PMC CAPITAL INC
Form 10-Q
November 14, 2001

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## FORM 10 Q

## UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549

(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2001
OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$ .

Commission File Number 811-3780

## PMC CAPITAL, INC.

(Exact name of registrant as specified in its charter)

FLORIDA
(State or other jurisdiction of incorporation or organization)

18111 Preston Road, Suite 600, Dallas, TX 75252
(Address of principal executive offices)

59-2338439
(I.R.S. Employer

Identification No.)
(972) 349-3200
(Registrant s telephone number)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

$$
\text { YES } \underline{X} \quad N O \quad \_
$$

As of November 6, 2001, Registrant had outstanding $11,853,516$ shares of Common Stock, par value $\$ .01$ per share.

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## PART I

Financial Information

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## PMC CAPITAL, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS <br> (In thousands, except share and per share data)

| September | December |
| :---: | :---: |
| 30, | 31, |
| $\mathbf{2 0 0 1}$ | $\mathbf{2 0 0 0}$ |
| (Unaudited) |  |

## ASSETS

Investments at
value:Loans receivable,
net $\$ 96,071 \$ 100,353$ Retained
interests in transferred
assets $40,70932,341$ Cash
equivalents $21,48921,655$ Mortgage-backed
security of
affiliate1,7121,841Restricted
investments 469177 Investment
in unconsolidated
subsidiaries 452148 Assets
acquired in liquidation314

Total investments at value 161,216156,515

Other assets:Due from affiliates 4802,278 Deferred charges, deposits and other assets824938Receivable for loans sold300750Accrued interest receivable637579Cash313254Property and equipment, net 149164

Total other
assets2,7034,963

## Total

assets $\$ 163,919 \$ 161,478$

[^1]and debentures
payable\$76,310\$72,977Dividends
payable2,4343,026Borrower advances $1,0581,549$ Accrued interest
payable $8821,284 \mathrm{Accounts}$ payable1,2661,088Other liabilities $1,1351,220$ Due to affiliates 183667

Total
liabilities83,26881,811

Commitments and contingenciesCumulative preferred stock of subsidiary 7,0007,000

Shareholders equity:
Common stock, authorized
$30,000,000$ shares of $\$ .01$
par value, 11,853,516
shares issued and
outstanding at
September 30, 2001 and
December 31, 2000
119119Additional paid-in capital71,50871,508Undistributed net operating income382238Net unrealized appreciation on investments 1,642802
$\qquad$

Total liabilities and shareholders
equity $\$ 163,919 \$ 161,478$

Net asset value per
common share $\$ 6.21 \$ 6.13$

The accompanying notes are an integral part of these consolidated financial statements.

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## PMC CAPITAL, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME (In thousands, except per share data)



Investment income:
Interest\$9,066\$9,575\$2,567\$3,237Income
from retained interests in transferred assets3,8143,2541,3551,034Premium income39049845143Other investment income, net547514205240
$\qquad$

Total income 15,67115,6744,8365,210
$\qquad$

Expenses:Interest4,1443,8881,3471,359Salaries
and related
benefits3,2193,0169971,021General and administrative625547154158Rent2422357980Profit sharing plan1821546075Legal and accounting2132213492Small Business Administration fees82702123Directors and shareholders expense4446127
$\qquad$
$\qquad$

Total expenses8,7518,1772,7042,815

Net operating
income6,9207,4972,1322,395
$\qquad$
$\qquad$

Realized and unrealized gain (loss) on investments:
Investments
written-off(1,616)(16)(597) Sale of assets2,732 Change in unrealized appreciation (depreciation) on investments84029335559
$\qquad$
$\qquad$
$\qquad$

Total realized and unrealized gain (loss) on investments 1,956277(242)59
$\qquad$
$\qquad$

Net operating income and realized and unrealized gain (loss) on investments \$8,876\$7,774\$1,890\$2,454

$\qquad$
Preferred dividends $\$ 187 \$ 188 \$ 62 \$ 63$



Basic weighted average common shares outstanding 11,85411,83711,85411,851
$\qquad$


Diluted weighted average common shares outstanding 11,85511,84111,85411,855
$\qquad$
$\qquad$

Basic and diluted earnings per common
share $\$ 0.73 \$ 0.64 \$ 0.15 \$ 0.20$


The accompanying notes are an integral part of these consolidated financial statements.

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# PMC CAPITAL, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) 

| Nine Months Ended <br> September 30, |  |
| :--- | ---: |
| 2001 | 2000 |

Cash flows from operating activities:
Net operating income and
realized and unrealized gain
(loss) on
investments $\$ 8,876 \$ 7,774$ Adjustments
to reconcile net operating
income and realized and
unrealized gain (loss) on
investments to net cash
provided by operating activities:Loans funded, held for
sale $(5,880)(7,851)$ Proceeds
from sale of guaranteed
loans6,3118,951Change in
unrealized depreciation on
investments and
investments
written-off776(277)Gain on
sale of
asset $(2,732)$ Unrealized
premium income,
net(15)(193)Depreciation
and
amortization121123Accretion
of loan discount and
deferred
fees(55)(169)Deferred fees
collected 40Equity in income of unconsolidated subsidiaries,
net(304)(341)Net change in operating assets and liabilities: Accrued interest receivable(58)(249) Other assets29174 Accrued interest
payable(402)(411) Borrower
advances(491)(874) Other
liabilities $107(1,221)$

[^2]Cash flows from investing
activities:Loans
funded(52,501)(26,735)Principal
collected6,6829,411Proceeds
from retained interests in
transferred
assets2,5092,518Proceeds
from sale of
assets 65Proceeds from mortgage-backed security of
affiliate 123204Investment in retained interests in transferred assets $(2,127)$ Purchase of property and equipment and other assets(33)(10)Release of (investment in) restricted cash(299)699Advances (to) from unconsolidated affiliates, net(104)61

Net cash used in investing activities $(45,750)(13,787)$

Cash flows from financing activities:Proceeds from debt issued by limited partnerships, net44,511 Proceeds from issuance of notes payable3,33310,643Proceeds from issuance of common stock 197Payment of dividends on common stock(8,297)(9,054)Payment of dividends on preferred stock(187)(188)Payment of senior notes Payment of SBA
debentures $(11,640)$ Payment of issuance cost on notes and debentures (188)

Net cash provided by (used in) financing activities $39,360(10,230)$

Net decrease in cash and
cash
equivalents(107)(18,541)Cash
and cash equivalents,
beginning of
year21,90923,193

Cash and cash
equivalents, end of
period $\$ 21,802 \$ 4,652$
$\longrightarrow$
Supplemental
disclosure:Interest
paid\$4,546\$4,298

Reclassification from loans receivable to real property owned\$314\$


Loans and interest
receivable transferred to
limited partnership,
net\$4,215\$

The accompanying notes are an integral part of these consolidated financial statements.

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## PMC CAPITAL, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited)

## Note 1. Interim Financial Statements:

The accompanying consolidated balance sheet of PMC Capital, Inc. ( PMC Capital ) and its wholly-owned regulated investment company subsidiaries (collectively, we , us or our ) as of September 30, 2001 and the consolidated statements of income for the three and nine months ended September 30, 2001 and 2000 and cash flows for the nine months ended September 30, 2001 and 2000 have not been audited by independent accountants. In the opinion of our management, the financial statements reflect all adjustments necessary to present fairly the financial position at September 30, 2001 and the results of operations for the three and nine months ended September 30, 2001 and 2000. These adjustments are of a normal recurring nature.

