

PROCTER & GAMBLE CO  
Form 11-K  
April 17, 2007

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**Form 11-K**

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 [NO FEE REQUIRED] FOR THE FISCAL YEAR ENDED DECEMBER 31, 2006, OR

TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 [NO FEE REQUIRED] FOR THE TRANSITION PERIOD FROM FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_

Registration numbers: 333-51223 and 333-40264

A. Full title of the plan and the address of the plan, if different from that of the issuer named below: Employee Savings and Thrift Plan (Saudi Arabia).

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office: The Procter & Gamble Company, One Procter & Gamble Plaza, Cincinnati, Ohio 45202

**REQUIRED INFORMATION**

The following audited financial statements are enclosed with this report:

Item 1 - Statement of financial condition as of the end of the latest two fiscal years of the plan (or such lesser period as the plan has been in existence). (See Page 2)

Item 2 - Statement of income and changes in plan equity for each of the latest three fiscal years of the plan (or such lesser period as the plan has been in existence). (See Page 3)

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Trustees (or other persons who administer the employee benefit plan) have duly caused this Annual Report to be signed on its behalf by the undersigned hereunto duly authorized.

**EMPLOYEE SAVINGS AND THRIFT PLANS  
(SAUDI ARABIA)**

Date: April 17, 2007

By: /s/ JAMAL SHOWAIKHAT

Jamal Showaikhat

By: /s/ AMRO J. KANDIL  
Amro J. Kandil

**EXHIBIT INDEX**

Exhibit No.

23                      Consent of Deloitte & Touche, Bakr Abulhair & Co.

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**EMPLOYEE SAVINGS AND THRIFT PLANS -  
MODERN INDUSTRIES COMPANY (JEDDAH),  
MODERN INDUSTRIES COMPANY (DAMMAM)  
AND MODERN PRODUCTS COMPANY**

**COMBINED FINANCIAL STATEMENTS  
FOR THE YEARS ENDED DECEMBER 31,  
2006, 2005, AND 2004 AND REPORT OF  
INDEPENDENT REGISTERED PUBLIC  
ACCOUNTING FIRM**

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**EMPLOYEE SAVINGS AND THRIFT PLANS -  
MODERN INDUSTRIES COMPANY (JEDDAH),  
MODERN INDUSTRIES COMPANY (DAMMAM)  
AND MODERN PRODUCTS COMPANY**

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**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the trustees of:

Modern Industries Company (Jeddah) - Employee Savings and Thrift Plan,  
Modern Industries Company (Dammam) - Employee Savings and Thrift Plan, and  
Modern Products Company - Employee Savings and Thrift Plan

We have audited the accompanying combined statements of net assets available for plan benefits of the Employee Savings and Thrift Plans for Modern Industries Company (Jeddah), Modern Industries Company (Dammam) and Modern Products Company, which are centrally administered as the Savings and Thrift Plans (Saudi Arabia) of the Procter & Gamble Company (the "Plans") as of December 31, 2006 and 2005, and the related combined statements of changes in net assets available for plan benefits for each of the three years in the period ended December 31, 2006. These combined financial statements are the responsibility of the Plans' trustees. Our responsibility is to express an opinion on these combined financial statements based on our audits.

We conducted our audits in accordance with standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free of material misstatement. The Plans are not required to have, nor were we engaged to perform, audits of their internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the Plans' internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the combined financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall combined financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such combined financial statements present fairly, in all material respects, the net assets available for plan benefits of the Plans as of December 31, 2006 and 2005, and the changes in net assets available for plan benefits for each of the three years in the period ended December 31, 2006, in conformity with accounting principles generally accepted in the United States of America.

Deloitte & Touche  
Bakr Abulkhair & Co.

