

JACOBS ENGINEERING GROUP INC /DE/
Form 10-Q
May 02, 2012

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
Quarterly Report on

FORM 10-Q

(Mark one)

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended March 30, 2012

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the transition period from _____ to _____
Commission File Number 1-7463

JACOBS ENGINEERING GROUP INC.
(Exact name of Registrant as specified in its charter)

Delaware 95-4081636
(State of incorporation) (I.R.S. employer identification number)

1111 South Arroyo Parkway, Pasadena, California 91105
(Address of principal executive offices) (Zip code)

(626) 578 – 3500
(Registrant’s telephone number, including area code)

Indicate by check-mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes No
Indicate by check-mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check-mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of “large accelerated filer”, “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer
Non-accelerated filer Smaller reporting company

Indicate by check-mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Number of shares of common stock outstanding at April 23, 2012: 129,027,558

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Part I - FINANCIAL INFORMATION

Item 1. Financial Statements.

JACOBS ENGINEERING GROUP INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(In thousands, except share information)

| | March 30, 2012 (Unaudited) | September 30, 2011 |
|--|----------------------------------|-----------------------|
| ASSETS | | |
| Current Assets: | | |
| Cash and cash equivalents | \$921,507 | \$905,633 |
| Receivables | 2,146,879 | 2,077,494 |
| Deferred income taxes | 135,498 | 110,680 |
| Prepaid expenses and other | 61,338 | 63,546 |
| Total current assets | 3,265,222 | 3,157,353 |
| Property, Equipment and Improvements, Net | 297,403 | 284,633 |
| Other Noncurrent Assets: | | |
| Goodwill | 1,877,585 | 1,745,708 |
| Miscellaneous | 891,560 | 861,734 |
| Total other non-current assets | 2,769,145 | 2,607,442 |
| | \$6,331,770 | \$6,049,428 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current Liabilities: | | |
| Notes payable | \$255,778 | \$566,031 |
| Accounts payable | 345,656 | 351,299 |
| Accrued liabilities | 965,434 | 837,217 |
| Billings in excess of costs | 254,941 | 276,739 |
| Income taxes payable | 7,162 | 26,759 |
| Total current liabilities | 1,828,971 | 2,058,045 |
| Long-term Debt | 285,385 | 2,042 |
| Other Deferred Liabilities | 654,999 | 665,956 |
| Commitments and Contingencies | | |
| Stockholders' Equity: | | |
| Capital stock: | | |
| Preferred stock, \$1 par value, authorized - 1,000,000 shares; issued and outstanding - none | — | — |
| Common stock, \$1 par value, authorized - 240,000,000 shares; issued and outstanding—128,910,679 shares and 127,784,884 shares, respectively | 128,911 | 127,785 |
| Additional paid-in capital | 915,500 | 858,460 |
| Retained earnings | 2,718,508 | 2,564,281 |
| Accumulated other comprehensive loss | (217,505 |) (237,538 |
| Total Jacobs stockholders' equity | 3,545,414 | 3,312,988 |
| Noncontrolling interests | 17,001 | 10,397 |
| Total Group stockholders' equity | 3,562,415 | 3,323,385 |
| | \$6,331,770 | \$6,049,428 |

See the accompanying Notes to Consolidated Financial Statements.

JACOBS ENGINEERING GROUP INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF EARNINGS

For the Three and Six Months Ended March 30, 2012 and April 1, 2011

(In thousands, except per share information)

(Unaudited)

| | For the Three Months Ended | | For the Six Months Ended | |
|---|-------------------------------|------------------|--------------------------|------------------|
| | March 30, 2012 | April 1, 2011 | March 30, 2012 | April 1, 2011 |
| Revenues | \$2,702,851 | \$2,558,016 | \$5,334,619 | \$4,914,191 |
| Costs and Expenses: | | | | |
| Direct cost of contracts | (2,276,647) | (2,168,835) | (4,487,373) | (4,193,972) |
| Selling, general and administrative expenses | (293,066) | (261,166) | (572,156) | (488,585) |
| Operating Profit | 133,138 | 128,015 | 275,090 | 231,634 |
| Other Income (Expense): | | | | |
| Interest income | 1,563 | 1,149 | 2,958 | 2,073 |
| Interest expense | (2,496) | (2,720) | (6,158) | (3,547) |
| Miscellaneous income (expense), net | 110 | 37 | (21) | 44 |
| Total other income (expense), net | (823) | (1,534) | (3,221) | (1,430) |
| Earnings Before Taxes | 132,315 | 126,481 | 271,869 | 230,204 |
| Income Tax Expense | (44,869) | (45,140) | (92,987) | (82,166) |
| Net Earnings of the Group | 87,446 | 81,341 | 178,882 | 148,038 |
| Net Income Attributable to Noncontrolling Interests | (3,513) | (1,091) | (5,239) | (1,965) |
| Net Earnings Attributable to Jacobs | \$83,933 | \$80,250 | \$173,643 | \$146,073 |
| Net Earnings Per Share: | | | | |
| Basic | \$0.66 | \$0.64 | \$1.37 | \$1.17 |
| Diluted | \$0.65 | \$0.63 | \$1.35 | \$1.15 |

See the accompanying Notes to Consolidated Financial Statements.

JACOBS ENGINEERING GROUP INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

For the Three and Six Months Ended March 30, 2012 and April 1, 2011

(In thousands)

(Unaudited)

| | For the Three Months Ended | | For the Six Months Ended | |
|--|----------------------------|-----------|--------------------------|------------|
| | March 30, | April 1, | March 30, | April 1, |
| | 2012 | 2011 | 2012 | 2011 |
| Net Earnings of the Group | \$ 87,446 | \$ 81,341 | \$ 178,882 | \$ 148,038 |
| Other Comprehensive Income: | | | | |
| Foreign currency translation adjustment | 10,598 | 6,743 | 22,214 | 7,057 |
| Gain on cash flow hedges | 201 | 1,010 | 1,379 | 2,076 |
| Change in pension liability | (6,081) | (11,114) | (4,257) | (6,547) |
| Other comprehensive income before taxes | 4,718 | (3,361) | 19,336 | 2,586 |
| Income tax expense (benefit) | 1,533 | 62 | 697 | (1,416) |
| Net Other Comprehensive Income | 6,251 | (3,299) | 20,033 | 1,170 |
| Net Comprehensive Income of the Group | 93,697 | 78,042 | 198,915 | 149,208 |
| Net Comprehensive Income Attributable to Noncontrolling Interests | (3,513) | (1,091) | (5,239) | (1,965) |
| Net Comprehensive Income Attributable to Jacobs | \$ 90,184 | \$ 76,951 | \$ 193,676 | \$ 147,243 |
| See the accompanying Notes to Consolidated Financial Statements. | | | | |

JACOBS ENGINEERING GROUP INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Six Months Ended March 30, 2012 and April 1, 2011

(In thousands)

