

ITT EDUCATIONAL SERVICES INC  
Form 10-Q  
July 26, 2007  
UNITED STATES

**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

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**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the quarterly period ended **June 30, 2007**

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number **1-13144**

**ITT EDUCATIONAL SERVICES, INC.**  
(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**36-2061311**  
(I.R.S. Employer Identification No.)

**13000 North Meridian Street**  
**Carmel, Indiana**  
(Address of principal executive offices)

**46032-1404**  
(Zip Code)

Registrant's telephone number, including area code: **(317) 706-9200**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

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Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

**40,366,520**

Number of shares of Common Stock, \$.01 par value, outstanding at June 30, 2007

**ITT EDUCATIONAL SERVICES, INC.**

Carmel, Indiana

Quarterly Report to Securities and Exchange Commission

June 30, 2007

**PART I**

**FINANCIAL INFORMATION**

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**ITT EDUCATIONAL SERVICES, INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(Dollars in thousands, except per share data)

|  | June 30, 2007<br>(unaudited) | As of<br>December 31, 2006 | June 30, 2006<br>(unaudited) |
|--|------------------------------|----------------------------|------------------------------|
| <b>Assets</b>  |                              |                            |                              |
| Current assets:  |                              |                            |                              |
| Cash and cash equivalents  | \$10,079                     | \$161,905                  | \$8,073                      |
| Short-term investments   | 290,285                      | 195,007                    | 205,954                      |
| Accounts receivable, net   | 9,930                        | 9,367                      | 9,736                        |
| Deferred income taxes  | 9,464                        | 4,771                      | 4,950                        |
| Prepaid expenses and other current assets  | 25,470                       | 9,902                      | 10,427                       |
| Total current assets   | 345,228                      | 380,952                    | 239,140                      |
| Property and equipment, net  | 151,309                      | 148,411                    | 141,314                      |
| Direct marketing costs, net  | 21,207                       | 21,628                     | 19,592                       |
| Other assets   | 11,304                       | 9,329                      | 19,421                       |
| Total assets   | \$529,048                    | \$560,320                  | \$419,467                    |
| <b>Liabilities and Shareholders' Equity</b>  |                              |                            |                              |
| Current liabilities:   |                              |                            |                              |
| Current portion of long-term debt  | \$21,429                     | \$ --                      | \$ --                        |
| Accounts payable   | 60,117                       | 47,948                     | 59,910                       |
| Accrued compensation and benefits  | 14,129                       | 13,899                     | 10,028                       |
| Other accrued liabilities  | 12,110                       | 20,496                     | 11,829                       |
| Deferred revenue   | 192,392                      | 202,162                    | 174,065                      |
| Total current liabilities  | 300,177                      | 284,505                    | 255,832                      |
| Long-term debt   | 128,571                      | 150,000                    | --                           |
| Deferred income taxes  | 11,855                       | 13,713                     | 15,273                       |
| Minimum pension liability  | --                           | --                         | 9,899                        |
| Other liabilities  | 15,116                       | 8,157                      | 7,832                        |
| Total liabilities  | 455,719                      | 456,375                    | 288,836                      |
| Shareholders' equity   |                              |                            |                              |
| Preferred stock, \$.01 par value,<br>5,000,000 shares authorized, none issued      | --                           | --                         | --                           |
| Common stock, \$.01 par value, 300,000,000<br>shares authorized, 54,068,904 issued | 541                          | 541                        | 541                          |
| Capital surplus  | 15,635                       | 46,982                     | 59,435                       |
| Retained earnings  | 573,819                      | 508,195                    | 434,264                      |
| Accumulated other comprehensive (loss)   | (6,364)                      | (6,533)                    | (6,016)                      |
| Treasury stock, 13,702,384, 13,029,471<br>and 11,738,007 shares, at cost           | (510,302)                    | (445,240)                  | (357,593)                    |
| Total shareholders' equity   | 73,329                       | 103,945                    | 130,631                      |
| Total liabilities and shareholders' equity   | \$529,048                    | \$560,320                  | \$419,467                    |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**ITT EDUCATIONAL SERVICES, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
(Amounts in thousands, except per share data)  
(unaudited)

|  | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|--|---------------------------|-------------|-------------------------|-------------|
|  | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|  | <b>2007</b>               | <b>2006</b> | <b>2007</b>             | <b>2006</b> |
| <b>Revenue</b>                               | \$216,982                 | \$185,569   | \$421,152               | \$361,884   |
| <b>Costs and expenses:</b>                   |                           |             |                         |             |
| Cost of educational services                 | 90,581                    | 92,514      | 181,351                 | 182,918     |
| Student services and administrative expenses | 68,725                    | 56,465      | 138,018                 | 112,577     |
| Special legal and other investigation costs  | --                        | --          | --                      | (430)       |
| Total costs and expenses                     | 159,306                   | 148,979     | 319,369                 | 295,065     |
| <b>Operating income</b>                      | 57,676                    | 36,590      | 101,783                 | 66,819      |
| Interest income, net                         | 720                       | 2,010       | 1,564                   | 4,517       |
| Income before provision for income taxes     | 58,396                    | 38,600      | 103,347                 | 71,336      |
| Provision for income taxes                   | 22,538                    | 14,489      | 39,892                  | 26,751      |
| <b>Net income</b>                            | \$35,858                  | \$24,111    | \$63,455                | \$44,585    |
| <b>Earnings per share:</b>                   |                           |             |                         |             |
| Basic  | \$0.89                    | \$0.56      | \$1.56                  | \$1.01      |
| Diluted                                      | \$0.87                    | \$0.55      | \$1.53                  | \$0.99      |
| <b>Weighted average shares outstanding:</b>  |                           |             |                         |             |
| Basic  | 40,449                    | 43,110      | 40,682                  | 43,967      |
| Diluted                                      | 41,110                    | 44,042      | 41,350                  | 44,920      |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**ITT EDUCATIONAL SERVICES, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Dollars in thousands)  
(unaudited)

|  | <b>Three Months Ended</b> |                | <b>Six Months Ended</b> |                |
|--|---------------------------|----------------|-------------------------|----------------|
|  | <b>June 30,</b>           |                | <b>June 30,</b>         |                |
|  | <b>2007</b>               | <b>2006</b>    | <b>2007</b>             | <b>2006</b>    |
| <b>Cash flows from operating activities:</b>                                     |                           |                |                         |                |
| Net income   | \$35,858                  | \$24,111       | \$63,455                | \$44,585       |
| Adjustments to reconcile net income to net cash flows from operating activities: |                           |                |                         |                |
| Depreciation and amortization  | 6,099                     | 5,096          | 12,740                  | 9,994          |
| Provision for doubtful accounts  | 5,349                     | 2,783          | 9,990                   | 5,332          |
| Deferred income taxes  | (2,945)                   | (94)           | (6,551)                 | (858)          |
| Excess tax benefit from stock option exercises                                   | (12,224)                  | (3,802)        | (23,274)                | (6,966)        |
| Stock-based compensation expense   | 1,196                     | 313            | 3,171                   | 2,234          |
| Changes in operating assets and liabilities:                                     |                           |                |                         |                |
| Accounts receivable  | (5,421)                   | (2,744)        | (10,553)                | (1,079)        |
| Direct marketing costs, net  | 353                       | (1,200)        | 421                     | (2,102)        |
| Accounts payable   | 3,730                     | 17,725         | 12,169                  | 3,809          |
| Other operating assets and liabilities   | (3,950)                   | 2,516          | 7,240                   | (2,155)        |
| Deferred revenue   | (13,378)                  | (5,261)        | (9,770)                 | (1,389)        |
| Net cash flows from operating activities   | 14,667                    | 39,443         | 59,038                  | 51,405         |
| <b>Cash flows from investing activities:</b>                                     |                           |                |                         |                |
| Facility expenditures and land purchases   | (3,778)                   | (5,864)        | (8,696)                 | (10,813)       |
| Capital expenditures, net  | (4,423)                   | (9,476)        | (6,942)                 | (13,089)       |
| Proceeds from sales and maturities of investments                                | 593,489                   | 433,586        | 1,184,306               | 806,121        |
| Purchase of investments  | (542,314)                 | (359,140)      | (1,279,584)             | (614,385)      |
| Net cash flows from investing activities   | 42,974                    | 59,106         | (110,916)               | 167,834        |
| <b>Cash flows from financing activities:</b>                                     |                           |                |                         |                |
| Excess tax benefit from stock option exercises                                   | 12,224                    | 3,802          | 23,274                  | 6,966          |
| Proceeds from exercise of stock options  | 7,916                     | 5,549          | 17,541                  | 14,767         |
| Repurchase of common stock   | (75,714)                  | (106,499)      | (140,763)               | (246,634)      |
| Net cash flows from financing activities   | (55,574)                  | (97,148)       | (99,948)                | (224,901)      |
| Net change in cash and cash equivalents  | 2,067                     | 1,401          | (151,826)               | (5,662)        |
| Cash and cash equivalents at beginning of period                                 | 8,012                     | 6,672          | 161,905                 | 13,735         |
| <b>Cash and cash equivalents at end of period</b>                                | <b>\$10,079</b>           | <b>\$8,073</b> | <b>\$10,079</b>         | <b>\$8,073</b> |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**ITT EDUCATIONAL SERVICES, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY**  
(Dollars and shares in thousands)

