

ANDERSONS INC  
Form 10-Q  
November 08, 2010

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q**

**☐ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2010**

**○ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 000-20557**

**THE ANDERSONS, INC.**

(Exact name of the registrant as specified in its charter)

OHIO

(State of incorporation or organization)

34-1562374

(I.R.S. Employer Identification No.)

480 W. Dussel Drive, Maumee, Ohio  
(Address of principal executive offices)

43537  
(Zip Code)

(419) 893-5050

(Telephone Number)

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☐ No ○  
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files. Yes ☐ No ○

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐

Accelerated Filer ○

Non-accelerated filer ○  
(Do not check if a smaller  
reporting company)

Smaller reporting  
company ○

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ○ No ☐

The registrant had approximately 18.4 million common shares outstanding, no par value, at October 29, 2010.

THE ANDERSONS, INC.  
INDEX

|   | Page No. |
|---|----------|
| <u>PART I. FINANCIAL INFORMATION</u>  |          |
| <u>Item 1. Financial Statements</u>   |          |
| <u>Condensed Consolidated Balance Sheets September 30, 2010 December 31, 2009 and September 30, 2009</u>      | 3        |
| <u>Condensed Consolidated Statements of Income Three and nine months ended September 30, 2010 and 2009</u>    | 5        |
| <u>Condensed Consolidated Statement of Cash Flows Nine months ended September 30, 2010 and 2009</u>           | 6        |
| <u>Condensed Consolidated Statements of Shareholders Equity Nine months ended September 30, 2010 and 2009</u> | 7        |
| <u>Notes to Condensed Consolidated Financial Statements</u>   | 8        |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>          | 20       |
| <u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u>                                     | 31       |
| <u>Item 4. Controls and Procedures</u>  | 31       |
| <u>PART II. OTHER INFORMATION</u>   |          |
| <u>Item 1. Legal Proceedings</u>  | 32       |
| <u>Item 1A. Risk Factors</u>  | 32       |
| <u>Item 6. Exhibits</u>   | 32       |
| <u>EX-31.1</u>  |          |
| <u>EX-31.2</u>  |          |
| <u>EX-31.3</u>  |          |
| <u>EX-32.1</u>  |          |
| <u>EX-101 INSTANCE DOCUMENT</u>   |          |
| <u>EX-101 SCHEMA DOCUMENT</u>   |          |
| <u>EX-101 CALCULATION LINKBASE DOCUMENT</u>   |          |
| <u>EX-101 LABELS LINKBASE DOCUMENT</u>  |          |
| <u>EX-101 PRESENTATION LINKBASE DOCUMENT</u>  |          |
| <u>EX-101 DEFINITION LINKBASE DOCUMENT</u>  |          |

Table of Contents**Part I. Financial Information****Item 1. Financial Statements**

**The Andersons, Inc.**  
**Condensed Consolidated Balance Sheets**  
**(Unaudited)(In thousands)**

|   | September<br>30,<br>2010 | December<br>31,<br>2009 | September<br>30,<br>2009 |
|---|--------------------------|-------------------------|--------------------------|
| Current assets:                                   |                          |                         |                          |
| Cash and cash equivalents                         | \$ 25,732                | \$ 145,929              | \$ 180,578               |
| Restricted cash                                   | 2,915                    | 3,123                   | 3,612                    |
| Accounts and notes receivable, net                | 143,591                  | 137,195                 | 101,279                  |
| Margin deposits, net                              | 58,612                   | 27,012                  | 18,948                   |
| Inventories:                                      |                          |                         |                          |
| Grain   | 312,919                  | 268,648                 | 77,107                   |
| Agricultural fertilizer and supplies              | 68,580                   | 80,194                  | 59,515                   |
| Lawn and garden fertilizer and corncob products   | 21,527                   | 32,036                  | 22,724                   |
| Retail merchandise                                | 26,901                   | 24,066                  | 28,343                   |
| Other   | 2,521                    | 2,901                   | 3,129                    |
|   | <b>432,448</b>           | 407,845                 | 190,818                  |
| Commodity derivative assets current               | 118,488                  | 24,255                  | 26,608                   |
| Deferred income taxes                             | 13,385                   | 13,284                  | 11,159                   |
| Other current assets                              | 35,268                   | 28,180                  | 40,253                   |
| Total current assets                              | <b>830,439</b>           | 786,823                 | 573,255                  |
| Other assets:                                     |                          |                         |                          |
| Commodity derivative assets noncurrent            | 9,851                    | 3,137                   | 2,065                    |
| Other assets and notes receivable, net            | 39,942                   | 25,629                  | 26,540                   |
| Equity method investments                         | 165,421                  | 157,360                 | 143,170                  |
|   | <b>215,214</b>           | 186,126                 | 171,775                  |
| Railcar assets leased to others, net              | 169,694                  | 179,154                 | 181,830                  |
| Property, plant and equipment:                    |                          |                         |                          |
| Land  | 15,427                   | 15,191                  | 15,175                   |
| Land improvements and leasehold improvements      | 44,230                   | 42,495                  | 42,579                   |
| Buildings and storage facilities                  | 137,652                  | 129,625                 | 127,686                  |
| Machinery and equipment                           | 173,890                  | 162,810                 | 161,382                  |
| Software  | 10,224                   | 10,202                  | 9,933                    |
| Construction in progress                          | 7,224                    | 2,624                   | 5,020                    |
|   | <b>388,647</b>           | 362,947                 | 361,775                  |
| Less allowances for depreciation and amortization | (241,463)                | (230,659)               | (228,425)                |
|   | <b>147,184</b>           | 132,288                 | 133,350                  |

Total assets **\$ 1,362,531** \$ 1,284,391 \$ 1,060,210

See notes to condensed consolidated financial statements

3

---

**Table of Contents**

**The Andersons, Inc.**  
**Condensed Consolidated Balance Sheets (continued)**  
**(Unaudited)(In thousands)**

|   | September<br>30,<br>2010 | December<br>31,<br>2009 | September<br>30,<br>2009 |
|---|--------------------------|-------------------------|--------------------------|
| Current liabilities:  |                          |                         |                          |
| Short-term line of credit   | \$ 101,400               | \$                      | \$                       |
| Accounts payable for grain  | 131,138                  | 234,396                 | 49,166                   |
| Other accounts payable  | 164,475                  | 110,658                 | 80,704                   |
| Customer prepayments and deferred revenue   | 48,575                   | 56,698                  | 23,364                   |
| Commodity derivative liabilities current  | 47,968                   | 24,871                  | 59,033                   |
| Accrued expenses and other current liabilities  | 39,776                   | 41,563                  | 34,949                   |
| Current maturities of long-term debt  | 23,953                   | 10,935                  | 26,767                   |
| <b>Total current liabilities</b>  | <b>557,285</b>           | 479,121                 | 273,983                  |
| Other long-term liabilities   | 18,455                   | 16,051                  | 13,892                   |
| Commodity derivative liabilities noncurrent   | 1,936                    | 830                     | 2,360                    |
| Employee benefit plan obligations   | 27,003                   | 24,949                  | 29,186                   |
| Long-term debt, less current maturities   | 264,349                  | 308,026                 | 307,427                  |
| Deferred income taxes   | 51,649                   | 49,138                  | 46,185                   |
| <b>Total liabilities</b>  | <b>920,677</b>           | 878,115                 | 673,033                  |
| Shareholders' equity:   |                          |                         |                          |
| The Andersons, Inc. shareholders' equity:   |                          |                         |                          |
| Common shares, without par value (25,000 shares authorized; 19,198 shares issued)                 | 96                       | 96                      | 96                       |
| Preferred shares, without par value (1,000 shares authorized; none issued)                        |                          |                         |                          |
| Additional paid-in-capital  | 177,298                  | 175,477                 | 174,970                  |
| Treasury shares (768, 918 and 924 shares at 9/30/10, 12/31/09 and 9/30/09, respectively; at cost) | (14,141)                 | (15,554)                | (15,549)                 |
| Accumulated other comprehensive loss  | (26,798)                 | (25,314)                | (27,126)                 |
| Retained earnings   | 292,515                  | 258,662                 | 244,036                  |
| <b>Total shareholders' equity of The Andersons, Inc.</b>  | <b>428,970</b>           | 393,367                 | 376,427                  |
| Noncontrolling interest   | 12,884                   | 12,909                  | 10,750                   |
| <b>Total shareholders' equity</b>   | <b>441,854</b>           | 406,276                 | 387,177                  |
| <b>Total liabilities, and shareholders' equity</b>  | <b>\$ 1,362,531</b>      | \$ 1,284,391            | \$ 1,060,210             |

See notes to condensed consolidated financial statements

**Table of Contents**

**The Andersons, Inc.**  
**Condensed Consolidated Statements of Income**  
**(Unaudited)(In thousands, except per share data)**

|  | Three months ended<br>September 30, |            | Nine months ended<br>September 30, |              |
|--|-------------------------------------|------------|------------------------------------|--------------|
|  | 2010                                | 2009       | 2010                               | 2009         |
| Sales and merchandising revenues   | \$ 706,825                          | \$ 601,000 | \$ 2,239,822                       | \$ 2,109,346 |
| Cost of sales and merchandising revenues                                 | 653,716                             | 549,990    | 2,040,609                          | 1,923,628    |
| Gross profit   | 53,109                              | 51,010     | 199,213                            | 185,718      |
| Operating, administrative and general expenses                           | 50,143                              | 51,303     | 146,653                            | 144,556      |
| Interest expense   | 4,625                               | 5,123      | 13,923                             | 15,974       |
| Other income (loss):   |                                     |            |                                    |              |
| Equity in earnings (loss) of affiliates                                  | (1,096)                             | 5,275      | 15,476                             | 2,385        |
| Other income, net  | 3,561                               | 2,443      | 9,096                              | 6,406        |
| Income before income taxes   | 806                                 | 2,302      | 63,209                             | 33,979       |
| Income tax provision   | 438                                 | 685        | 24,406                             | 12,803       |
| Net income   | 368                                 | 1,617      | 38,803                             | 21,176       |
| Net (income) loss attributable to the noncontrolling interest            | 1,026                               | (367)      | 25                                 | 944          |
| Net income attributable to The Andersons, Inc.                           | \$ 1,394                            | \$ 1,250   | \$ 38,828                          | \$ 22,120    |
| <b>Per common share data:</b>  |                                     |            |                                    |              |
| Basic earnings attributable to The Andersons, Inc. common shareholders   | \$ 0.08                             | \$ 0.07    | \$ 2.11                            | \$ 1.21      |
| Diluted earnings attributable to The Andersons, Inc. common shareholders | \$ 0.08                             | \$ 0.07    | \$ 2.09                            | \$ 1.20      |
| Dividends paid   | \$ 0.0900                           | \$ 0.0875  | \$ 0.2675                          | \$ 0.2600    |

See notes to condensed consolidated financial statements

**Table of Contents**

**The Andersons, Inc.**  
**Condensed Consolidated Statements of Cash Flows**  
**(Unaudited)(In thousands)**

|   | <b>Nine months ended</b> |             |
|---|--------------------------|-------------|
|   | <b>September 30,</b>     |             |
|   | <b>2010</b>              | <b>2009</b> |
| <b>Operating Activities</b>   |                          |             |
| Net income  | \$ 38,803                | \$ 21,176   |
| Adjustments to reconcile net income to net cash (used in) provided by operating activities: |                          |             |
| Depreciation and amortization   | 27,929                   | 25,414      |
| Bad debt expense (recovery)   | (418)                    | 5,483       |
| Equity in (earnings)loss of unconsolidated affiliates, net of distributions received        | (7,666)                  | (2,016)     |
| Gain from pension curtailment   |                          | (4,132)     |
| Gains on sales of railcars and related leases   | (6,365)                  | (1,587)     |
| Excess tax benefit from share-based payment arrangement                                     | (789)                    | (559)       |
| Deferred income taxes   | 3,545                    | 16,466      |
| Stock based compensation expense  | 1,945                    | 2,136       |
| Lower of cost or market inventory and contract adjustment                                   |                          | 2,944       |
| Other   | 115                      | (155)       |
| Changes in operating assets and liabilities:  |                          |             |
| Accounts and notes receivable   | (5,380)                  | 19,570      |
| Inventories   | (21,819)                 | 248,638     |
| Commodity derivatives and margin deposits   | (108,884)                | 44,686      |
| Prepaid expenses and other assets   | (5,518)                  | 51,464      |
| Accounts payable for grain  | (106,948)                | (167,141)   |
| Other accounts payable and accrued expenses   | 44,811                   | (71,214)    |
| Net cash (used in) provided by operating activities   | (146,639)                | 191,173     |
| <b>Investing Activities</b>   |                          |             |
| Acquisition of business   | (7,783)                  | (30,480)    |
| Investment in convertible preferred securities  | (13,100)                 |             |
| Purchases of railcars   | (13,626)                 | (20,587)    |
| Proceeds from sale of railcars  | 17,474                   | 6,034       |
| Purchases of property, plant and equipment  | (23,398)                 | (12,249)    |
| Proceeds from sale of property, plant and equipment   | 224                      | 437         |
| Change in restricted cash   | 208                      | 315         |
| Investments in affiliates   | (395)                    | (100)       |
| Net cash (used in) investing activities   | (40,396)                 | (56,630)    |
| <b>Financing Activities</b>   |                          |             |
| Net increase in short-term borrowings   | 101,400                  |             |
| Proceeds received from issuance of long-term debt   | 4,315                    | 7,097       |
| Payments on long-term debt  | (34,973)                 | (34,691)    |
| Proceeds from sale of treasury shares to employees and directors                            | 1,288                    | 858         |
| Purchase of treasury stock  |                          | (229)       |



