

BOOKS A MILLION INC
Form 10-Q
June 12, 2014
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended: May 3, 2014
- OR -

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the transition period from _____ to _____

Commission File Number 0-20664

BOOKS-A-MILLION, INC.
(Exact name of registrant as specified in its charter)

DELAWARE
(State or Other Jurisdiction of
Incorporation or Organization)

63-0798460
(IRS Employer
Identification No.)

402 Industrial Lane, Birmingham, Alabama
(Address of principal executive offices)
(205) 942-3737
(Registrant's Telephone number, including area code)

35211
(Zip Code)

N/A
(Former name, Former Address and Former Fiscal Year, if changed since last report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Edgar Filing: BOOKS A MILLION INC - Form 10-Q

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer
Non-accelerated filer (Do not check if a smaller reporting company) Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: Shares of common stock, par value \$0.01 per share, outstanding as of June 12, 2014 were 14,864,815 shares.

Table of ContentsBOOKS-A-MILLION, INC. AND SUBSIDIARIES
INDEX TO FORM 10-Q

	Page No.
PART I. FINANCIAL INFORMATION	
Item 1	<u>3</u>
<u>Financial Statements</u>	
<u>Condensed Consolidated Balance Sheets as of May 3, 2014 and February 1, 2014</u>	<u>3</u>
<u>Condensed Consolidated Statements of Operations for the thirteen weeks ended May 3, 2014 and May 4, 2013</u>	<u>4</u>
<u>Condensed Consolidated Statements of Comprehensive Income (Loss) for the thirteen weeks ended May 3, 2014 and May 4, 2013</u>	<u>5</u>
<u>Condensed Consolidated Statements of Cash Flows for the thirteen weeks ended May 3, 2014 and May 4, 2013</u>	<u>6</u>
<u>Notes to Condensed Consolidated Financial Statements</u>	<u>7</u>
Item 2	<u>17</u>
<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	
Item 3	<u>23</u>
<u>Quantitative and Qualitative Disclosures about Market Risk</u>	
Item 4	<u>23</u>
<u>Controls and Procedures</u>	
PART II. OTHER INFORMATION	
Item 1	<u>24</u>
<u>Legal Proceedings</u>	
Item 1A.	<u>24</u>
<u>Risk Factors</u>	
Item 2	<u>24</u>
<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	
Item 3	<u>24</u>
<u>Defaults Upon Senior Securities</u>	
Item 4	<u>24</u>
<u>Mine Safety Disclosures</u>	
Item 5	<u>24</u>
<u>Other Information</u>	
Item 6	<u>25</u>
<u>Exhibits</u>	
Item 7	<u>26</u>
<u>Signatures</u>	

Table of Contents

PART I. FINANCIAL INFORMATION

Item 1.	Financial Statements	
BOOKS-A-MILLION, INC. AND SUBSIDIARIES		
CONDENSED CONSOLIDATED BALANCE SHEETS		
(In thousands, except per share data and share amounts)		
(Unaudited)		
	May 3, 2014	February 1, 2014
ASSETS		
Current assets:		
Cash and cash equivalents	\$5,936	\$9,926
Accounts receivable	2,313	3,656
Related party receivables (Note 4)	94	87
Inventories (Note 6)	193,335	199,584
Prepayments and other assets	7,171	6,292
Total current assets	208,849	219,545
Property and equipment:		
Gross property and equipment	268,952	268,529
Less accumulated depreciation and amortization	(192,119)	(191,133)
Property and equipment, net	76,833	77,396
Deferred income taxes (Note 10)	1,037	—
Equity method investments (Note 13)	2,304	2,139
Other assets	3,869	3,652
Total assets	\$292,892	\$302,732
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Trade accounts payable	\$59,753	\$84,411
Related party accounts payable (Note 4)	6,066	2,131
Accrued expenses	31,891	39,570
Deferred income taxes (Note 10)	20,250	18,807
Short-term borrowings and current portion of long-term debt (Note 9)	43,128	19,107
Total current liabilities	161,088	164,026
Long-term debt (Note 9)	16,154	16,300
Related party note payable (Note 4 and Note 9)	592	600
Deferred rent	6,894	7,444
Deferred income taxes (Note 10)	—	406
Liability for uncertain tax positions	418	412
Long-term capital lease obligation	1,541	1,554
Total non-current liabilities	25,599	26,716
Stockholders' equity:		
Preferred stock, \$0.01 par value, 1,000,000 shares authorized, no shares outstanding	—	—
Common stock, \$0.01 par value, 30,000,000 shares authorized, 22,701,582 and 22,348,072 shares issued and 15,692,517 and 15,339,007 shares outstanding at May 3, 2014 and February 1, 2014, respectively	227	223
Additional paid-in capital	96,295	96,072
Treasury stock, at cost, 7,009,065 and 7,009,065 shares repurchased at May 3, 2014 and February 1, 2014, respectively	(52,840)	(52,840)
Retained earnings	59,720	65,360

Edgar Filing: BOOKS A MILLION INC - Form 10-Q

Accumulated other comprehensive income	156	104
Total Books-A-Million stockholders' equity	103,558	108,919
Noncontrolling interest	2,647	3,071
Total equity	106,205	111,990
Total liabilities and stockholders' equity	\$292,892	\$302,732

See notes to condensed consolidated financial statements.

3

Table of ContentsBOOKS-A-MILLION, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share data)

(Unaudited)

	Thirteen Weeks Ended	
	May 3, 2014	May 4, 2013
Revenues		
Net sales	\$ 103,143	\$ 103,227
Other revenue	640	366
Total revenues	103,783	103,593
Cost of products sold, including warehouse distribution and store occupancy costs	75,384	75,138
Gross profit	28,399	28,455
Operating, selling and administrative expenses	29,477	29,261
Depreciation and amortization	4,465	4,276
Operating loss from continuing operations	(5,543) (5,082
Interest expense, net	556	464
Loss from continuing operations, before income taxes	(6,099) (5,546
Income tax expense (benefit) (Note 10)	17	(2,021
Net loss from continuing operations before equity method investments	(6,116) (3,525
Net income (loss) on equity method investments	114	(147
Net loss from continuing operations	(6,002) (3,672
Loss from discontinued operations	—	(32
Net loss	(6,002) (3,704
Less net loss attributable to noncontrolling interest	(424) —
Net loss attributable to Books-A-Million	\$ (5,578) \$ (3,704
Net loss per share attributable to Books-A-Million:		
Basic and Diluted		
Net loss from continuing operations	(0.38) (0.25
Net loss from discontinued operations	—	—
Net loss per common share	(0.38) (0.25
Weighted average number of shares outstanding	14,799	14,844
See notes to condensed consolidated financial statements.		

Table of Contents

BOOKS-A-MILLION, INC. AND SUBSIDIARIES
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(In thousands)

(Unaudited)

	Thirteen Weeks Ended	
	May 3, 2014	May 4, 2013
Net loss	\$ (6,002)	\$ (3,704)
Other comprehensive income, net of tax:		
Foreign currency translation adjustments	52	2
Total other comprehensive income, net of tax	52	2
Total comprehensive loss	(5,950)	(3,702)
Comprehensive loss attributable to noncontrolling interest	(424)	—
Comprehensive loss attributable to Books-A-Million	\$ (5,526)	\$ (3,702)
See notes to condensed consolidated financial statements.		

Table of ContentsBOOKS-A-MILLION, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

(Unaudited)

	Thirteen Weeks Ended	
	May 3, 2014	May 4, 2013
Cash Flows from Operating Activities:		
Net loss	(6,002) (3,704
Adjustments to reconcile net loss to net cash used in operating activities		
Depreciation and amortization	4,465	4,291
Amortization of debt issuance costs	72	61
Amortization of lease rights	38	78
Stock-based compensation	172	176
Loss on impairment of assets	39	251
Loss on disposal of property and equipment	595	123
Deferred income taxes	—	(767
Excess tax expense from stock-based compensation	—	12
Bad debt expense	22	—
Net loss (income) on equity method investment	(114) 147
(Increase) decrease in assets, net of acquisition:		
Accounts receivable	1,321	110
Related party receivables	(7) 256
Inventories	6,249	1,115
Prepayments and other assets	(879) (3,011
Noncurrent assets	(339) (133
Increase(Decrease) in liabilities, net of acquisition:		
Trade accounts payable	(24,658) (30,642
Related party accounts payable	3,935	(801
Accrued income taxes	4	2
Accrued expenses and deferred rent	(7,928) (7,450
Total adjustments	(17,013) (36,182
Net cash used in operating activities	(23,015) (39,886
Cash Flows from Investing Activities:		
Capital expenditures	(5,271) (5,950
Proceeds from disposal of property and equipment	493	139
Acquisition of equity method investment	—	(1,797
Net cash used in investing activities	(4,778) (7,608
Cash Flows from Financing Activities:		
Short-term borrowings	70,217	99,695
Repayments of short term borrowings	(46,202) (47,435
Principal payments on debt	(148) —
Principal payments on capital lease obligations	(119) (61
Proceeds from the issuance of common stock under employee stock purchase plan	55	62
Purchase of treasury stock	—	(712

Edgar Filing: BOOKS A MILLION INC - Form 10-Q

Excess tax (expense) from stock-based compensation	—	(12)
Net cash provided by financing activities	23,803	51,537	
Net increase (decrease) in Cash and Cash Equivalents	(3,990) 4,043	
Cash and Cash Equivalents at Beginning of Period	9,926	4,988	
Cash and Cash Equivalents at End of Period	\$5,936	\$9,031	
Supplemental Disclosures of Cash Flow Information:			
Cash paid (received) during the period for:			
Interest	\$420	\$426	
Net income taxes (refunds)	\$(436) \$(2,172)
Supplemental Disclosures of Non Cash Investing Activities:			
Capital expenditures in accrued expenses	\$294	\$538	

See notes to condensed consolidated financial statements.

