

Spectrum Brands Holdings, Inc.
Form 10-Q
May 07, 2014
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 30, 2014

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____
Commission File Number 001-34757

Spectrum Brands Holdings, Inc.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization) 27-2166630
(I.R.S. Employer Identification Number)

3001 Deming Way
Middleton, Wisconsin 53562
(Address of principal executive offices) (Zip Code)

(608) 275-3340
(Registrant's telephone number, including area code)

N/A
(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer
Non-accelerated filer Smaller reporting company

Edgar Filing: Spectrum Brands Holdings, Inc. - Form 10-Q

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of shares outstanding of the Registrant's common stock, \$.01 par value, as of May 5, 2014, was 52,730,491.

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.
 QUARTERLY REPORT ON FORM 10-Q
 FOR QUARTER ENDED March 30, 2014
 INDEX

	Page
Part I—Financial Information	
Item 1. <u>Financial Statements</u>	<u>3</u>
<u>Condensed Consolidated Statements of Financial Position as of March 30, 2014 (Unaudited) and September 30, 2013</u>	<u>3</u>
<u>Condensed Consolidated Statements of Operations (Unaudited) for the three and six month periods ended March 30, 2014 and March 31, 2013</u>	<u>4</u>
<u>Condensed Consolidated Statements of Comprehensive Income (Loss) (Unaudited) for the three and six month periods ended March 30, 2014 and March 31, 2013</u>	<u>5</u>
<u>Condensed Consolidated Statements of Cash Flows (Unaudited) for the six month periods ended March 30, 2014 and March 31, 2013</u>	<u>6</u>
<u>Notes to Condensed Consolidated Financial Statements (Unaudited)</u>	<u>7</u>
Item 2. <u>Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>30</u>
Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	<u>41</u>
Item 4. <u>Controls and Procedures</u>	<u>42</u>
Part II—Other Information	
Item 1. <u>Legal Proceedings</u>	<u>42</u>
Item 1A. <u>Risk Factors</u>	<u>42</u>
Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>43</u>
Item 6. <u>Exhibits</u>	<u>44</u>
<u>Signatures</u>	<u>45</u>

Table of Contents

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

SPECTRUM BRANDS HOLDINGS, INC.

Condensed Consolidated Statements of Financial Position

March 30, 2014 and September 30, 2013

(Amounts in thousands, except per share figures)

	March 30, 2014	September 30, 2013
Assets	(Unaudited)	
Current assets:		
Cash and cash equivalents	\$93,350	\$207,257
Receivables:		
Trade accounts receivable, net of allowances of \$34,371 and \$37,376, respectively	525,163	481,313
Other	66,694	65,620
Inventories	725,858	632,923
Deferred income taxes	35,709	32,959
Prepaid expenses and other	72,776	62,833
Total current assets	1,519,550	1,482,905
Property, plant and equipment, net of accumulated depreciation of \$234,144 and \$203,897, respectively	444,232	412,551
Deferred charges and other	30,203	26,050
Goodwill	1,479,624	1,476,672
Intangible assets, net	2,154,928	2,163,166
Debt issuance costs	59,041	65,329
Total assets	\$5,687,578	\$5,626,673
Liabilities and Shareholders' Equity		
Current liabilities:		
Current maturities of long-term debt	\$119,273	\$102,921
Accounts payable	380,258	525,519
Accrued liabilities:		
Wages and benefits	59,884	82,056
Income taxes payable	37,439	32,613
Accrued interest	35,401	36,731
Other	153,763	172,530
Total current liabilities	786,018	952,370
Long-term debt, net of current maturities	3,310,239	3,115,942
Employee benefit obligations, net of current portion	89,808	96,612
Deferred income taxes	490,694	492,774
Other	28,019	28,879
Total liabilities	4,704,778	4,686,577
Commitments and contingencies		
Shareholders' equity:		
Common stock, \$.01 par value, authorized 200,000 shares; issued 54,151 and 53,579 shares, respectively; outstanding 52,710 and 52,210 shares, respectively	541	535
Additional paid-in capital	1,401,863	1,410,738
Accumulated deficit	(377,098)	(435,911)
Accumulated other comprehensive loss	(41,372)	(38,521)

Edgar Filing: Spectrum Brands Holdings, Inc. - Form 10-Q

	983,934	936,841	
Less treasury stock, at cost, 1,441 and 1,369 shares, respectively	(44,339) (39,820)
Total shareholders' equity	939,595	897,021	
Non-controlling interest	43,205	43,075	
Total equity	982,800	940,096	
Total liabilities and equity	\$5,687,578	\$5,626,673	

See accompanying notes which are an integral part of these condensed consolidated financial statements
(Unaudited).

3

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Condensed Consolidated Statements of Operations

For the three and six month periods ended March 30, 2014 and March 31, 2013

(Unaudited)

(Amounts in thousands, except per share figures)

	THREE MONTHS ENDED		SIX MONTHS ENDED	
	2014	2013	2014	2013
Net sales	\$1,021,688	\$987,756	\$2,122,288	\$1,858,024
Cost of goods sold	661,025	662,253	1,378,683	1,243,279
Restructuring and related charges	1,039	2,599	2,774	3,685
Gross profit	359,624	322,904	740,831	611,060
Selling	165,707	171,021	329,918	299,783
General and administrative	75,921	70,428	148,908	127,158
Research and development	12,338	11,861	23,095	20,031
Acquisition and integration related charges	6,281	11,999	11,784	32,811
Restructuring and related charges	6,770	5,304	9,527	10,806
Total operating expenses	267,017	270,613	523,232	490,589
Operating income	92,607	52,291	217,599	120,471
Interest expense	47,393	60,355	104,380	130,242
Other expense, net	784	3,766	1,629	5,328
Income (loss) from continuing operations before income taxes	44,430	(11,830)	111,590	(15,099)
Income tax expense	10,556	29,146	23,287	39,759
Net income (loss)	33,874	(40,976)	88,303	(54,858)
Less: Net income (loss) attributable to non-controlling interest	63	256	203	(187)
Net income (loss) attributable to controlling interest	\$33,811	\$(41,232)	\$88,100	\$(54,671)
Basic earnings per share:				
Weighted average shares of common stock outstanding	52,699	52,082	52,556	51,920
Net income (loss) per share attributable to controlling interest	\$0.64	\$(0.79)	\$1.68	\$(1.05)
Diluted earnings per share:				
Weighted average shares and equivalents outstanding	52,993	52,082	52,850	51,920
Net income (loss) per share attributable to controlling interest	\$0.64	\$(0.79)	\$1.67	\$(1.05)
Cash dividends declared per common share	\$0.30	\$0.25	\$0.55	\$0.25

See accompanying notes which are an integral part of these condensed consolidated financial statements (Unaudited).

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Condensed Consolidated Statements of Comprehensive Income (Loss)

For the three and six month periods ended March 30, 2014 and March 31, 2013

(Unaudited)

(Amounts in thousands)

	THREE MONTHS ENDED		SIX MONTHS ENDED	
	2014	2013	2014	2013
Net income (loss)	\$33,874	\$(40,976)	\$88,303	\$(54,858)
Other comprehensive income (loss), net of tax:				
Foreign currency translation loss	(2,625)	(20,423)	(2,850)	(17,555)
Unrealized gain (loss) on derivative hedging instruments	(1,576)	832	(110)	1,078
Defined benefit pension gain (loss)	142	(150)	109	(296)
Other comprehensive loss, net of tax	(4,059)	(19,741)	(2,851)	(16,773)
Comprehensive income (loss)	29,815	(60,717)	85,452	(71,631)
Less: Comprehensive income (loss) attributable to non-controlling interest	214	256	431	(187)
Comprehensive income (loss) attributable to controlling interest	\$29,601	\$(60,461)	\$85,021	\$(71,444)

See accompanying notes which are an integral part of these condensed consolidated financial statements (Unaudited).

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Condensed Consolidated Statements of Cash Flows

For the six month periods ended March 30, 2014 and March 31, 2013

(Unaudited)

(Amounts in thousands)

	SIX MONTHS ENDED	
	2014	2013
Cash flows from operating activities:		
Net income (loss)	\$88,303	\$(54,858)
Adjustments to reconcile net income (loss) to net cash used by operating activities, net of effects of acquisitions:		
Depreciation	36,539	26,297
Amortization of intangibles	40,703	37,157
Amortization of unearned restricted stock compensation	17,931	14,759
Amortization of debt issuance costs	5,216	4,086
Non-cash increase to cost of goods sold from sale of HHI Business acquisition inventory	—	31,000
Write off unamortized discount on retired debt	2,821	885
Write off of debt issuance costs	6,395	4,600
Other non-cash adjustments	3,437	9,641
Net changes in assets and liabilities	(356,907)	(253,439)
Net cash used by operating activities	(155,562)	(179,872)
Cash flows from investing activities:		
Purchases of property, plant and equipment	(36,759)	(20,671)
Acquisition of Liquid Fence, net of cash acquired	(25,254)	—
Acquisition of Shaser, net of cash acquired	—	(23,919)
Acquisition of the HHI Business, net of cash acquired	—	(1,266,120)
Escrow payment - TLM Business acquisition	—	(100,000)
Other investing activities	(145)	32
Net cash used by investing activities	(62,158)	(1,410,678)
Cash flows from financing activities:		
Proceeds from issuance of Term Loan, net of discount	523,664	792,000
Proceeds from issuance of 6.375% Notes	—	520,000
Proceeds from issuance of 6.625% Notes	—	570,000
Payment of senior credit facilities, excluding ABL revolving credit facility	(530,776)	(372,172)
Debt issuance costs	(5,395)	(44,163)
Other debt financing, net	11,665	4,125
Reduction of other debt	(1,590)	(1,486)
ABL revolving credit facility, net	167,500	76,500
Cash dividends paid	(28,986)	(14,042)
Treasury stock purchases	(4,518)	—
Share based award tax withholding payments	(26,548)	(17,946)
Net cash provided by financing activities	105,016	1,512,816
Effect of exchange rate changes on cash and cash equivalents due to Venezuela devaluation	—	(1,836)
Effect of exchange rate changes on cash and cash equivalents	(1,203)	(913)
Net decrease in cash and cash equivalents	(113,907)	(80,483)
Cash and cash equivalents, beginning of period	207,257	157,961

Edgar Filing: Spectrum Brands Holdings, Inc. - Form 10-Q

Cash and cash equivalents, end of period	\$93,350	\$77,478
--	----------	----------

See accompanying notes which are an integral part of these condensed consolidated financial statements
(Unaudited).

6

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited)

(Amounts in thousands, except per share figures)

1 DESCRIPTION OF BUSINESS

Spectrum Brands Holdings, Inc., a Delaware corporation (“SB Holdings” or the “Company”), is a diversified global branded consumer products company. SB Holdings' common stock trades on the New York Stock Exchange (the “NYSE”) under the symbol “SPB.”

The Company’s operations include the worldwide manufacturing and marketing of alkaline, zinc carbon and hearing aid batteries, as well as aquariums and aquatic health supplies and the designing and marketing of rechargeable batteries, battery-powered lighting products, electric shavers and accessories, grooming products and hair care appliances. The Company’s operations also include the manufacturing and marketing of specialty pet supplies. The Company also manufactures and markets herbicides, insecticides and insect repellents in North America. The Company also designs, markets and distributes a broad range of branded small appliances and personal care products. The Company also designs, markets, distributes and sells certain hardware, home improvement and plumbing products. The Company’s operations utilize manufacturing and product development facilities located in the United States (“U.S.”), Europe, Latin America and Asia.

The Company sells its products in approximately 140 countries through a variety of trade channels, including retailers, wholesalers and distributors, hearing aid professionals, industrial distributors and original equipment manufacturers and enjoys name recognition in its markets under the Rayovac, VARTA and Remington brands, each of which has been in existence for more than 80 years, and under the Tetra, 8-in-1, Dingo, Nature's Miracle, Spectracide, Cutter, Hot Shot, Black & Decker, George Foreman, Russell Hobbs, Farberware, Black Flag, FURminator, Kwikset, Weiser, Baldwin, National Hardware, Stanley, FANAL and Pfister brands.

The Company's global branded consumer products have positions in seven major product categories: consumer batteries, small appliances, pet supplies, electric shaving and grooming, electric personal care, home and garden controls, and hardware and home improvement.

The Company manages the businesses in four vertically integrated, product-focused reporting segments: (i) Global Batteries & Appliances, which consists of the Company's worldwide battery, electric shaving and grooming, electric personal care and small appliances primarily in the kitchen and home product categories (“Global Batteries & Appliances”); (ii) Global Pet Supplies, which consists of the Company's worldwide pet supplies business (“Global Pet Supplies”); (iii) Home and Garden, which consists of the Company's home and garden and insect control business (“Home and Garden”); and (iv) Hardware & Home Improvement, which consists of the Company's worldwide hardware, home improvement and plumbing business (“Hardware & Home Improvement”). Management reviews the performance of the Company based on these segments, which also reflect the manner in which the Company's management monitors performance and allocates resources. For information pertaining to our business segments, see Note 12, “Segment Results.”

2 SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation: The condensed consolidated financial statements include the accounts of SB Holdings and its subsidiaries and are prepared in accordance with U.S. Generally Accepted Accounting Principles (“GAAP”). All intercompany transactions have been eliminated.

These condensed consolidated financial statements have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”) and, in the opinion of the Company, include all adjustments (which are normal and recurring in nature) necessary to present fairly the financial position of the Company at March 30, 2014, the results of operations for the three and six month periods ended March 30, 2014 and March 31, 2013, the comprehensive income (loss) for the three and six month periods ended March 30, 2014 and March 31, 2013 and the cash flows for the six month periods ended March 30, 2014 and March 31, 2013. Certain information and note disclosures normally included in consolidated financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to such SEC rules and regulations. These condensed consolidated

financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended September 30, 2013.

Change in Accounting Principle: During the quarter ended June 30, 2013, the Company made a change in accounting principle to present tax withholdings for share-based payment awards paid to taxing authorities on behalf of an employee as a financing activity within the Condensed Consolidated Statements of Cash Flows (Unaudited). Such amounts were previously presented within operating activities in the Condensed Consolidated Statements of Cash Flows (Unaudited). The Company

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

believes this change is preferable as the predominant characteristic of the transaction is a financing activity. The Company has reclassified the following amounts within its previously reported Condensed Consolidated Statements of Cash Flows (Unaudited) on a retrospective basis to reflect this change in accounting principle:

	Six Months Ended March 31, 2013
Cash flows from operating activities - Net changes in assets and liabilities:	
As previously reported	\$(271,385)
Reclassification of share based award tax withholding payments	17,946
As reclassified	\$(253,439)
Cash flows from financing activities - Share based award tax withholding payments:	
As previously reported	\$—
Reclassification of share based award tax withholding payments	(17,946)
As reclassified	\$(17,946)

Use of Estimates: The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Intangible Assets: Intangible assets are recorded at cost or at fair value if acquired in a purchase business combination. Customer relationships and proprietary technology intangibles are amortized, using the straight-line method, over their estimated useful lives. Excess of cost over fair value of net assets acquired (goodwill) and indefinite lived trade name intangibles are not amortized. Accounting Standards Codification (“ASC”) Topic 350: “Intangibles-Goodwill and Other,” requires that goodwill and indefinite-lived intangible assets be tested for impairment annually, or more often if an event or circumstance indicates that an impairment loss may have been incurred. Goodwill is tested for impairment at the reporting unit level, with such groupings being consistent with the Company’s reportable segments. If an impairment is indicated, a write-down to fair value (normally measured by discounting estimated future cash flows) is recorded. Indefinite lived trade name intangibles are tested for impairment at least annually by comparing the fair value with the carrying value. Any excess of carrying value over fair value is recognized as an impairment loss in income from operations.

The Company’s annual impairment testing is completed at the August financial period end. Management uses its judgment in assessing whether assets may have become impaired between annual impairment tests. Indicators such as unexpected adverse business conditions, economic factors, unanticipated technological change or competitive activities, loss of key personnel, and acts by governments and courts may signal that an asset has become impaired.