/s/ AL-MUTAHHAR Y. HAMIDUDDIN

Al-Mutahhar Y. Hamiduddin  
License No. 296  
April 9, 2007

**EMPLOYEE SAVINGS AND THRIFT PLANS -  
MODERN INDUSTRIES COMPANY (JEDDAH),  
MODERN INDUSTRIES COMPANY (DAMMAM)  
AND MODERN PRODUCTS COMPANY**

**COMBINED STATEMENTS OF NET ASSETS AVAILABLE FOR PLAN  
BENEFITS  
DECEMBER 31, 2006 AND 2005  
(Expressed in Saudi Riyals)**

|  | <b>2006</b>       | 2005       |
|--|-------------------|------------|
| <b>ASSETS</b>  |                   |            |
| Investments, at fair value:  |                   |            |
|  | <b>4,646,404</b>  | 3,675,332  |
| Cash   |                   |            |
| The Procter & Gamble Company common stock - 150,603 shares (cost SR 23,407,864) at December 31, 2006; 181,718 shares (cost SR 29,858,963) at December 31, 2005 | <b>36,297,160</b> | 39,431,472 |
| The J.M. Smucker Company common stock - 424 shares (cost SR 57,074) at December 31, 2006; 714 shares (cost SR 96,135) at December 31, 2005                     | <b>77,047</b>     | 117,820    |
| Total investments  | <b>41,020,611</b> | 43,224,624 |
| Loans to participants  | <b>316,840</b>    | 390,962    |
| Other receivables  | <b>1,092,313</b>  | 502,482    |
| Total assets   | <b>42,429,764</b> | 44,118,068 |
| <b>LIABILITIES</b>   |                   |            |
| Amounts due to employees   | <b>1,713,392</b>  | 34,743     |
| <b>NET ASSETS AVAILABLE FOR PLAN BENEFITS</b>  | <b>40,716,372</b> | 44,083,325 |

The combined financial statements were approved on April 9, 2007.

/s/ JAMAL AL-SHOWAIKHAT

Trustee: Jamal Al-Showaikhat

/s/ AMRO J. KANDIL

Trustee: Amro J. Kandil

The accompanying notes form an integral part of these combined financial statements.

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**EMPLOYEE SAVINGS AND THRIFT PLANS -  
MODERN INDUSTRIES COMPANY (JEDDAH),  
MODERN INDUSTRIES COMPANY (DAMMAM)  
AND MODERN PRODUCTS COMPANY**

**COMBINED STATEMENTS OF CHANGES IN NET ASSETS AVAILABLE FOR  
PLAN BENEFITS**

**YEARS ENDED DECEMBER 31, 2006, 2005 AND 2004**

(Expressed in Saudi Riyals)

|   | <b>2006</b>         | 2005        | 2004        |
|---|---------------------|-------------|-------------|
| <b>ADDITIONS</b>  |                     |             |             |
| Basic employee contributions                                    | <b>1,763,723</b>    | 1,887,084   | 1,864,124   |
| Additional employee contributions                               | <b>1,815,425</b>    | 1,884,656   | 2,434,885   |
| Companies' contributions  | <b>1,401,874</b>    | 1,503,964   | 1,591,323   |
| Total contributions   | <b>4,981,022</b>    | 5,275,704   | 5,890,332   |
| Investment income   |                     |             |             |
| Dividends   | <b>547,930</b>      | 559,672     | 529,592     |
| Interest income   | <b>1,444</b>        | 28,638      | 2,369       |
| Net appreciation in fair value of investments                   | <b>2,930,931</b>    | 626,345     | 2,724,551   |
| Total investment income   | <b>3,480,305</b>    | 1,214,655   | 3,256,512   |
| Total additions   | <b>8,461,327</b>    | 6,490,359   | 9,146,844   |
| <b>DEDUCTIONS</b>   |                     |             |             |
| Distribution and withdrawals to participants<br>at market value | <b>(11,828,280)</b> | (8,638,303) | (5,389,458) |
| Deemed distributions of loans to participants                   | -                   | ( 46,690)   | (325,449)   |
| Total deductions  | <b>(11,828,280)</b> | (8,684,993) | (5,714,907) |
| <b>NET (DECREASE)/INCREASE</b>                                  | <b>(3,366,953)</b>  | (2,194,634) | 3,431,937   |
| <b>NET ASSETS AVAILABLE FOR<br/>PLAN BENEFITS</b>               |                     |             |             |
| Beginning of year   | <b>44,083,325</b>   | 46,277,959  | 42,846,022  |
| End of year   | <b>40,716,372</b>   | 44,083,325  | 46,277,959  |

