

PS BUSINESS PARKS INC/CA

Form 10-Q

August 08, 2007

Table of Contents

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549
FORM 10-Q**

☒ **Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the quarterly period ended June 30, 2007

or

☐ **Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the transition period from _____ to _____

Commission File Number 1-10709

PS BUSINESS PARKS, INC.

(Exact name of registrant as specified in its charter)

California

(State or Other Jurisdiction
of Incorporation)

95-4300881

(I.R.S. Employer
Identification Number)

701 Western Avenue, Glendale, California 91201-2397

(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: **(818) 244-8080**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer ☒ Accelerated Filer ☐ Non-accelerated Filer ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ☐ No ☒

As of July 31, 2007, the number of shares of the registrant's common stock, \$0.01 par value per share, outstanding was 21,344,539.

PS BUSINESS PARKS, INC.
INDEX

	Page
PART I. FINANCIAL INFORMATION	
Item 1. Financial Statements	
<u>Consolidated balance sheets as of June 30, 2007 (unaudited) and December 31, 2006</u>	2
<u>Consolidated statements of income (unaudited) for the three and six months ended June 30, 2007 and 2006</u>	3
<u>Consolidated statement of shareholders' equity (unaudited) for the six months ended June 30, 2007</u>	4
<u>Consolidated statements of cash flows for the six months (unaudited) ended June 30, 2007 and 2006</u>	5
<u>Notes to consolidated financial statements</u>	7
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	20
Item 3. Quantitative and Qualitative Disclosures about Market Risk	36
Item 4. Controls and Procedures	36
PART II. OTHER INFORMATION	
Item 1. Legal Proceedings	36
Item 1A. Risk Factors	36
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	42
Item 4. Submission of Matters to a Vote of Security Holders	42
Item 6. Exhibits	43
<u>EXHIBIT 12</u>	
<u>EXHIBIT 31.1</u>	
<u>EXHIBIT 31.2</u>	
<u>EXHIBIT 32.1</u>	

Table of Contents

PS BUSINESS PARKS, INC.
CONSOLIDATED BALANCE SHEETS
(In thousands, except share data)

	June 30, 2007 (Unaudited)	December 31, 2006
ASSETS		
Cash and cash equivalents	\$ 72,437	\$ 66,282
Real estate facilities, at cost:		
Land	485,898	439,777
Buildings and equipment	1,441,978	1,353,442
	1,927,876	1,793,219
Accumulated depreciation	(487,892)	(441,336)
	1,439,984	1,351,883
Land held for development	7,869	9,011
	1,447,853	1,360,894
Rent receivable	2,003	2,080
Deferred rent receivable	21,713	21,454
Other assets	9,562	12,154
Total assets	\$ 1,553,568	\$ 1,462,864
LIABILITIES AND SHAREHOLDERS EQUITY		
Accrued and other liabilities	\$ 43,974	\$ 42,394
Preferred stock called for redemption		50,000
Mortgage notes payable	61,392	67,048
Total liabilities	105,366	159,442
Minority interests:		
Preferred units	94,750	82,750
Common units	162,518	165,469
Commitments and contingencies		
Shareholders' equity:		
Preferred stock, \$0.01 par value, 50,000,000 shares authorized, 28,650 and 22,900 shares issued and outstanding at June 30, 2007 and December 31, 2006, respectively	716,250	572,500
Common stock, \$0.01 par value, 100,000,000 shares authorized, 21,337,354 and 21,311,005 shares issued and outstanding at June 30, 2007 and December 31, 2006, respectively	213	213
Paid-in capital	395,896	398,048
Cumulative net income	518,532	483,403
Cumulative distributions	(439,957)	(398,961)

Edgar Filing: PS BUSINESS PARKS INC/CA - Form 10-Q

Total shareholders' equity	1,190,934	1,055,203
Total liabilities and shareholders' equity	\$ 1,553,568	\$ 1,462,864

See accompanying notes.

2

Table of Contents

PS BUSINESS PARKS, INC.
CONSOLIDATED STATEMENTS OF INCOME
(Unaudited, in thousands, except per share data)

	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2007	2006	2007	2006
Revenues:				
Rental income	\$ 67,275	\$ 59,159	\$ 132,399	\$ 117,913
Facility management fees	182	146	365	295
Total operating revenues	67,457	59,305	132,764	118,208
Expenses:				
Cost of operations	21,022	18,195	41,461	36,141
Depreciation and amortization	24,916	20,950	46,556	41,536
General and administrative	2,112	1,872	3,814	3,522
Total operating expenses	48,050	41,017	91,831	81,199
Other income and expenses:				
Interest and other income	1,189	1,573	2,990	3,573
Interest expense	(1,012)	(517)	(2,119)	(1,030)
Total other income and expenses	177	1,056	871	2,543
Income from continuing operations before minority interests	19,584	19,344	41,804	39,552
Minority interests in continuing operations:				
Minority interest in income preferred units	(1,752)	(2,781)	(3,351)	(5,562)
Minority interest in income common units	(1,294)	(1,097)	(3,324)	(2,665)
Total minority interests in continuing operations	(3,046)	(3,878)	(6,675)	(8,227)
Income from continuing operations	16,538	15,466	35,129	31,325
Discontinued operations:				
Loss from discontinued operations		(28)		(125)
Gain on disposition of real estate		1,617		2,328
Minority interest in income attributable to discontinued operations common units		(404)		(560)
Income from discontinued operations		1,185		1,643
Net income	16,538	16,651	35,129	32,968
Net income allocable to preferred shareholders:				
Preferred stock distributions	12,757	10,598	25,425	21,853
Redemption of preferred stock		1,658		1,658

Edgar Filing: PS BUSINESS PARKS INC/CA - Form 10-Q

Total preferred stock distributions	12,757	12,256	25,425	23,511
Net income allocable to common shareholders	\$ 3,781	\$ 4,395	\$ 9,704	\$ 9,457
Net income per common share basic:				
Continuing operations	\$ 0.18	\$ 0.15	\$ 0.46	\$ 0.37
Discontinued operations	\$	\$ 0.06	\$	\$ 0.08
Net income	\$ 0.18	\$ 0.21	\$ 0.46	\$ 0.44
Net income per common share diluted:				
Continuing operations	\$ 0.17	\$ 0.15	\$ 0.45	\$ 0.36
Discontinued operations	\$	\$ 0.05	\$	\$ 0.08
Net income	\$ 0.17	\$ 0.20	\$ 0.45	\$ 0.44
Weighted average common shares outstanding:				
Basic	21,334	21,311	21,325	21,373
Diluted	21,681	21,585	21,692	21,648

See accompanying notes.

Table of Contents

PS BUSINESS PARKS, INC.
CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY
FOR THE SIX MONTHS ENDED JUNE 30, 2007
(Unaudited, in thousands, except share data)

	Preferred Stock		Common Stock		Paid-in	Cumulative	Cumulative	Total
	Shares	Amount	Shares	Amount	Capital	Net Income	Distributions	Shareholders Equity
Balances at December 31, 2006	22,900	\$ 572,500	21,311,005	\$ 213	\$ 398,048	\$ 483,403	\$ (398,961)	\$ 1,055,203
Issuance of preferred stock, net of costs	5,750	143,750			(4,183)			139,567
Exercise of stock options			9,600		365			365
Stock compensation			16,749		1,148			1,148
Shelf registration					(88)			(88)
Net income						35,129		35,129
Distributions:								
Preferred stock							(25,425)	(25,425)
Common stock							(15,571)	(15,571)
Adjustment to minority interests underlying ownership					606			606
Balances at June 30, 2007	28,650	\$ 716,250	21,337,354	\$ 213	\$ 395,896	\$ 518,532	\$ (439,957)	\$ 1,190,934

See accompanying notes.

Table of Contents

PS BUSINESS PARKS, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited, in thousands)

	For the Six Months Ended June 30,	
	2007	2006
Cash flows from operating activities:		
Net income	\$ 35,129	\$ 32,968
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization expense	46,556	41,563
In-place lease adjustment	(9)	112
Lease incentives net of tenant improvement reimbursements	110	263
Amortization of mortgage premium	(122)	
Minority interest in income	6,675	8,787
Gain on disposition of real estate		(2,328)
Stock compensation expense	1,703	1,245
Decrease (increase) in receivables and other assets	2,096	(1,510)
(Decrease) increase in accrued and other liabilities	(1,194)	2,333
Total adjustments	55,815	50,465
Net cash provided by operating activities	90,944	83,433
Cash flows from investing activities:		
Capital improvements to real estate facilities	(17,272)	(16,757)
Acquisition of real estate facilities	(113,812)	(108,237)
Proceeds from disposition of real estate facilities		7,714
Insurance proceeds from casualty loss		500
Net cash used in investing activities	(131,084)	(116,780)
Cash flows from financing activities:		
Principal payments on mortgage notes payable	(584)	(335)
Repayment of mortgage note payable	(4,950)	
Net proceeds from the issuance of preferred units	11,665	
Net proceeds from the issuance of preferred stock	139,567	72,715
Exercise of stock options	365	647
Shelf registration costs	(88)	
Repurchase of common stock		(16,117)
Redemption of preferred stock	(50,000)	(65,850)
Distributions paid to preferred shareholders	(25,425)	(21,623)
Distributions paid to minority interests preferred units	(3,351)	(5,562)
Distributions paid to common shareholders	(15,571)	(12,362)
Distributions paid to minority interests common units	(5,333)	(4,237)
Net cash provided by (used in) financing activities	46,295	(52,724)
Net increase (decrease) in cash and cash equivalents	6,155	(86,071)

Edgar Filing: PS BUSINESS PARKS INC/CA - Form 10-Q

Cash and cash equivalents at the beginning of the period	66,282	200,447
Cash and cash equivalents at the end of the period	\$ 72,437	\$ 114,376

See accompanying notes.

5

Table of Contents

**PS BUSINESS PARKS, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited, in thousands)**

Supplemental schedule of non cash investing and financing activities:

Adjustment to minority interest to underlying ownership:

Minority interest common units	\$	941	\$	2,193
--------------------------------	----	-----	----	-------

Paid-in capital	\$	(941)	\$	(2,193)
-----------------	----	-------	----	---------

Effect of EITF Topic D-42:

Cumulative distributions	\$		\$	1,658
--------------------------	----	--	----	-------

Paid-in capital	\$		\$	(1,658)
-----------------	----	--	----	---------

Mortgage note payable assumed in property acquisition:

Real estate facilities	\$		\$	17,939
------------------------	----	--	----	--------

Mortgage notes payable	\$		\$	(17,939)
------------------------	----	--	----	----------

Accrued preferred stock distribution:

Cumulative distributions	\$		\$	230
--------------------------	----	--	----	-----

Accrued and other liabilities	\$		\$	(230)
-------------------------------	----	--	----	-------

See accompanying notes.

Table of Contents

PS BUSINESS PARKS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
June 30, 2007

1. Organization and description of business

PS Business Parks, Inc. (PSB) was incorporated in the state of California in 1990. As of June 30, 2007, PSB owned approximately 74.5% of the common partnership units of PS Business Parks, L.P. (the Operating Partnership or OP). The remaining common partnership units are owned by Public Storage (PS) and its affiliates. PSB, as the sole general partner of the Operating Partnership, has full, exclusive and complete responsibility and discretion in managing and controlling the Operating Partnership. PSB and the Operating Partnership are collectively referred to as the Company.

The Company is a fully-integrated, self-advised and self-managed real estate investment trust (REIT) that acquires, develops, owns and operates commercial properties containing commercial and industrial rental space. As of June 30, 2007, the Company owned and operated approximately 19.4 million rentable square feet of commercial space located in eight states. The Company also manages approximately 1.4 million rentable square feet on behalf of PS and its affiliated entities.

2. Summary of significant accounting policies

Basis of presentation

The accompanying unaudited consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (GAAP) for interim financial information and with instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from these estimates. In the opinion of management, all adjustments (consisting of normal recurring accruals) necessary for a fair presentation have been included. Operating results for the three and six months ended June 30, 2007 are not necessarily indicative of the results that may be expected for the year ended December 31, 2007. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2006.

The accompanying consolidated financial statements include the accounts of PSB and the Operating Partnership. All significant inter-company balances and transactions have been eliminated in the consolidated financial statements.

Use of estimates

The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from these estimates.

Allowance for doubtful accounts

We monitor the collectibility of our receivable balances, including the deferred rent receivable, on an on-going basis. Based on these reviews, we maintain an allowance for doubtful accounts for estimated losses resulting from the possible inability of our tenants to make required rent payments to us. A provision for doubtful accounts is

recorded during each period. The allowance for doubtful accounts, which represents the cumulative allowances less write-offs of uncollectible rent, is netted against tenant and other receivables on our consolidated balance sheets. Tenant receivables are net of an allowance for uncollectible accounts totaling \$300,000 at June 30, 2007 and December 31, 2006.

Table of Contents

Financial instruments

The methods and assumptions used to estimate the fair value of financial instruments are described below. The Company has estimated the fair value of financial instruments using available market information and appropriate valuation methodologies. Considerable judgment is required in interpreting market data to develop estimates of market value. Accordingly, estimated fair values are not necessarily indicative of the amounts that could be realized in current market exchanges.

The Company considers all highly liquid investments with a remaining maturity of three months or less at the date of purchase to be cash equivalents. Due to the short period to maturity of the Company's cash and cash equivalents, accounts receivable, other assets and accrued and other liabilities, the carrying values as presented on the condensed consolidated balance sheets are reasonable estimates of fair value. Based on borrowing rates currently available to the Company, the carrying amount of debt approximates fair value.

Financial assets that are exposed to credit risk consist primarily of cash and cash equivalents and receivables. Cash and cash equivalents, which consist primarily of short-term investments, including commercial paper, are only invested in entities with an investment grade rating. Receivables are comprised of balances due from a large number of tenants. Balances that the Company expects to become uncollectable are reserved for or written off.

Real estate facilities

Real estate facilities are recorded at cost. Costs related to the renovation or improvement of the properties are capitalized. Expenditures for repairs and maintenance are expensed as incurred. Expenditures that are expected to benefit a period greater than 24 months and exceed \$2,000 are capitalized and depreciated over the estimated useful life. Buildings and equipment are depreciated using the straight-line method over the estimated useful lives, which are generally 30 and 5 years, respectively. Leasing costs in excess of \$1,000 for leases with terms greater than two years are capitalized and depreciated/amortized over their estimated useful lives. Leasing costs for leases of less than two years or less than \$1,000 are expensed as incurred. Interest cost and property taxes incurred during the period of construction of real estate facilities are capitalized.

Properties held for disposition

The Company accounts for properties held for disposition in accordance with Statement of Financial Accounting Standards (SFAS) No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets". An asset is classified as an asset held for disposition when it meets the requirements of SFAS No. 144, which include, among other criteria, the approval of the sale of the asset, the asset has been marketed for sale and the Company expects that the sale will likely occur within the next twelve months. Upon classification of an asset as held for disposition, the net book value of the asset, net of any impairment provision and estimated costs of disposition, is included on the consolidated balance sheet as properties held for disposition and the operating results of the asset are included in discontinued operations.