Shipping and Handling Costs: The Company incurred shipping and handling costs of \$63,705 and \$128,336 for the three and six month periods ended March 30, 2014, respectively, and \$66,031 and \$116,027 for the three and six month periods ended March 31, 2013, respectively. These costs are included in Selling expenses in the accompanying Condensed Consolidated Statements of Operations (Unaudited). Shipping and handling costs include costs incurred with third-party carriers to transport products to customers as well as salaries and overhead costs related to activities to prepare the Company’s products for shipment from its distribution facilities.

Concentrations of Credit Risk: Trade receivables subject the Company to credit risk. Trade accounts receivable are carried at net realizable value. The Company extends credit to its customers based upon an evaluation of the customer’s financial condition and credit history, and generally does not require collateral. The Company monitors its customers’ credit and financial condition based on changing economic conditions and makes adjustments to credit policies as required. Provisions for losses on uncollectible trade receivables are determined based on ongoing evaluations of the Company’s receivables, principally on the basis of historical collection experience and evaluations

of the risks of nonpayment for a given customer.

The Company has a broad range of customers including many large retail outlet chains, one of which accounts for a significant percentage of its sales volume. This customer represented approximately 16% of the Company's Net sales during both the three and six month periods ended March 30, 2014, and 16% and 19% of the Company's Net sales during the three and

8

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

six month periods ended March 31, 2013, respectively. This customer also represented approximately 10% and 11% of the Company's Trade accounts receivable, net at March 30, 2014 and September 30, 2013, respectively.

Approximately 39% and 43% of the Company's Net sales during the three and six month periods ended March 30, 2014, respectively, and 37% and 44% of the Company's Net sales during the three and six month periods ended March 31, 2013, respectively, occurred outside the U.S. These sales and related receivables are subject to varying degrees of credit, currency, political and economic risk. The Company monitors these risks and makes appropriate provisions for collectability based on an assessment of the risks present.

Stock-Based Compensation: The Company measures the cost of its stock-based compensation plans based on the fair value of its employee stock awards and recognizes these costs over the requisite service period of the awards.

Total stock compensation expense associated with restricted stock units recognized by the Company during the three and six month periods ended March 30, 2014 was \$11,337 and \$17,931, respectively. Total stock compensation expense associated with restricted stock units recognized by the Company during the three and six month periods ended March 31, 2013 was \$11,515 and \$14,759, respectively.

The Company granted approximately 22 and 436 restricted stock units during the three and six month periods ended March 30, 2014, respectively. The 436 restricted stock units granted during the six months ended March 30, 2014 consist of 90 restricted stock units that vested immediately and 53 time-based restricted stock units that vest over a one year period. The remaining 293 restricted stock units are performance and time-based and vest over a two year period. The total market value of the restricted stock units on the dates of the grants was approximately \$30,086.

The Company granted approximately 62 and 636 restricted stock units during the three and six month periods ended March 31, 2013, respectively. The 636 restricted stock units granted during the six months ended March 31, 2013 consist of 22 time-based restricted stock units that vest over a one year period. Of the remaining 614 restricted stock units, 90 are performance-based and vest over a one year period and 524 are performance and time-based and vest over a two year period. The total market value of the restricted stock units on the dates of the grants was approximately \$28,642.

The fair value of restricted stock units is determined based on the market price of the Company's shares of common stock on the grant date. A summary of the activity in the Company's non-vested restricted stock units during the six months ended March 30, 2014 is as follows:

Restricted Stock Units	Shares	Weighted Average Grant Date Fair Value	Fair Value at Grant Date
Non-vested restricted stock units at September 30, 2013	1,118	\$39.11	\$43,723
Granted	436	69.00	30,086
Vested	(949) 39.62	(37,603
Non-vested restricted stock units at March 30, 2014	605	\$59.84	\$36,206

Acquisition and Integration Related Charges: Acquisition and integration related charges reflected in Operating expenses in the accompanying Condensed Consolidated Statements of Operations (Unaudited) include, but are not limited to, transaction costs such as banking, legal, accounting and other professional fees directly related to acquisitions, termination and related costs for transitional and certain other employees, integration related professional fees and other post business combination expenses associated with mergers and acquisitions.

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

The following table summarizes acquisition and integration related charges incurred by the Company during the three and six month periods ended March 30, 2014 and March 31, 2013:

	Three Months Ended		Six Months Ended	
	2014	2013	2014	2013
Russell Hobbs				
Integration costs	\$—	\$880	\$—	\$1,935
Employee termination charges	—	152	—	259
Legal and professional fees	—	10	—	90
Russell Hobbs Acquisition and integration related charges	\$—	\$1,042	\$—	\$2,284
HHI Business				
Legal and professional fees	892	6,489	1,689	20,986
Integration costs	3,049	3,563	6,178	3,677
Employee termination charges (credits)	(230) 90	(19) 90
HHI Business Acquisition and integration related charges	\$3,711	\$10,142	\$7,848	\$24,753
Liquid Fence	1,177	—	1,705	—
Shaser	205	153	578	4,373
FURminator	15	562	53	1,233
Other	1,173	100	1,600	168
Total Acquisition and integration related charges	\$6,281	\$11,999	\$11,784	\$32,811

3 COMPREHENSIVE INCOME (LOSS)

Comprehensive income (loss) includes foreign currency translation gains and losses on assets and liabilities of foreign subsidiaries, effects of exchange rate changes on intercompany balances of a long-term nature and transactions designated as a hedge of a net investment in a foreign subsidiary, deferred gains and losses on derivative financial instruments designated as cash flow hedges and amortization of deferred gains and losses associated with the Company's pension plans. The foreign currency translation gains and losses for the three and six month periods ended March 30, 2014 and March 31, 2013 were principally attributable to the impact of translation of the net assets of the Company's European and Latin American operations, which primarily have functional currencies in Euros, Pounds Sterling and Brazilian Real.

For information pertaining to the reclassification of unrealized gains and losses on derivative instruments, see Note 8, "Derivative Financial Instruments."

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

The components of Other comprehensive income (loss), net of tax, for the three and six month periods ended March 30, 2014 and March 31, 2013 are as follows:

	Three Months Ended		Six Months Ended	
	2014	2013	2014	2013
Foreign Currency Translation Adjustments:				
Gross change before reclassification adjustment	\$(2,625) \$(20,423) \$(2,850) \$(17,555
Net reclassification adjustment for (gains) losses included in earnings	—	—	—	—
Gross change after reclassification adjustment	(2,625) (20,423) (2,850) (17,555
Deferred tax effect	—	—	—	—
Deferred tax valuation allowance	—	—	—	—
Other Comprehensive Loss	(2,625) (20,423) (2,850) (17,555
Non-controlling interest	151	—	228	—
Comprehensive loss attributable to controlling interest	\$(2,776) \$(20,423) (3,078) (17,555
Derivative Hedging Instruments:				
Gross change before reclassification adjustment	\$(1,814) \$1,498	\$ (917) \$1,415
Net reclassification adjustment for (gains) losses included in earnings	(52) (16) 883	427
Gross change after reclassification adjustment	(1,866) 1,482	(34) 1,842
Deferred tax effect	400	(1,079) (112) (1,129
Deferred tax valuation allowance	(110) 429	36	365
Other Comprehensive Income (Loss)	\$(1,576) \$832	\$ (110) \$1,078
Defined Benefit Pension Plans:				
Gross change before reclassification adjustment	\$(186) \$(901) \$(591) \$(1,590
Net reclassification adjustment for losses included in Cost of goods sold	153	327	306	654
Net reclassification adjustment for losses included in Selling expenses	78	41	156	81
Net reclassification adjustment for losses included in General and administrative expenses	156	152	312	304
Gross change after reclassification adjustment	201	(381) 183	(551
Deferred tax effect	(59) 219	(74) 243
Deferred tax valuation allowance	—	12	—	12
Other Comprehensive Income (Loss)	\$142	\$(150) \$109	\$(296
Total Other Comprehensive Loss, net of tax	\$(4,210) \$(19,741) \$(3,079) \$(16,773

4 NET INCOME (LOSS) PER COMMON SHARE

Net income (loss) per common share of the Company for the three and six month periods ended March 30, 2014 and March 31, 2013 is calculated based upon the following number of shares:

Edgar Filing: Spectrum Brands Holdings, Inc. - Form 10-Q

	Three Months Ended		Six Months Ended	
	2014	2013	2014	2013
Basic	52,699	52,082	52,556	51,920
Effect of common stock equivalents	294	—	294	—
Diluted	52,993	52,082	52,850	51,920

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

For the three and six month period ended March 31, 2013, the Company has not assumed any dilution associated with outstanding common stock equivalents as the impact would be antidilutive due to the loss reported. The dilutive impact of common stock equivalents would have been 694 shares for both the three and six month periods ended March 31, 2013, if not for the GAAP losses reported.

5 INVENTORIES

Inventories for the Company, which are stated at the lower of cost or market, consist of the following:

	March 30, 2014	September 30, 2013
Raw materials	\$122,211	\$97,290
Work-in-process	42,641	40,626
Finished goods	561,006	495,007
	\$725,858	\$632,923

6 GOODWILL AND INTANGIBLE ASSETS

Goodwill and intangible assets of the Company consist of the following:

	Global Batteries & Appliances	Hardware & Home Improvement	Global Pet Supplies	Home and Garden	Total
Goodwill:					
Balance at September 30, 2013	\$ 333,500	\$714,724	\$239,077	\$189,371	\$1,476,672
Additions	—	3,456	—	7,046	10,502
Effect of translation	25	(8,186)	611	—	(7,550)
Balance at March 30, 2014	\$ 333,525	\$709,994	\$239,688	\$196,417	\$1,479,624
Intangible Assets:					
Trade names Not Subject to Amortization					
Balance at September 30, 2013	\$ 547,353	\$330,771	\$216,426	\$83,500	\$1,178,050
Additions	—	—	—	5,100	5,100
Effect of translation	3,498	38	1,541	—	5,077
Balance at March 30, 2014	\$ 550,851	\$330,809	\$217,967	\$88,600	\$1,188,227
Intangible Assets Subject to Amortization					
Balance at September 30, 2013, net	\$ 440,776	146,461	\$245,227	\$152,652	\$985,116
Additions	—	—	238	21,800	22,038
Amortization during period	(17,493)	(7,383)	(10,783)	(5,044)	(40,703)
Effect of translation	696	(1,070)	624	—	250
Balance at March 30, 2014, net	\$ 423,979	\$138,008	\$235,306	\$169,408	\$966,701
Total Intangible Assets, net at March 30, 2014	\$ 974,830	\$468,817	\$453,273	\$258,008	\$2,154,928

During the six month period ended March 30, 2014, the Company recorded an adjustment of \$3,456 to goodwill to finalize the purchase accounting for the acquisition of the residential hardware and home improvement business (the "HHI Business") from Stanley Black & Decker, Inc. ("Stanley Black & Decker"). The adjustment related to changes

in the valuation of working capital accounts and deferred taxes based on the final determination of fair value. These adjustments were not retrospectively applied to the opening balance sheet as the amounts were deemed immaterial. During the six month period ended March 30, 2014, the Company recorded additions to goodwill and intangible assets related to the acquisition of Liquid Fence. See Note 15 "Acquisitions," for further information.

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

Intangible assets subject to amortization include proprietary technology, customer relationships and certain trade names, which were recognized in connection with acquisitions and from the application of fresh-start reporting during fiscal 2009. The useful lives of the Company's intangible assets subject to amortization are 9 to 17 years for technology assets associated with the Global Batteries & Appliances segment; 8 to 9 years for technology assets related to the Hardware & Home Improvement segment; 4 to 9 years for technology assets related to the Global Pet Supplies segment; 17 years for technology assets related to the Home and Garden segment; 15 to 20 years for customer relationships of the Global Batteries & Appliances and Home and Garden segments; 20 years for customer relationships of the Hardware & Home Improvement and Global Pet Supplies segments; 1 to 12 years for trade names within the Global Batteries & Appliances segment; 5 to 8 years for trade names within the Hardware & Home Improvement segment and 3 years for a trade name within the Global Pet Supplies segment.

The carrying value and accumulated amortization for intangible assets subject to amortization are as follows:

	March 30, 2014	September 30, 2013
Technology Assets Subject to Amortization:		
Gross balance	\$192,180	\$172,105
Accumulated amortization	(48,160) (39,028)
Carrying value, net	\$144,020	\$133,077
Trade Names Subject to Amortization:		
Gross balance	\$171,362	\$171,572
Accumulated amortization	(52,846) (44,660)
Carrying value, net	\$118,516	\$126,912
Customer Relationships Subject to Amortization:		
Gross balance	\$888,630	\$885,895
Accumulated amortization	(184,465) (160,768)
Carrying value, net	\$704,165	\$725,127
Total Intangible Assets, net Subject to Amortization	\$966,701	\$985,116

Amortization expense for the three and six month periods ended March 30, 2014 and March 31, 2013 is as follows:

	Three Months Ended		Six Months Ended	
	2014	2013	2014	2013
Proprietary technology amortization	\$4,737	\$4,435	\$9,144	\$7,539
Trade names amortization	4,111	4,303	8,225	7,898
Customer relationships amortization	11,673	11,295	23,334	21,720
	\$20,521	\$20,033	\$40,703	\$37,157

The Company estimates annual amortization expense of intangible assets for the next five fiscal years will approximate \$82,000 per year.

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

7 DEBT

Debt consists of the following:

	March 30, 2014		September 30, 2013		
	Amount	Rate	Amount	Rate	
Term Loan, due September 4, 2017 (Tranche A)	\$834,062	3.0	% \$850,000	3.0	%
Term Loan, due September 4, 2019 (Tranche C)	513,712	3.6	% 300,000	3.6	%
CAD Term Loan, due December 17, 2019	75,862	5.0	% 81,397	5.1	%
Term Loan, due December 17, 2019 (Tranche B)	—	—	% 513,312	4.6	%
Euro Term Loan, due September 4, 2019	309,172	3.8	% —	—	%
6.375% Notes, due November 15, 2020	520,000	6.4	% 520,000	6.4	%
6.625% Notes, due November 15, 2022	570,000	6.6	% 570,000	6.6	%
6.75% Notes, due March 15, 2020	300,000	6.8	% 300,000	6.8	%
ABL Facility, expiring May 24, 2017	167,500	2.5	% —	5.7	%
Other notes and obligations	50,381	7.1	% 28,468	8.5	%
Capitalized lease obligations	97,004	6.2	% 67,402	6.2	%
	\$3,437,693		\$3,230,579		
Original issuance discounts on debt	(8,181))	(11,716))	
Less: current maturities	119,273		102,921		
Long-term debt	\$3,310,239		\$3,115,942		

The Company has the following debt instruments outstanding at March 30, 2014: (i) a senior secured term loan pursuant to a senior credit agreement (the “Senior Credit Agreement”) which consists of \$834,062 principal due September 4, 2017 (“Tranche A”), \$513,712 principal due September 4, 2019 (“Tranche C”), \$75,862 Canadian dollar denominated principal due December 17, 2019 (“CAD Term Loan”) and \$309,172 Euro denominated principal due September 4, 2019 (“Euro Term Loan”) (together, the “Term Loan”); (ii) \$300,000 6.75% unsecured notes (the “6.75% Notes”); (iii) \$520,000 6.375% unsecured notes (the “6.375% Notes”); (iv) \$570,000 6.625% unsecured notes (the “6.625% Notes”); and (v) a \$400,000 asset based lending revolving credit facility (the “ABL Facility”).

