

STAAR SURGICAL CO
Form 10-Q
May 01, 2019

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended: March 29, 2019

Or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number: 0-11634

STAAR SURGICAL COMPANY

(Exact Name of Registrant as Specified in its Charter)

Delaware (State or Other Jurisdiction of Incorporation or Organization)	95-3797439 (I.R.S. Employer Identification No.)
25651 Atlantic Ocean Drive Lake Forest, California (Address of Principal Executive Offices)	92630 (Zip Code)

(626) 303-7902

(Registrant's Telephone Number, Including Area Code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common	STAA	NASDAQ

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	Accelerated filer
Non-accelerated filer	Smaller reporting company
Emerging growth company	

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The registrant has 44,472,846 shares of common stock, par value \$0.01 per share, issued and outstanding as of April 26, 2019.

STAAR SURGICAL COMPANY

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PART I – FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

STAAR SURGICAL COMPANY

CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except par value amounts)

(Unaudited)

	March 29, 2019	December 28, 2018
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 102,111	\$ 103,877
Accounts receivable trade, net of allowance of doubtful accounts of \$437 and \$550, respectively	26,601	25,946
Inventories, net	16,439	16,704
Prepayments, deposits and other current assets	7,534	5,045
Total current assets	152,685	151,572
Property, plant and equipment, net	11,300	11,451
Finance lease right-of-use assets, net	2,445	—
Operating lease right-of-use assets, net	6,629	—
Intangible assets, net	263	243
Goodwill	1,786	1,786
Deferred income taxes	1,275	1,278
Other assets	836	1,009
Total assets	\$ 177,219	\$ 167,339
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Line of credit	\$ 3,272	\$ 3,780
Accounts payable	7,018	6,524
Obligations under finance leases	1,158	1,098
Obligations under operating leases	2,495	—
Allowance for sales returns	2,971	2,895
Other current liabilities	11,317	13,431
Total current liabilities	28,231	27,728
Obligations under finance leases	656	459
Obligations under operating leases	4,270	—
Deferred income taxes	1,100	1,022
Asset retirement obligations	206	206
Deferred rent	—	188
Pension liability	5,418	5,310
Total liabilities	39,881	34,913
Commitments and contingencies		
Stockholders' equity:		

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Common stock, \$0.01 par value; 60,000 shares authorized: 44,447 and

44,195 shares issued and outstanding at March 29, 2019 and

December 28, 2018, respectively	444	442
Additional paid-in capital	292,722	289,584
Accumulated other comprehensive loss	(1,343)	(1,320)
Accumulated deficit	(154,485)	(156,280)
Total stockholders' equity	137,338	132,426
Total liabilities and stockholders' equity	\$ 177,219	\$ 167,339

See accompanying notes to the condensed consolidated financial statements.

STAAR SURGICAL COMPANY

CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(In thousands, except per share amounts)

(Unaudited)

	Three Months Ended	
	March March 29,30,	
	2019	2018
Net sales	\$32,583	\$27,093
Cost of sales	8,403	7,662
Gross profit	24,180	19,431
Selling, general and administrative expenses:		
General and administrative	6,837	5,771
Marketing and selling	10,143	7,454
Research and development	5,635	5,407
Total selling, general and administrative expenses	22,615	18,632
Operating income	1,565	799
Other income (expense), net:		
Interest income (expense), net	271	(12)
Loss on foreign currency transactions	(248)	(77)
Royalty income	171	157
Other income, net	97	17
Total other income, net	291	85
Income before income taxes	1,856	884
Provision for income taxes	489	301
Net income	\$1,367	\$583
Net income per share:		
Basic	\$0.03	\$0.01
Diluted	\$0.03	\$0.01
Weighted average shares outstanding:		
Basic	44,235	41,410
Diluted	46,913	43,087

See accompanying notes to the condensed consolidated financial statements.

STAAR SURGICAL COMPANY

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In thousands)

(Unaudited)

	Three Months Ended	
	March March 29 30 ,	
	2019	2018
Net income	\$1,367	\$583
Other comprehensive income (loss):		
Defined benefit plans:		
Net change in plan assets	(26)	(9)
Reclassification into other income, net	26	25
Foreign currency translation gain (loss)	(43)	728
Tax effect	20	(223)
Other comprehensive income (loss), net of tax	(23)	521
Comprehensive income	\$1,344	\$1,104

See accompanying notes to the condensed consolidated financial statements.

STAAR SURGICAL COMPANY

CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

(In thousands)

(Unaudited)

	Three Months Ended			Accumulated		
	Common		Additional	Other		Total
	Common	Stock		Income	Compre-	
	Shares	Par Value	Paid-In	Capital	hensive	Deficit
					(Loss)	
Balance, at December 28, 2018	44,195	\$ 442	\$ 289,584	\$ (1,320)	\$ (156,280)	\$ 132,426
Net income	—	—	—	—	1,367	1,367
Adoption of ASC 842	—	—	—	—	113	113
Adoption of ASU 2018-07	—	—	(315)	—	315	—
Other comprehensive loss	—	—	—	(23)	—	(23)
Common stock issued upon exercise of options	74	—	623	—	—	623
Stock-based compensation	—	—	2,830	—	—	2,830
Vested restricted stock	178	2	—	—	—	2
Balance, at March 29, 2019	44,447	\$ 444	\$ 292,722	\$ (1,343)	\$ (154,485)	\$ 137,338
Balance, at December 29, 2017	41,383	\$ 414	\$ 204,920	\$ (1,150)	\$ (161,248)	\$ 42,936
Net income	—	—	—	—	583	583
Other comprehensive income	—	—	—	521	—	521
Common stock issued upon exercise of options	57	1	452	—	—	453
Stock-based compensation	—	—	1,423	—	—	1,423
Vested restricted stock	152	1	—	—	—	1
Balance, at March 30, 2018	41,592	\$ 416	\$ 206,795	\$ (629)	\$ (160,665)	\$ 45,917

See accompanying notes to the condensed consolidated financial statements.