Intangible assets/liabilities

Intangible assets and liabilities include above-market and below-market in-place lease values of acquired properties based on the present value (using an interest rate which reflects the risks associated with the leases acquired) of the difference between (i) the contractual amounts to be paid pursuant to the in-place leases and (ii) management's estimate of fair market lease rates for the corresponding in-place leases, measured over a period equal to the remaining non-cancelable term of the lease. The capitalized above and below-market lease values (included in other assets and accrued liabilities in the accompanying consolidated balance sheet) are amortized,

net, to rental income over the remaining non-cancelable terms of the respective leases. The Company amortized \$36,000 and \$60,000 of intangible assets and liabilities resulting from the above and below market lease values during the three months ended June 30, 2007 and 2006, respectively. Amortization was \$9,000 and \$112,000 for each of the six months ended June 30, 2007 and 2006, respectively. As of June 30, 2007, the value of in-place

Table of Contents

leases resulted in a net intangible asset of \$538,000 net of \$654,000 of accumulated amortization and a net intangible liability of \$947,000, net of \$128,000 of accumulated amortization. As of December 31, 2006 the value of in-place leases resulted in a net intangible asset of \$656,000, net of \$535,000 of accumulated amortization.

Evaluation of asset impairment

The Company evaluates its assets used in operations by identifying indicators of impairment and by comparing the sum of the estimated undiscounted future cash flows for each asset to the asset's carrying amount. When indicators of impairment are present and the sum of the undiscounted future cash flows is less than the carrying value of such asset, an impairment loss is recorded equal to the difference between the asset's current carrying value and its value based on discounting its estimated future cash flows. In addition, the Company evaluates its assets held for disposition. Assets held for disposition are reported at the lower of their carrying amount or fair value, less cost of disposition. At June 30, 2007, the Company did not consider any assets to be impaired.

Stock-based compensation

On December 16, 2004, the Financial Accounting Standards Board (FASB) issued SFAS No. 123 (revised 2004), Share-Based Payment, which is a revision of FASB Statement No. 123, Accounting for Stock-Based Compensation. SFAS No. 123(R) supersedes APB Opinion No. 25, Accounting for Stock Issued to Employees, and amends SFAS No. 95, Statement of Cash Flows. Generally, the approach in SFAS No. 123(R) is similar to the approach described in SFAS No. 123. However, SFAS No. 123(R) requires all share-based payments to employees, including grants of employee stock options, to be recognized in the income statement based on their fair values. Effective January 1, 2006, the Company adopted SFAS No. 123(R) using the modified prospective method, which did not have a material impact on the results of operations or the financial position of the Company. See Note 11.

Revenue and expense recognition

Revenue is recognized in accordance with Staff Accounting Bulletin No. 104 of the Securities and Exchange Commission, Revenue Recognition in Financial Statements (SAB 104), as amended. SAB 104 requires that four basic criteria must be met before revenue can be recognized: persuasive evidence of an arrangement exists; the delivery has occurred or services rendered; the fee is fixed or determinable; and collectibility is reasonably assured. All leases are classified as operating leases. Rental income is recognized on a straight-line basis over the terms of the leases. Straight-line rent is recognized for all tenants with contractual increases in rent that are not included on the Company's credit watch list. Deferred rent receivables represent rental revenue recognized on a straight-line basis in excess of billed rents. Reimbursements from tenants for real estate taxes and other recoverable operating expenses are recognized as rental income in the period the applicable costs are incurred. Property management fees are recognized in the period earned.

Costs incurred in connection with leasing (primarily tenant improvements and leasing commissions) are capitalized and amortized over the lease period.

Gains from sales of real estate

The Company recognizes gains from sales of real estate at the time of sale using the full accrual method, provided that various criteria related to the terms of the transactions and any subsequent involvement by the Company with the properties sold are met. If the criteria are not met, the Company defers the gains and recognizes them when the criteria are met or using the installment or cost recovery methods as appropriate under the circumstances.

Table of Contents

General and administrative expense

General and administrative expense includes executive and other compensation, office expense, professional fees, state income taxes, dues, listing fees and other administrative items.

Income taxes

The Company qualified and intends to continue to qualify as a REIT, as defined in Section 856 of the Internal Revenue Code. As a REIT, the Company is not subject to federal income tax to the extent that it distributes its taxable income to its shareholders. A REIT must distribute at least 90% of its taxable income each year. In addition, REITs are subject to a number of organizational and operating requirements. If the Company fails to qualify as a REIT in any taxable year, the Company will be subject to federal income tax (including any applicable alternative minimum tax) based on its taxable income using corporate income tax rates. Even if the Company qualifies for taxation as a REIT, the Company may be subject to certain state and local taxes on its income and property and to federal income and excise taxes on its undistributed taxable income. The Company believes it met all organizational and operating requirements to maintain its REIT status during 2006 and intends to continue to meet such requirements for 2007. Accordingly, no provision for income taxes has been made in the accompanying consolidated financial statements.

In July 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* (FIN 48). FIN 48 is an interpretation of FASB Statement No. 109, *Accounting for Income Taxes*, and it seeks to reduce the diversity in practice associated with certain aspects of measurement and recognition in accounting for income taxes. In addition, FIN 48 provides guidance on derecognition, classification, interest and penalties, and accounting in interim periods and requires expanded disclosure with respect to the uncertainty in income taxes. The cumulative effect, if any, of applying FIN 48 is to be reported as an adjustment to the opening balance of retained earnings in the year of adoption. The adoption of FIN 48 effective January 1, 2007 did not have a material effect on the Company.

Accounting for preferred equity issuance costs

In accordance with Emerging Issues Task Force (EITF) Topic D-42, the Company records its issuance costs as a reduction to paid-in capital on its balance sheet at the time the preferred securities are issued and reflects the carrying value of the preferred stock at the stated value. The Company reduces the carrying value of preferred stock by the issuance costs, with a corresponding reduction to income allocable to common shareholders, at the time it notifies the holders of preferred stock or units of its intent to redeem such shares or units.

Net income per common share

Per share amounts are computed using the number of weighted average common shares outstanding. Diluted weighted average common shares outstanding include the dilutive effect of stock options and restricted stock units under the treasury stock method. Basic weighted average common shares outstanding exclude such effect. Earnings per share have been calculated as follows (in thousands, except per share amounts):

Table of Contents

	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2007	2006	2007	2006
Net income allocable to common shareholders	\$ 3,781	\$ 4,395	\$ 9,704	\$ 9,457
Weighted average common shares outstanding:				
Basic weighted average common shares outstanding	21,334	21,311	21,325	21,373
Net effect of dilutive stock compensation based on treasury stock method using average market price	347	274	367	275
Diluted weighted average common shares outstanding	21,681	21,585	21,692	21,648
Net income per common share Basic	\$ 0.18	\$ 0.21	\$ 0.46	\$ 0.44
Net income per common share Diluted	\$ 0.17	\$ 0.20	\$ 0.45	\$ 0.44

Options to purchase approximately 32,000 shares for the three months ended June 30, 2007 were not included in the computation of diluted net income per share because such options were considered anti-dilutive. No options to purchases shares were considered anti-dilutive for the six months ended June 30, 2007 or for the three and six months ended June 30, 2006.

Segment reporting

The Company views its operations as one segment.

Reclassifications

Certain reclassifications have been made to the consolidated financial statements for 2006 in order to conform to the 2007 presentation.

3. Real estate facilities

The activity in real estate facilities for the six months ended June 30, 2007 is as follows (in thousands):

	Land	Buildings	Accumulated Depreciation	Total
Balances at December 31, 2006	\$ 439,777	\$ 1,353,442	\$ (441,336)	\$ 1,351,883
Acquisition of real estate	44,979	71,264		116,243
Capital improvements, net		17,272		17,272
Depreciation expense			(46,556)	(46,556)
Transfer from land held for development	1,142			1,142
Balances at June 30, 2007	\$ 485,898	\$ 1,441,978	\$ (487,892)	\$ 1,439,984

Subsequent to June 30, 2007, the Company acquired Fair Oaks Corporate Center, a 125,000 square foot multi-tenant office park located in Fairfax, Virginia, for \$25.4 million, including transaction costs.

On March 27, 2007, the Company acquired Commerce Campus, a 251,000 square foot multi-tenant office and flex business park located in Santa Clara, California, for \$39.1 million, including transaction costs.

On February 16, 2007, the Company acquired Overlake Business Center, a 493,000 square foot multi-tenant office and flex business park located in Redmond, Washington, for \$76.0 million, including transaction costs.

In accordance with SFAS No. 141, Business Combinations, the purchase price of acquired properties is allocated to land, buildings and equipment and identified tangible and intangible assets and liabilities associated with in-place leases (including tenant improvements, unamortized leasing commissions, value of above-market

Table of Contents

and below-market leases, acquired in-place lease values, and tenant relationships, if any) based on their respective estimated fair values.

The fair value of the tangible assets of the acquired properties considers the value of the properties as if vacant as of the acquisition date. Management must make significant assumptions in determining the value of assets and liabilities acquired. Using different assumptions in the allocation of the purchase cost of the acquired properties would affect the timing of recognition of the related revenue and expenses. Amounts allocated to land are derived from comparable sales of land within the same region. Amounts allocated to buildings and improvements, tenant improvements and unamortized leasing commissions are based on current market replacement costs and other market rate information. The amount allocated to acquired in-place leases is determined based on management's assessment of current market conditions and the estimated lease-up periods for the respective spaces.

The following table summarizes the assets and liabilities acquired during the six months ended June 30, (in thousands):

	2007	2006
Land	\$ 44,979	\$ 34,289
Buildings	71,264	92,069
In-place leases	(1,075)	433
Total purchase price	115,168	126,791
Loan assumed		(17,939)
Net operating assets and liabilities acquired	(1,356)	(615)
Total cash paid	\$ 113,812	\$ 108,237

During the quarter ended June 30, 2006, the Company sold two assets previously classified as properties held for disposition. In May, 2006, the Company sold a 30,500 square foot building located in Beaverton, Oregon, for a gross sales price of \$4.4 million resulting in a gain of \$1.5 million. Also, in May, 2006, the Company sold a 7,100 square foot unit at Miami International Commerce Center (MICC) for a gross sales price of \$815,000, resulting in a gain of \$154,000.

In the first quarter of 2006, the Company sold three assets previously classified as properties held for disposition. In February, 2006 the Company sold 10,100 square feet located at Miami International Commerce Center (MICC) for a gross sales price of approximately \$1.2 million resulting in a gain of \$333,000. In addition, in March, 2006, the Company sold two additional units aggregating 15,200 square feet at MICC for an aggregate gross sales price of \$1.7 million resulting in a gain of \$378,000.

Included in the consolidated statements of income is cost of operations of \$28,000 reported as discontinued operations for the three months ended June 30, 2006. Included in the consolidated statements of income are cost of operations and depreciation of \$98,000 and \$27,000, respectively, reported as discontinued operations for properties sold during the six months ended June 30, 2006.

4. Leasing activity

The Company leases space in its real estate facilities to tenants primarily under non-cancelable leases generally ranging from one to ten years. Future minimum rental income, excluding reimbursement of expenses, as of June 30, 2007 under these leases are as follows (in thousands):

Edgar Filing: PS BUSINESS PARKS INC/CA - Form 10-Q

2007	\$ 108,299
2008	186,647
2009	137,240
2010	97,210
2011	67,320
Thereafter	99,259
	\$ 695,975

Table of Contents

In addition to minimum rental payments, tenants reimburse the Company for their pro rata share of specified operating expenses, which amounted to \$10.8 million and \$8.2 million for the three months ended June 30, 2007 and 2006, respectively and \$21.0 million and \$15.2 million for the six months ended June 30, 2007 and 2006, respectively. These amounts are included as rental income and cost of operations in the accompanying consolidated statements of income.

Leases aggregating approximately 5% of the total leased square footage are subject to termination options which include leases for approximately 1% of the total leased square footage having termination options exercisable through December 31, 2007. In general, these leases provide for termination payments should the termination options be exercised. The above table is prepared assuming such options are not exercised.

5. Bank loans

In August of 2005, the Company modified the terms of its line of credit (the Credit Facility) with Wells Fargo Bank. The Credit Facility has a borrowing limit of \$100.0 million and matures on August 1, 2008. Interest on outstanding borrowings is payable monthly. At the option of the Company, the rate of interest charged is equal to (i) the prime rate or (ii) a rate ranging from the London Interbank Offered Rate (LIBOR) plus 0.50% to LIBOR plus 1.20% depending on the Company's credit ratings and coverage ratios, as defined (currently LIBOR plus 0.65%). In addition, the Company is required to pay an annual commitment fee ranging from 0.15% to 0.30% of the borrowing limit (currently 0.20%). In connection with the modification of the Credit Facility, the Company paid a fee of \$450,000 which will be amortized over the life of the Credit Facility. The Company had no balance outstanding as of June 30, 2007 or December 31, 2006. The Credit Facility requires the Company to meet certain covenants and the Company was in compliance with all such covenants at June 30, 2007.

6. Mortgage notes payable

Mortgage notes consist of the following (in thousands):

	June 30, 2007	December 31, 2006
7.29% mortgage note, principal and interest payable monthly, due February, 2009	\$ 5,408	\$ 5,490
5.73% mortgage note, principal and interest payable monthly, due March, 2013	14,628	14,743
6.15% mortgage note, principal and interest payable monthly, due November, 2031 (1)	17,554	17,759
5.52% mortgage note, principal and interest payable monthly, due May, 2013	10,380	10,483
5.68% mortgage note, principal and interest payable monthly, due May, 2013	10,385	10,486
5.61% mortgage note, principal and interest payable monthly, due January, 2011 (2)	3,037	3,085
8.19% mortgage note, principal and interest payable monthly, repaid March, 2007		5,002
	\$ 61,392	\$ 67,048

(1) Mortgage note of \$16.6 million has a stated interest rate of

7.20%. Based on the fair market value at the time of assumption, a mortgage premium was computed based on an effective interest rate of 6.15%. The unamortized premium as of June 30, 2007 was \$929,000. This mortgage is repayable without penalty beginning November, 2011.

- (2) Mortgage note of \$2.8 million has a stated interest rate of 7.61%. Based on the fair market value at the time of assumption, a mortgage premium was computed based on an effective interest rate of 5.61%. The unamortized premium as of June 30, 2007 was \$227,000.

Table of Contents

At June 30, 2007, principal maturities of mortgage notes payable are as follows (in thousands):

2007	\$ 666
2008	1,396
2009	6,442
2010	1,376
2011	19,428
Thereafter	32,084
	\$ 61,392

7. Minority interests*Common partnership units*

The Company presents the accounts of PSB and the Operating Partnership on a consolidated basis. Ownership interests in the Operating Partnership that can be redeemed for common stock, other than PSB's interest, are classified as minority interest common units in the consolidated financial statements. Minority interest in income consists of the minority interests' share of the consolidated operating results after allocation to preferred units and shares. Beginning one year from the date of admission as a limited partner (common units) and subject to certain limitations described below, each limited partner other than PSB has the right to require the redemption of its partnership interest.

