NTT DOCOMO INC Form 6-K November 02, 2011

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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 6-K

### REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 OR 15d-16 UNDER THE

SECURITIES EXCHANGE ACT OF 1934 For the month of November 2011. Commission File Number: 001-31221

Total number of pages: 72

#### NTT DOCOMO, INC.

(Translation of registrant s name into English)

Sanno Park Tower 11-1, Nagata-cho 2-chome Chiyoda-ku, Tokyo 100-6150 Japan (Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F b Form 40-F o

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1): o

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7): o

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

NTT DOCOMO, INC.

Date: November 2, 2011 By: /s/ OSAMU HIROKADO

Osamu Hirokado

**Head of Investor Relations** 

Information furnished in this form:

- 1. Earnings Release for the Six Months Ended September 30, 2011
- 2. Results for the First Six Months of the Fiscal Year Ending March 31, 2012

Earnings Release
November 2, 2011
For the Six Months Ended September 30, 2011

[U.S. GAAP]

Name of registrant: NTT DOCOMO, INC. (URL http://www.nttdocomo.co.jp/)

Code No.: 9437

Stock exchange on which the Company s shares are Tokyo Stock Exchange-First Section

listed:

Representative: Ryuji Yamada, Representative Director, President and Chief

**Executive Officer** 

Contact: Ken Takeuchi, Senior Manager, General Affairs Department /

TEL +81-3-5156-1111

Scheduled date for filing of quarterly report: November 8, 2011 Scheduled date for dividend payment: November 18, 2011

Supplemental material on quarterly results: Yes

Presentation on quarterly results: Yes (for institutional investors and analysts)

(Amounts are rounded off to the nearest 1 million yen.)

**NT 4 T** 

## 1. Consolidated Financial Results for the Six Months Ended September 30, 2011 (April 1, 2011 September 30, 2011)

(1) Consolidated Results of Operations

(Millions of yen, except per share amounts)

	Operatii Revenuo	0	Operating Income		Income before Income Taxes		Net Income Attributable to NTT DOCOMO, INC.	
Six months ended								
September 30,								
2011	2,112,982	(1.2)%	508,501	(4.3)%	511,871	(2.9)%	299,018	(3.5)%
Six months ended								
September 30,								
2010	2,138,152	(0.4)%	531,470	9.5%	527,008	9.8%	309,747	8.8%
(Note) Comprehensi attributable to NTT DOCOMO, IN		For the s	six months en	ided Septei	nber 30, 201	1: 287,678	million yen	(0.4)%
		For the s	For the six months ended September 30, 2010: 288,798 million yen					

	Basic Earnings per Share	Diluted Earnings per Share
	Attributable to	Attributable to
	NTT DOCOMO,	NTT DOCOMO,
	INC.	INC.
Six months ended September 30, 2011	7,210.88 (yen)	

Six months ended September 30, 2010 7,444.81 (yen)

(Percentages above represent changes compared to the corresponding previous period)

(2) Consolidated Financial Position

(Millions of yen, except per share amounts)

NTT

	Total	Total Equity	NTT DOCOMO, INC. Shareholders	Shareholders Equity	DOCOMO, INC. Shareholders Equity
	Assets	(Net Assets)	Equity	Ratio	per Share
September 30, 2011	6,793,962	5,058,155	5,030,298	74.0%	121,306.70 (yen) 116,969.29
March 31, 2011 <b>2. Dividends</b>	6,791,593	4,877,594	4,850,436	71.4%	(yen)

#### Cash Dividends per Share (yen)

	End of the First	End of the Second	End of the Third		
Date of Record	Quarter	Quarter	Quarter	Year End	Total
Year ended March 31, 2011		2,600.00		2,600.00	5,200.00
Year ending March 31, 2012		2,800.00			
Year ending March 31, 2012					
(Forecasts)				2,800.00	5,600.00

(Note) Revisions to the forecasts of dividends: None

## 3. Forecasts of Consolidated Financial Results for the Fiscal Year Ending March 31, 2012 (April 1, 2011 March 31, 2012)

(Millions of yen, except per share amounts)

			(ivilino)	is or you	, encept per		nounts)		Basic Earnings
							Net Incom	me	per Share
					Income be	efore	Attributab	le to	Attributable to NTT
	Operatin Revenue	_	Operatii Income	0	Income Ta	axes	NTT DOCC INC.	OMO,	DOCOMO, INC.
Year ending									12,395.22
March 31, 2012	4,240,000	0.4%	870,000	3.0%	874,000	4.6%	514,000	4.8%	(yen)
(Percentages above r	epresent chan	ges com	pared to the	correspo	nung previo	ous year	)		

(Note) Revisions to the forecasts of consolidated financial results: Yes

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#### 4. Others

(1) Changes in significant subsidiaries

None

(Changes in significant subsidiaries for the six months ended September 30, 2011 which resulted in changes in scope of consolidation)

(2) Application of simplified or exceptional accounting

None

(3) Changes in accounting policies

i. Changes due to revision of accounting standards and other regulations:

Yes

ii. Others: None

(Refer to 2. (3) Changes in Accounting Policies on page 10, contained in the attachment for more information.)

(4) Number of issued shares (common stock)

i. Number of issued shares (inclusive of

As of September 30, 2011:

43,650,000 shares

treasury stock):

As of March 31, 2011:

43,650,000 shares

ii. Number of treasury stock:

As of September 30, 2011:

2,182,399 shares

As of March 31, 2011:

2,182,399 shares

iii. Number of weighted average common

shares outstanding:

For the six months ended September 30, 2011:

41,467,601 shares

For the six months ended September 30, 2010: 41,605,742 shares

\* Presentation on the status of quarterly review procedure:

This earnings release is not subject to the quarterly review procedure as required by the Financial Instruments and Exchange Act of Japan. As of the date when this earnings release was issued, the quarterly review procedure on financial statements as required by the Financial Instruments and Exchange Act had not been finalized.

\* Explanation for forecasts of operations and other notes:

Forward-looking statements in this earnings release, such as forecasts of results of operations, are based on the information currently available and certain assumptions that we regard as reasonable, and therefore actual results may differ materially from those contained in, or suggested by, any forward-looking statements. With regard to the assumptions and other related matters concerning forecasts for the fiscal year ending March 31, 2012, refer to 1. (3) Prospects for the Fiscal Year Ending March 31, 2012 on page 9 and 5. Special Note Regarding Forward-Looking Statements on page 19, contained in the attachment.

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#### Earnings Release for the Six Months Ended September 30, 2011

- 1. Information on Consolidated Results
- (1) Operating Results
- i. Business Overview

As Japan s mobile telecommunications market continues to mature in line with the rise in cellular penetration rate, competition among operators remains intense in such areas as acquisition of subscribers and further improvement of service offerings.

Under these market conditions, based on our medium-term action plan Change and Challenge, which was announced in October 2008, we have continued to promote measures aimed at improving customer satisfaction, and have swiftly and steadily moved ahead with various other actions, such as increasing the adoption of smartphones with the aim of driving growth by boosting packet ARPU and expanding the coverage of Xi (crossy) LTE service.

We have also developed our Medium-Term Vision 2015: Shaping a Smart Life as a clear step toward the realization of our corporate vision for 2020, HEART: Pursuing Smart Innovation. Going forward, we will work to further advance our products such as smartphones and services, and as an Integrated Service Company placing mobile at the core, we will create new values through convergence with other industries and services. Thereby we will aim to offer enhanced safety and security and deliver more convenient and efficient solutions to people s everyday lives and businesses, for fulfilling smart lives.