STAAR SURGICAL COMPANY

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

(Unaudited)

	Three Months Ended March 29, 2019	March 30, 2018
Cash flows from operating activities:		
Net income	\$ 1,367	\$ 583
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation of property, plant, and equipment	1,222	549
Amortization of intangibles	8	9
Deferred income taxes	79	92
Change in net pension liability	119	87
Loss on disposal of property and equipment	—	6
Stock-based compensation expense	2,641	1,301
Provision for sales returns and bad debts	(34)	514
Inventory provision	455	506
Changes in working capital:		
Accounts receivable	(554)	(2,755)
Inventories	(7)	(396)
Prepayments, deposits, and other current assets	(2,317)	(730)
Accounts payable	(185)	2,038
Other current liabilities	(2,063)	726

Net cash provided by operating activities	731	2,530
Cash flows from investing activities:		
Acquisition of property and equipment	(2,203)	(965)
Acquisition of patents and licenses	(30)	—
Net cash used in investing activities	(2,233)	(965)
Cash flows from financing activities:		
Repayment of finance lease obligations	(365)	(380)
Repayment on line of credit	(499)	—
Proceeds from the exercise of stock options	622	453
Proceeds from vested restricted stock	2	1
Net cash provided by (used in) financing activities	(240)	74
Effect of exchange rate changes on cash, cash equivalents and restricted cash	(24)	612
Increase (decrease) in cash, cash equivalents and restricted cash	(1,766)	2,251
Cash, cash equivalents and restricted cash, at beginning of year	103,999	18,641
Cash, cash equivalents and restricted cash, at end of year	\$ 102,233	\$ 20,892

See accompanying notes to the condensed consolidated financial statements.

STAAR SURGICAL COMPANY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

Note 1 — Basis of Presentation and Significant Accounting Policies

The Condensed Consolidated Financial Statements of the Company present the financial position, results of operations, and cash flows of STAAR Surgical Company and its wholly owned subsidiaries. All significant intercompany accounts and transactions have been eliminated. The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States (“GAAP”) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X of the Securities Exchange Commission. In accordance with those rules and regulations certain information and footnote disclosures normally included in Comprehensive Financial Statements have been condensed or omitted pursuant to such rules and regulations. The Consolidated Balance Sheet as of December 28, 2018 was derived from the audited financial statements at that date, but does not include all the information and footnotes required by GAAP. These financial statements should be read in conjunction with the audited financial statements and notes thereto included in the Company’s Annual Report on Form 10-K for the year ended December 28, 2018.

The Condensed Consolidated Financial Statements for the three months ended March 29, 2019 and March 30, 2018, in the opinion of management, include all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the Company’s financial condition and results of operations. The results of operations for the three months ended March 29, 2019 and March 30, 2018, are not necessarily indicative of the results to be expected for any other interim period or for the entire year.

Each of the Company’s fiscal reporting periods ends on the Friday nearest to the quarter ending date and generally consists of 13 weeks. Unless the context indicates otherwise “we,” “us,” the “Company,” and “STAAR” refer to STAAR Surgical Company and its consolidated subsidiaries.

Cash, Cash Equivalents and Restricted Cash

The following table provides a reconciliation of cash, cash equivalents, and restricted cash reported within the Condensed Consolidated Balance Sheets that sum to the total of the same such amounts shown in the Condensed Consolidated Statements of Cash Flows (in 000’s):

	March 29, 2019	December 28, 2018	March 30, 2018
Cash and cash equivalents	\$ 102,111	\$ 103,877	\$ 20,771
Restricted cash ⁽¹⁾	122	122	121
Total cash, cash equivalents and restricted cash	\$ 102,233	\$ 103,999	\$ 20,892

⁽¹⁾Included in other assets on the Condensed Consolidated Balance Sheets.

The Company has restricted cash set aside as collateral for a standby letter of credit required by the California Department of Public Health for unforeseen future regulatory costs related to the decommissioning of certain manufacturing equipment.

Lease Accounting

On December 29, 2018 (beginning of fiscal year 2019), the Company adopted Financial Accounting Standards Board (“FASB”) Accounting Standards Update (“ASU”) 2016-02, “Leases (Topic 842)” and its subsequent amendments affecting the Company: (i) ASU 2018-10, “Codification Improvements to Topic 842, Leases,” and (ii) ASU 2018-11, “Leases (Topic 842): Targeted improvements,” using the modified retrospective method. Upon adoption of ASU 2016-02, the Company recognized a cumulative adjustment of \$113,000 which decreased the accumulated deficit and recognized right-of-use (“ROU”) assets and lease liabilities for operating leases, whereby the Company’s accounting finance leases remained substantially unchanged.

The Company recognizes ROU assets and lease liabilities for leases with terms greater than twelve months in the Condensed Consolidated Balance Sheets. Leases are classified as either finance or operating, with classification affecting the pattern of expense recognition in the income statement.