|  | Common Stock |        | Accumulated Other |                   |                             | Common Stock in |             |           |
|--|--------------|--------|-------------------|-------------------|-----------------------------|-----------------|-------------|-----------|
|  |              |        |                   |                   |                             | Shares          | Amount      | Total     |
|  | Shares       | Amount | Capital Surplus   | Retained Earnings | Comprehensive Income/(Loss) | Shares          | Amount      | Total     |
| <b>Balance as of December 31, 2005</b>                       | 54,069       | \$541  | \$68,714          | \$389,679         | (\$6,016)                   | (8,378)         | (\$144,324) | \$308,594 |
| For the six months ended June 30, 2006 (unaudited):          |              |        |                   |                   |                             |                 |             |           |
| Net income   |              |        |                   | 44,585            |                             |                 |             | 44,585    |
| Exercise of stock options                                    |              |        | (18,326)          |                   |                             | 522             | 33,093      | 14,767    |
| Tax benefit from exercise of stock options                   |              |        | 6,966             |                   |                             |                 |             | 6,966     |
| Stock-based compensation                                     |              |        | 2,234             |                   |                             |                 |             | 2,234     |
| Common shares repurchased                                    |              |        |                   |                   |                             | (3,886)         | (246,634)   | (246,634) |
| Issuance of shares for Directors' Deferred Compensation Plan |              |        | (153)             |                   |                             | 4               | 272         | 119       |
| <b>Balance as of June 30, 2006</b>                           | 54,069       | 541    | 59,435            | 434,264           | (6,016)                     | (11,738)        | (357,593)   | 130,631   |
| For the six months ended December 31, 2006 (unaudited):      |              |        |                   |                   |                             |                 |             |           |
| Net income   |              |        |                   | 73,931            |                             |                 |             | 73,931    |
| Other comprehensive income:                                  |              |        |                   |                   |                             |                 |             |           |
| Minimum pension liability, net of tax                        |              |        |                   |                   | 6,016                       |                 |             | 6,016     |
| Comprehensive income   |              |        |                   |                   |                             |                 |             | 79,947    |
| Adoption of SFAS No. 158, net of tax                         |              |        |                   |                   | (6,533)                     |                 |             | (6,533)   |
| Exercise of stock options                                    |              |        | (18,708)          |                   |                             | 401             | 26,901      | 8,193     |
| Tax benefit from exercise of stock options                   |              |        | 7,323             |                   |                             |                 |             | 7,323     |
| Common shares repurchased                                    |              |        |                   |                   |                             | (1,721)         | (116,339)   | (116,339) |
| Stock-based compensation                                     |              |        | 833               |                   |                             |                 |             | 833       |
| Restricted stock awards and shares tendered for taxes        |              |        | (1,901)           |                   |                             | 29              | 1,791       | (110)     |
| <b>Balance as of December 31, 2006</b>                       | 54,069       | 541    | 46,982            | 508,195           | (6,533)                     | (13,029)        | (445,240)   | 103,945   |
| Effect of adoption of FIN No. 48                             |              |        |                   | 2,169             |                             |                 |             | 2,169     |
| <b>Balance as of January 1, 2007</b> (unaudited)             | 54,069       | 541    | 46,982            | 510,364           | (6,533)                     | (13,029)        | (445,240)   | 106,114   |
| For the six months ended June 30, 2007 (unaudited):          |              |        |                   |                   |                             |                 |             |           |
| Net income   |              |        |                   | 63,455            |                             |                 |             | 63,455    |
| Other comprehensive income:                                  |              |        |                   |                   |                             |                 |             |           |
| SFAS No. 158 amortization of pension loss, net of tax        |              |        |                   |                   | 169                         |                 |             | 169       |
| Comprehensive income   |              |        |                   |                   |                             |                 |             | 63,624    |
| Exercise of stock options                                    |              |        | (58,100)          |                   |                             | 856             | 75,641      | 17,541    |
| Tax benefit from exercise of stock options                   |              |        | 23,582            |                   |                             |                 |             | 23,582    |
| Common shares repurchased                                    |              |        |                   |                   |                             | (1,530)         | (140,763)   | (140,763) |
| Stock-based compensation                                     |              |        | 3,171             |                   |                             |                 |             | 3,171     |
| Issuance of shares for Directors' Deferred Compensation Plan |              |        |                   |                   |                             | 1               | 60          | 60        |
| <b>Balance as of June 30, 2007</b>                           | 54,069       | \$541  | \$15,635          | \$573,819         | (\$6,364)                   | (13,702)        | (\$510,302) | \$73,329  |

The accompanying notes are an integral part of these condensed consolidated financial statements.



ITT EDUCATIONAL SERVICES, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2007

(Dollars in thousands, except per share data and unless otherwise stated)

**1. The Company and Basis of Presentation**

We are a leading provider of technology-oriented postsecondary education in the United States based on revenue and student enrollment. As of June 30, 2007, we were offering diploma and associate, bachelor and master degree programs to approximately 49,000 students. As of June 30, 2007, we had 93 institutes and nine learning sites located in 34 states. All of our institutes are authorized by the applicable education authorities of the states in which they operate and are accredited by an accrediting commission recognized by the U.S. Department of Education ("ED"). We have provided career-oriented education programs since 1969 under the ITT Technical Institute name. Our corporate headquarters are located in Carmel, Indiana.

The accompanying unaudited condensed consolidated financial statements include our wholly-owned subsidiaries' accounts and have been prepared in accordance with generally accepted accounting principles in the United States of America for interim periods and pursuant to the rules and regulations of the U.S. Securities and Exchange Commission ( SEC ). Certain information and footnote disclosures, including significant accounting policies, normally included in a complete presentation of financial statements prepared in accordance with those principles, rules and regulations have been omitted. The Condensed Consolidated Balance Sheet as of December 31, 2006 was derived from audited financial statements but, as presented in this report, may not include all disclosures required by accounting principles generally accepted in the United States. In the opinion of our management, the financial statements contain all adjustments necessary to fairly state our financial condition and results of operations. The interim financial information should be read in conjunction with the audited consolidated financial statements and notes thereto contained in our Annual Report on Form 10-K as filed with the SEC for the year ended December 31, 2006.

**2. Summary of Certain Accounting Policies**

**Income Taxes.** Effective January 1, 2007, we adopted Financial Accounting Standards Board ( FASB ) Interpretation Number 48, Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109, ( FIN No. 48 ), which prescribes a single, comprehensive model for how a company should recognize, measure, present and disclose in its financial statements uncertain tax positions that the company has taken or expects to take on its tax returns. Upon adoption of FIN No. 48, we recognized a decrease of approximately \$3,391 in the liability for unrecognized tax benefits, which was accounted for as an increase to retained earnings of \$2,169 as of January 1, 2007 and a reduction of federal tax benefits of \$1,222.

As of January 1, 2007, after the implementation of FIN No. 48, our unrecognized tax benefits were \$6,820. The amount of unrecognized tax benefits that, if recognized, would have affected the effective tax rate as of the date of adoption was \$5,494 and as of June 30, 2007 was approximately \$6,300. In the six months ended June 30, 2007, our unrecognized tax benefits increased approximately \$1,100. We expect our unrecognized tax benefits to increase by approximately \$2,900 over the next 12 months for federal and state tax positions related to the current and prior years.

We record interest and penalties related to unrecognized tax benefits in income tax expense. As of January 1, 2007, we had approximately \$523 accrued for the payment of interest and penalties related to unrecognized tax benefits in our Condensed Consolidated Balance Sheet.

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We file income tax returns in the United States (federal) and in various state and local jurisdictions. In most instances, we are no longer subject to federal, state and local income tax examinations by tax authorities for years prior to 2003.

### 3. New Accounting Pronouncements

In February 2007, the FASB issued Statement of Financial Accounting Standards ("SFAS") No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities" (SFAS No. 159), which permits companies to choose to measure certain financial instruments and other items at fair value that are not currently required to be measured at fair value. SFAS No. 159 is effective for fiscal years beginning after November 15, 2007. We will adopt SFAS No. 159 no later than January 1, 2008. We have not determined the effect that the adoption of SFAS No. 159 will have on our consolidated financial statements.

In September 2006, the FASB issued SFAS No. 158, "Employers' Accounting for Defined Pension and Other Postretirement Plans" an amendment of FASB Statements No. 87, 88, 106 and 132(R) (SFAS No. 158), which requires a company to measure the funded status of a defined benefit postretirement plan as of the date of the company's year-end balance sheet. This provision of SFAS No. 158 is effective for fiscal years ending after December 15, 2008 and will be adopted by us no later than December 31, 2008. We have not determined the effect that the adoption of this provision of SFAS No. 158 will have on our consolidated financial statements.