Edgar Filing: ANDERSONS INC - Form 10-Q

|   |                  |            |
|---|------------------|------------|
| Payments of debt issuance costs                         | <b>(1,059)</b>   | (4,494)    |
| Dividends paid  | <b>(4,922)</b>   | (4,747)    |
| Excess tax benefit from share-based payment arrangement | <b>789</b>       | 559        |
| Net cash (used in) provided by financing activities     | <b>66,838</b>    | (35,647)   |
| Increase(decrease) in cash and cash equivalents         | <b>(120,197)</b> | 98,896     |
| Cash and cash equivalents at beginning of period        | <b>145,929</b>   | 81,682     |
| Cash and cash equivalents at end of period              | <b>\$ 25,732</b> | \$ 180,578 |

See notes to condensed consolidated financial statements

6

---

**Table of Contents**

**The Andersons, Inc.**  
**Condensed Consolidated Statements of Shareholders Equity**  
**(Unaudited)(In thousands, except per share data)**

|  | The Andersons, Inc. Shareholders |            |             |               |               |                |               |  |
|--|----------------------------------|------------|-------------|---------------|---------------|----------------|---------------|--|
|  | Common                           | Additional | Treasury    | Accumulated   | Retained      | Noncontrolling | Total         |  |
|  | Shares                           | Paid-in    | Shares      | Other         | Earnings      | Interest       |               |  |
|  |                                  | Capital    |             | Comprehensive |               |                |               |  |
|  |                                  |            |             | Loss          |               |                |               |  |
| Balance at December 31, 2008   | \$ 96                            | \$ 173,393 | \$ (16,737) | \$ (30,046)   | \$ 226,707    | \$ 11,694      | \$ 365,107    |  |
| Net income (loss)  |                                  |            |             |               | 22,120        | (944)          | 21,176        |  |
| Other comprehensive income:  |                                  |            |             |               |               |                |               |  |
| Unrecognized actuarial gain and prior service costs (net of income tax of \$1,630)                   |                                  |            |             | 2,799         |               |                | 2,799         |  |
| Cash flow hedge activity (net of income tax of \$39)   |                                  |            |             | 121           |               |                | 121           |  |
| Comprehensive income   |                                  |            |             |               |               |                | 24,096        |  |
| Purchase of treasury shares (20 shares)  |                                  |            | (229)       |               |               |                | (229)         |  |
| Stock awards, stock option exercises and other shares issued to employees and directors (166 shares) |                                  | 1,577      | 1,417       |               |               |                | 2,994         |  |
| Dividends declared (\$0.2625 per common share)   |                                  |            |             |               | (4,791)       |                | (4,791)       |  |
| Balance at September 30, 2009  | 96                               | 174,970    | (15,549)    | (27,126)      | 244,036       | 10,750         | 387,177       |  |
| Balance at December 31, 2009   | 96                               | 175,477    | (15,554)    | (25,314)      | 258,662       | 12,909         | 406,276       |  |
| Net income (loss)  |                                  |            |             |               | <b>38,828</b> | <b>(25)</b>    | <b>38,803</b> |  |

|  |       |            |             |             |            |           |            |         |
|--|-------|------------|-------------|-------------|------------|-----------|------------|---------|
| Other comprehensive income:  |       |            |             |             |            |           |            |         |
| Unrecognized actuarial loss and prior service costs (net of income tax of \$882)                     |       |            |             |             |            |           |            | (1,078) |
| Cash flow hedge activity (net of income tax of \$252)  |       |            |             |             |            |           |            | (406)   |
| Comprehensive income   |       |            |             |             |            |           |            | 37,319  |
| Stock awards, stock option exercises and other shares issued to employees and directors (151 shares) | 1,821 |            | 1,413       |             |            |           |            | 3,234   |
| Dividends declared (\$0.27 per common share)   |       |            |             |             |            |           | (4,975)    | (4,975) |
| Balance at September 30, 2010  | \$ 96 | \$ 177,298 | \$ (14,141) | \$ (26,798) | \$ 292,515 | \$ 12,884 | \$ 441,854 |         |

See notes to condensed consolidated financial statements

**Table of Contents**

**The Andersons, Inc.**  
**Notes to Condensed Consolidated Financial Statements**  
**(unaudited)**

**Note A: Basis of Presentation and Consolidation**

These consolidated financial statements include the accounts of The Andersons, Inc. and its wholly owned and controlled subsidiaries (the Company). All significant intercompany accounts and transactions are eliminated in consolidation.

Investments in unconsolidated entities in which the Company has significant influence, but not control, are accounted for using the equity method of accounting.

In the opinion of management, all adjustments, consisting of normal recurring items, considered necessary for a fair presentation of the results of operations for the periods indicated, have been made. Operating results for the three and nine months ended September 30, 2010 are not necessarily indicative of the results that may be expected for the fiscal year ending December 31, 2010.

The year-end condensed consolidated balance sheet data at December 31, 2009 was derived from audited consolidated financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States of America. A condensed consolidated balance sheet as of September 30, 2009 has been included as the Company operates in several seasonal industries.

The accompanying unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in The Andersons, Inc. Annual Report on Form 10-K for the year ended December 31, 2009 (the 2009 Form 10-K).

During the first quarter of 2010, ASU 2009-17 became effective for the Company. ASU 2009-17 provides guidance for identifying entities for which analysis of voting interests, and the holding of those voting interests, is not effective in determining whether a controlling financial interest exists. These entities are considered variable interest entities (VIEs). The Company holds investments in four significant equity method investments that were evaluated under ASU 2009-17 to determine whether they were considered VIEs of the Company and subject to consolidation under this standard. The Company concluded that these entities were not VIEs and therefore not subject to consolidation under this standard. During the second quarter of 2010, the Company made an investment in an entity that is considered a VIE. See Note F for further information.

**New Accounting Pronouncements**

ASC 820 *Improving Disclosures about Fair Value Measurements* became effective for the Company beginning with the first quarter of 2010. ASC 820 provides additional guidance and enhances the disclosures regarding fair value measurements. ASC 820 also requires new disclosures regarding transfers between levels of fair value measurements. ASC 820 did not have a material impact to the Company's disclosures.

**Table of Contents****Note B: Derivatives**

The Company's operating results are affected by changes to commodity prices. The Company has established unhedged grain position limits (the amount of grain, either owned or contracted for, that does not have an offsetting derivative contract to lock in the price). To reduce the exposure to market price risk on grain owned and forward grain and ethanol purchase and sale contracts, the Company enters into commodity futures contracts, primarily via a regulated exchange such as the Chicago Mercantile Exchange and, to a lesser extent, via over-the-counter contracts with various counterparties. The Company's forward contracts are for physical delivery of the commodity in a future period. Contracts to purchase grain from producers generally relate to the current or future crop years for delivery periods quoted by regulated commodity exchanges. Contracts for the sale of grain to processors or other consumers generally do not extend beyond one year. The terms of the contracts for the purchase and sale of grain and ethanol are consistent with industry standards. The Company, although to a lesser extent, also enters into option contracts for the purpose of providing pricing features to its customers and to manage price risk on its own inventory.

All of these contracts are considered derivatives. While the Company considers its commodity contracts to be effective economic hedges, the Company does not designate or account for its commodity contracts as hedges as defined under current accounting standards. The Company records forward commodity contracts that do not require the receipt or posting of cash collateral on the balance sheet as commodity derivative assets or liabilities, as appropriate, and accounts for them at estimated fair value, the same method it uses to value its grain inventory. The estimated fair value of the commodity futures and options contracts that require the receipt or posting of cash collateral is recorded on a net basis (offset against cash collateral posted or received) within margin deposits or accrued expenses and other current liabilities on the balance sheet, as appropriate. Management determines fair value based on exchange-quoted prices and in the case of its forward purchase and sale contracts, estimated fair value is adjusted for differences in local markets and non-performance risk.

Realized and unrealized gains and losses in the value of commodity contracts (whether due to changes in commodity prices, changes in performance or credit risk, or due to sale, maturity or extinguishment of the commodity contract) and grain inventories are included in sales and merchandising revenues in the statements of income.

The following table presents the fair value of the Company's commodity derivatives as of September 30, 2010, December 31, 2009 and September 30, 2009, and the balance sheet line item in which they are located:

| (in thousands)  | <b>September<br/>30,<br/>2010</b> | <b>December<br/>31,<br/>2009</b> | <b>September<br/>30,<br/>2009</b> |
|---|-----------------------------------|----------------------------------|-----------------------------------|
| Forward commodity contracts included in Commodity derivative asset - current              | \$ 118,488                        | \$ 24,255                        | \$ 26,608                         |
| Forward commodity contracts included in Commodity derivative asset                        | 9,851                             | 3,137                            | 2,065                             |
| Forward commodity contracts included in Commodity derivative liability -current           | (47,968)                          | (24,871)                         | (59,033)                          |
| Forward commodity contracts included in Commodity derivative liability                    | (1,936)                           | (830)                            | (2,360)                           |
| Regulated futures and options contracts included in Margin deposits (a)                   | (73,246)                          | (11,354)                         | 16,220                            |
| Over-the-counter contracts included in Margin deposits (a)                                | (29,416)                          | (1,824)                          | 5,591                             |
| Over-the-counter contracts included in accrued expenses and other current liabilities (a) |                                   | (4,193)                          |                                   |
| Total net fair value of commodity derivatives   | \$ (24,227)                       | \$ (15,680)                      | \$ (10,909)                       |



**Table of Contents**

(a) The fair value of futures, options and over-the-counter contracts are offset by cash collateral posted or received and included as a net amount in the Consolidated Balance Sheets. See below for additional information.

Generally accepted accounting principles permit a party to a master netting arrangement to offset fair value amounts recognized for derivative instruments against the right to reclaim cash collateral or obligation to return cash collateral under the same master netting arrangement. Note 1 of the Company's 2009 Form 10-K provides information surrounding the Company's various master netting arrangements related to its futures, options and over-the-counter contracts. At September 30, 2010, December 31, 2009 and September 30, 2009, the Company's margin deposit assets and margin deposit liabilities consisted of the following:

| (in thousands)            | <b>September 30, 2010</b>            |   | <b>December 31, 2009</b>             |   | <b>September 30, 2009</b>            |   |
|---------------------------|--------------------------------------|---|--------------------------------------|---|--------------------------------------|---|
|                           | <b>Margin<br/>deposit<br/>assets</b> | <b>Margin<br/>deposit<br/>liabilities</b> | <b>Margin<br/>deposit<br/>assets</b> | <b>Margin<br/>deposit<br/>liabilities</b> | <b>Margin<br/>deposit<br/>assets</b> | <b>Margin<br/>deposit<br/>liabilities</b> |
| Collateral paid           | \$ 161,274                           | \$  | \$ 40,190                            | \$ 2,228                                  | \$ 10,795                            | \$  |
| Collateral received       |                                      |   |                                      |   | (13,658)                             |   |
| Fair value of derivatives | (102,662)                            |   | (13,178)                             | (4,193)                                   | 21,811                               |   |
| Balance at end of period  | \$ 58,612                            | \$  | \$ 27,012                            | \$ (1,965)                                | \$ 18,948                            | \$  |

The gains included in the Company's Consolidated Statement of Income and the line items in which they are located for the three and nine months ended September 30, 2010 are as follows:

| (in thousands) | <b>Three<br/>months<br/>ended<br/>September<br/>30, 2010</b>                | <b>Nine months<br/>ended<br/>September 30,<br/>2010</b> |
|----------------|---|---|
|                | Gains on commodity derivatives included in sales and merchandising revenues | \$ (37,804)   |

At September 30, 2010, the Company had the following bushels, tons and gallons outstanding (on a gross basis) on all commodity derivative contracts:

| Commodity | Number<br>of<br>bushels<br>(in<br>thousands) | Number of<br>tons<br>(in<br>thousands) | Number of<br>gallons<br>(in thousands) |
|-----------|--|--|--|
| Corn      | 329,942                                      |  |  |
| Soybeans  | 47,737                                       |  |  |
| Wheat     | 11,306                                       |  |  |
| Oats      | 10,781                                       |  |  |
| Soymeal   |  | 24                                     |  |
| Ethanol   |  |  | 331,486                                |
| Other     | 275  |  |  |

|       |         |    |         |
|-------|---------|----|---------|
| Total | 400,041 | 24 | 331,486 |
|-------|---------|----|---------|

**Interest Rate Derivatives**

The Company periodically enters into interest rate contracts to manage interest rate risk on borrowing or financing activities. Information regarding the nature and terms of the Company's interest rate derivatives is presented in Note 13

Derivatives, in the Company's 2009 Annual Report on Form 10-K and such information is materially consistent with that as of September 30, 2010. The fair values of these derivatives are not material for any of the periods presented and are included in the Company's consolidated balance sheet in either prepaid expenses or other current liabilities (if short-term in nature) or in other assets or



**Table of Contents**

other long-term liabilities (if non-current in nature). The impact to the Company's results of operations related to these interest rate derivatives was not material for any period presented.