STAAR SURGICAL COMPANY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

Note 1 — Basis of Presentation and Significant Accounting Policies (Continued)

Lease Accounting (Continued)

A contract contains a lease if the contract conveys the right to control an identified asset for a period of time in exchange for consideration. An asset is either explicitly identified or implicitly identified and must be physically distinct. In addition, the Company must have both the right to obtain substantially all of the economic benefits from use of the identified asset and has the right to direct the use of the identified asset.

Certain leases may have non-lease components such as common area maintenance expense for building leases and maintenance expenses for automobile leases. In general, the Company separates common area maintenance expense component from the value of the ROU asset and lease liability when evaluating rental properties under ASU 2016-02, whereas, the Company includes the maintenance and service components in the value of the ROU asset and lease liability while evaluating automobile leases under ASU 2016-02.

When determining whether a lease is a finance lease or an operating lease, ASU 2016-02 does not specifically define criteria to determine “major part of remaining economic life of the underlying asset” and “substantially all of the fair value of the underlying asset.” For lease classification determination, the Company continues to use (i) greater to or equal to 75% to determine whether the lease term is a major part of the remaining economic life of the underlying asset and (ii) greater to or equal to 90% to determine whether the present value of the sum of lease payments is substantially of the fair value of the underlying asset.

The Company uses either the rate implicit in the lease or its incremental borrowing rate as the discount rate in lease accounting.

When adopting ASU 2016-02, the Company did not reassess any expired or existing contracts, reassess the lease classification for any expired or existing leases and reassess initial direct costs for exiting leases. The Company also elected not to capitalize leases that have terms of twelve months or less.

The Company reviews ROU assets, for impairment whenever events or changes in circumstances indicate the carrying amount of an asset may not be recoverable. The Company measures recoverability of these assets by comparing the carrying value of such assets to the estimated undiscounted future cash flows the assets are expected to generate. When the estimated undiscounted future cash flows are less than their carrying amount, an impairment loss is recognized equal to the difference between the assets' fair value and their carrying value.

Recently Adopted Accounting Pronouncements and Recent Accounting Pronouncements Not Yet Adopted

On December 29, 2018 (beginning of fiscal year 2019), the Company adopted ASU 2018-02, “Income Statement – Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income,” provides an option to reclassify stranded tax effects within Accumulated Other Comprehensive Income to retained earnings in each period in which the effect of the change in the U.S. federal corporate income tax rate in the Tax Cuts and Jobs Act is recorded. The adoption of ASU 2018-02 did not have material impact on the Condensed Consolidated Financial Statements.

On December 29, 2018 (beginning of fiscal year 2019), the Company adopted ASU 2018-07, “Compensation-Stock Compensation (Topic 718): Improvements to Nonemployee Share-Based Payment Accounting,” aligns the accounting for share-based payments to nonemployees similar to employees. Upon the adoption of ASU 2018-07, the Company recognized a cumulative adjustment of \$315,000 which decreased the accumulated deficit.

In August 2018, the FASB issued ASU 2018-13, “Fair Value Measurement (Topic 820): Disclosure Framework – Changes to the Disclosure Requirements for Fair Value Measurement,” which modifies certain disclosure requirements for reporting fair value measurements. This is effective for fiscal years ending after December 15, 2019. Early adoption is permitted. The Company will adopt this standard as of January 4, 2020 (beginning of fiscal year 2020) and is currently evaluating the disclosure requirements and its effect on the Condensed Consolidated Financial Statements.

STAAR SURGICAL COMPANY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

Note 1 — Basis of Presentation and Significant Accounting Policies (Continued)

Recently Adopted Accounting Pronouncements and Recent Accounting Pronouncements Not Yet Adopted
(Continued)

In August 2018, the FASB issued ASU 2018-14, “Compensation – Retirement Benefits – Defined Benefit Plans – General (Subtopic 715-20); Disclosure Framework – Changes in the Disclosure Requirement for Defined Benefit Plans,” which modifies disclosure requirements for employers that sponsor defined benefit pension or other post retirement plans. This is effective for fiscal years ending after December 15, 2020. Early adoption is permitted. The Company will adopt this standard as of January 2, 2021 (beginning of fiscal year 2021) and is currently evaluating the disclosure requirements and its effect on the Condensed Consolidated Financial Statements.

Note 2 — Inventories

Inventories, net are stated at the lower of cost and net realizable value, determined on a first-in, first-out basis and consisted of the following (in thousands):

	March 29, 2019	December 28, 2018
Raw materials and purchased parts	\$ 3,081	\$ 2,678
Work in process	2,144	2,195
Finished goods	12,592	13,214
Total inventories, gross	17,817	18,087
Less inventory reserves	1,378	1,383
Total inventories, net	\$ 16,439	\$ 16,704

Note 3 — Prepayments, Deposits, and Other Current Assets

Prepayments, deposits, and other current assets consisted of the following (in thousands):

	March 29, 2019	December 28, 2018
Prepayments and deposits	\$ 2,716	\$ 1,707
Prepaid insurance	1,268	1,271
Consumption tax receivable	1,007	912
Value added tax (VAT) receivable	1,089	565
Income tax receivable	319	285
BVG Prepayment	543	16

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Other ⁽¹⁾	592	289
Total prepayments, deposits and other current assets	\$ 7,534	\$ 5,045

⁽¹⁾No individual item in “other current assets” exceeds 5% of the total prepayments, deposits and other current assets.
 Note 4 — Property, Plant and Equipment

Property, plant and equipment, net consisted of the following (in thousands):

