital invested in our primary businesses, excluding TFS, as opposed to another metric such as return on stockholders' equity that only incorporates book equity, and is thus a more accurate and descriptive measure of our performance. We also believe adding Debt less Cash and cash equivalents to Terex Corporation stockholders' equity provides a better comparison across similar businesses regarding total capitalization, and ROIC highlights the level of value creation as a percentage of capital invested. As the tables below show, our ROIC at March 31, 2019 was 22.3%.

Amounts described below are reported in millions of U.S. dollars, except for the annualized effective tax rates. Amounts are as of and for the three months ended for the periods referenced in the tables below.

	Mar'19	Dec '18	Sep '18	Jun '18	Mar'18
Annualized effective tax rate, as adjusted	21.0	% 16.0	% 16.0	% 16.0	%
Income (loss) from operations as adjusted	\$104.8	\$85.4	\$113.5	\$139.8	
Multiplied by: 1 minus annualized effective tax rate	79.0	% 84.0	% 84.0	% 84.0	%
Adjusted net operating income (loss) after tax	\$82.8	\$71.7	\$95.3	\$117.4	
Debt as adjusted	\$1,477.8	\$1,219.4	\$1,133.4	\$1,094.2	\$1,083.0
Less: Cash and cash equivalents as adjusted	(330.2 )	(372.1 )	(329.5 )	(377.1 )	(451.4 )
Debt less Cash and cash equivalents as adjusted	1,147.6	847.3	803.9	717.1	631.6
Total Terex Corporation stockholders' equity as adjusted	756.4	771.1	843.7	799.5	923.5
Debt less Cash and cash equivalents plus Total Terex Corporation stockholders' equity as adjusted	\$1,904.0	\$1,618.4	\$1,647.6	\$1,516.6	\$1,555.1

March 31, 2019 ROIC	22.3	%
NOPAT as adjusted (last 4 quarters)	\$367.2	
	\$1,648.3	

Average Debt less Cash and cash equivalents plus Total Terex Corporation stockholders' equity as adjusted  
(5 quarters)

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	Three months ended 3/31/19	Three months ended 12/31/18	Three months ended 9/30/18	Three months ended 6/30/18	
Reconciliation of income (loss) from operations:					
Income (loss) from operations, as reported	\$99.7	\$81.6	\$104.2	\$132.4	
Adjustments:					
Deal related	0.2	—	—	—	
Restructuring and related	1.7	—	1.5	2.6	
Transformation	4.1	4.7	8.7	6.8	
Other	—	(0.7)	—	—	
(Income) loss from TFS	(0.9)	(0.2)	(0.9)	(2.0)	)
Income (loss) from operations as adjusted	\$104.8	\$85.4	\$113.5	\$139.8	
	As of 3/31/19	As of 12/31/18	As of 9/30/18	As of 6/30/18	As of 3/31/18
Reconciliation of Cash and cash equivalents:					
Cash and cash equivalents - continuing operations	\$304.6	\$339.5	\$297.0	\$313.9	\$392.3
Cash and cash equivalents - assets held for sale	25.6	32.6	32.5	63.2	59.1
Cash and cash equivalents, as adjusted	\$330.2	\$372.1	\$329.5	\$377.1	\$451.4
Reconciliation of Debt:					
Debt - continuing operations	\$1,473.4	\$1,214.7	\$1,128.5	\$1,089.0	\$1,077.3
Debt - liabilities held for sale	4.4	4.7	4.9	5.2	5.7
Debt, as adjusted	\$1,477.8	\$1,219.4	\$1,133.4	\$1,094.2	\$1,083.0
Reconciliation of Terex Corporation stockholders' equity:					
Terex Corporation stockholders' equity as reported	\$781.8	\$860.5	\$974.1	\$947.6	\$1,078.4
TFS Assets	(204.6)	(185.1)	(149.0)	(154.0)	(152.0)
Effects of adjustments, net of tax:					
Deal related	77.8	—	—	—	—
Restructuring and related	14.9	12.4	5.6	3.4	(1.8)
Transformation	34.7	30.2	21.1	12.7	6.1
Extinguishment of debt	0.6	0.6	0.6	0.6	0.6
Pension annuitization	56.3	56.3	—	—	—
Other	0.3	0.9	(4.2)	(7.1)	(5.8)
(Income) loss from TFS	(5.4)	(4.7)	(4.5)	(3.7)	(2.0)
Terex Corporation stockholders' equity as adjusted	\$756.4	\$771.1	\$843.7	\$799.5	\$923.5

Three Months Ended March 31, 2019	Income (loss) from continuing operations before income taxes	(Provision for) benefit from income taxes	Income tax rate
Reconciliation of annualized effective tax rate:			
As reported	\$ 75.2	\$ (18.0 )	23.9 %
Effect of adjustments:			
Deal related	0.2	—	
Restructuring and related Transformation	1.7	(0.4 )	
Extinguishment of debt	4.1	(0.7 )	
Other	—	—	
Tax related	(2.4 )	—	
As adjusted	—	2.6	
	\$ 78.8	\$ (16.5 )	21.0 %