**Foreign Currency Derivatives**

The Company has entered into a zero cost foreign currency collar to hedge changes in conversion rates between the Canadian dollar and the U.S. dollar for railcar leases in Canada. Information regarding the nature and terms of this derivative is presented in Note 13 Derivatives, in the Company's 2009 Annual Report on Form 10-K and such information is materially consistent with that as of September 30, 2010. The fair value of this derivative and its impact to the Company's results of operations for any of the periods presented were not material.

**Note C: Earnings Per Share**

Unvested share-based payment awards that contain non-forfeitable rights to dividends are participating securities and shall be included in the computation of earnings per share pursuant to the two-class method. The two-class method of computing earnings per share is an earnings allocation formula that determines earnings per share for common stock and any participating securities according to dividends declared (whether paid or unpaid) and participation rights in undistributed earnings. The Company's nonvested restricted stock are considered participating securities since the share-based awards contain a non-forfeitable right to dividends irrespective of whether the awards ultimately vest.

| (in thousands)   | <b>Three months ended<br/>September 30,</b> |             | <b>Nine months ended<br/>September 30,</b> |             |
|--|---|-------------|--|-------------|
|  | <b>2010</b>                                 | <b>2009</b> | <b>2010</b>                                | <b>2009</b> |
| Net income attributable to The Andersons, Inc.                                       | \$ 1,394                                    | \$ 1,250    | \$ 38,828                                  | \$ 22,120   |
| Less: Distributed and undistributed earnings allocated to nonvested restricted stock | 4   | 4           | 119  | 72          |
| Earnings available to common shareholders  | \$ 1,390                                    | \$ 1,246    | \$ 38,709                                  | \$ 22,048   |
| <b>Earnings per share basic:</b>   |   |             |  |             |
| Weighted average shares outstanding basic  | 18,369                                      | 18,210      | 18,350                                     | 18,180      |
| Earnings per common share basic  | \$ 0.08                                     | \$ 0.07     | \$ 2.11                                    | \$ 1.21     |
| <b>Earnings per share diluted:</b>   |   |             |  |             |
| Weighted average shares outstanding basic  | 18,369                                      | 18,210      | 18,350                                     | 18,180      |
| Effect of dilutive common stock equivalents  | 100   | 198         | 143  | 155         |
| Weighted average shares outstanding diluted  | 18,469                                      | 18,408      | 18,493                                     | 18,335      |
| Earnings per common share diluted  | \$ 0.08                                     | \$ 0.07     | \$ 2.09                                    | \$ 1.20     |

There were approximately 8,000 and 40 antidilutive stock-based awards outstanding for the third quarter and nine months ended September 30, 2010, respectively. There were no antidilutive stock-based awards outstanding for the third quarter or nine months ended September 30, 2009.

**Table of Contents****Note D: Employee Benefit Plans**

Included as charges against income for the three and nine months ended September 30, 2010 and 2009 are the following amounts for pension and postretirement benefit plans maintained by the Company:

| (in thousands)                       | <b>Pension Benefits</b>                     |             |  |             |
|--------------------------------------|---|-------------|--|-------------|
|                                      | <b>Three months ended<br/>September 30,</b> |             | <b>Nine months ended<br/>September 30,</b> |             |
|                                      | <b>2010</b>                                 | <b>2009</b> | <b>2010</b>                                | <b>2009</b> |
| Service cost                         | \$  | 715         | \$ 1,614                                   | \$ 2,171    |
| Interest cost                        | <b>1,085</b>                                | 1,000       | <b>3,254</b>                               | 3,029       |
| Expected return on plan assets       | <b>(1,363)</b>                              | (1,089)     | <b>(4,088)</b>                             | (3,115)     |
| Amortization of prior service credit |   | (98)        |  | (392)       |
| Recognized net actuarial loss        | <b>251</b>                                  | 877         | <b>1,567</b>                               | 2,789       |
| Curtailment gain                     |   | (4,132)     |  | (4,132)     |
| Benefit cost                         | \$ (27)                                     | \$ (2,727)  | \$ 2,347                                   | \$ 350      |

| (in thousands)                            | <b>Postretirement Benefits</b>                  |             |  |             |
|---|---|-------------|--|-------------|
|   | <b>Three months<br/>ended<br/>September 30,</b> |             | <b>Nine months ended<br/>September 30,</b> |             |
|   | <b>2010</b>                                     | <b>2009</b> | <b>2010</b>                                | <b>2009</b> |
| Service cost                              | \$ 116  | \$ 103      | \$ 349                                     | \$ 309      |
| Interest cost                             | <b>304</b>                                      | 289         | <b>910</b>                                 | 866         |
| Amortization of prior service cost credit | <b>(128)</b>                                    | (128)       | <b>(383)</b>                               | (383)       |
| Recognized net actuarial loss             | <b>173</b>                                      | 156         | <b>518</b>                                 | 468         |
| Benefit cost                              | \$ 465  | \$ 420      | \$ 1,394                                   | \$ 1,260    |

During the third quarter of 2009, the Company announced a freeze to its defined benefit plan effective July 1, 2010 for all of its non-retail line of business employees. Pension benefits for the retail line of business employees were frozen at December 31, 2006.

In March 2010, the Patient Protection and Affordable Care Act ( PPACA ) was signed into law. One of the provisions of the PPACA eliminates the tax deductibility of retiree health care costs to the extent of federal subsidies received by plan sponsors that provide retiree prescription drug benefits equivalent to Medicare Part D coverage. As a result, the Company was required to make an adjustment to its deferred tax asset associated with its postretirement benefit plan in the amount of \$1.5 million. The offset to this adjustment is included in the provision for income taxes on the Company's Consolidated Income Statement.

**Note E: Segment Information**

**Results of Operations Segment Disclosures**  
(in thousands)

| <b>Third quarter ended<br/>September 30, 2010</b> | <b>Grain &amp;<br/>Ethanol</b> | <b>Rail</b> | <b>Plant<br/>Nutrient</b> | <b>Turf &amp;<br/>Specialty</b> | <b>Retail</b> | <b>Other</b> | <b>Total</b> |
|---|--------------------------------|-------------|---------------------------|---------------------------------|---------------|--------------|--------------|
|   | \$ 498,245                     | \$ 22,314   | \$ 129,109                | \$ 23,156                       | \$ 34,001     | \$           | \$ 706,825   |

|   |                |              |              |              |                |              |                |
|---|----------------|--------------|--------------|--------------|----------------|--------------|----------------|
| Revenues from external customers                      |                |              |              |              |                |              |                |
| Inter-segment sales                                   |                | <b>144</b>   | <b>1,828</b> | <b>251</b>   |                |              | <b>2,223</b>   |
| Equity in earnings of affiliates                      | <b>(1,097)</b> |              | <b>1</b>     |              |                |              | <b>(1,096)</b> |
| Other income, net                                     | <b>709</b>     | <b>1,782</b> | <b>233</b>   | <b>244</b>   | <b>128</b>     | <b>465</b>   | <b>3,561</b>   |
| Interest expense (income)                             | <b>2,420</b>   | <b>1,279</b> | <b>1,065</b> | <b>337</b>   | <b>312</b>     | <b>(788)</b> | <b>4,625</b>   |
| Operating income (loss) (a)                           | <b>2,456</b>   | <b>85</b>    | <b>1,462</b> | <b>(291)</b> | <b>(1,651)</b> | <b>(229)</b> | <b>1,832</b>   |
| (Income) loss attributable to noncontrolling interest | <b>1,026</b>   |              |              |              |                |              | <b>1,026</b>   |
| Income (loss) before income taxes                     | <b>1,430</b>   | <b>85</b>    | <b>1,462</b> | <b>(291)</b> | <b>(1,651)</b> | <b>(229)</b> | <b>806</b>     |

12

**Table of Contents**

| <b>Third quarter ended<br/>September 30, 2009</b>     | <b>Grain &amp;<br/>Ethanol</b> | <b>Rail</b> | <b>Plant<br/>Nutrient</b> | <b>Turf &amp;<br/>Specialty</b> | <b>Retail</b> | <b>Other</b> | <b>Total</b> |
|---|--------------------------------|-------------|---------------------------|---------------------------------|---------------|--------------|--------------|
| Revenues from external customers                      | \$ 450,762                     | \$ 21,156   | \$ 70,446                 | \$ 21,451                       | \$ 37,185     | \$           | \$ 601,000   |
| Inter-segment sales                                   | 3                              | 97          | 2,138                     | 174                             |               |              | 2,412        |
| Equity in earnings of affiliates                      | 5,271                          |             | 1                         |                                 |               | 3            | 5,275        |
| Other income, net                                     | 751                            | 66          | 337                       | 287                             | 111           | 891          | 2,443        |
| Interest expense                                      | 2,207                          | 1,130       | 998                       | 298                             | 253           | 237          | 5,123        |
| Operating income (loss) (a)                           | 8,878                          | (1,064)     | (2,769)                   | (314)                           | (2,285)       | (511)        | 1,935        |
| (Income) loss attributable to noncontrolling interest | (367)                          |             |                           |                                 |               |              | (367)        |
| Income (loss) before income taxes                     | 9,245                          | (1,064)     | (2,769)                   | (314)                           | (2,285)       | (511)        | 2,302        |
| <b>Nine months ended<br/>September 30, 2010</b>       | <b>Grain &amp;<br/>Ethanol</b> | <b>Rail</b> | <b>Plant<br/>Nutrient</b> | <b>Turf &amp;<br/>Specialty</b> | <b>Retail</b> | <b>Other</b> | <b>Total</b> |
| Revenues from external customers                      | \$ 1,492,814                   | \$ 72,639   | \$ 460,671                | \$ 105,971                      | \$ 107,727    | \$           | \$ 2,239,822 |
| Inter-segment sales                                   | 2                              | 445         | 8,820                     | 1,284                           |               |              | 10,551       |
| Equity in earnings of affiliates                      | 15,471                         |             | 5                         |                                 |               |              | 15,476       |
| Other income, net                                     | 2,006                          | 4,090       | 866                       | 1,038                           | 404           | 692          | 9,096        |
| Interest expense                                      | 5,103                          | 3,923       | 3,331                     | 1,379                           | 868           | (681)        | 13,923       |
| Operating income (loss) (a)                           | 42,794                         | 1,225       | 21,198                    | 4,859                           | (2,400)       | (4,442)      | 63,234       |
| (Income) loss attributable to noncontrolling interest | 25                             |             |                           |                                 |               |              | 25           |
| Income (loss) before income taxes                     | 42,769                         | 1,225       | 21,198                    | 4,859                           | (2,400)       | (4,442)      | 63,209       |
| <b>Nine months ended<br/>September 30, 2009</b>       | <b>Grain &amp;<br/>Ethanol</b> | <b>Rail</b> | <b>Plant<br/>Nutrient</b> | <b>Turf &amp;<br/>Specialty</b> | <b>Retail</b> | <b>Other</b> | <b>Total</b> |
| Revenues from external customers                      | \$ 1,431,684                   | \$ 71,688   | \$ 379,846                | \$ 105,906                      | \$ 120,222    | \$           | \$ 2,109,346 |
| Inter-segment sales                                   | 8                              | 302         | 9,095                     | 1,366                           |               |              | 10,771       |
| Equity in earnings (loss) of affiliates               | 2,376                          |             | 6                         |                                 |               | 3            | 2,385        |

Edgar Filing: ANDERSONS INC - Form 10-Q

|   |        |       |       |       |         |         |        |
|---|--------|-------|-------|-------|---------|---------|--------|
| Other income, net   | 1,900  | 253   | 1,595 | 828   | 358     | 1,472   | 6,406  |
| Interest expense  | 7,003  | 3,561 | 2,995 | 1,110 | 752     | 553     | 15,974 |
| Operating income (loss)                                     |        |       |       |       |         |         |        |
| (a)   | 23,544 | 437   | 9,623 | 5,825 | (2,122) | (2,384) | 34,923 |
| (Income) loss<br>attributable to<br>noncontrolling interest | 944    |       |       |       |         |         | 944    |
| Income (loss) before<br>income taxes                        | 22,600 | 437   | 9,623 | 5,825 | (2,122) | (2,384) | 33,979 |

- (a) Operating income (loss), the operating segment measure of profitability, is defined as net sales and merchandising revenues plus identifiable other income less all identifiable operating expenses, including interest expense for carrying working capital and long-term assets and is reported inclusive of net income attributable to the noncontrolling interest.