Table of Contents

BOOKS-A MILLION, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

1. Basis of Presentation

The unaudited condensed consolidated financial statements include the accounts of Books-A-Million, Inc. and its subsidiaries (collectively, the "Company"). The Company consists of Books-A-Million, Inc. and its nine subsidiaries: American Wholesale Book Company, Inc., booksamillion.com, inc., BAM Card Services, LLC, Preferred Growth Properties, LLC, PGP Florence, LLC, PGP Gardendale, LLC, PGP Fayetteville, Pickering Partners, LLC, and Yogurt Mountain Holding, LLC. All inter-company balances and transactions have been eliminated in the consolidation. For a discussion of the Company's business segments, see Note 7, "Business Segments."

The accompanying unaudited condensed consolidated financial statements of the Company have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") for interim financial information and are presented pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). Accordingly, certain financial information and disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted. These unaudited condensed consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements and the notes thereto contained in the Company's Annual Report on Form 10-K for the fiscal year ended February 1, 2014. In the opinion of management, the unaudited condensed consolidated financial statements included herein contain all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation of the Company's financial position, and the results of its operations and cash flows for the periods presented.

The Company's business, like that of many retailers, is seasonal, with a large portion of sales and operating profit realized during the fourth fiscal quarter, which includes the holiday selling season. Thus, the quarterly results of operations are not necessarily indicative of annual results.

Certain reclassifications for discontinued operations and other insignificant reclassifications to amounts included in this report for prior periods were necessary to conform to the presentation of the thirteen weeks ended May 3, 2014.

Stock-Based Compensation

The Company's pre-tax compensation cost for stock-based employee compensation was approximately \$0.2 million for both of the thirteen weeks ended May 3, 2014 and May 4, 2013, respectively.

2005 Incentive Award Plan

During 2005, the Company adopted and the Company's stockholders approved the Books-A-Million, Inc. 2005 Incentive Award Plan (as amended, the "2005 Plan"). On May 30, 2014, the stockholders of the Company approved an additional 1,500,000 shares available for issuance under the 2005 Plan and to extend the expiration date of the 2005 Plan from June 1, 2015 to June 1, 2018. An aggregate of 3,500,000 shares of common stock may be awarded under the 2005 Plan. From June 1, 2005 through May 3, 2014, equity awards under the 2005 Plan have consisted solely of awards of restricted stock. As of May 3, 2014, the number of shares of common stock reserved for issuance under the 2005 Plan for outstanding stock-based awards was 15,670 shares.

A summary of the status of unvested restricted stock grants to employees and directors under the 2005 Plan for the thirteen weeks ended May 3, 2014 is as follows (shares in thousands):

	Thirteen Weeks Ended May 3, 2014	
	Shares	Weighted Average Grant Date Fair Value
Shares at beginning of period	551	\$ 3.39
Shares granted	329	2.25

Edgar Filing: BOOKS A MILLION INC - Form 10-Q

Shares vested	(14)	3.23
Shares forfeited	—	—
Shares at end of period	866	\$ 2.96

7

Table of Contents

BOOKS-A MILLION, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

The Company's unvested restricted stock participates in any dividends declared and retains voting rights for the granted shares.

Other Information

As of May 3, 2014, the Company had approximately \$1.4 million of total unrecognized compensation cost related to unvested awards granted under the 2005 Plan, which it expects to recognize over the following fiscal years:

Fiscal Year	Unrecognized Stock-Based Compensation Expense (in thousands)
2015	\$640
2016	590
2017	116
2018	6
Total	\$1,352

The Company maintains an employee stock purchase plan (as amended, the "Amended and Restated Employee Stock Purchase Plan") under which shares of the Company's common stock are reserved for purchase by employees at 85% of the fair market value of the common stock at the lower of the market value for the Company's stock as of the beginning of the fiscal year or the end of the fiscal year. At inception of the Amended and Restated Employee Stock Purchase Plan, an aggregate of 600,000 shares were available for issuance to participants. The Company received cash proceeds from issuances of stock under the Amended and Restated Employee Stock Purchase Plan during each of the thirteen weeks ended May 3, 2014 and May 4, 2013 of \$0.1 million. The impact of these cash receipts is included in financing activities in the accompanying condensed consolidated statements of cash flows.

2. Adoption of New Accounting Standards

In April 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2014-08, Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity. ASU 2014-08, among other things, raises the threshold for disposals to qualify as discontinued operations. Under ASU 2014-08, a discontinued operation is (1) a component of an entity or group of components that has been disposed of by sale, disposed of other than by sale or is classified as held for sale that represents a strategic shift that has or will have a major effect on an entity's operations and financial results or (2) an acquired business or nonprofit activity that is classified as held for sale on the date of the acquisition. ASU 2014-08 also requires additional disclosures for discontinued operations and new disclosures for individually material disposal transactions that do not meet the definition of a discontinued operation. This ASU is effective for annual periods beginning on or after December 15, 2014 and interim periods within that year. Early adoption of ASU 2014-08 is permitted but only for disposals (or classifications as held for sale) that have not been reported in financial statements previously issued or available for issue. As a result of ASU 2014-08, the Company will no longer be required to present individual store closures as discontinued operations. The Company reviews the profitability trends and prospects of its existing stores and closes or relocates under-performing stores as part of its retail strategy. For this reason a store closure does not represent a strategic shift that will have a major effect on the Company's operations and financial results as defined by ASU 2014-08. The Company has elected to early adopt ASU 2014-08 for the thirteen weeks ended May 3, 2014. The Company will continue to present discontinued operations for all stores as previously presented in the Company's fiscal 2014 Annual Report on Form 10-K. During the thirteen weeks ended May 3, 2014, there were no stores closed that would be considered discontinued operations.

In July 2013, FASB issued ASU 2013-11, Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists. The amendments in ASU 2013-11 are

effective for fiscal years, and interim periods within those years, beginning after December 15, 2013. ASU 2013-11 provides guidance related to the financial statement presentation of uncertain tax positions (FIN 48) when net operating loss carryforward, a similar tax loss, or a tax credit carryforward exists. The Company adopted ASU 2013-11 for the thirteen weeks ended May 3, 2014. There was no material impact to the Company's financial statements resulting from the adoption of ASU 2013-11.

Table of Contents

BOOKS-A MILLION, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

3. Net Loss Per Common Share

Basic net loss per common share attributable to the Company is computed by dividing net loss, exclusive of noncontrolling interest, by the weighted average number of common shares outstanding for the period. Diluted net loss per common share reflects the potential dilution, using the treasury stock method, that could occur if share based payments are exercised. In periods of profitability, diluted net loss per common share has been computed based on the weighted average number of shares outstanding, including the effect of outstanding share based payments, if dilutive. For the thirteen-week periods ended May 3, 2014 and May 4, 2013, certain share based payments were outstanding but were excluded from the computation of diluted weighted average shares outstanding because their effect would have been anti-dilutive due to the net loss in all periods presented.

4. Related Party Transactions

Charles C. Anderson, Chairman Emeritus and a former director of the Company, Terry C. Anderson, a director of the Company, and Clyde B. Anderson, the Executive Chairman and a director of the Company, have controlling ownership interests in other entities with which the Company conducts business. Significant transactions between the Company and these various other entities are summarized in the following paragraphs.