With respect to the restoration of communication facilities affected by the Great East Japan Earthquake, we completed full-scale repair of damaged base station facilities and recovered our network area quality to pre-disaster levels by the end of September 2011. We will continue to work on the restoration of submerged or physically damaged base stations located in the areas severely affected by the tsunami or other factors, keeping pace with the reconstruction plan of the respective municipalities.

Meanwhile, we have swiftly and steadily moved ahead with the implementation of new disaster preparedness measures, completing the roll-out of large-zone base stations\* in two locations in the Tokai region in September 2011. We plan to complete the implementation of all measures, including the provision of disaster voice file message service by the end of this fiscal year, in an effort to continue providing enhanced safety and security to our customers. For the six months ended September 30, 2011, in our cellular services revenues, while the voice revenue decreased by ¥96.1 billion due to a decline in voice ARPU, packet revenue increased by ¥69.5 billion as a result of our endeavors to increase packet ARPU, such as active sales of smartphones. Other revenues grew by ¥5.4 billion owing mainly to an increase in the subscriptions to Mobile Phone Protection and Delivery Service. Equipment sales revenues dropped by ¥4.0 billion due to a decrease in wholesale price per unit. Consequently, we recognized operating revenues of ¥2,113.0 billion (a decrease of ¥25.2 billion from the same period of the previous fiscal year). Operating expenses declined by ¥2.2 billion from the same period of the previous fiscal year to ¥1,604.5 billion, as a result of a decrease in network-related costs achieved through efficient use of capital expenditures and other continued cost-cutting efforts. As a result of the foregoing, we recorded operating income of ¥508.5 billion (a decrease of ¥23.0 billion from the same period of the previous fiscal year). Income before income taxes was ¥511.9 billion and net income attributable to NTT DOCOMO, INC. was ¥299.0 billion.

\* Large-zone base station: a base station that can provide coverage over an area usually covered by multiple stations

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#### **DOCOMO Earnings Release**

#### Six Months Ended September 30, 2011

Consolidated results of operations for the six months ended September 30, 2010 and 2011 were as follows: <Results of operations>

	Billions of yen Six months Six months						
		ended	ended		Increase		
		eptember	Se	eptember 30,		(D. )	
On anoting a management		0, 2010	¥	2011	¥	(Decrease)	
Operating revenues Operating expenses	¥	2,138.2 1,606.7	Ŧ	2,113.0 1,604.5	Ŧ	(25.2) (2.2)	(1.2)% (0.1)
Operating income		531.5		508.5		(23.0)	(4.3)
Other income (expense)		(4.5)		3.4		7.8	
Income before income taxes		527.0		511.9		(15.1)	(2.9)
Income taxes		213.2		207.6		(5.6)	(2.6)
Equity in net income (losses) of affiliates		(3.0)		(5.8)		(2.8)	(95.1)
Net income Less: Net (income) loss attributable to		310.8		298.5		(12.4)	(4.0)
noncontrolling interests		(1.1)		0.5		1.6	
Net income attributable to NTT							
DOCOMO, INC.	¥	309.7	¥	299.0	¥	(10.7)	(3.5)%
EBITDA margin*		40.3%		39.5%		(0.8)point	
ROCE before tax effect*		10.0%		9.6%		(0.4)point	
ROCE after tax effect*		5.9%		5.7%		(0.2)point	

<sup>\*</sup> EBITDA and EBITDA margin, as we use them in this earnings release, are different from EBITDA as used in Item 10(e) of Regulation S-K and may not be comparable to similarly titled measures used by other companies. For an explanation of our definitions of EBITDA, EBITDA margin, ROCE before tax effect and ROCE after tax effect, see 4. (3) Reconciliations of the Disclosed Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measures on page 18.

#### <Operating revenues>

	Billions of yen						
	Six months						
	ended	Six months ended		Increase			
	September	September 30	,				
	30, 2010	2011		(Decrease)	)		
Wireless services	¥ 1,899.0	¥ 1,87′	7.8 ¥	(21.2)	(1.1)%		
Cellular services revenues	1,735.5	1,70	8.8	(26.6)	(1.5)		

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- Voice revenues	898.5	802.4	(96.1)	(10.7)
- Packet communications revenues	837.0	906.5	69.5	8.3
Other revenues	163.5	168.9	5.4	3.3
Equipment sales	239.2	235.2	(4.0)	(1.7)
T . 1	V 2 120 2 V	2 11 2 0 V	(25.2)	(1.2) 6
Total operating revenues	¥ 2,138.2 ¥	<b>2,113.0</b> ¥	(25.2)	(1.2)%

Note: Voice revenues include data communications revenues through circuit switching systems. < Operating expenses>

	Billions of yen						
	Six months ended September 30, 2010		Six months ended September 30, 2011		Increase (Decrease)		
Personnel expenses	¥	129.4	¥	135.5	¥	6.1	4.7%
Non-personnel expenses		982.1		990.8		8.7	0.9
Depreciation and amortization		322.0		318.4		(3.6)	(1.1)
Loss on disposal of property, plant and							
equipment and intangible assets		12.6		11.6		(1.0)	(8.1)
Communication network charges		141.1		128.9		(12.2)	(8.7)
Taxes and public dues		19.5		19.3		(0.2)	(0.9)
Total operating expenses	¥	1,606.7	¥	1,604.5	¥	(2.2)	(0.1)%

#### **DOCOMO Earnings Release**

#### Six Months Ended September 30, 2011

#### ii. Segment Results

#### Mobile phone business

During the six months ended September 30, 2011, we continually implemented various business transformation initiatives from a customer-centric perspective, and released 27 new models of devices, including smartphones, such as Galaxy S II and Xperiacro, to offer products and services catered to the diverse needs of customers. The number of smartphones sold during the six months ended September 30, 2011 reached 3.63 million units. We were also awarded the No. 1 ranking for three consecutive years both in the Mobile Data Device Customer Satisfaction Survey conducted by Nikkei BP Consulting and the 2011 Japan Business Mobile Phone Service Study by J.D. Power Asia Pacific.\*2

Furthermore, with respect to Xi LTE service launched in December 2010, we expanded our service coverage in six major cities in addition to Tokyo, Osaka and Nagoya. Also, we unveiled new billing plans, including a full flat-rate option, and our first Xi-enabled tablet devices.

As part of actions taken to boost packet revenues, we announced the introduction of new prepaid data billing plans for PlayStationVita, a portable gaming console of Sony Computer Entertainment, Inc.

In an effort to cultivate new growth areas, we added a new menu to our existing docomo one-time insurance service to allow users to subscribe to automobile insurance on a per day basis.

In addition, to enable one-stop provision of cross-border solutions to multinational companies, we plan to form a business partnership with Vodafone Group Plc, centered on corporate sales.

As of September 30, 2011, the total number of our cellular service subscriptions was 58.99 million (an increase of 2.10 million compared to the number as of September 30, 2010), and our cellular churn rate for the six months ended September 30, 2011 was 0.50%. Although packet ARPU increased from the same period of the previous fiscal year due to increased packet usage resulting from the expanded uptake of smartphones and other factors, voice ARPU posted a decrease due primarily to an increase in the number of Value Plan subscriptions, which reached approximately 44.20 million following its launch in November 2007. As a result, aggregate ARPU for the six months ended September 30, 2011 decreased by 4.4% from the same period of the previous fiscal year to ¥4,960.

