

McAfee, Inc.  
Form SC TO-I  
January 04, 2008

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**SCHEDULE TO  
(Rule 13e-4)  
TENDER OFFER STATEMENT UNDER SECTION 14(d)(1) OR 13(e)(1) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

**McAfee, Inc.**

(Name of Subject Company (Issuer) and Name of Filing Person (Offeror))

**Options to Purchase Common Stock, Par Value \$0.01 Per Share**

(Title of Class of Securities)

**579064106**

(CUSIP Number of Class of Securities)

(Underlying Options to Purchase Common Stock)

**Mark D. Cochran  
Executive Vice President and General Counsel  
McAfee, Inc.**

**3965 Freedom Circle  
Santa Clara, CA 95054  
(408) 346-3832**

(Name, address, and telephone numbers of person authorized to receive notices and communications on behalf of filing persons)

**Copies to:**

Jeffrey D. Saper, Esq.  
Robert G. Day, Esq.  
Wilson Sonsini Goodrich & Rosati  
Professional Corporation  
650 Page Mill Road  
Palo Alto, CA 94304  
Tel: (650) 493-9300

**CALCULATION OF FILING FEE**

Transaction Valuation\*  
\$11,637,396

Amount of Filing Fee\*\*  
\$457.35

\* Estimated solely for the purposes of calculating the Amount of Filing Fee. The calculation of the Transaction Valuation assumes that all

options to purchase the Issuer's common stock that are eligible for the offer will be tendered pursuant to this offer. These options have an aggregate value of \$11,637,396 as of December 28, 2007, calculated based on a Black-Scholes-Merton option pricing model.

\*\* The Amount of Filing Fee calculated in accordance with Rule 0-11(b) of the Securities Exchange Act of 1934, as amended, equals \$39.30 for each \$1,000,000 of the value of the transaction.

Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid:      Not applicable

Form or Registration No.:      Not applicable

Filing Party:      Not applicable

Date Filed:      Not applicable

Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

third-party tender offer subject to Rule 14d-1.

issuer tender offer subject to Rule 13e-4.

going-private transaction subject to Rule 13e-3.

amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing fee is a final amendment reporting the results of the tender offer:



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EXHIBIT 99.(a)(1)(E)

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EXHIBIT 99.(a)(1)(H)

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EXHIBIT 99.(a)(1)(I)(ii)

EXHIBIT 99.(d)(2)

EXHIBIT 99.(d)(4)

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**SCHEDULE TO**

This Tender Offer Statement on Schedule TO relates to an offer (the Offer ) by McAfee, Inc., a Delaware corporation ( McAfee or the Company ), to amend certain outstanding options and receive a cash payment as set forth under the Offer to Amend the Exercise Price of Certain Options dated January 4, 2008 (the Offer to Amend ), which is filed as Exhibit (a)(1)(A) hereto and incorporated herein by reference.

This Offer is being made upon the terms and subject to the conditions set forth in the Offer to Amend, which, as may be amended or supplemented from time to time, constitutes the Offer, and which is filed as Exhibit (a)(1)(A) hereto. This Tender Offer Statement on Schedule TO is intended to satisfy the reporting requirements of Section 13(e) of the Securities Exchange Act of 1934, as amended.

**Item 1. Summary Term Sheet.**

The information set forth under Summary Term Sheet and Questions and Answers in the Offer to Amend is incorporated herein by reference.

**Item 2. Subject Company Information.**

***(a) Name and address.***

The name of the issuer is McAfee, Inc., a company organized under the laws of the State of Delaware, and the address of its principal executive office is 3965 Freedom Circle, Santa Clara, California 95054. McAfee's telephone number is (408) 346-3832. The information set forth in the Offer to Amend under Section 10, Information concerning the Company, is incorporated herein by reference.

***(b) Securities.***

This Tender Offer Statement on Schedule TO relates to an offer by McAfee to holders of certain outstanding options to purchase its common stock granted under the McAfee, Inc. 1997 Stock Incentive Plan or the Networks Associates, Inc. 2000 Nonstatutory Stock Option Plan (together, the Stock Plans ), to amend certain of their outstanding options to purchase McAfee common stock and receive a cash payment as set forth in the Offer to Amend and upon the terms and subject to the conditions described in (i) the Offer to Amend attached hereto as Exhibit (a)(1)(A), (ii) the communication to all eligible employees from the Stock Administration Department, dated January 2, 2008, attached hereto as Exhibit (a)(1)(B) and (iii) the Election Form attached hereto as Exhibit (a)(1)(C).

As of January 3, 2008, there were options to purchase 1,118,361 shares of McAfee common stock outstanding and eligible to participate in this Offer.

***(c) Trading market and price.***

The information with respect to the Company's common stock set forth in the Offer to Amend under Section 8, Price range of shares underlying the options, is incorporated herein by reference.

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**Item 3. Identity and Background of Filing Person.**

*(a) Name and address.*

The filing person is the issuer. The information set forth under Item 2(a) above is incorporated herein by reference.

The information set forth on Schedule A to the Offer to Amend is incorporated herein by reference.