The accompanying notes form an integral part of these combined financial statements.





**EMPLOYEE SAVINGS AND THRIFT PLANS -  
MODERN INDUSTRIES COMPANY (JEDDAH),  
MODERN INDUSTRIES COMPANY (DAMMAM)  
AND MODERN PRODUCTS COMPANY**

**NOTES TO COMBINED FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2006, 2005 AND 2004  
(Expressed in Saudi Riyals)**

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**1. PLANS DESCRIPTION AND RELATED MATTERS**

The following brief description of the Employee Savings and Thrift Plans for Modern Industries Company (Jeddah), Modern Industries Company (Dammam) and Modern Products Company, which are centrally administered as the Savings and Thrift Plans (Saudi Arabia) of the Procter & Gamble Company (the "Plans"), is provided for general information purposes only. Participants should refer to each plan agreement for more complete information.

This plan is not subject to any provisions of the United States Employee Retirement Income Security Act of 1974, nor is it qualified under the United States Internal Revenue Code Section 401(a).

**Trustees**

The Trustees of the Plans include the chairman of Modern Industries Company (Jeddah), Modern Industries Company (Dammam) and Modern Products Company (collectively, the "Companies") and nominated managers of the Companies.

**Eligibility**

Any permanent employee who has been on the payrolls of the Companies for more than 12 months is eligible to participate in the Plans.

**Member's accounts**

An Employee Account and a Company Account are maintained for each member. The Employee Account includes a member's contributions, decreased by all withdrawals and increased by all repayments of withdrawals. The Company Account includes the total contributions made by the Companies, which were credited to the member's account in accordance with the terms of the Plans. Profits on bank deposits and net dividends are credited to the Employee Account.

**Employee contributions**

Basic deductions of 5% of base salary are contributed monthly by the members. The member has the option to invest these contributions in one of the following investment programs offered by the Plans:

- Invest the full amount to purchase The Procter & Gamble Company ("P&G") securities.
  - Invest the full amount in bank deposits.
- Invest 50% of the amount to purchase P&G securities, and 50% in bank deposits.

The numbers of participating employees under each of the aforementioned programs at December 31, 2006 were 175, 42 and 17 (2005: 150, 39 and 16; 2004: 159, 43 and 15), respectively. Members may elect to contribute an additional 1% to 10% of their monthly salary. These additional contributions are not matched by the Companies and can only be

invested in P&G securities.

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**EMPLOYEE SAVINGS AND THRIFT PLANS -  
MODERN INDUSTRIES COMPANY (JEDDAH),  
MODERN INDUSTRIES COMPANY (DAMMAM)  
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**NOTES TO COMBINED FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2006, 2005 AND 2004**  
(Expressed in Saudi Riyals)

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**Companies' contributions**

The Companies credit each member with an amount ranging from 25% to 100% of the balance in the Employee Account, depending on the member's length of continuous service, with the rate reaching 100% after ten years of continuous service.

**Earnings**

Any occurrence of income from the net dividends earned and credits from forfeitures are utilized to purchase more P&G securities. These earnings are allocated on a pro-rata basis to the existing members based on the prior month-end balance of their Plans' assets.

Commission earned from bank deposits is allocated amongst the members of the Plans in proportion to their investments in bank deposits.