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Also in September 2006, the FASB issued SFAS No. 157, Fair Value Measurements ( SFAS No. 157 ), which provides guidance on the use of fair value to measure assets and liabilities and expands the disclosure required in a company's financial statements for fair value measurements. SFAS No. 157 will apply whenever other accounting pronouncements require or permit fair value measurements for assets and liabilities and is effective for fiscal years beginning after November 15, 2007. We will adopt SFAS No. 157 no later than January 1, 2008 and have not determined the effect that the adoption will have on our consolidated financial statements.

### 4. Equity Compensation

The stock-based compensation expense and related income tax benefit recognized in our Condensed Consolidated Statements of Income in the periods indicated were as follows:

|                                  | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|----------------------------------|---------------------------|-------------|-------------------------|-------------|
|                                  | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|                                  | <b>2007</b>               | <b>2006</b> | <b>2007</b>             | <b>2006</b> |
| Stock-based compensation expense | \$1,196                   | \$313       | \$3,171                 | \$2,234     |
| Income tax benefit               | \$460                     | \$120       | \$1,220                 | \$860       |

We did not capitalize any stock-based compensation cost in the three or six months ended June 30, 2007 or 2006.

As of June 30, 2007, we estimated that pre-tax compensation expense for unvested stock-based compensation grants in the amount of approximately \$9,434, net of estimated forfeitures, will be recognized in future periods. This expense will be recognized over the remaining service period applicable to the grantees which, on a weighted-average basis, is approximately 3.2 years.

The stock options granted, forfeited, exercised and expired in the period indicated are as follows:

|                                    | <b>Six Months Ended June 30, 2007</b> |  |   | <b>Weighted<br/>Average<br/>Remaining<br/>Contractual Term</b> | <b>Aggregate<br/>Intrinsic<br/>Value <sup>(1)</sup></b> |
|------------------------------------|---------------------------------------|--|---|--|---|
|                                    | <b># of<br/>Shares</b>                | <b>Weighted<br/>Average<br/>Exercise<br/>Price</b> | <b>Aggregate<br/>Exercise<br/>Price</b> |  |   |
| Outstanding at beginning of period | 2,570,809                             | \$33.88  | \$87,103                                |  |   |
| Granted                            | 231,362                               | 79.10  | 18,300                                  |  |   |
| Forfeited                          | (33,432)                              | 69.96  | (2,339)                                 |  |   |
| Exercised                          | (856,083)                             | 20.49  | (17,541)                                |  |   |
| Expired                            | --                                    | --   | --                                      |  |   |
| Outstanding at end of period       | 1,912,656                             | \$44.71  | \$85,523                                | 5.4 years  | \$138,985   |
| Exercisable at end of period       | 1,627,997                             | \$39.76  | \$64,728                                | 5.3 years  | \$126,366   |

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(1) The aggregate intrinsic value of the stock options was calculated by multiplying the number of shares subject to the options outstanding or exercisable, as applicable, by the closing market price of our common stock on June 29, 2007, and subtracting the applicable aggregate exercise price.

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Information regarding the stock options granted and exercised in the periods indicated was as follows:

|  | <b>Three Months Ended</b>      |             | <b>Six Months Ended</b>        |             |
|--|--------------------------------|-------------|--------------------------------|-------------|
|  | <b>June 30,</b><br><b>2007</b> | <b>2006</b> | <b>June 30,</b><br><b>2007</b> | <b>2006</b> |
| Shares subject to stock options granted            | 74,282                         | 10,000      | 231,362                        | 66,500      |
| Weighted average grant date fair value             | \$29.92                        | \$23.11     | \$29.11                        | \$21.89     |
| Shares subject to stock options exercised          | 362,316                        | 240,655     | 856,083                        | 521,704     |
| Intrinsic value of stock options exercised         | \$32,177                       | \$9,937     | \$61,400                       | \$18,174    |
| Proceeds received from stock options exercised     | \$7,916                        | \$5,549     | \$17,541                       | \$14,767    |
| Tax benefits realized from stock options exercised | \$12,388                       | \$3,802     | \$23,582                       | \$6,966     |

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The fair value of each stock option grant was estimated on the date of grant using the following assumptions:

|                           | Three Months Ended |      | Six Months Ended |      |
|---------------------------|--------------------|------|------------------|------|
|                           | June 30,<br>2007   | 2006 | June 30,<br>2007 | 2006 |
| Risk-free interest rates  | 4.5%               | 4.3% | 4.5% - 4.8%      | 4.3% |
| Expected lives (in years) | 4.7                | 4.3  | 4.7              | 4.3  |
| Volatility                | 35%                | 42%  | 35%              | 42%  |
| Dividend yield            | None               | None | None             | None |

The following table sets forth the shares of restricted stock and the restricted stock units ("RSUs") that were granted, forfeited and vested in the period indicated:

|                                 | Six Months Ended June 30, 2007           |   | # of RSUs | Weighted Average Grant Date<br>Fair Value |
|---------------------------------|--|---|-----------|---|
|                                 | # of Shares<br>of<br>Restricted<br>Stock | Weighted Average Grant Date<br>Fair Value |           |   |
| Unvested at beginning of period | 24,532                                   | \$60.90                                   | 88        | \$68.25                                   |
| Granted                         | --                                       | --  | 59,684    | 83.69                                     |
| Forfeited                       | (575)                                    | 58.74                                     | (443)     | 77.60                                     |
| Vested                          | --                                       | --  | --        | --  |
| Unvested at end of period       | 23,957                                   | \$60.95                                   | 59,329    | \$83.71                                   |

### 5. Share Repurchases

Our Board of Directors has authorized us to repurchase the following number of shares of our common stock pursuant to our share repurchase program (the "Repurchase Program"):

| Number of Shares | Board Authorization Date |
|------------------|--------------------------|
| 2,000,000        | April 1999               |
| 2,000,000        | April 2000               |
| 5,000,000        | October 2002             |
| 5,000,000        | April 2006               |
| 5,000,000        | April 2007               |

The shares that remained available for repurchase under the Repurchase Program were 6,151,200 as of June 30, 2007. The terms of the Repurchase Program provide that we may repurchase shares of our common stock, from time to time depending on market conditions and other considerations, in the open market or through privately negotiated transactions in accordance with Rule 10b-18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Unless earlier terminated by our Board of Directors, the Repurchase Program will expire when we repurchase all shares authorized for repurchase thereunder.

Information regarding the shares of our common stock that we repurchased in the periods indicated is as follows:

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|                         | <b>Three Months Ended</b> |             | <b>Six Months Ended</b>  |             |
|-------------------------|---------------------------|-------------|--------------------------|-------------|
|                         | <b>June 30,<br/>2007</b>  | <b>2006</b> | <b>June 30,<br/>2007</b> | <b>2006</b> |
| Number of shares        | 720,000                   | 1,660,500   | 1,529,900                | 3,886,200   |
| Total cost              | \$75,714                  | \$106,499   | \$140,763                | \$246,634   |
| Average price per share | \$105.16                  | \$64.14     | \$92.01                  | \$63.46     |

**6. Debt**

On December 22, 2006, we entered into a credit agreement with a single lender to borrow up to \$150,000 under a revolving credit facility. We can borrow under the credit facility on either a secured or unsecured basis. The credit agreement matures on October 1, 2009 and the amount of credit available thereunder decreases by \$21,429 each calendar quarter beginning April 1, 2008.

Borrowings under the credit agreement bear interest at variable rates based on fixed increments over the London Interbank Offered Rate ( LIBOR ). As of June 30, 2007, we had \$150,000 of secured borrowings under the credit agreement at an interest rate of 5.47% per annum. Approximately \$157,950 of our investments served as collateral for the secured borrowings as of June 30, 2007.

We recognized interest expense on our borrowings under the credit agreement in the amount of \$2,074 during the three months ended June 30, 2007 and \$4,180 during the six months ended June 30, 2007.

**7. Investments**

The following table sets forth how our investments were classified on our Condensed Consolidated Balance Sheets as of the dates indicated:

|             | <b>As of:</b>        |                           |                         | <b>December 31, 2006</b> |                           |                         | <b>June 30, 2006</b> |                           |                         |              |
|-------------|----------------------|---------------------------|-------------------------|--------------------------|---------------------------|-------------------------|----------------------|---------------------------|-------------------------|--------------|
|             | <b>June 30, 2007</b> | <b>Available-for-Sale</b> | <b>Held-to-Maturity</b> | <b>Total</b>             | <b>Available-for-Sale</b> | <b>Held-to-Maturity</b> | <b>Total</b>         | <b>Available-for-Sale</b> | <b>Held-to-Maturity</b> | <b>Total</b> |
| Short-term  |                      |                           |                         |                          |                           |                         |                      |                           |                         |              |
| investments | \$290,285            | \$ --                     | \$290,285               | \$185,535                | \$9,472                   | \$195,007               | \$194,435            | \$11,519                  | \$205,954               |              |
| Non-current |                      |                           |                         |                          |                           |                         |                      |                           |                         |              |
| investments | --                   | --                        | --                      | --                       | --                        | --                      | --                   | --                        | --                      | --           |
| Total       | \$290,285            | \$ --                     | \$290,285               | \$185,535                | \$9,472                   | \$195,007               | \$194,435            | \$11,519                  | \$205,954               |              |