The Company purchases a portion of its in-store merchandise from a subsidiary of Anderson Media Corporation ("Anderson Media"), an affiliate of the Company through common ownership. During the thirteen weeks ended May 3, 2014 and May 4, 2013, purchases of these items from Anderson Media totaled \$7.0 million and \$3.5 million, respectively. Amounts payable to Anderson Media at May 3, 2014 and February 1, 2014 were \$5.5 million and \$1.3 million, respectively. Amounts receivable from Anderson Media related to retail display allowances and shipping costs as of both May 3, 2014 and February 1, 2014 were \$0.1 million. The Company purchases certain of its collectibles, gifts and books from Anderson Press, Inc. ("Anderson Press"), an affiliate of the Company through common ownership. During both of the thirteen weeks ended May 3, 2014 and May 4, 2013, such purchases from Anderson Press totaled \$0.2 million. Amounts payable to Anderson Press at May 3, 2014 and February 1, 2014 were \$0.3 million and \$0.2 million, respectively. The Company utilizes import sourcing and consolidation services from Anco Far East Importers, LTD ("Anco Far East"), an affiliate of the Company through common ownership. The total amount paid to Anco Far East was \$0.1 million and \$0.3 million during the thirteen weeks ended May 3, 2014 and May 4, 2013, respectively. These amounts paid to Anco Far East included the actual cost of the product, as well as fees for sourcing and consolidation services. All costs other than the sourcing and consolidation service fees were passed through from other vendors. Anco Far East fees, net of the passed-through costs, were \$10,000 and \$18,000, during the thirteen weeks ended May 3, 2014 and May 4, 2013, respectively. Amounts payable to Anco Far East at May 3, 2014 and February 1, 2014 were \$0.1 million and \$0.2 million, respectively.

The Company leases its principal executive offices from a trust, which was established for the benefit of the grandchildren of Charles C. Anderson. The most recent lease term ended on February 28, 2013 and has been month to month since this date. During both of the thirteen weeks ended May 3, 2014 and May 4, 2013, the Company paid rent of \$39,000 to the trust under this lease. Anderson & Anderson LLC ("A&A"), an affiliate of the Company through common ownership, also leases two buildings to the Company. The Company's leases with A&A expire on February 28, 2017. During both of the thirteen weeks ended May 3, 2014 and May 4, 2013, the Company paid A&A a total of \$0.1 million in connection with such leases. The total of minimum future rental payments under all of these related party leases was \$0.9 million at May 3, 2014. The Company also subleases a portion of its leased corporate office space in Birmingham, Alabama to Anderson Growth Partners, LLC ("Anderson Growth Partners"), an affiliate of the Company through common ownership. The sublease with Anderson Growth Partners will expire on May 23, 2020. During the thirteen weeks ended May 3, 2014 and May 4, 2013, the Company received approximately \$25,000 and zero, respectively, in rental payments from Anderson Growth Partners. The total of minimum future rental payments to the Company under this lease was \$0.6 million at May 3, 2014.

The Company leases property to Hibbett Sports, Inc. ("Hibbett"), a sporting goods retailer in the United States. The Company's lease on the property with Hibbett expires in February 2017. Albert C. Johnson, who served as a director of

the Company until the 2014 Annual Meeting of Stockholders, and Terrance G. Finley, Chief Executive Officer and President of the Company, are members of Hibbett's Board of Directors. During both of the thirteen weeks ended May 3, 2014 and May 4, 2013, the Company received \$28,000 in rent payments from Hibbett. The total of minimum future rental payments under this related party lease was \$0.3 million at May 3, 2014.

9

Table of Contents

BOOKS-A MILLION, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

The Company, A&A, American Promotional Events, Inc., Anderson Growth Partners and Anderson Press (collectively the “Co-ownership Group”) co-own two airplanes that are used by the Company in its business. The Company owns a 19.7% interest in these airplanes. During the thirteen weeks ended May 3, 2014 and May 4, 2013, the Company was billed \$0.1 million and \$0.2 million, respectively, by the Co-ownership Group under a cost sharing arrangement for the Company’s use of the airplanes. The expenses that the Company pays for airplane use cover all of the variable costs attributable to the Company’s use of the planes and a portion of the fixed costs. Additionally, in conjunction with the acquisition of one of the previously mentioned airplanes, on July 31, 2013 the Company, along with other members of the Co-ownership Group, entered into a promissory note with Aircraft SPE 2013, LLC for the purpose of repaying the indebtedness incurred by Aircraft SPE 2013, LLC for the acquisition of the airplane. The principal amount of the Company’s note is \$0.6 million and matures on September 1, 2018. The note bears interest equal to the thirty-day LIBOR rate plus 2.75%. The Company is required to make periodic payments of principal and interest over the term of the loan, with interest calculated as if the loan were outstanding over a 15 year term, with a balloon payment for any remaining principal and interest balance at the September 1, 2018 maturity date. The outstanding balance of the note at May 3, 2014 was \$0.6 million.

The Company and Anderson Private Capital Partners I, L.P. (“APCP”) each holds a 50% ownership interest in Yogurt Mountain Holding, LLC (“Yogurt Mountain”). APCP is an affiliate of the Company through common ownership. Upon the Company’s and APCP’s acquisition of an equity interest in Yogurt Mountain, APCP and the Company entered into a line of credit agreement (the “Line of Credit”) with Yogurt Mountain pursuant to which the Company and APCP each committed to provide up to \$1.5 million to Yogurt Mountain under a non-revolving line of credit through March 2015, bearing interest at 9.0%. Yogurt Mountain must pay an annual commitment fee of 0.25% on the unused portion of the commitment. The proceeds from the Line of Credit must be used by Yogurt Mountain for the purpose of new store growth capital requirements. Effective November 14, 2011, the Company and APCP entered into a Forbearance Agreement with Yogurt Mountain, raising the interest rate to 11.0% and limiting the borrowings under the line of credit to \$1.0 million each. The Company and APCP entered into an Amendment to the Line of Credit Loan Agreement (the “Amended Loan Agreement”) effective March 25, 2013. The Amended Loan Agreement allows Yogurt Mountain to use the remaining availability of \$0.5 million from each of the Company and APCP’s Line of Credit to finance capital expenditures, or such other purposes as approved by the Company and APCP. During December 2013, the Company and APCP entered into an agreement with Yogurt Mountain to settle the debt and accrued interest Yogurt Mountain owed the two entities under the Line of Credit. The agreement stipulated that the debt owed, \$1.0 million due to APCP and \$1.0 million due to the Company, as of the date of agreement, be converted to capital contributions to Yogurt Mountain, fully satisfying the obligations. At February 1, 2014, the Company’s equity interest in Yogurt Mountain has been eliminated, and the conversion of APCP’s \$1.0 million portion owed to it under the Line of Credit to equity in Yogurt Mountain is shown as an increase to noncontrolling interest. See Note 14, “Variable Interest Entities,” for additional information regarding the Company’s ownership interest in Yogurt Mountain. All related party transactions between the Company and Yogurt Mountain subsequent to the Company’s consolidation of Yogurt Mountain have been eliminated for the thirteen weeks ended May 3, 2014. For the thirteen weeks ended May 4, 2013, the Company paid \$0.09 million in franchise fees, royalty fees and other costs associated with the Company’s franchise of Yogurt Mountain stores within the Company’s stores, and received \$0.05 million from Yogurt Mountain for monitoring fees, professional fees and rent.

The Company and Anco Far East have equity interests in That Company Called IF, Limited (“IF”) of 25% and 45%, respectively. See Note 13, “Equity Method Investments,” for additional information regarding the Company’s investment in IF. As of the thirteen weeks ended May 3, 2014, the Company had purchased items from IF in the amount of \$0.1 million. The Company had amounts payable to IF of \$0.1 million at May 3, 2014. During the thirteen weeks ended May 4, 2013, the Company purchased \$11,600 of items and had \$0 amounts payable to IF.

5. Commitments and Contingencies

The Company is a party to various legal proceedings incidental to its business. The Company accrues for costs related to these matters when a loss is probable and the amount of the ultimate liability can be reasonably estimated. In the opinion of management, after consultation with legal counsel, there were no matters that required an accrual as of May 3, 2014 or February 1, 2014, nor were there any asserted or unasserted claims for which material losses are reasonably possible.

From time to time, the Company enters into certain types of agreements that require the Company to indemnify parties against third party claims. Generally, these agreements relate to: (a) agreements with vendors and suppliers, under which the Company may provide customary indemnification to its vendors and suppliers in respect of actions that they take at the Company's request or otherwise on its behalf, (b) agreements with vendors who publish books or manufacture merchandise specifically for the Company to indemnify the vendors against trademark and copyright infringement claims concerning the

Table of Contents

BOOKS-A MILLION, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

books published or merchandise manufactured on behalf of the Company, (c) real estate leases, under which the Company may agree to indemnify the lessors for claims arising from the Company's use of the property and (d) agreements with the Company's directors, officers and employees, under which the Company may agree to indemnify such persons for liabilities arising out of their relationship with the Company. The Company has Directors and Officers Liability Insurance, which, subject to the policy's conditions, provides coverage for indemnification amounts payable by the Company with respect to its directors and officers up to specified limits and subject to certain deductibles.