**Table of Contents****Note F: Related Parties****Equity Method Investments**

The Company, directly or indirectly, holds investments in companies that are accounted for under the equity method. The Company's equity in these entities is presented at cost plus its accumulated proportional share of income or loss, less any distributions it has received. See Note 3 in the Company's 2009 Form 10-K for more information, including descriptions of various arrangements the Company has with certain of these entities, primarily three ethanol LLCs that the Company has ownership interests in (the ethanol LLCs).

For the quarters ended September 30, 2010 and 2009, revenues recognized for the sale of ethanol that the Company purchased from its ethanol LLCs were \$118.2 million and \$96.7 million, respectively. For the nine months ended September 30, 2010 and 2009, revenues recognized for the sale of ethanol that the Company purchased from its ethanol LLCs were \$328.3 million and \$285.0 million, respectively. For the quarters ended September 30, 2010 and 2009, revenues recognized for the sale of corn to the ethanol LLCs under these agreements were \$101.2 million and \$79.3 million, respectively. For the nine months ended September 30, 2010 and 2009, revenues recognized for the sale of corn to the ethanol LLCs were \$296.4 million and \$285.7 million, respectively.

The Company also sells and purchases both grain and ethanol with Lansing Trade Group LLC (LTG) in the ordinary course of business on terms similar to sales and purchases with unrelated customers. From time to time, the Company enters into derivative contracts with certain of its related parties, including the ethanol LLCs and LTG, for the purchase and sale of corn and ethanol, for similar price risk mitigation purposes and on similar terms as the purchase and sale derivative contracts it enters into with unrelated parties. At September 30, 2010, the fair value of derivative contracts with related parties was an asset of \$45.1 million.

The following table summarizes income (losses) earned from the Company's equity method investments by entity.

| (in thousands)                     | % ownership at September 30, 2010 (direct and indirect) | Three months ended September 30, |                 | Nine months ended September 30, |                 |
|------------------------------------|---|----------------------------------|-----------------|---------------------------------|-----------------|
|                                    |   | 2010                             | 2009            | 2010                            | 2009            |
| The Andersons Albion Ethanol LLC   | 50%   | \$ (177)                         | \$ 2,214        | \$ 3,745                        | \$ 3,006        |
| The Andersons Clymers Ethanol LLC  | 38%   | (108)                            | 348             | 4,823                           | 439             |
| The Andersons Marathon Ethanol LLC | 50%   | (2,350)                          | 999             | 34                              | (2,542)         |
| Lansing Trade Group LLC            | 52%   | 1,538                            | 1,710           | 6,696                           | 1,438           |
| Other                              | 7%-33%  | 1                                | 4               | 178                             | 44              |
| <b>Total</b>                       |   | <b>\$ (1,096)</b>                | <b>\$ 5,275</b> | <b>\$ 15,476</b>                | <b>\$ 2,385</b> |

While the Company holds a majority of the outstanding units of Lansing Trade Group LLC (LTG), all major operating decisions of LTG are made by LTG's Board of Directors and the Company does not have a majority of the board seats. In addition, based on the terms of the LTG operating agreement, the minority shareholders have substantive participating rights that allow them to effectively participate in the decisions made in the ordinary course of business that are significant to LTG. Due to these factors, the Company does not have control over LTG and therefore accounts for this investment under the equity method.

During the third quarter of 2010, the Company purchased 59 additional units of TAAE from one of its investors. This purchase gives the Company 5,001 units, or a 50.01% ownership interest. While the Company holds a majority of the outstanding units of TAAE, a super-majority vote is required for all major operating decisions of TAAE based on the

terms of the Operating Agreement. The Company has concluded that the super-majority vote requirement gives the minority shareholders substantive participating rights and therefore consolidation for book purposes is not appropriate. The Company will continue to account for its investment in TAAE under the equity method of accounting.

**Table of Contents**

The Company holds a majority interest (66%) in The Andersons Ethanol Investment LLC ( TAEI ). This consolidated entity holds a 50% interest in The Andersons Marathon Ethanol LLC ( TAME ). The noncontrolling interest in TAEI is attributed 34% of all gains and losses of TAME.

The following table presents the Company's investment balance in each of its equity method investees by entity.

| (in thousands)                     | <b>September<br/>30,<br/>2010</b> | <b>December<br/>31,<br/>2009</b> | <b>September<br/>30,<br/>2009</b> |
|------------------------------------|-----------------------------------|----------------------------------|-----------------------------------|
| The Andersons Albion Ethanol LLC   | \$ 30,876                         | \$ 28,911                        | \$ 28,158                         |
| The Andersons Clymers Ethanol LLC  | 37,001                            | 33,705                           | 31,179                            |
| The Andersons Marathon Ethanol LLC | 33,847                            | 33,813                           | 27,236                            |
| Lansing Trade Group LLC            | 62,267                            | 59,648                           | 55,304                            |
| Other                              | 1,430                             | 1,283                            | 1,293                             |
| Total                              | <b>\$ 165,421</b>                 | <b>\$ 157,360</b>                | <b>\$ 143,170</b>                 |

**Investment in Debt Securities**

On May 25, 2010, the Company paid \$13.1 million to acquire 100% of newly issued cumulative convertible preferred shares of Iowa Northern Railway Corporation ( IANR ). IANR operates a 163-mile short-line railroad that runs diagonally through Iowa from northwest to southeast from Manly to Cedar Rapids and a branch line from Waterloo to Oelwein. IANR has a fleet of 21 locomotives and approximately 500 railcars and serves primarily agribusiness customers. It is also involved in the development of logistics terminals designed to aid the transloading of various products, including ethanol and wind turbine components. As a result of this investment, the Company has a 49.9% voting interest in IANR, with the remaining 50.1% voting interest held by the common shareholders. The preferred shares purchased by the Company have certain rights associated with them, including voting, dividends, liquidation, redemption and conversion. Dividends accrue to the Company at a rate of 14% annually whether or not declared by IANR and are cumulative in nature. The Company can convert its preferred shares into common shares of IANR at any time. After May 25, 2015, the Company or IANR can cause such preferred shares held by the Company to be redeemed. This investment is accounted for as available-for-sale debt securities in accordance with ASC 320 and is carried at estimated fair value in Other noncurrent assets on the Company's balance sheet. The change in estimated fair value will be recorded within other comprehensive income. The estimated fair value of the Company's investment in IANR as of September 30, 2010 was \$13.1 million.

U.S. financial accounting standards require a Company with a variable interest in a variable interest entity ( VIE ) to consolidate the VIE if the Company is considered the primary beneficiary. Based on the Company's assessment, IANR is considered a VIE. Since the Company does not possess the power to direct the activities of the VIE that most significantly impact the entity's economic performance, it is not considered to be the primary beneficiary of IANR and therefore does not consolidate IANR. The decisions that most significantly impact the economic performance of IANR are made by IANR's Board of Directors. The Board of Directors has five directors; two directors from the Company, two directors from the common shareholders and one independent director who is elected by unanimous decision of the other four directors. The vote of four of the five directors is required for all key decisions.

The Company's current maximum exposure to loss related to IANR is \$13.7 million, which represents the Company's investment plus unpaid accrued dividends to date of \$0.6 million. The Company does not have any obligation or commitments to provide additional financial support to IANR.

In the ordinary course of business, the Company will enter into related party transactions with each of the investments described above. The following table sets forth the related party transactions entered into for the time periods presented.



**Table of Contents**

| (in thousands)                       | Three months ended<br>September 30, |           | Nine months ended<br>September 30, |            |
|--------------------------------------|-------------------------------------|-----------|------------------------------------|------------|
|                                      | 2010                                | 2009      | 2010                               | 2009       |
| Sales and revenues                   | \$ 119,510                          | \$ 99,972 | \$ 353,641                         | \$ 335,833 |
| Purchases of product                 | 108,233                             | 97,580    | 323,304                            | 281,329    |
| Lease income                         | 1,413                               | 1,347     | 4,232                              | 4,095      |
| Labor and benefits reimbursement (a) | 2,654                               | 2,532     | 8,053                              | 7,540      |
| Accounts receivable at September 30, | 15,136                              | 5,501     |                                    |            |
| Accounts payable at September 30,    | 18,229                              | 11,663    |                                    |            |

(a) The Company provides employee and administrative support to the ethanol LLCs, and charges them an allocation of the Company's costs of the related services.

**Note G: Fair Value Measurements**

The following table presents the Company's assets and liabilities measured at fair value on a recurring basis at September 30, 2010, December 31, 2009 and September 30, 2009.

| (in thousands)                   | September 30, 2010 |           |           |            |
|----------------------------------|--------------------|-----------|-----------|------------|
|                                  | Level 1            | Level 2   | Level 3   | Total      |
| <b>Assets (liabilities)</b>      |                    |           |           |            |
| Cash and cash equivalents        | \$ 25,732          | \$        | \$        | \$ 25,732  |
| Commodity derivatives, net       |                    | 77,213    | 1,222     | 78,435     |
| Net margin deposit assets        | 78,345             | (19,733)  |           | 58,612     |
| Convertible preferred securities |                    |           | 13,100    | 13,100     |
| Other assets and liabilities (a) | 8,315              |           | (2,615)   | 5,700      |
| Total                            | \$ 112,392         | \$ 57,480 | \$ 11,707 | \$ 181,579 |

| (in thousands)                   | December 31, 2009 |            |         |            |
|----------------------------------|-------------------|------------|---------|------------|
|                                  | Level 1           | Level 2    | Level 3 | Total      |
| <b>Assets (liabilities)</b>      |                   |            |         |            |
| Cash and cash equivalents        | \$ 145,929        | \$         | \$      | \$ 145,929 |
| Commodity derivatives, net       |                   | (257)      | 1,948   | 1,691      |
| Net margin deposit assets        | 28,836            | (1,824)    |         | 27,012     |
| Net margin deposit liabilities   |                   | (1,965)    |         | (1,965)    |
| Other assets and liabilities (a) | 8,441             |            | (1,763) | 6,678      |
| Total                            | \$ 183,206        | \$ (4,046) | \$ 185  | \$ 179,345 |

| (in thousands)                   | September 30, 2009 |          |         |            |
|----------------------------------|--------------------|----------|---------|------------|
|                                  | Level 1            | Level 2  | Level 3 | Total      |
| <b>Assets (liabilities)</b>      |                    |          |         |            |
| Cash and cash equivalents        | \$ 180,578         | \$       | \$      | \$ 180,578 |
| Commodity derivatives, net       |                    | (34,230) | 1,510   | (32,720)   |
| Net margin deposit assets        | 18,948             |          |         | 18,948     |
| Other assets and liabilities (a) | 9,667              |          | (1,996) | 7,671      |

|       |            |             |          |            |
|-------|------------|-------------|----------|------------|
| Total | \$ 209,193 | \$ (34,230) | \$ (486) | \$ 174,477 |
|-------|------------|-------------|----------|------------|

(a) Included in other assets and liabilities is restricted cash, interest rate and foreign currency derivatives and deferred compensation assets.