	March 29, 2019	December 28, 2018
Machinery and equipment	\$ 19,127	\$ 19,000
Furniture and fixtures	9,328	9,860
Leasehold improvements	10,030	10,045
Total property, plant and equipment, gross	38,485	38,905
Less accumulated depreciation	27,185	27,454
Total property, plant and equipment, net	\$ 11,300	\$ 11,451

STAAR SURGICAL COMPANY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

Note 5 –Intangible Assets

Intangible assets, net consisted of the following (in thousands):

	March 29, 2019		December 28, 2018			
	Gross	Carrying Accumulated	Gross	Carrying Accumulated		
Long-lived amortized intangible assets	Amount	Amortization	Net	Amount	Amortization	Net
Patents and licenses	\$9,284	\$ (9,021)	\$263	\$9,257	\$ (9,014)	\$243

Note 6 – Other Current Liabilities

Other current liabilities consisted of the following (in thousands):

	December 28,	
	March 29, 2019	2018
Accrued salaries and wages	\$ 5,397	\$ 3,172
Accrued insurance	666	1,061
Accrued consumption tax	1,155	995
Accrued bonuses	944	5,113
Income taxes payable	1,183	1,105
Other ⁽¹⁾	1,972	1,985
Total other current liabilities	\$ 11,317	\$ 13,431

⁽¹⁾No individual item in “Other” exceeds 5% of the other current liabilities.

Note 7 – Lines of Credit

Since 1998, the Company’s wholly owned Japanese subsidiary, STAAR Japan, has had an agreement with Mizuho Bank which provides for borrowings of up to 500,000,000 Yen, at an interest rate equal to the uncollateralized overnight call rate (approximately 0.06% as of March 29, 2019) plus a 0.50% spread, and may be renewed quarterly (the current line expires on May 21, 2019). The credit facility is not collateralized. The Company had 362,500,000 Yen and 417,500,000 Yen outstanding on the line of credit as of March 29, 2019 and December 28, 2018, respectively

(approximately \$3,272,000 and 3,780,000 based on the foreign exchange rates on March 29, 2019 and December 28, 2018, respectively), which approximates fair value due to the short-term maturity and market interest rates of the line of credit. In case of default, the interest rate will be increased to 14% per annum. There was 137,500,000 Yen and 82,500,000 Yen available for borrowing as of March 29, 2019 and December 28, 2018, respectively (approximately \$1,241,000 and \$747,000 based on the foreign exchange rate on March 29, 2019 and December 28, 2018, respectively). At maturity on May 21, 2019, the Company expects to renew this line of credit for an additional three months, with similar terms.

In September 2013, the Company's wholly owned Swiss subsidiary, STAAR Surgical AG, entered into a framework agreement for loans ("framework agreement") with Credit Suisse (the "Bank"). The framework agreement provides for borrowings of up to 1,000,000 CHF (Swiss Francs) (approximately \$1,000,000 at the rate of exchange on March 29, 2019 and December 28, 2018), to be used for working capital purposes. Accrued interest and 0.25% commissions on average outstanding borrowings is payable quarterly and the interest rate will be determined by the Bank based on the then prevailing market conditions at the time of borrowing. The framework agreement is automatically renewed on an annual basis based on the same terms assuming there is no default. The framework agreement may be terminated by either party at any time in accordance with its general terms and conditions. The framework agreement is not collateralized and contains certain conditions such as providing the Bank with audited financial statements annually and notice of significant events or conditions, as defined in the framework agreement. The Bank may also declare all amounts outstanding to be immediately due and payable upon a change of control or a "material qualification" in STAAR Surgical independent auditors' report, as defined. There were no borrowings outstanding as of March 29, 2019 and December 28, 2018.

The Company is in compliance with covenants of its credit facilities and lines of credit as of March 29, 2019.

During the three months ended March 29, 2019, the Company converted the lease line of credit schedule 011 with Farnam Street Financial, Inc. into a finance lease liability of approximately \$500,000.

STAAR SURGICAL COMPANY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

Note 8 – Leases

Finance Leases

The Company entered into finance leases primarily related to purchases of equipment used for manufacturing or computer-related equipment. These finance leases are two to five years in length and have fixed payment amounts for the term of the contract and have options to purchase the assets at the end of the lease term. Supplemental balance sheet information related to finance leases was as follows (dollars in thousands):

	March 29, 2019
Machinery and equipment	\$ 2,121
Furniture and fixtures	1,123
Leasehold improvements	27
Finance lease right-of-use assets, gross	3,271
Less accumulated depreciation	826
Finance lease right-of-use assets, net	\$ 2,445
Total finance lease liability	\$ 1,814
Weighted-average remaining lease term (in years)	1.5
Weighted-average discount rate	6.63 %

Supplemental cash flow information related to finance leases was as follows (dollars in thousands):

	Three Months Ended March 29, 2019
Amortization of finance lease right-of-use asset	\$ 161
Interest on finance lease liabilities	19
Cash paid for amounts included in the measurement of finance lease liabilities:	
Operating cash flows	19
Financing cash flows	365
Right-of-use assets obtained in exchange for new finance lease liabilities	642

Operating Leases

The Company entered into operating leases primarily related to real property (office, manufacturing and warehouse facilities), automobiles and copiers. These operating leases are two to five years in length with options to extend. The