The nature and terms of these types of indemnities vary. The events or circumstances that would require the Company to perform under these indemnities are transaction and circumstance specific. The overall maximum amount of possible obligations cannot be reasonably estimated. Historically, the Company has not incurred significant costs related to performance under these types of indemnities. No liabilities have been recorded for these obligations on the Company's balance sheet at May 3, 2014 or February 1, 2014, as such potential liabilities were not probable at such dates.

6. Inventories

The Company utilizes the last-in, first-out ("LIFO") method of accounting for inventories. An actual valuation under the LIFO method can be made only at the end of each year based on the inventory levels and costs at that time.

Accordingly, interim LIFO calculations are based on management's estimates of expected year-end inventory levels and costs and are subject to the final year-end LIFO inventory valuation. The cumulative difference between replacement and current cost of inventory over stated LIFO value was \$4.7 million and \$4.6 million as of May 3, 2014 and February 1, 2014, respectively. The estimated replacement cost of inventory is the current first-in, first-out ("FIFO") value. Inventory balances at May 3, 2014 and February 1, 2014 were as follows (in thousands):

	May 3, 2014		February 1, 2014
Inventories (at FIFO)	198,049		204,220
LIFO reserve	(4,714)	(4,636
Net inventories	193,335		199,584

7. Business Segments

The Company has three reportable operating segments: retail trade; electronic commerce trade; and real estate development and management. These reportable operating segments reflect the manner in which the business is managed and how the Company allocates resources and assesses performance internally. The chief operating decision makers of the Company are the Company's Executive Chairman and Chief Executive Officer and President.

The Company's three reportable segments are three distinct business units: a traditional retailer of book and related merchandise, a seller of book and related merchandise primarily over the Internet, and a real estate business that owns, develops and leases commercial retail real estate. The retail trade segment makes up the majority of the Company's sales and includes the bookstore locations and its distribution center operations, as well as Yogurt Mountain owned stores and franchises. These businesses all share similar economic characteristics and, therefore, have been aggregated into the retail trade segment. Through the distribution center operations, the Company also sells books and general merchandise to outside parties on a wholesale basis. These wholesale sales are not material. The electronic commerce trade segment is managed separately from the retail trade segment due to divergent technology and marketing requirements. Both the retail trade segment and the electronic commerce trade segment derive revenues primarily from the sale of books, magazines and general merchandise, including gifts, cards, games, toys, collectibles, music, DVDs, electronic devices and accessories. The real estate development and management segment is managed separately from the retail trade and electronic commerce trade segments, with a focus on deriving revenues through developing and leasing commercial retail real estate for purposes of earning rental income.

Table of Contents

BOOKS-A MILLION, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Segment Information (in thousands)	Thirteen Weeks Ended	
	May 3, 2014	May 4, 2013
Net Revenue		
Retail Trade	\$ 101,859	\$ 101,374
Electronic Commerce Trade	4,920	5,682
Real Estate Development and Management	638	366
Intersegment Sales Elimination	(3,634)	(3,829)
Net Revenue	\$ 103,783	\$ 103,593
Operating Loss from Continuing Operations		
Retail Trade	\$(5,412)	\$(5,124)
Electronic Commerce Trade	(190)	29
Real Estate Development and Management	289	261
Intersegment Elimination of Certain Costs	(230)	(248)
Total Operating Loss from Continuing Operations	\$(5,543)	\$(5,082)

	May 3, 2014	February 1, 2014
Assets		
Retail Trade	\$ 261,453	\$ 271,406
Electronic Commerce Trade	1,567	1,501
Real Estate Development and Management	29,872	29,825
Total Assets	\$ 292,892	\$ 302,732

A reconciliation of operating loss from reportable segments to loss from continuing operations before income taxes in the consolidated financial statements is as follows:

	May 3, 2014	May 4, 2013
Reportable segments operating loss	\$(5,543)	\$(5,082)
Interest expense, net	556	464
Consolidated loss from continuing operations before income taxes	\$(6,099)	\$(5,546)

For the thirteen weeks ended May 3, 2014 and May 4, 2013, respectively, sales by merchandise category related to our retail trade and electronic commerce trade segments, as a percentage of total net sales, were as follows:

	Thirteen Weeks Ended		
	May 3, 2014	May 4, 2013	
Books and magazines	70.9	% 73.1	%
General merchandise	12.8	% 12.0	%
Café and yogurt	5.9	% 4.8	%
Electronics, eBooks and accessories	1.3	% 1.9	%
Media	4.3	% 2.7	%
Other	4.8	% 5.5	%
Total	100.0	% 100.0	%

General merchandise consists of gifts, cards, games, toys, collectibles and similar types of products. Café consists of coffee, tea, yogurt and other edible products, as well as gift items related to our Joe Muggs cafés. Media includes music, videos and software.

Table of Contents

BOOKS-A MILLION, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

8. Discontinued Operations

The Company early adopted ASU 2014-08 for the thirteen weeks ended May 3, 2014 and as such no longer includes closed stores as discontinued operations, see Note 2, "Adoption of New Accounting Standards." For the thirteen weeks ended May 3, 2014 and May 4, 2013, the Company has presented discontinued operations for four stores previously presented as discontinued operations in the Company's fiscal 2014 Annual Report on Form 10-K. For the thirteen weeks ended May 3, 2014 and May 4, 2013, the closed stores had sales of zero and \$1.8 million, respectively, and a net loss of zero and \$32,000, respectively.

9. Short-term Borrowing and Long-term Debt

The Company's primary sources of liquidity are cash flows from operations, including credit terms from vendors, and borrowings under its credit facility. On March 21, 2011, the Company entered into a credit agreement (the "Credit Agreement") for a revolving credit facility (the "Credit Facility") with Bank of America, N.A. ("Bank of America"), as Administrative Agent, Swing Line Lender and Issuing Bank, and a group of participating financial institutions under which the Company may borrow up to the maximum principal amount of \$150.0 million, which may be increased to \$200.0 million under certain circumstances, and which was scheduled to mature on March 21, 2016. On June 28, 2013, the Company entered into an Amended and Restated Credit Agreement with Bank of America whereby the parties agreed, among other things, (i) to extend the maturity date of the Credit Agreement to June 27, 2018, (ii) to lower the applicable margin to 1.50% - 2.00% for LIBOR loans and 0.50% - 1.00% on prime rate loans, and (iii) to lower the fee imposed on the unused portion of the loan to 0.25%. As of May 3, 2014, the maximum principal amount available under the Credit Facility was \$122.9 million, based on the calculated borrowing base availability at that time. Interest on borrowings under the Credit Facility is determined based upon the LIBOR rate plus an applicable margin (as specified in the Amended and Restated Credit Agreement). Pursuant to the Amended and Restated Credit Agreement, the participating financial institutions have agreed to make revolving loans to the Company and to issue, up to a \$35.0 million sublimit, letters of credit for the Company. Under the Amended and Restated Credit Agreement, Bank of America, in its capacity as Swing Line Lender, has also agreed to make same day advances to the Company in the form of swing line loans up to a \$15.0 million sublimit. The obligations of the Company under the Amended and Restated Credit Agreement are secured by the inventories, accounts receivable and certain other personal property of the Company, pursuant to the terms of a security agreement with Bank of America and the other lenders.

Additionally, the Amended and Restated Credit Agreement contains certain non-financial covenants. The Company was in compliance with these covenants at May 3, 2014.

As of May 3, 2014, there were outstanding borrowings under the Credit Facility (excluding the face amount of letters of credit issued thereunder) of \$42.7 million, which bear interest at variable rates (with a weighted average of 1.87% as of May 3, 2014 based on the 7-day LIBOR rate plus the applicable spread as of such date). The Company had \$18.7 million in borrowings outstanding under the Credit Facility (excluding the face amount of letters of credit issued thereunder) as of February 1, 2014. The face amount of letters of credit issued under the Credit Facility as of both May 3, 2014 and February 1, 2014 was \$6.8 million. The maximum and average outstanding borrowings under the Credit Facility (excluding the face amount of letters of credit issued thereunder) during the thirteen weeks ended May 3, 2014 and February 1, 2014 were \$46.5 million and \$40.4 million, respectively.