A limited partner (common units) that exercises its redemption right will receive cash from the Operating Partnership in an amount equal to the market value (as defined in the Operating Partnership Agreement) of the partnership interests redeemed. In lieu of the Operating Partnership redeeming the partner for cash, PSB, as general partner, has the right to elect to acquire the partnership interest directly from a limited partner exercising its redemption right, in exchange for cash in the amount specified above or by issuance of one share of PSB common stock for each unit of limited partnership interest redeemed.

A limited partner (common units) cannot exercise its redemption right if delivery of shares of PSB common stock would be prohibited under the applicable articles of incorporation, if the general partner believes that there is a risk that delivery of shares of common stock would cause the general partner to no longer qualify as a REIT, would cause a violation of the applicable securities laws, or would result in the Operating Partnership no longer being treated as a partnership for federal income tax purposes.

At June 30, 2007, there were 7,305,355 common units owned by PS and its affiliates, which are accounted for as minority interests. On a fully converted basis, assuming all 7,305,355 minority interest common units were converted into shares of common stock of PSB at June 30, 2007, the minority interest units would convert into approximately 25.5% of the common shares outstanding. Combined with PS's common stock ownership, on a fully converted basis, PS has a combined ownership of approximately 44.4% of the Company's common equity. At the end of each reporting period, the Company determines the amount of equity (book value of net assets) which is allocable to the minority interest based upon the ownership interest and an adjustment is made to the minority interest, with a corresponding adjustment to paid-in capital, to reflect the minority interests' equity in the Company.

Table of Contents*Preferred partnership units*

Through the Operating Partnership, the Company has the following preferred units outstanding as of June 30, 2007 and December 31, 2006 (in thousands):

Series	Issuance Date	Earliest Potential Redemption Date	Dividend Rate	June 30, 2007 Units Outstanding	June 30, 2007 Amount	December 31, 2006 Units Outstanding	December 31, 2006 Amount
Series G	October, 2002	October, 2007	7.950%	800	\$ 20,000	800	\$ 20,000
Series J	May & June, 2004	May, 2009	7.500%	1,710	42,750	1,710	42,750
Series N	December, 2005	December, 2010	7.125%	800	20,000	800	20,000
Series Q	March, 2007	March, 2012	6.550%	480	12,000		
				3,790	\$ 94,750	3,310	\$ 82,750

During the first quarter of 2007, the Company completed a private placement of \$12.0 million of preferred units through its operating partnership. The 6.550% Series Q Cumulative Redeemable Preferred Units are non-callable for five years and have no mandatory redemption.

The Operating Partnership has the right to redeem preferred units on or after the fifth anniversary of the applicable issuance date at the original capital contribution plus the cumulative priority return, as defined, to the redemption date to the extent not previously distributed. The preferred units are exchangeable for Cumulative Redeemable Preferred Stock of the respective series of PSB on or after the tenth anniversary of the date of issuance at the option of the Operating Partnership or a majority of the holders of the respective preferred units. The Cumulative Redeemable Preferred Stock will have the same distribution rate and par value as the corresponding preferred units and will otherwise have equivalent terms to the other series of preferred stock described in Note 9. As of June 30, 2007, the Company had \$2.7 million of deferred costs in connection with the issuance of preferred units, which the Company will report as additional distributions upon notice of redemption.

8. Related party transactions

Pursuant to a cost sharing and administrative services agreement, the Company shares costs with PS and affiliated entities for certain administrative services, which are allocated among PS and its affiliates in accordance with a methodology intended to fairly allocate those costs. These costs totaled \$76,000 and \$80,000 for the three months ended June 30, 2007 and 2006, respectively and \$152,000 and \$160,000 for the six months ended June 30, 2007 and 2006, respectively.

The Operating Partnership manages industrial, office and retail facilities for PS and its affiliated entities. These facilities, all located in the United States, operate under the Public Storage or PS Business Parks names.

Under the property management contracts, the Operating Partnership is compensated based on a percentage of the gross revenues of the facilities managed. Under the supervision of the property owners, the Operating Partnership coordinates rental policies, rent collections, marketing activities, the purchase of equipment and supplies, maintenance activities, and the selection and engagement of vendors, suppliers and independent contractors. In addition, the Operating Partnership assists and advises the property owners in establishing policies for the hire,

discharge and supervision of employees for the operation of these facilities, including property managers and leasing, billing and maintenance personnel.

The property management contract with PS is for a seven year term with the term being automatically extended one year on each anniversary. At any time, either party may notify the other that the contract is not to be extended, in which case the contract will expire on the first anniversary of its then scheduled expiration date. For PS affiliate owned properties, PS can cancel the property management contract upon 60 days notice while the Operating Partnership can cancel upon seven years notice. Management fee revenues under these contracts were \$182,000 and \$146,000 for the three months ended June 30, 2007 and 2006, respectively and \$365,000 and \$295,000 for the six months ended June 30, 2007 and 2006, respectively.

Table of Contents

In December, 2006, PS began providing property management services for the mini storage component of two assets owned by the Company. These mini storage facilities, located in Palm Beach County, Florida, operate under the Public Storage name.

Under the property management contracts, PS is compensated based on a percentage of the gross revenues of the facilities managed. Under the supervision of the Company, PS coordinates rental policies, rent collections, marketing activities, the purchase of equipment and supplies, maintenance activities, and the selection and engagement of vendors, suppliers and independent contractors. In addition, PS assists and advises the Company in establishing policies for the hire, discharge and supervision of employees for the operation of these facilities, including on-site managers, assistant managers and associate managers.

Both the Company and PS can cancel the property management contract upon 60 days notice. Management fee expense under the contract was approximately \$12,000 and \$24,000 for the three and six months ended June 30, 2007, respectively.

At June 30, 2007, the Company has amounts due from PS of \$385,000 (\$871,000 at December 31, 2006), for these contracts, as well as for certain operating expenses paid by the Company on behalf of PS.

9. Shareholders equity*Preferred stock*

As of June 30, 2007 and December 31, 2006, the Company had the following preferred stock outstanding (in thousands):

Series	Issuance Date	Earliest Potential Redemption Date	Dividend Rate	June 30, 2007 Shares Outstanding	June 30, 2007 Amount	December 31, 2006 Shares Outstanding	December 31, 2006 Amount
	January & October, 2004	January, 2009	7.000%	8,200	\$ 205,000	8,200	\$ 205,000
Series H							
Series I	April, 2004	April, 2009	6.875%	3,000	75,000	3,000	75,000
Series K	June, 2004	June, 2009	7.950%	2,300	57,500	2,300	57,500
	August, 2004	August, 2009	7.600%	2,300	57,500	2,300	57,500
Series L							
Series M	May, 2005	May, 2010	7.200%	3,300	82,500	3,300	82,500
Series O	June & August, 2006	June, 2011	7.375%	3,800	95,000	3,800	95,000
	January, 2007	January, 2012	6.700%	5,750	143,750		
Series P							
	January, 2002	January, 2007	8.750%			2,000	50,000
Series F							
				28,650	\$ 716,250	24,900	\$ 622,500

During the fourth quarter of 2006, the Company notified the holders of its 8.750% Series F Cumulative Preferred Stock of its intent to redeem such shares in January, 2007. As a result, the Company classified the aggregate redemption amount of \$50.0 million as a liability at December 31, 2006. In accordance with EITF Topic D-42, the Company reported the excess of the redemption amount over the carrying amount of \$1.7 million as a reduction of net income allocable to common shareholders for the year ended December 31, 2006. The Company redeemed the

Series F units on January 29, 2007.

On January 17, 2007, the Company issued 5,750,000 depositary shares, each representing 1/1,000 of a share of the 6.700% Cumulative Preferred Stock, Series P, at \$25.00 per depositary share for gross proceeds of \$143.8 million.

On June 16, 2006, the Company issued 3.0 million depositary shares, each representing 1/1,000 of a share of the 7.375% Cumulative Preferred Stock, Series O, at \$25.00 per depositary share. On August 16, 2006 the Company issued an additional 800,000 depositary shares each representing 1/1000 of a share of the 7.375% Cumulative Preferred Stock, Series O, at \$25.00 per depositary share. Aggregate gross proceeds for these issuances were \$95.0 million.

On May 10, 2006, the Company redeemed 2.6 million depositary shares of its 9.500% Cumulative Preferred Stock, Series D for \$65.9 million. In accordance with EITF Topic D-42, the redemption resulted in a reduction

Table of Contents

of net income allocable to common shareholders of \$1.7 million for the three and six months ended June 30, 2006 equal to the excess of the redemption amount over the carrying amount of the redeemed securities.

The Company recorded \$12.8 million and \$12.3 million in distributions to its preferred shareholders for the three months ended June 30, 2007 and 2006, respectively. The Company recorded \$25.4 million and \$23.5 million in distributions to its preferred shareholders for the six months ended June 30, 2007 and 2006, respectively. The distributions for the three and six months ended June 30, 2006 include \$1.7 million of non-cash distributions related to EITF Topic D-42.

Holders of the Company's preferred stock are not entitled to vote on most matters, except under certain conditions. In the event of a cumulative arrearage equal to six quarterly dividends, the holders of the preferred stock will have the right to elect two additional members to serve on the Company's Board of Directors until all events of default have been cured.

Except under certain conditions relating to the Company's qualification as a REIT, the preferred stock is not redeemable prior to the previously noted redemption dates. On or after the respective redemption dates, the respective series of preferred stock will be redeemable, at the option of the Company, in whole or in part, at \$25 per depositary share, plus any accrued and unpaid dividends. As of June 30, 2007, the Company had \$23.7 million of deferred costs in connection with the issuance of preferred stock, which the Company will report as additional non-cash distributions upon notice of its intent to redeem such shares.

Common stock

The Company's Board of Directors has authorized the repurchase, from time to time, of up to 4.5 million shares of the Company's common stock on the open market or in privately negotiated transactions. Since inception of the program through June 30, 2007, the Company has repurchased an aggregate of 3.3 million shares of common stock at an aggregate cost of \$102.6 million (average cost of \$31.18 per share). During the six months ended June 30, 2006, the Company repurchased 84,100 shares of common stock at a cost of \$4.4 million. No shares were repurchased during the six months ended June 30, 2007.

The Company paid \$9.4 million (\$0.44 per common share) and \$6.2 million (\$0.29 per common share) for the three months ended June 30, 2007 and 2006, respectively and \$15.6 million (\$0.73 per common share) and \$12.4 million (\$0.58 per common share) for the six months ended June 30, 2007 and 2006, respectively, in distributions to its common shareholders. Pursuant to restrictions imposed by the Credit Facility, distributions may not exceed 95% of funds from operations, as defined.

Equity Stock

In addition to common and preferred stock, the Company is authorized to issue 100.0 million shares of Equity Stock. The Articles of Incorporation provide that the Equity Stock may be issued from time to time in one or more series and give the Board of Directors broad authority to fix the dividend and distribution rights, conversion and voting rights, redemption provisions and liquidation rights of each series of Equity Stock.

10. Commitments and contingencies

The Company currently is neither subject to any material litigation nor, to management's knowledge, is any material litigation currently threatened against the Company other than routine litigation and administrative proceedings arising in the ordinary course of business.

11. Stock-based compensation

PSB has a 1997 Stock Option and Incentive Plan (the 1997 Plan) and a 2003 Stock Option and Incentive Plan (the 2003 Plan), each covering 1.5 million shares of PSB's common stock. Under the 1997 Plan and 2003

17

Table of Contents

Plan, PSB has granted non-qualified options to certain directors, officers and key employees to purchase shares of PSB's common stock at a price no less than the fair market value of the common stock at the date of grant.

Additionally, under the 1997 Plan and 2003 Plan, PSB has granted restricted stock units to officers and key employees.

On December 16, 2004, the FASB issued SFAS No. 123 (revised 2004), Share-Based Payment, which is a revision of FASB Statement No. 123, Accounting for Stock-Based Compensation. SFAS No. 123(R) supersedes APB Opinion No. 25, Accounting for Stock Issued to Employees, and amends SFAS No. 95, Statement of Cash Flows. Generally, the approach in Statement 123(R) is similar to the approach described in Statement 123. However, Statement 123(R) requires all share-based payments to employees, including grants of employee stock options, to be recognized in the income statement based on their fair values. Effective January 1, 2006, the Company adopted SFAS No. 123(R) using the modified prospective method.

The weighted average grant date fair value of the options granted during the six months ended June 30, 2007 and 2006 was \$12.11 per share and \$10.06 per share, respectively. The Company has calculated the fair value of each option grant on the date of grant using the Black-Scholes option-pricing model with the following weighted average assumptions used for grants during the six months ended June 30, 2007 and 2006, respectively; a dividend yield of 2.6% and 2.2%; expected volatility of 18.2% and 18.0%; expected life of five years; and risk-free interest rates of 4.5% and 5.0%.

The weighted average grant date fair value of restricted stock units granted during the six months ended June 30, 2007 and 2006 was \$71.23 and \$54.60, respectively. The Company has calculated the fair value of each restricted stock unit grant using the market value on the date of grant.

At June 30, 2007, there were a combined total of 1.3 million options and restricted stock units authorized to grant. Information with respect to the 1997 Plan and 2003 Plan is as follows:

	Number of	Weighted	Weighted	Aggregate
	Options	Average	Average	Intrinsic
Options:		Exercise Price	Remaining	Value
			Contract	(in thousands)
			Life	
Outstanding at December 31, 2006	588,971	\$ 35.89		
Granted	32,000	\$ 68.90		
Exercised	(9,600)	\$ 38.03		
Forfeited	(5,000)	\$ 39.18		
Outstanding at June 30, 2007	606,371	\$ 37.57	5.84 Years	\$ 15,820
Exercisable at June 30, 2007	390,771	\$ 32.27	4.82 Years	\$ 12,152
	Number of	Weighted		
	of	Average		
		Grant		
		Date Fair		
Restricted Stock Units:	Units	Value		

Edgar Filing: PS BUSINESS PARKS INC/CA - Form 10-Q

Nonvested at December 31, 2006	227,200	\$ 48.88
Granted	30,650	\$ 71.23
Vested	(18,373)	\$ 40.78
Forfeited	(14,900)	\$ 48.96
Nonvested at June 30, 2007	224,577	\$ 52.58

Included in the Company's consolidated statements of income for the three months ended June 30, 2007 and 2006, was \$262,000 and \$171,000, respectively, in net stock option compensation expense related to stock options granted. Net stock option compensation expense for the six months ended June 30, 2007 and 2006 was \$332,000 and \$273,000, respectively. Net compensation expense of \$777,000 and \$537,000 related to restricted stock units was recognized during the three months ended June 30, 2007 and 2006, respectively. Net compensation expense of \$1.3 million and \$952,000 related to restricted stock units was recognized during the six months ended June 30, 2007 and 2006, respectively.