Company did not include any lease extensions in the initial valuation unless the Company was reasonably certain to extend the lease. Depending on the lease, there are those with fixed payment amounts for the entire length of the contract or payments which increase periodically as noted in the contract or increased at an inflation rate indicator. For operating leases that increase using an inflation rate indicator, the Company used the inflation rate at the time the lease was entered into for the length of the lease term. Supplemental balance sheet information related to operating leases was as follows (dollars in thousands):

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STAAR SURGICAL COMPANY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

Note 8 – Leases (Continued)

Operating Leases (Continued)

	March 29, 2019
Machinery and equipment	\$ 734
Furniture and fixtures	462
Real property	9,370
Operating lease right-of-use assets, gross	10,566
Less accumulated depreciation	3,937
Operating lease right-of-use assets, net	\$ 6,629
Total operating lease liability	\$ 6,765
Weighted-average remaining lease term (in years)	2.5
Weighted-average discount rate	1.83 %

Supplemental cash flow information related to operating leases was as follows (dollars in thousands):

	Three Months Ended March 29, 2019
Operating lease cost	\$ 611
Cash paid for amounts included in the measurement of operating lease liabilities:	
Operating cash flows	601
Right-of-use assets obtained in exchange for new operating lease liabilities	1,464

Future Minimum Lease Commitments

Estimated future minimum lease payments under operating and finance leases having initial or remaining non-cancelable lease terms more than one year as of March 29, 2019 and December 28, 2018 are as follows (in thousands):

As of March 29, 2019

12 Months Ended

Operating Leases	Finance Leases
---------------------	-------------------

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March 2020	\$ 2,663	\$ 1,221
March 2021	2,237	572
March 2022	1,042	110
March 2023	779	—
March 2024	349	—
Thereafter	7	—
Total minimum lease payments, including interest	\$ 7,077	\$ 1,903
Less amounts representing interest	312	89
Total minimum lease payments	\$ 6,765	\$ 1,814

As of December 28, 2018

12 Months Ended	Operating Leases	Finance Leases
December 2019	\$ 2,606	\$ 1,153
December 2020	2,202	332
December 2021	980	143
December 2022	507	4
December 2023	202	—
Thereafter	12	—
Total minimum lease payments, including interest	6,509	1,632
Less amounts representing interest	—	75
Total minimum lease payments	\$ 6,509	\$ 1,557

STAAR SURGICAL COMPANY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

Note 9 — Income Taxes

The Company recorded an income tax provision as follows (in thousands):

	Three Months Ended March March 30,	
	2019	2018
Provision for income taxes	\$489	\$301

The income tax provision is primarily due to pre-tax income generated in certain foreign jurisdictions. The Company's quarterly provision for income taxes is determined by estimating an annual effective tax rate. This estimate may fluctuate throughout the year as new information becomes available affecting its underlying assumptions. There are no unrecognized tax benefits related to uncertain tax positions taken by the Company.

All earnings from the Company's subsidiaries are not considered to be permanently reinvested. Accordingly, the Company provides withholding and U.S. taxes on all unremitted foreign earnings.

The 2017 Tax Act subjects a U.S. shareholder to tax on Global Intangible Low Tax Income ("GILTI") earned by certain foreign subsidiaries. In general, GILTI is the excess of a U.S. shareholder's total net foreign income over a deemed return on tangible assets. The provision further allows a deduction of 50 percent of GILTI, however this deduction is limited to the Company's pre-GILTI U.S. income. The Company has elected to account for GILTI as a current period expense when incurred.

For the three months ended March 29, 2019, the Company included GILTI of \$2,064,000 in U.S. gross income, which was fully offset with net operating loss carryforwards. The Company was not able to utilize the deduction of 50 percent of GILTI, as this deduction is limited to the Company's pre-GILTI U.S. tax income.

As of March 29, 2019, the Company established a full valuation allowance in the U.S. for all periods presented due to the significant uncertainty of realizing future tax benefits from its net operating loss carryforwards and other deferred tax assets, with the exception of the refundable alternative minimum tax credit of \$273,000. Management will continue to monitor and evaluate all available positive and negative evidence, including scheduled reversals of deferred tax liabilities, projected future taxable income, impact of GILTI in the U.S., tax-planning strategies, and results of recent operations. In projecting future taxable income, the Company begins with historical results and incorporates assumptions including overall current and projected business and industry conditions, the amount of future federal, state, and foreign pretax operating income, the reversal of temporary differences and the feasible and prudent tax-planning strategies. These assumptions require significant judgment about the forecasts of future taxable income and are consistent with the plans and estimates the Company uses to manage the underlying businesses. In evaluating the objective evidence, the Company considers three years of cumulative operating results. Valuation allowances, or reductions to deferred tax assets, are recognized if, based on the weight of all the available evidence, it is more likely than not that some portion or all the deferred tax asset may not be realized. As the Company

experiences continued growth and profits the need for a valuation allowance will be evaluated each reporting period by Management to determine whether it is more likely than not that the Company's deferred tax assets will be realizable in a later period. Any such changes in the assessment of a full or partial valuation allowance could have a material impact on earnings.

STAAR SURGICAL COMPANY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

Note 10 – Defined Benefit Pension Plans

The Company has defined benefit plans covering employees of its Switzerland and Japan operations. The following table summarizes the components of net periodic pension cost recorded for the Company's defined benefit pension plans (in thousands):

	Three Months Ended March March 30,	
	2019	2018
Service cost ⁽¹⁾	\$232	\$ 138
Interest cost	20	14
Expected return on plan assets	(33)	(26)
Net amortization of transitional obligation ⁽²⁾	—	3
Prior service credit ⁽²⁾	(6)	(6)
Actuarial loss recognized in current period ⁽²⁾	32	28
Net periodic pension cost	\$245	\$ 151

⁽¹⁾ Recognized in selling general and administrative expenses on the Condensed Consolidated Statements of Income.