Year Ended December 31, 2018	Income (loss) from continuing operations before income taxes	(Provision for) benefit from income taxes	Income tax rate
Reconciliation of annualized effective tax rate:			
As reported	\$ 287.1	\$ (45.4 )	15.8 %
Effect of adjustments:			
Deal related	—	—	
Restructuring and related Transformation	4.5	(1.1 )	
Extinguishment of debt	26.4	(4.8 )	
Asset impairment	0.7	(0.1 )	
Pension Annuitization	—	—	
Other	50.5	(18.3 )	
Tax related	1.0	0.7	
As adjusted	—	9.8	
	\$ 370.2	\$ (59.2 )	16.0 %

## RESULTS OF OPERATIONS

Three Months Ended March 31, 2019 Compared with Three Months Ended March 31, 2018

Consolidated

	Three Months Ended March 31,		% of Sales	% of Sales	% Change In Reported Amounts	
	2019	2018				
	(\$ amounts in millions)					
Net sales	\$1,136.6	—	\$1,116.6	—	1.8	%
Gross profit	\$237.8	20.9%	\$228.6	20.5%	4.0	%
SG&A	\$138.1	12.2%	\$134.3	12.0%	2.8	%
Income (loss) from operations	\$99.7	8.8 %	\$94.3	8.4 %	5.7	%

Net sales for the three months ended March 31, 2019 increased \$20.0 million when compared to the same period in 2018. The increase in net sales was primarily due to higher demand for equipment in our MP segment, partially offset by lower sales in AWP. Changes in foreign exchange rates negatively impacted consolidated net sales by approximately \$34 million.

Gross profit for the three months ended March 31, 2019 increased \$9.2 million when compared to the same period in 2018. The increase was primarily due to higher sales and production volume in our MP segment and price increases in our AWP segment, partially offset by higher material costs in all segments and the negative impact of foreign exchange rate changes of approximately \$29 million, primarily in our AWP segment.

SG&A costs for the three months ended March 31, 2019 increased \$3.8 million when compared to the same period in 2018. The increase was primarily due to a specific loss allowance on a finance receivable, partially offset by the positive effects of exchange rate changes.

Income from operations for the three months ended March 31, 2019 increased \$5.4 million when compared to the same period in 2018. The increase was primarily due to higher sales and production volume in our MP segment and price increases in our AWP segment, partially offset by increased material costs across all segments, unfavorable product mix and lower factory productivity in our AWP segment, and the negative effects of exchange rate changes.

## Aerial Work Platforms

	Three Months Ended March 31,				
	2019	2018		% Change In Reported Amounts	
	% of Sales	% of Sales			
	(\$ amounts in millions)				
Net sales	\$727.9	—	\$737.5	—	(1.3)%
Income from operations	\$59.6	8.2%	\$70.2	9.5%	(15.1)%

Net sales for the AWP segment for the three months ended March 31, 2019 decreased \$9.6 million when compared to the same period in 2018 primarily due to the negative effects of foreign exchange rate changes, particularly in Europe, of approximately \$14 million. Higher demand in Asia-Pacific, partially offset by lower volume in North America due to customers postponing deliveries until the second quarter of 2019 and disruption in our Washington state production and distribution facilities due to severe weather also impacted net sales.

Income from operations for the three months ended March 31, 2019 decreased \$10.6 million when compared to the same period in 2018. The decrease was primarily due to the negative effects of foreign exchange rate changes, unfavorable product mix, lower factory productivity from a decrease in overall production volume from previous production ramp-up as well as the impact of severe weather on certain plants, and increased material costs, partially offset by price increases.

## Materials Processing

	Three Months Ended March 31,				
	2019	2018		% Change In Reported Amounts	
	% of Sales	% of Sales			
	(\$ amounts in millions)				
Net sales	\$346.2	—	\$315.9	—	9.6%
Income from operations	\$49.2	14.2%	\$39.9	12.6%	23.3%

Net sales for the MP segment for the three months ended March 31, 2019 increased \$30.3 million when compared to the same period in 2018 primarily due to higher demand for material handlers and mobile crushing and screening equipment in Western Europe and pick and carry equipment in Asia-Pacific, partially offset by lower demand for mobile crushing and screening equipment in North America. Net sales were negatively impacted by effects of foreign exchange rate changes, particularly in Europe, of approximately \$17 million.

Income from operations for the three months ended March 31, 2019 increased \$9.3 million when compared to the same period in 2018 primarily due to increased sales and production volume, partially offset by increased material costs and the negative effects of foreign exchange rate changes.



## Corporate and Other / Eliminations

	Three Months Ended March 31,				
	2019	2018		%	Change
	% of	% of		In	Reported
	Sales	Sales		Reported	Amounts
				Amounts	
	(\$ amounts in millions)				
Net sales	\$62.5	\$63.2	—	1.1	%
Loss from operations	\$(9.1)	\$(15.8)	*	42.4	%

\* - Not a meaningful percentage

Net sales include rough terrain and tower cranes sales, on-book financing activities of TFS and elimination of intercompany sales activity among segments. The net sales decrease is primarily attributable to the negative effect of foreign exchange rate changes on cranes sales and higher intercompany sales eliminations, partially offset by a customer advance forfeiture.