With regard to equipment sales, equipment sales revenues and cost of equipment sold decreased from the same period of the previous fiscal year due primarily to a decline in purchase and wholesale prices per unit.

As a result of the foregoing, operating revenues and operating income from mobile phone business for the six months ended September 30, 2011 were \(\frac{\pma}{2}\),050.8 billion (a decrease of \(\frac{\pma}{2}\)21.0 billion from the same period of the previous fiscal year), and \(\frac{\pma}{5}\)12.8 billion (a decrease of \(\frac{\pma}{2}\)20.3 billion from the same period of the previous fiscal year) respectively.

- \*1: According to the '9 Mobile Data Devices Customer Satisfaction Survey a customer satisfaction survey on services provided by mobile data communications carriers (LTE, 3G and WiMax) conducted by Nikkei BP Consulting, Inc. (in March 2011) http://consult.nikkeibp.co.jp/consult/news/2011/mobile0516/
- \*2: J. D. Power Asia Pacific 2009-2011 Japan Business Mobile Phone Service Study<sup>SM</sup>. The 2011 survey results were based on the 3,214 responses obtained from 2,466 businesses with 100 or more employees concerning the services of carriers providing mobile phone/PHS services. (Each respondent evaluated up to two mobile telephone/PHS providers). http://www.jdpower.co.jp/

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#### **DOCOMO Earnings Release**

#### Six Months Ended September 30, 2011

Number of subscriptions by services, trend of ARPU and other operating data are as follows: <Number of subscriptions by services>

	Increase
eptember 30,	mereuse
2011	(Daamaaa)

Thousand subscriptions

			Hicieas	e
	September	September 30,		
	30, 2010	2011	(Decreas	se)
Cellular services	56,895	58,993	2,099	3.7%
Cellular (Xi) services		389		
Cellular (FOMA) services	54,940	57,862	2,922	5.3
Cellular (mova) services	1,954	743	(1,212)	(62.0)
packet flat-rate services	28,905	34,267	5,362	18.5
i-mode services	48,914	46,183	(2,731)	(5.6)
sp-mode services	270	5,375	5,105	
i-channel services	16,747	15,886	(862)	(5.1)
i-concier services	5.410	6,007	598	11.0

- Number of subscriptions to Cellular services, Cellular (FOMA) services and Cellular (mova) services Notes: 1. includes Communication Module services subscriptions.
  - 2. Effective March 3, 2008, FOMA subscription became mandatory for subscription to 2in1 services, and those FOMA subscriptions are included in the number of FOMA subscriptions.
  - 3. Number of subscriptions to packet flat-rate services includes subscriptions to Pake-hodai Flat, Pake-hodai double, Pake-hodai double 2, Pake-hodai simple, Pake-hodai full, Pake-hodai, Biz-ho data plan Ninen, Xi data plan, Flat-rate data plan Flat, Flat-rate data plan Standard, Flat-rate data plan Flat-rate data plan 64K, and Flat-rate data plan HIGH-SPEED. Standard2.
  - Number of i-mode subscriptions includes Cellular (FOMA) i-mode subscriptions and Cellular (mova) i-mode subscriptions.

C:--

<Number of handsets sold and churn rate>

Tho	usand	units

months ended September 30, 2010	Six months ended September 30, 2011	Increase (Decrease	
9,245	10,345	1,100	11.9%
	373		
	3		
	2		
2,376	2,354	(23)	(1.0)
792	383	(409)	(51.7)
	months ended September 30, 2010 9,245	ended September 30, 2010 2011 9,245 10,345 373 3 2 2,376 2,354	months ended ended Increase September September 30, 2010 2011 (Decreas 9,245 10,345 1,100 373 3 2 2,376 2,376 2,354 (23)

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FOMA handset upgrade by FOMA				
subscribers	6,070	7,229	1,159	19.1
Cellular (mova) services				
New mova subscription	4	1	(3)	(78.7)
mova handset upgrade by mova subscribers				
and change of subscription from Xi or				
FOMA	2	1	(1)	(67.7)
Churn Rate	0.46%	0.50%	0.04 point	
	~			
	5			

#### **DOCOMO Earnings Release**

Six Months Ended September 30, 2011

<Trend of ARPU and MOU>

				Yen				
	Six	months						
	e	ended	Six	months ended	Increase			
	September		Se	eptember 30,				
	30	, 2010		2011	(Decrease)			
Aggregate ARPU* (Xi+FOMA+mova)	¥	5,190	¥	4,960	¥	(230)	(4.4)%	
Voice ARPU		2,670		2,310		(360)	(13.5)	
Packet ARPU		2,520		2,650		130	5.2	
Aggregate ARPU (FOMA)		5,260		4,990		(270)	(5.1)	
Voice ARPU		2,670		2,310		(360)	(13.5)	
Packet ARPU		2,590		2,680		90	3.5	
Aggregate ARPU (mova)		3,320		3,240		(80)	(2.4)	
Voice ARPU		2,760		2,690		(70)	(2.5)	
Packet ARPU		560		550		(10)	(1.8)	
MOU* (Xi+FOMA+mova) (minutes)		134		128		(6)	(4.5)%	

<sup>\*</sup> See 4. (2) Definition and Calculation Methods of ARPU and MOU on page 17 for definition and calculation methods.

Results of operations are as follows:

<Results of operations>

	Billions of yen									
	Six months ended September	Six months ended September 30, 2011		Increase (Decrease)						
	30, 2010									
Operating revenues from mobile phone										
business	¥ 2,071.8	¥	2,050.8	¥	(21.0)	(1.0)%				
Operating income from mobile phone										
business	533.1		512.8		(20.3)	(3.8)				
	6									

#### **DOCOMO Earnings Release**

#### Six Months Ended September 30, 2011

#### Miscellaneous businesses

Operating revenues from miscellaneous businesses for the six months ended September 30, 2011 were ¥62.1 billion, which represented 2.9% of total operating revenues. The revenues derived mainly from home shopping services provided primarily through TV media, high-speed internet connection services for hotel facilities, advertisement services, development, sales and maintenance of IT systems, and credit services. Operating expenses from miscellaneous businesses were ¥66.5 billion, and as a result, operating loss from miscellaneous businesses was ¥4.3 billion.

Results of operations are as follows:

<Results of operations>

	Billions of yen								
		Six							
	me	onths							
	eı	nded	Six mor	nths ended		Increas	se		
	September 30, 2010		Septe	mber 30,					
			2	2011		(Decrease)			
Operating revenues from miscellaneous									
businesses	¥	66.4	¥	62.1	¥	(4.2)	(6.3)%		
Operating income (loss) from miscellaneous									
businesses		(1.7)		(4.3)		(2.7)	(162.4)		

#### iii. Trend of Capital Expenditures

We strived to improve the quality of our FOMA service area thoroughly and effectively expand the network infrastructure of Xi service area. In addition, we efficiently reinforced our network capacity and implemented other measures to meet an increase in data traffic demand. As a result of these initiatives, total capital expenditures for the six months ended September 30, 2011 were \forall 311.6 billion (increase 0.6% compared to the same period of previous year).