The following table sets forth the aggregate fair market value of our available-for-sale investments and aggregate amortized cost of our held-to-maturity investments as of the dates indicated:

|   | <b>As of:</b>        |                          |                      |
|---|----------------------|--------------------------|----------------------|
|   | <b>June 30, 2007</b> | <b>December 31, 2006</b> | <b>June 30, 2006</b> |
| Available-for-Sale Investments:                             |                      |                          |                      |
| Auction rate equity securities                              | \$ --                | \$ 21,300                | \$ 35,400            |
| Auction rate debt securities and variable rate demand notes | 290,285              | 164,235                  | 159,035              |
|   | \$290,285            | \$ 185,535               | \$ 194,435           |
| Held-to-Maturity Investments:                               |                      |                          |                      |
| Marketable debt securities                                  | \$ --                | \$ 9,472                 | \$ 11,519            |

We had no material gross unrealized holding or realized gains (losses) from our investments in auction rate securities and variable rate demand notes in the three or six months ended June 30, 2007 and 2006. All income generated from those investments was recorded as interest income. The interest income recognized from our investments in the periods indicated was as follows:

| <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|---------------------------|-------------|-------------------------|-------------|
| <b>June 30, 2007</b>      | <b>2006</b> | <b>June 30, 2007</b>    | <b>2006</b> |
| \$2,656                   | \$2,053     | \$5,606                 | \$4,516     |

The following table sets forth the contractual maturities of our debt securities classified as available-for-sale and held-to-maturity as of June 30, 2007:

| <b>Contractual Maturity</b>            | <b>Available-for-Sale</b> | <b>Held-to-Maturity</b> |
|--|---------------------------|-------------------------|
| Due within five years                  | \$ --                     | \$ --                   |
| Due after five years through ten years | 26,235                    | --                      |
| Due after ten years                    | 264,050                   | --                      |
|  | \$290,285                 | \$ --                   |

**8. Earnings Per Common Share**

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Earnings per common share for all periods have been calculated in conformity with SFAS No. 128, Earnings Per Share. This data is based on the weighted average number of shares of our common stock outstanding in each period as set forth in the following table:

|   | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|---|---------------------------|-------------|-------------------------|-------------|
|   | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|   | <b>2007</b>               | <b>2006</b> | <b>2007</b>             | <b>2006</b> |
|   | <b>(In thousands)</b>     |             |                         |             |
| Shares:   |                           |             |                         |             |
| Weighted average number of shares of common stock outstanding                                   | 40,449                    | 43,110      | 40,682                  | 43,967      |
| Shares assumed issued (less shares assumed purchased for treasury) for stock-based compensation | 661                       | 932         | 668                     | 953         |
| Outstanding shares for diluted earnings per share calculation                                   | 41,110                    | 44,042      | 41,350                  | 44,920      |

A total of 74,336 shares at June 30, 2007 and 16,000 shares at June 30, 2006 have been excluded from the calculation of our diluted earnings per common share because the effect was anti-dilutive.



**9. Employee Pension Benefits**

The following table sets forth the components of net periodic pension benefit costs of the ESI Pension Plan and ESI Excess Pension Plan for the periods indicated:

|                                     | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|-------------------------------------|---------------------------|-------------|-------------------------|-------------|
|                                     | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|                                     | <b>2007</b>               | <b>2006</b> | <b>2007</b>             | <b>2006</b> |
| Service cost                        | \$ --                     | \$--        | \$ --                   | \$1,669     |
| Interest cost                       | 769                       | 708         | 1,538                   | 1,490       |
| Expected return on assets           | (1,202)                   | (1,148)     | (2,404)                 | (2,040)     |
| Recognized net actuarial loss       | 138                       | 140         | 276                     | 479         |
| Amortization of prior service cost  | --                        | --          | --                      | (443)       |
| Net periodic pension cost/(benefit) | (\$295)                   | (\$300)     | (\$590)                 | \$1,155     |

We do not expect to make any contributions to the ESI Pension Plan in 2007.

Effective March 31, 2006, the benefit accruals under the ESI Pension Plan and the ESI Excess Pension Plan were frozen for all participants in those plans. As a result of the freeze, we recognized a pre-tax curtailment gain of \$421 in the six months ended June 30, 2006 and \$0 in the three months ended June 30, 2006, due to the acceleration of the amortization of prior service cost and decrease in projected benefit obligation.

We adopted the recognition provisions of SFAS No. 158 effective December 31, 2006. SFAS No. 158 requires that the funded status of a defined benefit postretirement plan be recognized on a company's balance sheet, and that any changes in the funded status of that type of plan be recognized through comprehensive income. We recorded \$8,277 in other assets for our qualified pension plan, a liability of \$1,656 in other liabilities for our nonqualified pension plan and \$6,533, net of tax, in accumulated other comprehensive loss on our December 31, 2006 Condensed Consolidated Balance Sheet upon our adoption of SFAS No. 158. Our June 30, 2007 Condensed Consolidated Balance Sheet reflects an asset of \$9,191 in other assets for our qualified pension plan, a liability of \$1,704 in other liabilities for our nonqualified pension plan and \$6,364, net of tax, in accumulated other comprehensive loss.

Retrospective application of SFAS No. 158 is not permitted and, therefore, prior period balances and activity related to the pension plans have not been changed. Prepaid pension costs of \$18,384 are included in other assets on the Condensed Consolidated Balance Sheet as of June 30, 2006.

**10. Contingencies**

As part of our normal operations, one of our insurers issues surety bonds for us that are required by various education authorities that regulate us. We are obligated to reimburse our insurer for any of those surety bonds that are paid by the insurer. As of June 30, 2007, the total face amount of those surety bonds was approximately \$10,768. In addition, as of June 30, 2007, we provided irrevocable standby letters of credit in the amount of approximately \$1,169 to secure the payment of construction costs associated with a facility that we built in 2006 and the payment of our workers' compensation claims.

We are also subject to various claims and contingencies in the ordinary course of our business, including those related to litigation, business transactions, employee-related matters and taxes, among others. We cannot assure you of the ultimate outcome of any litigation involving us. Any litigation alleging violations of education or consumer protection laws and/or regulations, misrepresentation, fraud or deceptive practices may also subject our affected institutes to additional regulatory scrutiny.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

**Forward-Looking Statements**

*All statements, trend analyses and other information contained in this report that are not historical facts are forward-looking statements within the meaning of the safe harbor provision of the Private Securities Litigation Reform Act of 1995 and as defined in Section 27A of the Securities Act of 1933 (the Securities Act ) and Section 21E of the Exchange Act. Forward-looking statements are made based on our management's current expectations and beliefs concerning future developments and their potential effects on us. You can identify those statements by the use of words such as could, should, would, may, will, project, believe, anticipate, expect, plan, estimate, forecast, potential, intend, continue and contemplate, as well as similar words and expressions. Forward-looking statements involve risks and uncertainties and do not guarantee future performance. We cannot assure you that future developments affecting us will be those anticipated by our management. Among the factors that could cause actual results to differ materially from those expressed in our forward-looking statements are the following:*

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*business conditions and growth in the postsecondary education industry and in the general economy;*  
*changes in federal and state governmental regulations with respect to education and accreditation standards, or the interpretation or enforcement of those regulations, including, but not limited to, the level of government funding for, and our eligibility to participate in, student financial aid programs utilized by our students;*

*our failure to comply with the extensive education laws and regulations and accreditation standards that we are subject to;*  
*effects of any change in our ownership resulting in a change in control, including, but not limited to, the consequences of such changes on the accreditation and federal and state regulation of our institutes;*

*our ability to implement our growth strategies;*

*our failure to maintain or renew required regulatory authorizations or accreditation of our institutes;*

*receptivity of students and employers to our existing program offerings and new curricula;*

*loss of access by our students to lenders for student loans; and*

*our ability to successfully defend litigation and other claims brought against us.*

*Readers are also directed to other risks and uncertainties discussed in other documents we file with the SEC, including, without limitation, those discussed in Item 1A. Risk Factors. of our Annual Report on Form 10-K for the fiscal year ended December 31, 2006 filed with the SEC. We undertake no obligation to update or revise any forward-looking information, whether as a result of new information, future developments or otherwise.*

### **Overview**

You should keep in mind the following points as you read this report:

References in this document to we, us, our and ITT/ESI refer to ITT Educational Services, Inc. and its subsidiaries.

The terms ITT Technical Institute or institute (in singular or plural form) refer to an individual school owned and operated by ITT/ESI, including its learning sites, if any. The terms institution or campus group (in singular or plural form) mean a main campus and its additional locations, branch campuses and/or learning sites, if any.

This management's discussion and analysis of financial condition and results of operations should be read in conjunction with the same titled section contained in our Annual Report on Form 10-K for the fiscal year ended December 31, 2006 filed with the SEC for discussion of, among other matters, the following items:

cash receipts from financial aid programs;

nature of capital additions;

seasonality of revenue;

components of income statement captions;

federal regulations regarding:

timing of receipt of funds from the federal student financial aid programs under Title IV of the Higher Education Act of 1965, as amended (the Title IV Programs );

percentage of applicable revenue that may be derived from the Title IV Programs;

return of Title IV Program funds for withdrawn students; and

default rates;

private loan programs;

investments;

repurchase of shares of our common stock; and  
minimum pension liability.