Table of Contents

As of June 30, 2007, there was \$1.3 million of unamortized compensation expense related to stock options expected to be recognized over a weighted average period of 3.4 years. As of June 30, 2007, there was \$8.3 million of unamortized compensation expense related to restricted stock units expected to be recognized over a weighted average period of 3.2 years.

Cash received from stock option exercises was \$365,000 and \$647,000 for the six months ended June 30, 2007 and 2006, respectively. The aggregate intrinsic value of the stock options exercised during the six months ended June 30, 2007 and 2006 was \$326,000 and \$367,000, respectively.

During the six months ended June 30, 2007, 18,373 restricted stock units vested; of this amount, 11,749 shares were issued, net of shares applied to payroll taxes. The aggregate fair value of the shares vested for the six months ended June 30, 2007 was \$1.3 million. During the six months ended June 30, 2006, 11,550 restricted stock units vested; of this amount, 7,781 shares were issued, net of shares applied to payroll taxes. The aggregate fair value of the shares vested for the six months ended June 30, 2006 was \$620,000.

In May of 2004, the shareholders of the Company approved the issuance of up to 70,000 shares of common stock under the Retirement Plan for Non-Employee Directors (the Director Plan). Under the Director Plan, the Company grants 1,000 shares of common stock for each year served as a director up to a maximum of 5,000 shares issued upon retirement. The Company recognizes compensation expense with regards to grants to be issued in the future under the Director Plan. As a result, included in the Company's consolidated statements of income for the three months ended June 30, 2007 and 2006, was \$25,000 and \$10,000, respectively and \$51,000 and \$21,000 for the six months ended June 30, 2007 and 2006, respectively, in compensation expense. As of June 30, 2007 and 2006, there was \$363,000 and \$159,000, respectively, of unamortized compensation expense related to these shares. In May of 2006, the Company issued 5,000 shares to a director upon retirement with an aggregate fair value of \$256,000. In April of 2007, the Company issued 5,000 shares to a director upon retirement with an aggregate fair value of \$345,000.

Table of Contents

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Forward-Looking Statements: Forward-looking statements are made throughout this Quarterly Report on Form 10-Q. For this purpose, any statements contained herein that are not statements of historical fact may be deemed to be forward-looking statements. Without limiting the foregoing, the words may, believes, anticipates, plans, expects, seeks, estimates, intends, and similar expressions are intended to identify forward-looking statements. There are a number of important factors that could cause the results of the Company to differ materially from those indicated by such forward-looking statements, including those detailed under the heading Item 1A. Risk Factors in Part II of this quarterly report on Form 10-Q. In light of the significant uncertainties inherent in the forward-looking statements included herein, the inclusion of such information should not be regarded as a representation by us or any other person that our objectives and plans will be achieved. Moreover, we assume no obligation to update these forward-looking statements to reflect actual results, changes in assumptions or changes in other factors affecting such forward-looking statements.

Overview

The Company owns and operates approximately 19.4 million rentable square feet of flex, industrial and office properties located in eight states.

The Company focuses on increasing profitability and cash flow aimed at maximizing shareholder value. The Company strives to maintain high occupancy levels while increasing rental rates when market conditions allow. The Company also acquires properties which it believes will create long-term value. Operating results are driven by income from rental operations and are therefore substantially influenced by rental demand for space within our properties.

During the first six months of 2007, the Company generally experienced solid and improving commercial real estate conditions throughout its portfolio. Markets experienced steady to improving demand with the Company having a greater ability throughout its portfolio to maintain or improve occupancy while raising rents in certain markets.

The Company successfully leased or re-leased 2.6 million square feet of space during the six months ended June 30, 2007. The Company also continued to experience a positive trend of decreasing transaction costs from the high levels incurred in 2003 and 2004. Net operating income for the six months ended June 30, 2007 increased \$9.2 million or 11.2% as compared to the six months ended June 30, 2006. See further discussion of operating results below.

Critical Accounting Policies and Estimates:

Our significant accounting policies are described in Note 2 to the consolidated financial statements included in this Form 10-Q. We believe our most critical accounting policies relate to revenue recognition, allowance for doubtful accounts, impairment of long-lived assets, depreciation, accruals of operating expenses and accruals for contingencies, each of which we discuss below.

Revenue Recognition: We recognize revenue in accordance with Staff Accounting Bulletin No. 104 of the Securities and Exchange Commission, Revenue Recognition in Financial Statements (SAB 104), as amended. SAB 104 requires that the following four basic criteria must be met before revenue can be recognized: persuasive evidence of an arrangement exists; the delivery has occurred or services rendered; the fee is fixed or determinable; and collectibility is reasonably assured. All leases are classified as operating leases. Rental income is recognized on a straight-line basis over the terms of the leases. Straight-line rent is recognized for all tenants with contractual increases in rent that are not included on the Company's credit watch list. Deferred rent receivables represent rental revenue recognized on a straight-line basis in excess of billed rents. Reimbursements from tenants for real estate taxes and other recoverable operating expenses are recognized as rental income in the period the applicable costs are incurred.

Table of Contents

Property Acquisitions: In accordance with Statement of Financial Accounting Standards (SFAS) No. 141, Business Combinations, we allocate the purchase price of acquired properties to land, buildings and equipment and identified tangible and intangible assets and liabilities associated with in-place leases (including tenant improvements, unamortized leasing commissions, value of above-market and below-market leases, acquired in-place lease values, and tenant relationships, if any) based on their respective estimated fair values.

The fair value of the tangible assets of the acquired properties considers the value of the properties as if vacant as of the acquisition date. Management must make significant assumptions in determining the value of assets and liabilities acquired. Using different assumptions in the allocation of the purchase cost of the acquired properties would affect the timing of recognition of the related revenue and expenses. Amounts allocated to land are derived from comparable sales of land within the same region. Amounts allocated to buildings and improvements, tenant improvements and unamortized leasing commissions are based on current market replacement costs and other market rate information. The amount allocated to acquired in-place leases is determined based on management's assessment of current market conditions and the estimated lease-up periods for the respective spaces. The amount allocated to acquired in-place leases is included in deferred leasing costs and other related intangible assets in the balance sheet and amortized as an increase to amortization expense over the remaining non-cancelable term of the respective leases.

The value allocable to the above or below market component of an acquired in-place lease is determined based upon the present value (using a discount rate which reflects the risks associated with the acquired leases) of the difference between (i) the contractual rents to be paid pursuant to the lease over its remaining term, and (ii) management's estimate of the rents that would be paid using fair market rental rates over the remaining term of the lease. The amounts allocated to above or below market leases are included in other assets or other liabilities in the balance sheet and are amortized on a straight-line basis as an increase or reduction of rental income over the remaining non-cancelable term of the respective leases.

Allowance for Doubtful Accounts: Rental revenue from our tenants is our principal source of revenue. We monitor the collectibility of our receivable balances including the deferred rent receivable on an on-going basis. Based on these reviews, we maintain an allowance for doubtful accounts for estimated losses resulting from the possible inability of our tenants to make required rent payments to us. Tenant receivables and deferred rent receivables are carried net of the allowances for uncollectible tenant receivables and deferred rent. As discussed below, determination of the adequacy of these allowances requires significant judgments and estimates. Estimate of the required allowance is subject to revision as the factors discussed below change and is sensitive to the effect of economic and market conditions on our tenants.

Tenant receivables consist primarily of amounts due for contractual lease payments, reimbursements of common area maintenance expenses, property taxes and other expenses recoverable from tenants. Determination of the adequacy of the allowance for uncollectible current tenant receivables is performed using a methodology that incorporates specific identification, aging analysis, an overall evaluation of the historical loss trends and the current economic and business environment. The specific identification methodology relies on factors such as the age and nature of the receivables, the payment history and financial condition of the tenant, the assessment of the tenant's ability to meet its lease obligations, and the status of negotiations of any disputes with the tenant. The allowance also includes a reserve based on historical loss trends not associated with any specific tenant. This reserve as well as the specific identification reserve is reevaluated quarterly based on economic conditions and the current business environment.

Deferred rent receivable represents the amount that the cumulative straight-line rental income recorded to date exceeds cash rents billed to date under the lease agreement. Given the long-term nature of these types of receivables, determination of the adequacy of the allowance for unbilled deferred rent receivables is based primarily on historical loss experience. Management evaluates the allowance for unbilled deferred rent

Table of Contents

receivables using a specific identification methodology for significant tenants designed to assess their financial condition and ability to meet their lease obligations.

Impairment of Long-Lived Assets: The Company evaluates a property for potential impairment whenever events or changes in circumstances indicate that its carrying amount may not be recoverable. On a quarterly basis, the Company evaluates the whole portfolio for impairment based on current operating information. In the event that these periodic assessments reflect that the carrying amount of a property exceeds the sum of the undiscounted cash flows (excluding interest) that are expected to result from the use and eventual disposition of the property, the Company would recognize an impairment loss to the extent the carrying amount exceeded the estimated fair value of the property. The estimation of expected future net cash flows is inherently uncertain and relies on subjective assumptions dependent upon future and current market conditions and events that affect the ultimate value of the property. It requires management to make assumptions related to the property such as future rental rates, tenant allowances, operating expenditures, property taxes, capital improvements, occupancy levels, and the estimated proceeds generated from the future sale of the property. These assumptions could differ materially from actual results in future periods. Since SFAS No. 144 provides that the future cash flows used in this analysis be considered on an undiscounted basis, our intent to hold properties over the long term directly decreases the likelihood of recording an impairment loss. If our strategy changes or if market conditions otherwise dictate an earlier sale date, an impairment loss could be recognized and such loss could be material.

Depreciation: We compute depreciation on our buildings and equipment using the straight-line method based on estimated useful lives of generally 30 and 5 years, respectively. A significant portion of the acquisition cost of each property is allocated to building and building components. The allocation of the acquisition cost to building and building components, as well as the determination of their useful lives are based on estimates. If we do not appropriately allocate to these components or we incorrectly estimate the useful lives of these components, our computation of depreciation expense may not appropriately reflect the actual impact of these costs over future periods, which will affect net income. In addition, the net book value of real estate assets could be overstated or understated. The statement of cash flows, however, would not be affected.

Accruals of Operating Expenses: The Company accrues for property tax expenses, performance bonuses and other operating expenses each quarter based on historical trends and anticipated disbursements. If these estimates are incorrect, the timing of expense recognition will be affected.

Accruals for Contingencies: The Company is exposed to business and legal liability risks with respect to events that may have occurred, but in accordance with U.S. generally accepted accounting principles (GAAP) has not accrued for such potential liabilities because the loss is either not probable or not estimable. Future events and the result of pending litigation could result in such potential losses becoming probable and estimable, which could have a material adverse impact on our financial condition or results of operations.

Effect of Economic Conditions on the Company's Operations:

Stable economic conditions in the United States were reflected in commercial real estate through the first six months of 2007 as market conditions allowed for higher rents throughout the Company's portfolio along with a continued reduction in rent concessions and tenant improvement allowances.

While the Company historically has experienced a low level of write-offs due to bankruptcy, there is inherent uncertainty in a tenant's ability to continue paying rent if they are in bankruptcy. During the quarter ended June 30, 2007, a tenant occupying approximately 134,000 square feet defaulted on its lease. The Company will monitor the tenant closely and reserve all related receivables. As of June 30, 2007, the Company had approximately 49,000 square feet occupied by tenants that are protected by the U.S. Bankruptcy Code. Given the historical uncertainty of such a tenant's ability to meet its lease obligations, we will continue to reserve any income that would have been realized on a straight-line basis. Several other tenants have contacted us, requesting early termination of their lease, reduction in space under lease, rent deferment or abatement. At this time, the Company cannot anticipate what impact, if any, the ultimate outcome of these discussions will have on our operating results.

Table of Contents

Effect of Economic Conditions on the Company's Primary Markets:

The Company's operations are concentrated in 10 markets. Current market conditions for each specific market are summarized below. Overall, during the six months ended June 30, 2007, rental rates on new and renewed leases within the Company's portfolio increased an average of 6.6%. This change is based on comparisons to the most recent in-place rents prior to renewal or replacement. The Company has compiled the market occupancy information set forth below using third party reports for each respective market. The Company considers these sources to be reliable, but there can be no assurance that the information in these reports is accurate.

The Company owns approximately 4.0 million square feet in Southern California. This is one of the healthiest markets in our portfolio. In 2006 and through the second quarter of 2007, this market has continued to experience low levels of vacancy and rising rental rates. Market vacancy rates have increased throughout Southern California for flex, industrial and office space, and range from 1.8% to 8.3%, depending on submarkets and product type. The Company's vacancy rate in this market at June 30, 2007 was 5.1%.

The Company owns approximately 1.8 million square feet in Northern California with a concentration in Sacramento, the East Bay (Hayward and San Ramon) and Silicon Valley (San Jose). The vacancy rates in these submarkets stand at 12.5%, 17.6% and 15.1%, respectively. The Company's vacancy rate in its Northern California portfolio at June 30, 2007 was 11.3%. Rental rates dropped dramatically in 2005 and 2006 as a result of an oversupply of commercial space and weak demand. With slowly improving market conditions, rental rates increased 9.4% over in-place rental rates during the second quarter of 2007.

The Company owns approximately 1.2 million square feet in Southern Texas, which consists of the Austin and Houston markets. The market vacancy rates are 7.3% in the Austin market and 11.1% in the Houston market. The Austin market has continued to experience a steady level of lease demand during the second quarter of 2007, which has enabled the Company to increase rental rates on executed leases by 10.3% over in-place rents. The Houston market continues to stabilize occupancy and rental rates. With a more diverse tenant base, this market has not been as significantly impacted as other parts of Texas that were more reliant on the telecommunications and technology industries, which had contracted over the last several years. In addition, the strong oil and gas industry has helped stabilize and improve the Houston market. The Company's vacancy rate in Southern Texas at June 30, 2007 was 7.8%. The Company owns approximately 1.7 million square feet in the Dallas Metroplex market. The market vacancy rate in Las Colinas, where most of the Company's properties are located, is 11.6%. During 2006 and the first half of 2007, modest new construction continued, which included both speculative construction, as well as owner-user construction. The Company believes that new construction could cause vacancy rates to rise and limit opportunities to increase rental rates. Despite the new construction, during 2006 and the first half of 2007, the Company has experienced a higher level of leasing activity in the market than it had experienced over the past two years. The Company's vacancy rate at June 30, 2007 was 15.1%.

The Company owns approximately 3.6 million square feet in South Florida. The Company acquired two assets in Palm Beach County at the end of 2006. Additionally, the Company owns Miami International Commerce Center (MICC) located in the Airport West submarket of Miami-Dade County. MICC is located less than one mile from the cargo entrance of the Miami International Airport, which is considered one of the most active ports in the Southeast. Leasing activity is strong, resulting in better than market occupancy. The market vacancy rates for Palm Beach County and Miami-Dade County are 10.7% and 6.7%, respectively, compared with a vacancy rate for the Company of 1.7% at June 30, 2007.