Term Loan

On December 18, 2013, the Company amended the Term Loan, issuing two tranches maturing September 4, 2019 which provide for borrowings in aggregate principal amounts of \$215,000 and €225,000. The proceeds from the amendment were used to refinance a portion of the Term Loan (formerly Tranche B) which was scheduled to mature December 17, 2019, in an amount outstanding of \$513,312 prior to refinancing. The \$215,000 additional U.S. dollar denominated portion was combined with the existing Tranche C maturing September 4, 2019. The Company recorded accelerated amortization of portions of the unamortized discount and unamortized Debt issuance costs related to the refinancing of the Term Loan totaling \$9,216 as an adjustment to interest expense during the six month period ended March 30, 2014.

The additional Tranche C and Euro Term Loan debt were issued at a .125% discount and recorded net of the discount incurred. Of this discount, \$510 is reflected as an adjustment to the carrying value of principal, and is being amortized with a corresponding charge to interest expense over the remaining life of the debt, and the remainder of \$146 is reflected as an increase to interest expense during the six month period ended March 30, 2014. In connection with the refinancing of a portion of the Term Loan the Company recorded \$553 and \$7,074 of fees during the three and six month periods ended March 30, 2014, respectively, of which \$5,143 is classified as Debt issuance costs within the

accompanying Condensed Consolidated Statements of Financial Position (Unaudited) and is being amortized as an adjustment to interest expense over the remaining life of the Term Loan, with the remainder of \$1,931 reflected as an increase to interest expense during the six month period ended March 30, 2014.

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

6.375% Notes and 6.625% Notes

In connection with the registration of the 6.375% Notes and the 6.625% Notes that were assumed on December 17, 2012 to finance the acquisition of the HHI Business, the Company recorded \$102 and \$252 of fees during the three and six month periods ended March 30, 2014, respectively. The \$252 was classified as Debt issuance costs within the accompanying Condensed Consolidated Statements of Financial Position (Unaudited) and is being amortized as an adjustment to interest expense over the remaining life of the 6.375% Notes and the 6.625% Notes.

ABL Facility

In connection with the December 18, 2013 amendment of the Term Loan, the Company amended the ABL Facility to obtain certain consents to the amendment of the Senior Credit Agreement. In connection with the amendment, the Company incurred fees and expenses that are included in the amounts recorded above related to the amendment of the Term Loan.

As a result of borrowings and payments under the ABL Facility, at March 30, 2014, the Company had aggregate borrowing availability of approximately \$123,940, net of lender reserves of \$8,559 and outstanding letters of credit of \$49,942.

8 DERIVATIVE FINANCIAL INSTRUMENTS

Derivative financial instruments are used by the Company principally in the management of its interest rate, foreign currency exchange rate and raw material price exposures. The Company does not hold or issue derivative financial instruments for trading purposes. Derivative instruments are reported at fair value in the Condensed Consolidated Statements of Financial Position (Unaudited). When hedge accounting is elected at inception, the Company formally designates the financial instrument as a hedge of a specific underlying exposure and documents both the risk management objectives and strategies for undertaking the hedge. The Company formally assesses both at the inception and at least quarterly thereafter, whether the financial instruments that are used in hedging transactions are effective at offsetting changes in the forecasted cash flows of the related underlying exposure. Because of the high degree of effectiveness between the hedging instrument and the underlying exposure being hedged, fluctuations in the value of the derivative instruments are generally offset by changes in the forecasted cash flows of the underlying exposures being hedged. Any ineffective portion of a financial instrument's change in fair value is immediately recognized in earnings. For derivatives that are not designated as cash flow hedges, or do not qualify for hedge accounting treatment, the change in the fair value is also immediately recognized in earnings.

Fair Value of Derivative Instruments

The Company discloses its derivative instruments and hedging activities in accordance with ASC Topic 815: "Derivatives and Hedging" ("ASC 815").

The fair value of the Company's outstanding derivative contracts recorded as assets in the accompanying Condensed Consolidated Statements of Financial Position (Unaudited) are as follows:

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

Asset Derivatives		March 30, 2014	September 30, 2013
Derivatives designated as hedging instruments under ASC 815:			
Commodity contracts	Receivables—Other	\$252	\$416
Commodity contracts	Deferred charges and other	55	3
Foreign exchange contracts	Receivables—Other	1,950	1,719
Foreign exchange contracts	Deferred charges and other	34	—
Total asset derivatives designated as hedging instruments under ASC 815		2,291	2,138
Derivatives not designated as hedging instruments under ASC 815:			
Foreign exchange contracts	Receivables—Other	64	143
Total asset derivatives		\$2,355	\$2,281

The fair value of the Company's outstanding derivative contracts recorded as liabilities in the accompanying Condensed Consolidated Statements of Financial Position (Unaudited) are as follows:

Liability Derivatives		March 30, 2014	September 30, 2013
Derivatives designated as hedging instruments under ASC 815:			
Commodity contracts	Accounts payable	\$219	\$450
Foreign exchange contracts	Accounts payable	4,832	4,577
Foreign exchange contracts	Other long-term liabilities	228	65
Total liability derivatives designated as hedging instruments under ASC 815		\$5,279	\$5,092
Derivatives not designated as hedging instruments under ASC 815:			
Commodity contract	Accounts payable	46	55
Foreign exchange contracts	Accounts payable	2,236	5,323
Total liability derivatives		\$7,561	\$10,470

Changes in AOCI from Derivative Instruments

For derivative instruments that are designated and qualify as cash flow hedges, the effective portion of the gain or loss on the derivative is reported as a component of Accumulated Other Comprehensive Income ("AOCI") and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. Gains and losses on derivatives representing either hedge ineffectiveness or hedge components excluded from the assessment of effectiveness are recognized in current earnings. See Note 3, "Comprehensive Income (Loss)" for further information. The following table summarizes the impact of derivative instruments on the accompanying Condensed Consolidated Statement of Operations (Unaudited) for the three month period ended March 30, 2014, pretax:

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

Derivatives in ASC 815 Cash Flow Hedging Relationships	Amount of Gain (Loss) Recognized in AOCI on Derivatives (Effective Portion)	Location of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	Amount of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	Location of Gain (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing)	Amount of Gain (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing)
Commodity contracts	\$ (999)	Cost of goods sold	\$ 221	Cost of goods sold	\$ (203)
Foreign exchange contracts	(34)	Net sales	56	Net sales	—
Foreign exchange contracts	(781)	Cost of goods sold	(225)	Cost of goods sold	—
Total	\$ (1,814)		\$ 52		\$ (203)

The following table summarizes the impact of derivative instruments on the accompanying Condensed Consolidated Statement of Operations (Unaudited) for the six month period ended March 30, 2014, pretax:

Derivatives in ASC 815 Cash Flow Hedging Relationships	Amount of Gain (Loss) Recognized in AOCI on Derivatives (Effective Portion)	Location of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	Amount of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	Location of Gain (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing)	Amount of Gain (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing)
Commodity contracts	\$ 69	Cost of goods sold	\$ (48)	Cost of goods sold	\$ —
Foreign exchange contracts	147	Net sales	121	Net sales	—
Foreign exchange contracts	(1,133)	Cost of goods sold	(956)	Cost of goods sold	—
Total	\$ (917)		\$ (883)		\$ —

The following table summarizes the impact of derivative instruments on the accompanying Condensed Consolidated Statement of Operations (Unaudited) for the three month period ended March 31, 2013, pretax:

Derivatives in ASC 815 Cash Flow Hedging Relationships	Amount of Gain (Loss) Recognized in AOCI on Derivatives (Effective Portion)	Location of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	Amount of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	Location of Gain (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing)	Amount of Gain (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing)

Edgar Filing: Spectrum Brands Holdings, Inc. - Form 10-Q

				Amount	Excluded from
				Excluded from	Effectiveness Testing)
				Effectiveness	Testing)
				Testing)	
Commodity contracts	\$ (2,186)	Cost of goods sold	\$ 195	Cost of goods sold	\$ (36)
Foreign exchange contracts	168	Net sales	219	Net sales	—
Foreign exchange contracts	3,516	Cost of goods sold	(398)	Cost of goods sold	—
Total	\$ 1,498		\$ 16		\$ (36)

The following table summarizes the impact of derivative instruments on the accompanying Condensed Consolidated Statement of Operations (Unaudited) for the six month period ended March 31, 2013, pretax:

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

Derivatives in ASC 815 Cash Flow Hedging Relationships	Amount of Gain (Loss) Recognized in AOCI on Derivatives (Effective Portion)	Location of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	Amount of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	Location of Gain (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing)	Amount of Gain (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing)
Commodity contracts	\$ (2,418)	Cost of goods sold	\$ 98	Cost of goods sold	\$ (82)
Foreign exchange contracts	666	Net sales	340	Net sales	—
Foreign exchange contracts	3,167	Cost of goods sold	(865)	Cost of goods sold	—
Total	\$ 1,415		\$ (427)		\$ (82)

Other Changes in Fair Value of Derivative Contracts

For derivative instruments that are used to economically hedge the fair value of the Company's third party and intercompany foreign currency payments, commodity purchases and interest rate payments, the gain (loss) associated with the derivative contract is recognized in earnings in the period of change. During the three month periods ended March 30, 2014 and March 31, 2013, the Company recognized the following gains (losses) on these derivative contracts:

Derivatives Not Designated as Hedging Instruments Under ASC 815	Amount of Gain (Loss) Recognized in Income on Derivatives		Location of Gain (Loss) Recognized in Income on Derivatives
	2014	2013	
Commodity contracts	\$3	\$—	Cost of goods sold
Foreign exchange contracts	(148)	1,788	Other expense, net
Total	\$ (145)	\$ 1,788	

During the six month periods ended March 30, 2014 and March 31, 2013, the Company recognized the following gains (losses) on these derivative contracts:

Derivatives Not Designated as Hedging Instruments Under ASC 815	Amount of Gain (Loss) Recognized in Income on Derivatives		Location of Gain (Loss) Recognized in Income on Derivatives
	2014	2013	
Commodity contracts	\$(61)	\$—	Cost of goods sold
Foreign exchange contracts	648	(2,311)	Other expense, net
Total	\$ 587	\$(2,311)	
Credit Risk			

The Company is exposed to the risk of default by the counterparties with which it transacts and generally does not require collateral or other security to support financial instruments subject to credit risk. The Company monitors counterparty credit risk on an individual basis by periodically assessing each such counterparty's credit rating exposure. The maximum loss due to credit risk equals the fair value of the gross asset derivatives that are concentrated with certain domestic and foreign financial institution counterparties. The Company considers these exposures when measuring its credit reserve on its derivative assets, which was \$5 at both March 30, 2014 and September 30, 2013. The Company's standard contracts do not contain credit risk related contingent features whereby the Company would be required to post additional cash collateral as a result of a credit event. However, the Company is typically required to post collateral in the normal course of business to offset its liability positions. At March 30, 2014 and September 30, 2013, the Company had posted cash collateral of \$0 and \$450, respectively, related to such liability positions. In addition, at March 30, 2014 and September 30, 2013, the Company had no posted standby letters of credit related to such liability positions. The cash

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

collateral is included in Current Assets—Receivables-Other within the accompanying Condensed Consolidated Statements of Financial Position (Unaudited).

Derivative Financial Instruments

Cash Flow Hedges

When appropriate, the Company uses interest rate swaps to manage its interest rate risk. The swaps are designated as cash flow hedges with the changes in fair value recorded in AOCI and as a derivative hedge asset or liability, as applicable. The swaps settle periodically in arrears with the related amounts for the current settlement period payable to, or receivable from, the counter-parties included in accrued liabilities or receivables, respectively, and recognized in earnings as an adjustment to interest expense from the underlying debt to which the swap is designated. At March 30, 2014 and September 30, 2013, the Company did not have any interest rate swaps outstanding.

The Company periodically enters into forward foreign exchange contracts to hedge the risk from forecasted foreign currency denominated third party and intercompany sales or payments. These obligations generally require the Company to exchange foreign currencies for U.S. Dollars, Euros, Pounds Sterling, Australian Dollars, Brazilian Reals, Mexican Pesos, Canadian Dollars or Japanese Yen. These foreign exchange contracts are cash flow hedges of fluctuating foreign exchange related to sales of product or raw material purchases. Until the sale or purchase is recognized, the fair value of the related hedge is recorded in AOCI and as a derivative hedge asset or liability, as applicable. At the time the sale or purchase is recognized, the fair value of the related hedge is reclassified as an adjustment to Net sales or purchase price variance in Cost of goods sold. At March 30, 2014, the Company had a series of foreign exchange derivative contracts outstanding through September 2014 with a contract value of \$223,071. The derivative net loss on these contracts recorded in AOCI by the Company at March 30, 2014 was \$2,389, net of tax benefit of \$686. At March 30, 2014, the portion of derivative net loss estimated to be reclassified from AOCI into earnings by the Company over the next 12 months is \$2,238, net of tax.

The Company is exposed to risk from fluctuating prices for raw materials, specifically zinc and brass used in its manufacturing processes. The Company hedges a portion of the risk associated with the purchase of these materials through the use of commodity swaps. The hedge contracts are designated as cash flow hedges with the fair value changes recorded in AOCI and as a hedge asset or liability, as applicable. The unrecognized changes in fair value of the hedge contracts are reclassified from AOCI into earnings when the hedged purchase of raw materials also affects earnings. The swaps effectively fix the floating price on a specified quantity of raw materials through a specified date. At March 30, 2014, the Company had a series of zinc swap contracts outstanding through June 2015 for 7 tons with a contract value of \$13,717. At March 30, 2014, the Company had a series of brass swap contracts outstanding through June 2015 for 1 ton with a contract value of \$5,731. The derivative net gain on these contracts recorded in AOCI by the Company at March 30, 2014 was \$45, net of tax expense of \$36. At March 30, 2014, the portion of derivative net loss estimated to be reclassified from AOCI into earnings by the Company over the next 12 months is \$4, net of tax.

Derivative Contracts

The Company periodically enters into forward and swap foreign exchange contracts to economically hedge the risk from third party and intercompany payments resulting from existing obligations. These obligations generally require the Company to exchange foreign currencies for U.S. Dollars, Canadian Dollars, Euros or Australian Dollars. These foreign exchange contracts are fair value hedges of a related liability or asset recorded in the accompanying Condensed Consolidated Statements of Financial Position (Unaudited). The gain or loss on the derivative hedge contracts is recorded in earnings as an offset to the change in value of the related liability or asset at each period end. At March 30, 2014 and September 30, 2013, the Company had \$120,531 and \$108,480, respectively, of notional value for such foreign exchange derivative contracts outstanding.

The Company periodically enters into commodity swap contracts to economically hedge the risk from fluctuating prices for raw materials, specifically the pass-through of market prices for silver used in manufacturing purchased

watch batteries. The Company hedges a portion of the risk associated with these materials through the use of commodity swaps. The swap contracts are designated as economic hedges with the unrealized gain or loss recorded in earnings and as an asset or liability at each period end. The unrecognized changes in fair value of the hedge contracts are adjusted through earnings when the realized gains or losses affect earnings upon settlement of the hedges. The swaps effectively fix the floating price on a specified quantity of silver through a specified date. At March 30, 2014, the Company had a series of such swap contracts outstanding through April 2014 for 15 troy ounces with a contract value of \$295. At September 30, 2013, the Company had a series of such swap contracts outstanding through April 2014 for 45 troy ounces with a contract value of \$980.