Loss from operations for the three months ended March 31, 2019 decreased \$6.7 million when compared to the same period in 2018. The decrease in operating loss is primarily due to lower general and administrative expenses and a customer advance forfeiture, partially offset by a specific loss allowance on a finance receivable and the negative effects of exchange rate changes.

## Interest Expense, Net of Interest Income

During the three months ended March 31, 2019, our interest expense net of interest income was \$21.3 million, or \$8.7 million higher than the same period in the prior year due to an increase in average borrowings at higher rates and lower interest income due to lower cash balances.

## Other Income (Expense) – Net

Other income (expense) – net for the three months ended March 31, 2019 was expense of \$3.2 million, or a \$4.4 million decrease in income, when compared to the same period in the prior year. The decrease was due primarily to the negative effects of changes in foreign exchange rates in the current period and an investment gain recognized in the prior year period as a result of the exercise of warrants on a long-term investment.

## Income Taxes

During the three months ended March 31, 2019, we recognized income tax expense of \$18.0 million on income of \$75.2 million, an effective tax rate of 23.9%, as compared to income tax expense of \$14.2 million on income of \$82.9 million, an effective tax rate of 17.1%, for the three months ended March 31, 2018. The higher effective tax rate for the three months ended March 31, 2019 is primarily due to less tax benefit from stock compensation deductions, deferred tax expense due to lower blended tax rate, and less favorable jurisdictional mix when compared to the three months ended March 31, 2018.

## Income (loss) from Discontinued Operations



Loss from discontinued operations - net of tax for the three months ended March 31, 2019 was \$124.4 million compared to loss from discontinued operations - net of tax of \$21.1 million for the same period in the prior year. The loss in the current quarter was primarily from recognition of a pre-tax charge of approximately \$86 million (\$86 million after-tax) to write-down the Mobile Cranes disposal group to fair value, less costs to sell.

#### Gain (Loss) on Disposition of Discontinued Operations

During the three months ended March 31, 2019, we recognized a gain on disposition of discontinued operations - net of tax of \$0.6 million, primarily related to the sale of our Material Handling and Port Solutions business. During the three months ended March 31, 2018, we recognized a gain on disposition of discontinued operations - net of tax of \$2.7 million related to the previous sale of our Atlas business.

## LIQUIDITY AND CAPITAL RESOURCES

We are focused on generating cash and maintaining liquidity (cash and availability under our revolving line of credit) for the efficient operation of our business. At March 31, 2019, we had cash and cash equivalents of \$330.2 million and undrawn availability under our revolving line of credit of \$300.5 million, giving us total liquidity of approximately \$631 million. During the three months ended March 31, 2019, our liquidity decreased by approximately \$104 million from December 31, 2018 primarily due to cash used in our operations and reduced availability under our revolving line of credit, partially offset by cash provided by an additional debt issuance.

Typically, we have invested our cash in a combination of highly rated, liquid money market funds and in short-term bank deposits with large, highly rated banks. Our investment objective is to preserve capital and liquidity while earning a market rate of interest.

We seek to use cash held by our foreign subsidiaries to support our operations and continued growth plans outside and inside the United States through funding of capital expenditures, operating expenses or other similar cash needs of these operations. Most of this cash could be used in the U.S., if necessary. Cash repatriated to the U.S. could be subject to incremental foreign and state taxation. We will continue to seek opportunities to tax-efficiently mobilize and redeploy funds. There are no trends, demands or uncertainties as a result of the Company's cash deployment strategies that are reasonably likely to have a material effect on us as a whole or that may be relevant to our financial flexibility.

We had negative free cash flow of \$256.7 million for the three months ended March 31, 2019. We continue to expect to generate approximately \$165 million of free cash flow in 2019.

The following table reconciles Net cash provided by (used in) operating activities to free cash flow (in millions):

	Three Months Ended 3/31/2019
Net cash provided by (used in) operating activities	\$ (265.4 )
Increase (decrease) in TFS assets	19.5
Capital expenditures	(10.8 )
Free cash flow	\$ (256.7 )

Our main sources of funding are cash generated from operations, including cash generated from the sale of receivables, loans from our bank credit facilities and funds raised in capital markets. Pursuant to terms of our trade accounts receivable factoring arrangements, during the three months ended March 31, 2019, we sold, without recourse, approximately \$212 million of trade accounts receivable to enhance liquidity. During the three months ended March 31, 2019, we also sold approximately \$43 million of sales-type leases and commercial loans.

We believe cash generated from operations, including cash generated from the sale of receivables, together with access to our bank credit facilities, cash on hand and expected proceeds from the sale of certain business assets provide adequate liquidity to continue to support internal operating initiatives and meet our operating and debt service requirements for at least the next 12 months. See Item 1A "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2018 for a detailed description of the risks resulting from our debt and our ability to generate sufficient cash flow to operate our business.