<Capital expenditures>

	Billions of yen									
	Six	months								
	ended September 30, 2010		Six n	nonths ended		Increase				
			Sep	otember 30,						
			2011		(Decrease)					
Total capital expenditures	¥	309.8	¥	311.6	¥	1.8	0.6%			
Mobile phone business		249.9		251.7		1.8	0.7			
Other (including information systems)		59.9		59.9		(0.0)	(0.0)			

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## DOCOMO Earnings Release (2) Financial Review i. Financial Position

#### Six Months Ended September 30, 2011

	Billions of yen										
		(R	eference)								
	September	Septe	ember				N	Iarch 31,			
	30, 2010	30, 2	2011	(Decrease)				2011			
Total assets	¥ 6,831.9	¥	6,794.0	¥	(37.9)	(0.6)%	¥	6,791.6			
NTT DOCOMO, INC. shareholders											
equity	4,816.5	:	5,030.3		213.8	4.4		4,850.4			
Liabilities	1,989.1		1,735.8		(253.3)	(12.7)		1,914.0			
Including: Interest bearing liabilities	609.4		324.3		(285.1)	(46.8)		428.4			
Shareholders equity ratio (1)	70.5%		74.0%		3.5 point			71.4%			
Debt ratio (2)	11.2%		6.1%		(5.1)point			8.1%			

Notes: (1) Shareholders equity ratio = NTT DOCOMO, INC. shareholders equity / Total assets

(2) Debt ratio = Interest bearing liabilities / (NTT DOCOMO, INC. shareholders equity + Interest bearing liabilities)

#### ii. Cash Flow Conditions

For the six months ended September 30, 2011, net cash provided by operating activities was ¥624.4 billion, a decrease of ¥8.9 billion (1.4%) from the same period of the previous fiscal year, mainly due to a decrease of the cash collections in relation to subscribers handset purchases under the installment method.

Net cash used in investing activities was ¥661.8 billion, an increase of uses by ¥313.1 billion (89.8%) from the same period of the previous fiscal year. This was mainly due to an increase in purchases of short-term investments of more than three months for cash management purpose and due to a decrease of proceeds from redemption of short-term investments.

Net cash used in financing activities was ¥212.1 billion, an increase of uses by ¥100.6 billion (90.2%) from the same period of the previous fiscal year. This was mainly due to an increase in repayment of long-term debt.

The balance of cash and cash equivalents was ¥515.9 billion as of September 30, 2011, a decrease of ¥249.6 billion (32.6%) from the previous fiscal year end.

	Billions of yen									
	Six months ended September		Six months ended September 30,		Increase					
	30	), 2010		2011	(Decrease)					
Net cash provided by operating activities	¥	633.3	¥	624.4	¥	(8.9)	(1.4)%			
Net cash used in investing activities		(348.7)		(661.8)		(313.1)	(89.8)			
Net cash provided by (used in) financing										
activities		(111.5)		(212.1)		(100.6)	(90.2)			
Free cash flows (1)		284.6		(37.4)		(322.0)				
Free cash flows excluding the effects of										
changes in investments for cash management										
purposes (2)*		284.9		272.8		(12.1)	(4.3)			

- Notes: (1) Free cash flows = Net cash provided by operating activities + Net cash used in investing activities
  - (2) Changes in investments for cash management purposes = Changes by purchases, redemption at maturity and disposals of financial instruments held for cash management purposes with original maturities of longer than three months
- \* See 4. (3) Reconciliations of the Disclosed Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measures on page 18.

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#### **DOCOMO Earnings Release**

#### Six Months Ended September 30, 2011

#### (3) Prospects for the Fiscal Year Ending March 31, 2012

As Japan s mobile phone market continues to mature in line with the rise in cellular penetration rate, competition among operators is expected to remain intense in such areas as acquisition of subscribers and further improvement of service offerings.

Under these market conditions, we have decided to revise our group s full-year forecasts for the fiscal year ending March 31, 2012 as described in the table below.

The operating revenues forecasts have been revised upwards by \$10.0 billion from the original forecasts to \$4,240.0 billion primarily due to the projected increase in packet revenues arising from our efforts to strengthen sales of smartphones and to accelerate the migration to Xi.

The operating expenses forecasts have been revised downwards by ¥10.0 billion from the original forecasts due to efforts to make our operations efficient, although recovery operations related to the Great East Japan Earthquake, new disaster preparedness measures, and the actions aimed for expanding future revenues and enhancing customer satisfaction are expected to be implemented. Accordingly, operating income is estimated to be ¥870.0 billion, an increase of ¥20.0 billion from the original forecasts.

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			H	Billio	ns of yen				
	Year ending March 31,	Yea	ar ending				ear ended Iarch 31,		
	2012	Marc	ch 31, 2012		Increase			2011	
	(Original	<b>(I</b>	Revised				(Actual Results)		
	Forecasts)	Fo	recasts)		(Decrease)				
Operating revenues	¥ 4,230.0	¥	4,240.0	¥	10.0	0.2%	¥	4,224.3	
Operating income	850.0		870.0		20.0	2.4		844.7	
Income before income									
taxes	854.0		874.0		20.0	2.3		835.3	
Net income attributable to									
NTT DOCOMO, INC.	502.0		514.0		12.0	2.4		490.5	
Capital expenditures	705.0		728.0		23.0	3.3		668.5	
Adjusted free cash flows*	480.0		460.0		(20.0)	(4.2)		589.8	
EBITDA*	1,573.0		1,581.0		8.0	0.5		1,565.7	
EBITDA margin*	37.2%		37.3%		0.1 point			37.1%	
ROCE before tax effect*	15.9%		16.3%		0.4 point			16.1%	
ROCE after tax effect*	9.4%		9.6%		0.2 point			9.5%	

<sup>\*</sup> EBITDA and EBITDA margin, as we use them, are different from EBITDA as used in Item 10(e) of Regulation S-K and may not be comparable to similarly titled measures used by other companies. For an explanation of our definition of free cash flows excluding irregular factors and changes in investments for cash management purposes, EBITDA, EBITDA margin, ROCE before tax effect and ROCE after tax effect, see 4. (3) Reconciliations of the Disclosed Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measures on page 18.

The financial forecasts for the fiscal year ending March 31, 2012 are based on the forecasts of the following operating data:

			March 31,
March 31, 2012	March 31, 2012	Increase	2011
		(Decrease)	

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	(Orig			(Revised Forecasts)					(Actual Results)
Cellular services (million									
subscriptions)		59.96		60.21		0.25	0.4%		58.01
Cellular (Xi) services		1.03		1.33		0.30	29.1		0.03
Cellular (FOMA) services		58.93		58.89		(0.04)	(0.1)		56.75
Cellular (mova) services									1.24
i-mode services (million									
subscriptions)		44.44		43.30		(1.14)	(2.6)		48.14
sp-mode services (million									
subscriptions)		7.23		9.45		2.22	30.7		2.09
Aggregate ARPU									
(Xi+FOMA+mova) (yen)	¥	4,890	¥	4,870	¥	(20)	(0.4)	¥	5,070
Voice ARPU		2,220		2,170		(50)	(2.3)		2,530
Packet ARPU		2,670		2,700		30	1.1		2,540

Notes: 1. Number of i-mode subscriptions includes numbers of cellular (FOMA) and cellular (mova) i-mode subscriptions.

<sup>2.</sup> See 4. (2) Definition and Calculation Methods of ARPU and MOU on page 17 for definition and calculation methods.

