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PROCTER & GAMBLE CO  
Form 425  
November 13, 2001

Filed by The J. M. Smucker Company  
Commission File No. 001-05111  
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Pursuant to Rule 425 under the Securities Act of 1933  
Subject Company: The Procter & Gamble Company  
Commission File No. 001-00434

This document is being filed pursuant to Rule 425 under the Securities Act of 1933 and is deemed filed pursuant to Rule 14a-12 under the Securities Exchange Act of 1934.

The following pages are excerpts from a presentation made by representatives of The J. M. Smucker Company to investors.

[SMUCKER'S LOGO]

[JIF LOGO]

THE "NEW" SMUCKER  
CATEGORY LEADERSHIP

[BAR CHART]

% Dollar  
Share of Category

|              | FRUIT SPREADS<br>\$745 million | PEANUT BUTTER<br>\$860 million | COOKING OILS<br>\$1.3 billion | SHORTENING<br>\$200 million |
|--------------|--------------------------------|--------------------------------|-------------------------------|-----------------------------|
| SMUCKER'S    | 40.0%                          | 33.0%                          | 25.0%                         | 73.0%                       |
| NEXT COMPANY | 20.0%                          | 21.0%                          | 18.0%                         | 9.0%                        |

[CRISCO LOGO]

OCTOBER 2001  
[SMUCKER'S LOGO]

13

[SMUCKER'S LOGO]

[JIF LOGO]

PROJECTED FINANCIAL PERFORMANCE

| (\$ in Millions) | PROJECTED<br>FYE 4/30<br>2002 | PROJECTED<br>FYE 6/30<br>2002 | PROJECTED<br>FYE 4/30<br>2003* |
|------------------|-------------------------------|-------------------------------|--------------------------------|
| Revenues         | \$675                         | \$645                         | \$1,320                        |
| EBITDA           | \$ 92                         | \$120                         | \$ 212                         |
| Margin           | 14%                           | 19%                           | 16%                            |

\* Represents first full year of integration, excluding any one-time transition costs

[CRISCO LOGO]

[SMUCKER'S LOGO]

17

[SMUCKER'S LOGO]

[JIF LOGO]

KEY MILESTONES

- 1897 Jerome Monroe Smucker makes and sells his first crock of apple butter
- 1921 The J. M. Smucker Company is incorporated
- 1923 The J. M. Smucker Company starts crafting preserves & jellies
- 1942 National distribution of Smucker's products begins
- 1948 Smucker introduces a new line of Spoonable Ice Cream Toppings
- 1959 The J. M. Smucker Company goes public
- 1962 The slogan is coined "With a name like Smucker's, it has to be good(R)"
- 1965 Smucker lists on the New York Stock Exchange under the symbol "SJM"
- 1979 Smucker gains market leadership in the jam & jelly category
- 1988 International expansion begins in Canada
- 2001 The J. M. Smucker Company announces it will merge the Jif & Crisco brands

[CRISCO LOGO]

[SMUCKER'S LOGO]

28

This document contains certain forward-looking statements that are subject to risks and uncertainties that could cause actual results to differ materially. These include statements regarding estimates of future earnings and cash flows and expectations as to the closing of the transaction. Other uncertainties include, but are not limited to, general economic conditions within the U.S., strength of commodity markets from which raw materials are procured and the related impact on costs, ability to obtain regulatory and shareholders' approval, including without limitation a private letter ruling from the Internal Revenue Service, integration of the acquired businesses in a timely and cost effective manner, and other factors affecting share prices and capital markets generally. Other risks and uncertainties that may materially affect the Company are detailed from time to time in reports filed by the Company with the Securities and Exchange Commission, including Forms 10-Q and 10-K.

The J. M. Smucker Company will file a proxy statement/prospectus and other relevant documents concerning the proposed merger transaction with the Commission. Investors are urged to read the proxy statement/prospectus when it becomes available and other relevant documents filed with the Commission because they will contain important information on the proposed transaction. You will be able to obtain the documents filed with the Commission free of charge at the website maintained by the Commission at [www.sec.gov](http://www.sec.gov). In addition, you may obtain documents filed with the Commission by The J. M. Smucker Company free of charge by requesting them in writing from The J. M. Smucker Company, Strawberry Lane, Orrville, Ohio 44667, Attention: Investor Relations, or by telephone at

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330-682-3000.

The J. M. Smucker Company and its directors and executive officers may be deemed to be participants in the solicitation of proxies from The J. M. Smucker Company's shareholders. A list of the names of those directors and executive officers and descriptions of their interests in The J. M. Smucker Company is contained in The J. M. Smucker Company's proxy statement dated July 10, 2001, which is filed with the Commission. Shareholders may obtain additional information about the interest of the directors and executive officers in this transaction by reading the proxy statement/prospectus when it becomes available.