Our ability to generate cash from operations is subject to numerous factors, including the following:

Many of our customers fund their purchases through third-party finance companies that extend credit based on the credit-worthiness of customers and expected residual value of our equipment. Changes either in customers' credit profile or used equipment values may affect the ability of customers to purchase equipment. There can be no assurance third-party finance companies will continue to extend credit to our customers as they have in the past.

As our sales change, the amount of working capital needed to support our business may change.

Our suppliers extend payment terms to us primarily based on our overall credit rating. Declines in our credit rating may influence suppliers' willingness to extend terms and in turn accelerate cash requirements of our business.

Sales of our products are subject to general economic conditions, weather, competition, translation effect of foreign currency exchange rate changes, and other factors that in many cases are outside our direct control. For example, during periods of economic uncertainty, our customers have delayed purchasing decisions, which reduces cash generated from operations.

Availability and utilization of other sources of liquidity such as trade receivables sales programs.

Working capital as a percent of trailing three month annualized net sales was 20.8% at March 31, 2019.

The following tables show the calculation of our working capital in continuing operations and trailing three months annualized sales as of March 31, 2019 (in millions):

	Three Months Ended 3/31/2019
Net Sales	\$ 1,136.6
x	4
Trailing Three Month Annualized Net Sales	\$ 4,546.4

	As of 3/31/19
Inventories	\$955.4
Trade Receivables	661.6
Trade Accounts Payable (647.1 )	
Customer Advances (25.7 )	
Working Capital	\$944.2

On January 31, 2017, we entered into a new credit agreement (as amended, the “2017 Credit Agreement”). The 2017 Credit Agreement contains a \$400.0 million senior secured term loan (the “Original Term Loan”). The Original Term Loan portion of the 2017 Credit Agreement bears interest at a rate of London Interbank Offered Rate (“LIBOR”) plus 2.00% with a 0.75% LIBOR floor. On March 7, 2019, we entered into an Incremental Assumption Agreement and Amendment No. 3 (“Amendment No. 3”) to the 2017 Credit Agreement. Amendment No. 3 provided us with an additional term loan (the “2019 Term Loan”) under the 2017 Credit Agreement in the amount of \$200 million. The 2019 Term Loan portion of the 2017 Credit Agreement bears interest at a rate of LIBOR plus 2.75% with a 0.75% LIBOR floor (the Original Term Loan together with 2019 Term Loan comprise the “Term Loans” portion of the 2017 Credit Agreement). The 2017 Credit Agreement contains a \$600 million revolving line of credit available through January 31, 2022. Net proceeds from the 2019 Term Loan were used to reduce borrowings under the revolving line of credit. The 2017 Credit Agreement allows unlimited incremental commitments, which may be extended at the option of existing or new lenders and can be in the form of revolving credit commitments, term loan commitments, or a combination of both, with incremental amounts in excess of \$300 million requiring the Company to satisfy a senior secured leverage ratio contained in the 2017 Credit Agreement. Interest rates charged under the revolving line of credit in the 2017 Credit Agreement are subject to adjustment based on our consolidated leverage ratio. See Note K - “Long-Term Obligations,” in our Condensed Consolidated Financial Statements for information concerning the 2017 Credit Agreement.

Borrowings under the 2017 Credit Agreement at March 31, 2019 were \$589.5 million, net of discount, on our Term Loans and \$299.5 million on our revolving line of credit. At March 31, 2019, the weighted average interest rate was 4.74% on the Term Loans and was 4.37% on the revolving line of credit under the 2017 Credit Agreement.

We manage our interest rate risk by maintaining a balance between fixed and floating rate debt, including use of interest rate derivatives when appropriate. Over the long term, we believe this mix will produce lower interest cost than a purely fixed rate mix while reducing interest rate risk.

Our investment in TFS financial services assets was approximately \$205 million, net at March 31, 2019. We remain focused on expanding financing solutions in key markets like the U.S., Europe and China. We also anticipate using TFS to drive incremental sales by increasing direct customer financing through TFS in certain instances.



In February 2015, we announced authorization by our Board of Directors for the repurchase of up to \$200 million of our outstanding shares of common stock of which approximately \$131 million of this authorization was utilized prior to January 1, 2017. In February 2017, we announced authorization by our Board of Directors for the repurchase of up to an additional \$350 million of our outstanding shares of common stock. In May 2017, we announced the completion of the February 2015 and February 2017 authorizations and our Board of Directors had authorized the repurchase of up to an additional \$280 million of our outstanding shares of common stock. In September 2017, we announced the completion of the May 2017 authorization and our Board of Directors had authorized the repurchase of up to an additional \$225 million of our outstanding shares of common stock. In February 2018, we announced completion of the September 2017 authorization and our Board of Directors had authorized the repurchase of up to an additional \$325 million of our outstanding shares of common stock. In July 2018, we announced the completion of the February 2018 authorization and our Board of Directors authorized the repurchase of up to an additional \$300 million of our outstanding shares of common stock. During the three months ended March 31, 2019, we did not repurchase shares under this program. In the first quarter of 2019, our Board of Directors declared a dividend of \$0.11 per share, which was paid to our shareholders.