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

9 FAIR VALUE OF FINANCIAL INSTRUMENTS

The Company's net derivative portfolio as of March 30, 2014, contains Level 2 instruments and consists of commodity and foreign exchange contracts. The fair values of these instruments as of March 30, 2014 were as follows ((liability)/asset):

	Level 1	Level 2	Level 3	Total
Assets:				
Commodity contracts	\$—	\$307	\$—	\$307
Foreign exchange contracts	—	2,048	—	2,048
Total Assets	\$—	\$2,355	\$—	\$2,355
Liabilities:				
Commodity contracts	\$—	\$(265)	\$—	\$(265)
Foreign exchange contracts	—	(7,296)	—	(7,296)
Total Liabilities	\$—	\$(7,561)	\$—	\$(7,561)

The Company's net derivative portfolio as of September 30, 2013, contains Level 2 instruments and consists of commodity and foreign exchange contracts. The fair values of these instruments as of September 30, 2013 were as follows:

	Level 1	Level 2	Level 3	Total
Assets:				
Commodity contracts	\$—	\$419	\$—	\$419
Foreign exchange contracts	—	1,862	—	1,862
Total Assets	\$—	\$2,281	\$—	\$2,281
Liabilities:				
Commodity contracts	\$—	\$(505)	\$—	\$(505)
Foreign exchange contracts	—	(9,965)	—	(9,965)
Total Liabilities	\$—	\$(10,470)	\$—	\$(10,470)

The carrying values of cash and cash equivalents, accounts and notes receivable, accounts payable and non-publicly traded debt approximate fair value. The fair values of long-term publicly traded debt are based on unadjusted quoted market prices (Level 1) and derivative financial instruments are generally based on quoted or observed market prices (Level 2).

The carrying values of goodwill, intangible assets and other long-lived assets are tested annually, or more frequently if an event occurs that indicates an impairment loss may have been incurred, using fair value measurements with unobservable inputs (Level 3).

The carrying amounts and fair values of the Company's financial instruments are summarized as follows ((liability)/asset):

	March 30, 2014		September 30, 2013	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Total debt	\$(3,429,512)	\$(3,568,284)	\$(3,218,863)	\$(3,297,411)
Commodity swap and option agreements	42	42	(86)	(86)

Foreign exchange forward agreements	(5,248)	(5,248)	(8,103)	(8,103)
-------------------------------------	--------	---	--------	---	--------	---	--------	---

10EMPLOYEE BENEFIT PLANS

Pension Benefits

20

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

The Company has various defined benefit pension plans covering some of its employees in the U.S. and certain employees in other countries, including the United Kingdom, the Netherlands, Germany, Guatemala, Brazil, Mexico and Taiwan. These pension plans generally provide benefits of stated amounts for each year of service.

The Company's results of operations for the three and six month periods ended March 30, 2014 and March 31, 2013 reflect the following pension and deferred compensation benefit costs:

	Three Months Ended		Six Months Ended	
	2014	2013	2014	2013
Components of net periodic pension benefit and deferred compensation benefit cost				
Service cost	\$852	\$825	\$1,703	\$1,549
Interest cost	2,612	2,464	5,224	4,827
Expected return on assets	(2,456)	(2,196)	(4,912)	(4,392)
Amortization of prior year service cost	16	—	32	—
Recognized net actuarial loss	371	520	742	1,039
Employee contributions	(16)	(46)	(31)	(92)
Net periodic benefit cost	\$1,379	\$1,567	\$2,758	\$2,931

The Company funds its U.S. pension plans in accordance with the Internal Revenue Service defined guidelines and, where applicable, in amounts sufficient to satisfy the minimum funding requirements of applicable laws. Additionally, in compliance with the Company's funding policy, annual contributions to non-U.S. defined benefit plans are equal to the actuarial recommendations or statutory requirements in the respective countries. The Company's contributions to its pension and deferred compensation plans for the three and six month periods ended March 30, 2014 and March 31, 2013 were as follows:

	Three Months Ended		Six Months Ended	
	2014	2013	2014	2013
Pension and deferred compensation contributions				
Contributions made during period	\$2,107	\$1,095	\$5,439	\$1,702

The Company sponsors a defined contribution pension plan for its domestic salaried employees, which allows participants to make contributions by salary reduction pursuant to Section 401(k) of the Internal Revenue Code. The Company also sponsors defined contribution pension plans for employees of certain foreign subsidiaries. Company contributions charged to operations, including discretionary amounts, for the three and six month periods ended March 30, 2014 were \$3,142 and \$7,273, respectively. Company contributions charged to operations, including discretionary amounts, for the three and six month periods ended March 31, 2013 were \$1,635 and \$2,814, respectively.

11 INCOME TAXES

The Company's effective tax rates for the three and six month periods ended March 30, 2014 were 24% and 21%, respectively. The Company's effective tax rates for the three and six month periods ended March 31, 2013 were (246)% and (263)%, respectively. For the three and six month periods ended March 30, 2014, the Company's effective tax rate differs from the U.S. federal statutory rate of 35% principally due to: (i) income earned outside the U.S. that is subject to statutory rates lower than 35%; and (ii) a tax benefit recognized as a result of a Mexican tax law change. For the three and six month periods ended March 31, 2013, the Company's effective tax rate differs from the U.S. statutory rate principally due to: (i) losses in the U.S. and certain foreign jurisdictions for which no tax benefit can be

recognized due to full valuation allowances that have been provided on the Company's net operating loss carryforward tax benefits and other deferred tax assets; (ii) deferred income tax expense related to the change in book versus tax basis of indefinite lived intangibles, which are amortized for tax purposes but not for book purposes; and (iii) the reversal of U.S. valuation allowances of \$3,359 and \$49,291 as a result of the HHI Business acquisition. Additionally, in the three and six months ended March 31, 2013, the pretax consolidated income was close to break even, resulting in a higher effective tax rate.

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

During the six months ended March 30, 2014, the Company recorded a one-time reduction of \$178,716 to its U.S. net operating loss carryforwards from actual and deemed repatriation of foreign earnings resulting from internal restructuring and external debt refinancing activities. The Company has a full valuation allowance on its U.S. net operating loss carryforwards; therefore there was no material impact on the Company's quarterly or projected annual income tax expense.

The Company records the impact of a tax position if it concludes that the position is more likely than not sustainable upon audit, based on the technical merits of the position. At March 30, 2014 and September 30, 2013, the Company had \$11,705 and \$13,807, respectively, of unrecognized tax benefits related to uncertain tax positions. The Company also had approximately \$3,892 and \$3,671, respectively, of accrued interest and penalties related to the uncertain tax positions at those dates. Interest and penalties related to uncertain tax positions are reported as Income tax expense. As of March 30, 2014, certain of the Company's legal entities in various jurisdictions are undergoing income tax audits. The Company cannot predict the ultimate outcome of the examinations; however, it is reasonably possible that during the next 12 months some portion of previously unrecognized tax benefits could be recognized.

12 SEGMENT RESULTS

The Company manages its business in four vertically integrated, product-focused reporting segments: (i) Global Batteries & Appliances; (ii) Global Pet Supplies; (iii) Home and Garden; and (iv) Hardware & Home Improvement. The results of the HHI Business operations, excluding certain assets of Tong Lung Metal Industry Co. Ltd., a Taiwan Corporation (the "TLM Business"), which was acquired on April 8, 2013, are included in the Company's Condensed Consolidated Statements of Operations (Unaudited) since December 17, 2012. The results of the TLM Business operations are included in the Company's Condensed Consolidated Statements of Operations (Unaudited) since April 8, 2013. The financial results related to the HHI Business are reported as a separate business segment, Hardware & Home Improvement.

The results of The Liquid Fence Company, Inc. ("Liquid Fence") since January 2, 2014 are included in the Company's Condensed Consolidated Statements of Operations (Unaudited) and are reported as part of the Home and Garden segment.

Global strategic initiatives and financial objectives for each reportable segment are determined at the corporate level. Each reportable segment is responsible for implementing defined strategic initiatives and achieving certain financial objectives and has a general manager responsible for the sales and marketing initiatives and financial results for product lines within that segment.

Net sales and Cost of goods sold from transactions with other business segments have been eliminated. The gross contribution of intersegment sales is included in the segment selling the product to the external customer. Segment net sales are based upon the segment from which the product is shipped.

The operating segment profits do not include restructuring and related charges, acquisition and integration related charges, interest expense, interest income and income tax expense. Corporate expenses primarily include general and administrative expenses and global long-term incentive compensation plan costs which are evaluated on a consolidated basis and not allocated to the Company's operating segments. All depreciation and amortization included in income from operations is related to operating segments or corporate expense. Costs are identified to operating segments or corporate expense according to the function of each cost center.

All capital expenditures are related to operating segments. Variable allocations of assets are not made for segment reporting.

Segment information for the three and six month periods ended March 30, 2014 and March 31, 2013 is as follows:

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

	Three Months Ended		Six Months Ended	
	2014	2013	2014	2013
Net sales to external customers				
Consumer batteries	\$211,353	\$199,747	\$475,838	\$470,728
Small appliances	152,487	154,647	369,269	374,707
Electric shaving and grooming	55,056	53,309	145,606	146,236
Electric personal care	61,976	60,929	149,488	142,972
Global Batteries & Appliances	480,872	468,632	1,140,201	1,134,643
Hardware & Home Improvement	266,930	256,677	545,309	290,659
Global Pet Supplies	159,391	160,436	288,533	300,199
Home and Garden	114,495	102,011	148,245	132,523
Total segments	\$1,021,688	\$987,756	\$2,122,288	\$1,858,024
	Three Months Ended		Six Months Ended	
	2014	2013	2014	2013
Segment profit				
Global Batteries & Appliances	\$44,248	\$41,415	\$141,442	\$136,792
Hardware & Home Improvement	34,759	6,730	74,817	3,520
Global Pet Supplies	20,623	20,332	33,589	36,273
Home and Garden	23,059	20,792	21,849	16,531
Total segments	122,689	89,269	271,697	193,116
Corporate expense	15,992	17,076	30,013	25,343
Acquisition and integration related charges	6,281	11,999	11,784	32,811
Restructuring and related charges	7,809	7,903	12,301	14,491
Interest expense	47,393	60,355	104,380	130,242
Other expense, net	784	3,766	1,629	5,328
Income (loss) from continuing operations before income taxes	\$44,430	\$(11,830)	\$111,590	\$(15,099)

On February 8, 2013, the Venezuelan government announced the formal devaluation of its currency, the Bolivar fuerte, relative to the U.S. dollar. As Venezuela continues to be considered a highly inflationary economy, the functional currency of the Company's Venezuelan subsidiary is the U.S. dollar. Therefore, the Company remeasured the local statement of financial position of its Venezuela entity as of February 8, 2013 to reflect the impact of the devaluation to the official exchange rate from 4.3 to 6.3 Bolivar fuerte per U.S. dollar. The effect of the devaluation of the Bolivar fuerte was recorded in other expense, net and resulted in a \$1,953 reduction to the Company's pretax income during the three and six month periods ended March 31, 2013.

	March 30, 2014	September 30, 2013
Segment total assets		
Global Batteries & Appliances	\$2,302,631	\$2,360,733
Hardware & Home Improvement	1,721,824	1,735,629
Global Pet Supplies	981,939	948,832
Home and Garden	615,871	500,559
Total segment assets	5,622,265	5,545,753
Corporate	65,313	80,920

Total assets at period end	\$5,687,578	\$5,626,673
----------------------------	-------------	-------------

13 RESTRUCTURING AND RELATED CHARGES

23

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

The Company reports restructuring and related charges associated with manufacturing and related initiatives in Cost of goods sold. Restructuring and related charges reflected in Cost of goods sold include, but are not limited to, termination, compensation and related costs associated with manufacturing employees, asset impairments relating to manufacturing initiatives, and other costs directly related to the restructuring or integration initiatives implemented. The Company reports restructuring and related charges relating to administrative functions in Operating expenses, such as initiatives impacting sales, marketing, distribution, or other non-manufacturing functions. Restructuring and related charges reflected in Operating expenses include, but are not limited to, termination and related costs, any asset impairments relating to the functional areas described above, and other costs directly related to the initiatives. The following table summarizes restructuring and related charges incurred by segment for the three and six month periods ended March 30, 2014 and March 31, 2013:

	Three Months Ended		Six Months Ended	
	2014	2013	2014	2013
Cost of goods sold:				
Global Batteries & Appliances	\$(44) \$449	\$496	\$814
Hardware & Home Improvement	1,055	1,128	2,251	1,128
Global Pet Supplies	28	1,022	27	1,743
Total restructuring and related charges in cost of goods sold	1,039	2,599	2,774	3,685
Operating expenses:				
Global Batteries & Appliances	4,944	1,400	6,722	2,355
Hardware & Home Improvement	832	1,553	843	1,553
Global Pet Supplies	986	2,105	1,290	6,336
Home and Garden	—	183	—	367
Corporate	8	63	672	195
Total restructuring and related charges in operating expenses	6,770	5,304	9,527	10,806
Total restructuring and related charges	\$7,809	\$7,903	\$12,301	\$14,491

Global Expense Rationalization Initiatives Summary

During the third quarter of the fiscal year ended September 30, 2013, the Company implemented a series of initiatives throughout the Company to reduce operating costs (the “Global Expense Rationalization Initiatives”). These initiatives consist of headcount reductions primarily in the Global Batteries & Appliances segment and within Corporate. Costs associated with these initiatives, which are expected to be incurred through December 31, 2014, are currently projected to total approximately \$23,100.

The Company recorded \$5,796 and \$8,720 of pretax restructuring and related charges during the three and six month periods ended March 30, 2014, respectively, and no pretax restructuring and related charges during the three and six month periods ended March 31, 2013, related to the Global Expense Rationalization Initiatives.

The following table summarizes the remaining accrual balance associated with the Global Expense Rationalization Initiatives and the activity during the six month period ended March 30, 2014:

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

	Termination Benefits	Other Costs	Total
Accrual balance at September 30, 2013	\$7,320	\$(35) \$7,285
Provisions	1,354	1,124	2,478
Cash expenditures	(4,208) —	(4,208
Non-cash items	256	—	256
Accrual balance at March 30, 2014	\$4,722	\$1,089	\$5,811
Expensed as incurred ^(A)	\$1,458	\$4,784	\$6,242

(A) Consists of amounts not impacting the accrual for restructuring and related charges.

The following table summarizes the expenses incurred during the six month period ended March 30, 2014, the cumulative amount incurred to date and the total future costs expected to be incurred associated with the Global Expense Rationalization Initiatives by operating segment:

	Global Batteries & Appliances	Global Pet Supplies	Corporate	Total
Restructuring and related charges during the six month period ended March 30, 2014	\$7,239	\$809	\$672	\$8,720
Restructuring and related charges since initiative inception	\$17,310	\$809	\$1,920	\$20,039
Total future restructuring and related charges expected	\$2,289	\$600	\$133	\$3,022

Global Cost Reduction Initiatives Summary

During the fiscal year ended September 30, 2009, the Company implemented a series of initiatives within the Global Batteries & Appliances segment, the Global Pet Supplies segment and the Home and Garden segment to reduce operating costs, and to evaluate opportunities to improve the Company's capital structure (the "Global Cost Reduction Initiatives"). These initiatives included headcount reductions and the exit of certain facilities within each of these segments. These initiatives also included consultation, legal and accounting fees related to the evaluation of the Company's capital structure. Costs associated with these initiatives, which are expected to be incurred through January 31, 2015, are projected to total approximately \$100,700.

The Company recorded \$143 and \$520 of pretax restructuring and related charges during the three and six month periods ended March 30, 2014, respectively, and \$5,176 and \$11,647 of pretax restructuring and related charges during the three and six month periods ended March 31, 2013, respectively, related to the Global Cost Reduction Initiatives.

The following table summarizes the remaining accrual balance associated with the Global Cost Reduction Initiatives and the activity during the six month period ended March 30, 2014:

	Termination Benefits	Other Costs	Total
Accrual balance at September 30, 2013	\$4,927	\$424	\$5,351
Provisions	203	(88) 115
Cash expenditures	(2,519) (470) (2,989
Non-cash items	4	(4) —

Edgar Filing: Spectrum Brands Holdings, Inc. - Form 10-Q

Accrual balance at March 30, 2014	\$2,615	\$(138) \$2,477
Expensed as incurred ^(A)	\$14	\$391	\$405

(A) Consists of amounts not impacting the accrual for restructuring and related charges.