This management's discussion and analysis of financial condition and results of operations is based on our condensed consolidated financial statements, which have been prepared in conformity with generally accepted accounting principles in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amount of assets, liabilities, revenue and expenses. Actual results may differ from those estimates and judgments, under different assumptions or conditions.

### **Background**

We are a leading provider of technology-oriented postsecondary education programs in the United States based on revenue and student enrollment. As of June 30, 2007, we were offering diploma and associate, bachelor and master degree programs to approximately 49,000 students. As of June 30, 2007, we had 93 institutes and nine learning sites located in 34 states. All of our institutes are authorized by the applicable education authorities of the states in which they operate, and are accredited by an accrediting commission recognized by the ED. We design our education programs, after consultation with employers, to help graduates prepare for careers in various fields involving their areas of study. As of June 30, 2007, all of our program offerings were degree programs, except for a few diploma programs offered at six institutes that are being converted to degree programs. We have provided career-oriented education programs since 1969 under the ITT Technical Institute name.

In the second quarter of 2007, we began operations at three new institutes. We plan to begin operations at two additional institutes in the remainder of 2007. Our overall expansion plans include:

operating new institutes;  
adding learning sites to existing institutes;  
offering a broader range of both residence and online programs at our existing institutes; and  
increasing the number of our institutes that offer bachelor degree programs.

### **Critical Accounting Policies and Estimates**

The preparation of our condensed consolidated financial statements requires us to make estimates and judgments that affect the reported amount of assets, liabilities, revenue and expenses. Actual results may differ from those estimates and judgments under different assumptions or conditions. We have discussed the critical accounting policies that we believe affect our more significant estimates and judgments used in the preparation of our consolidated financial statements in the "Management's Discussion and Analysis of Financial Condition and Results of the Operations - Critical Accounting Policies and Estimates" section of our Annual Report on Form 10-K for the fiscal year ended December 31, 2006 filed with the SEC. There have been no material changes to those critical accounting policies or the underlying accounting estimates or judgments, except as discussed below.

**Income Taxes.** Effective January 1, 2007, we adopted FIN No. 48, which prescribes a single, comprehensive model for how a company should recognize, measure, present and disclose in its financial statements uncertain tax positions that the company has taken or expects to take on a tax return. Upon adoption of FIN No. 48, we recognized a decrease of approximately \$3.4 million in the liability for unrecognized tax benefits,

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which was accounted for as an increase to retained earnings of \$2.2 million as of January 1, 2007 and a reduction of federal tax benefits of \$1.2 million.

As of January 1, 2007, after the implementation of FIN No. 48, our unrecognized tax benefits were \$6.8 million. The amount of unrecognized tax benefits that, if recognized, would have affected the effective tax rate as of the date of adoption was \$5.5 million and as of June 30, 2007 was approximately \$6.3 million. In the six months ended June 30, 2007, our unrecognized tax benefits increased approximately \$1.1 million. We expect our unrecognized tax benefits to increase by approximately \$2.9 million over the next 12 months for federal and state tax positions related to the current and prior years. See also Note 2 of the Notes to Condensed Consolidated Financial Statements.

**Equity-Based Compensation.** The equity instruments exchanged for employee and director services have been accounted for in accordance with SFAS No. 123R, "Share-Based Payment" ("SFAS No. 123R"). We use a binomial option pricing model to determine the fair value of all stock options granted on or after January 1, 2005, and we use the market price of our common stock to determine the fair value of restricted stock and RSUs granted. Various assumptions are used in the model to determine the fair value of the stock options. See Note 4 of the Notes to Condensed Consolidated Financial Statements for further discussion of equity compensation and the assumptions.

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Stock-based compensation expense in the three months ended June 30, 2007 was \$1.2 million, or approximately \$0.7 million, net of tax, compared to \$0.3 million, or \$0.2 million net of tax, in the three months ended June 30, 2006. Stock-based compensation expense in the six months ended June 30, 2007 was \$3.2 million, or \$2.0 million, net of tax, compared to \$2.2 million, or \$1.4 million, net of tax, in the six months ended June 30, 2006.

### **New Accounting Pronouncements**

In February 2007, the FASB issued SFAS No. 159, which permits companies to choose to measure certain financial instruments and other items at fair value that are not currently required to be measured at fair value. SFAS No. 159 is effective for fiscal years beginning after November 15, 2007. We will adopt SFAS No. 159 no later than January 1, 2008. We have not determined the effect that the adoption of SFAS No. 159 will have on our consolidated financial statements.

In September 2006, the FASB issued SFAS No. 158, which requires a company to measure the funded status of a defined benefit postretirement plan as of the date of the company's year-end balance sheet. This provision of SFAS No. 158 is effective for fiscal years ending after December 15, 2008 and will be adopted by us no later than December 31, 2008. We have not determined the effect that the adoption of this provision of SFAS No. 158 will have on our consolidated financial statements.

Also in September 2006, the FASB issued SFAS No. 157, which provides guidance on the use of fair value to measure assets and liabilities and expands the disclosure required in a company's financial statements for fair value measurements. SFAS No. 157 will apply whenever other accounting pronouncements require or permit fair value measurements for assets and liabilities and is effective for fiscal years beginning after November 15, 2007. We will adopt SFAS No. 157 no later than January 1, 2008 and have not determined the effect that the adoption will have on our consolidated financial statements.

**Results of Operations**

The following table sets forth the percentage relationship of certain statement of income data to revenue for the periods indicated:

|  | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|--|---------------------------|-------------|-------------------------|-------------|
|  | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|  | <b>2007</b>               | <b>2006</b> | <b>2007</b>             | <b>2006</b> |
| Revenue                                      | 100.0%                    | 100.0%      | 100.0%                  | 100.0%      |
| Cost of educational services                 | 41.7%                     | 49.9%       | 43.0%                   | 50.5%       |
| Student services and administrative expenses | 31.7%                     | 30.4%       | 32.8%                   | 31.1%       |
| Special legal and other investigation costs  | --                        | --%         | --                      | (0.1)%      |
| Operating income                             | 26.6%                     | 19.7%       | 24.2%                   | 18.5%       |
| Interest income, net                         | 0.3%                      | 1.1%        | 0.3%                    | 1.2%        |
| Income before provision for income taxes     | 26.9%                     | 20.8%       | 24.5%                   | 19.7%       |

The following table sets forth our total student enrollment as of the dates indicated, exclusive of international enrollments:

| <b>Total Student Enrollment as of:</b> | <b>2007</b>                     |                                 | <b>2006</b>                     |                                 |
|--|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
|  | <b>Total Student Enrollment</b> | <b>Increase Over Prior Year</b> | <b>Total Student Enrollment</b> | <b>Increase Over Prior Year</b> |
| March 31                               | 49,295                          | 12.4%                           | 43,868                          | 5.6%                            |
| June 30                                | 48,873                          | 11.0%                           | 44,025                          | 6.3%                            |
| September 30                           | Not applicable                  | Not applicable                  | 48,155                          | 8.6%                            |
| December 31                            | Not applicable                  | Not applicable                  | 46,896                          | 9.1%                            |

Total student enrollment includes all new and continuing students. A continuing student is any student who, in the academic quarter being measured, is enrolled in a program of study at an ITT Technical Institute and was enrolled in the same program at any ITT Technical Institute at the end of the immediately preceding academic quarter. A new student is any student who, in the academic quarter being measured, enrolls in and begins attending any program of study at an ITT Technical Institute:

for the first time at that institute;

after graduating in a prior academic quarter from a different program of study at that institute; or

after having withdrawn or been terminated from a program of study at that institute.

The following table sets forth our new student enrollment in the periods indicated, exclusive of international enrollments:

| <b>New Student Enrollment in the Three Months Ended:</b> | <b>2007</b>                   |                                 | <b>2006</b>                   |                                 |
|--|-------------------------------|---------------------------------|-------------------------------|---------------------------------|
|  | <b>New Student Enrollment</b> | <b>Increase Over Prior Year</b> | <b>New Student Enrollment</b> | <b>Increase Over Prior Year</b> |
| March 31   | 12,738                        | 13.1%                           | 11,264                        | 14.7%                           |
| June 30  | 12,043                        | 3.2%                            | 11,674                        | 10.4%                           |
| September 30   | Not applicable                | Not applicable                  | 16,789                        | 6.0%                            |
| December 31  | Not applicable                | Not applicable                  | 10,208                        | 15.6%                           |



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|                    |                |                |        |       |
|--------------------|----------------|----------------|--------|-------|
| Total for the year | Not applicable | Not applicable | 49,935 | 10.8% |
|--------------------|----------------|----------------|--------|-------|

We generally organize the academic schedule for programs of study offered at our institutes on the basis of four 12-week academic quarters in a calendar year that typically begin in early March, mid-June, early September, and late November or early December. To measure the persistence of our students, the number of continuing students in any academic quarter is divided by the total student enrollment as of the end of the immediately preceding academic quarter.