#### **DOCOMO Earnings Release**

Six Months Ended September 30, 2011

- 2. Other Information
- (1) Changes in Significant Subsidiaries

None

(2) Application of Simplified or Exceptional Accounting

None

(3) Changes in Accounting Policies

#### **Multiple-Deliverable Revenue Arrangements**

Effective April 1, 2011, DOCOMO adopted Accounting Standards Update ( ASU ) 2009-13 Revenue Recognition (Topic 605): Multiple-Deliverable Revenue Arrangements issued by Financial Accounting Standards Board ( FASB ) in October 2009. ASU2009-13 requires allocation of the overall consideration to each deliverable in an arrangement with multiple deliverables using the estimated selling price in the absence of vendor-specific objective evidence or third-party evidence of selling price for deliverables and eliminates residual method of allocation. The adoption of ASU2009-13 did not have a material impact on DOCOMO s results of operations and financial position.

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#### **DOCOMO Earnings Release**

#### Six Months Ended September 30, 2011

#### 3. Consolidated Financial Statements

#### (1) Consolidated Balance Sheets

	Millions of yen			
	March 31,	September 30,		
	2011	2011		
ASSETS				
Current assets:				
Cash and cash equivalents	¥ 765,551	¥ 515,928		
Short-term investments	141,028	461,271		
Accounts receivable	762,411	705,352		
Credit card receivables	160,446	179,826		
Allowance for doubtful accounts	(18,021)	(21,417)		
Inventories	146,357	174,576		
Deferred tax assets	83,609	88,107		
Prepaid expenses and other current assets	113,918	108,828		
Total current assets	2,155,299	2,212,471		
Property, plant and equipment:				
Wireless telecommunications equipment	5,569,818	5,670,016		
Buildings and structures	845,588	851,292		
Tools, furniture and fixtures	507,914	512,284		
Land	198,842	199,234		
Construction in progress	95,251	123,174		
Accumulated depreciation and amortization	(4,694,094)	(4,848,322)		
Total property, plant and equipment, net	2,523,319	2,507,678		
Non-current investments and other assets:				
Investments in affiliates	525,456	516,098		
Marketable securities and other investments	128,138	110,993		
Intangible assets, net	672,256	673,666		
Goodwill	205,573	205,480		
Other assets	249,919	239,887		
Deferred tax assets	331,633	327,689		
Total non-current investments and other assets	2,112,975	2,073,813		
Total assets	¥ 6,791,593	¥ 6,793,962		
LIADILITIES AND EQUITY				
LIABILITIES AND EQUITY Current liabilities:				
	¥ 173.102	¥ 83,216		
Current portion of long-term debt	¥ 173,102 276	,		
Short-term borrowings		1,048		
Accounts payable, trade	609,337	522,902		

Accrued payroll Accrued interest Accrued income taxes	54,801 916 162,032	54,988 871 181,169
Other current liabilities	122,704	140,150
Total current liabilities	1,123,168	984,344
Long-term liabilities:		
Long-term debt (exclusive of current portion)	255,000	240,000
Accrued liabilities for point programs	199,587	183,926
Liability for employees retirement benefits	152,647	156,741
Other long-term liabilities	183,597	170,796
Total long-term liabilities	790,831	751,463
Total liabilities	1,913,999	1,735,807
Equity:		
NTT DOCOMO, INC. shareholders equity		
Common stock	949,680	949,680
Additional paid-in capital	732,914	732,914
Retained earnings	3,621,965	3,813,167
Accumulated other comprehensive income (loss)	(76,955)	(88,295)
Treasury stock, at cost	(377,168)	(377,168)
Total NTT DOCOMO, INC. shareholders equity	4,850,436	5,030,298
Noncontrolling interests	27,158	27,857
Total equity	4,877,594	5,058,155
Total liabilities and equity	¥ 6,791,593 ¥	6,793,962

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#### **DOCOMO Earnings Release**

#### Six Months Ended September 30, 2011

#### (2) Consolidated Statements of Income and Comprehensive Income

	C		llions of yen		
	S	ix Months Ended eptember 30, 2010		x Months Ended September 30, 2011	
Operating revenues:					
Wireless services	¥	1,898,995	¥	1,877,776	
Equipment sales		239,157		235,206	
Total operating revenues		2,138,152		2,112,982	
Operating expenses:					
Cost of services (exclusive of items shown separately below)		451,811		436,585	
Cost of equipment sold (exclusive of items shown separately below)		320,830		317,830	
Depreciation and amortization		321,967		318,384	
Selling, general and administrative		512,074		531,682	
Total operating expenses		1,606,682		1,604,481	
Operating income		531,470		508,501	
Other income (expense):					
Interest expense		(2,523)		(1,680)	
Interest income		691		672	
Other, net		(2,630)		4,378	
Total other income (expense)		(4,462)		3,370	
Income before income taxes		527,008		511,871	
Income taxes:					
Current		204,522		195,627	
Deferred		8,682		11,958	
Total income taxes		213,204		207,585	
Equity in net income (losses) of affiliates, net of applicable taxes		(2,978)		(5,810)	
Net income		310,826		298,476	
Less: Net (income) loss attributable to noncontrolling interests		(1,079)		542	
Net income attributable to NTT DOCOMO, INC.	¥	309,747	¥	299,018	

Net income Other comprehensive income (loss): Unrealized holding gains (losses) on available-for-sale securities, net of	¥	310,826	¥	298,476
applicable taxes		(7,586)		(9,379)
Change in fair value of derivative instruments, net of applicable taxes		(54)		(9)
Foreign currency translation adjustment, net of applicable taxes		(13,335)		(2,201)
Pension liability adjustment, net of applicable taxes		10		234
Total other comprehensive income (loss)		(20,965)	(11,355)	
Comprehensive income		289,861		287,121
Less: Comprehensive (income) loss attributable to noncontrolling interests		(1,063)		557
Comprehensive income attributable to NTT DOCOMO, INC.	¥	288,798	¥	287,678
PER SHARE DATA				
Weighted average common shares outstanding Basic and Diluted (shares)	4	1,605,742		41,467,601
Basic and Diluted earnings per share attributable to NTT DOCOMO, INC.				
(yen)	¥	7,444.81	¥	7,210.88

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#### **DOCOMO Earnings Release**

#### Six Months Ended September 30, 2011

	Millions of yen				
	Three Months Ended September 30, 2010			Three Months Ended tember 30, 2011	
Operating revenues:		·			
Wireless services Equipment sales	¥	955,098 93,809	¥	943,673 122,021	
Total operating revenues		1,048,907		1,065,694	
Operating expenses:					
Cost of services (exclusive of items shown separately below)		229,620		218,134	
Cost of equipment sold (exclusive of items shown separately below)		136,317		168,142	
Depreciation and amortization		163,917		162,596	
Selling, general and administrative		228,101		276,036	
Total operating expenses		757,955		824,908	
Operating income		290,952		240,786	
Other income (expense):					
Interest expense		(1,196)		(774)	
Interest income		334		354	
Other, net		(3,641)		1,250	
Total other income (expense)		(4,503)		830	
Income before income taxes		286,449		241,616	
Income taxes:					
Current		114,855		103,507	
Deferred		1,286		(5,314)	
Total income taxes		116,141		98,193	
Equity in net income (losses) of affiliates, net of applicable taxes		(2,067)		(3,636)	
Net income		168,241		139,787	
Less: Net (income) loss attributable to noncontrolling interests		(647)		484	
Net income attributable to NTT DOCOMO, INC.	¥	167,594	¥	140,271	