25

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

The following table summarizes the expenses incurred during the six month period ended March 30, 2014, the cumulative amount incurred to date and the total future costs expected to be incurred associated with the Global Cost Reduction Initiatives by operating segment:

	Global Batteries & Appliances	Global Pet Supplies	Home and Garden	Corporate	Total
Restructuring and related charges during the six month period ended March 30, 2014	\$ 11	\$ 509	\$—	\$—	\$520
Restructuring and related charges since initiative inception	\$25,424	\$48,657	\$18,219	\$7,591	\$99,891
Total future restructuring and related charges expected	\$500	\$300	\$—	\$—	\$800

The Company recorded \$1,887 and \$3,094 of restructuring and related charges during the three and six month periods ended March 30, 2014, respectively, and \$2,681 of restructuring and related charges during the both three and six month periods ended March 31, 2013, related to initiatives implemented by the HHI Business prior to the Company's acquisition on December 17, 2012.

In connection with other restructuring efforts, the Company recorded \$(17) and \$(33) of pretax restructuring and related charges during the three and six month periods ended March 30, 2014, respectively, and \$46 and \$163 of pretax restructuring and related charges during the three and six month periods ended March 31, 2013, respectively.

14 COMMITMENTS AND CONTINGENCIES

The Company has provided for the estimated costs associated with environmental remediation activities at some of its current and former manufacturing sites. The Company believes that any additional liability which may result from resolution of these matters in excess of the amounts provided of approximately \$4,724, will not have a material adverse effect on the financial condition, results of operations or cash flows of the Company.

The Company is a defendant in various matters of litigation generally arising out of the ordinary course of business. The Company does not believe that the resolution of any such matters or proceedings presently pending will have a material adverse effect on its results of operations, financial condition, liquidity or cash flows.

15 ACQUISITIONS

In accordance with ASC Topic 805, "Business Combinations" ("ASC 805"), the Company accounts for acquisitions by applying the acquisition method of accounting. The acquisition method of accounting requires, among other things, that the assets acquired and liabilities assumed in a business combination be measured at their fair values as of the closing date of the acquisition.

HHI Business

On December 17, 2012, the Company completed the cash acquisition of the HHI Business from Stanley Black & Decker. A portion of the HHI Business, consisting of the purchase of the TLM Business, closed on April 8, 2013.

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

Supplemental Pro Forma Information

The following reflects the Company's pro forma results had the results of the HHI Business been included for all periods presented.

	Three Months Ended		Six Months Ended	
	2014	2013	2014	2013
Net sales:				
Reported Net sales	\$ 1,021,688	\$987,756	\$2,122,288	\$1,858,024
HHI Business adjustment (1)	—	—	—	191,777
Pro forma Net sales	\$ 1,021,688	\$987,756	\$2,122,288	\$2,049,801
Net income (loss):				
Reported Net income (loss) (2) (3)	\$33,874	\$(40,976)	\$88,303	\$(54,858)
HHI Business adjustment (1)	—	—	—	4,942
Pro forma Net income (loss)	\$33,874	\$(40,976)	\$88,303	\$(49,916)
Basic income (loss) per share:				
Reported Basic income (loss) per share	\$0.64	\$(0.79)	\$1.68	\$(1.05)
HHI Business adjustment (1)	—	—	—	0.10
Pro forma Basic income (loss) per share	\$0.64	\$(0.79)	\$1.68	\$(0.95)
Diluted income (loss) per share (4):				
Reported Diluted income (loss) per share	\$0.64	\$(0.79)	\$1.67	\$(1.05)
HHI Business adjustment (1)	—	—	—	0.10
Pro forma Diluted income (loss) per share	\$0.64	\$(0.79)	\$1.67	\$(0.95)

The results related to the HHI Business adjustment do not include the TLM Business as stand alone financial data (1) is not available for the periods presented. The TLM Business is not deemed material to the operating results of the Company.

(2) Included in Reported Net loss for the three and six month periods ended March 31, 2013, are adjustments of \$3,359 and \$49,291, respectively, to record the income tax benefit resulting from the reversal of U.S. valuation allowances on deferred tax assets as a result of the HHI Business acquisition. For information pertaining to the income tax benefit, see Note 11, "Income Taxes."

(3) Included in Reported Net income for the three and six month periods ended March 30, 2014, is \$3,711 and \$7,848, respectively, of Acquisition and integration related charges as a result of the HHI Business acquisition. Included in Reported Net loss for the three and six month periods ended March 31, 2013, is \$10,142 and \$24,753, respectively, of Acquisition and integration related charges as a result of the HHI Business acquisition. For information pertaining to Acquisition and integration related charges, see Note 2, "Significant Accounting Policies - Acquisition and Integration Related Charges."

(4) For the three and six month periods ended March 31, 2013, the Company has not assumed the exercise of common stock equivalents as the impact would be antidilutive due to the GAAP losses reported.

Liquid Fence

On January 2, 2014, the Company completed the \$35,800 acquisition of Liquid Fence, a producer of animal repellents. This acquisition was not significant individually.

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

The following table summarizes the consideration paid for Liquid Fence:

Cash paid to seller at close	\$24,800
Promissory note due to seller	9,500
Contingent consideration	1,500
Preliminary purchase price	\$35,800

The promissory note will be paid in four semi-annual installments over 24 months from the close of the transaction.

The results of Liquid Fence's operations since January 2, 2014 are included in the Company's Condensed Consolidated Statements of Operations (Unaudited) and are reported as part of the Home and Garden segment.

Preliminary Valuation of Assets and Liabilities

The assets acquired and liabilities assumed in the Liquid Fence acquisition have been measured at their fair values at January 2, 2014 as set forth below. The excess of the purchase price over the fair values of the net tangible assets and identifiable intangible assets was recorded as goodwill, which includes value associated with the assembled workforce including an experienced research team, and is expected to be deductible for income tax purposes. The preliminary fair values recorded were determined based upon a valuation and the estimates and assumptions used in such valuation are subject to change, which could be significant, within the measurement period (up to one year from the acquisition date). The primary areas of acquisition accounting that are not yet finalized relate to amounts for intangible assets, contingent liabilities and residual goodwill.

The preliminary fair values recorded for the assets acquired and liabilities assumed for Liquid Fence are as follows:

Cash	\$46
Accounts receivable	1,194
Inventories	2,195
Property, plant and equipment, net	59
Intangible assets	26,900
Total assets acquired	\$30,394
Total liabilities assumed	1,640
Total identifiable net assets	28,754
Goodwill	7,046
Total identifiable net assets	\$35,800

Preliminary Pre-Acquisition Contingencies Assumed

The Company has evaluated and continues to evaluate pre-acquisition contingencies relating to Liquid Fence that existed as of the acquisition date. Based on the evaluation to date, the Company has preliminarily determined that certain pre-acquisition contingencies are probable in nature and estimable as of the acquisition date. Accordingly, the Company has preliminarily recorded its best estimates for these contingencies as part of the preliminary purchase accounting for Liquid Fence. The Company continues to gather information relating to all pre-acquisition contingencies that it has assumed from Liquid Fence. Any changes to the pre-acquisition contingency amounts recorded during the measurement period will be included in the final valuation and related amounts recognized. Subsequent to the end of the measurement period, any adjustments to pre-acquisition contingency amounts will be reflected in the Company's results of operations.

Preliminary Valuation Adjustments

The Company performed a preliminary valuation of the acquired trade names, proprietary technology assets, customer relationships and a contingent earn-out liability at January 2, 2014. A summary of the significant key inputs is as follows:

The Company valued the technology assets related to formulas and processes, using the income approach, specifically the excess earnings method. Under this method, the asset value was determined by estimating the earnings attributable to the technology assets, adjusted for contributory asset charges. In

Table of Contents

SPECTRUM BRANDS HOLDINGS, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited) – (Continued)

(Amounts in thousands, except per share figures)

estimating the fair value of the technology, Net sales and associated earnings were forecasted and adjusted for a technical obsolescence factor to isolate the forecasted sales and earnings attributable to the acquired technology assets. The forecasted technology earnings were discounted to present value to arrive at the concluded fair value. The Company anticipates using the technology asset over a useful life of 17 years which is generally determined by assessing the time period in which substantially all of the discounted cash flows are expected to be generated. The technology asset was valued at approximately \$20,500 under this approach.

The Company valued an indefinite-lived trade name using the income approach, specifically the relief from royalty method. Under this method, the asset value was determined by estimating the hypothetical royalties that would have to be paid if the trade name was not owned. Royalty rates were selected based on consideration of several factors, including prior transactions of Liquid Fence, related trademarks and trade names, other similar trademark licensing and transaction agreements and the relative profitability and perceived contribution of the trademarks and trade names. Trade name and trademarks were valued at \$5,100 under this approach.

The Company valued customer relationships using the distributor approach. Under this method, the asset value was determined by estimating the hypothetical earnings before interest and taxes ("EBIT") that a comparable distributor would earn, further adjusted for contributory asset charges. In determining the fair value of the customer relationships, the distributor approach values the intangible asset at the present value of the incremental after-tax cash flows. The customer relationships were valued at \$1,300 under this approach and will be amortized over 15 years.

The Company valued a contingent liability related to additional payments that may be made to the selling company. This liability was calculated based on the probability weighted present value of expected payments. This contingent liability is based on the achievement of specific revenue milestones through both January 31, 2015 and January 31, 2016. The contingent liability was valued at \$1,500 under this approach.

16 NEW ACCOUNTING PRONOUNCEMENTS

Presentation of Unrecognized Tax Benefit

In July 2013, the Financial Accounting Standards Board issued new accounting guidance which requires entities to present unrecognized tax benefits as a reduction of a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward, except to the extent the net operating loss carryforwards or tax credit carryforwards are not available to be used at the reporting date to settle additional income taxes, and the entity does not intend to use them for this purpose. The new accounting guidance is consistent with how the Company has historically presented unrecognized tax benefits in its Condensed Consolidated Statements of Financial Position (Unaudited), and therefore, the Company does not expect this guidance to have a significant impact on its consolidated financial statements.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Introduction

Spectrum Brands Holdings, Inc., a Delaware corporation ("SB Holdings"), is a diversified global branded consumer products company. SB Holdings' common stock trades on the New York Stock Exchange (the "NYSE") under the symbol "SPB."

Unless the context indicates otherwise, the terms the "Company," "Spectrum," "we," "our" or "us" are used to refer to SB Holdings and its subsidiaries.

Business Overview

We manufacture and market alkaline, zinc carbon and hearing aid batteries, herbicides, insecticides and repellants and specialty pet supplies. We design and market rechargeable batteries, battery-powered lighting products, electric shavers and accessories, grooming products and hair care appliances. We also design, market and distribute a broad range of branded small household appliances and personal care products. We design, market, distribute and sell certain hardware, home improvement and plumbing products, and are a leading U.S. provider of residential locksets and builders' hardware and a leading provider of faucets. Our manufacturing and product development facilities are located in the United States ("U.S."), Europe, Latin America and Asia. Substantially all of our rechargeable batteries, chargers and portable lighting products, shaving and grooming products, small household appliances and personal care products are manufactured by third-party suppliers, primarily located in Asia.

We sell our products in approximately 140 countries through a variety of trade channels, including retailers, wholesalers and distributors, hearing aid professionals, industrial distributors and original equipment manufacturers ("OEMs") and enjoy strong name recognition in our markets under the Rayovac, VARTA and Remington brands, each of which has been in existence for more than 80 years, and under the Tetra, 8-in-1, Dingo, Nature's Miracle, Spectracide, Cutter, Hot Shot, Black & Decker, George Foreman, Russell Hobbs, Farberware, Black Flag, FURminator, Kwikset, Weiser, Baldwin, National Hardware, Stanley, FANAL, Pfister and various other brands. Our diversified global branded consumer products have positions in seven major product categories: consumer batteries, small appliances, pet supplies, electric shaving and grooming, electric personal care, home and garden controls, and hardware and home improvement.

Our chief operating decision-maker manages the businesses in four vertically integrated, product-focused reporting segments: (i) Global Batteries & Appliances, which consists of our worldwide battery, electric shaving and grooming, electric personal care, and small appliances primarily in the kitchen and home product categories ("Global Batteries & Appliances"); (ii) Global Pet Supplies, which consists of our worldwide pet supplies business ("Global Pet Supplies"); (iii) Home and Garden, which consists of our home and garden and insect control business ("Home and Garden"); and (iv) Hardware & Home Improvement, which consists of the Company's worldwide hardware, home improvement and plumbing business ("Hardware & Home Improvement"). Management reviews our performance based on these segments. For information pertaining to our business segments, see Note 12, "Segment Results" of Notes to Condensed Consolidated Financial Statements (Unaudited), included in this Quarterly Report on Form 10-Q.

Global and geographic strategic initiatives and financial objectives are determined at the corporate level. Each business segment is responsible for implementing defined strategic initiatives and achieving certain financial objectives and has a general manager responsible for sales and marketing initiatives and the financial results for all product lines within that business segment.

Our operating performance is influenced by a number of factors including: general economic conditions; foreign exchange fluctuations; trends in consumer markets; consumer confidence and preferences; our overall product line mix, including pricing and gross margin, which vary by product line and geographic market; pricing of certain raw materials and commodities; energy and fuel prices; and our general competitive position, especially as impacted by our competitors' advertising and promotional activities and pricing strategies.

Results of Operations

Fiscal Quarter and Fiscal Six Months Ended March 30, 2014 Compared to Fiscal Quarter and Fiscal Six Months Ended March 31, 2013

In this Quarterly Report on Form 10-Q we refer to the three month period ended March 30, 2014 as the "Fiscal 2014 Quarter," the six month period ended March 30, 2014 as the "Fiscal 2014 Six Months," the three month period ended

March 31, 2013 as the "Fiscal 2013 Quarter," and the six month period ended March 31, 2013 as the "Fiscal 2013 Six Months."

30

Table of Contents

Net Sales. Net sales for the Fiscal 2014 Quarter increased \$34 million to \$1,022 million from \$988 million in the Fiscal 2013 Quarter, a 3% increase. The following table details the principal components of the change in net sales from the Fiscal 2013 Quarter to the Fiscal 2014 Quarter (in millions):

	Net Sales
Fiscal 2013 Quarter Net Sales	\$988
Increase in consumer batteries	14
Increase in home and garden control products	13
Increase in hardware and home improvement products	10
Increase in electric shaving and grooming products	2
Increase in electronic personal care products	2
Increase in small appliances	1
Decrease in pet supplies	(2)
Foreign currency impact, net	(6)
Fiscal 2014 Quarter Net Sales	\$1,022

Net sales for the Fiscal 2014 Six Months increased \$264 million to \$2,122 million from \$1,858 million in the Fiscal 2013 Six Months, a 14% increase. The following table details the principal components of the change in net sales from the Fiscal 2013 Six Months to the Fiscal 2014 Six Months (in millions):

	Net Sales
Fiscal 2013 Six Months Net Sales	\$1,858
Increase in hardware and home improvement products	255
Increase in home and garden control products	15
Increase in electric personal care products	7
Increase in consumer batteries	6
Decrease in pet supplies	(12)
Foreign currency impact, net	(7)
Fiscal 2014 Six Months Net Sales	\$2,122

Consolidated net sales by product line for the Fiscal 2014 Quarter, the Fiscal 2013 Quarter, the Fiscal 2014 Six Months and the Fiscal 2013 Six Months are as follows (in millions):

	Fiscal Quarter		Fiscal Six Months	
	2014	2013	2014	2013
Product line net sales				
Consumer batteries	\$211	\$200	\$476	\$471
Hardware and home improvement products	267	257	545	290
Small appliances	153	155	370	375
Pet supplies	159	160	288	300
Home and garden control products	115	102	148	133
Electric personal care products	62	61	149	143
Electric shaving and grooming products	55	53	146	146
Total net sales to external customers	\$1,022	\$988	\$2,122	\$1,858

Table of Contents

Global consumer battery sales increased \$11 million, or 6%, during the Fiscal 2014 Quarter versus the Fiscal 2013 Quarter. Excluding negative foreign exchange impacts of \$3 million, global consumer battery sales increased \$14 million, or 7%. The strong growth in global consumer battery sales on a constant currency basis was driven by increased alkaline sales in North America, continued customer gains, regional expansion and promotions in Europe and successful new flashlight product launches throughout Latin America. Global consumer battery sales increased \$5 million, or 1%, during the Fiscal 2014 Six Months compared to the Fiscal 2013 Six Months. Excluding the impact of negative foreign exchange of \$1 million, global consumer battery sales increased \$6 million. The constant currency increase in global consumer battery sales was attributable to the strong Fiscal 2014 Quarter sales discussed above, the non-recurrence of approximately \$10 million of flashlight sales in North America related to storm activity in the first quarter of the fiscal year ended September 30, 2013 ("Fiscal 2013").