(Unaudited)

| | March 30, 2012 | April 1, 2011 | |
|--|-------------------|------------------|---|
| Cash Flows from Operating Activities: | | | |
| Net earnings attributable to the Group | \$ 178,882 | \$ 148,038 | |
| Adjustments to reconcile net earnings to net cash flows from operations: | | | |
| Depreciation and amortization: | | | |
| Property, equipment and improvements | 28,488 | 28,408 | |
| Intangible assets | 22,020 | 15,559 | |
| Stock based compensation | 15,536 | 13,125 | |
| Excess tax benefits from stock based compensation | (4,209) | (3,830) |) |
| Equity in earnings of investees, net of cash distributions | (7,271) | (1,189) |) |
| (Gains) losses on sales of assets, net | 647 | (130) |) |
| Change in pension plan obligations | (37,596) | (3,075) |) |
| Change in deferred compensation plans | (4,320) | (2,704) |) |
| Changes in certain assets and liabilities, excluding the effects of businesses acquired: | | | |
| Receivables | (74,984) | (150,682) |) |
| Prepaid expenses and other current assets | 6,908 | (13,442) |) |
| Accounts payable | (18,617) | (55,158) |) |
| Accrued liabilities | 32,490 | 32,017 | |
| Billings in excess of costs | 16,234 | 43,962 | |
| Income taxes payable | (21,543) | 14,838 | |
| Deferred income taxes | (3,638) | (894) |) |
| Other deferred liabilities | (3,667) | (162) |) |
| Other, net | (3,324) | (884) |) |
| Net cash provided by operating activities | 122,036 | 63,797 | |
| Cash Flows from Investing Activities: | | | |
| Additions to property and equipment | (37,751) | (17,378) |) |
| Disposals of property and equipment | 181 | 1,709 | |
| Purchases of investments | (696) | (95) |) |
| Sales of investments | 13 | 4,653 | |
| Acquisitions of businesses, net of cash acquired | (69,282) | (617,820) |) |
| Other, net | — | 1,083 | |
| Net cash used for investing activities | (107,535) | (627,848) |) |

JACOBS ENGINEERING GROUP INC. AND SUBSIDIARIES
 CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Six Months Ended December 30, 2011 and December 31, 2010

(In thousands)

(Unaudited)

(Continued)

| | March 30, 2012 | April 1, 2011 | |
|--|-------------------|------------------|---|
| Cash Flows from Financing Activities: | | | |
| Proceeds from long-term borrowings | 285,385 | 611,996 | |
| Repayments of long-term borrowings | — | (238,736 |) |
| Proceeds from short-term borrowings | 795 | — | |
| Repayments of short-term borrowings | (321,113 |) (26,197 |) |
| Proceeds from issuances of common stock | 20,719 | 22,152 | |
| Excess tax benefits from stock based compensation | 4,209 | 3,830 | |
| Dividends paid to noncontrolling interests | (3,159 |) — | |
| Contributions from noncontrolling interests | 3,868 | — | |
| Net cash provided by (used for) financing activities | (9,296 |) 373,045 | |
| Effect of Exchange Rate Changes | 10,669 | 75 | |
| Net Increase (Decrease) in Cash and Cash Equivalents | 15,874 | (190,931 |) |
| Cash and Cash Equivalents at the Beginning of the Period | 905,633 | 938,842 | |
| Cash and Cash Equivalents at the End of the Period | \$921,507 | \$747,911 | |

See the accompanying Notes to Consolidated Financial Statements.

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JACOBS ENGINEERING GROUP INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – UNAUDITED
March 30, 2012

Basis of Presentation

Unless the context otherwise requires:

References herein to “Jacobs” are to Jacobs Engineering Group Inc. and its predecessors;

References herein to the “Company,” “we,” “us” or “our” are to Jacobs Engineering Group Inc. and its consolidated subsidiaries; and

References herein to the “Group” are to the combined economic interests and activities of the Company and the persons and entities holding noncontrolling interests in our consolidated subsidiaries.

The accompanying consolidated financial statements and financial information included herein have been prepared pursuant to the interim period reporting requirements of Form 10-Q. Consequently, certain information and note disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States (“U.S. GAAP”) have been condensed or omitted. Readers of this report should also read our consolidated financial statements and the notes thereto included in our Annual Report on Form 10-K for the fiscal year ended September 30, 2011 (“2011 Form 10-K”) as well as Item 7—Management’s Discussion and Analysis of Financial Condition and Results of Operations also included in our 2011 Form 10-K.

In the opinion of management, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of normal recurring adjustments) necessary for a fair presentation of our consolidated financial statements at March 30, 2012 and for the three and six month periods ended March 30, 2012 and April 1, 2011.

Our interim results of operations are not necessarily indicative of the results to be expected for the full fiscal year.

Certain prior year amounts have been reclassified to conform to the current year presentation.

Use of Estimates and Assumptions

The preparation of financial statements in conformity U.S. GAAP requires us to employ estimates and make assumptions that affect the reported amounts of certain assets and liabilities; the revenues and expenses reported for the periods covered by the accompanying consolidated financial statements; and certain amounts disclosed in these Notes to the Consolidated Financial Statements. Although such estimates and assumptions are based on management’s most recent assessment of the underlying facts and circumstances utilizing the most current information available and past experience, actual results could differ significantly from those estimates and assumptions. Our estimates, judgments, and assumptions are evaluated periodically and adjusted accordingly. Please refer to Note 2 of the Notes to our fiscal 2011 Consolidated Financial Statements beginning on page F-8 of our 2011 Form 10-K for a discussion of the significant estimates and assumptions affecting our consolidated financial statements.

Fair Value and Fair Value Measurements

Certain amounts included in the accompanying consolidated financial statements are presented at “fair value”. Fair value is defined as the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants as of the date fair value is determined (the “measurement date”). When determining fair value, we consider the principal or most advantageous market in which we would transact, and we consider only those assumptions we believe a typical market participant would consider when pricing an asset or liability. In measuring fair value, we use the following inputs in the order of priority indicated:

Level 1 - Quoted prices in active markets for identical assets or liabilities;

Level 2 - Observable inputs other than quoted prices in active markets included in Level 1, such as (i) quoted prices for similar assets or liabilities; (ii) quoted prices in markets that have insufficient volume or infrequent transactions (i.e., less active markets); and (iii) model-driven valuations in which all significant inputs are observable or can be derived principally from, or corroborated with, observable market data for substantially the full term of the asset or

liability.

Level 3 - Unobservable inputs to the valuation methodology that are significant to the fair value measurement.

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JACOBS ENGINEERING GROUP INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – UNAUDITED

March 30, 2012

(continued)

Please refer to Note 2 of the Notes to our fiscal 2011 Consolidated Financial Statements beginning on page F-8 of our 2011 Form 10-K for a more complete discussion of the various amounts within the consolidated financial statements measured at fair value and the methods used to determine fair value.

New Accounting Standards

From time to time, the Financial Accounting Standards Board ("FASB") issues updates (each being an "ASU") to its Accounting Standards Codification ("ASC"), which constitutes the primary source of U.S. GAAP. The Company regularly monitors ASUs as they are issued and considers their applicability to its business. All ASUs applicable to the Company are adopted by the due date and in the manner prescribed by the FASB.

In September 2011, the FASB issued ASU 2011-09 — Compensation-Retirement Benefits-Multiemployer Plans. This ASU amends Topic 715-80 of the ASC and requires employers to provide additional, separate disclosures for multiemployer pension plans and other multiemployer postretirement benefit plans. ASU 2011-09 requires an employer to provide additional quantitative and qualitative disclosures. The revised disclosures are intended to provide users with more detailed information about an employer's involvement in multiemployer pension plans including disclosing: (i) the significant multiemployer plans in which an employer participates; (ii) the level of an employer's participation in the significant multiemployer plans, including the employer's contributions made to the plans and an indication of whether the employer's contributions represent more than 5 percent of the total contributions made to the plan by all contributing employers; (iii) information regarding the financial health of the significant multiemployer plans, including an indication of the funded status, whether funding improvement plans are pending or implemented, and whether the plan has imposed surcharges on the contributions to the plan; (iv) the nature of the employer commitments to the plan, including when the collective-bargaining agreements that require contributions to the significant plans are set to expire and whether those agreements require minimum contributions to be made to the plans. ASU 2011-09 will not change current accounting for the recognition and measurement of benefit costs associated with an entity's participation in a multiemployer postretirement plan. ASU 2011-09 is effective for annual periods for fiscal years ending after December 15, 2011. The Company is currently evaluating the impact of ASU 2011-09, if any, on its consolidated financial statements.