During fiscal 1996 and fiscal 1995, the Company acquired and constructed certain warehouse and distribution facilities with the proceeds of loans made pursuant to an industrial development revenue bond (the "Bond"). As of both May 3, 2014 and February 1, 2014, there was \$4.3 million outstanding under the Bond, which bears interest at a variable rate. The interest rate on the Bond was 1.25% at both May 3, 2014 and February 1, 2014. The bond is held by Wells Fargo Bank, National Association ("Wells Fargo"). Pursuant to an Amended and Restated Bond Agreement dated June 30, 2011, the Company's subsidiary, American Wholesale Book Company, Inc. ("American Wholesale"), and Wells Fargo agreed, among other things, (i) to extend the period during which Wells Fargo will hold the Bond until March 13, 2016, (ii) to replace the original guaranty with a new Continuing Guaranty executed by the Company and

certain of its subsidiaries, including booksamillion.com, inc. and BAM Card Services, LLC, which obligation provides a maximum liability of \$5,880,000 for the Company and its affiliates, jointly and severally, and (iii) that American Wholesale will maintain a standby letter of credit equal at all times to at least the outstanding principal amount of the Bond, which was \$4.3 million and included in the aggregate letters of credit mentioned above as of May 3, 2014, for the benefit of Wells Fargo. The Company is obligated to repurchase the Bond on March 13, 2016 unless Wells Fargo exercises the option to extend the Bond's maturity date up to December 1, 2019.

On July 18, 2013, the Company, through its subsidiary PGP Florence, LLC ("PGP Florence"), entered into a \$12.6 million loan agreement with Protective Life Insurance Company for the purpose of financing PGP Florence's real estate

Table of Contents

BOOKS-A MILLION, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

development and leasing operations. The loan matures on August 1, 2033 and bears a fixed interest rate of 4.0%. The Company is required to make periodic payments of principal and interest over the term of the loan. The loan is secured by PGP Florence's real estate property, the Renaissance City Center located in Florence, Alabama. The loan agreement contains certain non-financial covenants. The Company was in compliance with these covenants at May 3, 2014. As of May 3, 2014, the outstanding balance of the loan was \$12.3 million, of which \$0.4 million is classified as short-term borrowings.

10. Income Taxes

The Company's income tax expense during the thirteen-week period ended May 3, 2014 was \$17,000 on a pretax loss from continuing operations (inclusive of equity method investment income/loss) of \$6.0 million, representing an effective tax rate of (0.3)%. In comparison, the Company's income tax benefit during the thirteen-week period ended May 4, 2013 was \$2.0 million on a pretax loss from continuing operations (inclusive of equity method investment income/loss) of \$5.7 million, representing an effective tax rate of 35.5%.

The effective tax rate of (0.3)% during the thirteen-week period ended May 3, 2014 primarily resulted from state income taxes. No income tax benefit was recognized for an increase in deferred tax assets because the valuation allowance against the Company's deferred tax assets was increased by \$2.2 million. The valuation allowance was increased because the Company has determined, based on the weight of all available positive and negative evidence, it was more likely than not that such deferred assets would not be realized in the future.

The Company and its subsidiaries are subject to U.S. federal income tax, as well as income tax of multiple state jurisdictions. The Company is no longer subject to U.S. federal income tax examinations by tax authorities for fiscal years prior to fiscal 2011. With respect to state and local jurisdictions, with limited exceptions, the Company and its subsidiaries are no longer subject to income tax audits for fiscal years prior to fiscal 2010.

As of May 3, 2014, the gross amount of unrecognized tax benefits, inclusive of estimated interest and penalties, due to uncertain tax positions was \$0.4 million, all of which would affect the effective tax rate if recognized. The Company recognizes accrued estimated interest and penalties related to unrecognized tax benefits in income tax expense. The Company had approximately \$0.2 million and \$0.4 million, respectively, in estimated interest and penalties related to unrecognized tax benefits accrued as of May 3, 2014 and May 4, 2013.

11. Fair Value Measurements

The carrying amounts of other financial instruments reported on the balance sheet for current assets and current liabilities, excluding our short-term borrowings consisting of amounts outstanding under the Credit Facility as discussed below, approximate their fair values because of the short maturity of these instruments.

At May 3, 2014, there was \$42.7 million outstanding under the Credit Facility (excluding the face amount of letters of credit issued under the Amended and Restated Credit Agreement), \$12.3 million under the PGP Florence commercial real estate debt, \$0.6 million related party debt, and \$4.3 million outstanding under the Bond. Fair value approximates the carrying amount for the Credit Facility, the Bond and the related party debt, as the variable interest rates re-price frequently at observable current market rates, and as such their fair values are categorized as Level 2 (quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar instruments in markets that are not active) within the fair value hierarchy. The PGP Florence commercial real estate debt had a fair value of \$11.8 million at May 3, 2014. The estimated fair value is based on similar transactions and yields in an active market for similarly rated debt, thus categorized as a Level 2 within the fair value hierarchy.

Table of Contents

BOOKS-A MILLION, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

12. Gift Card Revenue Recognition

The Company sells gift cards to its customers in its retail stores. The gift cards do not have an expiration date. Income is recognized from gift cards when: (1) the gift card is redeemed by the customer; or (2) the likelihood of the gift card being redeemed by the customer is remote based on historical trends (gift card breakage) and there is no legal obligation to remit the value of the unredeemed gift cards to the relevant jurisdictions. The gift card breakage rate is determined based upon historical redemption patterns. Based on this historical information, the likelihood of a gift card remaining unredeemed can be determined after 24 months of card inactivity. At that time, breakage income is recognized for those cards for which the likelihood of redemption is deemed to be remote and for which there is no legal obligation to remit the value of such unredeemed gift cards to the relevant jurisdictions. Breakage income for both the thirteen weeks ended May 3, 2014 and May 4, 2013 was \$0.1 million.

13. Equity Method Investments

The Company holds a 25% equity method investment in IF. IF is an established trade gift supplier of innovative gifts and book accessories to retailers in over 70 countries worldwide. The Company acquired its interest in IF for \$1.8 million in April 2013. IF is a separate and distinct legal entity from the Company and its subsidiaries and has separate assets, liabilities and operations. The other ownership interests in IF of 45% and 30% are owned by Anco Far East and the principals of IF, respectively.

The Company previously held an equity method investment in Yogurt Mountain, which consisted of a 40% equity interest in Yogurt Mountain. Yogurt Mountain was formed for the purpose of developing and operating retail yogurt stores and franchising retail yogurt stores to third party franchisees. In March 2010, the Company acquired its equity interest in Yogurt Mountain for \$3.0 million. During the thirteen weeks ended August 3, 2013, the Company increased its ownership percentage of Yogurt Mountain to 50% and, as a result, gained a controlling interest in Yogurt Mountain. The Company therefore ceased accounting for Yogurt Mountain under the equity method of accounting and has consolidated Yogurt Mountain for all periods subsequent to its acquisition of a controlling interest.

14. Variable Interest Entities

The Company increased its ownership percentage in Yogurt Mountain during the thirteen weeks ended August 3, 2013 from 40% to 50%, with the remaining 50% ownership held by APCP (see Note 4). The Company's investment in Yogurt Mountain was previously accounted for as an equity method investment. The Company applied ASC 810-10 and determined that Yogurt Mountain was a variable interest entity ("VIE"). An enterprise must consolidate a VIE if it is determined to be the primary beneficiary of the VIE. The primary beneficiary has both (a) the power to direct the activities of the VIE that most significantly impact the entity's economic performance, and (b) the obligation to absorb losses or the right to receive benefits from the VIE that could potentially be significant to the VIE. As a result of the increase in the Company's ownership of Yogurt Mountain, the Company determined that both the Company and APCP hold an equal 50% interest in Yogurt Mountain and that both parties equally share in the power to direct the activities of the VIE that most significantly impact the entity's economic performance and the obligation to absorb losses or the right to receive benefits from the VIE. However, the existence of the related party relationship between the Company and APCP required the Company to evaluate which entity was more closely associated with Yogurt Mountain. The Company determined that, due to the similarity of its business with that of Yogurt Mountain's, as well as its involvement with the management of the business, the Company was more closely associated with Yogurt Mountain than APCP and, therefore, was required to consolidate Yogurt Mountain. The Company's investment in Yogurt Mountain, plus any guarantees related to Yogurt Mountain, totaled approximately \$3.1 million at May 3, 2014, representing the Company's maximum exposure to loss. The assets and liabilities of Yogurt Mountain were not material to the Company's consolidated financial statements at May 3, 2014. Creditors of Yogurt Mountain do not have recourse against the general credit of the Company.

Table of Contents

BOOKS-A MILLION, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

15. Subsequent Events

On May 30, 2014, PGP Gardendale, LLC, a wholly owned subsidiary of the Company, entered into a \$17.3 million loan agreement with Protective Life Insurance Company for the purposes of financing PGP Gardendale's real estate development and leasing operations. The loan is funded in increments with a first funding, as of May 30, 2014, in the principal amount of \$5 million. Subsequent funding of the remaining \$12.3 million balance is subject to PGP Gardendale's satisfaction of the lenders disbursement conditions. The loan matures on June 1, 2034 and bears a fixed interest rate of 5.00%.