**Table of Contents**

A reconciliation of beginning and ending balances for the Company's fair value measurements using Level 3 inputs is as follows:

| (in thousands)   | 2010       |                                  | 2009                       |                           |                            |
|--|------------|----------------------------------|----------------------------|---------------------------|----------------------------|
|  | rate       | Convertible Preferred Securities | Commodity derivatives, net | Interest rate derivatives | Commodity derivatives, net |
| Asset (liability) at December 31,                                | \$ (1,763) | \$                               | \$ 1,948                   | \$ (2,367)                | \$ 5,114                   |
| Realized gains (losses) included in earnings                     | (72)       |                                  | (1,926)                    | (31)                      | (667)                      |
| Unrealized gains (losses) included in other comprehensive income | (126)      |                                  |                            | 230                       |                            |
| New contracts  | 36         |                                  |                            | 92                        |                            |
| Transfers from level 2   |            |                                  |                            |                           |                            |
| Contracts cancelled, transferred to accounts receivable          |            |                                  |                            |                           |                            |
| Asset (liability) at March 31,                                   | \$ (1,925) | \$                               | \$ 22                      | \$ (2,076)                | \$ 4,447                   |
| New investment   |            | 13,100                           |                            |                           |                            |
| Realized gains (losses) included in earnings                     | (99)       |                                  | (15)                       | 191                       | (1,806)                    |
| Unrealized gains (losses) included in other comprehensive income | (253)      |                                  |                            | 272                       |                            |
| Transfers from level 2   |            |                                  |                            |                           | 391                        |
| Asset (liability) at June 30,                                    | \$ (2,277) | \$ 13,100                        | \$ 7                       | \$ (1,613)                | \$ 3,032                   |
| Realized gains (losses) included in earnings                     | (54)       |                                  | 589                        | (54)                      | (675)                      |
| Unrealized gains (losses) included in other comprehensive income | (284)      |                                  |                            | (329)                     |                            |
| Transfers to and from level 2                                    |            |                                  | 626                        |                           | (209)                      |
| Contracts cancelled, transferred to accounts receivable          |            |                                  |                            |                           | (638)                      |
| Asset (liability) at September 30,                               | \$ (2,615) | \$ 13,100                        | \$ 1,222                   | \$ (1,996)                | \$ 1,510                   |

The majority of the Company's assets and liabilities measured at fair value are based on the market approach valuation technique. With the market approach, fair value is derived using prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities.

The Company's net commodity derivatives primarily consist of contracts with producers or customers under which the future settlement date and bushels of commodities to be delivered (primarily wheat, corn, soybeans and ethanol) are fixed and under which the price may or may not be fixed. Depending on the specifics of the individual contracts, the fair value is derived from the futures or options prices on the Chicago Mercantile Exchange ( CME ) or the New York Mercantile Exchange ( NYMEX ) for similar commodities and delivery dates as well as observable quotes for local basis adjustments (the difference between the futures price and the local cash price). Although nonperformance risk, both of the Company and the counterparty, is present in each of these commodity contracts and is a component of the estimated fair values, based on the Company's historical experience with its producers and customers and the

Company's knowledge of their businesses, the Company does not view nonperformance risk to be a significant input to fair value for the majority of these commodity contracts. However, in situations where the Company believes that nonperformance risk is higher (based on past or present experience with a customer or knowledge of the customer's operations or financial condition), the Company classifies these commodity contracts as level 3 in the fair value hierarchy and, accordingly, records estimated fair value adjustments based on internal projections and views of these contracts.

Net margin deposit assets and liabilities are used by the Company to record derivative contracts for which collateral is required pursuant to such contract. The amounts of net margin deposit assets or liabilities are determined on a counterparty by counterparty basis and reflect the fair value of the futures and options contracts that the Company has through the CME, as well as over-the-counter contracts with various counterparties, net of the cash collateral posted with the counterparty (or held by the Company). While over-the-counter contracts themselves are not exchange-traded, the fair value of these contracts is estimated by reference to similar exchange-traded contracts. The Company does not consider nonperformance risk or

**Table of Contents**

credit risk on over-the-counter contracts to be material. This determination is based on credit default rates, credit ratings and other available information.

During the second quarter of 2010, the Company invested \$13.1 million in cumulative convertible preferred shares of Iowa Northern Railway Corporation. These shares are carried at estimated fair value in Other noncurrent assets on the Company's balance sheet. Any change in estimated fair value will be recorded within other comprehensive income. See Note F for further information.

**Fair Value of Financial Instruments**

The fair value of the Company's long-term debt is estimated using quoted market prices or discounted future cash flows based on the Company's current incremental borrowing rates for similar types of borrowing arrangements.

| (in thousands)                                     | September 30,<br>2010 | December 31,<br>2009 |
|--|-----------------------|----------------------|
| Fair value of long-term debt                       | \$ 294,468            | \$ 325,649           |
| Fair value in excess of (less than) carrying value | 6,165                 | 6,688                |

The fair value of the Company's cash equivalents, accounts receivable and accounts payable approximate their carrying value as they are close to maturity.

**Note H: Debt**

The Company is party to a borrowing arrangement with a syndicate of banks (the Second Amended and Restated Loan Agreement). See Note 6 in the Company's 2009 Form 10-K for a complete description of this arrangement. This borrowing arrangement provided the Company with \$390 million in short-term lines of credit and \$85 million in long-term lines of credit.

On September 30, 2010, the Company entered into a new loan agreement with the same syndicate of banks referred to above. This new loan agreement replaces the \$85 million long-term line of credit noted above, expires in five years and provides for \$110 million of borrowing capacity. As of September 30, 2010, no borrowings were outstanding under this new arrangement. Any borrowings under this arrangement will be due on September 30, 2015 and will be at a variable interest rate based off LIBOR plus an applicable spread. On October 7, 2010, the new loan agreement was amended to increase the amount of the long-term line from \$110 million to \$115 million.

The short-term line of credit of \$390 million expires in September 2011. At September 30, 2010, the Company had \$101.4 million outstanding on its short-term line of credit.

On February 26, 2010, the Company entered into an Amended and Restated Note Purchase Agreement for its Senior Guaranteed Notes. The Amended and Restated Note Purchase Agreement changes the maturity of the \$92 million Series A note, which was originally due March 2011, into Series A \$17 million due March 2011; Series A-1 \$25 million due March 2012; Series A-2 \$25 million due March 2013; and Series A-3 \$25 million due March 2014. The Company's long-term debt at September 30, 2010, December 31, 2009 and September 30, 2009 consisted of the following:

|   | September<br>30,<br>2010 | December<br>31,<br>2009 | September<br>30,<br>2009 |
|---|--------------------------|-------------------------|--------------------------|
| Current maturities of long-term debt nonrecourse    | \$ 3,081                 | \$ 5,080                | 7,329                    |
| Current maturities of long-term debt recourse       | 20,872                   | 5,855                   | 19,438                   |
|   | 23,953                   | 10,935                  | 26,767                   |
| Long-term debt, less current maturities nonrecourse | 13,853                   | 19,270                  | 20,611                   |
| Long-term debt, less current maturities recourse    | 250,496                  | 288,756                 | 286,816                  |
|   | \$ 264,349               | \$ 308,026              | \$ 307,427               |

The Company called all debenture bonds earning a rate of interest of 7% or higher during the third quarter. The total amount called was \$17.2 million. During the third quarter of 2010, the Company filed a registration statement with the Securities and Exchange Commission to register \$18 million in 4% five-year

**Table of Contents**

debenture bonds and \$12 million in 5% ten-year debenture bonds. As of this filing that registration has not yet been made effective.

**Note I: Business Acquisitions**

On May 1, 2010, the Company acquired two grain cleaning and storage facilities from O Malley Grain, Inc. ( O Malley ) for a purchase price of \$7.8 million. O Malley is a supplier of consistent, high quality food-grade corn to the snack food and tortilla industries with facilities in Nebraska and Illinois. The goodwill recognized as a result of this acquisition is \$1.2 million as it expands the Company s service of providing specialty grain to food producers. The summarized preliminary purchase price allocation is as follows:

|                               |              |
|-------------------------------|--------------|
| Current assets                | \$ 4,097     |
| Intangible assets             | 1,375        |
| Goodwill                      | 1,231        |
| Property, plant and equipment | 5,959        |
| Other long-term assets        | 111          |
| Current liabilities           | (4,864)      |
| Other long-term liabilities   | (126)        |
| <br>Total purchase price      | <br>\$ 7,783 |

Approximately \$1.1 million of the intangible assets (which include customer lists and a non-compete agreement) are being amortized over 5 years. The other \$0.3 million (which consists of a grower s list) is being amortized over 3 years.

**Note J: Commitments and Contingencies**

The Company is party to litigation, or threats thereof, both as defendant and plaintiff with some regularity, although individual cases that are material in size occur infrequently. As a defendant, the Company establishes reserves for claimed amounts that are considered probable, and capable of estimation. If those cases are resolved for lesser amounts, the excess reserve can be taken into income and, conversely, if those cases are resolved for amounts incremental to what the Company has accrued, the Company records a charge to income. The Company believes it is unlikely that the results of its current legal proceedings for which it is the defendant, even if unfavorable, will be material. As a plaintiff, amounts that are collected can also result in sudden, non-recurring income. Litigation results depend upon a variety of factors, including the availability of evidence, the credibility of witnesses, the performance of counsel, the state of the law, and the impressions of judges and jurors, any of which can be critical in importance, yet difficult, if not impossible, to predict. Consequently, cases currently pending, or future matters, may result in unexpected, and non-recurring losses, or income, from time to time. In that regard, the Company currently is involved in certain disputed matters which may result in significant gains and it is reasonably possible that the Company could recognize material gains from such disputes over the next 12 months (including related to the item referred to below), although for all the reasons cited above neither the likelihood of success, nor the amounts or collection of any settlement or verdict, can be predicted, estimated or assured. In the second quarter, 2010, the Company received a trial verdict in the amount of approximately \$10.2 million in its civil suit against a grain supplier, and 4 personal guarantors, for damages arising from defaulted forward grain contracts. Settlement discussions are underway and collection actions remain in process, although no representation is made as to final collectability of any amount against any defendant.

**Table of Contents**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Forward Looking Statements**

The following Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements which relate to future events or future financial performance and involve known and unknown risks, uncertainties and other factors that may cause actual results, levels of activity, performance or achievements to be materially different from those expressed or implied by these forward-looking statements. You are urged to carefully consider these risks and others, including those risk factors listed under Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2009 ( 2009 Form 10-K ). In some cases, you can identify forward-looking statements by terminology such as may, anticipates, believes, estimates, predicts, or the negative use of these terms or other comparable terminology. These statements are only predictions. Actual events or results may differ materially. These forward-looking statements relate only to events as of the date on which the statements are made and the Company undertakes no obligation, other than any imposed by law, to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements.

**Critical Accounting Policies and Estimates**

Our critical accounting policies and critical accounting estimates, as described in our 2009 Form 10-K, have not materially changed during the first nine months of 2010.

**Executive Overview**

***Grain & Ethanol Group***

The Grain & Ethanol Group operates grain elevators in Ohio, Michigan, Indiana, Illinois and two grain cleaning and storage facilities, one located in Nebraska and one located in Illinois. In addition to storage and merchandising, the Group performs grain trading, risk management and other services for its customers. The Group is also the developer and significant investor in three ethanol facilities located in Indiana, Michigan and Ohio with a nameplate capacity of 275 million gallons. In addition to its investment in these facilities, the Group operates the facilities under management contracts and provides grain origination, ethanol and distillers dried grains ( DDG ) marketing and risk management services for which it is separately compensated. The Group is also a significant investor in Lansing Trade Group LLC, an established trading business with offices throughout the country and internationally.

On May 1, 2010, the Company acquired the assets of O Malley Grain, Inc. for a purchase price of \$7.8 million. O Malley is a grain cleaning and storage facility with locations in Fairmont, Nebraska and Mansfield, Illinois. Since 1981, O Malley has been supplying food grade corn to the snack food and tortilla industry. This acquisition will allow the Company to expand further into the production value chain.

The agricultural grain-based business is one in which changes in selling prices generally move in relationship to changes in purchase prices. Therefore, increases or decreases in prices of the agricultural commodities that the Company deals in will have a relatively equal impact on sales and cost of sales and a minimal impact on gross profit. As a result, changes in sales for the period may not necessarily be indicative of the Group's overall performance. Grain inventories on hand at September 30, 2010 were 68.1 million bushels, of which 20.0 million bushels were stored for others. This compares to 41.6 million bushels on hand at September 30, 2009, of which 19.5 million bushels were stored for others.

According to the October 12, 2010 Crop Progress Report published by the U. S. Department of Agriculture, the corn and soybean harvest is significantly ahead of both last year and the five year average in the



**Table of Contents**

Company's primary region (Indiana, Illinois, Michigan, Ohio and Nebraska) due to favorable weather conditions in the early fall. An average of 66% of planted corn was rated as good to excellent in the Company's primary region which is a slight improvement over conditions at the same time last year. Soybeans rated as good to excellent were an average of 62% which is even with last year. Next year's winter wheat crop is 59% planted with Michigan being the furthest ahead at 73%.