**Item 4. Terms of the Transaction.**

*(a) Material terms.*

The information set forth in the Offer to Amend under Summary Term Sheet and Questions and Answers, Eligibility (Section 1), Number of options and amount of consideration; expiration date (Section 2), Procedures for electing to participate in this offer (Section 4), Withdrawal rights and change of election (Section 5), Acceptance of options for amendment, issuance of cash payments, and amended options (Section 6), Conditions of the offer (Section 7), Source and amount of consideration; terms of amended options (Section 9), Status of options amended by us in the offer; accounting consequences of the offer (Section 12), Legal matters; regulatory approvals (Section 13), Material United States federal income tax consequences (Section 14), Extension of offer; termination; amendment (Section 15), and Guide to Tax Issues in Canada (Schedule C) is incorporated herein by reference.

*(b) Purchases.*

None of McAfee's executive officers or the members of McAfee's Board of Directors may participate in the Offer. The information set forth in the Offer to Amend under Section 11, Interests of directors and executive officers; transactions and arrangements concerning the options, is incorporated herein by reference.

**Item 5. Past Contracts, Transactions, Negotiations and Arrangements.**

*(e) Agreements involving the subject company's securities.*

The information set forth in the Offer to Amend under Section 9, Source and amount of consideration; terms of amended options, and Section 11, Interests of directors and executive officers; transactions and arrangements concerning the options, is incorporated herein by reference. The eligible option plans and related option agreements are incorporated herein by reference as Exhibits (d)(1) through (d)(4) and contain information regarding the subject securities.

**Item 6. Purposes of the Transaction and Plans or Proposals.**

*(a) Purposes.*

The information set forth in the Offer to Amend under Summary Term Sheet and Questions and Answers and Section 3, Purposes of the offer is incorporated herein by reference.

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***(b) Uses of securities acquired.***

The information set forth in the Offer to Amend under Section 6, Acceptance of options for amendment, issuance of cash payments, and amended options, and Section 12, Status of options amended by us in the offer; accounting consequences of the offer, is incorporated herein by reference.

***(c) Plans.***

The information set forth in the Offer to Amend under Section 3, Purpose of the offer, is incorporated herein by reference.

**Item 7. Source and Amount of Funds or Other Consideration.**

***(a) Sources of funds.***

The information set forth in the Offer to Amend under Section 9, Source and amount of consideration; terms of amended options, and Section 16, Fees and expenses, is incorporated herein by reference.

***(b) Conditions.***

The information set forth in the Offer to Amend under Section 7, Conditions of the offer, is incorporated herein by reference.

***(d) Borrowed funds.***

Not applicable.

**Item 8. Interest in Securities of the Subject Company.**

***(a) Securities ownership.***

The information set forth in the Offer to Amend under Section 11, Interests of directors and executive officers; transactions and arrangements concerning the options, is incorporated herein by reference.

***(b) Securities transactions.***

The information set forth in the Offer to Amend under Section 11, Interests of directors and executive officers; transactions and arrangements concerning the options, is incorporated herein by reference.

**Item 9. Persons/Assets, Retained, Employed, Compensated or Used.**

***(a) Solicitations or recommendations.***

Not applicable.

**Item 10. Financial Statements.**

***(a) Financial information.***

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The information set forth in the Offer to Amend under Section 10, Information concerning the Company, and under Section 18, Financial statements, is incorporated herein by reference.

***(b) Pro forma information.***

Not applicable.

**Item 11. Additional Information.**

***(a) Agreements, regulatory requirements and legal proceedings.***

The information set forth in the Offer to Amend under Section 11, Interests of directors and executive officers; transactions and arrangements concerning the options, and Section 13, Legal matters; regulatory approvals, is incorporated herein by reference.

***(b) Other material information.***

Not applicable.

**Item 12. Exhibits.**

Exhibit Number	Description
(a)(1)(A)	Offer to Amend the Exercise Price of Certain Options, dated January 2, 2008
(a)(1)(B)	Communications to all eligible employees from the Stock Administration Department, dated January 4, 2008
(a)(1)(C)	Tender offer election form
(a)(1)(D)	Form of addendum
(a)(1)(E)	Forms of confirmation of election to accept offer and confirmation of election not to participate in offer
(a)(1)(F)	Forms of reminder emails to employees
(a)(1)(G)	Form of amendment(s) to stock option agreement and promise to make cash payment
(a)(1)(H)	Screen shots of intranet site providing access to offer materials
(a)(1)(I)(i)	Presentation materials for eligible U.S. employees
(a)(1)(I)(ii)	Presentation materials for eligible Canada employees
(b)	Not applicable
(d)(1)	Registrant's 1997 Stock Incentive Plan (incorporated by reference to Exhibit 4.1 filed with the Registrant's Registration Statement on Form S-8 (File No. 333-41337) filed on July 23, 2004)
(d)(2)	Registrant's 1997 Stock Incentive Plan Forms of Agreement
(d)(3)	Registrant's 2000 Nonstatutory Stock Option Plan (incorporated by reference to Exhibit 4.1 filed with the Registrant's Registration Statement on Form S-8 (File No. 333-66586) filed on August 2, 2001)
(d)(4)	Registrant's 2000 Nonstatutory Stock Option Plan Forms of Agreement

(g) Not applicable

(h) Not applicable

**Item 13. Information Required by Schedule 13e-3.**

Not applicable.

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**SIGNATURE**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

McAFEE, INC.

/s/ MARK D. COCHRAN

Mark D. Cochran  
Executive Vice President and General  
Counsel

Date: January 4, 2008

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**INDEX TO EXHIBITS**

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(d)(4)	Registrant's 2000 Nonstatutory Stock Option Plan Forms of Agreement
(g)	Not applicable
(h)	Not applicable