Certain notes and other information have been omitted from the interim financial statements presented in this Quarterly Report on Form 10-Q. Therefore, these financial statements should be read in conjunction with our Annual Report on Form 10-K for the fiscal year ended December 31, 2000.

The preparation of financial statements in conformity with generally accepted accounting principles requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

The results for the three and nine months ended September 30, 2001 are not necessarily indicative of future financial results.

## Note 2. Reclassifications:

Certain prior period amounts have been reclassified to conform to the current year presentation.

## Note 3. Business and consolidation:

## Business

PMC Capital is a diversified closed-end management investment company that operates as a business development company ( BDC ) under the Investment Company Act of 1940, as amended (the 1940 Act ). Our common stock (the Common Stock ) is traded on the American Stock Exchange under the symbol PMC.

We are engaged in the business of originating loans to small businesses either directly or through our three principal subsidiaries: First Western SBLC, Inc. ( First Western ), PMC Investment Corporation ( PMCIC ) and Western Financial Capital Corporation ( Western Financial ).

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## PMC CAPITAL, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

First Western, PMCIC and Western Financial are registered under the 1940 Act as diversified closed-end management investment companies. In addition, PMC Capital is either directly or indirectly the sole shareholder or partner of several non-investment company act subsidiaries. These are: PMC Advisers, Ltd. and its subsidiary ( PMC Advisers ); PMC Funding Corp. and its subsidiary ( PMC Funding ); PMC Capital Limited Partnership (the 1996 Partnership ); PMC Capital, L.P. 1998-1 (the 1998 Partnership ) and PMC Capital, L.P. 1999-1 (the 1999 Partnership ).

In addition, as of September 30, 2001, PMC Capital owned approximately 33\% of PMC Joint Venture, L.P. 2000 (the 2000 Joint Venture ) and $61 \%$ of PMC Joint Venture, L.P. 2001 (the 2001 Joint Venture , and together with the 1996 Partnership, the 1998 Partnership, the 1999 Partnership and the 2000 Joint Venture, the Limited Partnerships ).

## Principles of Consolidation

The consolidated financial statements include the accounts of PMC Capital and its wholly-owned regulated investment company subsidiaries, First Western, PMCIC and Western Financial. Intercompany transactions have been eliminated in consolidation.

The accounts of our wholly-owned non-investment company act subsidiaries (other than the Limited Partnerships), PMC Advisers and PMC Funding, are accounted for using the equity method of accounting in conformity with Federal securities laws. Our interests in the Limited Partnerships are accounted for as retained interests in transferred assets.

## Note 4. Retained Interests in Transferred Assets:

Upon the securitization and sale of our loan pools, we value our retained interests in transferred assets (the Retained Interests ) in accordance with SFAS No. 140 Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities since our securitizations meet the definition of a transfer under SFAS No. 140. Our Retained Interests are comprised of three separate asset classifications: (1) the Reserve Fund, and the interest earned thereon, which consists of the cash required to be kept in a liquid cash account pursuant to the securitization documents, (2) the subordinated portion of the sold loans (commonly referred to as the B piece or the over-collateralized or OC portions of the loans), and (3) the excess cash flow (commonly referred to as the interest-only strip receivable or IO Receivable ) that is to be received by us in the future after (a) payment of all interest and principal amount due to the purchaser of the loans or the Noteholders, (b) payment of all principal and interest on the B piece, (c) the repayment of the corpus of the Reserve Fund and (d) ongoing costs of the transaction.

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## PMC CAPITAL, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Our Retained Interests consisted of the following at September 30, 2001 and December 31, 2000, respectively:


|  | December 31, 2000 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Total | $\underset{\text { Piece }}{\text { OC }}$ | Reserve Fund | IO <br> Receivable |
|  | (In thousands) |  |  |  |
| First Western | \$4,004 | \$ | \$ 1,142 | \$ 2,862 |
| 1996 |  |  |  |  |
| Partnership6,5685,749819 1998 |  |  |  |  |
| Partnership5,2491,9992,0861,1641999 |  |  |  |  |
| Partnership 10,8324,3462,4654,0212000 |  |  |  |  |
| Joint |  |  |  |  |
| Venture5,6883,2561,3141,118 |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| \$32,341\$15,350\$7,826\$9,165 |  |  |  |  |

On June 27, 2001, the 2001 Joint Venture (a special purpose affiliate of PMC Capital and our affiliate, PMC Commercial Trust) completed a private placement of approximately $\$ 75.4$ million of its Loan-Backed Fixed Rate Notes, Series 2001 (the 2001 L.P. Notes ). PMC Capital owned approximately $60 \%$ and $61 \%$, respectively, of the 2001 Joint Venture at inception and as of September 30, 2001. Accordingly, at inception PMC Capital s allocation of the 2001 L.P. Notes amounted to approximately $\$ 45.3$ million (the 2001 PMC L.P. Notes ). The 2001 PMC L.P. Notes, issued at par, which have a stated maturity in 2021 and bear interest at $6.36 \%$, are collateralized by loans contributed by PMC Capital and PMC Commercial to the 2001 Joint Venture. In connection with this private placement, the 2001 L.P. Notes were given a rating of Aaa by Moody s Investors Service. We recognized a gain of $\$ 2,732,000$ in connection with our loan sale. At September 30, 2001, the aggregate remaining principal balance of PMC Capital s loans sold to the 2001 Joint Venture was $\$ 48.9$ million and the outstanding balance on the 2001 PMC L.P. Notes was $\$ 45.1$ million.

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## PMC CAPITAL, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

As there is no quoted market value for our Retained Interests, the fair value is based on management s estimate of the fair market value. This value may or may not vary significantly from what a willing buyer would pay for these assets. In determining the fair value of the Retained Interests related to our securitization and sale transactions, we utilize certain assumptions which include:

(a) CPR is a commonly used term for prepayment speeds and is an abbreviation for constant prepayment rate. The prepayment rate is based on performance of the respective loan pools, adjusted for anticipated principal payments considering the current loan pools and similar loans. The minimum rates are for the twelve-month period ending September 30, 2002.
(b) Credit exposure exists to the extent of possible default on the underlying collateral requiring payment from anticipated future residual interests. We believe that a range of $0.3 \%$ to $0.8 \%$ loss rate covers this inherent risk. For SBA 7(a) guaranteed loan sales, there are no assumed losses since all principal losses are the responsibility of the SBA.
(c) The discount rates are as of September 30, 2001 and are based upon our estimate of comparable rates that would be used by potential purchasers of similar assets. As there is no quoted market value for our Retained Interests, changes to the general interest rate environment do not necessarily affect our discount rates. The discount rates are (1) $6.7 \%$ to $8.8 \%$ for our B Pieces, (2) $10.5 \%$ for our Reserve Funds and (3) $13.5 \%$ for our IO Receivables.