The Group's investments in its three ethanol LLCs had weak results for the third quarter of 2010 compared to the same period in 2009. The ethanol LLCs had previously contracted a significant portion of its third quarter ethanol sales at minimal margins based on their view of the ethanol market at that time. For several reasons, including rising prices for certain inputs and higher than anticipated maintenance and repair costs, results were lower than previously expected.

***Rail Group***

The Rail Group buys, sells, leases, rebuilds and repairs various types of used railcars and rail equipment. The Group also provides fleet management services to fleet owners and operates a custom steel fabrication business. The Group has a diversified fleet of car types (boxcars, gondolas, covered and open top hoppers, tank cars and pressure differential cars) and locomotives and also serves a diversified customer base. The Group intends to continue to build its fleet, diversifying it in terms of lease duration, car types, industries, customers, and geographic dispersion. The Group also strives to be a total rail solutions provider through the contributions of its railcar repair shops. On May 25, 2010, the Company paid \$13.1 million for 100% of newly issued cumulative convertible preferred shares of Iowa Northern Railway (IANR). IANR operates a 163-mile short-line railroad that runs diagonally through Iowa from northwest to southeast from Manly to Cedar Rapids and a branch line from Waterloo to Oelwein. IANR has a fleet of 21 locomotives and approximately 500 railcars and primarily serves agribusiness customers. It is also involved in the development of logistics terminals designed to aid the transloading of various products, including ethanol and wind turbine components.

Railcars and locomotives under management (owned, leased or managed for financial institutions in non-recourse arrangements) at September 30, 2010 were 22,644 compared to 23,975 at September 30, 2009. The current economic downturn has caused a significant decrease in demand and the Company has had to store many of its railcars. The Group's average utilization rate (railcars and locomotives under management that are in lease services, exclusive of railcars managed for third party investors) has decreased from 74.4% for the quarter ended September 30, 2009 to 72.9% for the quarter ended September 30, 2010. Although utilization is down from a year ago, rail traffic on major U.S. railroads has increased 10% since December 31, 2009 and the Group's average utilization increased 2% from the second quarter of 2010. Increased leasing activity late in the third quarter brought the utilization rate as of September 30, 2010 up to 75.6%.

Although the Company has experienced a significant decline in utilization in its railcar business over the last two years, due to the nature of these long-lived assets (low carrying values and long average remaining useful lives), the current economic environment impacting the rail industry would have to persist on a long-term basis for the Company's railcar assets to be impaired and the Company does not believe this will occur.

***Plant Nutrient Group***

The Company's Plant Nutrient Group purchases, stores, formulates, manufactures and sells dry and liquid fertilizer nutrients to dealers and farmers as well as sells reagents for air pollution control technologies used in coal-fired power plants. In addition, they provide warehousing and services to manufacturers and customers, formulate liquid anti-icers and deicers for use on roads and runways, distribute crop protection chemicals and seeds and various other farm inputs. The major fertilizer nutrient products sold by the Company contain nitrogen, phosphate and potash, singly or in combination.

The Company's market area for its plant nutrient wholesale business includes major agricultural states in the Midwest. States with the highest concentration of sales are also the states where the Company's facilities are located—Illinois, Indiana, Michigan, Minnesota, Ohio and Wisconsin. The Plant Nutrient

**Table of Contents**

Group also has farm centers located in Michigan, Indiana, Ohio and Florida. These farm centers offer agricultural fertilizer, crop protection chemicals, seeds, other input supplies and custom application of fertilizer to the farmer. Volume was up sixty percent for the Group during the third quarter of 2010 due to re-stocking of the nutrient pipeline spurred by rising grain prices, an early harvest, and favorable application weather throughout the Midwest. Fertilizer prices have been increasing significantly as well and have returned to levels at or above their long-term trend lines. The Company is closely monitoring the rising fertilizer prices as well as its inventory positions and has implemented policies and improved tools to monitor and control price risk to avoid a re-occurrence of the magnitude of lower-of-cost-or-market inventory write-downs that occurred in 2008 when then record prices collapsed.

**Turf & Specialty Group**

The Turf & Specialty Group produces granular fertilizer products for the professional lawn care and golf course markets. It also sells consumer fertilizer and control products for do-it-yourself application, to mass merchandisers, small independent retailers and other lawn fertilizer manufacturers and performs contract manufacturing of fertilizer and control products. The Group is one of a limited number of processors of corncob-based products in the United States. These products serve the chemical and feed ingredient carrier, animal litter and industrial markets, and are distributed throughout the United States and Canada and into Europe and Asia. The turf products industry is highly seasonal, with the majority of sales occurring from early spring to early summer. Corncob-based products are sold throughout the year.

The Group continues to see positive results from its focus on premium, proprietary products and expanded product lines. The Group has growth opportunities with its golf products, patented cat litter technology, corncob-based Bed-O cobs® brand and patented dispersible particle technology DG Lite®. The Group will continue to focus on its research and development capabilities to develop higher value, proprietary products.

**Retail Group**

The Retail Group includes large retail stores operated as The Andersons and a specialty food market operated as The Andersons Market. The Group also operates a sales and service facility for outdoor power equipment near one of its retail stores. The retail concept is *More for Your Home*® and the stores focus on providing significant product breadth with offerings in home improvement and other mass merchandise categories, as well as specialty foods, wine and indoor and outdoor garden centers. During the third quarter the Group completed a major reset of the grocery and lawn and garden areas in three of its large retail stores to offer a wider product mix.

**Other**

The Other business segment of the Company represents corporate functions that provide support and services to the operating segments. The results contained within this segment include expenses and benefits not allocated back to the operating segments.

**Operating Results**

| (in thousands)                        | Three months ended |            | Nine months ended |              |
|---------------------------------------|--------------------|------------|-------------------|--------------|
|                                       | September 30,      |            | September 30,     |              |
|                                       | 2010               | 2009       | 2010              | 2009         |
| Sales and merchandising revenues      | \$ 706,825         | \$ 601,000 | \$ 2,239,822      | \$ 2,109,346 |
| Cost of sales                         | 653,716            | 549,990    | 2,040,609         | 1,923,628    |
| Gross profit                          | 53,109             | 51,010     | 199,213           | 185,718      |
| Operating, administrative and general | 50,143             | 51,303     | 146,653           | 144,556      |
| Interest expense                      | 4,625              | 5,123      | 13,923            | 15,974       |
| Equity in earnings of affiliates      | (1,096)            | 5,275      | 15,476            | 2,385        |
| Other income, net                     | 3,561              | 2,443      | 9,096             | 6,406        |
| Income before income taxes            | \$ 806             | \$ 2,302   | \$ 63,209         | \$ 33,979    |



**Table of Contents**

The following discussion focuses on the operating results as shown in the consolidated statements of income with a separate discussion by segment. Additional segment information is included in the notes to the condensed consolidated financial statements herein in Note E: Segment Information.

**Comparison of the three months ended September 30, 2010 with the three months ended September 30, 2009:  
Grain & Ethanol Group**

| (in thousands)  | <b>Three months ended<br/>September 30,</b> |             |
|---|---|-------------|
|   | <b>2010</b>                                 | <b>2009</b> |
| Sales and merchandising revenues                      | <b>\$498,245</b>                            | \$450,762   |
| Cost of sales   | <b>476,873</b>                              | 426,274     |
| Gross profit  | <b>21,372</b>                               | 24,488      |
| Operating, administrative and general                 | <b>17,134</b>                               | 19,058      |
| Interest expense                                      | <b>2,420</b>                                | 2,207       |
| Equity in earnings of affiliates                      | <b>(1,097)</b>                              | 5,271       |
| Other income, net                                     | <b>709</b>                                  | 751         |
| Operating income before noncontrolling interest       | <b>1,430</b>                                | 9,245       |
| (Income) loss attributable to noncontrolling interest | <b>1,026</b>                                | (367)       |
| Operating income                                      | <b>\$ 2,456</b>                             | \$ 8,878    |

Operating results for the Grain & Ethanol Group decreased \$6.4 million over the results from the same period last year. Sales and merchandising revenues for the Group increased \$47.5 million, or 11%, and is the result of rising commodity prices and increased volumes. Gross profit for the Group decreased \$3.1 million compared to the third quarter of 2009 and is a result of decreased space income, and more specifically basis income. Basis is defined as the difference between the cash price of a commodity in one of the Company's facilities and the nearest exchange traded futures price. During the first half of 2010 wheat basis narrowed and the Company recognized a significant amount of basis income. During the third quarter, this did not continue and the Group actually lost some of the basis gains it had recognized during the first half.

Operating expenses for the Group decreased \$1.9 million, or 10%, over the same period in 2009. In the third quarter of 2009, the Company recorded a \$5.4 million increase to its bad debt reserve. Excluding bad debt expense, operating expenses increased \$3.5 million and is spread among several expense categories related primarily to growth as well as an earlier than normal harvest.

Equity in earnings of affiliates decreased \$6.4 million over the same period in 2009. Income from the Group's three ethanol LLCs decreased \$6.2 million and income from Lansing Trade Group LLC ( LTG ) decreased \$0.2 million. As mentioned previously, income from the three ethanol LLCs was significantly lower compared to the third quarter of 2009. The LLCs had previously contracted for third quarter ethanol sales at minimal margins, based on their view of the ethanol market at that time. For several reasons, including rising prices for certain inputs and higher than anticipated maintenance and repair costs, results were lower than expected for the quarter.

**Table of Contents*****Rail Group***

| (in thousands)                        | <b>Three months ended<br/>September 30,</b> |             |
|---------------------------------------|---|-------------|
|                                       | <b>2010</b>                                 | <b>2009</b> |
| Sales and merchandising revenues      | <b>\$22,314</b>                             | \$21,156    |
| Cost of sales                         | <b>19,737</b>                               | 17,990      |
| Gross profit                          | <b>2,577</b>                                | 3,166       |
| Operating, administrative and general | <b>2,995</b>                                | 3,166       |
| Interest expense                      | <b>1,279</b>                                | 1,130       |
| Other income, net                     | <b>1,782</b>                                | 66          |
| Operating income                      | <b>\$ 85</b>                                | \$ (1,064)  |

Operating results for the Rail Group improved \$1.1 million compared to the results from the same period last year. Leasing revenues decreased \$2.8 million, however, car sales increased \$2.7 million. Sales in the Group's repair and fabrication shops increased \$1.3 million. The decrease in leasing revenues is attributable to the significant decrease in utilization. While utilization is down from the same period last year, it has increased 2% from the second quarter of 2010. This is a good indication that things may be starting to improve. Increased leasing activity late in the third quarter brought the utilization rate as of September 30, 2010 up to 75.6%.

Gross profit for the Group decreased \$0.6 million compared to the third quarter of 2009. Gross profit in the leasing business decreased \$1.9 million, or 101%, and can be attributed to the decreased utilization and increased storage and maintenance costs compared to the same period last year. Gross profit on car sales increased \$0.9 million and is attributable to more cars sold and higher scrap prices. Gross profit in the repair and fabrication shops increased \$0.4 million.

Other income for the Group increased \$1.7 million due primarily to accrued dividend income from IANR in the amount of \$0.5 million and gains from the sale of certain assets of \$0.8 million.

***Plant Nutrient Group***

| (in thousands)                        | <b>Three months ended<br/>September 30,</b> |             |
|---------------------------------------|---|-------------|
|                                       | <b>2010</b>                                 | <b>2009</b> |
| Sales and merchandising revenues      | <b>\$129,109</b>                            | \$70,446    |
| Cost of sales                         | <b>114,883</b>                              | 62,240      |
| Gross profit                          | <b>14,226</b>                               | 8,206       |
| Operating, administrative and general | <b>11,933</b>                               | 10,315      |
| Interest expense                      | <b>1,065</b>                                | 998         |
| Equity in earnings of affiliates      | <b>1</b>                                    | 1           |
| Other income, net                     | <b>233</b>                                  | 337         |
| Operating income                      | <b>\$ 1,462</b>                             | \$ (2,769)  |

Operating results for the Plant Nutrient Group increased \$4.2 million over the same period last year. Sales and merchandising revenues increased \$58.7 million, or 83%, due to a 60% increase in volume and a 15% increase in the average price per ton sold. An early harvest, rising grain prices and nice weather during the summer and early fall

allowed more product to be sold and applied than in the third quarter of 2009. Gross profit for the Group increased \$6.0 million, or 73% as a result of both the increased volume and a 16% increase in gross profit per ton sold. Operating expenses for the Group increased 16% over the same period last year due primarily to increased maintenance and bad debt expense.