Net income	¥	168,241	¥	139,787
Other comprehensive income (loss):				
Unrealized holding gains (losses) on available-for-sale securities, net of				
applicable taxes		1,371	(9,629)	
Change in fair value of derivative instruments, net of applicable taxes		(29)	(2)	
Foreign currency translation adjustment, net of applicable taxes		(22,435)		(8,879)
Pension liability adjustment, net of applicable taxes		46		86
Total other comprehensive income (loss)		(21,047)		(18,424)
Comprehensive income		147,194		121,363
Less: Comprehensive (income) loss attributable to noncontrolling interests		(624)		508
Comprehensive income attributable to NTT DOCOMO, INC.	¥	146,570	¥	121,871
PER SHARE DATA Weighted average common shares outstanding Basic and Diluted (shares)	4	1,605,742		41,467,601
Basic and Diluted earnings per share attributable to NTT DOCOMO, INC.	¥	4,028.15	¥	3,382.66
(yen)	Ŧ	4,020.13	Ŧ	3,304.00

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## DOCOMO Earnings Release (3) Consolidated Statements of Cash Flows

Six Months Ended September 30, 2011

	Millions of yen			
	Six Months Ended September		Six Mo	onths Ended ember 30,
	30	0, 2010		2011
Cash flows from operating activities:				
Net income	¥	310,826	¥	298,476
Adjustments to reconcile net income to net cash provided by operating activities				
Depreciation and amortization		321,967		318,384
Deferred taxes		6,377		7,127
Loss on sale or disposal of property, plant and equipment		7,231		7,173
Equity in net (income) losses of affiliates		5,514		10,565
Changes in assets and liabilities:				
(Increase) / decrease in accounts receivable		92,307		57,226
(Increase) / decrease in credit card receivables		(14,213)		(10,790)
Increase / (decrease) in allowance for doubtful accounts		(35)		3,393
(Increase) / decrease in inventories		(32,919)		(28,215)
(Increase) / decrease in prepaid expenses and other current assets		(5,372)		4,976
(Increase) / decrease in non-current installment receivables for handsets		6,210		(2,764)
Increase / (decrease) in accounts payable, trade		(96,289)		(63,925)
Increase / (decrease) in accrued income taxes		14,437		19,139
Increase / (decrease) in other current liabilities		(17,558)		17,849
Increase / (decrease) in accrued liabilities for point programs		42,544		(15,661)
Increase / (decrease) in liability for employees retirement benefits		3,623		4,094
Increase / (decrease) in other long-term liabilities		(29,322)		(12,095)
Other, net		17,937		9,421
Net cash provided by operating activities		633,265		624,373
Cash flows from investing activities:				
Purchases of property, plant and equipment		(215,806)		(217,795)
Purchases of intangible and other assets		(124,330)		(122,357)
Purchases of non-current investments		(2,529)		(11,037)
Proceeds from sale of non-current investments		525		2,138
Purchases of short-term investments		(373,671)		(551,462)
Redemption of short-term investments		313,394		241,268
Long-term bailment for consumption to a related party		(10,000)		
Short-term bailment for consumption to a related party		(20,000)		
Proceeds from redemption of short-term bailment for consumption to a				
related party		90,000		
Other, net		(6,236)		(2,543)
Net cash used in investing activities		(348,653)		(661,788)

#### **Cash flows from financing activities:**

Repayment of long-term debt		(32)		(104,037)
Proceeds from short-term borrowings		367		1,439
Repayment of short-term borrowings		(353)		(702)
Principal payments under capital lease obligations		(2,135)		(2,226)
Dividends paid		(108, 135)		(107,792)
Other, net		(1,243)		1,170
Net cash provided by (used in) financing activities		(111,531)		(212,148)
Effect of exchange rate changes on cash and cash equivalents		(1,070)		(60)
Net increase (decrease) in cash and cash equivalents		172,011		(249,623)
Cash and cash equivalents at beginning of period		357,715		765,551
Cash and cash equivalents at end of period	¥	529,726	¥	515,928
Supplemental disclosures of cash flow information: Cash received during the period for:				
Income tax refunds	¥	301	¥	228
Cash paid during the period for:				
Interest, net of amount capitalized		2,530		1,724
Income taxes		189,772		176,913

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Six Months Ended September 30, 2011

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**DOCOMO Earnings Release**(4) Going Concern Assumption
None

None

(5) Segment Reporting

Three months ended September 30, 2010 Operating revenues Operating expenses Operating income (loss)	b	Mobile phone usiness .,017,785 726,629	Misc	ons of yen ellaneous sinesses 31,122 31,326 (204)		onsolidated 1,048,907 757,955 290,952
Three months ended September 30, 2011 Operating revenues Operating expenses	b	Mobile phone usiness 1,035,034 792,469	Misc	ons of yen ellaneous sinesses 30,660 32,439		onsolidated 1,065,694 824,908
Operating income (loss)	¥	242,565	¥	(1,779)	¥	240,786
Six months ended September 30, 2010 Operating revenues Operating expenses	b ¥ 2	Mobile phone usiness 2,071,802 .,538,676	Misc	ons of yen ellaneous sinesses 66,350 68,006		onsolidated 2,138,152 1,606,682
Operating income (loss)	¥	533,126	¥	(1,656)	¥	531,470
Six months ended September 30, 2011 Operating revenues Operating expenses	b ¥ 2	Mobile phone usiness 2,050,844 1,537,997	Misc	ons of yen ellaneous sinesses 62,138 66,484		onsolidated 2,112,982 1,604,481
Operating income (loss)	¥	512,847	¥	(4,346)	¥	508,501

DOCOMO does not disclose geographical information since the amounts of operating revenues generated outside Japan are immaterial.

(6) Significant Changes in NTT DOCOMO, INC. Shareholders Equity None

#### **DOCOMO Earnings Release**

#### Six Months Ended September 30, 2011

Full-year Forecasts: as revised on November 2, 2011

#### 4. Appendices

(1) Operating Data for 2nd Quarter of Fiscal Year Ending March 31, 2012

		1	full-year Foreca	sts: as revised o	n November 2,	2011
			Fiscal Year Ending			
			Mar. 31,			
		[Ref.]	2012			[Ref.]
		Fiscal	2012			[RCI.]
		Year			Second	Fiscal Year
		Ended	Six Months	First Quarter	Quarter	Ending
		Mar.		That Quarter	Quartor	Ziidiiig
		31,	(Apr Sep.	(Apr Jun.	(Jul Sep.	Mar. 31,
		2011	2011)	2011)	2011)	2012
		Full-year	,	,	,	Full-year
		Results	Results	Results	Results	Forecasts
Number of Subscriptions a	nd					
Other Operating Data						
Cellular Subscriptions	thousands	58,010	58,993	58,415	58,993	60,210
Xi	thousands	26	389	121	389	1,330
FOMA (1)	thousands	56,746	57,862	57,324	57,862	58,890
Communication Module						
Service (FOMA)	thousands	1,606	1,871	1,724	1,871	
mova	thousands	1,239	743	969	743	
Communication Module						
Service (DoPa)	thousands	363	254	306	254	
Prepaid	thousands	21	12	16	12	
Packet Flat-rate Services						
Subscriptions (2)	thousands	31,921	34,267	33,109	34,267	
Market Share (3) (4)	%	48.5	47.9	48.2	47.9	
Net Increase from Previous						
Period (4)	thousands	1,928	983	405	578	2,200
Xi	thousands	26	363	96	267	1,300
FOMA (1)	thousands	3,542	1,116	578	538	2,140
mova	thousands	(1,640)	(496)	(269)	(227)	(1,240)
Churn Rate (4)	%	0.47	0.50	0.49	0.50	
Number of Handsets						
(Xi+FOMA+mova) Sold (5	•	19,055	10,345	4,645	5,701	42.200
i-mode Subscriptions	thousands	48,141	46,183	47,450	46,183	43,300
sp-mode Subscriptions	thousands	2,095	5,375	3,296	5,375	9,450
i-channel Subscriptions	thousands	16,233	15,886	15,705	15,886	
i-concier Subscriptions	thousands	6,224	6,007	6,135	6,007	12.040
DCMX Subscriptions (6)	thousands	12,321	12,686	12,463	12,686	12,940
ARPU and MOU						
ARPU						
Aggregate ARPU (Vit FOMA trave) (7)		ntio 5 070	4 0.40	4.060	4.070	4.070
(Xi+FOMA+mova) (7)	yen/month/subscri	ւրսա,070	4,960	4,960	4,970	4,870