**Vesting**

The members are fully vested in their Employee Accounts and Earnings Accounts. Members become vested in the Companies' contributions by 30% after the first three full years from the date of their membership in the Plans, or renewed membership (see Withdrawals), with the rate reaching 100% after ten full years of such membership.

**Withdrawals**

Withdrawals may be made from the member's Employee Account at any time he chooses to, up to the extent of his contributions, the vested portion of the Companies' Contributions and all relevant profits thereon.

The non-vested portion of the Companies' Contributions and relevant profits are placed in a frozen account that will continue to be vested according to the vesting schedule. These are paid to the employee on his separation from the Companies unless he meets the criteria for forfeiture (see Forfeitures). The employee may rejoin the Plans after a one-year waiting period from the first withdrawal and a two-year waiting period for every subsequent withdrawal.

**Loans**

An existing member who has at least five years of membership is eligible to borrow from the Plans up to an amount that varies with the member's monthly base salary and length of service. The maximum loan amount cannot exceed 50% of the balance in the Employee's Account (including gains on securities) or six months salary, whichever is lesser. Repayment of the loan is made by monthly payroll deductions. The member may elect to repay the outstanding loan in a lump sum at any time.

**Forfeitures**

When members leave the Plans without the requirement for full vesting (see Vesting) for a reason other than transfer out, death or disability, the non-vested Companies' Contributions and relevant profits are forfeited. The forfeited amount is divided amongst the existing members using the same formula as the Companies' Contributions (see Companies Contributions).

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**EMPLOYEE SAVINGS AND THRIFT PLANS -  
MODERN INDUSTRIES COMPANY (JEDDAH),  
MODERN INDUSTRIES COMPANY (DAMMAM)  
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**NOTES TO COMBINED FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2006, 2005 AND 2004  
(Expressed in Saudi Riyals)**

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**Transferability**

The Plans are 100% transferable between the Companies.

**Costs of the plans**

All administrative costs of the Plans are paid by the Companies.

**2. SIGNIFICANT ACCOUNTING POLICIES**

**Basis of combination**

The combined financial statements include the financial statements of all the Plans as stated in Note 1. All significant intercompany transactions and balances have been eliminated in the combination.

**Basis of accounting**

The accompanying combined financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America. The net assets and transactions of the Plans are recorded at fair value.

**Use of estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

The Plans invest in Procter & Gamble securities. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with P&G securities, it is reasonably possible that changes in the value of P&G securities will occur in the near term and that such changes could materially affect the amount reported in the statements of net assets available for benefits.

**Valuation of investments**

Investments in P&G and J.M. Smucker Company securities are valued at the closing price on the New York Stock Exchange. Bank deposits are stated at cost.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date.



**EMPLOYEE SAVINGS AND THRIFT PLANS -  
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**Interest income**

Interest income represents interest earned on bank deposits.

**Foreign currency translation**

The Plans' primary currency is the Saudi Riyal. Non-Saudi Riyal investments are translated into Saudi Riyals at the exchange rates in effect on the last day of the Plans' year. Earnings on currencies other than the Saudi Riyals are translated at average rates prevailing during the year. Exchange gains or losses for 2006, 2005 and 2004 were not significant.

**3. TAXES**

Currently, there are no personal income taxes in Saudi Arabia. Should they be introduced any time in the future, the Plans require that such taxes be borne by the members.

Dividend payments on P&G securities are received net of deduction of withholding taxes by the Government of the United States of America.

**4. THE J.M. SMUCKER COMPANY COMMON STOCK**

In May of 2002, the Jif peanut butter and Crisco shortening brands were spun-off to P&G shareholders and subsequently merged into The J.M. Smucker Company ("Smucker"). As a result of the spin-off, participants holding P&G common stock received one share of Smucker stock for every fifty shares of P&G stock. The cost basis of the P&G common stock prior to the Smucker spin-off was allocated between P&G common stock held and the Smucker common stock received. Participants are not permitted to purchase additional shares of Smucker.