Our ability to access capital markets to raise funds, through sale of equity or debt securities, is subject to various factors, some specific to us and others related to general economic and/or financial market conditions. These include results of operations, projected operating results for future periods and debt to equity leverage. Our ability to access capital markets is also subject to our timely filing of periodic reports with the Securities and Exchange Commission (“SEC”). In addition, terms of our bank credit facilities, senior notes and senior subordinated notes contain restrictions on our ability to make further borrowings and to sell substantial portions of our assets.

#### Cash Flows

Cash used in operations for the three months ended March 31, 2019 totaled \$265.4 million, compared to cash used in operations of \$44.4 million for the three months ended March 31, 2018. The increase in cash used in operations was primarily driven by cash used in working capital.

Cash used in investing activities for the three months ended March 31, 2019 was \$10.6 million, compared to \$15.3 million of cash used in investing activities for the three months ended March 31, 2018. The decrease in cash used in investing activities was primarily due to lower capital expenditures in the current year, partially offset by cash received from the sale of an investment in the prior year.

Cash provided by financing activities was \$236.4 million for the three months ended March 31, 2019, compared to \$128.3 million of cash used in financing activities for the three months ended March 31, 2018. Cash provided by financing activities in the current year was due primarily to \$200 million provided by the 2019 Term Loan. Cash used in the prior year was primarily due to share repurchases made during the period.

#### OFF-BALANCE SHEET ARRANGEMENTS

##### Guarantees

Our customers, from time to time, fund the acquisition of our equipment through third-party finance companies. In certain instances, we may provide a credit guarantee to the finance company by which we agree to make payments to the finance company should the customer default. Our maximum liability is generally limited to our customer’s remaining payments due to the finance company at the time of default. In the event of a customer default, we are generally able to recover and dispose of the equipment at a minimal loss, if any, to us.

We issue, from time to time, residual value guarantees under sales-type leases. A residual value guarantee involves a guarantee that a piece of equipment will have a minimum fair market value at a future date if certain conditions are met by the customer. We are generally able to mitigate some risk associated with these guarantees because maturity of guarantees is staggered, which limits the amount of used equipment entering the marketplace at any one time.

There can be no assurance our historical experience in used equipment markets will be indicative of future results. Our ability to recover losses from our guarantees may be affected by economic conditions in used equipment markets at the time of loss.

See Note N – “Litigation and Contingencies” in the Notes to the Condensed Consolidated Financial Statements for further information regarding our guarantees.

## CONTINGENCIES AND UNCERTAINTIES

### Foreign Exchange and Interest Rate Risk

Our products are sold in over 100 countries around the world and, accordingly, our revenues are generated in foreign currencies, while costs associated with those revenues are only partly incurred in the same currencies. We enter into foreign exchange contracts to manage variability of future cash flows associated with recognized assets or liabilities or forecasted transactions due to changing currency exchange rates. Primary currencies to which we are exposed are the Euro, British Pound and Australian Dollar.

We manage exposure to interest rates by incurring a mix of indebtedness bearing interest at both floating and fixed rates at inception and maintaining an ongoing balance between floating and fixed rates on this mix of indebtedness using interest rate swaps when necessary.

See Note J – “Derivative Financial Instruments” in the Notes to the Condensed Consolidated Financial Statements for further information about our derivatives and Item 3 “Quantitative and Qualitative Disclosures About Market Risk” for a discussion of the impact that changes in foreign currency exchange rates and interest rates may have on our financial performance.

### Other

We are subject to a number of contingencies and uncertainties including, without limitation, product liability claims, workers’ compensation liability, intellectual property litigation, self-insurance obligations, tax examinations, guarantees, class action lawsuits and other matters. See Note N – “Litigation and Contingencies” in the Notes to the Condensed Consolidated Financial Statements for more information concerning contingencies and uncertainties, including our securities and stockholder derivative lawsuits, and our proceedings involving certain former shareholders of Demag Cranes AG. We are insured for product liability, general liability, workers’ compensation, employer’s liability, property damage, intellectual property and other insurable risks required by law or contract with retained liability to us or deductibles. Many of the exposures are unasserted or proceedings are at a preliminary stage, and it is not presently possible to estimate the amount or timing of any liability. However, we do not believe these contingencies and uncertainties will, individually or in aggregate, have a material adverse effect on our operations. For contingencies and uncertainties other than income taxes, when it is probable that a loss will be incurred and possible to make reasonable estimates of our liability with respect to such matters, a provision is recorded for the amount of such estimate or for the minimum amount of a range of estimates when it is not possible to estimate the amount within the range that is most likely to occur.