Also in September 2011, the FASB issued ASU 2011-08 — Intangibles-Goodwill and Other. ASU 2011-08 amends Topic 350 of the ASC and simplifies how entities test goodwill for possible impairment. Under this ASU, an entity has the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If, after assessing the totality of events or circumstances, an entity determines it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step impairment test is unnecessary. However, if an entity concludes otherwise, then it is required to perform the first step of the two-step impairment test by calculating the fair value of the reporting unit and comparing the fair value with the carrying amount of the reporting unit. Under this ASU, an entity has the option to bypass the qualitative assessment for any reporting unit in any period and proceed directly to performing the first step of the two-step goodwill impairment test. An entity may resume performing the qualitative assessment in any subsequent period. ASU 2011-08 is effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011. The Company does not believe the adoption of ASU 2011-08 will have a material affect on its consolidated financial statements.

Business Combinations

Acquisitions of KlingStubbins, Inc. and Unique World Pty Ltd.

On November 1, 2011, we acquired KlingStubbins, Inc., a 500-person firm headquartered in Philadelphia, Pennsylvania, with offices located throughout the United States and in China. KlingStubbins provides professional

services in the areas of architecture, engineering, interiors, planning, and landscape architecture. The markets served by KlingStubbins include corporate / commercial, governmental, science and technology, higher education, mission critical, and interiors.

On December 2, 2011, we acquired Unique World Pty Ltd., headquartered in Sydney, Australia. Unique World is a leading information management and knowledge management consultancy specializing in enabling technologies such as collaboration, business process automation, business intelligence, intranets, and portals. Unique World expands the Company's capabilities in Australia to include such IT services, as well as expanding the client base to which we can offer these services.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – UNAUDITED

March 30, 2012

(continued)

The results of operations of these acquired businesses have been included in the Company's consolidated results of operations commencing with the dates control of the acquired businesses was obtained.

The above acquisitions were not material to the Company's consolidated financial statements at March 30, 2012 and for the three and six months then ended.

The Aker Solutions ASA Transactions

In February 2011, we acquired certain operations within the process and construction business of Aker Solutions ASA, and in April 2011, we completed the acquisition of Aker Projects (Shanghai) Company Limited (together, the "Aker Entities"). The acquisition of the Aker Entities is described in more detail on pages 6 and F-16 of our 2011 Form 10-K. Consistent with most other business combinations we have completed, we began integrating the Aker Entities into our existing operations shortly after the businesses were acquired. Accordingly, it is not practicable to provide complete financial information for fiscal 2012 on a stand-alone basis for the Aker Entities.

The purchase price consisted of \$675.0 million plus approximately \$234.6 million representing the value of certain transactions specified in the share purchase agreement ("SPA") and a preliminary estimate of net cash and working capital acquired. Prior to the acquisition of the Aker Entities, the seller completed certain transactions that could have affected the amounts of net cash and net working capital of the operations acquired. The parties therefore negotiated into the SPA a "net cash and working capital adjustment" by which the net cash and working capital of the acquired operations were compared to target amounts specified in the SPA and, after considering bands within which no settlement would be required, may cause one party to pay cash to the other. The final adjustment amount was determined in accordance with the terms of the SPA in the fourth quarter of fiscal 2011 and no payment was made by either party.

During the second quarter of fiscal 2012, the Company completed the purchase price allocation of the Aker Entities. The Company recorded a number of adjustments affecting, among other things, the balance sheet position of several major projects; the estimated liabilities relating to acquired professional liability exposures; and other adjustments to the working capital of the acquired balance sheets the total for which fell within the purchase price adjustment band described in the preceding paragraph. The following table presents the final allocation of the purchase price to the net assets acquired, excluding intangibles and goodwill (in thousands):

| | |
|--|------------|
| Assets: | |
| Cash and cash equivalents | \$ 329,689 |
| Receivables and other current assets | 162,192 |
| Property and equipment, and other assets | 115,490 |
| Total assets | 607,371 |
| Liabilities: | |
| Current liabilities | 290,783 |
| Long-term liabilities | 22,534 |
| Total liabilities | 313,317 |
| Net assets acquired | \$ 294,054 |

The following table presents the values assigned to the intangible assets acquired in the Aker Entities transactions (in thousands):

| | |
|----------------------------------|------------|
| Customer relationships / backlog | \$ 136,000 |
| Technology | 23,000 |
| | \$ 159,000 |

The carrying values of the intangible assets acquired are included in “Other Noncurrent Assets” in the accompanying Consolidated Balance Sheets and are being amortized over lives that range from 1 year to 15 years (the weighted average life for all intangibles is 12.8 years).

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JACOBS ENGINEERING GROUP INC. AND SUBSIDIARIES
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – UNAUDITED
 March 30, 2012
 (continued)

The amount of goodwill created as a result of the acquisition of the Aker Entities is summarized as follows (in thousands):

| | | |
|---|-----------|---|
| Purchase price | \$910,000 | |
| Amount assigned to net assets acquired | (294,054 |) |
| Amount assigned to intangible assets | (159,000 |) |
| Deferred taxes related to intangible assets | 55,000 | |
| Goodwill recognized | \$511,946 | |

Some of the factors contributing to a purchase price that resulted in the recognition of goodwill include: (i) access to a large, highly-trained and stable workforce; (ii) the opportunity to expand our client base in the United States, the United Kingdom, Canada, Australia, and China; (iii) the opportunity to enter new geographic markets in South America; (iv) the opportunity to expand our presence in the mining and minerals market; and (v) the opportunity to achieve and grow operating synergies.

Receivables

The following table presents the components of “Receivables” appearing in the accompanying Consolidated Balance Sheets at March 30, 2012 and September 30, 2011 as well as certain other related information (in thousands):

| | March 30, 2012 | September 30, 2011 |
|--|-------------------|-----------------------|
| Components of receivables: | | |
| Amounts billed | \$1,015,465 | \$1,016,792 |
| Unbilled receivables and other | 1,063,325 | 996,516 |
| Retentions receivable | 68,089 | 64,186 |
| Total receivables, net | \$2,146,879 | \$2,077,494 |
| Other information about receivables: | | |
| Amounts due from the United States federal government, included above, net of advanced billings | \$308,652 | \$288,165 |
| Claims receivable | \$8,251 | \$14,712 |

Unbilled receivables and retentions receivable represent reimbursable costs and amounts earned and reimbursable under contracts in progress as of the respective balance sheet dates. Such amounts become billable according to the contract terms, which usually consider the passage of time, achievement of certain milestones or completion of the project. We anticipate that substantially all of such unbilled amounts will be billed and collected over the next twelve months.

Claims receivable are included in “Receivables” in the accompanying Consolidated Balance Sheets and represent certain costs incurred on contracts to the extent it is probable that such claims will result in additional contract revenue and the amount of such additional revenue can be reliably estimated.

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JACOBS ENGINEERING GROUP INC. AND SUBSIDIARIES
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – UNAUDITED
 March 30, 2012
 (continued)

Property, Equipment and Improvements, Net

Property, Equipment and Improvements, Net in the accompanying Consolidated Balance Sheets at March 30, 2012 and September 30, 2011 consisted of the following (in thousands):

| | March 30, 2012 | September 30, 2011 |
|---|-------------------|-----------------------|
| Land | \$23,769 | \$23,542 |
| Buildings | 135,734 | 136,161 |
| Equipment | 477,832 | 446,628 |
| Leasehold improvements | 153,120 | 144,903 |
| Construction in progress | 17,168 | 10,046 |
| | 807,623 | 761,280 |
| Accumulated depreciation and amortization | (510,220 |) (476,647 |
| | \$297,403 | \$284,633 |

Notes Payable and Long-term Debt

On March 29, 2012, the Company entered into a new, long-term, unsecured, revolving credit facility providing \$1.06 billion of borrowing capacity. The facility has a five-year maturity and permits the Company to borrow under three separate tranches in U.S. dollars, certain specified foreign currencies, and any other currency that may be approved in accordance with the terms of the credit agreement. The facility agreement also provides for a financial letter of credit subfacility of \$300.0 million, permits performance letters of credit, and provides for a \$50.0 million subfacility for swingline loans. On the closing date of the new facility, the Company borrowed approximately \$284.8 million to repay all amounts outstanding under (i) the Company's previous revolving credit facility originally entered into by the Company on December 15, 2005, and (ii) certain, other bilateral credit facilities. Debt that was outstanding on the closing date of the new facility and which was refinanced using the new, long-term facility is now classified as long-term debt in the accompanying Consolidated Balance Sheet at March 30, 2012.