The Company owns approximately 2.9 million square feet in the Northern Virginia submarket of Washington D.C., where the average market vacancy rate is 9.3%. Washington D.C. submarkets have continued to be positively impacted by federal government spending and government contracting trends. The Company's vacancy rate in this market at June 30, 2007 was 6.2%.

Table of Contents

The Company owns approximately 1.8 million square feet in the Maryland submarket of Washington D.C. The portfolio is primarily located in Montgomery County and Silver Spring. As expected, the business of the federal government, defense contractors and the biotech industry has remained stable during the first half of 2007. The Company's vacancy rate in this market at June 30, 2007 was 5.0% compared to 9.6% for the market as a whole. The Company owns approximately 1.3 million square feet in the Beaverton submarket of Portland, Oregon. In 2006, the Company experienced improving lease terms as a result of increasing lease activity. Rental rates were up 1.3% over in-place rents for the second quarter of 2007 and leasing volume has increased, driving the Company's occupancy level in this market up 2.6% over the first six months of 2006. The market vacancy rate is 18.6%. The Company's vacancy rate in this market was 12.8% at June 30, 2007.

The Company owns approximately 679,000 square feet in the Phoenix and Tempe submarkets of Arizona. Overall, the Arizona market has been characterized by modest growth. Although average market rental rates have declined over the past several years as demand for space subsided, rental rates are up 7.2% over in-place rental rates for the second quarter of 2007. The market vacancy rate is 7.6%. The Company's vacancy rate in this market at June 30, 2007 was 11.6%.

The Company owns approximately 521,000 square feet in Washington. On February 16, 2007, the Company acquired Overlake Business Center, a 493,000 square foot multi-tenant office and flex business park located in Redmond, Washington. The Company's vacancy rate at June 30, 2007 was 12.8% compared to 10.3% for the market as a whole.

Growth of the Company's Operations and Acquisitions and Dispositions of Properties:

The Company is focused on maximizing cash flow from its existing portfolio of properties by expanding its presence in existing and new markets through strategic acquisitions and through the disposition of non-strategic assets. The Company has historically maintained a low leverage level approach intended to provide the Company with the flexibility for future growth.

Subsequent to June 30, 2007, the Company acquired Fair Oaks Corporate Center, a 125,000 square foot multi-tenant office park located in Fairfax, Virginia, for \$25.4 million, including transaction costs. The park, which was 99.2% leased at the time of acquisition, has 15 tenants in four separate single story buildings.

On March 27, 2007, the Company acquired Commerce Campus, a 251,000 square foot multi-tenant office and flex business park located in Santa Clara, California, for \$39.1 million, including transaction costs. The park, which was 79.8% leased at the time of acquisition, has 73 tenants in 11 separate one and two story buildings.

On February 16, 2007, the Company acquired Overlake Business Center, a 493,000 square foot multi-tenant office and flex business park located in Redmond, Washington, for \$76.0 million, including transaction costs. The park, which was 90.0% leased at the time of acquisition, has 171 tenants in 27 separate one and two story buildings.

In 2006, the Company added 1.2 million square feet to its portfolio at an aggregate cost of \$180.3 million. The Company acquired WesTech Business Park, a 366,000 square foot office and flex park in Silver Spring, Maryland, for \$69.3 million; 88,800 square feet of multi-tenant flex buildings in Signal Hill, California, for \$10.7 million; a 107,300 square foot multi-tenant flex park in Chantilly, Virginia, for \$15.8 million; Meadows Corporate Park, a 165,000 square foot multi-tenant office park in Silver Spring, Maryland, for \$29.9 million; Rogers Avenue, a 66,500 square foot multi-tenant industrial and flex park in San Jose, California, for \$8.4 million; and Boca Commerce Park and Wellington Commerce Park, two multi-tenant industrial, flex and storage parks, aggregating 398,000 square feet, located in Palm Beach County, Florida, for \$46.2 million. In connection with the Meadows Corporate Park purchase, the Company assumed a \$16.8 million mortgage with a fixed interest rate of 7.20% through November, 2011, at which time it can be prepaid without penalty. In addition, in connection with the Palm Beach County

Table of Contents

purchases, the Company assumed three mortgages with a combined total of \$23.8 million with a weighted average fixed interest rate of 5.84%.

During 2006, the Company sold a 30,500 square foot building located in Beaverton, Oregon, for \$4.4 million resulting in a gain of \$1.5 million. Additionally in 2006, the Company sold 32,400 square feet in Miami for a combined total of \$3.7 million, resulting in a gain of \$865,000.

Impact of Inflation:

Although inflation has slowed in recent years, it is still a factor in our economy and the Company continues to seek ways to mitigate its impact. A substantial portion of the Company's leases require tenants to pay operating expenses, including real estate taxes, utilities, and insurance, as well as increases in common area expenses. Management believes these provisions reduce the Company's exposure to the impact of inflation.

Concentration of Portfolio by Region:

Rental income, cost of operations and rental income less cost of operations, excluding depreciation and amortization or net operating income prior to depreciation and amortization (defined as NOI for purposes of the following tables) from continuing operations are summarized for the three and six months ended June 30, 2007 by major geographic region below. The Company uses NOI and its components as a measurement of the performance of its commercial real estate. Management believes that these financial measures provide them as well as the investor the most consistent measurement on a comparative basis of the performance of the commercial real estate and its contribution to the value of the Company. Depreciation and amortization has been excluded from these financial measures as they are generally not used in determining the value of commercial real estate by management or the investment community. Depreciation and amortization is generally not used in determining value as they consider the historical costs of an asset compared to its current value; therefore, to understand the effect of the assets' historical cost on the Company's results, investors should look at GAAP financial measures, such as total operating costs including depreciation and amortization. The Company's calculation of NOI may not be comparable to those of other companies and should not be used as an alternative to measures of performance calculated in accordance with GAAP. The tables below reflect rental income, operating expenses and NOI from continuing operations for the three and six months ended June 30, 2007 based on geographical concentration. The total of all regions is equal to the amount of rental income and cost of operations recorded by the Company in accordance with GAAP. As part of the tables below, we have shown the effect of depreciation and amortization on NOI. We have reconciled NOI to consolidated income from continuing operations before minority interests in the tables under Results of Operations below. The percent of totals by region reflects the actual contribution to rental income, cost of operations and NOI during the period from properties included in continuing operations (in thousands):

Three Months Ended June 30, 2007:

Region	Weighted Square Footage	Percent of Total	Rental Income	Percent of Total	Cost of Operations	Percent of Total	NOI	Percent of Total
Southern								
California	3,986	20.5%	\$ 15,918	23.7%	\$ 4,206	20.0%	\$ 11,712	25.3%
Northern								
California	1,818	9.3%	5,600	8.3%	1,728	8.2%	3,872	8.4%
Southern Texas	1,161	6.0%	2,892	4.3%	1,254	6.0%	1,638	3.5%
Northern Texas	1,689	8.7%	3,697	5.5%	1,504	7.2%	2,193	4.7%
South Florida	3,597	18.5%	7,802	11.6%	2,568	12.2%	5,234	11.3%
Virginia	2,894	14.9%	13,181	19.6%	3,791	18.0%	9,390	20.3%
Maryland	1,770	9.1%	9,860	14.6%	3,043	14.5%	6,817	14.7%
Oregon	1,314	6.8%	4,557	6.8%	1,557	7.3%	3,000	6.5%
Arizona	679	3.5%	1,778	2.6%	769	3.7%	1,009	2.2%
Washington	521	2.7%	1,990	3.0%	602	2.9%	1,388	3.1%

Total before depreciation and amortization	19,429	100.0%	67,275	100.0%	21,022	100.0%	46,253	100.0%
Depreciation and amortization					24,916		(24,916)	
Total			\$ 67,275		\$ 45,938		\$ 21,337	

Table of Contents**Six Months Ended June 30, 2007:**

Region	Weighted Square Footage	Percent of Total	Rental Income	Percent of Total	Cost of Operations	Percent of Total	NOI	Percent of Total
Southern								
California	3,986	20.8%	\$ 31,727	24.0%	\$ 8,389	20.2%	\$ 23,338	25.6%
Northern								
California	1,700	8.9%	10,676	8.1%	3,033	7.3%	7,643	8.4%
Southern Texas	1,161	6.1%	5,694	4.3%	2,595	6.2%	3,099	3.4%
Northern Texas	1,689	8.8%	7,334	5.5%	3,038	7.3%	4,296	4.7%
South Florida	3,597	18.7%	15,550	11.7%	5,043	12.2%	10,507	11.6%
Virginia	2,894	15.1%	26,172	19.8%	7,859	19.0%	18,313	20.1%
Maryland	1,770	9.2%	19,392	14.6%	6,042	14.6%	13,350	14.7%
Oregon	1,314	6.8%	9,417	7.1%	3,139	7.6%	6,278	6.9%
Arizona	679	3.5%	3,433	2.6%	1,459	3.5%	1,974	2.2%
Washington	396	2.1%	3,004	2.3%	864	2.1%	2,140	2.4%
Total before depreciation and amortization	19,186	100.0%	132,399	100.0%	41,461	100.0%	90,938	100.0%
Depreciation and amortization					46,556		(46,556)	
Total			\$ 132,399		\$ 88,017		\$ 44,382	

Concentration of Credit Risk by Industry:

The information below depicts the industry concentration of our tenant base as of June 30, 2007. The Company analyzes this concentration to understand significant industry exposure risk.

Business services	12.3%
Government	11.0%
Financial services	10.5%
Contractors	9.4%
Computer hardware, software and related services	9.2%
Warehouse, transportation and logistics	8.9%
Health services	7.0%
Retail	5.8%
Communications	5.5%
Home furnishings	4.0%
Electronics	3.2%
	86.8%

The information below depicts the Company's top ten customers by annual rents as of June 30, 2007 (in thousands):

Tenants	% of Total
----------------	-------------------

	Square Footage	Annual Rents (1)	Annual Rents
U.S. Government	469	\$ 11,900	4.4%
Kaiser Permanente	194	4,296	1.6%
County of Santa Clara	97	3,191	1.2%
Intel	214	2,793	1.0%
Wells Fargo	102	1,706	0.6%
AARP	102	1,562	0.6%
Northrop Grumman	58	1,542	0.6%
MCI	72	1,260	0.5%
American Intercontinental University	75	1,236	0.5%
Montgomery County Public Schools	47	1,221	0.5%
	1,430	\$ 30,707	11.5%

(1) For leases expiring prior to December 31, 2007, annualized rental income represents income to be received under existing leases from June 30, 2007 through the date of expiration.

Table of Contents**Three and Six Months Ended June 30, 2007 Compared To Three and Six Months Ended June 30, 2006**

Results of Operations: Revenues increased \$8.2 million for the three months ended June 30, 2007, over the same period in 2006 driven primarily by \$5.9 million from assets acquired during 2006 and 2007 and \$2.2 million as a result of improved occupancy and rental rates within the Company's Same Park portfolio. Net income allocable to common shareholders for the three months ended June 30, 2007 was \$3.8 million or \$0.17 per diluted share compared to \$4.4 million or \$0.20 per diluted share for the same period in 2006. Revenues increased \$14.6 million for the six months ended June 30, 2007, over the same period in 2006 driven primarily by \$11.2 million from assets acquired during 2006 and 2007 and \$3.3 million as a result of improved occupancy and rental rates within the Company's Same Park portfolio. Comparatively, the increase in Same Park revenue of \$3.3 million was partially reduced by a \$1.8 million bankruptcy settlement received during the first quarter of 2006. Net income allocable to common shareholders for the six months ended June 30, 2007 was \$9.7 million or \$0.45 per diluted share compared to \$9.5 million or \$0.44 per diluted share for the same period in 2006. The change for the three and six months in net income allocable to common shareholders was primarily from an increase in net operating income partially offset by an increase in interest expense and preferred equity distributions.

The following table presents the operating results of the Company's properties for the three and six months ended June 30, 2007 and 2006 in addition to other income and expense items affecting income from continuing operations. The Company breaks out Same Park operations to provide information regarding trends for properties the Company has held for the periods being compared (in thousands, except per square foot data):

	For the Three Months Ended June 30,			For the Six Months Ended June 30,		
	2007	2006	Change	2007	2006	Change
Rental income:						
Same Park (17.5 million rentable square feet) (1)	\$ 59,043	\$ 56,847	3.9%	\$ 117,825	\$ 114,533	2.9%
Other facilities (1.9 million rentable square feet) (2)	8,232	2,312	256.1%	14,574	3,380	331.2%
Total rental income	67,275	59,159	13.7%	132,399	117,913	12.3%
Cost of operations:						
Same Park	18,207	17,474	4.2%	36,486	35,192	3.7%
Other facilities	2,815	721	290.4%	4,975	949	424.2%
Total cost of operations	21,022	18,195	15.5%	41,461	36,141	14.7%
Net operating income (3):						
Same Park	40,836	39,373	3.7%	81,339	79,341	2.5%
Other facilities	5,417	1,591	240.5%	9,599	2,431	294.9%
Total net operating income	46,253	40,964	12.9%	90,938	81,772	11.2%
Other income and expenses:						
Facility management fees	182	146	24.7%	365	295	23.7%
Interest and other income	1,189	1,573	(24.4%)	2,990	3,573	(16.3%)
Interest expense	(1,012)	(517)	95.7%	(2,119)	(1,030)	105.7%
	(24,916)	(20,950)	18.9%	(46,556)	(41,536)	12.1%

Depreciation and amortization							
General and administrative	(2,112)	(1,872)	12.8%	(3,814)	(3,522)	8.3%	
Income from continuing operations before minority interest	\$ 19,584	\$ 19,344	1.2%	\$ 41,804	\$ 39,552	5.7%	
Same Park gross margin (4)	69.2%	69.3%	(0.1%)	69.0%	69.3%	(0.4%)	
Same Park weighted average for the period:							
Occupancy	93.6%	93.1%	0.5%	93.5%	92.9%	0.6%	
Annualized realized rent per square foot (5)	\$ 14.42	\$ 13.96	3.3%	\$ 14.41	\$ 14.10	2.2%	

(1) See below for a definition of Same Park.

(2) Represents operating properties owned by the Company as of June 30, 2007 that are not included in Same Park.

(3) Net operating income (NOI) is an important measurement in the commercial real estate industry for determining the value of the real estate generating the NOI. See Concentration of Portfolio by Region above for more information on NOI. The Company's calculation of NOI may not be comparable to

those of other companies and should not be used as an alternative to measures of performance calculated in accordance with GAAP.

Table of Contents

- (4) Same Park gross margin is computed by dividing Same Park NOI by Same Park rental income.
- (5) Same Park realized rent per square foot represents the annualized Same Park rental income earned per occupied square foot.

Supplemental Market Data and Trends: In order to evaluate the performance of the Company's overall portfolio over two given years, management analyzes the operating performance of a consistent group of properties owned and operated throughout both those years. The Company refers to those properties as the Same Park facilities. For the three and six months ended June 30, 2007 and 2006, the Same Park facilities constitute 17.5 million rentable square feet, which includes all assets in continuing operations that the Company owned and operated from January 1, 2006 through June 30, 2007, representing approximately 90% of the total square footage of the Company's portfolio for the six months ended June 30, 2007.