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## PMC CAPITAL, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

The following information summarizes the financial position of our Limited Partnerships at September 30, 2001 and December 31, 2000:

Summary of Financial Position:


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Balances for the 2000 Joint Venture and the 2001 Joint Venture represent $100 \%$ of the limited partnership interests. PMC Capital s limited partnership allocation of the assets, liabilities and partners capital of the 2000 Joint Venture as of September 30, 2001 was $\$ 28.7$ million, $\$ 23.9$ million and $\$ 4.8$ million, respectively. PMC Capital s limited partnership allocation of the assets, liabilities and partners capital of the 2001 Joint Venture as of September 30, 2001 was $\$ 51.7$ million, $\$ 45.2$ million and $\$ 6.5$ million, respectively.

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# PMC CAPITAL, INC. AND SUBSIDIARIES <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited) 

The following information summarizes the results of operations for the nine months ended September 30, 2001 and September 30, 2000 and for the 2001 Joint Venture, for the period from June 27, 2001 (inception) through September 30, 2001:

## Summary of Operations:

|  | PMC Capital Limited Partnership |  | $\begin{gathered} \text { PMC Capital, L. P. } \\ 1998-1 \end{gathered}$ |  | $\begin{aligned} & \text { PMC Capital, L. P. } \\ & 1999-1 \end{aligned}$ |  | PMC <br> Joint Venture, L.P. 2000 | PMC <br> Joint Venture, L.P. 2001 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2001 | 2000 | 2001 | 2000 | 2001 | 2000 | 2001 (1) | 2001 |
|  | (In thousands) |  |  |  |  |  |  |  |
| Interest Income | \$930 | \$1,233 | \$2,459 | \$3,037 | \$3,984 | \$4,276 | \$6,033 | \$2,066 |
| Total Revenues | \$973 | \$ 1,236 | \$2,528 | \$3,132 | \$4,171 | \$4,297 | \$6,256 | \$2,223 |
| Interest Expense | \$277 | \$ 409 | \$ 1,704 | \$2,125 | \$2,467 | \$2,598 | \$3,979 | \$ 1,228 |
| Total Expenses | \$333 | \$ 484 | \$1,791 | \$2,222 | \$2,602 | \$2,737 | \$4,163 | \$ 1,285 |
| Net Income | \$640 | \$ 752 | \$ 737 | \$ 910 | \$ 1,569 | \$ 1,560 | \$2,093 | \$ 938 |

(1) There were no operations prior to December 18, 2000.

Amounts represent $100 \%$ of the limited partnership interests. PMC Capital s limited partnership allocation of the net income of the 2000 Joint Venture for the nine months ended September 30, 2001 was approximately $\$ 504,000$. PMC Capital s limited partnership allocation of the net income of the 2001 Joint Venture for the period from June 27, 2001 (inception) to September 30, 2001 was approximately $\$ 484,000$.

In accordance with SFAS No. 140, management has performed a sensitivity analysis of our Retained Interests to highlight the volatility that results when prepayments, losses and discount rates are different than management s assumptions.

The following summarizes the results of the sensitivity analysis on our Retained Interests as of September 30, 2001:

| Changed Assumption | Pro-Forma Value | Amount of Asset Reduction |
| :---: | :---: | :---: |
| Losses increase by 50 basis points per annum | \$37,920,000 | \$2,789,000 |
| Losses increase by 100 basis points per annum $\$ 35,222,000 \$ 5,487,000$ Rate of prepayment increases by $5 \%$ per annum ( 1 ) $\$ 39,230,000 \$ 1,479,000$ Rate of prepayment increases by $10 \%$ per annum |  |  |

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(1) $\$ 38,135,000 \$ 2,574,000$ Discount rates increase by 100
basis points $\$ 39,409,000 \$ 1,300,000$ Discount rates increase
by 200 basis points $\$ 38,187,000 \$ 2,522,000$
(1) For example, a $10 \%$ assumed CPR would be increased to $15 \%$.

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## PMC CAPITAL, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

## Note 4. Notes and Debentures Payable:

We have a $\$ 15$ million uncollateralized revolving credit facility, as amended, which expires March 2002. Advances pursuant to the credit facility bear interest, at our option, at the bank s prime rate less 50 basis points or LIBOR plus 175 basis points. As of September 30, 2001 and December 31, 2000, we had no borrowings outstanding under this facility. The credit facility requires us to meet certain covenants, the most restrictive of which provides that the ratio of net charge-offs to net loans receivable not exceed $2 \%$, and the ratio of assets to debt (as defined in the agreement) will not fall below $110 \%$ for PMC Capital and $135 \%$ (as defined in the agreement) including our consolidated subsidiaries, as amended. At September 30, 2001, we were in compliance with all covenants of this facility. In October 2001, we reduced our revolving credit facility to $\$ 10$ million and added a discretionary guidance line facility of $\$ 5$ million. The maturity date for both the revolving credit facility and the guidance line, as amended, is March 2003.

We refinanced ( rolled-over ) $\$ 6.7$ million in notes payable when they matured in July 2001 and simultaneously borrowed an additional $\$ 3.3$ million through the issuance of notes payable. The $\$ 10$ million in notes payable matures in July 2006 and has an interest rate of LIBOR plus $1.3 \%$ reset on a quarterly basis. Our outstanding notes payable at September 30, 2001 and December 31, 2000 were $\$ 45.0$ million and $\$ 41.7$ million, respectively. The notes mature from December 2002 to July 2006 with a weighted average interest rate of $6.2 \%$ at September 30, 2001.

## Note 5. Dividends Paid and Declared:

In January, April and July 2001, we paid quarterly dividends of $\$ 0.25$, $\$ 0.25$ and $\$ 0.20$ per share of Common Stock to shareholders of record on December 31, 2000, March 30, 2001 and June 29, 2001, respectively. During September 2001, our Board of Directors declared a dividend of $\$ 0.20$ per share of Common Stock to shareholders of record on September 28, 2001 that was paid on October 9, 2001.

## Note 6. Net Unrealized Appreciation on Investments and Realized and Unrealized Gain (Loss) on Investments:

Net unrealized appreciation on investments was comprised of the following at September 30, 2001 and December 31, 2000:


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## PMC CAPITAL, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Activity in our investments written-off and change in unrealized appreciation (depreciation) on investments was as follows:

[^3]

Total realized and unrealized gain (loss) on investments
$\$ 638,000 \$(361,000) \$ 277,000 \$ 308,000 \$(249,000) \$ 59,000$

## Note 7. Earnings Per Common Share Computations:

For purposes of calculating diluted earnings per share, the weighted average shares outstanding were increased by 1,000 shares and 3,900 shares during the nine months ended September 30, 2001 and 2000, respectively, and by 3,600 shares during the three months ended September 30, 2000. There was no change in the weighted average shares outstanding for the effect of stock options during the three months ended September 30, 2001 since the stock options were anti-dilutive.

Earnings are defined as net operating income and realized and unrealized gain (loss) on investments reduced by the preferred stock dividend requirements of PMCIC.

## Note 8. Commitments and Contingencies:

Loan commitments and approvals outstanding at September 30, 2001 to various small business companies, including the unfunded portion of projects in the construction phase, amounted to approximately $\$ 18.2$ million. Of these commitments, $\$ 6.7$ million are for loans to be originated by First Western, a portion of which will be sold into the secondary market. These commitments are made in the ordinary course of our business and, in our opinion, are generally on the same terms as those to existing borrowers. Commitments to extend credit are

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## PMC CAPITAL, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

agreements to lend to a customer provided that the terms established in the contract are met. Commitments generally have fixed expiration dates and require payment of a fee. Since some commitments are expected to expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements.