Depending on the Company's consolidated leverage ratio (as defined in the credit agreement), borrowings under the new credit facility will bear interest at either a eurocurrency rate plus a margin of between 0.875% and 1.225% or a base rate plus a margin of between 0% and 0.225%.

The new credit facility contains affirmative, negative, and financial covenants customary for financings of this type including, among other things, limitations on certain other indebtedness, loans and investments, liens, mergers, asset sales and transactions with affiliates. In addition, the new credit facility contains customary events of default. At March 30, 2012, the Company was in compliance with its debt covenants.

Revenue Accounting for Contracts / Accounting for Joint Ventures

In general, we recognize revenue at the time we provide services. Depending on the commercial terms of the contract, we recognize revenues either when costs are incurred, or using the percentage-of-completion method of accounting by relating contract costs incurred to date to the total estimated costs at completion. Contract losses are provided for in their entirety in the period they become known, without regard to the percentage-of-completion. For multiple contracts with a single customer we account for each contract separately. We also recognize as revenues costs associated with claims and unapproved change orders to the extent it is probable that such claims and change orders will result in additional contract revenue, and the amount of such additional revenue can be reliably estimated.

Certain cost-reimbursable contracts include incentive-fee arrangements. The incentive fees in such contracts can be based on a variety of factors but the most common are the achievement of target completion dates, target costs, and/or other performance criteria. Failure to meet these targets can result in unrealized incentive fees. We recognize incentive fees based on expected results using the percentage-of-completion method of accounting. As the contract progresses and more information becomes available, the estimate of the anticipated incentive fee that will be earned is revised as necessary. We bill incentive

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fees based on the terms and conditions of the individual contracts. In certain situations, we are allowed to bill a portion of the incentive fees over the performance period of the contract. In other situations, we are allowed to bill incentive fees only after the target criterion has been achieved. Incentive fees which have been recognized but not billed are included in receivables in the accompanying Consolidated Balance Sheets.

Certain cost-reimbursable contracts with government customers as well as certain commercial clients provide that contract costs are subject to audit and adjustment. In this situation, revenues are recorded at the time services are performed based upon the amounts we expect to realize upon completion of the contracts. Revenues are not recognized for non-recoverable costs. In those situations where an audit indicates that we may have billed a client for costs not allowable under the terms of the contract, we estimate the amount of such nonbillable costs and adjust our revenues accordingly.

When we are directly responsible for subcontractor labor or third-party materials and equipment, we reflect the costs of such items in both revenues and costs. On those projects where the client elects to pay for such items directly and we have no associated responsibility for such items, these amounts are not reflected in either revenues or costs. The following table sets forth pass-through costs included in revenues for each of the three and six months ended March 30, 2012 and April 1, 2011 (in thousands):

| | For the Three Months Ended | | For the Six Months Ended | |
|---|----------------------------|------------------|--------------------------|------------------|
| | March 30, 2012 | April 1, 2011 | March 30, 2012 | April 1, 2011 |
| Pass-through costs included in revenues | \$572,220 | \$540,960 | \$1,116,052 | \$1,075,848 |

As is common to the industry, we execute certain contracts jointly with third parties through various forms of joint ventures and consortiums. Although the joint ventures own and hold the contracts with the clients, the services required by the contracts are typically performed by us and our joint venture partners, or by other subcontractors under subcontracting agreements with the joint ventures. The assets of our joint ventures, therefore, consist almost entirely of cash and receivables (representing amounts due from clients), and the liabilities of our joint ventures consist almost entirely of amounts due to the joint venture partners (for services provided by the partners to the joint ventures under their individual subcontracts) and other subcontractors. In general, at any given time, the equity of our joint ventures represents the undistributed profits earned on contracts the joint ventures hold with clients. Very few of our joint ventures have employees. None of our joint ventures have third-party debt or credit facilities. Our joint ventures, therefore, are simply mechanisms used to deliver engineering and construction services to clients. Rarely do they, in and of themselves, present any risk of loss to us or to our partners separate from those that we would carry if we were performing the contract on our own. Under U.S. GAAP, our share of losses associated with the contracts held by the joint ventures, if and when they occur, has always been reflected in our Consolidated Financial Statements.

In evaluating the Company's joint ventures (also referred to as "variable interest entities", or "VIEs") for accounting and consolidation purposes, we perform a qualitative analysis to determine whether or not the Company has a "controlling financial interest" in the VIE. The Company is deemed to have a controlling financial interest in a VIE if it has (i) the power to direct the activities of the VIE that most significantly impact the VIEs economic performance; and (ii) the right to receive benefits, or obligation to absorb losses, that could potentially be significant to the VIE. In making our qualitative analysis, the Company assesses each VIE to determine those activities that most significantly impact the VIE's economic performance and whether the Company, another entity, or multiple entities have the power to direct those activities.

If we determine that we have the power to direct those activities of the VIE that most significantly impact its financial performance and have the right or obligation to receive benefits or absorb losses that could potentially be significant to the VIE, then we are the primary beneficiary of the VIE and we consolidate the VIE. If we determine that we do not have the power to direct the most significant activities of the VIE or power is shared by two or more unrelated parties, then we are not the primary beneficiary and we do not consolidate the VIE.

For the Company's unconsolidated joint ventures, we use the equity method of accounting. The Company does not currently participate in any significant VIEs in which it has a controlling financial interest. There were no changes in facts and circumstances in the quarter that caused the Company to reassess the method of accounting for its VIEs.

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Disclosures About Defined Pension Benefit Obligations

The following table presents the components of net periodic benefit cost recognized in earnings during each of the three and six month periods ended March 30, 2012 and April 1, 2011 (in thousands):

| Component: | For the Three Months Ended | | For the Six Months Ended | |
|---|----------------------------|------------------|--------------------------|------------------|
| | March 30, 2012 | April 1, 2011 | March 30, 2012 | April 1, 2011 |
| Service cost | \$8,809 | \$7,423 | \$17,655 | \$14,672 |
| Interest cost | 18,662 | 14,957 | 37,337 | 29,643 |
| Expected return on plan assets | (18,597 |) (14,499 |)(37,197 |) (28,753 |
| Amortization of previously unrecognized items | 4,876 | 4,114 | 9,742 | 8,164 |
| Net periodic benefit cost | \$13,750 | \$11,995 | \$27,537 | \$23,726 |

The following table presents certain information regarding Company cash contributions to our pension plans for fiscal 2012 (in thousands):

| | |
|--|----------|
| Cash contributions made during the first six months of fiscal 2012 | \$65,133 |
| Cash contributions we expect to make during the remainder of fiscal 2012 | 24,621 |
| Total | \$89,754 |

The change in pension liability included in the Consolidated Statements of Comprehensive Income for the six months ended March 30, 2012 and April 1, 2011 relates primarily to the effects of exchange rate changes.