We generate hazardous and non-hazardous wastes in the normal course of our manufacturing operations. As a result, we are subject to a wide range of environmental laws and regulations. All of our employees are required to obey all applicable health, safety and environmental laws and regulations and must observe the proper safety rules and environmental practices in work situations. These laws and regulations govern actions that may have adverse environmental effects, such as discharges to air and water, and require compliance with certain practices when handling and disposing of hazardous and non-hazardous wastes. These laws and regulations would also impose liability for the costs of, and damages resulting from, cleaning up sites, past spills, disposals and other releases of hazardous substances, should any such events occur. We are committed to complying with these standards and monitoring our workplaces to determine if equipment, machinery and facilities meet specified safety standards. Each of our manufacturing facilities is subject to an environmental audit at least once every five years to monitor compliance and no incidents have occurred which required us to pay material amounts to comply with such laws and regulations. We are dedicated to ensuring that safety and health hazards are adequately addressed through appropriate work practices, training and procedures. For example, we continue to reduce lost time injuries and work toward a



world-class level of safety practices in our industry.

#### RECENT ACCOUNTING STANDARDS

Please refer to Note A – “Basis of Presentation” in the accompanying Condensed Consolidated Financial Statements for a summary of recently issued accounting standards.

#### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to certain market risks that exist as part of our ongoing business operations and we use derivative financial instruments, where appropriate, to manage these risks. As a matter of policy, we do not engage in trading or speculative transactions. For further information on accounting related to derivative financial instruments, refer to Note J – “Derivative Financial Instruments” in our Condensed Consolidated Financial Statements.

## Foreign Exchange Risk

Our products are sold in over 100 countries around the world. The reporting currency for our consolidated financial statements is the U.S. dollar. Certain of our assets, liabilities, expenses, revenues and earnings are denominated in other countries' currencies, including the Euro, British Pound and Australian dollar. Those assets, liabilities, expenses, revenues and earnings are translated into U.S. dollars at the applicable exchange rates to prepare our consolidated financial statements. Therefore, increases or decreases in exchange rates between the U.S. dollar and those other currencies affect the value of those items as reflected in our consolidated financial statements, even if their value remains unchanged in their original currency. Due to the continued volatility of foreign currency exchange rates to the U.S. dollar, fluctuations in currency exchange rates may have an impact on the accuracy of our financial guidance. Such fluctuations in foreign currency rates relative to the U.S. dollar may cause our actual results to differ materially from those anticipated in our guidance and have a material adverse effect on our business or results of operations. We note that the upcoming withdrawal of the U.K. from the E.U. may negatively impact the value of the British Pound as compared to the U.S. dollar and other currencies as the U.K. negotiates and executes its exit from the E.U., which is currently expected to occur in 2019. We assess foreign currency risk based on transactional cash flows, identify naturally offsetting positions and purchase hedging instruments to partially offset anticipated exposures.

At March 31, 2019, we performed a sensitivity analysis on the impact that aggregate changes in the translation effect of foreign currency exchange rate changes would have on our operating income. Based on this sensitivity analysis, we have determined that a change in the value of the U.S. dollar relative to other currencies by 10% to amounts already incorporated in the financial statements for the three months ended March 31, 2019 would have had approximately a \$8 million impact on the translation effect of foreign currency exchange rate changes already included in our reported operating income for the period.

## Interest Rate Risk

We are exposed to interest rate volatility with regard to future issuances of fixed rate debt and existing issuances of variable rate debt. Primary exposure includes movements in the U.S. prime rate and LIBOR. We manage interest rate risk by establishing a mix of indebtedness bearing interest at both floating and fixed rates at inception and maintain an ongoing balance between floating and fixed rates on this mix of indebtedness using interest rate swaps when necessary. At March 31, 2019, approximately 60% of our debt was floating rate debt and the weighted average interest rate for all debt was 4.97%.

At March 31, 2019, we performed a sensitivity analysis for our derivatives and other financial instruments that have interest rate risk. We calculated the pretax earnings effect on our interest sensitive instruments. Based on this sensitivity analysis, we have determined that an increase of 10% in our average floating interest rates at March 31, 2019 would have increased interest expense by \$1.0 million for the three months ended March 31, 2019.

## Commodities Risk

In the absence of labor strikes or other unusual circumstances, substantially all materials and components are normally available from multiple suppliers. However, certain of our businesses receive materials and components from a single source supplier, although alternative suppliers of such materials may be generally available. Delays in our suppliers' abilities, especially any sole suppliers for a particular business, to provide us with necessary materials and components may delay production at a number of our manufacturing locations, or may require us to seek alternative supply sources. Delays in obtaining supplies may result from a number of factors affecting our suppliers, including capacity constraints, labor disputes, suppliers' impaired financial condition, suppliers' allocations to other purchasers, weather emergencies or acts of war or terrorism. Any delay in receiving supplies could impair our ability to deliver products to our customers and, accordingly, could have a material adverse effect on our business, results of operations and

financial condition. Current and potential suppliers are evaluated regularly on their ability to meet our requirements and standards. We actively manage our material supply sourcing, and employ various methods to limit risk associated with commodity cost fluctuations and availability. We design and implement plans to mitigate the impact of these risks by using alternate suppliers, expanding our supply base globally, leveraging our overall purchasing volumes to obtain favorable pricing and quantities, developing a closer working relationship with key suppliers and purchasing hedging instruments to partially offset anticipated exposures. One key element of our Execute to Win strategy is to focus on strategic sourcing to gain efficiencies using our global purchasing power, which includes building a global sourcing organization and standardizing our sourcing processes across our businesses.