The following table sets forth the rates of our students' persistence for the periods indicated, exclusive of international enrollments:

| <b>Year</b> | <b>Student Persistence for the Three Months Ended</b> |                |                     |                    |
|-------------|---|----------------|---------------------|--------------------|
|             | <b>March 31</b>                                       | <b>June 30</b> | <b>September 30</b> | <b>December 31</b> |
| 2005        | 77.6%   | 74.2%          | 68.8%               | 77.0%              |
| 2006        | 75.8%   | 73.7%          | 71.2%               | 76.2%              |
| 2007        | 78.0%   | 74.7%          | Not applicable      | Not applicable     |

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Under our hybrid delivery model, certain program courses are taught in residence on campus and others are taught either online over the Internet or partially online over the Internet and partially in residence on campus (the "Hybrid Delivery Model"). In the second quarter of 2004, we began using the Hybrid Delivery Model with a larger number of our students, which increased the number of courses that we taught online over the Internet to our students. Student retention is typically lower in the courses that we teach online over the Internet compared to the courses that we teach on campus. As a result of the use of the Hybrid Delivery Model, our students' persistence decreased. In the second quarter of 2006, we modified the Hybrid Delivery Model for certain programs at select ITT Technical Institutes, such that students are no longer required to take one course online each academic quarter. In the third quarter of 2006, we expanded that modification to all programs at all ITT Technical Institutes that use the Hybrid Delivery Model. As modified, the Hybrid Delivery Model provides qualifying students with the option of taking one course online each academic quarter. Nonqualifying students are required to take all of their courses in residence at the institute each academic quarter. We consider a number of factors in determining whether a student qualifies, including his or her previous academic performance and success in courses taught online. We believe that increasing our students' face-to-face interaction with their instructors will cause our students' persistence to improve.

**Three Months Ended June 30, 2007 Compared with Three Months Ended June 30, 2006.** Revenue increased \$31.4 million, or 16.9%, to \$217.0 million in the three months ended June 30, 2007 compared to \$185.6 million in the three months ended June 30, 2006, primarily due to:

- a 12.4% increase in total student enrollment at March 31, 2007 compared to March 31, 2006;
- a 5.0% increase in tuition rates in March 2007; and
- a 100 basis point increase in our students' persistence to 74.7% for the three months ended June 30, 2007 compared to 73.7% for the three months ended June 30, 2006.

The increase in student enrollment was primarily due to:

- operating new institutes and learning sites;
- an increased number of institutes offering bachelor degree programs; and
- an increased number of new programs of study offered by our institutes.

Cost of educational services decreased \$1.9 million, or 2.1%, to \$90.6 million in the three months ended June 30, 2007 compared to \$92.5 million in the three months ended June 30, 2006, primarily due to:

- greater efficiencies in the operation of our institutes; and
- decreased costs associated with decreased sales of laptop computers.

The decrease in cost of educational services was partially offset by:

- increased costs associated with operating new institutes and learning sites;
- the costs required to service the increased total student enrollment; and
- normal inflationary increases for other cost of services.

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Cost of educational services as a percentage of revenue decreased 820 basis points to 41.7% in the three months ended June 30, 2007 from 49.9% in the three months ended June 30, 2006, primarily due to greater efficiencies in the operation of our institutes and decreased costs associated with decreased sales of laptop computers, which was partially offset by the costs associated with operating new institutes and learning sites.

Student services and administrative expenses increased \$12.2 million, or 21.7%, to \$68.7 million in the three months ended June 30, 2007 compared to \$56.5 million in the three months ended June 30, 2006. The principal causes of this increase included:

- a 16.9% increase in media advertising expenditures to promote new locations and program offerings and as a result of higher advertising rates charged by certain media sources;

- an increase in compensation and benefit costs associated with a greater number of employees;

- an increase in bad debt expense; and

- normal inflationary increases for compensation and other cost of services.

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Student services and administrative expenses increased to 31.7% of revenue in the three months ended June 30, 2007 compared to 30.4% of revenue in the three months ended June 30, 2006, primarily due to an increase in bad debt expense and an increase in compensation and benefit expense associated with a greater number of employees. Bad debt expense as a percentage of revenue increased to 2.5% in the three months ended June 30, 2007, compared to 1.5% in the three months ended June 30, 2006.

Operating income increased \$21.1 million, or 57.6%, to \$57.7 million in the three months ended June 30, 2007 compared to \$36.6 million in the three months ended June 30, 2006. The operating margin increased to 26.6% of revenue in the three months ended June 30, 2007 compared to 19.7% in the three months ended June 30, 2006. The increases in operating income and operating margin were primarily due to:

- greater efficiencies in the operation of our institutes, and
- increased student enrollment;

partially offset by:

- the costs required to service the increased total student enrollment, and
- increased bad debt expense.

Interest income, net decreased \$1.3 million, or 65.0%, to \$0.7 million in the three months ended June 30, 2007 compared to \$2.0 million in the three months ended June 30, 2006 primarily due to interest expense of \$2.1 million associated with borrowings under our revolving credit agreement.

Our combined federal and state effective income tax rate was 38.6% in the three months ended June 30, 2007 compared to 37.5% in the three months ended June 30, 2006. The effective income tax rate increase was primarily due to certain expenses incurred in the three months ended June 30, 2007 that were not deductible for tax purposes.

***Six Months Ended June 30, 2007 Compared with Six Months Ended June 30, 2006.*** Revenue increased \$59.3 million, or 16.4%, to \$421.2 million in the six months ended June 30, 2007 compared to \$361.9 million in the six months ended June 30, 2006, primarily due to:

- a 12.4% increase in total student enrollment at March 31, 2007 compared to March 31, 2006;
- a 5.0% increase in tuition rates in March 2007 and March 2006; and
- a 9.1% increase in total student enrollment at December 31, 2006 compared to December 31, 2005.

The increase in student enrollment was primarily due to:

- operating new institutes and learning sites;
- an increased number of institutes offering bachelor degree programs; and
- an increased number of new programs of study offered by our institutes.

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Cost of educational services decreased \$1.5 million, or 0.9%, to \$181.4 million in the six months ended June 30, 2007 compared to \$182.9 million in the six months ended June 30, 2006, primarily due to:

greater efficiencies in the operation of our institutes; and  
decreased costs associated with decreased sales of laptop computers.

The decrease in cost of educational services was partially offset by:

increased costs associated with operating new institutes and learning sites;  
the costs required to service the increased total student enrollment; and  
normal inflationary increases for other cost of services.

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Cost of educational services as a percentage of revenue decreased 750 basis points to 43.0% in the six months ended June 30, 2007 from 50.5% in the six months ended June 30, 2006, primarily due to greater efficiencies in the operation of our institutes and decreased costs associated with decreased sales of laptop computers, which was partially offset by the costs associated with operating new institutes and learning sites.

Student services and administrative expenses increased \$25.4 million, or 22.6%, to \$138.0 million in the six months ended June 30, 2007 compared to \$112.6 million in the six months ended June 30, 2006. The principal causes of this increase included:

- a 20.0% increase in media advertising expenditures to promote new locations and program offerings;
- an increase in compensation and benefit costs associated with a greater number of employees;
- an increase in bad debt expense; and
- normal inflationary increases for compensation and other cost of services.

Student services and administrative expenses increased to 32.8% of revenue in the six months ended June 30, 2007 compared to 31.1% of revenue in the six months ended June 30, 2006, primarily due to an increase in media advertising costs for the promotion of new institutes and an increase in bad debt expense. Bad debt expense as a percentage of revenue increased to 2.4% in the six months ended June 30, 2007, compared to 1.5% in the six months ended June 30, 2006.

Operating income increased \$35.0 million, or 52.4%, to \$101.8 million in the six months ended June 30, 2007 compared to \$66.8 million in the six months ended June 30, 2006. The operating margin increased to 24.2% of revenue in the six months ended June 30, 2007 compared to 18.5% in the six months ended June 30, 2006. The increases in operating income and operating margin were primarily due to:

- greater efficiencies in the operation of our institutes, and
- increased student enrollment;

partially offset by:

- the costs required to service the increased total student enrollment, and
- increased media advertising costs.

Interest income, net decreased \$2.9 million, or 64.4%, to \$1.6 million in the six months ended June 30, 2007 compared to \$4.5 million in the six months ended June 30, 2006 primarily due to interest expense of \$4.2 million associated with borrowings under our revolving credit agreement.

Our combined federal and state effective income tax rate was 38.6% in the six months ended June 30, 2007 compared to 37.5% in the six months ended June 30, 2006. The effective income tax rate increase was primarily due to certain expenses incurred in the six months ended June 30, 2007 that were not deductible for tax purposes.

### **Financial Condition, Liquidity and Capital Resources**

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Cash and cash equivalents were \$10.1 million as of June 30, 2007 compared to \$161.9 million as of December 31, 2006 and \$8.1 million as of June 30, 2006. The December 31, 2006 cash and cash equivalents balance included a \$150.0 million certificate of deposit which represented the short-term investment of proceeds from borrowings under our revolving credit facility. We also had investments of \$290.3 million as of June 30, 2007 which increased \$95.3 million from \$195.0 million as of December 31, 2006, primarily due to investing the proceeds from borrowings under our revolving credit agreement.