Rental income, cost of operations and rental income less cost of operations, excluding depreciation and amortization or net operating income prior to depreciation and amortization (defined as NOI for purposes of the following tables) from continuing operations are summarized for the three and six months ended June 30, 2007 and 2006. The Company's property operations account for substantially all of the net operating income earned by the Company. See Concentration of Portfolio by Region above for more information on NOI, including why the Company presents NOI and how the Company uses NOI. The Company's calculation of NOI may not be comparable to those of other companies and should not be used as an alternative to measures of performance calculated in accordance with GAAP. The following tables summarize the Same Park operating results by major geographic region for the three and six months ended June 30, 2007 and 2006. In addition, the tables reflect the comparative impact on the overall rental income, cost of operations and NOI from properties that have been acquired since January 1, 2006 and the impact of such is included in Other Facilities in the tables below (in thousands):

Three Months Ended June 30, 2007 and 2006:

Region	Rental Income	Rental Income	Cost of Operations		Cost of Operations		NOI		Increase (Decrease)
	June 30, 2007	June 30, 2006	Increase (Decrease)	June 30, 2007	June 30, 2006	Increase (Decrease)	June 30, 2007	June 30, 2006	
Southern California	\$ 15,709	\$ 15,020	4.6%	\$ 4,125	\$ 4,130	(0.1%)	\$ 11,584	\$ 10,890	6.4%
Northern California	4,749	4,686	1.3%	1,422	1,161	22.5%	3,327	3,525	(5.6%)
Southern Texas	2,892	2,570	12.5%	1,254	1,126	11.4%	1,638	1,444	13.4%

Edgar Filing: PS BUSINESS PARKS INC/CA - Form 10-Q

Northern									
Texas	3,697	3,177	16.4%	1,504	1,578	(4.7%)	2,193	1,599	37.1%
South Florida	6,426	5,999	7.1%	2,030	2,022	0.4%	4,396	3,977	10.5%
Virginia	12,732	11,960	6.5%	3,681	3,525	4.4%	9,051	8,435	7.3%
Maryland	6,419	6,676	(3.8%)	1,840	1,640	12.2%	4,579	5,036	(9.1%)
Oregon	4,557	4,955	(8.0%)	1,557	1,562	(0.3%)	3,000	3,393	(11.6%)
Arizona	1,778	1,746	1.8%	769	704	9.2%	1,009	1,042	(3.2%)
Washington	84	58	44.8%	25	26	(3.8%)	59	32	84.4%
Total Same									
Park	59,043	56,847	3.9%	18,207	17,474	4.2%	40,836	39,373	3.7%
Other									
Facilities	8,232	2,312	256.1%	2,815	721	290.4%	5,417	1,591	240.5%
Total before									
depreciation									
and									
amortization	67,275	59,159	13.7%	21,022	18,195	15.5%	46,253	40,964	12.9%
Depreciation									
and									
amortization				24,916	20,950	18.9%	(24,916)	(20,950)	18.9%
Total	\$ 67,275	\$ 59,159	13.7%	\$ 45,938	\$ 39,145	17.4%	\$ 21,337	\$ 20,014	6.6%

Table of Contents**Six Months Ended June 30, 2007 and 2006:**

Region	Rental Income June 30, 2007	Rental Income June 30, 2006		Cost of Operation June 30, 2007	Cost of Operations June 30, 2006		NOI June 30, 2007	NOI June 30, 2006	
			Increase (Decrease)			Increase (Decrease)			Increase (Decrease)
Southern California	\$ 31,308	\$ 29,748	5.2%	\$ 8,201	\$ 8,224	(0.3%)	\$ 23,107	\$ 21,524	7.4%
Northern California	9,637	9,552	0.9%	2,660	2,392	11.2%	6,977	7,160	(2.6%)
Southern Texas	5,694	5,103	11.6%	2,595	2,224	16.7%	3,099	2,879	7.6%
Northern Texas	7,334	7,825	(6.3%)	3,038	2,938	3.4%	4,296	4,887	(12.1%)
South Florida	12,754	11,682	9.2%	4,062	4,194	(3.1%)	8,692	7,488	16.1%
Virginia	25,335	24,887	1.8%	7,628	7,286	4.7%	17,707	17,601	0.6%
Maryland	12,751	13,023	(2.1%)	3,656	3,386	8.0%	9,095	9,637	(5.6%)
Oregon	9,417	9,185	2.5%	3,139	3,134	0.2%	6,278	6,051	3.8%
Arizona	3,433	3,405	0.8%	1,459	1,347	8.3%	1,974	2,058	(4.1%)
Washington	162	123	31.7%	48	67	(28.4%)	114	56	103.6%
Total Same Park	117,825	114,533	2.9%	36,486	35,192	3.7%	81,339	79,341	2.5%
Other Facilities	14,574	3,380	331.2%	4,975	949	424.2%	9,599	2,431	294.9%
Total before depreciation and amortization	132,399	117,913	12.3%	41,461	36,141	14.7%	90,938	81,772	11.2%
Depreciation and amortization				46,556	41,536	12.1%	(46,556)	(41,536)	12.1%
Total	\$ 132,399	\$ 117,913	12.3%	\$ 88,017	\$ 77,677	13.3%	\$ 44,382	\$ 40,236	10.3%

The discussion of regional information below relates to the Company's Same Park properties:

Southern California

This region includes San Diego, Orange and Los Angeles Counties. The increase in rental income was the result of a strong market supported by a diverse economy. The Company's weighted average occupancies for the region have decreased from 95.7% for the first six months in 2006 to 94.9% for the first six months in 2007. Annualized realized rent per square foot increased 6.2% from \$15.94 per square foot for the first six months in 2006 to \$16.93 per square foot for the first six months in 2007. These markets experienced increasing rental rates and decreasing vacancy rates as a result of solid economic conditions.

Northern California

This region includes Sacramento, South San Francisco, the East Bay and Silicon Valley submarkets that had been affected by high vacancy due in part to failed technology companies. Economic conditions in Silicon Valley submarkets began to show some signs of recovery as demand for space increased and rents started to stabilize. The Company's weighted average occupancies in this region have outperformed the market going from 93.8% for the first

six months in 2006 to 92.6% for the first six months in 2007 primarily due to steady leasing activity as this market has experienced improved stability and growth in many sectors including technology. Annualized realized rent per square foot increased 2.2% from \$13.58 per square foot for the first six months in 2006 to \$13.88 per square foot for the first six months in 2007.

Southern Texas

This region, which includes the Austin and Houston markets, has faced challenging conditions with the Company's operating results being impacted by the effects of sharply reduced market rental rates, higher vacancies and business failures. During 2007, the Company's Southern Texas portfolio experienced a moderate level of increasing activity which was evidenced in the occupancy improvement within the portfolio. The Company's weighted average occupancies for the region have increased from 88.8% for the first six months in 2006 to 92.2% for the first six months in 2007. Annualized realized rent per square foot increased 7.6% from \$9.88 per square foot for the first six months of 2006 to \$10.63 per square foot for the first six months in 2007.

Northern Texas

This region consists of the Dallas market. This market has been impacted by high vacancy levels and rent roll downs due to general availability of space, modest economic drivers and ongoing development. However, leasing activity in the market increased modestly during 2007. The Company's weighted average occupancies

Table of Contents

for the region have increased from 79.0% for the first six months in 2006 to 83.8% for the first six months in 2007. The increase in the Company's weighted average occupancy was primarily due to the re-leasing of 198,000 square feet. Annualized realized rent per square foot increased 15.0% from \$9.02 per square foot for the first six months in 2006 to \$10.37 per square foot for the first six months in 2007 as rental rates have increased modestly from current expiring leases.

South Florida

This region consists of the Company's MICC business park located in the submarket of Miami-Dade County. The park is located less than one mile from the Miami International Airport. The Company's weighted average occupancies for the park have increased from 95.3% for the first six months in 2006 to 98.6% for the first six months in 2007. Annualized realized rent per square foot increased 5.8% from \$7.65 per square foot for the first six months in 2006 to \$8.09 for the first six months in 2007. This market continues to benefit from strong economic drivers, population growth and international trade.

Virginia

This region includes the major Northern Virginia suburban markets surrounding the greater Washington D.C. metropolitan area. The greater Washington D.C. market continues to demonstrate solid fundamentals. A major contributor to the market strength is tied to government contracting and defense spending. Approximately 10.0% of the existing leases in this market were executed prior to 2002, which was considered a high point in the market. This has and will continue to result in some rental rate roll downs as these leases are replaced at current market rates. The Company's weighted average occupancies decreased from 95.1% for the first six months in 2006 to 93.7% for the first six months in 2007, as the Company had several large leases that expired and were not renewed. Annualized realized rent per square foot increased 3.3% from \$18.79 per square foot for the first six months in 2006 to \$19.41 per square foot for the first six months in 2007.

Maryland

This region consists of facilities primarily in Montgomery County. Considered part of the greater Washington D.C. market, Maryland continues to experience solid market demand. In more recent years this submarket has had a significant amount of sublease space, which placed increased pressure on rental rates and vacancy. This supply of sublease space has decreased, thereby decreasing downward pressure on rental rates. Approximately 6.5% of the existing leases in this market were executed prior to 2002, which was considered a high point in the market. This has and will continue to result in some rental rate roll downs. The Company's weighted average occupancies have decreased from 98.2% for the first six months in 2006 to 94.9% for the first six months in 2007 which is still above market averages. Annualized realized rent per square foot increased 1.4% from \$21.42 per square foot for the first six months in 2006 to \$21.71 per square foot for the first six months in 2007.

Oregon

This region consists primarily of two business parks in the Beaverton submarket of Portland, Oregon. Portland was one of the markets hardest hit by the technology slowdown which resulted in early lease terminations, low levels of tenant retention and significant declines in rental rates. During 2006 and continuing in 2007, the market has experienced higher levels of leasing activity. The Company's weighted average occupancies in the region have increased from 89.1% for the first six months in 2006 to 91.4% for the first six months in 2007. Annualized realized rent per square foot decreased 0.1% from \$15.70 per square foot for the first six months in 2006 to \$15.68 per square foot for the first six months in 2007.

Arizona

The Arizona region consists primarily of properties in the Phoenix and Tempe submarkets, where rents are moderately increasing and rent concessions have been reduced. The Company's weighted average occupancies in the region have decreased from 93.5% for the first six months in 2006 to 90.2% for the first six months in

Table of Contents

2007. Annualized realized rent per square foot increased 4.5% from \$10.73 per square foot for the first six months in 2006 to \$11.21 for the first six months in 2007.

Washington

The Company's weighted average occupancies in the region have increased from 69.3% for the first six months in 2006 to 91.2% for the first six months in 2007. Annualized realized rent per square foot increased 0.1% from \$12.72 per square foot for the first six months in 2006 to \$12.73 for the first six months in 2007.

Facility Management Operations: The Company's facility management operations account for a small portion of the Company's net income. During the three months ended June 30, 2007, \$182,000 in revenue was recognized from facility management operations compared to \$146,000 for the same period in 2006. During the six months ended June 30, 2007, \$365,000 in revenue was recognized from facilities management operations compared to \$295,000 for the same period in 2006.

Cost of Operations: Cost of operations for the three months ended June 30, 2007 was \$21.0 million compared to \$18.2 million for the same period in 2006, an increase of 15.5%. Cost of operations as a percentage of rental income remained fairly consistent for the three months ended June 30, 2007 and 2006 at 31.2% and 30.8%, respectively. Cost of operations for the six months ended June 30, 2007 was \$41.5 million compared to \$36.1 million for the same period in 2006, an increase of 14.7%. Cost of operations as a percentage of rental income remained fairly consistent for the six months ended June 30, 2007 and 2006 at 31.3% and 30.7%, respectively. The increase as a percentage of rental income is primarily due to higher insurance costs, property taxes, property operations compensation and utilities.

Depreciation and Amortization Expense: Depreciation and amortization expense for the three months ended June 30, 2007 was \$24.9 million compared to \$21.0 million for the same period in 2006. Depreciation and amortization expense for the six months ended June 30, 2007 was \$46.6 million compared to \$41.5 million for the same period in 2006. This increase is primarily due to the acquisition of 1.9 million square feet during 2006 and 2007, as well as depreciation expense on capital and tenant improvements acquired during 2006.

General and Administrative Expense: General and administrative expense consisted of the following expenses (in thousands):

	For the Three Months Ended		Increase (Decrease)
	June 30, 2007	2006	
Compensation expense	\$ 815	\$ 726	12.3%
Stock compensation expense	808	587	37.6%
Professional fees	161	212	(24.1%)
Investor services	141	149	(5.4%)
Other expenses	187	198	(5.6%)
	\$ 2,112	\$ 1,872	12.8%

	For the Six Months Ended		Increase (Decrease)
	June 30, 2007	2006	
Compensation expense	\$ 1,649	\$ 1,500	9.9%
Stock compensation expense	1,171	1,009	16.1%
Professional fees	330	391	(15.6%)
Investor services	267	211	26.5%
Other expenses	397	411	(3.4%)
	\$ 3,814	\$ 3,522	8.3%

For the three months ended June 30, 2007, general and administrative costs have increased \$240,000 or 12.8% over the same period in 2006. For the six months ended June 30, 2007, general and administrative costs have increased \$292,000 or 8.3% over the same period in 2006. The increase was the result of higher compensation expense due to higher levels of salary and the long term incentive plan for senior management.

Table of Contents

Interest and Other Income: Interest and other income reflect earnings on cash balances in addition to miscellaneous income items. Interest income was \$1.2 million for the three months ended June 30, 2007 compared to \$1.6 million for the same period in 2006. Interest income was \$2.9 million and \$3.5 million for the six months ended June 30, 2007 and 2006, respectively. The decrease is attributable to lower cash balances offset by higher effective interest rates. Average cash balances and effective interest rates for the six months ended June 30, 2007 were \$114.5 million and 5.13%, respectively, compared to \$152.2 million and 4.6%, respectively, for the same period in 2006.

Interest Expense: Interest expense was \$1.0 million for the three months ended June 30, 2007 compared to \$517,000 for the same period in 2006. Interest expense was \$2.1 million and \$1.0 million for the six months ended June 30, 2007 and 2006, respectively. The increase is primarily attributable to the mortgages assumed in connection with the purchase of Meadows Corporate Park in Silver Spring, Maryland and Wellington Commerce Park and Boca Commerce Park in Palm Beach County, Florida during 2006.

Minority Interest in Income: Minority interest in income reflects the income allocable to equity interests in the Operating Partnership that are not owned by the Company. Minority interest in income was \$3.0 million (\$1.8 million allocated to preferred unit holders and \$1.3 million allocated to common unit holders) for the three months ended June 30, 2007 compared to \$4.3 million (\$2.8 million allocated to preferred unit holders and \$1.5 million allocated to common unit holders) for the same period in 2006. Minority interest in income was \$6.7 million (\$3.4 million allocated to preferred unit holders and \$3.3 million allocated to common unit holders) and \$8.8 million (\$5.6 million allocated to preferred unit holders and \$3.2 million allocated to common unit holders) for the six months ended June 30, 2007 and 2006, respectively. The reduction was primarily due to the reduction of higher rate preferred units.