As reported on Form 8K filed on June 5, 2014 and June 6, 2014, the Company entered into agreements to purchase 655,596 and 309,200 shares, respectively, of common stock of the Company at a price of \$2.15 per share from a single stockholder. This price represented a \$0.03 discount from the closing price of the Company's common stock on the NASDAQ Stock Market on June 4, 2014. The repurchase was approved by the Company's Board of Directors and completed as of June 11, 2014.

16. Accumulated Other Comprehensive Loss

The following table presents the changes in accumulated other comprehensive loss by component for the thirteen weeks ended May 3, 2014, net of tax (in thousands).

	Foreign Currency Translation Adjustment	Total
Beginning balance as of February 1, 2014	\$ 104	\$ 104
Other comprehensive income before reclassifications	52	52
Net current-period other comprehensive income	52	52
Ending balance as of May 3, 2014	\$ 156	\$ 156

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
 Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995

This document contains certain forward-looking statements, within the meaning of the Private Securities Litigation Reform Act of 1995, that involve a number of risks and uncertainties. A number of factors could cause the actual results, performance or achievements of Books-A-Million, Inc. (the "Company") or the results of its industry to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These factors include, but are not limited to, the competitive environment in the book retail industry in general and in the Company's specific market areas; inflation or deflation; economic conditions in general and in the Company's specific market areas, including the length of time that the United States economy remains in the current state of limited economic growth; the number of store openings and closings; the profitability of certain product lines and business segments, capital expenditures and future liquidity; liability and other claims asserted against the Company; the impact of electronic books and e-content; uncertainties related to the Internet and the Company's Internet operations; the factors described in PART I, ITEM 1A, RISK FACTORS in our Annual Report on Form 10-K for the year ended February 1, 2014; and other factors referenced herein. In addition, such forward-looking statements are necessarily dependent upon assumptions, estimates and dates that may be incorrect or imprecise and involve known and unknown risks, uncertainties and other factors. Accordingly, any forward-looking statements included herein do not purport to be predictions of future events or circumstances and may not be realized. Given these uncertainties, stockholders and prospective investors are cautioned not to place undue reliance on such forward-looking statements. The Company disclaims any obligation to update any such factors or to publicly announce the results of any revisions to any of the forward-looking statements contained herein to reflect future events or developments.

General

The Company, founded in 1917, is principally a retailer of books, media and general merchandise through both its physical operations and its online store, booksamillion.com. As of May 3, 2014, the Company operated 253 retail book stores, including 193 superstores, concentrated in the eastern United States. Also included in the Company's retail operations is the operation of Yogurt Mountain, a retailer and franchisor of self-serve frozen yogurt stores totaling 43 locations. The Company also develops and manages commercial retail real estate. Currently the Company owns and operates three shopping centers located in Florence, Alabama, Gardendale, Alabama and Fayetteville, North Carolina, comprised of a total of 252,000 square feet.

The Company has three reportable operating segments: retail trade; electronic commerce trade; and real estate development and management. The Company's retail strategy consists of expanding product offerings and opening stores in new and existing market areas. In addition to opening new stores, management intends to continue its practice of reviewing the profitability trends and prospects of existing stores and closing or relocating under-performing stores or converting stores to different formats. From May 4, 2013 to May 3, 2014, we opened 12 stores, closed 12 stores, converted 2 stores and relocated 4 stores, keeping our store count at 253. The strategy of our electronic commerce trade segment focuses on expanding the Company's product offerings and increasing traffic to the Company's online website through effective marketing programs and promotional activities. Our real estate strategy consists of developing and managing real estate to generate rental income.

The performance of the Company's retail trade segment is partially measured based on comparable store sales, which is similar to most retailers, and by its ability to effectively manage expenses. Comparable store sales are determined each fiscal month during the year based on all stores that have been open at least 12 full fiscal months as of the first day of the fiscal month. Closed stores are considered comparable through the last complete fiscal month of operations. Remodeled and relocated stores are also included as comparable stores. The method of calculating comparable store sales varies across the retail industry. As a result, the Company's calculation of comparable store

sales is not necessarily comparable to similarly titled measures reported by other companies. The factors affecting the future trend of comparable store sales include, among others, overall demand for products that the Company sells and the Company's marketing programs, pricing strategies, store operations and competition. Strong vendor relationships are also a key driver to our success. Consolidation of vendors could have a negative impact on our results as it could hamper our ability to negotiate pricing and terms as well as cooperative advertising arrangements. Expense management for the Company's retail trade segment focuses primarily on managing payroll, inventory levels and other operating expenses. The performance of the electronic commerce trade segment is driven by promoting and increasing traffic to the Company's online website, improving the customer experience while on the website, expanding product offerings including e-content and traditional merchandise as found in our retail locations, and minimizing shipping costs. The performance of the Company's real estate development and management segment is driven by the ability to effectively locate and develop its properties for lease to tenants and manage the operating costs of the properties.

Table of Contents

The Company's business, like that of many retailers, is seasonal, with a large portion of sales and operating profit realized during the fourth fiscal quarter, which includes the holiday selling season.

In recent years, the Company's financial performance has been significantly impacted by a number of factors, including slow economic recovery, increased online competition and the expanding digital market. However, the Company has also benefited from reduced physical bookstore competition in the marketplace. The changes in the electronic content channels have occurred over a relatively short time period, which has made the overall impact on physical book sales in the future, although negative, difficult to quantify. The Company is adjusting its merchandising strategy to deal with these marketplace changes by shifting its product mix toward non-book categories, including gifts, cards, games, toys, collectibles, music, DVDs, electronic devices, and accessories. The Company's success in achieving this shift is dependent upon being responsive to cultural trends that influence the products that the Company sells. The Company has also adjusted its strategy by expanding the Company's real estate development and management operations, an area that management believes can provide future growth opportunities for the Company.

Results of Operations

Total revenue

The following table sets forth net revenue data by segment for the periods presented (in thousands):

	Thirteen Weeks Ended			
	May 3, 2014	% of Revenue	May 4, 2013	% of Revenue
Retail Trade	\$101,859	98.1 %	\$101,374	97.9 %
Electronic Commerce Trade	4,920	4.7 %	5,682	5.5 %
Real Estate Development and Management	638	0.6 %	366	0.4 %
Intersegment Sales Elimination	(3,634)	(3.4)%	(3,829)	(3.8)%
Total Revenue	\$103,783	100.0 %	\$103,593	100.0 %

During the thirteen weeks ended May 3, 2014, total revenue increased \$0.2 million, or 0.2%, to \$103.8 million from \$103.6 million during the thirteen weeks ended May 4, 2013. The changes by segments were as follows:

Retail trade revenue for the thirteen weeks ended May 3, 2014 increased \$0.5 million, or 0.5%, to \$101.9 million from \$101.4 million during the same period a year ago and accounted for 98.1% of the Company's total revenue. The increase was primarily due to inclusion of sales of Yogurt Mountain as a result of the Company's consolidation of the entity upon its acquisition of a controlling interest on July 19, 2013, offset by lower comparable store sales. Comparable store sales for the retail trade segment for the thirteen weeks ended May 3, 2014 decreased 2.0% when compared to the same thirteen week period for the prior year. The decrease in comparable store sales for the thirteen week period ended May 3, 2014 was primarily due to decreased sales in certain book categories and magazines, slightly offset by increased sales of media and general merchandise.

Electronic commerce trade revenue for the thirteen weeks ended May 3, 2014 decreased \$0.8 million, or 14.0%, to \$4.9 million from \$5.7 million during the same period a year ago and accounted for 4.7% of the Company's total revenue. The decrease was due primarily to lower sales of eReader devices as well as decreases in traditional internet book sales.

Real estate development and management revenue for the thirteen weeks ended May 3, 2014 increased \$0.2 million, or 50.0%, to \$0.6 million from \$0.4 million during the same period a year ago and accounted for 0.6% of the Company's total revenue. The increase during this period was primarily due to an increase in rental revenue as a result

of the Company's purchase of a shopping center in Gardendale, Alabama during the second quarter of the prior year.

The intersegment sales elimination primarily represents sales from retail trade to electronic commerce trade and has decreased in the thirteen-week period ended May 3, 2014 due to fewer purchases by the electronic commerce segment.