⁽²⁾ Amounts reclassified from accumulated other comprehensive income (loss).

The Company currently is not required to and does not make contributions to its Japan pension plan. The Company's contributions to its Swiss pension plan are as follows (in thousands):

	Three Months Ended March March 30,	
	2019	2018
Employer contribution	\$126	\$ 66

Note 11 — Stockholders' Equity

Stock-Based Compensation

The cost that has been charged against income for stock-based compensation is set forth below (in thousands):

	Three Months Ended March March 2020,	
	2019	2018
Employee stock option	\$1,430	\$619
Restricted stock	82	51
Restricted stock units	1,104	598
Nonemployee stock options	25	33
Total stock-based compensation expense	\$2,641	\$1,301

The Company recorded stock-based compensation costs in the following categories (in thousands):

	Three Months Ended March March 2020,	
	2019	2018
Cost of sales	\$14	\$3
General and administrative	778	519
Marketing and selling	1,171	460
Research and development	678	319
Total stock-based compensation expense, net	2,641	1,301
Amounts capitalized as part of inventory	189	122
Total stock-based compensation expense, gross	\$2,830	\$1,423

STAAR SURGICAL COMPANY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

Note 11 — Stockholders' Equity (Continued)

Incentive Plan

The Amended and Restated Omnibus Equity Incentive Plan (“the Plan”) provides for various forms of stock-based incentives. To date, of the available forms of awards under the Plan, the Company has granted only stock options, restricted stock, unrestricted share grants, and restricted stock units (“RSUs”). Options under the Plan are granted at fair market value on the date of grant, become exercisable generally over a three-year period, or as determined by the Board of Directors, and expire over periods not exceeding 10 years from the date of grant. Certain option and share awards provide for accelerated vesting if there is a change in control and pre-established financial metrics are met (as defined in the Plan). Grants of restricted stock outstanding under the Plan generally vest over periods of one to three years. Grants of RSUs outstanding under the Plan generally vest based on service, performance, or a combination of both. As of March 29, 2019, there were 1,694,616 shares available for grant under the Plan

Assumptions

The fair value of each option award is estimated on the date of grant using a Black-Scholes option valuation model applying the weighted-average assumptions noted in the following table. Expected volatilities are based on historical volatility of the Company’s stock. The expected term of options granted is derived from the historical exercises and post-vesting cancellations and represents the period of time that options granted are expected to be outstanding. The Company has calculated an 8% estimated forfeiture rate based on historical forfeiture experience. The risk-free rate is based on the U.S. Treasury yield curve corresponding to the expected term at the time of the grant.

	Three Months Ended March March 29, 2019 2018			
Expected dividend yield	0	%	0	%
Expected volatility	53	%	53	%
Risk-free interest rate	2.43	%	2.61	%
Expected term (in years)	5.67		5.72	

Stock Options

A summary of stock option activity under the Plan for the three months ended March 29, 2019 is presented below:

Stock	Minimum	Maximum
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	Options	Exercise	Exercise
	(in	Price	Price
	000's)		
Outstanding at December 28, 2018	3,920		
Granted	749		
Exercised	(74)		
Forfeited or expired	(1)		
Outstanding at March 29, 2019	4,594	\$ 1.92	\$ 43.84
Exercisable at March 29, 2019	2,839		

STAAR SURGICAL COMPANY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

Note 11 — Stockholders' Equity (Continued)

Restricted Stock and Restricted Stock Units

A summary of restricted stock and RSU activity under the Plan for the three months ended March 29, 2019 is presented below:

	Restricted	
	Restricted Stock	Stock Units
	Stock	Units
	(in 000's)	(in 000's)
Unvested at December 28, 2018	11	322
Granted	—	19
Vested	—	(178)
Forfeited or expired	—	(1)
Unvested at March 29, 2019	11	162

Note 12 - Commitments and Contingencies

Litigation and Claims

From time to time, the Company is involved in various legal proceedings and other matters arising in the normal course of business. These legal proceedings and other matters may relate to, among other things, contractual rights and obligations, employment matters, or claims of product liability. STAAR maintains insurance coverage for various matters, including product liability and certain securities claims. While the Company does not believe that any of the claims known is likely to have a material adverse effect on the Company's financial condition or results of operations, new claims or unexpected results of existing claims could lead to significant financial harm.

Employment Agreements

The Company's Chief Executive Officer entered into an employment agreement with the Company, effective March 1, 2015. She and certain officers have as provisions of their agreement's certain rights, including continuance of cash compensation and benefits, upon a "change in control," which may include an acquisition of substantially all its assets, or termination "without cause or for good reason" as defined in the employment agreements.