With regards to the 2001 Joint Venture and the 2000 Joint Venture, PMC Capital and PMC Commercial have agreed to cross-indemnify to the extent that the poor performance of the loans of one company impairs the required cash flow distributions to the other company.

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# PART I Financial Information 

## ITEM 2.

## Management s Discussion and Analysis of Financial Condition and Results of Operations

## Results of Operations

## General

Our operations include originating, servicing and selling commercial loans. We sell the government guaranteed portion of our loans originated under the SBA 7(a) program and sell commercial mortgage loans through securitizations and structured financings. Historically, we have retained servicing rights and residual interests in all loans sold. Servicing rights include the right to collect payments on behalf of the loan purchaser, monitor the loan for any defaults and address any problems in collecting the required principal and interest payments. We retain a residual interest in sold loans by owning a percentage of the related loan and by establishing cash reserves to cover future losses relating to the sold loans through our ownership in our Limited Partnerships (also referred to as special purpose entities or SPEs ). In addition, we operate as an investment manager to evaluate properties and loans and to service loans and lease contracts pursuant to fee arrangements with our affiliate, PMC Commercial Trust. Our operations are centralized in Dallas, Texas where our headquarters are located. We presently have additional business development offices located in Kansas City, Missouri; Atlanta, Georgia; and Phoenix, Arizona.

Our revenue sources include the following:
Interest earned on commercial loans originated and retained including the effect of commitment fees collected at the inception of the loan.

Earnings on the retained interests in transferred assets.
Fee income from the management of PMC Commercial s property and loan portfolios.
Equity interests in the income of our non-investment company unconsolidated subsidiaries.
Premiums recognized from the sale of the government guaranteed portion of SBA 7(a) program loans into the secondary market.

Interest earned on temporary (short-term) investments.
Gains relating to securitizations.
Other fees, including: late fees, prepayment fees, construction monitoring fees and site visit fees.
Interest income includes the stated interest rate earned on a loan and the collection of loan origination fees. Our ability to generate interest income is dependent on economic, regulatory and competitive factors that influence interest rates and loan originations, and our

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ability to secure financing for our investment activities. See Economy and Competition. Also, for a more detailed description of the risk factors affecting our financial condition and results of operations, see Risk Factors in Item 1 of our Annual Report on Form 10-K for the year ended December 31, 2000.

Our serviced loan portfolio increased by $\$ 21.6$ million ( $7 \%$ ) to $\$ 329.3$ million at September 30, 2001 from $\$ 307.7$ million at December 31, 2000. Our retained loan portfolio decreased by $\$ 4.3$ million (4\%) to $\$ 96.1$ million at September 30, 2001 from $\$ 100.4$ million at December 31, 2000. The reason that the serviced portfolio increased by $\$ 21.6$ million while the retained portfolio decreased by $\$ 4.3$ million was the securitization and sale of loans in June 2001.

During the three months ended September 30, 2001 and 2000, we originated investments in loans totaling $\$ 9.9$ million and $\$ 10.5$ million, respectively, and received repayments totaling, in the aggregate, $\$ 3.9$ million and $\$ 7.5$ million, respectively. During the first half of 2001, we experienced an increase in loan origination opportunities due to the general interest rate environment and competition lessening from banks and conduit lending programs. During the nine months ended September 30, 2001 and 2000, we originated investments in loans totaling $\$ 58.4$ million and $\$ 34.6$ million, respectively, and received repayments and sold loans totaling, in the aggregate, $\$ 62.2$ million (including the sale of $\$ 49.2$ million of our loans in a securitization in June 2001) and $\$ 18.4$ million, respectively.

During the nine months ended September 30, 2001 and 2000 and the years ended December 31, 2000 and 1999, we received $\$ 6.7$ million, $\$ 9.4$ million, $\$ 11.2$ million and $\$ 15.4$ million, respectively, in collections of principal on retained loans including prepayments. As a percentage of our total retained loan portfolio, these collections on an annualized basis were $7 \%$ and $9 \%$ during the nine months ended September 30, 2001 and 2000, respectively, and were $11 \%$ and $15 \%$ during the years ended December 31, 2000 and 1999, respectively.

Prepayments generally increase during times of declining interest rates and we anticipate increased prepayments during the fourth quarter of 2001 as a result of the current interest rate environment. When fixed interest rate loans are repaid prior to their maturity, we receive the immediate benefit of prepayment charges. Prepayment charges result in one-time increases in our other investment income. The proceeds from the prepayments we received were invested initially in temporary investments and have generally been re-loaned or committed to be re-loaned at lower interest rates than the prepaid loans. The lower interest rates we receive on these new loans have had an adverse effect on our results of operations and depending upon the rate of future prepayments may further impact our results of operations.

We believe that as a result of the current interest rate environment (the prime rate and treasury notes have decreased substantially during 2001), we may see greater prepayment activity. However, many of our loan portfolio s prepayment charges are based upon a yield maintenance premium which provides for greater fees as interest rates decrease.

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At September 30, 2001, approximately $\$ 35.3$ million (37\%) of our retained loan portfolio had a variable interest rate (reset on quarterly basis) based upon either the prime rate of interest as stated in The Wall Street Journal on the first day of the applicable period (the Prime Rate ) or LIBOR. The spread that we charge over the Prime Rate ranges from $0.5 \%$ to $2.75 \%$. The spread that we charge over LIBOR ranges from $3.75 \%$ to $4.5 \%$.

Effective October 1, 2001 the Prime Rate on our loans was reduced to $6.0 \%$ and LIBOR was reduced to $2.6 \%$. Subsequently, the prime rate and LIBOR were again reduced. As the prime rate or LIBOR decreases we will see reductions in our interest income.

The reduction in interest rates will also reduce our LIBOR based interest expense on $\$ 25$ million of our outstanding variable rate debt. See Liquidity and Capital Resources Debt.

## Economy and Competition

Our primary competition has come from banks, financial institutions and other lending companies. Some of these competitors have greater financial and larger managerial resources than us and are able to provide services we are not able to provide (i.e. depository services). We believe we compete effectively with such entities on the basis of the variety of lending programs offered, interest rates, our long-term maturities and payment schedules, the quality of our service, our reputation as a lender, and the timely credit analysis and decision-making processes.

During the first half of 2001, we experienced an increase in loan origination opportunities due to the general interest rate environment and competition lessening from banks and conduit lending programs. Our volume of new loans funded during the first nine months of 2001 ( $\$ 58.4$ million) exceeded fundings during the year ended December 31, 2000. However, in the third quarter of 2001, our lending activity declined and loan commitments were reduced due to the downturn in the economy including the hospitality industry.

The major factors for the increased lending activity in the first half of 2001 included: a drop in rates with 10 -year treasuries at just under $6 \%$ at the end of September 2000 to just over $5 \%$ at the beginning of 2001 ; the curtailment/reduction in lending by banks and other lenders during the first quarter of 2001 as their credit quality was impacted by downturns in other sectors; and the forming of a strategic alliance with a major franchiser at the beginning of the year.