18

Table of Contents

Gross profit

The following table sets forth gross profit data by segment for the periods presented (in thousands):

	Thirteen Weeks Ended			
	May 3, 2014	% of Revenue	May 4, 2013	% of Revenue
Retail Trade	\$27,501	27.0 %	\$27,608	27.2 %
Electronic Commerce Trade	578	11.7 %	730	12.8 %
Real Estate Development and Management	533	83.5 %	365	99.7 %
Intersegment Sales Elimination	(213)	5.9 %	(248)	6.5 %
Gross Profit	\$28,399	27.4 %	\$28,455	27.5 %

During the thirteen weeks ended May 3, 2014, total gross profit decreased \$0.1 million, or 0.4%, to \$28.4 million from \$28.5 million during the thirteen weeks ended May 4, 2013. Gross profit as a percentage of revenue decreased to 27.4% from 27.5% during the same period a year ago. The changes by segments were as follows:

Retail trade gross profit for the thirteen weeks ended May 3, 2014 decreased \$0.1 million, or 0.4%, to \$27.5 million from \$27.6 million during the same period a year ago. Retail trade gross profit as a percentage of revenue decreased to 27.0% from 27.2% during the same period a year ago. The decrease in gross profit was due to the net decrease in revenue in this segment (as discussed above) and a decrease in gross profit rate. The decrease in gross profit rate was a result of lower leverage on occupancy costs due to lower sales, offset by improved merchandise gross profit rate due to mix of sales.

Electronic commerce trade gross profit for the thirteen weeks ended May 3, 2014 decreased \$0.1 million, or 14.3%, to \$0.6 million from \$0.7 million during the same period a year ago. Electronic commerce trade gross profit as a percentage of revenue decreased to 11.7% from 12.8% during the same period a year ago. The decrease in gross profit as a percentage of revenue was due to higher shipping costs.

Real estate development and management gross profit for the thirteen weeks ended May 3, 2014 increased \$0.1 million, or 25.0%, to \$0.5 million from \$0.4 million during the same period a year ago. The increase in gross profit was due to a net increase in revenue (as discussed above).

Operating, selling and administrative expenses

The following table sets forth operating, selling and administrative expense data for the periods presented (in thousands):

	Thirteen Weeks Ended			
	May 3, 2014	% of Revenue	May 4, 2013	% of Revenue
Operating, selling and administrative expenses	\$29,477	28.4 %	\$29,261	28.2 %

Operating, selling and administrative expenses were \$29.5 million for the thirteen weeks ended May 3, 2014, compared to \$29.3 million during the same period last year, an increase of 0.7%. The increase in operating, selling and administrative expenses was primarily due to the consolidation of Yogurt Mountain's operations, which had operating expenses of approximately \$1.5 million during the thirteen weeks ended May 3, 2014, offset by lower store salary expense, store opening expenses and travel and entertainment expenses. Operating, selling and administrative expenses as a percentage of net revenue for the thirteen weeks ended May 3, 2014 increased to 28.4% from 28.2%

from the same period last year.
Depreciation and amortization

19

Table of Contents

The following table sets forth depreciation and amortization data by segment for the periods presented (in thousands):

	Thirteen Weeks Ended			
	May 3, 2014	% of Revenue	May 4, 2013	% of Revenue
Retail Trade	\$4,247	4.2 %	\$4,096	4.0 %
Electronic Commerce Trade	79	1.6 %	89	1.6 %
Real Estate Development and Management	139	21.8 %	91	24.9 %
Depreciation and amortization	\$4,465	4.4 %	\$4,276	4.2 %

Depreciation and amortization expense was \$4.5 million in the thirteen-week period ended May 3, 2014, compared to \$4.3 million in the thirteen-week period ended May 4, 2013. The increase was primarily due to the Company's consolidation of Yogurt Mountain in the second quarter of the Company's 2014 fiscal year, and the resulting inclusion of Yogurt Mountain's operating results with that of the Company's. During the thirteen weeks ended May 3, 2014, Yogurt Mountain had depreciation and amortization expenses of \$0.2 million. Depreciation and amortization expenses as a percentage of net revenue for the thirteen weeks ended May 3, 2014 totaled 4.4%, which was an increase of 0.2% compared to the same period last year.

Operating loss from continuing operations

The following table sets forth operating loss from continuing operations by segment for the periods presented (in thousands):

	Thirteen Weeks Ended			
	May 3, 2014	% of Revenue	May 4, 2013	% of Revenue
Retail Trade	\$(5,412)	(5.3)%	\$(5,124)	(5.1)%
Electronic Commerce Trade	(190)	(3.9)%	29	0.5 %
Real Estate Development and Management	289	45.3 %	261	71.3 %
Intersegment Sales Elimination	(230)	6.3 %	(248)	6.5 %
Operating loss	\$(5,543)	(5.3)%	\$(5,082)	(4.9)%

The Company's consolidated operating loss from continuing operations for the thirteen weeks ended May 3, 2014 increased \$0.4 million, or 7.8%, to an operating loss of \$5.5 million from \$5.1 million in the same period a year ago. The increase in operating loss was primarily due to lower gross profit as discussed above, higher operating and selling expenses and higher depreciation and amortization expenses.

Interest expense, net

The following table sets forth interest expense data for the periods presented (in thousands):

	Thirteen Weeks Ended			
	May 3, 2014	% of Revenue	May 4, 2013	% of Revenue
Interest expense	\$556	0.5 %	\$464	0.4 %

Net interest expense was \$0.6 million, or 0.5% of net revenue, for the thirteen weeks ended May 3, 2014, compared to \$0.5 million, or 0.4% of net revenue, in the same period last year. The increase in interest expense for the thirteen weeks ended May 3, 2014 was due to the Company entering into a \$12.6 million loan agreement during the second quarter of the Company's 2014 fiscal year for the purpose of financing its real estate development and management operations.

Income tax expense (benefit)

20

Table of Contents

The following table sets forth income tax expense (benefit) data for the periods presented (in thousands):

	Thirteen Weeks Ended			
	May 3, 2014	% of Revenue	May 4, 2013	% of Revenue
Income tax expense (benefit)	\$17	— %	\$(2,021)	(2.0)%

Income tax benefit was zero, or 0.0% of net revenue, for the thirteen weeks ended May 3, 2014, compared to an income tax benefit of \$2.0 million, or (2.0)% of net revenue, in the same period last year. The increase in income tax expense for the thirteen-week period ended May 3, 2014 compared to the same period in the prior year was primarily due to the exclusion of income tax benefits from the current year results to reflect a full valuation allowance against deferred tax assets.

Net Loss from continuing operations

The following table sets forth net loss from continuing operations for the periods presented (in thousands):

	Thirteen Weeks Ended			
	May 3, 2014	% of Revenue	May 4, 2013	% of Revenue
Net loss from continuing operations	\$(6,002)	(5.8)%	\$(3,672)	(3.5)%

As a result of the factors discussed above, the Company reported consolidated net loss from continuing operations of \$6.0 million, or (5.8)% of net revenue, for the thirteen weeks ended May 3, 2014, compared to \$3.7 million, or (3.5)% of net revenue, in the same period last year.

Liquidity and Capital Resources

Our primary sources of liquidity are cash flows from operations, including credit terms from vendors, and borrowings under our Credit Facility, as described in Note 9, "Short term Borrowing and Long-term Debt," to the condensed consolidated financial statements. The maximum and average outstanding borrowings under the Credit Facility (excluding the face amount of letters of credit issued thereunder) during the thirteen weeks ended May 3, 2014 and May 4, 2013 were \$46.5 million and \$40.4 million, respectively.

Cash Flows

Operating activities used cash of \$23.0 million and \$39.9 million in the thirteen weeks ended May 3, 2014 and May 4, 2013, respectively, and included the following:

Cash used in trade and related party accounts payable in the thirteen weeks ended May 3, 2014 was \$20.7 million, compared to \$31.4 million in the thirteen weeks ended May 4, 2013, a decrease of \$10.7 million year over year. The change from the prior year was primarily the result of the timing of vendor payments for inventory.

Cash provided by inventories in the thirteen weeks ended May 3, 2014 was \$6.2 million, compared to \$1.1 million in the thirteen weeks ended May 4, 2013, an increase of \$5.1 million year over year. The \$5.1 million increase was primarily due to changes in inventory composition as a result of store closings.

Cash used by prepayments and other assets in the thirteen weeks ended May 3, 2014 was \$0.9 million, compared to \$3.0 million in the thirteen weeks ended May 4, 2013, a decrease of \$2.1 million year over year. The change from the prior year was primarily the result of a decrease in prepaid rent as a result of the timing of rent payments.

Cash used in investing activities reflected a \$4.8 million and \$7.6 million net use of cash for the thirteen weeks ended May 3, 2014 and May 4, 2013, respectively. Cash used primarily related to capital expenditures for development of real commercial property, acquisition of real commercial property, the opening of new stores and the remodeling of existing stores and other improvements. The acquisition of real commercial property related to the Company's purchase of a shopping center in Fayetteville, North Carolina for \$2.9 million in March 2014. The thirteen weeks

ended May 4, 2013 included the purchase of corporate office space that had previously been leased for \$1.1 million, the acquisition of a minority interest in IF (see Note 13, Equity Method Investments) for \$1.8 million and capital expenditures related to the opening of new stores.