STAAR SURGICAL COMPANY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

Note 13 — Basic and Diluted Net Income Per Share

The following table sets forth the computation of basic and diluted net income per share (in thousands except per share amounts):

	Three Months Ended	
	March	
	March 29, 30,	
	2019	2018
Numerator:		
Net income	\$1,367	\$583
Denominator:		
Weighted average common shares:		
Common shares outstanding	44,246	41,431
Less: Unvested restricted stock	(11)	(21)
Denominator for basic calculation	44,235	41,410
Weighted average effects of potentially diluted common stock:		
Stock options	2,418	1,396
Unvested restricted stock	252	264
Restricted stock units	8	17
Denominator for diluted calculation	46,913	43,087
Net income per share:		
Basic	\$0.03	\$0.01
Diluted	\$0.03	\$0.01

The following table sets forth (in thousands) the weighted average number of options to purchase shares of common stock, restricted stock, and restricted stock units with either exercise prices or unrecognized compensation cost per share greater than the average market price per share of the Company's common stock, which were not included in the calculation of diluted per share amounts because the effects would be anti-dilutive.

	Three Months Ended	
	March	
	March 30,	
	2019	2018
Stock options	672	385

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Restricted stock and restricted stock units	—	4
Total	672	389

Note 14 — Disaggregation of Revenues, Geographic Sales and Product Sales

In the following tables, revenues are disaggregated by category, sales by geographic market and sales by product data. The following breaks down revenues into the following categories (in thousands):

	Three Months Ended	
	March	
	March 29,30,	
	2019	2018
Non-consignment sales	\$28,266	\$22,181
Consignment sales	4,317	4,912
Total net sales	\$32,583	\$27,093

STAAR SURGICAL COMPANY

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

Note 14 — Disaggregation of Revenues, Geographic Sales and Product Sales (Continued)

The Company markets and sells its products in over 75 countries and conducts its manufacturing in the United States. Other than China, Japan and Korea, the Company does not conduct business in any country in which its sales exceed 10% of worldwide consolidated net sales. Sales are attributed to countries based on location of customers. The composition of the Company's net sales to unaffiliated customers is set forth below (in thousands):

	Three Months Ended	
	March	
	March 29,30,	
	2019	2018
China	\$11,771	\$7,910
Japan	5,519	5,083
Korea	3,291	2,195
Other ⁽¹⁾	12,002	11,905
Total net sales	\$32,583	\$27,093

⁽¹⁾No other location individually exceeds 10% of the total sales.

In addition, domestic and foreign sales are as follows (in thousands):

	Three Months Ended	
	March	
	March 29,30,	
	2019	2018
Domestic	\$1,952	\$1,756
Foreign	30,631	25,337
Total net sales	\$32,583	\$27,093

100% of the Company's sales are generated from the ophthalmic surgical product segment and the chief operating decision maker makes operating decisions and allocates resources based upon the consolidated operating results, and therefore the Company operates as one operating segment for financial reporting purposes. The Company's principal products are implantable Collamer lenses ("ICLs") used in refractive surgery and intraocular lenses ("IOLs") used in cataract surgery. The composition of the Company's net sales by product line is as follows (in thousands):

	Three Months Ended	
	March	
	March 29,30,	
	2019	2018
ICLs	\$27,786	\$21,158
Other product sales		
IOLs	4,017	4,058
Other surgical products	780	1,877
Total other product sales	4,797	5,935
Total net sales	\$32,583	\$27,093

One customer, our distributor in China, accounted for 36% and 29% of net sales for the three months ended March 29, 2019 and March 30, 2018, respectively. As of March 29, 2019 and December 28, 2018, respectively, one customer, our distributor in China, accounted for 37% and 36% of consolidated trade receivables.

Note 15 — Reclassifications

Certain compensation related expenses were reclassified from General and Administrative to Marketing and Selling and Research and Development line items on the Condensed Consolidated Statement of Income for the three months ended March 30, 2018.

ITEM 2.MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The matters addressed in this Item 2 that are not historical information constitute “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Readers can recognize forward-looking statements by the use of words like “anticipate,” “estimate,” “expect,” “intend,” “plan,” “believe,” “will,” “should,” “forecast” and similar expressions in connection with any of future operating or financial performance. In particular, these include statements about any of the following: any projections of or guidance as to earnings, revenue, sales, profit margins, expense rate, cash, effective tax rate remediation expense or capital expense or any other financial items; the plans, strategies, and objectives of management for future operations or prospects for achieving such plans; statements regarding new, existing, or improved products, including but not limited to, expectations for success of new, existing, and improved products in the U.S. or international markets or government approval of a new or improved products (including the EVO family of lenses in the U.S.); commercialization of new or improved products; future economic conditions or size of market opportunities; expected costs of quality system remediation efforts; statements of belief, including as to achieving 2019 business plans; expected regulatory activities and approvals, product launches, and any statements of assumptions underlying any of the foregoing.

Although we believe that the expectations reflected in these forward-looking statements are reasonable, such statements are inherently subject to risks and we can give no assurance that our expectations will prove to be correct. Actual results could differ from those described in this report because of numerous factors, many of which are beyond our control. These factors include, without limitation, those described in in our Annual Report on Form 10-K in “Item 1A. Risk Factors” filed on February 21, 2019. We undertake no obligation to update these forward-looking statements after the date of this report to reflect future events or circumstances or to reflect actual outcomes.

The following discussion should be read in conjunction with the audited consolidated financial statements of STAAR, including the related notes, provided in this report.