Voice ARPU (8)	yen/month/subscription2,530	2,310	2,340	2,280	2,170
Packet ARPU	yen/month/subscriptio2,540	2,650	2,620	2,690	2,700
ARPU Generated from					
International Services (9	yen/month/subscription 90	90	80	90	90
Aggregate ARPU (FOM	(A)				
(7)	yen/month/subscription,120	4,990	4,980	5,000	4,890
Voice ARPU (8)	yen/month/subscription2,520	2,310	2,340	2,290	2,180
Packet ARPU	yen/month/subscription2,600	2,680	2,640	2,710	2,710
ARPU Generated from					
International Services (9	yen/month/subscription 90	90	80	90	90
Aggregate ARPU (mova	a) (🍞 n/month/subscription, 280	3,240	3,230	3,260	3,280
Voice ARPU (8)	yen/month/subscription2,720	2,690	2,680	2,700	2,730
Packet ARPU	yen/month/subscription 560	550	550	560	550
ARPU Generated from					
International Services (9	yen/month/subscription 0	0	0	10	10
MOU					
MOU (Xi+FOMA+mov	a)				
(10)	minute/month/subscription134	128	128	129	
MOU (FOMA) (10)	minute/month/subscription 137	129	129	129	
MOU (mova) (10)	minute/month/subscription 44	39	39	39	

<sup>\*</sup> Please refer to 4. (2) Definition and Calculation Methods of ARPU and MOU for the definition of ARPU and MOU on page 17, and an explanation of the methods used to calculate ARPU and the number of active subscriptions.

- (1) Effective March 3, 2008, FOMA subscription became mandatory for subscription to 2in1 services, and those FOMA subscriptions are included in the number of FOMA subscribers.
- (2) Sum of Pake-hodai FLAT, Pake-hodai double/double 2, Pake-hodai simple, Pake-hodai full, Pake-hodai, Biz-hodai, Xi Data Plan Ninen, Xi Data Plan, Flat-rate data plan FLAT (includes Value), Flat-rate data plan Standard/Standard 2 (includes Value), Flat-rate data plan 64K (includes Value) and Flat-rate data plan HIGH-SPEED (includes Value).
- (3) Source for other cellular telecommunications operators: Data announced by Telecommunications Carriers Association
- (4) Data are calculated including communication module services subscriptions.
- (5) Sum of new subscriptions, change of subscription from FOMA/mova to Xi, Xi/mova to FOMA, Xi/FOMA to mova, Xi handset upgrade by Xi subscribers, FOMA handset upgrade by FOMA subscribers and mova handset upgrade by mova subscribers
- (6) Inclusive of DCMX mini subscriptions
- (7) Data are calculated excluding revenues and subscriptions to communication module services, Phone Number Storage and Mail Address Storage.
- (8) Inclusive of circuit-switched data communication
- (9) Inclusive of voice communication and packet communication

(10) Data are calculated excluding subscriptions to communication module services, Phone Number Storage and Mail Address Storage.

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#### **DOCOMO Earnings Release**

#### Six Months Ended September 30, 2011

#### (2) Definition and Calculation Methods of ARPU and MOU

#### i. Definition of ARPU and MOU

a. ARPU (Average monthly Revenue Per Unit):

Average monthly revenue per unit, or ARPU, is used to measure average monthly operating revenues attributable to designated services on a per subscription basis. ARPU is calculated by dividing various revenue items included in operating revenues from our wireless services, such as basic monthly charges, voice communication charges and packet communication charges, from designated services which are incurred consistently each month, by the number of active subscriptions to the relevant services. Accordingly, the calculation of ARPU excludes revenues that are not representative of monthly average usage such as activation fees. We believe that our ARPU figures provide useful information to analyze the average usage per subscription and the impacts of changes in our billing arrangements. The revenue items included in the numerators of our ARPU figures are based on our U.S. GAAP results of operations.

b. MOU (Minutes of Use): Average monthly communication time per subscription.

#### ii. ARPU Calculation Methods

a. ARPU (Xi+FOMA+mova)

Aggregate ARPU (Xi+FOMA+mova) Voice ARPU (Xi+FOMA+mova) + Packet ARPU

= (Xi+FOMA+mova)

Voice ARPU (Xi+FOMA+mova): Voice ARPU (FOMA+mova) Related Revenues (basic monthly

charges, voice communication charges) / No. of active

subscriptions (Xi+FOMA+mova)

Packet ARPU (Xi+FOMA+mova): Packet ARPU (Xi+FOMA+mova) Related Revenues (basic

monthly charges, packet communication charges) / No. of active

subscriptions (Xi+FOMA+mova)

b. ARPU (FOMA)

Aggregate ARPU (FOMA) = Voice ARPU (FOMA) + Packet ARPU (FOMA)

Voice ARPU (FOMA): Voice ARPU (FOMA) Related Revenues (basic monthly

charges, voice communication charges) / No. of active

subscriptions (FOMA)

Packet ARPU (FOMA): Packet ARPU (FOMA) Related Revenues (basic monthly

charges, packet communication charges) / No. of active

subscriptions (FOMA)

c. ARPU (mova)

Aggregate ARPU (mova) = Voice ARPU (mova) + Packet ARPU (mova)

Voice ARPU (mova): Voice ARPU (mova) Related Revenues (basic monthly charges,

voice communication charges) / No. of active subscriptions

(mova)

Packet ARPU (mova): Packet ARPU (mova) Related Revenues (basic monthly charges,

packet communication charges) / No. of active subscriptions

(mova)

#### iii. Active Subscriptions Calculation Methods

Sum of No. of active subscriptions for each month ((No. of subscriptions at the end of previous month + No. of subscriptions at the end of current month) / 2) during the relevant period

Note: Subscriptions and revenues for communication module services, Phone Number Storage and Mail Address Storage services are not included in the ARPU and MOU calculations.

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#### **DOCOMO Earnings Release**

Six Months Ended September 30, 2011

## (3) Reconciliations of the Disclosed Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measures

The reconciliations for the year ending March 31, 2012 (Revised Forecasts) are provided to the extent available without unreasonable efforts.