Principal materials and components used in our various manufacturing processes include steel, castings, engines, tires, hydraulics, cylinders, drive trains, electric controls and motors, and a variety of other commodities and fabricated or manufactured items. Increases in the cost of these materials and components may affect our financial performance. If we are not able to recover increased raw material or component costs from our customers, our margins could be adversely affected. During the first quarter of 2019, overall material input costs have been generally stable at the higher levels incurred in the second half of 2018. Steel prices, particularly steel plate, remain elevated, due in large part to the U.S. Commerce Department's tariffs on certain steel and aluminum imports. Another inflationary pressure on material input costs is the Section 301 tariffs on certain Chinese origin goods. We are utilizing the duty drawback mechanism to offset some of the direct impact of these tariffs; however, the indirect impact of the inflationary pressure on costs throughout the supply chain is leading to higher input costs. We will continue to monitor international trade policy and will make adjustments to our supply base where possible to mitigate the impact on our costs. For more information on commodities risk, see Part II Item 1A. Risk Factors.

#### ITEM 4. CONTROLS AND PROCEDURES

##### Evaluation of Disclosure Controls and Procedures

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in reports we file under the Securities Exchange Act of 1934, as amended (the "Exchange Act") is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), as appropriate, to allow timely decisions regarding required financial disclosure. In connection with the preparation of this Quarterly Report on Form 10-Q, our management carried out an evaluation, under the supervision and with the participation of our management, including the CEO and CFO, as of March 31, 2019, of the effectiveness of the design and operation of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) under the Exchange Act. Based upon this evaluation, our CEO and CFO concluded that our disclosure controls and procedures were effective as of March 31, 2019.

##### Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting that occurred during the quarter ended March 31, 2019 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

The effectiveness of any system of controls and procedures is subject to certain limitations, and, as a result, there can be no assurance that our controls and procedures will detect all errors or fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system will be attained.

During the first quarter of 2019, we implemented a global lease accounting system. We updated our internal controls over financial reporting, as necessary, to accommodate modifications to our business processes and accounting procedures as a result of the adoption of Accounting Standard Update 2016-02, "Leases (Topic 842)".

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

We are involved in various legal proceedings, including product liability, general liability, workers' compensation liability, employment, commercial and intellectual property litigation, which have arisen in the normal course of operations. We are insured for product liability, general liability, workers' compensation, employer's liability, property damage and other insurable risk required by law or contract with retained liability to us or deductibles. We believe the outcome of such matters, individually and in aggregate, will not have a material adverse effect on our consolidated financial position. However, outcomes of lawsuits cannot be predicted and, if determined adversely, could ultimately result in us incurring significant liabilities which could have a material adverse effect on our results of operations.

For information concerning litigation and other contingencies and uncertainties, including our securities class action and stockholder derivative lawsuits as well as proceedings involving certain former shareholders of Demag Cranes AG, see Note N - "Litigation and Contingencies," in the Notes to the Condensed Consolidated Financial Statements.

### Item 1A. Risk Factors

There have been no material changes in the quarterly period ended March 31, 2019 in our risk factors from those disclosed in our Annual Report on Form 10-K for the year ended December 31, 2018, other than the risk factors presented below which update and replace the similarly named risk factors disclosed in our Annual Report on Form 10-K for the year ended December 31, 2018.

Our financial results could be adversely impacted by the U.K.'s departure from the E.U.

Uncertainty related to the withdrawal of the U.K. from the E.U. commonly referred to as "Brexit," which is currently expected to occur in 2019, could negatively impact the global economy, particularly many important European economies. Given the lack of comparable precedent, it is unclear what financial, trade and legal implications the withdrawal of the U.K. from the E.U. will have on us, particularly for our MP segment which has significant manufacturing facilities in Northern Ireland. Depending on the terms of Brexit, we could become subject to, among other things, export tariffs and regulatory restrictions that could increase transaction costs, reduce our ability to hire or retain employees in Northern Ireland, reduce access to supplies and materials, cause shipping delays because of the need for new customs inspections and procedures and reduce demand or access to customers in international markets, all of which would impair our ability to conduct our operations as they have been conducted historically. These and other potential implications of Brexit could adversely affect our business, financial condition or results of operation.

Changes in import/export regulatory regimes, the imposition of tariffs and escalation of global trade conflicts could continue to negatively impact our business.

The current U.S. administration has expressed strong concerns about imports from countries that it perceives as engaging in unfair trade practices. In 2018, the U.S. Commerce Department initiated tariffs under Section 232 of the Trade Expansion Act of 1962 and Section 301 of the U.S. Trade Act of 1974 which imposed tariffs on steel, aluminum and certain other foreign goods. In response, certain foreign governments, including China, have imposed and are considering imposing additional tariffs on certain U.S. goods. These actions have significantly impacted our material costs. In particular, prices for steel, a primary material in our products, rose considerably starting in the first quarter of 2018. While prices for hot rolled coil steel appear to be trending downward, steel plate prices remain elevated. In addition, tariffs on certain Chinese origin goods impact the cost of material and machines that we import directly from our manufacturing operations in China, as well as the cost of material and components imported on our behalf by suppliers. The indirect impact of the inflationary pressure on costs throughout the supply chain and the direct impact, for example, on costs for machines we import from our manufacturing operations in China, is leading to

higher input costs and lower margins on certain products we sell. In addition, tariffs imposed by the Chinese government on U.S. imports have made the cost of some of our products more expensive for our Chinese customers.