As we look to the fourth quarter and the first quarter of 2002, as a result of the economic downturn, there have been reductions in business travel, consumers are rethinking vacations causing a moderation in demand and there has been a slowdown in construction. In addition, the tragic events in the United States on September 11 have led to uncertainty in the nation s economy for the remainder of 2001 and into 2002. During the weeks immediately following the tragedy, hotels experienced significant short-term declines in occupancy compared to the prior year. Another factor which affects the limited service sector of the hospitality industry is a significant change in gasoline prices. As seen during the second

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quarter, when gas prices sharply increased, occupancy rates decreased. More recently, it appears that occupancy and revenue per available room ( RevPAR ) trends are rebounding in the limited service sector of the hospitality industry.

Interest rates were lowered to aid in stimulating the economy and the Federal Reserve has provided liquidity to the economy; however, consumer and business confidence have declined. This lack of confidence has caused significant strain on the travel and hotel industries as well as numerous other industries in the United States. The limited service area continues to outperform the luxury and upscale sectors, with the high-end resort properties experiencing the largest declines. As indicated in published reports, experts have reduced their outlook for the limited service hospitality industry with RevPAR expected to decrease during the fourth quarter of 2001 and the rise in RevPAR for 2002 expected to be significantly below recent double digit rises. To the extent that RevPAR for the limited service sector of the hospitality industry were to experience significant sustained reductions, the ability of our borrowers to meet their obligations could be impaired and loan losses could increase. At present, it is not possible for us to predict either the severity or duration of such declines in the medium or long-term, the potential impact on our borrowers and lending operations or the potential impact on our results of operations, financial condition or cash flows.

## Nine Months Ended September 30, 2001 Compared to the Nine Months Ended September 30, 2000

Net income increased by $\$ 1,102,000$ (14\%), to $\$ 8,876,000$ during the nine months ended September 30, 2001 from $\$ 7,774,000$ during the nine months ended September 30, 2000. The most significant reason for the increase in net income was the $\$ 2.7$ million gain recognized as a result of our securitization and sale of loans during June 2001. The increase in net income resulting from the securitization transaction was partially offset by valuation losses related to our retained interests in transferred assets (the Retained Interests ) and a reduction in interest income primarily during the third quarter of 2001 as detailed below.

Interest income: Interest income decreased by $\$ 509,000(5 \%)$, to $\$ 9,066,000$ for the nine months ended September 30, 2001 from $\$ 9,575,000$ for the nine months ended September 30, 2000. Interest income includes the interest earned on loans, the interest earned on short-term ( temporary ) investments and up-front fees collected. The decrease is due to the sale of approximately $\$ 49.2$ million of our loans in a securitization completed in June 2001 partially offset by higher interest income and up-front fees collected on the higher volume of loans funded during the nine months ended September 30, 2001.

Interest income and commitment fees received on loans decreased by $\$ 633,000(7 \%)$, to $\$ 8,628,000$ during the nine months ended September 30, 2001 from $\$ 9,261,000$ during the nine months ended September 30, 2000. Interest income on loans decreased by $\$ 823,000(9 \%)$, to $\$ 8,138,000$ during the nine months ended September 30, 2001 from $\$ 8,961,000$ during the nine months ended September 30, 2000 primarily as a result of the securitization of loans in June 2001 resulting in a decrease in the weighted average retained loan portfolio outstanding of $\$ 4.4$ million (4\%) to $\$ 109.8$ million during the nine months ended September 30, 2001 from $\$ 114.2$ million during the nine months ended September 30, 2000. In addition,

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interest income decreased as a result of a reduction of variable interest rates. Partially offsetting the reduction in interest income on loans was an increase in the collection of up-front fees. During the nine months ended September 30, 2001, we recognized approximately $\$ 490,000$ of up-front fees compared to $\$ 300,000$ in up-front fees during the nine months ended September 30, 2000. The increase of $\$ 190,000$ in up-front fees is attributable to our increased loan originations.

Interest on other investments (which consists of interest on temporary investments) for the nine months ended September 30, 2001 was $\$ 438,000$ which was $\$ 124,000(40 \%)$ greater than the $\$ 314,000$ in interest income on other investments earned during the nine months ended September 30, 2000. The increase is primarily a result of an increase in our weighted average outstanding short-term investments.

Income from retained interests in transferred assets: Income from our Retained Interests increased by \$560,000 ( $17 \%$ ), to $\$ 3,814,000$ for the nine months ended September 30, 2001 from $\$ 3,254,000$ for the nine months ended September 30, 2000. The income from our Retained Interests is comprised of the yield received on our investment in our Retained Interests. This increase was primarily a result of the income from our securitizations completed in December 2000 and June 2001.

Premium income: Premium income decreased by $\$ 108,000(22 \%)$, to $\$ 390,000$ for the nine months ended September 30, 2001 from $\$ 498,000$ for the nine months ended September 30, 2000. This decrease was primarily the result of a decrease in the proceeds from the sale of the government guaranteed portion of loans (under the SBA 7(a) program) to $\$ 6.3$ million during the nine months ended September 30, 2001 from $\$ 9.0$ million during the nine months ended September 30, 2000.

Other investment income, net: Other investment income, net, increased by $\$ 33,000(6 \%)$, to $\$ 547,000$ for the nine months ended September 30, 2001 from $\$ 514,000$ for the nine months ended September 30, 2000. This increase was primarily attributable to an increase in servicing fees received during the nine months ended September 30, 2001 relating to our securitizations completed in December 2000 and June 2001.

Other income, net: Other income, net, increased by $\$ 58,000(4 \%)$, to $\$ 1,550,000$ during the nine months ended September 30, 2001 from \$1,492,000 during the nine months ended September 30, 2000 due primarily to an increase in income from advisory services provided to PMC Commercial.

Equity in income of unconsolidated subsidiaries, net: As a business development company ( BDC ), we do not consolidate the operations of our non-investment company subsidiaries. Instead we are required to recognize the income of our non-investment company subsidiaries under the equity method of accounting.

Equity in income of unconsolidated subsidiaries decreased by $\$ 37,000(11 \%)$, to $\$ 304,000$ during the nine months ended September 30, 2001 from $\$ 341,000$ during the nine months ended September 30, 2000.

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The decrease was a result of the following:
The net income of PMC Advisers was $\$ 357,000$ during the nine months ended September 30, 2001 compared to $\$ 373,000$ during the nine months ended September 30, 2000. The decrease was primarily a result of the sale by PMC Commercial of five properties during the nine months ended September 30, 2001. As a result of the property sales, our future income from PMC Advisers should be reduced.

PMC Funding had a net loss of $\$ 53,000$ during the nine months ended September 30, 2001 as compared to a net loss of \$32,000 during the nine months ended September 30, 2000.
Operating expenses, excluding interest expense: Operating expenses, excluding interest, increased by \$318,000 (7\%), to $\$ 4,607,000$ during the nine months ended September 30, 2001 from $\$ 4,289,000$ during the nine months ended September 30, 2000. We had an increase in salaries and related benefits of $\$ 203,000(7 \%)$, to $\$ 3,219,000$ during the nine months ended September 30, 2001 from $\$ 3,016,000$ during the nine months ended September 30, 2000. The increase in salaries and related benefits was primarily attributable to marketing staff commissions during 2001, a special incentive program for employees during 2001 and general cost of living increases in salaries and benefits.