Overview

STAAR Surgical Company designs, develops, manufactures, and sells implantable lenses for the eye and companion delivery systems used to deliver the lenses into the eye. We are the world’s leading manufacturer of intraocular lenses for patients seeking refractive vision correction, and we also make lenses for use in surgery to treat cataracts. All the lenses we make are foldable, which allows the surgeon to insert them into the eye through a small incision during minimally invasive surgery. Refractive surgery is performed to treat the type of visual disorders that have traditionally been corrected using eyeglasses or contact lenses. We refer to our lenses used in refractive surgery as “implantable Collamer® lenses” or “ICLs.” The field of refractive surgery includes both lens-based procedures, using products like our ICL family of products, and laser-based procedures like LASIK. Successful refractive surgery can correct common vision disorders such as myopia, hyperopia, and astigmatism. Cataract surgery is a common outpatient procedure where the eye’s natural lens that has become cloudy with age is removed and replaced with an artificial lens called an intraocular lens (IOL) to restore the patient’s vision. STAAR employs a commercialization strategy that strives for sustainable profitable growth. Our goal is to position our refractive lenses throughout the world as primary and premium solutions for patients seeking visual freedom from wearing glasses or contact lenses while achieving excellent visual acuity through refractive vision correction. We position our IOL lenses used in surgery that treats cataracts based on quality and value.

Recent Developments

We believe that the ICL continues to gain vision correction market share. Total ICL net sales for the first quarter of 2019 grew 31% over prior year quarter. Total ICL units grew 39% globally in the first quarter, including 86% growth in Japan, 62% in Korea, 56% in China, 27% in Germany and 23% in India as compared to the prior year quarter. The leading refractive ophthalmic societies in Germany and Japan have now expanded the recommended lower diopter range for use of the EVO Visian ICL to negative 3 diopters from negative 6 diopters. We believe current versions of the ICL can, in the near-to-medium term, achieve a 20% to 30% market share for myopia or distance vision correction, which would equate to between 800,000 and 1.2 million lenses per year. We anticipate the “Other” product sales rate of decline will be sequentially less in the second and third quarters, in line with previously disclosed expectations. On an annual basis we continue to anticipate an approximately \$3.6 million decline compared to prior year for the Other products segment. We purchased equipment for manufacture of our EVO Visian ICL with an EDOF optic (intended to treat presbyopia) at our Lake Forest facility and construction of clean rooms is underway at that facility. For our myopia lenses, the planned doubling of manufacturing capacity at our Monrovia, California facility is expected to begin in the second half of 2019.

Critical Accounting Policies

This Management’s Discussion and Analysis of Financial Condition and Results of Operations discusses and analyzes data in our unaudited Condensed Consolidated Financial Statements provided in this report, which we have prepared in accordance with U.S. generally accepted accounting principles. Preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses, and related disclosure of contingent assets and liabilities. Management bases its estimates on historical experience and on various other assumptions that it believes to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Senior management has discussed the development, selection and disclosure of these estimates with the Audit Committee of our Board of Directors. Actual conditions may differ from our assumptions and actual results may differ from our estimates.

An accounting policy is deemed critical if it requires an accounting estimate to be made based on assumptions about matters that are highly uncertain at the time the estimate is made, if different estimates reasonably could have been used, or if changes in the estimate that are reasonably likely to occur could materially impact the financial statements. On December 29, 2018 (beginning of fiscal year 2019), the Company adopted Accounting Standards Update 2016-02, “Leases (Topic 842)” and its subsequent amendments, the impact of this new accounting standard are discussed in Notes 1 and 8 of the Condensed Consolidated Financial Statements. Other than the adoption of Topic 842, management believes that there have been no significant changes during the three months ended March 29, 2019 to the items that we disclosed as our critical accounting policies and estimates in Management’s Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the fiscal year ended December 28, 2018.

Results of Operations

The following table shows the percentage of our total sales represented by certain items reflected in our Condensed Consolidated Statements of Income for the periods indicated.

	Percentage of Net	
	Sales for Three	
	Months	
	March	
	March 29, 2019	
	2019	2018
Net sales	100.0%	100.0%
Cost of sales	25.8 %	28.3 %
Gross profit	74.2 %	71.7 %
General and administrative	21.0 %	21.3 %
Marketing and selling	31.1 %	27.5 %
Research and development	17.3 %	20.0 %
Total selling, general and administrative	69.4 %	68.8 %
Operating income	4.8 %	2.9 %

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Total other income, net	0.9	%	0.4	%
Income before income taxes	5.7	%	3.3	%
Provision for income taxes	1.5	%	1.1	%
Net income	4.2	%	2.2	%

Net Sales

	Three Months Ended		Percentage Change	
	March		2019 vs. 2018	
	2019	2018	2018	
ICLs	\$27,786	\$21,158	31.3	%
Other product sales				
IOLs	4,017	4,058	(1.0)	%
Other surgical products	780	1,877	(58.4)	%
Total other product sales	4,797	5,935	(19.2)	%
Net sales	\$32,583	\$27,093	20.3	%

Net sales for the three months ended March 29, 2019 were \$32.6 million, an increase of 20% from \$27.1 million reported during the same period of 2018. The increase in net sales was due to increases in ICL sales of \$6.6 million, slightly offset by a decrease in other product sales of \$1.1 million. Currency, primarily the Euro, negatively impacted net sales by approximately \$0.7 million for the three months ended March 29, 2019.

Total ICL sales for the three months ended March 29, 2019 were \$27.8 million, a 31% increase from \$21.2 million reported for the same period of 2018, with unit growth up 39%. The sales increase was driven by the APAC region, which grew 51% with unit growth of 55%, primarily due to sales growth in Japan up 94%, Korea up 50% and China up 49%. The Europe region, grew 5% with unit growth of 15%, primarily due to increased sales in Germany up 10% and Distributor Operations up 9% offset by decreased sales in Spain of 4%. The Middle East and Latin America region decreased 19%, with units down 1