21

Table of Contents

Cash flows from financing activities generally consist of borrowings and repayments related to our short-term and long-term debt. Financing activities provided cash of \$23.8 million and \$51.5 million for the thirteen weeks ended May 3, 2014 and May 4, 2013, respectively. The change from the prior year was primarily due to a decrease in short-term borrowings (net of repayments) and no purchases of treasury stock in the current year as compared to the prior year due to the expiration of the Company's 2012 Repurchase Program on March 31, 2014.

Financial Position

Inventory balances were \$193.3 million as of May 3, 2014, compared to \$199.6 million as of February 1, 2014. The decrease in inventory of 3.2% was primarily due to changes in inventory composition as a result of store closings. Trade and related party accounts payable balances were \$65.8 million as of May 3, 2014, compared to \$86.5 million as of February 1, 2014. The decrease in trade and related party accounts payable was due to the timing of vendor payments for inventory. Accrued expenses were \$31.9 million as of May 3, 2014, compared to \$39.6 million as of February 1, 2014. The decrease in accrued expenses was primarily due to a reduction in salary expense, gift card liability and capital expenditures.

Future Commitments

The following table lists the aggregate maturities of various classes of obligations and expiration amounts of various classes of commitments of the Company at May 3, 2014 (in thousands):

	Payments Due Under Contractual Obligations(1)						
	Total	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Thereafter
Short-term borrowings(2)	\$42,695	\$42,695	\$—	\$—	\$—	\$—	\$—
Industrial revenue bond	4,300	—	—	—	4,300	—	—
PGP Florence commercial real estate debt	12,287	323	446	464	483	502	10,069
Related party debt(3)	592	25	34	35	36	462	—
Subtotal of debt	59,874	43,043	480	499	4,819	964	10,069
Interest(4)	5,564	433	550	482	455	427	3,217
Operating leases(5)	143,398	29,798	31,773	26,659	20,135	13,713	21,320
Capital leases	2,178	439	540	525	502	172	—
Total of obligations	\$211,014	\$73,713	\$33,343	\$28,165	\$25,911	\$15,276	\$34,606

This table excludes any amounts related to the payment of the \$0.4 million of income tax uncertainties, as the

(1) Company cannot make a reasonable estimate of the periods of cash settlements with the respective taxing authorities.

(2) Short-term borrowings represent borrowings under the \$150.0 million Credit Facility (see Note 9, "Short-term Borrowings and Long-term Debt") that are due in 12 months or less.

(3) See Note 4, "Related Party Transactions."

(4) Interest represents interest related to revolver loans, the Bond, the PGP Florence commercial real estate debt and related party debt.

(5) Excludes obligations under store leases for insurance, taxes and other maintenance costs.

Guarantees

From time to time, we enter into certain types of agreements that require us to indemnify parties against third-party claims. Generally, these agreements relate to: (a) agreements with vendors and suppliers, under which we may provide customary indemnification to our vendors and suppliers in respect of actions that they take at our request or otherwise on our behalf, (b) agreements with vendors who publish books or manufacture merchandise specifically for us to indemnify the vendors against trademark and copyright infringement claims concerning the books published or

merchandise manufactured on our behalf, (c) real estate leases, under which we may agree to indemnify the lessors for claims arising from our use of the property, and (d) agreements with our directors, officers and employees, under which we may agree to indemnify such persons for liabilities arising out of their relationship with us. We maintain a Directors and Officers Liability Insurance Policy, which, subject to the policy's conditions, provides coverage for indemnification amounts payable by us with respect to our directors and officers up to specified limits and subject to certain deductibles.

Table of Contents

The nature and terms of these types of indemnities vary. The events or circumstances that would require the Company to perform under these indemnities are transaction and circumstance specific. The overall maximum amount of possible obligations cannot be reasonably estimated. Historically, the Company has not incurred significant costs related to performance under these types of indemnities. No liabilities have been recorded for these obligations on the Company's balance sheet at May 3, 2014 or February 1, 2014, as such potential liabilities were considered not probable at such dates.

Related Party Activities

See Note 4, "Related Party Transactions," to the condensed consolidated financial statements for information regarding related party activities.

Critical Accounting Policies

A summary of our critical accounting policies is included in the Management's Discussion and Analysis of Financial Condition and Results of Operations section of our Annual Report on Form 10-K for the year ended February 1, 2014 filed with the Securities and Exchange Commission. No changes to these policies have occurred during the thirteen weeks ended May 3, 2014.

New Accounting Pronouncements

See Note 2, "Adoption of New Accounting Standards," to the condensed consolidated financial statements for information regarding new accounting pronouncements.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

No disclosure is required hereunder, as the Company is a "smaller reporting company," as defined by Item 10(f) of Regulation S-K.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

We are committed to maintaining disclosure controls and procedures designed to ensure that information required to be disclosed in our reports under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and that such information is accumulated and communicated to our management, including our Executive Chairman, Chief Executive Officer and President, Chief Financial Officer and the Board of Directors, as appropriate, to allow for timely decisions regarding required disclosure. In designing and evaluating disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management necessarily is required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures and implementing controls and procedures based on the application of management's judgment.

As required by Rule 13a-15 under the Exchange Act, management, with the participation of our Chief Executive Officer and President (Principal Executive Officer) and Chief Financial Officer (Principal Financial and Accounting Officer), has evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Exchange Act Rule 13a-15(e)) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based upon their evaluation and subject to the foregoing, the Company's management concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective.

Changes in Internal Control over Financial Reporting

We regularly review our system of internal control over financial reporting and make changes to our processes and systems to improve controls and increase efficiency, while ensuring that we maintain an effective internal control environment. Changes may include such activities as implementing new, more efficient systems, consolidating activities and migrating processes.

Table of Contents

There were no changes in our internal control over financial reporting that occurred during the period covered by this Quarterly Report on Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

The Company is a party to various legal proceedings incidental to its business. In the opinion of management, after consultation with legal counsel, the ultimate liability, if any, with respect to those proceedings is not presently expected to materially affect the financial position, results of operations or cash flows of the Company.

Item 1A. Risk Factors

There have been no material changes to the risk factors disclosed in the Company's Annual Report on Form 10-K for the fiscal year ended February 1, 2014.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The Board of Directors approved a stock repurchase plan on August 21, 2012 (the "2012 Repurchase Program"), under which the Company was authorized to purchase up to \$5.0 million of our common stock on the open market or through private transactions from time to time dependent upon market conditions. The 2012 Repurchase Program expired on March 31, 2014. The 2012 Repurchase Program did not obligate the Company to repurchase any specific number of shares. The Company did not make any common stock repurchases under the 2012 Repurchase Program during the thirteen weeks ended May 3, 2014.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

Table of Contents

Item 6.

Exhibits

Exhibit Number

Description

3.1(a)	Certificate of Incorporation of Books-A-Million, Inc. (incorporated herein by reference to Exhibit 3.1 to the Company's Registration Statement on Form S-1 (Capital Registration No. 33-52256)).
3.1(b)	Certificate Regarding Amendment of the Certificate of Incorporation of Books-A-Million, Inc. (incorporated herein by reference to Exhibit 3.1(b) to the Company's Quarterly Report on Form 10-Q for the quarterly period ended July 28, 2012).
3.2	Amended and Restated By-Laws of Books-A-Million, Inc. (incorporated herein by reference to Exhibit 3(ii) to the Company's Current Report on Form 8-K dated August 20, 2009).
31.1	Certification of Terrance G. Finley, Chief Executive Officer and President of Books-A-Million, Inc., pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended.
31.2	Certification of R. Todd Noden, Executive Vice President and Chief Financial Officer of Books-A-Million, Inc., pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended.
32.1	Certification of Terrance G. Finley, Chief Executive Officer and President of Books-A-Million, Inc., pursuant to 18 U.S.C. Section 1350.
32.2	Certification of R. Todd Noden, Executive Vice President and Chief Financial Officer of Books-A-Million, Inc., pursuant to 18 U.S.C. Section 1350.
101	Interactive Data Files for Books-A-Million, Inc.'s Quarterly Report on Form 10-Q for the period ended May 3, 2014.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BOOKS-A-MILLION, INC.

Date: June 12, 2014

By: /s/ Terrance G. Finley
Terrance G. Finley
Chief Executive Officer and President
(Principal Executive Officer)

Date: June 12, 2014

By: /s/ R. Todd Noden
R. Todd Noden
Executive Vice President and Chief Financial Officer
(Principal Financial and
Accounting Officer)