#### i. EBITDA and EBITDA margin

Billions of yen

	Year ending March 31, 2012 (Revised Forecasts)	Year ended March 31, 2011	Six months ended September 30, 2010	Six months ended September 30, 2011
a. EBITDA	¥ 1,581.0	¥ 1,565.7	¥ 860.7	¥ 834.1
Depreciation and amortization Loss on sale or disposal of property,	(684.0)	(693.1)	(322.0)	(318.4)
plant and equipment	(27.0)	(27.9)	(7.2)	(7.2)
Operating income	870.0	844.7	531.5	508.5
Other income (expense)	4.0	(9.4)	(4.5)	3.4
Income taxes	(354.0)	(337.8)	(213.2)	(207.6)
Equity in net income (losses) of affiliates Less: Net (income) loss attributable to	(6.0)	(5.5)	(3.0)	(5.8)
noncontrolling interests		(1.5)	(1.1)	0.5
b. Net income attributable to NTT DOCOMO, INC.	514.0	490.5	309.7	299.0
c. Operating revenues	4,240.0	4,224.3	2,138.2	2,113.0
EBITDA margin (=a/c)	37.3%	37.1%	40.3%	39.5%
Net income margin (=b/c)	12.1%	11.6%	14.5%	14.2%

Note: EBITDA and EBITDA margin, as we use them, are different from EBITDA as used in Item 10(e) of regulation S-K and may not be comparable to similarly titled measures used by other companies.

#### ii. ROCE after tax effect

Billions of yen

Year			
ending			
March 31,		Six months	Six months
2012	Year ended	ended	ended
(Revised	March 31,	September 30,	September 30,
Forecasts)	2011	2010	2011

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<ul><li>a. Operating income</li><li>b. Operating income after tax effect</li></ul>	¥	870.0	¥	844.7	¥	531.5	¥	508.5
{=a*(1-effective tax rate)}		515.0		500.1		314.6		301.0
c. Capital employed		5,339.2		5,262.5		5,336.0		5,316.7
ROCE before tax effect (=a/c)		16.3%		16.1%		10.0%		9.6%
ROCE after tax effect (=b/c)		9.6%		9.5%		5.9%		5.7%

Notes: Capital employed (for annual period) = The average of (NTT DOCOMO, INC. shareholders equity + Interest bearing liabilities), each as of March 31, 2011 (or 2010) and 2012 (or 2011)

Capital employed (for six months) = The average of (NTT DOCOMO, INC. shareholders equity + Interest bearing liabilities), each as of March 31, 2010 (or 2011) and September 30, 2010 (or 2011)

Interest bearing liabilities = Current portion of long-term debt + Short-term borrowings + Long-term debt

Effective tax rate:40.8%

#### iii. Free cash flows excluding irregular factors and changes in investments for cash management purposes

	Billions of yen									
		Year ending March 31, 2012 (Revised Forecasts)		Year ended March 31, 2011		Six months ended September 30, 2010		Six months ended September 30, 2011		
Free cash flows excluding irregular factors and changes in investments for cash management purposes	¥	460.0	¥	589.8	¥	284.9	¥	272.8		
Irregular factors (1) Changes in investments for cash management purposes(2)		(170.0)		241.9		(0.3)		(310.2)		
Free cash flows		290.0		831.7		284.6		(37.4)		
Net cash used in investing activities Net cash provided by operating activities		(759.0) 1,049.0		(455.4) 1,287.0		(348.7) 633.3		(661.8) 624.4		

- Note: (1) Irregular factors represent the effects of uncollected revenues due to a bank closure at the end of the fiscal period.
  - (2) Changes in investments for cash management purposes were derived from purchases, redemption at maturity and disposals of financial instruments held for cash management purposes with original maturities of longer than three months. Net cash used in investing activities includes changes in investments for cash management purposes except for the year ending March 31, 2012. The effect of changes in investments for cash management purposes is not taken into account when we forecasted net cash used in investing activities for the year ending March 31, 2012 due to the difficulties in forecasting such effect.

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#### **DOCOMO Earnings Release**

#### Six Months Ended September 30, 2011

#### **5. Special Note Regarding Forward-Looking Statements**

This earnings release contains forward-looking statements such as forecasts of results of operations, management strategies, objectives and plans, forecasts of operational data such as the expected number of subscriptions, and the expected dividend payments. All forward-looking statements that are not historical facts are based on management s current plans, expectations, assumptions and estimates based on the information currently available. Some of the projected numbers in this earnings release were derived using certain assumptions that are indispensable for making such projections in addition to historical facts. These forward-looking statements are subject to various known and unknown risks, uncertainties and other factors that could cause our actual results to differ materially from those contained in or suggested by any forward-looking statement. Potential risks and uncertainties include, without limitation, the following:

- (1) Changes in the business environment in the telecommunications industry, such as intensifying competition from other service providers, businesses or other technologies caused by Mobile Number Portability, new market entrants and other factors, or the expansion of the areas of competition could limit our acquisition of new subscriptions and retention of existing subscriptions, or may lead to diminishing ARPU or an increase in our costs and expenses.
- (2) Current and new services, usage patterns, and sales schemes introduced by our corporate group may not develop as planned, which could affect our financial condition and limit our growth.
- (3) The introduction or change of various laws or regulations or the application of such laws and regulations to our corporate group could restrict our business operations, which may adversely affect our financial condition and results of operations.
- (4) Limitations in the amount of frequency spectrum or facilities made available to us could negatively affect our ability to maintain and improve our service quality and level of customer satisfaction.
- (5) Other mobile service providers in the world may not adopt the technologies that are compatible with those used by our corporate group s mobile communications system on a continual basis, which could affect our ability to sufficiently offer international services.
- (6) Our domestic and international investments, alliances and collaborations may not produce the returns or provide the opportunities we expect.
- (7) As electronic payment capability and many other new features are built into our cellular phones/devices, and services of parties other than those belonging to our corporate group are provided through our cellular handsets/devices, potential problems resulting from malfunctions, defects or loss of handsets/devices, or imperfection of services provided by such other parties may arise, which could have an adverse effect on our financial condition and results of operations.
- (8) Social problems that could be caused by misuse of our products and services may adversely affect our credibility or corporate image.
- (9) Inadequate handling of confidential business information including personal information by our corporate group, contractors and others, may adversely affect our credibility or corporate image.
- (10) Owners of intellectual property rights that are essential for our business execution may not grant us the right to license or otherwise use such intellectual property rights on acceptable terms or at all, which may limit our ability to offer certain technologies, products and/or services, and we may also be held liable for damage compensation if we infringe the intellectual property rights of others.
- (11) Events and incidents caused by natural disasters, social infrastructure paralysis such as power shortages, proliferation of harmful substances, terror or other destructive acts, the malfunctioning of equipment or software bugs, deliberate incidents induced by computer viruses, cyber attacks, hacking, unauthorized access and other problems could cause failure in our networks, distribution channels and/or other factors necessary for the provision of service, disrupting our ability to offer services to our subscribers, and may adversely affect our credibility and/or corporate image, or lead to a reduction of revenues and/or increase of costs.

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- Concerns about adverse health effects arising from wireless telecommunications may spread and consequently may adversely affect our financial condition and results of operations.
- (13) Our parent company, NIPPON TELEGRAPH AND TELEPHONE CORPORATION (NTT), could exercise influence that may not be in the interests of our other shareholders.
- \* Names of companies, products, etc., contained in this release are the trademarks or registered trademarks of their respective organizations.

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