Hardware and home improvement sales increased \$10 million, or 4%, during the Fiscal 2014 Quarter to \$267 million, compared to \$257 million in the Fiscal 2013 Quarter. Increased sales were primarily attributable to the residential security category and international growth in the Asian Pacific region and in Latin America, predominantly related to the Tong Lung Metal Industry Co. Ltd., a Taiwan Corporation (the "TLM Business"), which was acquired on April 8, 2013. This growth was tempered by decreased sales in North America due to severe winter weather which negatively impacted construction activities. Hardware and home improvement sales were \$545 million in the Fiscal 2014 Six Months, versus \$290 million in the Fiscal 2013 Six Months. On a proforma basis, as if the acquisition had occurred at the beginning of the Fiscal 2013 Six Months, hardware and home improvement sales increased \$63 million to \$545 million in the Fiscal 2014 Six Months, versus \$482 million in the Fiscal 2013 Six Months. This increase was attributable to strong sales in the first quarter of the fiscal year ending September 30, 2014 ("Fiscal 2014"), primarily attributable to the recovery of the U.S. housing market and international growth in hardware, which drove a \$20 million increase in security product sales, a \$7 million increase in hardware product sales and a \$7 million increase in plumbing product sales, coupled with increased sales related to the TLM Business during the Fiscal 2014 Six Months, as prior year results do not include the TLM Business.

Small appliance sales decreased \$2 million, or 1%, during the Fiscal 2014 Quarter compared to the Fiscal 2013 Quarter. Excluding \$3 million of negative effects of foreign exchange, small appliance sales increased \$1 million, primarily attributable to a \$3 million increase in Latin American sales driven by new product launches. European small appliance sales also increased \$1 million resulting from expansion into new channels. These sales increases were partially offset by decreased North American sales of \$3 million due to the non-recurrence of promotions. Small appliance sales decreased \$5 million, or 1%, during the Fiscal 2014 Six Months versus the Fiscal 2013 Six Months. Excluding the impact of \$5 million of negative foreign currency exchange, small appliance sales were flat in the Fiscal 2014 Six Months.

Pet supply sales decreased \$1 million, or 1%, during the Fiscal 2014 Quarter, resulting from decreased sales of \$1 million in both aquatics and companion animal, tempered by positive foreign currency exchange impacts of \$1 million. The declines in aquatics and companion animal sales were driven by adverse weather in North America, which negatively affected retail store traffic, offset by international growth. Pet supply sales decreased \$12 million, or 4%, during the Fiscal 2014 Six Months versus the Fiscal 2013 Six Months, due to declines of \$7 million and \$5 million in aquatic and companion animal sales, respectively. The declines were driven by retailer inventory reductions coupled with the non-recurrence of companion animal promotions that took place during the first quarter of Fiscal 2013, in addition to the decreased sales discussed above for the Fiscal 2014 Quarter.

Home and garden control product sales increased \$13 million, or 12%, during the Fiscal 2014 Quarter compared to the Fiscal 2013 Quarter, driven by a \$13 million gain in lawn and garden control sales due to strong retailer demand and strong promotions, coupled with a \$3 million increase in repellent sales related to the acquisition of The Liquid Fence Company, Inc. ("Liquid Fence"). These sales increases were tempered by a decline of \$4 million in household insect control sales due to the timing of customer orders. Home and garden product sales increased \$15 million, or 12%, in the Fiscal 2014 Six Months versus the Fiscal 2013 Six Months, driven by the factors discussed above for the Fiscal 2014 Quarter.

Electric personal care sales increased \$1 million in the Fiscal 2014 Quarter to \$62 million compared to \$61 million in the Fiscal 2013 Quarter. Excluding the \$1 million negative impact of foreign currency exchange, electronic personal

care sales increased \$2 million, due to gains of \$1 million in both Europe and Latin America. These sales gains were driven by innovative new products, distribution gains and promotions. Electric personal care sales increased \$6 million, or 5%, in the Fiscal 2014 Six Months versus the Fiscal 2013 Six Months. Geographically, sales increased \$3 million in both North America and Latin America and \$1 million in Europe, tempered by \$1 million of negative foreign currency exchange impacts. Increased North American sales were a result of distribution gains and successful promotions. Latin American sales gains were attributable to distribution gains in Brazil and new product introductions in Central America. The increase in European sales was driven by innovative new products and promotions. During the Fiscal 2014 Quarter, electric shaving and grooming product sales increased \$2 million, or 3%, due to increases of \$1 million in both European and Latin American sales driven by expansion into new channels. Electric shaving and

Table of Contents

grooming product sales were flat in the Fiscal 2014 Six Months compared to the Fiscal 2013 Six Months, as gains of \$5 million and \$1 million in European and Latin American sales attributable to the factors discussed above for the Fiscal 2014 Quarter, were offset by a \$6 million decline in North American sales resulting from the non-recurrence of promotions from the first quarter of Fiscal 2013 and customer inventory management.

Gross Profit. Gross profit and gross profit margin for the Fiscal 2014 Quarter was \$360 million and 35.2% versus \$323 million and 32.7% for the Fiscal 2013 Quarter. The increase in gross profit and improvement in gross profit margin was primarily driven by the non-recurrence of a \$26 million increase to cost of goods sold due to the sale of inventory during the Fiscal 2013 Quarter that was revalued in connection with the acquisition of the HHI Business, coupled with increased sales.

Gross profit for the Fiscal 2014 Six Months was \$741 million versus \$611 million for the Fiscal 2013 Six Months, driven by the acquisition of the HHI Business which accounted for an increase of \$128 million in Gross profit in the Fiscal 2014 Six Months. Our gross profit margin for the Fiscal 2014 Six Months increased to 34.9% from 32.9% in the Fiscal 2013 Six Months. The increase in gross profit margin was driven by the non-recurrence of a \$31 million increase to cost of goods sold due to the sale of inventory during the Fiscal 2013 Six Months that was revalued in connection with the acquisition of the HHI Business.

Operating Expenses. Operating expenses for the Fiscal 2014 Quarter totaled \$267 million compared to \$271 million for the Fiscal 2013 Quarter, representing a decrease of \$4 million. The decrease in operating expenses during the Fiscal 2014 Quarter is attributable to a \$6 million decrease in Acquisition and integration related charges, partially offset by a \$1 million increase in Restructuring and related charges primarily attributable to the Global Expense Rationalization Initiative announced in Fiscal 2013 and a slight increase in Research and development costs.

Operating expenses for the Fiscal 2014 Six Months totaled \$523 million compared to \$491 million for the Fiscal 2013 Six Months. The \$32 million increase in operating expenses during the Fiscal 2014 Six Months is primarily attributable to the acquisition of the HHI Business which accounted for an increase of \$57 million in operating expenses, partially offset by a \$21 million decrease in Acquisition and integration related charges. Furthermore, we incurred a \$1 million increase in Restructuring and related charges and an increase in stock compensation expense of \$3 million, tempered by \$5 million in savings across all segments from our cost reduction initiatives and positive foreign exchange impacts of \$3 million.

See "Acquisition and Integration Related Charges" below, as well as Note 2, "Significant Accounting Policies—Acquisition and Integration Related Charges," to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information regarding our Acquisition and integration related charges.

Segment Results. As discussed above, we manage our business in four reportable segments: (i) Global Batteries & Appliances; (ii) Global Pet Supplies; (iii) Home and Garden; and (iv) Hardware & Home Improvement.

The operating segment profits do not include restructuring and related charges, acquisition and integration related charges, interest expense, interest income and income tax expense. Corporate expenses primarily include general and administrative expenses and global long-term incentive compensation plans which are evaluated on a consolidated basis and not allocated to our operating segments. All depreciation and amortization included in income from operations is related to operating segments or corporate expense. Costs are allocated to operating segments or corporate expense according to the function of each cost center.

All capital expenditures are related to operating segments. Variable allocations of assets are not made for segment reporting.

Financial information pertaining to our reportable segments is contained in Note 12, "Segment Results," to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q.

Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization ("Adjusted EBITDA") is a metric used by management and frequently used by the financial community which provides insight into an organization's operating trends and facilitates comparisons between peer companies, since interest, taxes, depreciation and amortization can differ greatly between organizations as a result of differing capital structures and tax strategies. Adjusted EBITDA can also be a useful measure of a company's ability to service debt and is one of the measures used for determining our

debt covenant compliance. Adjusted EBITDA excludes certain items that are unusual in nature or not comparable from period to period. While we believe that Adjusted EBITDA is useful supplemental information, such adjusted results are not intended to replace our Generally Accepted Accounting Principles' ("GAAP") financial results and should be read in conjunction with those GAAP results.

Below are reconciliations of GAAP Net income (loss), as adjusted, to Adjusted Earnings Before Interest and Taxes ("EBIT") and to Adjusted EBITDA for each segment and for Consolidated SB Holdings for the Fiscal 2014 Quarter, the Fiscal 2014 Six Months, the Fiscal 2013 Quarter and the Fiscal 2013 Six Months:

Table of Contents

Fiscal 2014 Quarter	Global Batteries & Appliances (in millions)	Global Pet Supplies	Home and Garden	Hardware & Home Improvement	Corporate / Unallocated Items ^(a)	Consolidated SB Holdings
Net income (loss), as adjusted ^(a)	\$35	\$19	\$23	\$32	\$(76)	\$33
Income tax expense	—	—	—	—	11	11
Interest expense	—	—	—	—	47	47
Acquisition and integration related charges	3	—	—	1	2	6
Restructuring and related charges	5	1	—	2	—	8
Adjusted EBIT	\$43	\$20	\$23	\$35	\$(16)	\$105
Depreciation and amortization ^(c)	18	8	3	10	11	50
Adjusted EBITDA	\$61	\$28	\$26	\$45	\$(5)	\$155
Fiscal 2014 Six Months	Global Batteries & Appliances (in millions)	Global Pet Supplies	Home and Garden	Hardware & Home Improvement	Corporate / Unallocated Items ^(a)	Consolidated SB Holdings
Net income (loss), as adjusted ^(a)	\$129	\$32	\$22	\$67	\$(162)	\$88
Income tax expense	—	—	—	—	23	23
Interest expense	—	—	—	—	104	104
Acquisition and integration related charges	4	—	—	4	4	12
Restructuring and related charges	8	1	—	3	1	13
Adjusted EBIT	\$141	\$33	\$22	\$74	\$(30)	\$240
Depreciation and amortization ^(c)	34	16	6	21	18	95
Adjusted EBITDA	\$175	\$49	\$28	\$95	\$(12)	\$335
Fiscal 2013 Quarter	Global Batteries & Appliances (in millions)	Global Pet Supplies	Home and Garden	Hardware & Home Improvement	Corporate / Unallocated Items ^(a)	Consolidated SB Holdings
Net income (loss), as adjusted ^(a)	\$34	\$16	\$21	\$1	\$(113)	\$(41)
Income tax expense	—	—	—	—	29	29
Interest expense	—	—	—	—	60	60
Acquisition and integration related charges	2	—	—	3	7	12
Restructuring and related charges	2	3	—	3	—	8
HHI Business inventory fair value adjustment	—	—	—	26	—	26
Venezuela devaluation	2	—	—	—	—	2
Adjusted EBIT	\$40	\$19	\$21	\$33	\$(17)	\$96
Depreciation and amortization ^(c)	17	8	3	8	11	47
Adjusted EBITDA	\$57	\$27	\$24	\$41	\$(6)	\$143

Table of Contents

Fiscal 2013 Six Months	Global Batteries & Appliances (in millions)	Global Pet Supplies	Home and Garden	Hardware & Home Improvement	Corporate / Unallocated Items ^(a)	Consolidated SB Holdings
Net income (loss), as adjusted ^(a)	\$127	\$27	\$15	\$ (3)	\$ (221)	\$ (55)
Pre-acquisition earnings of HHI ^(b)	—	—	—	30	—	30
Income tax expense	—	—	—	—	40	40
Interest expense	—	—	—	—	130	130
Acquisition and integration related charges	3	1	—	3	26	33
Restructuring and related charges	3	8	1	3	—	15
HHI Business inventory fair value adjustment	—	—	—	31	—	31
Venezuela devaluation	2	—	—	—	—	2
Adjusted EBIT	\$135	\$36	\$16	\$ 64	\$ (25)	\$226
Depreciation and amortization ^(c)	33	15	6	10	14	78
Adjusted EBITDA	\$168	\$51	\$22	\$ 74	\$ (11)	\$304

It is the Company's policy to record Income tax expense and interest expense on a consolidated basis. Accordingly, (a) such amounts are not reflected in the operating results of the operating segments and are presented within Corporate / Unallocated Items.

(b) The Pre-acquisition earnings of HHI do not include the TLM Business as standalone financial data is not available for the periods presented. The TLM Business is not deemed material to the Company's operating results.

(c) Included within depreciation and amortization is amortization of unearned restricted stock compensation.

Global Batteries & Appliances

	Fiscal Quarter		Fiscal Six Months	
	2014	2013	2014	2013
	(in millions)			
Net sales to external customers	\$481	\$469	\$1,140	\$1,135
Segment profit	\$44	\$41	\$141	\$137
Segment profit as a % of net sales	9.2 %	8.8 %	12.4 %	12.1 %
Segment Adjusted EBITDA	\$61	\$57	\$175	\$168
Assets as of March 30, 2014 and September 30, 2013	\$2,303	\$2,361	\$2,303	\$2,361

Global Batteries & Appliances segment sales increased \$12 million, or 3%, during the Fiscal 2014 Quarter versus the Fiscal 2013 Quarter. Excluding negative foreign exchange impacts of \$7 million, global consumer battery sales increased \$19 million, or 4%. The strong growth in Global Batteries & Appliances segment sales was primarily driven by a \$14 million increase in global consumer battery sales, attributable to increased alkaline sales in North America, continued customer gains, regional expansion and promotions in Europe and successful new flashlight product launches throughout Latin America. Further contributing to the strong segment sales results, both electronic personal care and electronic shaving and grooming sales increased by \$2 million during the Fiscal 2014 Quarter. Electronic personal care sales growth was driven by growth in both Europe and Latin America related to innovative new products, distribution gains and promotions. Electronic shaving and grooming growth was also due to gains in Europe and Latin America driven by expansion into new channels. Small appliance sales grew by \$1 million during the Fiscal 2014 Quarter, primarily attributable to a \$3 million increase in Latin American sales driven by new product launches. European small appliance sales also increased \$1 million resulting from expansion into new channels. These small

appliance sales increases were partially offset by decreased North American sales of \$3 million due to the non-recurrence of promotions.

Global Batteries & Appliances segment sales increased \$5 million during the Fiscal 2014 Six Months versus the Fiscal 2013 Six Months. Excluding the negative foreign exchange impacts of \$8 million, Global Batteries & Appliances segment sales increased \$13 million, or 1%. The increase in Global Batteries & Appliance sales was driven by growth in both electronic

Table of Contents

personal care and global consumer battery sales of \$7 million and \$6 million, respectively. Excluding foreign exchange, electronic personal care sales grew globally with gains of \$3 million in North America, Europe and Latin America, as a result of distribution gains, innovative new product introductions and promotions. The constant currency increase in global consumer battery sales was attributable to the strong Fiscal 2014 Quarter sales discussed above, tempered by the non-recurrence of approximately \$10 million of flashlight sales in North America related to storm activity in the first quarter of Fiscal 2013. Both small appliances and electronic shaving and grooming sales were flat in the Fiscal 2014 Six Months compared to the Fiscal 2013 Six Months.