We are required to recognize the funded status of our defined benefit postretirement plans on our balance sheet. We recorded an asset of \$9.2 million for the ESI Pension Plan, a non-contributory defined benefit pension plan commonly referred to as a cash balance plan, and a liability of \$1.7 million for the ESI Excess Pension Plan, a nonqualified, unfunded retirement plan, on our Condensed Consolidated Balance Sheet as of June 30, 2007.

In January 2006, we contributed \$15.0 million to the ESI Pension Plan. We do not expect to make any contribution to the ESI Pension Plan in 2007.

**Operations.** Cash from operating activities decreased \$24.7 million to \$14.7 million in the three months ended June 30, 2007 compared to \$39.4 million in the three months ended June 30, 2006, primarily due to:

the timing of vendor and income tax payments; and

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a change in the timing of the receipt of certain loan funds.

Cash from operating activities increased \$7.6 million to \$59.0 million in the six months ended June 30, 2007 compared to \$51.4 million in the six months ended June 30, 2006, primarily due to:

an increase in net income;  
no contributions to the ESI Pension Plan in 2007;  
the timing of vendor and income tax payments; and  
a change in the timing of the receipt of certain loan funds.

Accounts receivable, net, was \$9.9 million as of June 30, 2007 compared to \$9.7 million as of June 30, 2006. Days sales outstanding was 4.2 days at June 30, 2007 and 4.8 days at June 30, 2006.

**Investing.** In the three months ended June 30, 2007, we spent \$3.8 million to purchase, renovate, expand or construct buildings at six of our locations compared to \$5.9 million for similar expenditures at 12 facilities in the three months ended June 30, 2006. In the six months ended June 30, 2007, we spent \$8.7 million to purchase, renovate, expand or construct buildings at nine of our locations compared to \$10.8 million for similar expenditures at 12 facilities in the six months ended June 30, 2006.

Capital expenditures, excluding facility and land purchases and facility construction, totaled:

\$4.4 million in the three months ended June 30, 2007 compared to \$9.5 million in the three months ended June 30, 2006; and  
\$6.9 million in the six months ended June 30, 2007 compared to \$13.1 million in the six months ended June 30, 2006.

These expenditures consisted primarily of classroom and laboratory equipment (such as computers and electronic equipment), classroom and office furniture, software and leasehold improvements. We plan to continue to upgrade and expand current facilities and equipment throughout the remainder of 2007. Cash generated from operations is expected to be sufficient to fund our capital expenditure requirements.

**Financing.** On December 22, 2006, we entered into a credit agreement with a single lender to borrow up to \$150.0 million under a revolving credit facility. The credit facility will be used to allow us to continue repurchasing shares of our common stock while maintaining compliance with certain financial ratios required by the ED, the state education authorities that regulate our institutes and the accrediting agency that accredits our institutes.

The credit agreement matures on October 1, 2009 and the amount of credit available thereunder decreases by \$21.4 million each calendar quarter beginning April 1, 2008. Cash generated from operations is expected to be sufficient to fund the repayment of borrowings. We have the option of borrowing under the credit agreement on either a secured or unsecured basis which, subject to certain conditions, can be changed by us at any time upon ten days prior written notice to the lender. Certain investments held in a pledged account serve as the collateral for any secured borrowings under the credit agreement.



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Borrowings under the credit agreement bear interest at variable rates based on fixed increments over the LIBOR. As of June 30, 2007, the borrowings under the credit agreement were \$150.0 million, all of which were secured, and bore interest at a rate of 5.47% per annum. Approximately \$158.0 million of our investments as of June 30, 2007 served as collateral for the secured borrowings under the credit agreement.

The availability of borrowings under the credit agreement is subject to our ability at the time of borrowing to satisfy certain specified conditions. These conditions include the absence of default by us, as defined in the credit agreement, and that certain representations and warranties contained in the credit agreement continue to be true and accurate. We are also required to maintain a certain maximum leverage ratio and a minimum ratio of cash and investments to outstanding indebtedness at the end of each of our fiscal quarters. We were in compliance with those ratio requirements as of June 30, 2007.

Our Board of Directors increased the number of shares of our common stock that we are authorized to repurchase under the Repurchase Program by 5,000,000 in April 2006 and by an additional 5,000,000 in April 2007. Information regarding the shares of our common stock that we repurchased in the periods indicated is as follows:

|                  | <b>Three Months Ended</b>                            |             | <b>Six Months Ended</b> |             |
|------------------|--|-------------|-------------------------|-------------|
|                  | <b>June 30,</b>                                      |             | <b>June 30,</b>         |             |
|                  | <b>2007</b>  | <b>2006</b> | <b>2007</b>             | <b>2006</b> |
|                  | <b>(Dollars in thousands, except per share data)</b> |             |                         |             |
| Number of shares | 720,000  | 1,660,500   | 1,529,900               | 3,886,200   |

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|                         |          |           |           |           |
|-------------------------|----------|-----------|-----------|-----------|
| Total cost              | \$75,714 | \$106,499 | \$140,763 | \$246,634 |
| Average price per share | \$105.16 | \$64.14   | \$92.01   | \$63.46   |

The shares that remained available for repurchase under the Repurchase Program were 6,151,200 as of June 30, 2007. We plan to repurchase additional shares of our common stock under the Repurchase Program from time to time in the future depending on market conditions and other considerations.

We believe that cash generated from operations and our investments will be adequate to satisfy our working capital and capital expenditure requirements for the foreseeable future. We also believe that any reduction in cash and cash equivalents or investments that may result from their use to repurchase shares of our common stock, purchase facilities or construct facilities will not have a material adverse effect on our expansion plans, planned capital expenditures, ability to meet any applicable regulatory financial responsibility standards or ability to conduct normal operations.

### Contractual Obligations

The following table sets forth our specified contractual obligations as of June 30, 2007:

| Contractual Obligations                                  | Payments Due by Period  |                     |              |              |                      |
|--|-------------------------|---------------------|--------------|--------------|----------------------|
|  | Total<br>(In thousands) | Less than<br>1 Year | 1-3<br>Years | 3-5<br>Years | More than<br>5 Years |
| Operating lease obligations                              | \$120,309               | \$31,242            | \$46,745     | \$25,481     | \$16,841             |
| Long-term debt, including<br>scheduled interest payments | \$162,306               | \$29,340            | \$132,966    | \$0          | \$0                  |

The long-term debt represents our revolving credit facility and assumes that the full amount of the facility will be outstanding at all times through the date of maturity. The amounts shown include the principal payments that will be due upon maturity as well as interest payments. Interest payments have been calculated based on their scheduled payment dates using the interest rate charged on our borrowings as of June 30, 2007.

### Off-Balance Sheet Arrangements

As of June 30, 2007, we leased our non-owned facilities under operating lease agreements. A majority of the operating leases contain renewal options that can be exercised after the initial lease term. Renewal options are generally for periods of one to five years. All operating leases will expire over the next nine years and management believes that:

- those leases will be renewed or replaced by other leases in the normal course of business;
- we may purchase the facilities represented by those leases; or
- we may purchase or build other replacement facilities.

There are no material restrictions imposed by the lease agreements, and we have not entered into any significant guarantees related to the leases. We are required to make additional payments under the terms of the operating leases for taxes, insurance and other operating expenses incurred during the operating lease period.

As part of our normal course of operations, one of our insurers issues surety bonds for us that are required by various education authorities that regulate us. We are obligated to reimburse our insurer for any of those surety bonds that are paid by the insurer. As of June 30, 2007, the total face amount of those surety bonds was approximately \$10.8 million. In addition, as of June 30, 2007, we provided irrevocable standby letters of credit in the total amount of approximately \$1.2 million to secure both the payment of construction costs associated with a facility that we built in 2006 and the payment of our workers' compensation claims.

**Item 3. Quantitative and Qualitative Disclosures about Market Risk.**

In the normal course of our business, we are subject to fluctuations in interest rates that could impact the return on our investments and the cost of our financing activities. Our primary interest rate risk exposure results from changes in short-term interest rates and the LIBOR.

Our investments consist primarily of marketable debt securities, variable rate demand notes, and auction rate debt and equity securities. We estimate that the market risk associated with these investments can best be measured by a potential decrease in the fair value of these investments from a hypothetical 10% increase in interest rates. If such a hypothetical increase in rates were to occur, the reduction in the market value of our portfolio of marketable securities would not be material.

Changes in the LIBOR would affect the borrowing costs associated with our revolving credit facility. We estimate that the market risk can best be measured by a hypothetical 100 basis point increase in the LIBOR. If such a hypothetical increase in the

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LIBOR were to occur, the effect on results from operations and cash flow would not have been material for the three and six months ended June 30, 2007.

### **Item 4. Controls and Procedures.**

#### (a) Evaluation of Disclosure Controls and Procedures.

We are responsible for establishing and maintaining disclosure controls and procedures ( " DCP " ) that are designed to ensure that information required to be disclosed by us in the reports filed by us under the Exchange Act is: (a) recorded, processed, summarized and reported within the time periods specified in the SEC ' s rules and forms; and (b) accumulated and communicated to our management, including our principal executive and principal financial officers, to allow timely decisions regarding required disclosures. In designing and evaluating our DCP, we recognize that any controls and procedures, no matter how well designed and implemented, can provide only reasonable assurance of achieving the desired control objectives, and that our management ' s duties require it to make its best judgment regarding the design of our DCP. As of the end of our second fiscal quarter of 2007, we conducted an evaluation, under the supervision (and with the participation) of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our DCP pursuant to Rule 13a-15 of the Exchange Act. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our DCP were effective.