Earnings Per Share and Certain Related Information

The following table (i) reconciles the denominator used to compute basic earnings per share (“EPS”) to the denominator used to compute diluted EPS for the six months ended March 30, 2012 and April 1, 2011; (ii) provides information regarding the number of non-qualified stock options and restricted stock that were antidilutive and therefore disregarded in calculating the weighted average number of shares outstanding used in computing diluted EPS; and (iii) provides the number of shares of common stock issued from the exercise of stock options and the release of restricted stock (in thousands):

| | For the Three Months Ended | | For the Six Months Ended | |
|--|----------------------------|------------------|--------------------------|------------------|
| | March 30, 2012 | April 1, 2011 | March 30, 2012 | April 1, 2011 |
| Shares used to calculate EPS: | | | | |
| Weighted average shares outstanding (denominator used to compute basic EPS) | 127,412 | 125,402 | 127,171 | 125,198 |
| Effect of stock options and restricted stock | 1,314 | 1,961 | 1,176 | 1,846 |
| Denominator used to compute diluted EPS | 128,726 | 127,363 | 128,347 | 127,044 |
| Antidilutive stock options and restricted stock | 2,977.3 | 2,229.5 | 3,893.8 | 3,036.1 |
| Shares of common stock issued from the exercise of stock options and the release of restricted stock | 929.3 | 722.8 | 1,490.2 | 1,071.7 |

Commitments and Contingencies

In the normal course of business, we are subject to certain contractual guarantees and litigation. The guarantees to which we are a party generally relate to project schedules and plant performance. Most of the litigation in which we are involved has us as a defendant in workers' compensation; personal injury; environmental; employment/labor; professional liability; and other similar lawsuits. We maintain insurance coverage for various aspects of our business and operations. We have elected,

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however, to retain a portion of losses that occur through the use of various deductibles, limits, and retentions under our insurance programs. This situation may subject us to some future liability for which we are only partially insured, or completely uninsured. We intend to mitigate any such future liability by continuing to exercise prudent business judgment in negotiating the terms and conditions of our contracts.

Additionally, as a contractor providing services to the United States federal government and several of its agencies, we are subject to many levels of audits, investigations, and claims by, or on behalf of, the U.S. federal government with respect to our contract performance, pricing, costs, cost allocations, and procurement practices. Furthermore, our income, franchise, and similar tax returns and filings are also subject to audit and investigation by the Internal Revenue Service, most states within the United States as well as by various government agencies representing jurisdictions outside the United States.

We record in our Consolidated Balance Sheets amounts representing our estimated liability relating to such claims, guarantees, litigation, and audits and investigations. We perform an analysis to determine the level of reserves to establish for insurance-related claims that are known and have been asserted against us, and for insurance-related claims that are believed to have been incurred based on actuarial analysis, but have not yet been reported to our claims administrators as of the respective balance sheet dates. We include any adjustments to such insurance reserves in our consolidated results of operations.

Management believes, after consultation with counsel, that such guarantees, litigation, United States government contract-related audits, investigations and claims, and income tax audits and investigations should not have any material adverse effect on our consolidated financial statements.

On August 1, 2007 the I-35W bridge in Minneapolis, Minnesota suffered a tragic collapse. The bridge was designed and built in the early 1960's. Sverdrup & Parcel and Associates, Inc. ("Sverdrup & Parcel") provided design services to the Minnesota Department of Transportation ("MnDOT") on the bridge. Sverdrup & Parcel was a predecessor company to Sverdrup Corporation, a company acquired by Jacobs in 1999. Several lawsuits have been filed against a consultant who had been providing engineering analyses of the bridge prior to its collapse, and against a contractor who was providing maintenance and construction work on the bridge at the time of its collapse. No lawsuits have been filed directly against the Company by any of the primary plaintiffs. The consultant and the contractor have filed suit against the Company claiming that the Company was liable for negligent design services by Sverdrup & Parcel, and against MnDOT claiming that MnDOT had an obligation to inspect, maintain and repair the bridge and that it failed to do so. MnDOT has filed a suit against the Company claiming that it is entitled to be indemnified for any and all amounts that it pays out under its Victims Compensation Fund. We understand that the contractor has settled all of the plaintiffs' claims against it. The contractor's suit against the Company has been dismissed without any compensation being paid by the Company. The Company's motions to dismiss the remaining claims against it by the consultant and MnDOT based on the State Statute of Repose were denied. The Company filed an appeal and the appellate court reversed the trial court and granted the Company's motion to dismiss the consultant's claim. The consultant petitioned the Minnesota Supreme Court to grant review. The appellate court upheld the trial court's decision denying the Company's motion to dismiss MnDOT's claim. The Company petitioned the Minnesota Supreme Court to grant review. The Minnesota Supreme Court granted the petition for review in both matters.

The Minnesota Supreme Court has upheld the dismissal of the consultant's claim. The dismissal is now final and any further claims from the consultant are barred. With regard to the claims by MnDOT against the Company, the Minnesota Supreme Court dismissed all of MnDOT's contractual indemnity claims against the Company but upheld

MnDOT's right to claim reimbursement under the legislation establishing the Victim's Compensation Fund. The latter claim has been remanded back to the trial court. The Company does not expect this matter to have any material adverse effect on its consolidated financial statements.

The California Administrative Office of the Courts ("AOC") filed suit against the Company and two of its subsidiaries alleging breach of contract. The AOC alleges that a contractor's license lapsed and, therefore, the Company must disgorge the amount of fees previously paid by AOC and allow AOC to retain unpaid fees in an aggregate amount of approximately \$26.0 million. We filed a counterclaim for breach of contract with respect to the unpaid fees. The Company believes it has successful defenses against AOC's claims and should prevail on its counterclaim. If AOC's claims are decided in its favor, the matter could have an adverse effect on the Company's financial results for the fiscal quarter and year in which final judgment is entered.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

General

The purpose of this Management's Discussion and Analysis ("MD&A") is to provide a narrative analysis explaining the reasons for material changes in the Company's (i) financial condition since the most recent fiscal year-end, and (ii) results of operations during the current fiscal period(s) as compared to the corresponding period(s) of the preceding fiscal year. In order to better understand such changes, readers of this MD&A should also read:

The discussion of the critical and significant accounting policies used by the Company in preparing its consolidated financial statements (the most current discussion of our critical accounting policies appears on pages 36 through 39 of our 2011 Annual Report on Form 10-K (the "2011 Form 10-K"), and the most current discussion of our significant accounting policies appears on pages F-8 through F-15 of our 2011 Form 10-K), as well as the discussion of new accounting standards included in the Notes to Consolidated Financial Statements of this Form 10-Q;

The Company's fiscal 2011 audited consolidated financial statements and notes thereto included in its 2011 Form 10-K (beginning on page F-1 thereto); and

Item 7—Management's Discussion and Analysis of Financial Condition and Results of Operations included in our 2011 Form 10-K (beginning on page 36 thereto).

In addition to historical information, this MD&A may contain forward-looking statements that are not based on historical fact. When used herein, words such as "expects", "anticipates", "believes", "seeks", "estimates", "plans", "intends", and similar words identify forward-looking statements. You should not place undue reliance on these forward-looking statements. Although such statements are based on management's current estimates and expectations, and currently available competitive, financial, and economic data, forward-looking statements are inherently uncertain and involve risks and uncertainties that could cause our actual results to differ materially from what may be inferred from the forward-looking statements. Some of the factors that could cause or contribute to such differences are listed and discussed in Item 1A—Risk Factors, included in our 2011 Form 10-K (beginning on page 20 thereto). We undertake no obligation to release publicly any revisions or updates to any forward-looking statements. We encourage you to read carefully the risk factors described in other documents we file from time to time with the United States Securities and Exchange Commission.