**Table of Contents*****Turf & Specialty Group***

| (in thousands)                        | <b>Three months ended<br/>September 30,</b> |             |
|---------------------------------------|---|-------------|
|                                       | <b>2010</b>                                 | <b>2009</b> |
| Sales and merchandising revenues      | <b>\$23,156</b>                             | \$21,451    |
| Cost of sales                         | <b>17,939</b>                               | 16,983      |
| Gross profit                          | <b>5,217</b>                                | 4,468       |
| Operating, administrative and general | <b>5,415</b>                                | 4,771       |
| Interest expense                      | <b>337</b>                                  | 298         |
| Other income, net                     | <b>244</b>                                  | 287         |
| Operating income                      | <b>\$ (291)</b>                             | \$ (314)    |

Operating results for the Turf & Specialty Group improved slightly compared to results from the same period last year. Sales in the lawn fertilizer business increased \$0.4 million, or 2%, due primarily to a 5% increase in volume partially offset by a 3% decrease in the average price per ton sold. The Group has seen a positive reception to its professional products; however, competitive pressure on its non-patented products remains very intense. Sales in the cob business increased \$1.3 million, or 33% over the third quarter of 2009 due to a 36% increase in volume, partially offset by a 2% decrease in the average price per ton sold. Gross profit for the Group increased \$0.7 million, or 17%, due to the volume increases mentioned previously and an overall 2% increase in gross profit per ton.

Operating expenses for the Group increased \$0.6 million, or 13%, over the same period last year and is due primarily to a one-time credit received in 2009 related to the freezing of the Company's defined benefit pension plan.

***Retail Group***

| (in thousands)                        | <b>Three months ended<br/>September 30,</b> |             |
|---------------------------------------|---|-------------|
|                                       | <b>2010</b>                                 | <b>2009</b> |
| Sales and merchandising revenues      | <b>\$34,001</b>                             | \$37,185    |
| Cost of sales                         | <b>24,284</b>                               | 26,503      |
| Gross profit                          | <b>9,717</b>                                | 10,682      |
| Operating, administrative and general | <b>11,184</b>                               | 12,825      |
| Interest expense                      | <b>312</b>                                  | 253         |
| Other income, net                     | <b>128</b>                                  | 111         |
| Operating income                      | <b>\$ (1,651)</b>                           | \$ (2,285)  |

Operating results for the Retail Group improved \$0.6 million compared to the same period last year. Sales decreased \$3.2 million, of which \$3.0 million was a result of the closing of the Lima, Ohio store. Same store customer counts decreased 2% while the same store average sale per customer increased 1%. Gross profit decreased \$1.0 million, or 9%, as a result of the decreased sales.

Operating expenses for the Group decreased 13% due primarily to the closure of the Group's Lima, Ohio store in the fourth quarter of 2009.

**Table of Contents****Other**

| (in thousands)                        | Three months ended<br>September 30, |          |
|---------------------------------------|-------------------------------------|----------|
|                                       | 2010                                | 2009     |
| Sales and merchandising revenues      | \$                                  | \$       |
| Cost of sales                         |                                     |          |
| Gross profit                          |                                     |          |
| Operating, administrative and general | 1,482                               | 1,168    |
| Interest expense (income)             | (788)                               | 237      |
| Equity in earnings of affiliates      |                                     | 3        |
| Other income, net                     | 465                                 | 891      |
| Operating loss                        | \$ (229)                            | \$ (511) |

Net corporate operating losses not allocated to business segments reduced \$0.3 million compared to the same period last year.

As a result of the above, income attributable to the Company of \$1.4 million for the third quarter of 2010 was \$0.1 million higher than income attributable to the Company of \$1.3 million recognized in the third quarter of 2009. Income tax expense of \$0.4 million was provided at 23.9%. The Company anticipates that its 2010 effective annual rate will be 37.8%. In the third quarter of 2009, income tax expense of \$0.7 million was provided at a rate of 35.4%. The Company's actual 2009 effective tax rate was 36.4%. The increase in the effective rate for 2010 is due primarily to a one-time adjustment of \$1.5 million as a result of the Patient Protection and Affordable Care Act which was signed into law in the first quarter of 2010. See Note D for further explanation.

**Grain & Ethanol Group**

| (in thousands)                                  | Nine months ended<br>September 30, |             |
|---|------------------------------------|-------------|
|   | 2010                               | 2009        |
| Sales and merchandising revenues                | \$1,492,814                        | \$1,431,684 |
| Cost of sales                                   | 1,415,436                          | 1,360,572   |
| Gross profit                                    | 77,378                             | 71,112      |
| Operating, administrative and general           | 46,983                             | 45,785      |
| Interest expense                                | 5,103                              | 7,003       |
| Equity in earnings of affiliates                | 15,471                             | 2,376       |
| Other income, net                               | 2,006                              | 1,900       |
| Operating income before noncontrolling interest | 42,769                             | 22,600      |
| Loss attributable to noncontrolling interest    | 25                                 | 944         |
| Operating income                                | \$ 42,794                          | \$ 23,544   |

Operating results for the Grain & Ethanol Group increased \$19.3 million compared to results from the same period last year. Sales and merchandising revenues for the Group increased \$61.1 million, or 4%, and is the result of increased volumes in both grain and ethanol sales. Gross profit for the Group increased \$6.3 million, or 9%, compared



to the first nine months of 2009 and relates primarily to a \$2.6 million increase in space income and an increase in fees received from pricing programs the Company offers to its producers.

Operating expenses for the Group increased \$1.2 million, or 3%, compared to the same period in 2009. Excluding bad debt expense, for which the Company took a \$5.4 million charge in 2009, operating expenses increased \$6.6 million.

This increase is spread among several expense categories related primarily to growth (including \$1.5 million related to O Malley, the Group's 2010 business acquisition) as well as an earlier than normal harvest.

Interest expense for the Group decreased \$1.9 million, or 27%, compared to the same period in 2009 due to the decreased need to cover margin deposit requirements during the first half of 2010.

**Table of Contents**

Equity in earnings of affiliates increased \$13.1 million compared to the same period in 2009. Income from the Group's three ethanol LLCs increased \$7.7 million and income from Lansing Trade Group LLC ( LTG ) increased \$5.3 million. Income from the three ethanol LLCs improved during the first half of the year as a large percentage of the ethanol sales had been contracted ahead at profitable margins.

**Rail Group**

| (in thousands)                        | Nine months ended<br>September 30, |          |
|---------------------------------------|------------------------------------|----------|
|                                       | 2010                               | 2009     |
| Sales and merchandising revenues      | \$72,639                           | \$71,688 |
| Cost of sales                         | 61,709                             | 57,976   |
| Gross profit                          | 10,930                             | 13,712   |
| Operating, administrative and general | 9,872                              | 9,967    |
| Interest expense                      | 3,923                              | 3,561    |
| Other income, net                     | 4,090                              | 253      |
| Operating income                      | \$ 1,225                           | \$ 437   |

Operating results for the Rail Group increased \$0.8 million compared to the results from the same period last year. Leasing revenues decreased \$11.6 million, however, car sales increased \$10.3 million. Sales in the Group's repair and fabrication shops increased \$2.3 million. The decrease in leasing revenues is attributable to the decrease in utilization. The increase in car sales is a function of more cars sold.

Gross profit for the Group decreased \$2.8 million compared to the first nine months of 2009. Gross profit in the leasing business decreased \$7.9 million, or 83%, and can be attributed to the decreased utilization and increased storage costs compared to the same period last year. Gross profit on car sales increased \$4.0 million and is attributable to more cars sold and higher sales prices. Gross profit in the repair and fabrication shops increased \$1.1 million. Other income increased \$3.8 million due to \$2.2 million in settlements received from customers for railcars returned at the end of a lease that were not in the required operating condition. These settlements may be negotiated in lieu of a customer performing the required repairs. In addition, the Group recognized \$0.6 million in dividend income from its investment in IANR and another \$0.8 million from the sale of certain assets.

**Plant Nutrient Group**

| (in thousands)                        | Nine months ended<br>September 30, |           |
|---------------------------------------|------------------------------------|-----------|
|                                       | 2010                               | 2009      |
| Sales and merchandising revenues      | \$460,671                          | \$379,846 |
| Cost of sales                         | 402,886                            | 335,012   |
| Gross profit                          | 57,785                             | 44,834    |
| Operating, administrative and general | 34,127                             | 33,817    |
| Interest expense                      | 3,331                              | 2,995     |
| Equity in earnings of affiliates      | 5                                  | 6         |
| Other income, net                     | 866                                | 1,595     |
| Operating income                      | \$ 21,198                          | \$ 9,623  |

Operating results for the Plant Nutrient Group increased \$11.6 million compared to the same period last year. Sales and merchandising revenues increased \$80.8 million, of which \$34.0 million is increased sales from the newly acquired business in August of 2009. Excluding that business, sales increased \$46.8 million, or 12%, due to a combination of a 21% increase in volume partially offset by a 7% decrease in the average price per ton sold. Gross profit for the Group increased \$13.0 million, or 29% as a result of the increased volume. Operating expenses for the Group remained relatively flat compared to the same period last year.

**Table of Contents*****Turf & Specialty Group***

| (in thousands)                        | <b>Nine months ended<br/>September 30,</b> |             |
|---------------------------------------|--|-------------|
|                                       | <b>2010</b>                                | <b>2009</b> |
| Sales and merchandising revenues      | <b>\$ 105,971</b>                          | \$ 105,906  |
| Cost of sales                         | <b>84,282</b>                              | 85,405      |
| Gross profit                          | <b>21,689</b>                              | 20,501      |
| Operating, administrative and general | <b>16,489</b>                              | 14,394      |
| Interest expense                      | <b>1,379</b>                               | 1,110       |
| Other income, net                     | <b>1,038</b>                               | 828         |
| Operating income                      | <b>\$ 4,859</b>                            | \$ 5,825    |

Operating results for the Turf & Specialty Group decreased \$1.0 million compared to results from the same period last year. Sales in the lawn fertilizer business decreased \$2.6 million, or 3%, due primarily to decreases in selling prices. Volume within the lawn fertilizer business increased slightly. The Group has seen a positive reception to its new professional products; however, competitive pressure on its non-patented products remains very intense. Sales in the cob business increased \$2.6 million, or 22% compared to the first nine months of 2009 due to an increase in volume of 22%. The average price per ton sold remained relatively unchanged period over period. Gross profit for the Group increased \$1.2 million. Gross profit in the lawn fertilizer business was up 2% per ton, however, the increased sales in the cob business were in lower margin products resulting in a 4% decrease in gross profit per ton in that business. Operating expenses for the Group increased \$2.1 million, or 15%, over the same period last year and is due to a one-time credit received in 2009 related to the freezing of the Company's defined benefit pension plan as well as other increased employee costs.

***Retail Group***

| (in thousands)                        | <b>Nine months ended<br/>September 30,</b> |             |
|---------------------------------------|--|-------------|
|                                       | <b>2010</b>                                | <b>2009</b> |
| Sales and merchandising revenues      | <b>\$ 107,727</b>                          | \$ 120,222  |
| Cost of sales                         | <b>76,296</b>                              | 84,663      |
| Gross profit                          | <b>31,431</b>                              | 35,559      |
| Operating, administrative and general | <b>33,367</b>                              | 37,287      |
| Interest expense                      | <b>868</b>                                 | 752         |
| Other income, net                     | <b>404</b>                                 | 358         |
| Operating loss                        | <b>\$ (2,400)</b>                          | \$ (2,122)  |

Operating results for the Retail Group decreased \$0.3 million compared to the same period last year. Sales decreased \$12.5 million, of which \$8.6 million was a result of the closure of the Lima, Ohio store in late 2009. Same store customer counts decreased 5%, however, same store average sale per customer increased 1%. Gross profit also decreased as a result of the decreased sales and lower margins.

Operating expenses for the Group decreased 11% due primarily to the closure of the Lima, Ohio store.



**Table of Contents****Other**

| (in thousands)                        | <b>Nine months ended<br/>September 30,</b> |             |
|---------------------------------------|--|-------------|
|                                       | <b>2010</b>                                | <b>2009</b> |
| Sales and merchandising revenues      | \$   | \$          |
| Cost of sales                         |  |             |
| Gross profit                          |  |             |
| Operating, administrative and general | <b>5,815</b>                               | 3,306       |
| Interest expense (income)             | <b>(681)</b>                               | 553         |
| Equity in earnings of affiliates      |  | 3           |
| Other income (loss), net              | <b>692</b>                                 | 1,472       |
| Operating loss                        | <b>\$ (4,442)</b>                          | \$ (2,384)  |

Net corporate operating expenses not allocated to business segments increased \$2.5 million over the same period last year due primarily to increased expenses related to pension and performance incentives.