Segment profit in the Fiscal 2014 Quarter increased to \$44 million from \$41 million in the Fiscal 2013 Quarter, driven by the previously discussed sales increase and operating cost savings from the Global Expense Rationalization Initiatives that were implemented in Fiscal 2013 tempered by unfavorable product mix of approximately \$8 million. Segment profitability as a percentage of net sales increased to 9.2% in the Fiscal 2014 Quarter compared to 8.8% in the Fiscal 2013 Quarter as a result of the cost savings discussed above.

Segment profit in the Fiscal 2014 Six Months increased to \$141 million from \$137 million in the Fiscal 2013 Six Months, driven by increased sales and operating cost improvements tempered by unfavorable product mix and increased raw material and commodity costs. Segment profitability as a percentage of net sales increased to 12.4% in the Fiscal 2014 Six Months versus 12.1% in the Fiscal 2013 Six Months, due to the cost improvements discussed above.

Segment Adjusted EBITDA in the Fiscal 2014 Quarter increased to \$61 million from \$57 million in the Fiscal 2013 Quarter while segment Adjusted EBITDA in the Fiscal 2014 Six Months increased to \$175 million from \$168 million in the Fiscal 2013 Six Months. The increase in segment Adjusted EBITDA for both periods was driven by the factors that drove the increase in segment profit discussed above for each respective period.

Segment assets at March 30, 2014 decreased to \$2,303 million from \$2,361 million at September 30, 2013. The decrease is primarily due seasonal decreases in working capital. Goodwill and intangible assets, which are a direct result of the revaluation impacts of fresh-start reporting which occurred during the year ended September 30, 2009 ("Fiscal 2009") and acquisitions, decreased to \$1,308 million at March 30, 2014 from \$1,322 million at September 30, 2013, due to intangible asset amortization.

Global Pet Supplies

	Fiscal Quarter		Fiscal Six Months		
	2014	2013	2014	2013	
	(in millions)				
Net sales to external customers	\$159	\$160	\$288	\$300	
Segment profit	\$21	\$20	\$34	\$36	
Segment profit as a % of net sales	12.9	% 12.7	% 11.6	% 12.1	%
Segment Adjusted EBITDA	\$28	\$27	\$49	\$51	
Assets as of March 30, 2014 and September 30, 2013	\$982	\$949	\$982	\$949	

Global Pet Supplies segment net sales to external customers in the Fiscal 2014 Quarter decreased \$1 million to \$159 million compared to \$160 million in the Fiscal 2013 Quarter. Excluding the positive \$1 million impact of foreign currency exchange, segment sales decreased \$2 million. The decrease in sales was driven by declines in both aquatic and companion animal sales of \$1 million due to adverse weather in North America, which negatively impacted retailer store traffic, partially offset by international growth.

Segment net sales to external customers in the Fiscal 2014 Six Months decreased \$12 million to \$288 million compared to \$300 million in the Fiscal 2013 Six Months due to declines of \$7 million and \$5 million in aquatics and companion animal sales, respectively. In addition to the decreased sales discussed above for the Fiscal 2014 Quarter, the declines were driven by retailer inventory reductions coupled with the non-recurrence of companion animal promotions from the first quarter of Fiscal 2013.

Segment profit increased slightly to \$21 million in the Fiscal 2014 Quarter compared to \$20 million in the Fiscal 2013 Quarter and segment profitability as a percentage of sales in the Fiscal 2014 Quarter increased to 12.9% from 12.7% in Fiscal 2013 Quarter. These increases were driven by savings from the Global Expense Rationalization Initiatives that were

36

Table of Contents

implemented in Fiscal 2013, which more than offset the decrease in sales and unfavorable product mix in our international business.

Segment profit decreased \$2 million to \$34 million in the Fiscal 2014 Six Months compared to \$36 million in the Fiscal 2013 Six Months. Segment profitability as a percentage of sales in the Fiscal 2014 Six Months decreased to 11.6%, compared to 12.1% in the same period last year. The decrease in segment profit was driven by decreased sales; whereas the decline in segment profitability as a percent of sales was due to unfavorable product mix in our international business. These negative impacts were partially offset by continued cost savings discussed above. Segment Adjusted EBITDA in the Fiscal 2014 Quarter increased \$1 million, to \$28 million from \$27 million in the Fiscal 2013 Quarter. Segment Adjusted EBITDA in the Fiscal 2014 Six Months decreased \$2 million, to \$49 million from \$51 million in the Fiscal 2013 Six Months. The change in Adjusted EBITDA for both the Fiscal 2014 Quarter and the Fiscal 2014 Six Months was driven continued cost savings from the Global Expense Initiatives that were implemented in Fiscal 2013 that more than offset the decrease in sales and unfavorable product mix in our international business.

Segment assets at March 30, 2014 increased to \$982 million from \$949 million at September 30, 2013. Goodwill and intangible assets, which are substantially the result of the revaluation impacts of fresh-start reporting during Fiscal 2009 and acquisitions, decreased slightly to \$693 million at March 30, 2014 from \$701 million at September 30, 2013 due to intangible asset amortization.

Home and Garden

	Fiscal Quarter		Fiscal Six Months		
	2014	2013	2014	2013	
	(in millions)				
Net sales to external customers	\$114	\$102	\$148	\$133	
Segment profit	\$23	\$21	\$22	\$17	
Segment profit as a % of net sales	20.1	% 20.4	% 14.7	% 12.5	%
Segment Adjusted EBITDA	\$26	\$24	\$28	\$22	
Assets as of March 30, 2014 and September 30, 2013	\$616	\$501	\$616	\$501	

Segment net sales to external customers increased \$12 million, or 12%, during the Fiscal 2014 Quarter, to \$114 million, compared to \$102 million in the Fiscal 2013 Quarter, driven by a \$13 million gain in lawn and garden control sales due to strong retailer demand and strong promotions, coupled with a \$3 million increase in animal repellent sales related to the acquisition of Liquid Fence. These sales increases were tempered by a decline of \$4 million in household insect control sales due to the timing of customer orders. Segment net sales to external customers increased \$15 million, or 12%, to \$148 million during the Fiscal 2014 Six Months, versus \$133 million in the Fiscal 2013 Six Months driven by the factors discussed above for the Fiscal 2014 Quarter.

Segment profitability in the Fiscal 2014 Quarter improved \$2 million, to \$23 million, from \$21 million in the Fiscal 2013 Quarter driven by the increase in sales for the Fiscal 2014 Quarter, tempered by decreased margins due to sales related to promotional programs that were initiated in the Fiscal 2014 Quarter. Segment profitability as a percentage of sales in the Fiscal 2014 Quarter declined to 20.1%, from 20.4% last year due to the increased promotional activity discussed above.

Segment profitability in the Fiscal 2014 Six Months increased \$5 million to \$22 million from \$17 million in the Fiscal 2013 Six Months, driven by increased sales in the Fiscal 2014 Six Months and improved product mix, coupled with continued strong operating expense management. Segment profitability as a percentage of sales in the Fiscal 2014 Six Months improved to 14.7%, from 12.5% in the Fiscal 2013 Six Months.

Segment Adjusted EBITDA was \$26 million in the Fiscal 2014 Quarter, an increase of \$2 million compared to segment Adjusted EBITDA of \$24 million in the Fiscal 2013 Quarter, driven by the factors discussed above for the increase in segment profit.

Segment Adjusted EBITDA increased \$6 million to \$28 million in the Fiscal 2014 Six Months compared to segment Adjusted EBITDA of \$22 million in the Fiscal 2013 Six Months due to the factors discussed above for the improvement in segment profit.

Table of Contents

Segment assets at March 30, 2014 increased to \$616 million from \$501 million at September 30, 2013. The increase in segment assets was driven by normal seasonal increases in inventory and accounts receivable in conjunction with the start of our major selling season, coupled with the acquisition of Liquid Fence. Goodwill and intangible assets, which are substantially a result of the revaluation impacts of fresh-start reporting during Fiscal 2009 and acquisitions, increased to \$454 million at March 30, 2014, from \$426 million at September 30, 2013 driven by the acquisition of Liquid Fence.

Hardware & Home Improvement

	Fiscal Quarter		Fiscal Six Months		
	2014	2013	2014	2013	
	(in millions)				
Net sales to external customers	\$267	\$257	\$545	\$290	
Segment profit	\$35	\$7	\$75	\$4	
Segment profit as a % of net sales	13.0	% 2.6	% 13.7	% 1.2	%
Segment Adjusted EBITDA	\$45	\$41	\$95	\$74	
Assets as of March 30, 2014	\$1,722	\$1,736	\$1,722	\$1,736	

Results of the HHI Business, reported separately in the Hardware & Home Improvement segment, relate to operations subsequent to the acquisition date of December 17, 2012. A portion of the HHI Business, consisting of the TLM Business, is included in the results of the Hardware and Home Improvement segment subsequent to its acquisition on April 8, 2013.

Segment net sales to external customers were \$267 million during the Fiscal 2014 Quarter versus \$257 million in the Fiscal 2013 Quarter. The \$10 million increase in Hardware & Home Improvement segment sales was primarily attributable to international growth in Asia Pacific and Latin America, predominantly related to the TLM Business which was acquired on April 8, 2013. This growth was tempered by decreased sales in North America due to severe winter weather which negatively impacted construction activities.

Segment net sales to external customers were \$545 million in the Fiscal 2014 Six Months, versus \$290 million in the Fiscal 2013 Six Months. On a proforma basis, as if the acquisition had occurred at the beginning of the Fiscal 2013 Six Months, hardware and home improvement sales increased \$63 million to \$545 million in the Fiscal 2014 Quarter, versus \$482 million in the Fiscal 2013 Six Months. This increase was attributable to strong sales in the first quarter of Fiscal 2014, primarily attributable to the recovery of the U.S. housing market and international growth in hardware, which drove a \$20 million increase in security product sales, a \$7 million increase in hardware product sales and a \$7 million increase in plumbing product sales, coupled with increased sales related to the TLM Business during the Fiscal 2014 Six Months, as prior year results do not include the TLM Business.

Segment profit in the Fiscal 2014 Quarter was \$35 million versus \$7 million in the Fiscal 2013 Quarter. Segment profitability as a percentage of sales improved to 13.0% in the Fiscal 2014 Quarter, versus 2.6% in the Fiscal 2013 Quarter. The significant increase in segment profit and segment profitability as a percentage of sales was driven by the increase in sales coupled with the non-recurrence of a \$25 million increase to cost of goods sold in the Fiscal 2013 Quarter due to the sale of inventory which was revalued in connection with the acquisition.

Segment profit in the Fiscal 2014 Six Months was \$75 million compared to \$4 million in the Fiscal 2013 Six Months. Segment profitability as a percentage of sales was 13.7% in the Fiscal 2014 Six Months and 1.2% in the Fiscal 2013 Six Months. The significant increase in segment profit and segment profitability as a percentage of sales was driven by the increase in sales and improved manufacturing productivity, coupled with the non-recurrence of a \$31 million increase to cost of goods sold in the Fiscal 2013 Six Months due to the sale of inventory which was revalued in connection with the acquisition.

Segment Adjusted EBITDA was \$45 million in the Fiscal 2014 Quarter versus \$41 million in the Fiscal 2013 Quarter. Segment Adjusted EBITDA was \$95 million in the Fiscal 2014 Six Months versus \$74 million in the Fiscal 2013 Six Months. The increases in Segment Adjusted EBITDA were driven by the increased sales and improved manufacturing

productivity discussed above.

Segment assets at March 30, 2014 and September 30, 2013 were \$1,722 million and \$1,736 million, respectively. Goodwill and intangible assets decreased to \$1,179 million at March 30, 2014 from \$1,192 million at September 30, 2013, driven by intangible asset amortization and foreign currency translation.

Table of Contents

See Note 15, "Acquisitions" to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information regarding the HHI Business acquisition.

Corporate Expense. Our corporate expense was \$16 million in the Fiscal 2014 Quarter compared to \$17 million in the Fiscal 2013 Quarter, primarily attributable to savings from the Global Expense Rationalization Initiatives that were implemented in Fiscal 2013. Corporate expense as a percentage of consolidated net sales for the Fiscal 2014 Quarter decreased to 1.6% versus 1.7% for the Fiscal 2013 Quarter.

Our corporate expense was \$30 million in the Fiscal 2014 Six Months compared to \$25 million in the Fiscal 2013 Six Months. This increase is primarily attributable to a \$3 million increase in stock based compensation expense and increased overhead related to the HHI Business acquisition, tempered by the cost improvements mentioned above.

Corporate expense as a percentage of consolidated net sales for the Fiscal 2014 Six Months and the Fiscal 2013 Six Months remained constant at 1.4%, as the increase in sales offset the impact of increased corporate expense.

Acquisition and Integration Related Charges. Acquisition and integration related charges include, but are not limited to, transaction costs such as banking, legal and accounting professional fees directly related to acquisitions, termination and related costs for transitional and certain other employees, integration related professional fees and other post business combination related expenses associated with our acquisitions. See Note 2, "Significant Accounting Policies - Acquisition and Integration Related Charges" to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for further detail regarding our Acquisition and integration related charges.

Restructuring and Related Charges. See Note 13, "Restructuring and Related Charges" to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for information regarding our restructuring and related charges.

Interest Expense. Interest expense in the Fiscal 2014 Quarter was \$47 million compared to \$60 million in the Fiscal 2013 Quarter. The \$13 million decrease in interest expense in the Fiscal 2014 Quarter is primarily related to savings from the refinancing of our 9.5% Notes.

Interest expense in the Fiscal 2014 Six Months was \$104 million compared to \$130 million in the Fiscal 2013 Six Months. The \$26 million decrease in interest expense in the Fiscal 2014 Six Months is driven by \$29 million in costs incurred related to the financing of the acquisition of the HHI Business in the Fiscal 2013 Six Months and savings from the refinancing of our 9.5% Notes of \$28 million. This was tempered by \$11 million in costs related to the refinancing of our Term Loan in the Fiscal 2014 Six Months, consisting of the write off of unamortized deferred financing fees and original issue discount, and the inclusion of a full quarter of interest related to the HHI Business financing in the Fiscal 2014 Six Months versus a partial period in the Fiscal 2013 Six Months. See Note 7, "Debt," to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information regarding our outstanding debt.

Income Taxes. Our effective tax rates for the Fiscal 2014 Quarter and the Fiscal 2014 Six Months were 24% and 21%, respectively. Our effective tax rates for the Fiscal 2013 Quarter and the Fiscal 2013 Six Months were (246)% and (263)%, respectively. For the Fiscal 2014 Quarter and the Fiscal 2014 Six Months our effective tax rate differs from the U.S. federal statutory rate of 35% principally due to: (i) income earned outside the U.S. subject to statutory rates lower than 35%; and (ii) a tax benefit recognized as a result of a Mexican tax law change. For the Fiscal 2013 Quarter and Fiscal 2013 Six Months, our effective tax rate differs from the U.S. statutory rate of 35% principally due to: (i) losses in the U.S. and certain foreign jurisdictions for which no tax benefit can be recognized due to full valuation allowances that have been provided on our net operating loss carryforward tax benefits and other deferred tax assets; (ii) deferred income tax expense related to the change in book versus tax basis of indefinite lived intangibles, which are amortized for tax purposes but not for book purposes, and (iii) the reversal of U.S. valuation allowances of \$49 million on deferred tax assets as a result of the acquisition of the HHI Business. Additionally, in the Fiscal 2013 Quarter and the Fiscal 2013 Six Months, the pretax consolidated income was close to break even, resulting in a higher effective tax rate.