Business Combinations

Acquisitions Completed During Fiscal 2012

On November 1, 2011, we acquired KlingStubbins, Inc., a 500-person firm headquartered in Philadelphia, Pennsylvania, USA, with offices located throughout the United States and in China. KlingStubbins provides professional services in the areas of architecture, engineering, interiors, planning, and landscape architecture. The markets served by KlingStubbins include corporate / commercial, governmental, science and technology, higher education, mission critical, and interiors.

On December 2, 2011, we acquired Unique World Pty Ltd., headquartered in Sydney, Australia. Unique World is a leading information management and knowledge management consultancy specializing in enabling technologies such as collaboration, business process automation, business intelligence, intranets, and portals. Unique World expands the Company's capabilities in Australia to include such IT services, as well as expanding the client base to which we can offer these services.

The results of operations of these acquired businesses have been included in the Company's consolidated results of operations commencing with the dates control of the acquired businesses was obtained.

The above acquisitions were not material to the Company's consolidated financial statements at, and for the three and six months ended, March 30, 2012.

Acquisitions Completed During Fiscal 2011

In February 2011, we acquired certain operations within the process and construction business of Aker Solutions ASA, and in April 2011, we completed the acquisition of Aker Projects (Shanghai) Company Limited (together, the "Aker Entities"). The acquisition of the Aker Entities is described in more detail on pages 6 and F-16 of our 2011 Form 10-K. We also completed a number of other acquisitions during fiscal 2011 including TechTeam Government Solutions, Inc., Sula Systems, Ltd., and a controlling interest in Consulting Engineering Services (India) Private Limited, among others. Consistent with other business

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combinations we've completed in the past, we began integrating the Aker Entities and the other businesses we acquired last year into our existing operations almost immediately after each business was acquired. Accordingly, it is not practicable to provide complete financial information for fiscal 2012 on a stand-alone basis for any of the businesses we acquired last year.

Results of Operations

Net earnings for the second quarter of fiscal 2012 ended March 30, 2012 increased \$3.7 million, or 4.6%, to \$83.9 million (or \$0.65 per diluted share) from \$80.3 million (or \$0.63 per diluted share) for the corresponding period last year.

For the six months ended March 30, 2012, net earnings increased \$27.6 million, or 18.9%, to \$173.6 million (or \$1.35 per diluted share), from \$146.1 million (or \$1.15 per diluted share) for the six months ended April 1, 2011.

Although net earnings for the second quarter of fiscal 2012 increased 4.6% as compared to the corresponding period last year, there were several factors that hampered second quarter earnings. First, several planned "turnarounds" were deferred by clients to fiscal 2013, which negatively impacted revenues and margins from our Field Services activities. As described in more detail in our Fiscal 2011 Form 10-K, "turnarounds" refer to major refurbishments of typically process plants that can only be performed when the plant is shut down. Second, the Company's selling, general, and administrative expenses were higher than expected, due primarily to higher labor costs relating to an increase in hiring and the associated stand-by (i.e., temporary, non-billable) time. Last, we experienced a slight decrease in the margin rates earned on our Technical Professional Services revenues. The Company does not believe these factors are indicative of any long-term trends in our business.

Total revenues for the second quarter of fiscal 2012 increased by \$144.8 million, or 5.7%, to \$2.70 billion compared to \$2.56 billion for the second quarter of fiscal 2011. For the six months ended March 30, 2012, total revenues increased \$420.4 million, or 8.6%, to \$5.3 billion, compared to \$4.9 billion for the corresponding period last year.

The following table sets forth our revenues by the various types of services we provide for the three and six months ended March 30, 2012 and April 1, 2011 (in thousands):

| | For the Three Months Ended | | For the Six Months Ended | |
|--|----------------------------|------------------|--------------------------|------------------|
| | March 30, 2012 | April 1, 2011 | March 30, 2012 | April 1, 2011 |
| Technical Professional Services Revenues: | | | | |
| Project Services | \$1,454,829 | \$1,286,093 | \$2,812,412 | \$2,298,366 |
| Process, Scientific, and Systems Consulting | 199,915 | 205,121 | 380,367 | 397,661 |
| Total Technical Professional Services Revenues | 1,654,744 | 1,491,214 | 3,192,779 | 2,696,027 |
| Field Services Revenues: | | | | |
| Construction | 751,443 | 754,743 | 1,509,246 | 1,531,854 |
| Operations and Maintenance ("O&M") | 296,664 | 312,059 | 632,594 | 686,310 |
| Total Field Services Revenues | 1,048,107 | 1,066,802 | 2,141,840 | 2,218,164 |
| Total Revenues | \$2,702,851 | \$2,558,016 | \$5,334,619 | \$4,914,191 |

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The following table sets forth our revenues by the industry groups and markets in which our clients operate for the three and six months ended March 30, 2012 and April 1, 2011 (in thousands):

| | For the Three Months Ended | | For the Six Months Ended | |
|-----------------------------------|----------------------------|------------------|--------------------------|------------------|
| | March 30, 2012 | April 1, 2011 | March 30, 2012 | April 1, 2011 |
| Refining - Downstream | \$607,930 | \$495,502 | \$1,197,817 | \$1,102,909 |
| National Government Programs | 557,718 | 584,176 | 1,110,073 | 1,158,436 |
| Chemicals and Polymers | 414,833 | 332,768 | 854,333 | 588,089 |
| Infrastructure | 274,224 | 354,748 | 542,240 | 648,224 |
| Buildings | 226,613 | 241,811 | 440,637 | 467,879 |
| Oil & Gas - Upstream | 167,846 | 164,597 | 311,694 | 316,289 |
| Mining and Minerals | 116,531 | 121,724 | 247,633 | 136,114 |
| Pharmaceuticals and Biotechnology | 153,960 | 90,486 | 283,238 | 186,209 |
| Industrial and other | 183,196 | 172,204 | 346,954 | 310,042 |
| | \$2,702,851 | \$2,558,016 | \$5,334,619 | \$4,914,191 |

For the three months ended March 30, 2012, revenues from clients operating in the Chemicals and Polymers industries and markets increased \$82.1 million, or 24.7%, to \$414.8 million from \$332.8 million for the corresponding period last year. For the six months ended March 30, 2012, revenues from clients operating in the Chemicals and Polymers industries increased \$266.2 million, or 45.3%, to \$854.3 million from \$588.1 million for the corresponding period last year. These increases were due primarily to higher business volume principally from the Company's operations in the U.S. and Canada.

For the three months ended March 30, 2012, revenues from clients operating in the Refining-Downstream market increased \$112.4 million, or 22.7%, to \$607.9 million from \$495.5 million for the corresponding period last year. For the six months ended March 30, 2012, revenues from clients operating in this industry increased \$94.9 million, or 8.6%, to \$1.2 billion from \$1.1 billion for the corresponding period last year. These increases were due primarily to higher business volume principally within the Company's operations in the U.S.

Revenues earned from clients operating in the Mining and Minerals industries and markets for the three and six months ended March 30, 2012 relate primarily to the Aker Entities.

For the three months ended March 30, 2012, revenues from clients operating in the Pharmaceuticals and Biotechnology industries and markets increased \$63.5 million, or 70.1%, to \$154.0 million from \$90.5 million for the corresponding period last year. For the six months ended March 30, 2012, revenues from clients operating in these industries and markets increased \$97.0 million, or 52.1%, to \$283.2 million from \$186.2 million for the corresponding period last year. These increases were due primarily to a number of new and continuing projects including projects relating to vaccine production facilities.