As a result of the above, income attributable to The Andersons, Inc. of \$38.8 million for the first nine months of 2010 was \$16.7 million higher than income attributable to The Andersons, Inc. of \$22.1 million recognized in the first nine months of 2009. Income tax expense of \$24.4 million was provided at 38.6%. The Company anticipates that its 2010 effective annual rate will be 37.8%. In the first nine months of 2009, income tax expense of \$12.8 million was provided at a rate of 36.7%. The Company's actual 2009 effective tax rate was 36.4%. The increase in the effective rate for 2010 is due primarily to a one time adjustment to increase tax expense by \$1.5 million as a result of the Patient Protection and Affordable Care Act which was signed into law in the first quarter of 2010. See Note D for further explanation.

**Liquidity and Capital Resources***Operating Activities and Liquidity*

The Company's operations used cash of \$146.6 million in the first nine months of 2010 compared to cash provided by operations of \$191.2 million in the first nine months of 2009. The decrease in operating cash flows compared to the first nine months of 2009 is the result of significantly increased commodity prices and the related margin call requirements on open futures positions which occurred primarily in the third quarter. Net working capital at September 30, 2010 was \$273.2 million, a \$34.5 million decrease from December 31, 2009 and a \$26.1 million decrease from September 30, 2009.

The Company made income tax payments of \$11.6 million and \$24.7 million in the third quarter and nine months to date of 2010, respectively, and expects to make additional payments totaling approximately \$0.5 million for the remainder of 2010.

*Investing Activities*

Total capital spending for 2010 on property, plant and equipment in the Company's base business is expected to be approximately \$36 million. Through the nine months of 2010, the Company has spent \$23.4 million.

In addition to spending on conventional property, plant and equipment, the Company expects to spend \$23 million for the purchase of railcars, locomotives and related leases and capitalized modifications of railcars. The Company expects to offset this amount by proceeds from the sales and dispositions of other railcars. Through September 30, 2010, the Company has invested \$13.6 million in the purchase of additional railcars and related leases, offset by proceeds from car sales of \$17.5 million.

On May 1, 2010, the Company acquired the assets of O Malley Grain, Inc. for a purchase price of \$7.8 million. O Malley is a grain cleaning and storage facility with locations in Fairmont, Nebraska and Mansfield, Illinois. Since 1981, O Malley has been supplying food grade corn to the snack food and



**Table of Contents**

tortilla industry. This acquisition will allow the Company to expand further into the production value chain. On May 25, 2010, the Company paid \$13.1 million for 100% of newly issued cumulative convertible preferred shares of Iowa Northern Railroad (IANR). IANR operates a 163-mile short-line railroad that runs diagonally through Iowa from northwest to southeast from Manly to Cedar Rapids and a branch line from Waterloo to Oelwein. IANR has a fleet of 21 locomotives and 500 railcars and serves primarily agribusiness customers. It is also involved in the development of logistics terminals designed to aid the transloading of various products, including ethanol and wind turbine components.

*Financing Arrangements*

The Company has significant committed short-term lines of credit available to finance working capital, primarily inventories, margin calls on commodity contracts and accounts receivable. The Company is party to a borrowing arrangement with a syndicate of banks. On September 20, 2010 the long-term portion of that line was increased. The Company now has \$390 million in short-term lines of credit and \$115 million in long-term lines of credit. The Company had minimal borrowings on its line of credit through the first half of 2010, however, increasing commodity prices throughout the third quarter has required margin calls on open futures contracts which were funded with the Company's line of credit, consistent with past practices. The daily maximum for margin calls is approximately \$50 million. At September 30, 2010, the Company had \$101.4 million drawn on its short-term line of credit. The Company continues to feel that it has adequate capacity to meet its funding needs in the near term but subsequent to the end of the third quarter, has moved to increase bank lines of credit in advance of next spring's typically higher borrowing needs and in light of recent commodity price volatility. Peak short-term borrowings for the Company to date are \$118.7 million on September 27, 2010. Typically, the Company's highest borrowing occurs in the spring due to seasonal inventory requirements in the fertilizer and retail businesses, credit sales of fertilizer and a customary reduction in grain payables due to the cash needs and market strategies of grain customers. Secondly, borrowing is also increased during the fall harvest time as the Company builds both grain and fertilizer inventories.

A cash dividend of \$0.085 was paid in the first quarter of 2009, a cash dividend of \$0.0875 was paid in the second, third and fourth quarters of 2009 and the first quarter of 2010. A cash dividend of \$0.09 was paid in the second and third quarters of 2010. On August 20, 2010, the Company declared a cash dividend of \$0.09 per common share payable on October 22, 2010 to shareholders of record on October 1, 2010. During the first nine months of 2010, the Company issued approximately 151,000 shares to employees and directors under its equity-based compensation plans. Certain of the Company's borrowings include covenants that, among other things, impose minimum levels of working capital and equity, and impose limitations on additional debt. The Company was in compliance with all such covenants at September 30, 2010. In addition, certain of the long-term borrowings are collateralized by first mortgages on various facilities or are collateralized by railcar assets. The Company's non-recourse long-term debt is collateralized by railcar and locomotive assets. During the first half of 2010, the Company entered into an Amended and Restated Note Purchase Agreement for its Senior Guaranteed notes. The Amendment changes the maturity of the \$92 million Series A note, which was originally due March 2011, into Series A-1 \$17 million due March 2011; Series A-1 \$25 million due March 2012; Series A-2 \$25 million due March 2013; and Series A-3 \$25 million due March 2014. Because the Company is a significant consumer of short-term debt in peak seasons and the majority of this is variable rate debt, increases in interest rates could have a significant impact on the profitability of the Company. In addition, periods of high grain prices and/or unfavorable market conditions could require the Company to make additional margin deposits on its exchange traded futures contracts. Conversely, in periods of declining prices, the Company receives a return of cash.

The Company had standby letters of credit outstanding of \$14.7 million at September 30, 2010, of which \$8.1 million represents a credit enhancement for industrial revenue bonds. After the standby letters of



**Table of Contents**

credit, the Company had \$273.9 million remaining available under its short-term line of credit at September 30, 2010.

**Off-Balance Sheet Transactions**

The Company's Rail Group utilizes leasing arrangements that provide off-balance sheet financing for its activities. The Company leases railcars from financial intermediaries through sale-leaseback transactions, the majority of which involve operating leasebacks. Railcars owned by the Company or leased by the Company from a financial intermediary are generally leased to a customer under an operating lease. The Company also arranges non-recourse lease transactions under which it sells railcars or locomotives to a financial intermediary and assigns the related operating lease to the financial intermediary on a non-recourse basis. In such arrangements, the Company generally provides ongoing railcar maintenance and management services for the financial intermediary and receives a fee for such services. On most of the railcars and locomotives that are not on its balance sheet, the Company holds an option to purchase at the end of the lease.

The following table describes the Company's railcar and locomotive positions at September 30, 2010:

| <b>Method of Control</b>  | <b>Financial Statement</b>     | <b>Number</b> |
|---|--------------------------------|---------------|
| Owned-railcars available for sale   | On balance sheet    current    | 122           |
| Owned-railcar assets leased to others   | On balance sheet    noncurrent | 13,360        |
| Railcars leased from financial intermediaries   | Off balance sheet              | 6,989         |
| Railcars    non-recourse arrangements   | Off balance sheet              | 2,050         |
| <b>Total Railcars</b>   |                                | <b>22,521</b> |
| Locomotive assets leased to others  | On balance sheet    noncurrent | 27            |
| Locomotives leased from financial intermediaries  | Off balance sheet              | 4             |
| Locomotives    leased from financial intermediaries under limited recourse arrangements | Off balance sheet              | 14            |
| Locomotives    non-recourse arrangements  | Off balance sheet              | 78            |
| <b>Total Locomotives</b>  |                                | <b>123</b>    |

In addition, the Company manages 792 railcars for third-party customers or owners for which it receives a fee.

**Item 3. Quantitative and Qualitative Disclosures about Market Risk**

For further information, refer to our Annual Report on Form 10-K for the year ended December 31, 2009. There were no material changes in market risk, specifically commodity and interest rate risk during the nine months ended September 30, 2010.

**Item 4. Controls and Procedures**

The Company is not organized with one Chief Financial Officer. Our Vice President, Controller and CIO is responsible for all accounting and information technology decisions while our Vice President, Finance and Treasurer is responsible for all treasury functions and financing decisions. Each of them, along with the President and Chief Executive Officer ( Certifying Officers ), are responsible for evaluating our disclosure controls and procedures. These Certifying Officers have evaluated our disclosure controls and procedures as defined in the rules of the Securities and Exchange Commission, as of September 30, 2010, and have determined that such controls and procedures were effective.

Our Certifying Officers are primarily responsible for the accuracy of the financial information that is presented in this report. To meet their responsibility for financial reporting, they have established internal controls and procedures

which they believe are adequate to provide reasonable assurance that the Company's assets are protected from loss. These procedures are reviewed by the Company's internal

**Table of Contents**

auditors in order to monitor compliance. In addition, our Board of Director s Audit Committee, which is composed entirely of independent directors, meets regularly with each of management and our internal auditors to review accounting, auditing and financial matters.

There were no changes in internal controls over financial reporting or in other factors that have materially affected or could materially affect internal controls over financial reporting, in each case, during the third quarter of 2010.

**Part II. Other Information****Item 1. Legal Proceedings**

The Company has received, and is cooperating fully with, a request for information from the United States Environmental Protection Agency ( U.S. EPA ) regarding the history of its grain and fertilizer facility along the Maumee River in Toledo, Ohio. The U.S. EPA is investigating the possible introduction into the Maumee River of hazardous materials potentially leaching from rouge piles deposited along the riverfront by glass manufacturing operations that existed in the area prior to the Company s initial acquisition of its land in 1960. The Company has on several prior occasions cooperated with local, state and federal regulators to install or improve drainage systems to contain storm water runoff and sewer discharges along its riverfront property to minimize the potential for such leaching. Other area land owners and the successor to the original glass making operations have also been contacted by the U.S. EPA for information. The U.S. EPA s investigation is in its early stages, and no claim or finding has been asserted.

The Company has been named in a complaint filed by the Illinois Environmental Protection Agency for storm water runoff allegedly contaminated by contact with corn piles stored at its Canton, Illinois grain handling facility. The storm water runoff is alleged to have depleted oxygen levels in two nearby ponds, resulting in fish kills. Also named is a neighboring third party owned and operated ethanol plant for whom the Company provided corn. The Company is cooperating fully with state authorities. The Company does not believe that any clean up expenses or fines that may be assessed are likely to be material. Portions of certain of the costs incurred may also be insured under the Company s environmental liability policies.

The Company is also currently subject to various claims and suits arising in the ordinary course of business, which include environmental issues, employment claims, contractual disputes, and defensive counter claims. The Company accrues expenses where litigation losses are deemed probable and estimable.

**Item 1A. Risk Factors**

Our operations are subject to risks and uncertainties that could cause actual results to differ materially from those discussed in this Form 10-Q and could have a material adverse impact on our financial results. These risks can be impacted by factors beyond our control as well as by errors and omissions on our part. The significant factors known to us that could materially adversely affect our business, financial condition or operating results are described in the 2009 10-K (Item 1A). There has been no material changes in the risk factors set forth therein.

**Item 6. Exhibits**

## (a) Exhibits

| No.  | Description   |
|------|---|
| 31.1 | Certification of the President and Chief Executive Officer under Rule 13(a)-14(a)/15d-14(a) |
| 31.2 | Certification of the Vice President, Controller and CIO under Rule 13(a)-14(a)/15d-14(a)    |
| 31.3 | Certification of the Vice President, Finance and Treasurer under Rule 13(a)-14(a)/15d-14(a) |
| 32.1 | Certifications Pursuant to 18 U.S.C. Section 1350   |

**Table of Contents**

**Signatures**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE ANDERSONS, INC.  
(Registrant)

Date: November 8, 2010

By /s/ Michael J. Anderson  
Michael J. Anderson  
President and Chief Executive Officer

Date: November 8, 2010

By /s/ Richard R. George  
Richard R. George  
Vice President, Controller and CIO  
(Principal Accounting Officer)

Date: November 8, 2010

By /s/ Nicholas C. Conrad  
Nicholas C. Conrad  
Vice President, Finance and Treasurer  
(Principal Financial Officer)

33

---

**Table of Contents**

**Exhibit Index  
The Andersons, Inc.**

| No.  | Description   |
|------|---|
| 31.1 | Certification of the President and Chief Executive Officer under Rule 13(a)-14(a)/15d-14(a) |
| 31.2 | Certification of the Vice President, Controller and CIO under Rule 13(a)-14(a)/15d-14(a)    |
| 31.3 | Certification of the Vice President, Finance and Treasurer under Rule 13(a)-14(a)/15d-14(a) |
| 32.1 | Certifications Pursuant to 18 U.S.C. Section 1350   |