#### (b) Changes in Internal Control Over Financial Reporting.

There were no changes in our internal control over financial reporting that occurred during our most recently completed fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **PART II**

### **OTHER INFORMATION**

#### **Item 1. Legal Proceedings.**

We are subject to various claims and contingencies in the ordinary course of our business, including those related to litigation, business transactions, employee-related matters and taxes, among others. We cannot assure you of the ultimate outcome of any litigation involving us. Any litigation alleging violations of education or consumer protection laws and/or regulations, misrepresentation, fraud or deceptive practices may also subject our affected institutes to additional regulatory scrutiny.

#### **Item 1A. Risk Factors.**

You should carefully consider the risks and uncertainties we describe both in this Report and in our Annual Report on Form 10-K for the fiscal year ended December 31, 2006 filed with the SEC before deciding to invest in, or retain, shares of our common stock. These are not the only risks and uncertainties that we face. Additional risks and uncertainties that we do not currently know about, we currently believe are immaterial or we have not predicted may also harm our business operations or adversely affect us. If any of these risks or uncertainties actually occurs, our business, financial condition, results of operations or cash flows could be materially adversely affected.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

The following table sets forth information regarding purchases made by us of shares of our common stock on a monthly basis in the three months ended June 30, 2007:

| <b>Issuer Purchases of Equity Securities</b> |   |                                     |  |  |
|--|---|-------------------------------------|--|--|
| <b>Period</b>                                | <b>Total Number of Shares Purchased</b> | <b>Average Price Paid per Share</b> | <b>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs <sup>(1)</sup></b> | <b>Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs <sup>(1)</sup></b> |
| April 1, 2007 through April 30, 2007         | --                                      | \$--                                | --   | 6,871,200  |
| May 1, 2007 through May 31, 2007             | 720,000                                 | 105.16                              | 720,000  | 6,151,200  |
| June 1, 2007 through June 30, 2007           | --                                      | --                                  | --   | 6,151,200  |
| <b>Total</b>                                 | 720,000                                 | \$105.16                            | 720,000  |  |

---

(1) Our Board of Directors has authorized us to repurchase the following number of shares of our common stock pursuant to the Repurchase Program:

| <b>Number of Shares</b> | <b>Board Authorization Date</b> |
|-------------------------|---------------------------------|
| 2,000,000               | April 1999                      |
| 2,000,000               | April 2000                      |
| 5,000,000               | October 2002                    |
| 5,000,000               | April 2006                      |
| 5,000,000               | April 2007                      |

The shares that remained available for repurchase under the Repurchase Program were 6,151,200 as of June 30, 2007. The terms of the Repurchase Program provide that we may repurchase shares of our common stock, from time to time depending on market conditions and other considerations, in the open market or through privately negotiated transactions in accordance with Rule 10b-18 of the Exchange Act. Unless earlier terminated by our Board of Directors, the Repurchase Program will expire when we repurchase all shares authorized for repurchase thereunder.

**Item 4. Submission of Matters to a Vote of Security Holders.**

During the second quarter of fiscal year 2007, our 2007 Annual Meeting of Shareholders was held on May 8, 2007 to:

elect four directors; and

ratify the appointment of PricewaterhouseCoopers LLP ( PWC ) by the Audit Committee of our Board of Directors to serve as our independent registered public accounting firm for our fiscal year ending December 31, 2007.

At our 2007 Annual Meeting of Shareholders, our shareholders elected the following persons to serve as directors in the first class of our Board of Directors, each to hold office for the term of three years and until his successor is elected and has qualified:

**First Class** - Term expiring at 2010 Annual Meeting

1. Rene R. Champagne
2. John F. Cozzi
3. Kevin M. Modany
4. Thomas I. Morgan

The final results of the vote taken at our 2007 Annual Meeting of Shareholders for the director nominees are as follows:

|                   | <u>Votes For</u> | <u>Percentage of<br/>Votes Cast For</u> | <u>Votes Withheld</u> | <u>Percentage of<br/>Votes Cast Withheld</u> |
|-------------------|------------------|---|-----------------------|--|
| Rene R. Champagne | 38,555,120       | 98.63%                                  | 535,217               | 1.37%  |
| John F. Cozzi     | 38,825,355       | 99.32%                                  | 264,982               | 0.68%  |
| Kevin M. Modany   | 38,551,577       | 98.62%                                  | 538,760               | 1.38%  |
| Thomas I. Morgan  | 38,823,795       | 99.32%                                  | 266,542               | 0.68%  |

The directors who continued in office after our 2007 Annual Meeting of Shareholders are as follows:

**First Class** - Term expiring at 2010 Annual Meeting

1. Rene R. Champagne

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2. John F. Cozzi
3. Kevin M. Modany
4. Thomas I. Morgan

**Second Class** - Term expiring at 2008 Annual Meeting

1. John E. Dean
2. James D. Fowler, Jr.
3. Vin Weber

**Third Class** - Term expiring at 2009 Annual Meeting

1. Joanna T. Lau
2. Samuel L. Odle
3. John A. Yena

At our 2007 Annual Meeting of Shareholders, our shareholders ratified the appointment of PWC to serve as our independent registered public accounting firm for our fiscal year ending December 31, 2007. The final results of the vote taken at that meeting ratifying the appointment of PWC are as follows:

| <u>Votes For</u> | <u>Percentage of Shares<br/>Represented in Person<br/>or By Proxy Voting For</u> | <u>Votes Against</u> | <u>Broker<br/>Nonvotes</u> | <u>Abstentions</u> |
|------------------|--|----------------------|----------------------------|--------------------|
| 38,173,954       | 97.68%   | 852,057              | 0                          | 52,897             |

**Item 5. Other Information.**

On July 24, 2007, our Board of Directors approved and adopted an amended and restated version of our By-laws, effective on that date. The material changes to our By-laws include the following:

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Amendments to Sections 1, 2, 3 and 5 of Article V to allow for the issuance of uncertificated shares. Along with a resolution passed by our Board of Directors permitting the issuance of uncertificated shares in accordance with the Delaware General Corporation Law (the "DGCL"), these amendments will enable us to participate in the Direct Registration System (the DRS ). The DRS allows investors to have securities registered in their names without the issuance of physical certificates and to electronically transfer securities to broker-dealers without transferring physical certificates.

Amendments to

Sections 1, 2, 3, 4, 5, 7 and 9 of Article II,

Sections 8, 10 and 11 of Article III,

Section 4 of Article IV,

Sections 1 and 2 of Article VI, and

Sections 3, 4 and 6 of Article VII,

all intended to make the By-laws more consistent with modern practice and changes in the DGCL. These amendments provide us with the ability to:

hold meetings of shareholders and directors by remote communication;

provide notices of meetings by electronic transmission (in the case of shareholders, with their consent);

provide shareholder lists on a reasonably accessible electronic network;

obtain proxies and waivers of notice by electronic transmission; and

obtain director consents to action by electronic transmission.

These amendments also make the indemnification provisions of our By-laws more consistent with the current relevant provisions of the DGCL.

Amendments to various other sections of our By-laws to correct minor typographical errors and to make changes to reflect the fact that our Chairman of the Board and certain officer positions are no longer held by the same individual.

The full text of our By-laws, as amended and restated, is being filed as Exhibit 3.2 to this Form 10-Q and is incorporated herein by reference.

### **Item 6. Exhibits.**

A list of exhibits required to be filed as part of this report is set forth in the Index to Exhibits, which immediately precedes the exhibits, and is incorporated herein by reference.

## **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**ITT Educational Services, Inc.**



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Date: July 26, 2007

By: /s/ Daniel M. Fitzpatrick

**Daniel M. Fitzpatrick**

*Senior Vice President, Chief Financial Officer  
(Duly Authorized Officer, Principal Financial Officer  
and Principal Accounting Officer)*

**INDEX TO EXHIBITS**

| Exhibit<br>No. | Description   |
|----------------|---|
| 3.1            | Restated Certificate of Incorporation, as Amended to Date (incorporated herein by reference from the same exhibit number to ITT/ESI's 2005 second fiscal quarter report on Form 10-Q) |
| 3.2            | Restated By-Laws, as Amended to Date  |
| 10.59          | Form of Restricted Stock Unit Award Agreement under the 2006 ITT Educational Services, Inc. Equity Compensation Plan  |
| 10.61          | Second Amendment to 2006 ITT Educational Services, Inc. Equity Compensation Plan  |
| 31.1           | Chief Executive Officer's Certification Pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934   |
| 31.2           | Chief Financial Officer's Certification Pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934   |
| 32.1           | Chief Executive Officer's Certification Pursuant to 18 U.S.C. Section 1350  |
| 32.2           | Chief Financial Officer's Certification Pursuant to 18 U.S.C. Section 1350  |