Direct costs of contracts for the second quarter of fiscal 2012 increased \$107.8 million, or 5.0%, to \$2.3 billion as compared to \$2.2 billion for the corresponding period last year. Direct costs of contracts for the six months ended March 30, 2012 increased \$293.4 million, or 7.0%, to \$4.5 billion as compared to \$4.2 billion for the corresponding period last year. Direct costs of contracts include all costs incurred in connection with and directly for the benefit of client contracts, including depreciation and amortization relating to assets used in connection with providing the services required by client projects. The level of direct costs of contracts may fluctuate between reporting periods due to a variety of factors including the amount of pass-through costs we incur during a period. On those projects where we are responsible for subcontract labor or third-party materials and equipment, we reflect the amounts of such items in both revenues and costs (and we refer to such costs as "pass-through costs"). On other projects, where the client elects

to pay for such items directly and we have no associated responsibility for such items, these amounts are not considered pass-through costs and are, therefore, not reflected in either revenues or costs. To the extent that we incur a significant amount of pass-through costs in a period, our direct cost of contracts are likely to increase as well.

Pass-through costs remained fairly flat for the three and six months ended March 30, 2012 as compared to the corresponding periods last year. In general, pass-through costs are more significant on projects that have a higher content of field services activities. Pass-through costs are generally incurred at specific points in the lifecycle of a project and are highly dependent on the needs of our individual clients and the nature of the clients' projects. However, because we have hundreds of projects which start at various times within a fiscal year, the effect of pass-through costs on the level of direct costs of contracts

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can vary between fiscal years without there being a fundamental or significant change to the underlying business.

As a percentage of revenues, direct costs of contracts for the three and six months ended March 30, 2012 was 84.2% and 84.1%, respectively. This compares to 84.8% and 85.3% for the three and six months ended April 1, 2011, respectively. The relationship between direct costs of contracts and revenues will fluctuate between reporting periods depending on a variety of factors including the mix of business during the reporting periods being compared as well as the level of margins earned from the various types of services provided. Generally speaking, the more procurement we do on behalf of our clients (i.e., where we purchase equipment and materials for use on projects, and/or procure subcontracts in connection with projects) and the more field services revenues we have relative to technical, professional services revenues, the higher the ratio will be of direct costs of contracts to revenues. Because revenues from pass-through costs typically have lower margin rates associated with them, it is not unusual for us to experience an increase or decrease in such revenues without experiencing a corresponding increase or decrease in our gross margins and operating profit. In general, the decrease in the ratio of direct costs of contracts to revenues during the first quarter of fiscal 2012 as compared to the corresponding period last year was due primarily to the increase in Project Services revenues relative to Field Services revenues.

Selling, general, and administrative ("SG&A") expenses for the second quarter of fiscal 2012 increased \$31.9 million, or 12.2%, to \$293.1 million compared to \$261.2 million for the corresponding period last year. For the six months ended March 30, 2012, SG&A expenses increased \$83.6 million, or 17.1%, to \$572.2 million compared to \$488.6 million for the corresponding period last year. These increases were due primarily to the SG&A expenses attributable to acquired businesses.

Interest expense for the three and six months ended March 30, 2012 relates primarily to the debt incurred in connection with the acquisition of the Aker Entities.

Backlog Information

We include in backlog the total dollar amount of revenues we expect to record in the future as a result of performing work under contracts that have been awarded to us. Our policy with respect to O&M contracts, however, is to include in backlog the amount of revenues we expect to receive for one succeeding year, regardless of the remaining life of the contract. For national government programs (other than national government O&M contracts), our policy is to include in backlog the full contract award, whether funded or unfunded, excluding option periods. Because of the nature, size, expected duration, funding commitments, and the scope of services required by our contracts, the timing of when backlog will be recognized as revenues can vary greatly between individual contracts.

Consistent with industry practice, substantially all of our contracts are subject to cancellation or termination at the option of the client. In a situation where a client terminates a contract, we typically are entitled to receive payment for work performed up to the date of termination and, in certain instances, we may be entitled to allowable termination and cancellation costs. While management uses all information available to it to determine backlog, our backlog at any given time is subject to changes in the scope of services to be provided as well as increases or decreases in costs relating to the contracts included therein.

Because certain contracts (for example, contracts relating to large engineering, procurement, and construction projects as well as national government programs) can cause large increases to backlog in the fiscal period in which we recognize the award, and because many of our contracts require us to provide services that span over a number of fiscal quarters (and sometimes over fiscal years), we evaluate our backlog on a year-over-year basis, rather than on a sequential, quarter-over-quarter basis.

The following table summarizes our backlog at March 30, 2012 and April 1, 2011 (in millions):

| | March 30, 2012 | April 1, 2010 |
|---------------------------------|-------------------|------------------|
| Technical professional services | \$9,906.7 | \$8,669.4 |

| | | |
|----------------|------------|------------|
| Field services | 5,189.1 | 5,336.5 |
| Total | \$15,095.8 | \$14,005.9 |

Our backlog increased \$1.09 billion, or 7.8%, to \$15.10 billion at March 30, 2012 from \$14.01 billion at April 1, 2011. Backlog at March 30, 2012 includes new awards from clients operating in many of the industry groups and markets we serve with particularly important wins in the Oil & Gas-Upstream and Infrastructure markets. The backlog added during the six months ended March 30, 2012 as a result of the KlingStubbins and Unique World acquisitions was not material.

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Liquidity and Capital Resources

At March 30, 2012, our principal sources of liquidity consisted of \$921.5 million of cash and cash equivalents, and \$761.1 million of available borrowing capacity under our new, \$1.06 billion, unsecured revolving credit facility. We finance as much of our operations and growth as possible through cash generated by our operations.

In addition to our revolving credit facility, we have entered into several bilateral credit facilities with major U.S. and international banks in support of our merger and acquisition activities. Approximately \$255.8 million was outstanding under these facilities at March 30, 2012.

During the six months ended March 30, 2012, our cash and cash equivalents increased by \$15.9 million to \$921.5 million at March 30, 2012. This compares to a net decrease in cash and cash equivalents of \$190.9 million, to \$747.9 million during the corresponding period last year. During the six months ended March 30, 2012, we experienced net cash inflows of \$122.0 million from operating activities, and \$10.7 million from the effects of exchange rate changes. These cash inflows were offset in part by cash outflows of \$107.5 million from investing activities and \$9.3 million from financing activities.

Our operations provided net cash inflows of \$122.0 million during the six months ended March 30, 2012. This compares to net cash inflows of \$63.8 million for the corresponding period last year. The \$58.2 million increase in cash flows from operating activities during the six months ended March 30, 2012 as compared to the corresponding period last year was due primarily to a \$30.8 million increase in net earnings attributable to the Group combined with a \$69.0 million positive change relating to our working capital accounts (discussed below), off-set in part by a \$34.5 million negative change in our pension plan obligations.

Because such a high percentage of our revenues are earned on cost-plus type contracts, and due to the significance of revenues relating to pass-through costs, most of the costs we incur are included in invoices we send to clients.

Although we continually monitor our accounts receivable, we manage the operating cash flows of the Company by managing the working capital accounts in total, rather than by the individual elements. The primary elements of the Company's working capital accounts are accounts receivable, accounts payable, and billings in excess of cost.

Accounts payable consists of obligations to third parties relating primarily to costs incurred for projects which are generally billable to clients. Accounts receivable consist of billings to our clients — a substantial portion of which is for project-related costs. Billings in excess of cost consist of billings to and payments from our clients for costs yet to be incurred.

This relationship between revenues and costs, and between receivables and payables is unique to our industry, and facilitates review of our liquidity at the total working capital level. The changes in cash flows relating to our working capital accounts were due simply to the timing of cash receipts and payments within our working capital accounts and is not indicative of any known trend or fundamental change to the underlying business.

We used \$107.5 million of cash and cash equivalents for investing activities during the six months ended March 30, 2012 as compared to \$627.8 million during the corresponding period last year. The \$520.3 million decrease in cash used for investing activities was due to a relative reduction in merger and acquisition activity during the six months ended March 30, 2012 as compared to the corresponding period last year. Although we completed the acquisitions of KlingStubbins, Inc. and Unique World Pty Ltd. during fiscal 2012, we acquired the Aker Entities (which were larger acquisitions) during the first six months of fiscal 2011.