Interest expense: Interest expense increased by $\$ 256,000(7 \%)$, to $\$ 4,144,000$ during the nine months ended September 30, 2001 from $\$ 3,888,000$ during the nine months ended September 30, 2000. Interest expense results primarily from interest on (i) our unsecured notes (as of September 30, 2001 and 2000 the outstanding balances were $\$ 45.0$ million and $\$ 41.7$ million, respectively) with a weighted average interest rate of $6.2 \%$ and weighted average remaining maturity of 3.1 years as of September 30, 2001, and (ii) debentures due the SBA (as of both September 30, 2001 and 2000 the outstanding balances were $\$ 31.3$ million), with a weighted average interest rate of approximately $7.4 \%$ and weighted average remaining maturity of 4.9 years as of September 30, 2001. The increase in interest expense primarily resulted from an additional \$3.3 million in unsecured notes issued during July 2001 and an increase of $3 \%$ in the interest rate on $\$ 12$ million of SBA debentures as a result of the SBA subsidy period expiring in September 2000.

Realized and unrealized gain (loss) on investments: The net realized and unrealized gain on investments was $\$ 1,956,000$ and $\$ 277,000$ during the nine months ended September 30, 2001 and 2000, respectively.

The increase in net realized and unrealized gain on investments was due primarily to the securitization and sale of $\$ 49.2$ million of loan portfolio completed during June 2001. We recognized a gain of $\$ 2,732,000$ as a result of this securitization. There were no securitization transactions completed during the nine months ended September 30, 2000.

In addition, during the nine months ended September 30, 2001, we recognized net realized and unrealized losses on our Retained Interests of $\$ 244,000$ compared to net

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unrealized gains of $\$ 638,000$ during the nine months ended September 30, 2000. During the nine months ended September 30, 2001, included in the net realized and unrealized loss on our Retained Interests are realized losses of $\$ 1,241,000$ and unrealized gains of $\$ 997,000$. The primary reason for the net realized and unrealized losses during the nine months ended September 30, 2001 was a reduction in expected future cash flows resulting from higher than anticipated prepayment activity and lower than anticipated income on our reserve funds. The primary reason for the net gains during the nine months ended September 30, 2000 was the low rate of prepayment and loss activity related to the structured loan sale completed in June 1999.

We also recognized $\$ 532,000$ of net loan losses during the nine months ended September 30, 2001 compared to $\$ 361,000$ in net loan losses during the nine months ended September 30, 2000. The increase was primarily related to increases in our valuation reserve related to two loans.

Loan losses (including the change in unrealized appreciation (depreciation) on loans) were $\$ 657,000$ and $\$ 416,000$ during the twelve month periods ended September 30, 2001 and 2000, respectively, or $0.60 \%$ and $0.36 \%$ of our weighted average outstanding portfolio during the twelve month periods ended September 30, 2001 and 2000, respectively.

## Three Months Ended September 30, 2001 Compared to the Three Months Ended September 30, 2000

Net income decreased by $\$ 564,000$ ( $23 \%$ ), to $\$ 1,890,000$ during the three months ended September 30, 2001 from $\$ 2,454,000$ during the three months ended September 30, 2000. The most significant reason for the decrease in net income was the reduction of interest income due to the sale and securitization of loans during June 2001.

Interest income: Interest income decreased by $\$ 670,000(21 \%)$, to $\$ 2,567,000$ for the three months ended September 30, 2001 from $\$ 3,237,000$ for the three months ended September 30, 2000. Interest income includes the interest earned on loans, the interest earned on short-term ( temporary ) investments and up-front fees collected. Interest income decreased due to the sale and securitization of loans during June 2001 and a reduction in interest rates charged on our variable rate loans.

Interest income and commitment fees received on loans decreased by $\$ 789,000$ ( $25 \%$ ), to $\$ 2,354,000$ during the three months ended September 30, 2001 from $\$ 3,143,000$ during the three months ended September 30, 2000. Interest income on loans decreased by $\$ 848,000(27 \%)$, to $\$ 2,278,000$ during the three months ended September 30, 2001 from $\$ 3,126,000$ during the three months ended September 30, 2000 as a result of a decrease in the weighted average retained loan portfolio outstanding of $\$ 27.3$ million ( $23 \%$ ) to $\$ 92.9$ million during the three months ended September 30, 2001 from $\$ 120.2$ million during the three months ended September 30, 2000. In addition, there was a reduction in interest rates charged on our variable rate loans due to a decrease in the Prime Rate and LIBOR. Partially offsetting the decreases described above was an increase in up-front fees. During the three months ended September 30, 2001, we recognized approximately $\$ 76,000$ of up-front fees compared to

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$\$ 17,000$ in up-front fees during the three months ended September 30, 2000. The increase of $\$ 59,000$ in up-front fees is attributable to the increased level of loan originations during the three months ended September 30, 2001.

Interest on other investments (which consists of interest on temporary investments) for the three months ended September 30, 2001 was $\$ 213,000$ which was $\$ 119,000(127 \%)$ greater than the $\$ 94,000$ in interest income on other investments earned during the three months ended September 30, 2000. The increase is due to an increase in our weighted average short-term investments resulting from the proceeds received from the securitization of loans in June 2001 which was partially offset by a decrease in the interest rate earned on our temporary investments.

Income from retained interests in transferred assets: Income from our Retained Interests increased by $\$ 321,000$ $(31 \%)$, to $\$ 1,355,000$ for the three months ended September 30, 2001 from $\$ 1,034,000$ for the three months ended September 30, 2000. The income from our Retained Interests is comprised of the yield received on our investment in our Retained Interests. This increase was primarily a result of the income from our securitizations completed in December 2000 and June 2001.

Premium income: Premium income decreased by $\$ 98,000(69 \%)$, to $\$ 45,000$ for the three months ended September 30, 2001 from $\$ 143,000$ for the three months ended September 30, 2000. This decrease was primarily the result of a decrease in the proceeds from the sale of the government guaranteed portion of loans (under the SBA 7(a) program) to $\$ 526,000$ during the three months ended September 30, 2001 from $\$ 2.9$ million during the three months ended September 30, 2000.

Other investment income, net: Other investment income, net, decreased by $\$ 35,000$ ( $15 \%$ ), to $\$ 205,000$ for the three months ended September 30, 2001 from $\$ 240,000$ for the three months ended September 30, 2000. This decrease was primarily attributable to a decrease in forfeited up-front fees earned, partially offset by an increase in servicing fees received in connection with our securitizations completed in December 2000 and June 2001.

Other income, net: Other income, net, increased by $\$ 97,000$ ( $22 \%$ ), to $\$ 547,000$ during the three months ended September 30, 2001 from $\$ 450,000$ during the three months ended September 30, 2000. The increase is primarily attributable to management fees earned due to an increase in the managed assets of PMC Commercial from September 30, 2000 to September 30, 2001.

Equity in income of unconsolidated subsidiaries, net: Equity in income of unconsolidated subsidiaries increased by $\$ 11,000(10 \%)$, to $\$ 117,000$ during the three months ended September 30, 2001 from $\$ 106,000$ during the three months ended September 30, 2000.

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The increase was a result of the following:
The net income of PMC Advisers was $\$ 127,000$ during the three months ended September 30, 2001 compared to $\$ 126,000$ during the three months ended September 30, 2000.