The tariffs and the possibility of an escalation of current trade conflicts, particularly between the U.S. and China, could continue to negatively impact global trade and economic conditions in many of the regions where we do business. This could result in continued significant increases in our material and component costs and the cost of machinery imported directly from our manufacturing operations in China. In addition, it may adversely impact demand for our products in China and elsewhere. We will seek to receive duty draw-back credits in future periods for certain products affected by Section 301 tariffs and recover duties already paid on products that have since been excluded by the U.S. Government from Section 301 tariffs, thereby mitigating a portion of the effects of Section 301 tariffs. If we are unable to recover a substantial portion of increased raw material, component or machinery costs either from duty draw-back credits, exclusion recoveries or from our customers and suppliers, or if trade conflicts lead to a significant reduction in demand for our products, this could have an adverse effect on our business or results of operations.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

### Purchases of Equity Securities

The following table provides information about our purchases during the quarter ended March 31, 2019 of our common stock that is registered by us pursuant to the Exchange Act.

#### Issuer Purchases of Equity Securities

Period	Total Number of Shares Purchased (1)	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (2)	Approximate Dollar Value of Shares that May Yet be Purchased Under the Plans or Programs (in thousands) (2)
January 1, 2019 - January 31, 2019	2,235	\$29.04	—	\$200,000
February 1, 2019 - February 28, 2019	2,134	\$31.14	—	\$200,000
March 1, 2019 - March 31, 2019	4,244	\$33.95	—	\$200,000
Total	8,613	\$31.98	—	\$200,000

(1) Amount includes shares of common stock purchased to satisfy requirements under the Company's deferred compensation obligations to employees.

(2) In July 2018, our Board of Directors authorized and the Company publicly announced the repurchase of up to an additional \$300 million of the Company's outstanding common shares.

### Item 3. Defaults Upon Senior Securities

Not applicable.

### Item 4. Mine Safety Disclosures

Not applicable.

### Item 5. Other Information

Not applicable.

Item 6. Exhibits

The exhibits set forth below are filed as part of this Form 10-Q.

Exhibit No.	Exhibit
2.1	<u>Asset and Stock Purchase Agreement, dated as of February 22, 2019 by and between Terex Corporation and Tadano Ltd. (incorporated by reference to Exhibit 2.1 of the Form 8-K Current Report, Commission File No. 1-10702, dated February 22, 2019 and filed with the Commission February 27, 2019).</u>
10.1	<u>Incremental Assumption Agreement and Amendment No. 3 dated as of March 7, 2019, to the Credit Agreement dated as of January 31, 2017, among Terex Corporation, the Lenders named therein and Credit Suisse AG, as Administrative Agent and Collateral Agent (incorporated by reference to Exhibit 10.1 of the Form 8-K Current Report, Commission File No. 1-10702, dated March 7, 2019 and filed with the Commission March 7, 2019).</u>
10.2	<u>Form of Restricted Stock Agreement (time based granted 2019) under the Terex Corporation 2018 Omnibus Incentive Plan between Terex Corporation and participants of the 2018 Omnibus Incentive Plan.*</u>
10.3	<u>Form of Restricted Stock Agreement (performance based granted 2019) under the Terex Corporation 2018 Omnibus Incentive Plan between Terex Corporation and participants of the 2018 Omnibus Incentive Plan.*</u>
10.4	<u>Form of Change in Control and Severance Agreement between Terex Corporation and certain executive officers.*</u>
10.5	<u>Form of Change in Control and Severance Agreement between Terex Corporation and certain executive officers.*</u>
31.1	<u>Chief Executive Officer Certification pursuant to Rule 13a-14(a)/15d-14(a). *</u>
31.2	<u>Chief Financial Officer Certification pursuant to Rule 13a-14(a)/15d-14(a). *</u>
32	<u>Chief Executive Officer and Chief Financial Officer Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes – Oxley Act of 2002. **</u>
101.INS	XBRL Instance Document. *
101.SCH	XBRL Taxonomy Extension Schema Document. *
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document. *
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document. *
101.LAB	XBRL Taxonomy Extension Label Linkbase Document. *
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document. *

\* Exhibit filed with this document.

\*\* Exhibit furnished with this document.





SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TEREX CORPORATION  
(Registrant)

Date: May 1, 2019 /s/ John D. Sheehan  
John D. Sheehan  
Senior Vice President and  
Chief Financial Officer  
(Principal Financial Officer)

Date: May 1, 2019 /s/ Mark I. Clair  
Mark I. Clair  
Vice President, Controller and  
Chief Accounting Officer  
(Principal Accounting Officer)