Our financing activities resulted in net cash outflows of \$9.3 million during the six months ended March 30, 2012. This compares to net cash inflows of \$373.0 million during the corresponding period last year. The \$382.3 million net decrease in cash inflows from financing activities during the six months ended March 30, 2012 as compared to the corresponding period last year was due to significantly reduced borrowing activity.

The Company had \$921.5 million of cash and short term equivalents at March 30, 2012. Of this amount, approximately \$641.5 million was held in the U.S. and \$280.0 million is held outside of the U.S., primarily in Canada, the United Kingdom, the Eurozone, and Australia.

We believe we have adequate liquidity and capital resources to fund our operations, support our acquisition strategy, and service our debt for the next twelve months. We had \$921.5 million in cash and cash equivalents at March 30, 2012, compared to \$905.6 million at September 30, 2011. Our consolidated working capital position at March 30, 2012 was \$1.44 billion; an increase of \$336.9 million from September 30, 2011.

On March 29, 2012, the Company and certain of its international subsidiaries entered into a \$1.06 billion unsecured, revolving credit facility (the "New Credit Facility") with a syndicate of large domestic and international banks and financial

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institutions. The New Credit Facility replaces and refinances the Company's previous revolving credit facility originally entered into by the Company on December 15, 2005 (the "Prior Credit Facility"). All commitments under the Prior Credit Facility were terminated effective the closing date and all amounts due thereunder were refinanced under the New Credit Facility. The total amount utilized under this facility at March 30, 2012 was \$298.9 million (\$285.4 million in the form of direct borrowings and \$13.6 million utilized in the form of letters of credit).

The New Credit Facility has a five year maturity and permits the Company to borrow under three separate tranches in U.S. dollars, certain specified foreign currencies, and any other currency that may be approved in accordance with the terms of the New Credit Facility. Depending on the Company's consolidated leverage ratio, borrowings under the New Credit Facility will bear interest at either a eurocurrency rate plus a margin of between 0.875% and 1.225% or a base rate plus a margin of between 0% and 0.225% (we expect that, initially, borrowings under the New Credit Facility will bear interest at the low end of this range). As defined in the New Credit Facility, "consolidated leverage ratio" means, as of any date of determination, the ratio of (i) the Company's "consolidated funded indebtedness" as of such date to (ii) the Company's "consolidated EBITDA" for the immediately preceding four consecutive fiscal quarters. For this purpose, "consolidated funded indebtedness" generally means the sum of (i) the balances outstanding under all loan, credit, and similar agreements for borrowed money, (ii) all amounts representing direct obligations arising under letters of credit, and (iii) the value of all guarantees issued with respect to the types of indebtedness described in (i) and (ii). Also for this purpose, "consolidated EBITDA" generally means the Company's consolidated net earnings attributable to Jacobs, plus consolidated (i) interest expense, (ii) tax expense, and (iii) depreciation and amortization expense (including amortization expense relating to intangible assets).

The New Credit Facility also provides for a financial letter of credit subfacility of \$300.0 million, permits performance letters of credit, and provides for a \$50.0 million subfacility for swingline loans. Letters of credit shall be subject to fees based on the Company's leverage ratio at the time any such letter of credit is issued. The Company will pay a facility fee of between 0.125% and 0.275% per annum depending on the Company's consolidated leverage ratio. Amounts outstanding under the New Credit Facility may be prepaid at the option of the Company without premium or penalty, subject to customary breakage fees in connection with the prepayment of eurocurrency loans. On the closing date the Company used approximately \$284.8 million in borrowings under the New Credit Facility to repay all amounts outstanding under the Prior Credit Facility and certain, other bilateral credit facilities.

The New Credit Facility contains affirmative, negative, and financial covenants customary for financings of this type including, among other things, limitations on certain other indebtedness, loans and investments, liens, mergers, asset sales and transactions with affiliates. In addition, the New Credit Facility contains customary events of default. There was \$761.1 million of borrowing capacity remaining under our revolving credit facility at March 30, 2012. We believe that the capacity, terms and conditions of our revolving credit facility, combined with cash on-hand and the other committed and uncommitted facilities we have in place, are adequate for our working capital and general business requirements.

The Company had \$209.0 million of letters of credit outstanding at March 30, 2012. Of this amount, \$13.6 million had been issued under our revolving credit facility and \$195.5 million are stand-alone letters of credit.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

We do not enter into derivative financial instruments for trading, speculation or other purposes that would expose the Company to market risk. In the normal course of business, our results of operations are exposed to risks associated with fluctuations in interest rates and currency exchange rates.

Interest Rate Risk

Please refer to the discussion of the Company's new revolving credit agreement in the liquidity and capital resources discussion in Management's Discussion and Analysis of Financial Condition and Results of Operations in this report on Form 10-Q.

Foreign Currency Risk

In situations where our operations incur contract costs in currencies other than their functional currency, we attempt to have a portion of the related contract revenues denominated in the same currencies as the costs. In those situations where revenues and costs are transacted in different currencies, we sometimes enter into foreign exchange contracts in order to limit our exposure to fluctuating foreign currencies. We follow the provisions of ASC 815-10 in accounting for our derivative contracts. The Company does not currently have exchange rate sensitive instruments that would have a material effect on our consolidated financial statements or results of operations.

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Item 4. Controls and Procedures.

The Company's management, with the participation of its Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the Company's disclosure controls and procedures as defined by Rule 13a-15(e) of the Securities Exchange Act of 1934, as amended (the "Exchange Act") as of March 30, 2012, the end of the period covered by this Quarterly Report on Form 10-Q (the "Evaluation Date"). Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of the Evaluation Date.

There were no changes in the Company's internal control over financial reporting during the quarter ended March 30, 2012 that have materially affected, or are reasonably likely to materially affect, its internal control over financial reporting.

PART II - OTHER INFORMATION

Item 1. Legal Proceedings.

Please see "Commitments and Contingencies," to the Notes to Consolidated Financial Statements under Part I - Item 1 of this report on Form 10-Q for a discussion of our legal proceedings, which is incorporated herein by reference.

Item 1A. Risk Factors.

Please refer to Item 1A—Risk Factors on pages 20 through 32 of our 2011 Form 10-K, which is incorporated herein by reference. There have been no material changes from those risk factors previously disclosed in our 2011 Form 10-K.

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Item 6. Exhibits

(a) Exhibits

- 10.1 – Credit Agreement dated as of March 29, 2012 among Jacobs Engineering Group Inc. and certain of its subsidiaries (as “Borrowers”), and the Bank of America, N.A. (as “Administrative Agent”); BNP Paribas, and Wells Fargo Bank, N.A. (as Co-Syndications Agents); Union Bank, N.A. (as Documentation Agent); Merrill Lynch, Pierce, Fenner & Smith Incorporated (as Sole Book Manager); and Merrill Lynch, Pierce, Fenner & Smith Incorporated, BNP Paribas Securities Corp, and Wells Fargo Securities, LLC (as Joint Lead Arrangers).
- 10.2 – # Form of Restricted Stock Unit Agreement
- 10.3 – # Form of Restricted Stock Agreement
- 31.1 – Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 – Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 – Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 – Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101.INS XBRL Instance Document
- 101.SCH XBRL Taxonomy Extension Schema Document
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase Document
- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document
- 101.LAB XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

Management contract or compensatory plan or agreement

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

JACOBS ENGINEERING GROUP INC.

By: /s/ John W. Prosser, Jr.
 John W. Prosser, Jr.
 Executive Vice President
 Finance and Administration
 and Treasurer
 (Principal Financial Officer)

Date: May 1, 2012