PMC Funding had a net loss of $\$ 10,000$ during the three months ended September 30, 2001 compared to a loss of $\$ 20,000$ during the three months ended September 30, 2000.
Operating expenses, excluding interest expense: Operating expenses, excluding interest, decreased by $\$ 99,000$ (7\%), to \$1,357,000 during the three months ended September 30, 2001 from $\$ 1,456,000$ during the three months ended September 30, 2000. We had a decrease in salaries and related benefits of $\$ 24,000(2 \%)$, to $\$ 997,000$ during the three months ended September 30, 2001 from $\$ 1,021,000$ during the three months ended September 30, 2000. The decrease in salaries and related benefits was primarily attributable to decreased employee benefit costs relating to health insurance costs incurred during the third quarter of 2000. In addition, legal and accounting expense decreased by $\$ 58,000$ for the three months ended September 30, 2001 compared to September 30, 2000.

Interest expense: Interest expense decreased by $\$ 12,000(1 \%)$, to $\$ 1,347,000$ during the three months ended September 30, 2001 from $\$ 1,359,000$ during the three months ended September 30, 2000. Interest expense results primarily from interest on (i) our unsecured notes (as of September 30, 2001 and 2000 the outstanding balances were $\$ 45.0$ million and $\$ 41.7$ million, respectively) with a weighted average interest rate of $6.2 \%$ and weighted average remaining maturity of 3.1 years as of September 30, 2001, and (ii) debentures due to the SBA (as of both September 30, 2001 and 2000 the outstanding balances were $\$ 31.3$ million), with a weighted average interest rate of approximately $7.4 \%$ and weighted average remaining maturity of 4.9 years as of September 30, 2001. The decrease in interest expense primarily resulted from a reduction in interest rates of approximately $3 \%$ on our variable rate debt. We had variable rate debt outstanding of $\$ 15$ million during the quarter ended September 30, 2000 and $\$ 25$ million at September 30, 2001. This reduction was partially offset by the interest expense from an additional $\$ 3.3$ million in unsecured notes issued during July 2001 and an increase of $3 \%$ in the interest rate on $\$ 12$ million of SBA debentures as a result of the SBA subsidy period expiring in September 2000.

Realized and unrealized gain (loss) on investments: The net realized and unrealized gain (loss) on investments was a loss of $\$ 242,000$ and a gain of $\$ 59,000$ during the three months ended September 30, 2001 and 2000, respectively.

During the three months ended September 30, 2001, we recognized net realized and unrealized losses on our Retained Interests of $\$ 26,000$ compared to net unrealized gains of $\$ 308,000$ during the three months ended September 30, 2000. Included in the net realized and unrealized gain (loss) of $\$ 26,000$ on our Retained Interests for the three months ended September 30, 2001 are realized losses of $\$ 536,000$ and unrealized gains of $\$ 510,000$. The primary reason for the net gains during the three months ended September 30, 2000 was the

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low rate of prepayment and loss activity related to the structured loan sale completed in June 1999.
We also recognized $\$ 216,000$ of net loan losses during the three months ended September 30, 2001 compared to $\$ 249,000$ in net loan losses during the three months ended September 30, 2000. Net loan losses were stable during these periods.

## Cash Flow Analysis

Cash Flow From Operating Activities: We generated cash flow from operating activities of \$6,283,000 and $\$ 5,476,000$ during the nine months ended September 30, 2001 and 2000, respectively. This increase in source of funds of $\$ 807,000$ primarily relates to the net change in our operating assets and liabilities. During the nine months ended September 30, 2001, we had a net cash outflow of $\$ 815,000$ from our net assets compared to a net cash outflow of $\$ 2,581,000$ during the nine months ended September 30, 2000.

Cash Flow From Investing Activities: We used cash of \$45,750,000 and \$13,787,000 from investing activities during the nine months ended September 30, 2001 and 2000, respectively. This $\$ 31,963,000$ increase in cash flows used in investing activities relates primarily to a net increase in loans funded less principal collected of $\$ 28,495,000$ and our cash investment of $\$ 2,127,000$ in the securitization transaction completed in June 2001.

Cash Flow From Financing Activities: We generated cash of $\$ 39,360,000$ from financing activities during the nine months ended September 30, 2001 and used cash of $\$ 10,230,000$ during the nine months ended September 30, 2000. This $\$ 49,590,000$ increase in cash flows from financing activities relates primarily to the $\$ 44,511,000$ net proceeds from the debt issued by the 2001 Joint Venture during June 2001 and the net repayment at maturity of $\$ 4,330,000$ in SBA debentures during the nine months ended September 30, 2000.

## Liquidity and Capital Resources

## Sources and uses of funds

As a regulated investment company, under the Internal Revenue Code, we are required to pay out substantially all of our net investment company taxable income to our common shareholders (see Dividends ). Consequently, we must procure funds from sources other than earnings in order to meet our capital requirements. In addition, as a BDC, we are generally required to maintain a ratio of at least $200 \%$ of total assets to total borrowings, which may restrict our ability to borrow in certain circumstances.

Our primary use of funds is to originate loans. We also expend funds primarily for payment of: dividends to shareholders, principal payments on borrowings, interest and related financing costs, and salaries and other general and administrative expenses.

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Our primary source of capital has most recently been through the structured sale of loans. In order to generate growth in the size of our investment portfolio and meet our outstanding loan commitments, we will need to obtain additional funds from:
the structured sale or securitization of a portion of our loan portfolio, borrowings under our short-term, unsecured revolving credit facility,
the issuance of senior unsecured medium-term notes, and/or
issuance of SBA debentures, or
to the extent available, the issuance of equity.
At September 30, 2001, we had approximately $\$ 21.8$ million of cash and cash equivalents, availability of $\$ 15.0$ million under our revolving credit facility and approximately $\$ 18.2$ million of total loan commitments and approvals outstanding (see Commitments ). In October 2001, we reduced our revolving credit facility to $\$ 10$ million and added a discretionary guidance line facility of $\$ 5$ million. The maturity date for both the revolving credit facility and the guidance line, as amended, is March 2003. Accordingly, we have enough working capital available to fund all of our outstanding commitments. In order to fund our anticipated volume of loan originations during the next twelve months, to the extent we fully utilize our cash and cash equivalents on hand and our $\$ 10$ million revolving credit facility and $\$ 5$ million guidance line, we anticipate that we would complete another securitization and sale of loan portfolio. Having received the required exemptive relief from the Securities and Exchange Commission to permit us to co-securitize our loan portfolio with PMC Commercial, we anticipate that the transaction would be a co-securitization with PMC Commercial. Co-securitizing allows us to achieve a more cost-efficient cost of funds, a lower retained interest in loans securitized and more timely access to the securitization market.

Additional sources of capital include principal collections on our existing loan portfolio and proceeds from the sale of SBA 7(a) program loans in the secondary market. To the extent commitments pertain to PMCIC or Western Financial, we should be able to issue SBA debentures to fund those commitments. Management believes that these financing sources will enable us to generate funds sufficient to meet both our short-term and long-term capital needs.

There can be no assurances that we will be able to complete the above transactions at acceptable advance rates and/or interest rates. If not, we may have to refer future commitments to PMC Commercial, issue debt having decreased advance rates or increased interests rates and/or sell assets to meet our committed obligations when and if they come due.