Liquidity and Capital Resources

Cash and cash equivalents increased \$6.2 million from \$66.3 million at December 31, 2006 to \$72.4 million at June 30, 2007. The primary reasons for the increase were retained operating cash flow and the net change in preferred equity partially offset by property acquisitions.

Net cash provided by operating activities for the six months ended June 30, 2007 and 2006 was \$90.9 million and \$83.4 million, respectively. The increase in cash provided by operating activities was primarily the result of a \$9.2 million increase in total net operating income derived from the Company's real estate. Management believes that the Company's internally generated net cash provided by operating activities will be sufficient to enable it to meet its operating expenses, capital improvements, debt service requirements and distributions to shareholders in addition to providing additional cash for future growth, debt repayment and preferred equity redemptions.

Net cash used in investing activities was \$131.1 million and \$116.8 million for the six months ended June 30, 2007 and 2006, respectively. During the six months ended June 30, 2007, the Company acquired a property in Washington and a property in California for a combined total of \$113.8 million and incurred \$17.3 million of capital improvements. During the six months ended June 30, 2006, the Company acquired two properties in Maryland, a property in Virginia and a property in California for a combined total of \$108.2 million. The Company sold four units at MICC for aggregate proceeds of \$3.5 million and a property in Beaverton, Oregon for proceeds of \$4.2 million, and incurred \$16.8 million of capital improvements.

Net cash provided by financing activities for the six months ended June 30, 2007 was \$46.3 million compared to net cash used in financing activities for the six months ended June 30, 2006 of \$52.7 million. The change of \$99.0 million was primarily the result of an increase of \$78.5 million in net proceeds from the issuance of preferred equity, a decrease of \$15.9 million in preferred equity redemptions, a decrease of \$16.1 million in common stock repurchases partially offset by an increase of \$5.9 million in distributions and the repayment of a mortgage note payable of \$5.0 million.

The Company focuses on retaining as much cash as possible for reinvestment into the Company as we believe that this provides the Company with the greatest level of financial flexibility. During the six months ended June 30, 2007

Table of Contents

and 2006 the Company generated approximately \$25.4 million and \$22.2 million, respectively, of retained cash. The Company defines retained cash as funds from operations less recurring capital expenditures, distributions and other non-cash adjustments. The amount of cash we retain depends in part on the amount of distributions we make to our stockholders, and, because the U.S. federal income tax rules applicable to REITs require us to distribute 90% of our taxable income to our stockholders, the amount of our distributions depends in part on the amount of our taxable income. Taxable income is a function of many factors which include, among others, the Company's operating income, acquisition activity and preferred distributions. The Company takes these requirements into account when formulating strategies to increase the amount of its retained cash. As the Company continues to grow as a function of improving operating fundamentals and acquisitions, combined with the refinancing of over \$366.0 million of high rate preferred equity, taxable income has and will likely continue to increase, requiring increased distributions to the Company's common shareholders. During the second quarter of 2007, the Company increased its quarterly dividend from \$0.29 per common share to \$0.44 per common share. This was the first increase in the Company's dividend since 2001 and will increase quarterly distributions by approximately \$4.3 million per quarter. With retained cash of \$10.9 million for the three months ended June 30, 2007, the Company believes it has sufficient cash flow to cover the increased dividend. Going forward, the Company will continue to monitor its taxable income and the corresponding dividend requirements.

The Company's capital structure is characterized by a low level of leverage. As of June 30, 2007, the Company had six fixed rate mortgages totaling \$61.4 million, which represented 2.3% of its total market capitalization. The Company calculates market capitalization by adding (1) the liquidation preference of the Company's outstanding preferred equity, (2) principal value of the Company's outstanding mortgages and (3) the total number of common shares and common units outstanding on June 30, 2007 multiplied by the closing price of the stock on that date. The weighted average interest rate for the mortgages is approximately 5.94% per annum. The Company had approximately 7.6% of its properties, in terms of net book value, encumbered at June 30, 2007.

In August of 2005, the Company modified the terms of its line of credit (the Credit Facility) with Wells Fargo Bank. The Credit Facility has a borrowing limit of \$100.0 million and matures on August 1, 2008. Interest on outstanding borrowings is payable monthly. At the option of the Company, the rate of interest charged is equal to (i) the prime rate or (ii) a rate ranging from the London Interbank Offered Rate (LIBOR) plus 0.50% to LIBOR plus 1.20% depending on the Company's credit ratings and coverage ratios, as defined (currently LIBOR plus 0.65%). In addition, the Company is required to pay an annual commitment fee ranging from 0.15% to 0.30% of the borrowing limit (currently 0.20%). In connection with the modification of the Credit Facility, the Company paid a fee of \$450,000 which will be amortized over the life of the Credit Facility. The Company had no balance outstanding as of June 30, 2007 or December 31, 2006.

Non-GAAP Supplemental Disclosure Measure: Funds from Operations: Management believes that Funds from Operations (FFO) is a useful supplemental measure of the Company's operating performance. The Company computes FFO in accordance with the White Paper on FFO approved by the Board of Governors of the National Association of Real Estate Investment Trusts (NAREIT). The White Paper defines FFO as net income, computed in accordance with GAAP, before depreciation, amortization, minority interest in income, gains or losses on asset dispositions and extraordinary items. Management believes that FFO provides a useful measure of the Company's operating performance and when compared year over year, reflects the impact to operations from trends in occupancy rates, rental rates, operating costs, development activities, general and administrative expenses and interest costs, providing a perspective not immediately apparent from net income.

FFO should be analyzed in conjunction with net income. However, FFO should not be viewed as a substitute for net income as a measure of operating performance or liquidity as it does not reflect depreciation and amortization costs or the level of capital expenditure and leasing costs necessary to maintain the operating performance of the Company's properties, which are significant economic costs and could materially impact the Company's results from operations. Management believes FFO provides useful information to the investment community about the Company's operating performance when compared to the performance of other real estate companies, as FFO is generally

Table of Contents

recognized as the industry standard for reporting operations of real estate investment trusts (REIT). Other REITs may use different methods for calculating FFO and, accordingly, our FFO may not be comparable to other real estate companies.

FFO for the Company is computed as follows (in thousands):

	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2007	2006	2007	2006
Net income allocable to common shareholders	\$ 3,781	\$ 4,395	\$ 9,704	\$ 9,457
Gain on disposition of real estate		(1,617)		(2,328)
Depreciation and amortization	24,916	20,950	46,556	41,563
Minority interest in income common units	1,294	1,501	3,324	3,225
Consolidated FFO allocable to common shareholders and minority interests	29,991	25,229	59,584	51,917
FFO allocated to minority interests common units	(7,648)	(6,408)	(15,194)	(13,187)
FFO allocated to common shareholders	\$ 22,343	\$ 18,821	\$ 44,390	\$ 38,730

FFO allocated to common shareholders and minority interests for the six months ended June 30, 2007, increased 14.8% from the same period in 2006. The increase in FFO was primarily due to an increase in total net operating income partially offset by an increase in preferred equity cash distributions.

Capital Expenditures: During the six months ended June 30, 2007, the Company expended \$14.8 million in recurring capital expenditures or \$0.77 per weighted average square foot owned. The Company defines recurring capital expenditures as those necessary to maintain and operate its commercial real estate at its current economic value. During the six months ended June 30, 2006, the Company expended \$14.7 million in recurring capital expenditures or \$0.83 per weighted average square foot owned. The following table shows total capital expenditures for the stated periods (in thousands):

	For the Six Months Ended June 30,	
	2007	2006
Recurring capital expenditures	\$ 14,805	\$ 14,733
Property renovations and other capital expenditures	2,467	2,024
Total capital expenditures	\$ 17,272	\$ 16,757

Stock Repurchase: The Company's Board of Directors has authorized the repurchase, from time to time, of up to 4.5 million shares of the Company's common stock on the open market or in privately negotiated transactions. Since inception of the program through June 30, 2007, the Company has repurchased an aggregate of 3.3 million shares of common stock at an aggregate cost of \$102.6 million (average cost of \$31.18 per share). During the six months ended June 30, 2006, the Company repurchased 84,100 shares of common stock at a cost of \$4.4 million. No shares were repurchased during the six months ended June 30, 2007.

Distributions: The Company has elected and intends to qualify as a REIT for federal income tax purposes. In order to maintain its status as a REIT, the Company must meet, among other tests, sources of income, share ownership and certain asset tests. As a REIT, the Company is not taxed on that portion of its taxable income that is distributed to its shareholders provided that at least 90% of its taxable income is distributed to its shareholders prior to the filing of its

tax return.

Related Party Transactions: At June 30, 2007, Public Storage (PS) and its affiliates owned 25.4% of the outstanding shares of the Company s common stock and 25.5% of the outstanding common units of the Operating Partnership (100% of the common units not owned by the Company). Assuming conversion of its partnership units, PS would own 44.4% of the outstanding shares of the Company s common stock. Ronald L. Havner, Jr., the Company s chairman, is also the Chief Executive Officer, President and a Director of PS. Harvey Lenkin is a Director of both the Company and PS.

Table of Contents

Pursuant to a cost sharing and administrative services agreement, the Company shares costs with PS and affiliated entities for certain administrative services, which are allocated among PS and its affiliates in accordance with a methodology intended to fairly allocate those costs. These costs totaled \$76,000 and \$80,000 for the three months ended June 30, 2007 and 2006, respectively and \$152,000 and \$160,000 for the six months ended June 30, 2007 and 2006, respectively. In addition, the Company provides property management services for properties owned by PS and its affiliates for a fee of 5% of the gross revenues of such properties in addition to reimbursement of direct costs. These management fee revenues recognized under management contracts with affiliated parties totaled \$182,000 and \$146,000 for each of the three months ended June 30, 2007 and 2006, respectively and \$365,000 and \$295,000 for the six months ended June 30, 2007 and 2006, respectively. In December, 2006, PS also began providing property management services for the mini storage component of two assets owned by the Company for a fee of 6% of the gross revenues of such properties in addition to reimbursement of certain costs. Management fee expense recognized under the management contracts with PS totaled approximately \$12,000 and \$24,000 for the three and six months ended June 30, 2007.

Off-Balance Sheet Arrangements: The Company does not have any off-balance sheet arrangements.

Contractual Obligations: The Company is scheduled to pay cash dividends of approximately \$58.0 million per year on its preferred equity outstanding as of June 30, 2007. Dividends are paid when and if declared by the Company's Board of Directors and accumulate if not paid. Shares and units of preferred equity are redeemable by the Company in order to preserve its status as a REIT and are also redeemable five years after issuance.

Table of Contents

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

To limit the Company's exposure to market risk, the Company principally finances its operations and growth with permanent equity capital consisting of either common or preferred stock. At June 30, 2007, the Company's debt as a percentage of shareholders' equity and minority interest (based on book values) was 4.2%.

The Company's market risk sensitive instruments at June 30, 2007 include mortgage notes payable of \$61.4 million and the Company's Credit Facility. All of the Company's mortgage notes payable bear interest at fixed rates. At June 30, 2007, the Company had no balance outstanding under its Credit Facility. See Notes 5 and 6 of the Notes to Consolidated Financial Statements for terms, valuations and approximate principal maturities of the mortgage notes payable and line of credit as of June 30, 2007. Based on borrowing rates currently available to the Company, combined with the amount of fixed rate debt financing, the difference between the carrying amount of debt and its fair value is insignificant.

ITEM 4. CONTROLS AND PROCEDURES

The Company's management, with the participation of the Company's chief executive officer and chief financial officer, evaluated the effectiveness of the Company's disclosure controls and procedures as of June 30, 2007. The term "disclosure controls and procedures," as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms.

Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of the Company's disclosure controls and procedures as of June 30, 2007, the Company's chief executive officer and chief financial officer concluded that, as of such date, the Company's disclosure controls and procedures were effective at the reasonable assurance level.

No change in the Company's internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) occurred during the fiscal quarter ended June 30, 2007 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

The information contained in Note 10 to the Consolidated Financial Statements in this Form 10-Q regarding legal proceedings is incorporated by reference in this Item 1.

ITEM 1A. RISK FACTORS

In addition to the other information in this Form 10-Q, the following factors should be considered in evaluating our company and our business.

Table of Contents

PS has significant influence over us.

At June 30, 2007, PS and its affiliates owned 25.4% of the outstanding shares of the Company's common stock and 25.5% of the outstanding common units of the Operating Partnership (100% of the common units not owned by the Company). Assuming conversion of its partnership units, PS would own 44.4% of the outstanding shares of the Company's common stock. Ronald L. Havner, Jr., the Company's chairman, is also the Chief Executive Officer, President and a Director of PS. Harvey Lenkin is a Director of both the Company and PS. Consequently, PS has the ability to significantly influence all matters submitted to a vote of our shareholders, including electing directors, changing our articles of incorporation, dissolving and approving other extraordinary transactions such as mergers, and all matters requiring the consent of the limited partners of the Operating Partnership. PS's interest in such matters may differ from other shareholders. In addition, PS's ownership may make it more difficult for another party to take over our company without PS's approval.

Provisions in our organizational documents may prevent changes in control.

Our articles generally prohibit owning more than 7% of our shares: Our articles of incorporation restrict the number of shares that may be owned by any other person, and the partnership agreement of our Operating Partnership contains an anti-takeover provision. No shareholder (other than PS and certain other specified shareholders) may own more than 7% of the outstanding shares of our common stock, unless our board of directors waives this limitation. We imposed this limitation to avoid, to the extent possible, a concentration of ownership that might jeopardize our ability to qualify as a REIT. This limitation, however, also makes a change of control much more difficult (if not impossible) even if it may be favorable to our public shareholders. These provisions will prevent future takeover attempts not approved by PS even if a majority of our public shareholders consider it to be in their best interests because they would receive a premium for their shares over market value or for other reasons.

Our board can set the terms of certain securities without shareholder approval: Our board of directors is authorized, without shareholder approval, to issue up to 50.0 million shares of preferred stock and up to 100.0 million shares of Equity Stock, in each case in one or more series. Our board has the right to set the terms of each of these series of stock. Consequently, the board could set the terms of a series of stock that could make it difficult (if not impossible) for another party to take over our company even if it might be favorable to our public shareholders. Our articles of incorporation also contain other provisions that could have the same effect. We can also cause our Operating Partnership to issue additional interests for cash or in exchange for property.

The partnership agreement of our Operating Partnership restricts mergers: The partnership agreement of our Operating Partnership generally provides that we may not merge or engage in a similar transaction unless the limited partners of our Operating Partnership are entitled to receive the same proportionate payments as our shareholders. In addition, we have agreed not to merge unless the merger would have been approved had the limited partners been able to vote together with our shareholders, which has the effect of increasing PS's influence over us due to PS's ownership of operating partnership units. These provisions may make it more difficult for us to merge with another entity.

Our Operating Partnership poses additional risks to us.

Limited partners of our Operating Partnership, including PS, have the right to vote on certain changes to the partnership agreement. They may vote in a way that is against the interests of our shareholders. Also, as general partner of our Operating Partnership, we are required to protect the interests of the limited partners of the Operating Partnership. The interests of the limited partners and of our shareholders may differ.

Table of Contents

We would incur adverse tax consequences if we fail to qualify as a REIT.

Our cash flow would be reduced if we fail to qualify as a REIT: While we believe that we have qualified since 1990 to be taxed as a REIT, and will continue to be so qualified, we cannot be certain. To continue to qualify as a REIT, we need to satisfy certain requirements under the federal income tax laws relating to our income, assets, distributions to shareholders and shareholder base. In this regard, the share ownership limits in our articles of incorporation do not necessarily ensure that our shareholder base is sufficiently diverse for us to qualify as a REIT. For any year we fail to qualify as a REIT, we would be taxed at regular corporate tax rates on our taxable income unless certain relief provisions apply. Taxes would reduce our cash available for distributions to shareholders or for reinvestment, which could adversely affect us and our shareholders. Also we would not be allowed to elect REIT status for five years after we fail to qualify unless certain relief provisions apply.

We may need to borrow funds to meet our REIT distribution requirements: To qualify as a REIT, we must generally distribute to our shareholders 90% of our taxable income. Our income consists primarily of our share of our Operating Partnership's income. We intend to make sufficient distributions to qualify as a REIT and otherwise avoid corporate tax. However, differences in timing between income and expenses and the need to make nondeductible expenditures such as capital improvements and principal payments on debt could force us to borrow funds to make necessary shareholder distributions.

Since we buy and operate real estate, we are subject to general real estate investment and operating risks.

Summary of real estate risks: We own and operate commercial properties and are subject to the risks of owning real estate generally and commercial properties in particular. These risks include:

the national, state and local economic climate and real estate conditions, such as oversupply of or reduced demand for space and changes in market rental rates;

how prospective tenants perceive the attractiveness, convenience and safety of our properties;

our ability to provide adequate management, maintenance and insurance;

our ability to collect rent from tenants on a timely basis;

the expense of periodically renovating, repairing and reletting spaces;

environmental issues;

compliance with the Americans with Disabilities Act and other federal, state, and local laws and regulations;

increasing operating costs, including real estate taxes, insurance and utilities, if these increased costs cannot be passed through to tenants;

changes in tax, real estate and zoning laws;

increase in new commercial properties in our market;

tenant defaults and bankruptcies;

tenant's right to sublease space; and

concentration of properties leased to non-rated private companies.

Table of Contents

Certain significant costs, such as mortgage payments, real estate taxes, insurance and maintenance, generally are not reduced even when a property's rental income is reduced. In addition, environmental and tax laws, interest rate levels, the availability of financing and other factors may affect real estate values and property income. Furthermore, the supply of commercial space fluctuates with market conditions.

If our properties do not generate sufficient income to meet operating expenses, including any debt service, tenant improvements, leasing commissions and other capital expenditures, we may have to borrow additional amounts to cover fixed costs, and we may have to reduce our distributions to shareholders.

New acquisitions and developments may fail to perform as expected: We continue to seek to acquire and develop flex, industrial and office properties where they meet our criteria and we believe that they will enhance our future financial performance and the value of our portfolio. Our belief, however, is based on and is subject to risks, uncertainties and other factors, many of which are forward-looking and are uncertain in nature or are beyond our control. In addition, some of these properties may have unknown characteristics or deficiencies or may not complement our portfolio of existing properties. Real property development is subject to a number of risks, including construction delays, complications in obtaining necessary zoning, occupancy and other governmental permits, cost overruns, financing risks, and the possible inability to meet expected occupancy and rent levels. If any of these problems occur, development costs for a project may increase, and there may be costs incurred for projects that are not completed. As a result of the foregoing, some properties may be worth less or may generate less revenue than, or simply not perform as well as, we believed at the time of acquisition or development, negatively affecting our operating results. In addition, we may be unable to successfully integrate and effectively manage the properties we do acquire and develop, which could adversely affect our results of operations.

We may encounter significant delays and expense in reletting vacant space, or we may not be able to relet space at existing rates, in each case resulting in losses of income: When leases expire, we will incur expenses in retrofitting space and we may not be able to re-lease the space on the same terms. Certain leases provide tenants with the right to terminate early if they pay a fee. Our properties as of June 30, 2007 generally have lower vacancy rates than the average for the markets in which they are located, and leases accounting for 9.1% of our annual rental income expire in 2007 and 22.2% in 2008. While we have estimated our cost of renewing leases that expire in 2007 and 2008, our estimates could be wrong. If we are unable to re-lease space promptly, if the terms are significantly less favorable than anticipated or if the costs are higher, we may have to reduce our distributions to shareholders.

Tenant defaults and bankruptcies may reduce our cash flow and distributions: We may have difficulty in collecting from tenants in default, particularly if they declare bankruptcy. This could affect our cash flow and distributions to shareholders. Since many of our tenants are non-rated private companies, this risk may be enhanced. While the Company historically has experienced a low level of write-offs due to bankruptcy, there is inherent uncertainty in a tenant's ability to continue paying rent if they are in bankruptcy. During the quarter ended June 30, 2007, a tenant occupying approximately 134,000 square feet defaulted on its lease. The Company will monitor the tenant closely and reserve all related receivables. As of June 30, 2007, the Company had approximately 49,000 square feet occupied by tenants that are protected by the U.S. Bankruptcy Code. Given the historical uncertainty of such a tenant's ability to meet its lease obligations, we will continue to reserve any income that would have been realized on a straight line basis. Several tenants have contacted us, requesting early termination of their lease, reduction in space under lease, rent deferment or abatement. At this time, the Company cannot anticipate what impact, if any, the ultimate outcome of these discussions will have on our operating results.

We may be adversely affected by significant competition among commercial properties: Many other commercial properties compete with our properties for tenants. Some of the competing properties may be newer and better located than our properties. We also expect that new properties will be built in our markets. Also, we compete with other buyers, many of whom are larger than us, for attractive commercial properties. Therefore, we may not be able to grow as rapidly as we would like.

We may be adversely affected if casualties to our properties are not covered by insurance: We carry insurance on our properties that we believe is comparable to the insurance carried by other operators for similar properties.

Table of Contents

However, we could suffer uninsured losses or losses in excess of policy limits for such occurrences such as earthquakes that adversely affect us or even result in loss of the property. We might still remain liable on any mortgage debt or other unsatisfied obligations related to that property.

The illiquidity of our real estate investments may prevent us from adjusting our portfolio to respond to market changes: There may be delays and difficulties in selling real estate. Therefore, we cannot easily change our portfolio when economic conditions change. Also, tax laws limit a REIT's ability to sell properties held for less than four years.

We may be adversely affected by changes in laws: Increases in income and service taxes may reduce our cash flow and ability to make expected distributions to our shareholders. Our properties are also subject to various federal, state and local regulatory requirements, such as state and local fire and safety codes. If we fail to comply with these requirements, governmental authorities could fine us or courts could award damages against us. We believe our properties comply with all significant legal requirements. However, these requirements could change in a way that would reduce our cash flow and ability to make distributions to shareholders.

We may incur significant environmental remediation costs: Under various federal, state and local environmental laws, an owner or operator of real estate may have to clean spills or other releases of hazardous or toxic substances on or from a property. Certain environmental laws impose liability whether or not the owner knew of, or was responsible for, the presence of the hazardous or toxic substances. In some cases, liability may exceed the value of the property. The presence of toxic substances, or the failure to properly remedy any resulting contamination, may make it more difficult for the owner or operator to sell, lease or operate its property or to borrow money using its property as collateral. Future environmental laws may impose additional material liabilities on us.

We are affected by the Americans with Disabilities Act.

The Americans with Disabilities Act of 1990 requires that access and use by disabled persons of all public accommodations and commercial properties be facilitated. Existing commercial properties must be made accessible to disabled persons. While we have not estimated the cost of complying with this act, we do not believe the cost will be material. We have an ongoing program to bring our properties into what we believe is compliance with the Americans with Disabilities Act.

We depend on external sources of capital to grow our company.

We are generally required under the Internal Revenue Code to distribute at least 90% of our taxable income. Because of this distribution requirement, we may not be able to fund future capital needs, including any necessary building and tenant improvements, from operating cash flow. Consequently, we may need to rely on third-party sources of capital to fund our capital needs. We may not be able to obtain the financing on favorable terms or at all. Access to third-party sources of capital depends, in part, on general market conditions, the market's perception of our growth potential, our current and expected future earnings, our cash flow, and the market price per share of our common stock. If we cannot obtain capital from third-party sources, we may not be able to acquire properties when strategic opportunities exist, satisfy any debt service obligations, or make cash distributions to shareholders.

Our ability to control our properties may be adversely affected by ownership through partnerships and joint ventures.

We own most of our properties through our Operating Partnership. Our organizational documents do not prevent us from acquiring properties with others through partnerships or joint ventures. This type of investment may present additional risks. For example, our partners may have interests that differ from ours or that conflict with ours, or our partners may become bankrupt.

Table of Contents

We can change our business policies and increase our level of debt without shareholder approval.

Our board of directors establishes our investment, financing, distribution and our other business policies and may change these policies without shareholder approval. Our organizational documents do not limit our level of debt. A change in our policies or an increase in our level of debt could adversely affect our operations or the price of our common stock.

We can issue additional securities without shareholder approval.

We can issue preferred, equity and common stock without shareholder approval. Holders of preferred stock have priority over holders of common stock, and the issuance of additional shares of stock reduces the interest of existing holders in our company.

Increases in interest rates may adversely affect the market price of our common stock.

One of the factors that influences the market price of our common stock is the annual rate of distributions that we pay on our common stock, as compared with interest rates. An increase in interest rates may lead purchasers of REIT shares to demand higher annual distribution rates, which could adversely affect the market price of our common stock.

Shares that become available for future sale may adversely affect the market price of our common stock.

Substantial sales of our common stock, or the perception that substantial sales may occur, could adversely affect the market price of our common stock. At June 30, 2007, PS and its affiliates owned 25.4% of the outstanding shares of the Company's common stock and 25.5% of the outstanding common units of the Operating Partnership (100% of the common units not owned by the Company). Assuming conversion of its partnership units, PS would own 44.4% of the outstanding shares of the Company's common stock. These shares, as well as shares of common stock held by certain other significant stockholders, are eligible to be sold in the public market, subject to compliance with applicable securities laws.

We depend on key personnel.

We depend on our key personnel, including Joseph D. Russell, Jr., our President and Chief Executive Officer. The loss of Mr. Russell or other key personnel could adversely affect our operations. We maintain no key person insurance on our key personnel.

Terrorist attacks and the possibility of wider armed conflict may have an adverse impact on our business and operating results and could decrease the value of our assets.

Terrorist attacks and other acts of violence or war, such as those that took place on September 11, 2001, could have a material adverse impact on our business and operating results. There can be no assurance that there will not be further terrorist attacks against the United States or its businesses or interests. Attacks or armed conflicts that directly impact one or more of our properties could significantly affect our ability to operate those properties and thereby impair our operating results. Further, we may not have insurance coverage for all losses caused by a terrorist attack. Such insurance may not be available, or if it is available and we decide to obtain such terrorist coverage, the cost for the insurance may be significant in relationship to the risk overall. In addition, the adverse effects that such violent acts and threats of future attacks could have on the U.S. economy could similarly have a material adverse effect on our business and results of operations. Finally, further terrorist acts could cause the United States to enter into a wider armed conflict which could further impact our business and operating results.

Table of Contents**Change in taxation of corporate dividends may adversely affect the value of our shares.**

The Jobs and Growth Tax Relief Reconciliation Act of 2003, enacted on May 28, 2003, generally reduces to 15% the maximum marginal rate of federal tax payable by individuals on dividends received from a regular C corporation. This reduced tax rate, however, will not apply to dividends paid to individuals by a REIT on its shares except for certain limited amounts. The earnings of a REIT that are distributed to its shareholders still will generally be subject to less federal income taxation on an aggregate basis than earnings of a non-REIT C corporation that are distributed to its shareholders net of corporate-level income tax. The Jobs and Growth Tax Act, however, could cause individual investors to view stocks of regular C corporations as more attractive relative to shares of REITs than was the case prior to the enactment of the legislation because the dividends from regular C corporations, which previously were taxed at the same rate as REIT dividends, now will be taxed at a maximum marginal rate of 15% while REIT dividends will be taxed at a maximum marginal rate of 35%. We cannot predict what effect, if any, the enactment of this legislation may have on the value of our common stock, either in terms of price or relative to other investments.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The Company's Board of Directors has authorized the repurchase, from time to time, of up to 4.5 million shares of the Company's common stock on the open market or in privately negotiated transactions. The program does not expire. During the first six months of 2007, there were no shares of the Company's common stock repurchased. As of June 30, 2007, the Company has 1,207,789 shares available for purchase under the program. See Note 9 to the consolidated financial statements for additional information on repurchases of equity securities.

See Note 9 to the consolidated financial statements for additional information on repurchases of equity securities.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

The Company held its annual meeting of shareholders on April 30, 2007, and the following matters were voted on at the meeting:

1. The election of the following directors for the succeeding year or until their successors are duly qualified and elected:

	Total Votes	
	Voted For	Withheld
Ronald L. Havner, Jr.	19,648,279	317,296
Joseph D. Russell, Jr.	19,648,960	316,615
R. Wesley Burns	19,906,435	59,140
Arthur M. Friedman	19,889,280	76,295
James H. Kropp	19,906,241	59,334
Harvey Lenkin	18,542,847	1,422,728
Michael V. McGee	19,902,369	63,206
Alan K. Pribble	18,789,111	1,176,464

2. The shareholders approved ratification of the appointment of Ernst & Young LLP as the Company's independent auditors for the fiscal year ended December 31, 2007. There were 19,185,487 votes cast for ratification; 777,125 votes cast against ratification; 2,965 votes abstained; and zero broker non-votes.

Table of Contents

ITEM 6. EXHIBITS

Exhibits

Exhibit 12 Statement re: Computation of Ratio of Earnings to Fixed Charges. Filed herewith.

Exhibit 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. Filed herewith.

Exhibit 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. Filed herewith.

Exhibit 32.1 Certifications of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. Filed herewith.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: August 8, 2007

PS BUSINESS PARKS, INC.

BY: /s/ Edward A. Stokx
Edward A. Stokx
Executive Vice President and Chief Financial
Officer
(Principal Financial Officer)

44

Table of Contents

EXHIBIT INDEX

- Exhibit 12 Statement re: Computation of Ratio of Earnings to Fixed Charges. Filed herewith.
- Exhibit 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. Filed herewith.
- Exhibit 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. Filed herewith.
- Exhibit 32.1 Certifications of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. Filed herewith.