## Commitments and Contingencies

Loan commitments and approvals outstanding at September 30, 2001 to various small business companies, including the unfunded portion of projects in the construction phase, amounted to approximately $\$ 18.2$ million. Of these commitments, $\$ 6.7$ million are for loans to be originated by First Western, a portion of which will be sold into the secondary market. These commitments are made in the ordinary course of our business and, in our opinion, are generally on the same terms as those to existing borrowers. Commitments to extend credit are agreements to lend to a customer provided that the terms established in the contract are met.

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Commitments generally have fixed expiration dates and require payment of a fee. Since some commitments are expected to expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements.

With regards to the 2001 Joint Venture and the 2000 Joint Venture, PMC Capital and PMC Commercial have agreed to cross-indemnify to the extent that the poor performance of the loans of one company impairs the required cash flow distributions to the other company. The terms of our other securitizations provide that the partners of the respective Limited Partnerships are not liable for any payment on the respective notes. Accordingly, the Limited Partnerships have the exclusive obligation for the repayment of the respective notes, and the holders of the respective notes have no recourse to PMC Capital or its other subsidiaries or their assets in the event of nonpayment of the underlying loans.

## Debt

At September 30, 2001, we did not have any borrowings outstanding under our $\$ 15$ million revolving credit facility, thus providing credit availability of $\$ 15$ million. Advances under the credit facility bear interest at our option at either the lender s prime rate less 50 basis points or LIBOR plus 175 basis points. The credit facility requires we meet certain covenants, the most restrictive of which provides that the ratio of net charge-offs to net loans receivable may not exceed $2 \%$, and liquidity covenants which require that the ratio of assets to senior debt (as defined in the credit facility) may not fall below $110 \%$, as amended, with respect to PMC Capital and $135 \%$ including our consolidated subsidiaries. At September 30, 2001 we were in compliance with the covenants of this facility. In October 2001, we reduced our revolving credit facility to $\$ 10$ million and added a discretionary guidance line facility of $\$ 5$ million. The maturity date for both the revolving credit facility and the guidance line, as amended, is March 2003.

We refinanced ( rolled-over ) $\$ 6.7$ million in notes payable when they matured in July 2001 and simultaneously borrowed an additional $\$ 3.3$ million in notes payable. The aggregate $\$ 10$ million in notes payable matures in July 2006 and has an interest rate of LIBOR plus $1.3 \%$ reset on a quarterly basis.

## Investment Company Act Requirements

PMC Capital is in compliance with the requirement to maintain a minimum of $200 \%$ asset coverage of debt as defined in sections 18 and 61 of the 1940 Act as modified by exemptive orders obtained by us from the Securities and Exchange Commission.

## Dividends

PMC Capital has historically paid at least $100 \%$ of its investment company taxable income as dividends to shareholders. There are certain timing differences between book and tax income, most notably the recognition of income relating to our securitizations. As a result of these timing differences and the anticipation of cash flows from our Limited Partnerships, the payment and amount of dividends does not necessarily coincide with our earnings and we

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may have a distribution of dividends in excess of our net operating income. In addition, our dividends paid since we became an investment company exceeded our earnings and profits for tax purposes. During 2000, we recognized a $22.5 \%$ return of capital for dividend reporting purposes. The computation of return of capital provides for several timing differences, most notably relating to the recognition of gain treatment on securitization transactions.

In September 2001, the Board declared a dividend of $\$ 0.20$ per share to shareholders of record on September 28, 2001, which was paid in October 2001. Our Board may amend our dividend policy as warranted by actual and/or anticipated earnings.

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## Item 3. Quantitative and Qualitative Disclosures About Market Risk

Since our balance sheet consists of items subject to interest rate risk, we are subject to market risk associated with changes in interest rates.

A majority of our investment portfolio (approximately 63\%) consists of fixed interest rate loans and, as a result, changes in interest rates should not have a direct impact on interest income. Our interest rate risk is primarily related to loan prepayments and pay-offs. The average maturity of our loans is less than their average contractual terms because of prepayments. The average life of mortgage loans tends to increase when the current mortgage loan rates are substantially higher than rates on existing mortgage loans and, conversely, decrease when rates on existing mortgages are substantially higher than current mortgage loan rates (due to refinancings of adjustable rate and fixed rate loans at lower rates).

Our liabilities include debentures payable to the SBA and our unsecured debt. The SBA debentures and the unsecured debt are primarily payable at fixed rates of interest. At September 30, 2001, $\$ 25$ million of our unsecured debt had a variable interest rate ranging from LIBOR plus $1.3 \%$ to $1.4 \%$.

The sensitivity of our variable-rate portfolio and debt to changes in interest rates is regularly monitored and analyzed by measuring the characteristics of our assets and liabilities. We assess interest rate risk in terms of the potential effect on interest income net of interest expense, the value of net assets and the value at risk in an effort to ensure that we are insulated from any significant adverse effects from changes in interest rates. Based on our analysis of the sensitivity of interest income, net of interest expense, if the balance sheet were to remain constant and no actions were taken to alter the existing interest rate sensitivity, a hypothetical immediate 100 basis point change in interest rates would affect net income by approximately $1 \%$ over a one-year period.

We have an investment in Retained Interests that is valued by our Board based on various factors including estimates of appropriate market discount rates. As there is no quoted market value for our Retained Interests, changes to the general interest rate environment do not necessarily affect our discount rates. Significant reductions (or increases) in the discount rates used by the Board in determining the valuation of the Retained Interests will have an impact on the value. If market rates, and ultimately the discount rates used by the Board, were to increase by $1 \%$ or $2 \%$ from current rates, the value of our Retained Interests would diminish by $\$ 1.3$ million and $\$ 2.5$ million, respectively.

Although management believes that the above described measures are indicative of our sensitivity to interest rate changes, we do not adjust for potential changes in credit quality, size and composition of our balance sheet and other business developments that could affect our net income. Accordingly, no assurances can be given that actual results would not differ materially from the potential outcome simulated by these estimates.

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## PART II

## Other Information

ITEM 6. Exhibits and Reports on Form 8-K
A. Exhibits

None B.
Reports
on
Form 8-K
None

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## Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: 11/14/01

Date: 11/14/01

PMC Capital, Inc
/s/ Lance B. Rosemore

Lance B. Rosemore
President
/s/ Barry N. Berlin

Barry N. Berlin
Chief Financial Officer
(Principal Accounting Officer)


[^0]:    PART I Financial Information
    ITEM 1. Financial Statements
    CONSOLIDATED BALANCE SHEETS
    CONSOLIDATED STATEMENTS OF INCOME
    CONSOLIDATED STATEMENTS OF CASH FLOWS
    NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
    PART I Financial Information
    ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
    Item 3. Quantitative and Qualitative Disclosures About Market Risk
    PART II Other Information
    ITEM 6. Exhibits and Reports on Form 8-K

[^1]:    LIABILITIES AND
    SHAREHOLDERS
    EQUITY Liabilities:Notes

[^2]:    Net cash provided by operating
    activities6,2835,476

[^3]:    Investments written-off
    Change in unrealized appreciation (depreciation) on investments 997,000(157,000)840,000510,000(155,000)355,000

    Total realized and unrealized loss on investments $\$(244,000) \$(532,000) \$(776,000) \$(26,000) \$(216,000) \$(242,000)$