For the Fiscal 2014 Six Months, we generated a small amount of domestic pretax profits and expect to generate pretax domestic profits during the remainder of Fiscal 2014. Should we continue to generate domestic pretax profits for

Fiscal 2014 and in subsequent periods, there is a reasonable possibility that some or all of the domestic valuation allowance of \$346 million could be released at some future date, which could result in a material tax benefit. Each reporting period, we evaluate the available earnings, permanent reinvestment classification, and availability and intent to use alternative mechanisms for repatriation of cash for each jurisdiction in which we do business. In light of our plans to voluntarily pay down our U.S. debt, fund distributions to shareholders, fund U.S. acquisitions and our ongoing U.S. operational cash flow requirements, we are not treating current and certain prior year earnings as permanently reinvested, except for jurisdictions where repatriation is either precluded or restricted by law. Due to the valuation allowance recorded

Table of Contents

against U.S. net deferred tax assets, including net operating loss carryforwards, we do not recognize any incremental U.S. tax expense on the expected future repatriation of foreign earnings. Should the U.S. valuation allowance be released at some future date, the U.S. tax on foreign earnings not permanently reinvested might have a material effect on our effective tax rate. At the end of Fiscal 2014, we expect to record approximately \$2 million of additional tax expense from non-U.S. withholding and other taxes expected to be incurred on repatriation of current earnings. During the Fiscal 2014 Six Months, we recorded a one-time reduction of \$179 million to our U.S. net operating loss carryforwards from actual and deemed repatriation of foreign earnings resulting from internal restructuring and external debt refinancing activities. We have a full valuation allowance on our U.S. net operating loss carryforwards; therefore, there was no material impact on our quarterly or projected annual income tax expense. As of March 30, 2014, certain of our legal entities in various jurisdictions are undergoing income tax audits. We cannot predict the ultimate outcome of the examinations; however, it is reasonably possible that during the next 12 months some portion of previously unrecognized tax benefits could be recognized.

Liquidity and Capital Resources

Operating Activities

For the Fiscal 2014 Six Months, cash used by operating activities totaled \$156 million compared to cash used of \$180 million during the Fiscal 2013 Six Months. The \$24 million decrease in cash used by operating activities was primarily due to:

- Cash generated by higher Adjusted EBITDA of \$61 million, excluding pre-acquisition earnings of the HHI Business;
- Lower cash payments for acquisition, integration and restructuring and related costs of \$13 million; and
- Lower cash payments for income taxes of \$1 million.

These items were partially offset by cash use of \$51 million for working capital and other items driven by a decrease in accounts payable and increases in inventory, partially offset by decreases in accounts receivable and other working capital accounts.

We expect to fund our cash requirements, including capital expenditures, interest and principal payments due in Fiscal 2014, through a combination of cash on hand, cash flow from operations and funds available for borrowings under our asset based lending revolving credit facility (the “ABL Facility”). Going forward, our ability to satisfy financial and other covenants in our senior credit agreements and senior unsecured indentures and to make scheduled payments or prepayments on our debt and other financial obligations will depend on our future financial and operating performance. There can be no assurances that our business will generate sufficient cash flows from operations or that future borrowings under our ABL Revolving Credit Facility will be available in an amount sufficient to satisfy our debt maturities or to fund our other liquidity needs.

We are not treating current and certain earnings from prior years as permanently reinvested, except for jurisdictions where repatriation is either precluded or restricted by law. At March 30, 2014, there are no significant foreign cash balances available for repatriation. During Fiscal 2014, we expect to generate between \$50 million and \$75 million of foreign cash that we expect will be repatriated for general corporate purposes.

See Item 1A. “Risk Factors” in our Annual Report on Form 10-K for the fiscal year ended September 30, 2013, for further discussion of the risks associated with our ability to service all of our existing indebtedness, our ability to maintain compliance with financial and other covenants related to our indebtedness.

Investing Activities

Net cash used by investing activities was \$62 million for the Fiscal 2014 Six Months compared to \$1,411 million for the Fiscal 2013 Six Months. The \$1,349 million decrease in cash used by investing activities in the Fiscal 2014 Six Months is driven by a decrease in cash used for acquisitions of \$1,265 million, which related to the \$1,266 million purchase, net of cash acquired, of the HHI Business, and the \$24 million cash paid, net of cash acquired, for Shaser in the Fiscal 2013 Six Months, partially offset by the \$25 million cash paid for the acquisition of Liquid Fence in the Fiscal 2014 Six Months. The remaining \$84 million decrease in cash used by investing activities related to a \$100 million escrow payment in the Fiscal 2013 Six Months for the future acquisition of the TLM Business, net of a \$16 million increase in capital expenditures in the Fiscal 2014 Six Months.

Financing Activities

40

Table of Contents

Debt Financing

At March 30, 2014 we had the following debt instruments outstanding: (i) a senior secured term loan pursuant to a senior credit agreement (the "Senior Credit Agreement") which consists of \$834 million principal due September 4, 2017 ("Tranche A"), \$514 million principal due September 4, 2019 ("Tranche C"), \$76 million Canadian dollar denominated principal due December 17, 2019 ("CAD Term Loan") and \$309 million Euro denominated principal due September 4, 2019 ("Euro Term Loan") (together, the "Term Loan"); (ii) \$300 million 6.75% unsecured notes (the "6.75% Notes"); (iii) \$520 million 6.375% unsecured notes (the "6.375% Notes"); (iv) \$570 million 6.625% unsecured notes (the "6.625% Notes"); and (v) a \$400 million asset based lending revolving credit facility (the "ABL Facility"). At March 30, 2014, we were in compliance with all covenants under the Senior Credit Agreement, the indenture governing the 6.375% Notes and the 6.625% Notes, the indenture governing the 6.75% Notes and the credit agreement governing the ABL Facility (the "ABL Credit Agreement").

From time to time we may repurchase our existing indebtedness, including outstanding securities of SB/RH Holdings, LLC or its subsidiaries, in the open market or otherwise.

See Note 7, "Debt," to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information regarding our outstanding debt.

The Fiscal 2014 Six Months net cash provided by financing activities of \$105 million consisted of the following: (i) proceeds related to the issuance \$524 million of Term Debt; (ii) a use of \$531 million to repay debt under the Senior Credit Facilities; (iii) borrowings of \$168 million on our ABL Facility; (iv) a use to pay share-based tax withholdings of employees for vested stock awards of \$27 million; (v) a use to pay \$29 million of dividends; (vi) a use to pay \$5 million of debt issuance costs; (vii) a use of \$5 million for treasury stock purchases; and (viii) \$10 million proceeds from other financing activities. The primary use of the proceeds was to fund working capital needs as discussed within "Liquidity and Capital Resources - Operating Activities."

The Fiscal 2013 Six Months net cash provided by financing activities of \$1,513 million consisted of the following: (i) proceeds related to the issuance \$792 of Term Debt; (ii) proceeds related to issuance of \$570 million of 6.625% Notes and \$520 million of 6.375% Notes; (iii) a use of \$372 million to repay debt under the Senior Credit Facilities; (iv) a use to pay \$44 million of debt issuance costs; (v) borrowings of \$77 million on our ABL Facility; (vi) a use to pay share-based tax withholdings of employees for vested stock awards of \$18 million; (vii) a use to pay \$14 million of dividends and (viii) \$2 million proceeds from other financing activities.

Interest Payments and Fees

In addition to principal payments on our debt obligations mentioned above, we have annual interest payment obligations of approximately \$154 million in the aggregate. This includes interest under our 6.375% Notes of approximately \$33 million, interest under our 6.625% Notes of approximately \$38 million and interest under our 6.75% Notes of approximately \$20 million and interest under our Term Loan and ABL Facility of approximately \$59 million and \$4 million, respectively. Interest on our debt is payable in cash. Interest on the 6.375% Notes, the 6.625% Notes and the 6.75% Notes is payable semi-annually in arrears and interest under the Term Loan and the ABL Facility is payable on various interest payment dates as provided in the Senior Credit Agreement and the ABL Credit Agreement. We are required to pay certain fees in connection with our outstanding debt obligations. Such fees include a quarterly commitment fee of up to 0.375% on the unused portion of the ABL Facility and certain additional fees with respect to the letter of credit sub-facility under the ABL Facility.

Equity Financing Activities

During the Fiscal 2014 Six Months, we granted 436 thousand shares of restricted stock to our employees and our directors. All vesting dates are subject to the recipient's continued employment with us, except as otherwise permitted by our Board of Directors, or in certain cases where the employee is terminated without cause. The total market value of the restricted shares on the date of grant was approximately \$30 million, which represented unearned restricted stock compensation. Unearned compensation is amortized to expense over the appropriate vesting period.

From time to time we may repurchase our outstanding shares of Common Stock in the open market or otherwise.

Off-Balance Sheet Arrangements

We do not have any off-balance sheet arrangements that have or are reasonably likely to have a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources that are material to investors.

Contractual Obligations and Commercial Commitments

There have been no material changes to our contractual obligations and commercial commitments as discussed in our Annual Report on Form 10-K for Fiscal 2013.

Critical Accounting Policies and Critical Accounting Estimates

Our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q have been prepared in accordance with generally accepted accounting principles in the United States of America and fairly present our financial position and results of operations. There have been no material changes to our critical accounting policies or critical accounting estimates as discussed in our Annual Report on Form 10-K for Fiscal 2013.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Market Risk Factors

We have market risk exposure from changes in interest rates, foreign currency exchange rates and commodity prices. We, when appropriate, use derivative financial instruments to mitigate the risk from such exposures.

A discussion of our accounting policies for derivative financial instruments is included in Note 8, Derivative Financial Instruments, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q.

Interest Rate Risk

A substantial portion of our debt bears interest at variable rates. If market interest rates increase, the interest rate on our variable rate debt will increase and will create higher debt service requirements, which would adversely affect our cash flow and could adversely impact our results of operations. We also have bank lines of credit at variable interest rates. The general level of U.S. and Canadian interest rates, LIBOR, CDOR and Euro LIBOR affect interest expense. We periodically use interest rate swaps to manage such risk. The net amounts to be paid or received under interest rate swap agreements are accrued as interest rates change, and are recognized over the life of the swap agreements as an adjustment to interest expense from the underlying debt to which the swap is designated. The related amounts payable to, or receivable from, the contract counter-parties are included in accrued liabilities or accounts receivable. At March 30, 2014, there were no outstanding interest rate derivative instruments.

Foreign Exchange Risk

We are subject to risk from sales and loans to and from our subsidiaries as well as sales to, purchases from and bank lines of credit with third-party customers, suppliers and creditors that are denominated in foreign currencies. Foreign currency sales and purchases are made primarily in Euro, Pounds Sterling, Mexican Pesos, Canadian Dollars, Australian Dollars and Brazilian Reals. We manage our foreign exchange exposure from anticipated sales, accounts receivable, intercompany loans, firm purchase commitments, accounts payable and credit obligations through the use of naturally occurring offsetting positions (e.g., borrowing in local currency), forward foreign exchange contracts, foreign exchange rate swaps and foreign exchange options. The related amounts payable to, or receivable from, the contract counter-parties are included in accounts payable or accounts receivable.

Commodity Price Risk

We are exposed to fluctuations in market prices for purchases of zinc and brass used in our manufacturing processes. We use commodity swaps and calls to manage such risk. The maturity of, and the quantities covered by, the contracts are closely correlated to our anticipated purchases of the commodity. The cost of calls is amortized over the life of the contracts and

Table of Contents

recorded in cost of goods sold, along with the effects of the swap and call contracts. The related amounts payable to, or receivable from, the counter-parties are included in accounts payable or accounts receivable.

Sensitivity Analysis

The analysis below is hypothetical and should not be considered a projection of future risks. Earnings projections are before tax.

At March 30, 2014, assuming a 1 percent unfavorable shift in interest rates of our variable rate Term Loan, the net impact on earnings would be a loss of \$8 million. At March 30, 2014, there were no outstanding interest rate derivative instruments.

At March 30, 2014, the potential change in fair value of outstanding foreign exchange derivative instruments, assuming a 10% unfavorable change in the underlying exchange rates, would be a loss of \$34 million. The net impact on reported earnings, after also including the effect of the change in the underlying foreign currency-denominated exposures, would be a net gain of \$16 million.

At March 30, 2014, the potential change in fair value of outstanding commodity price derivative instruments, assuming a 10% unfavorable change in the underlying commodity prices, would be a loss of \$2 million. The net impact on reported earnings, after also including the reduction in cost of one year's purchases of the related commodities due to the same change in commodity prices, would be a gain of \$2 million.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures. Our management, with the participation of our principal executive officer and principal financial officer, has evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) pursuant to Rules 13a-15(b) and 15d-15(b) under the Exchange Act as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of such date, our disclosure controls and procedures are effective to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in applicable SEC rules and forms, and is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

Changes in Internal Control Over Financial Reporting. There was no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that occurred during the period covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Limitations on the Effectiveness of Controls. Our management, including our Chief Executive Officer and Chief Financial Officer, does not expect that the Company's disclosure controls and procedures or the Company's internal controls over financial reporting will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

Litigation

See Note 14, "Commitments and Contingencies" to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information regarding our legal proceedings.

Item 1A. Risk Factors

When considering an investment in the Company, you should carefully consider the risk factors discussed in our Annual Report on Form 10-K filed with the SEC on November 27, 2013 (our "Form 10-K") and our Quarterly Report on Form 10-Q filed with the SEC on February 5, 2014 (our "Q1 Form 10-Q"). Any of these risk factors could materially and adversely affect our or our subsidiaries' business, financial condition and results of operations and these risk factors are not the only risks that we or our subsidiaries may face. Additional risks and uncertainties not presently known to us or our subsidiaries or that are not currently believed to be material also may adversely affect us or our subsidiaries. There have been no material changes in our risk factors from those disclosed in Part I, Item 1A, of our Form 10-K and Part II, Item 1A of our Q1 Form 10-Q.

Table of Contents

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

During the Fiscal 2014 Quarter, we did not sell any equity securities that were not registered under the Securities Act. On August 6, 2013, the Board of Directors approved a \$200 million common stock repurchase program. The authorization is effective for 24 months. During the Fiscal 2014 Quarter, we did not purchase any shares under the common stock repurchase program.

43

Table of Contents

Item 6. Exhibits

Please refer to the Exhibit Index.

44

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: May 7, 2014

SPECTRUM BRANDS HOLDINGS, INC.

By: /s/ ANTHONY L. GENITO
Anthony L. Genito
Executive Vice President and Chief Financial Officer
(Principal Financial Officer)

45

Table of Contents

EXHIBIT INDEX

Exhibit 3.1	Restated Certificate of Incorporation of Spectrum Brands Holdings, Inc., dated June 16, 2010 (incorporated by reference to Exhibit 3.1 to the Registration Statement on Form S-8 filed with the SEC on June 16, 2010).
Exhibit 3.2	Amended and Restated Bylaws of Spectrum Brands Holdings, Inc., adopted as of June 16, 2010 (incorporated by reference to the Registration Statement on Form S-8 filed with the SEC on June 16, 2010).
Exhibit 10.1	First Amendment and Restatement Agreement by and among Spectrum Brands, Inc., SB/RH Holdings, LLC, Spectrum Brands Canada, Inc., as Canadian borrower, the Term Agent and the lenders party thereto from time to time (incorporated by reference to Exhibit 10.1 to Spectrum Brands, Inc.'s Current Report on Form 8-K filed with the SEC on December 20, 2013).
Exhibit 10.2	Eighth Amendment to Loan and Security Agreement, dated as of June 16, 2010, with Holdings, Bank of America, N.A., as collateral agent and administrative agent, certain domestic subsidiaries of Spectrum Brands, Inc. and lenders party thereto from time to time (incorporated by reference to Exhibit 10.2 to Spectrum Brands, Inc.'s Current Report on Form 8-K filed with the SEC on December 20, 2013).
Exhibit 31.1	Certification of Chief Executive Officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Securities and Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*
Exhibit 31.2	Certification of Chief Financial Officer required by Rule 13a-14(a) or Rule 15d-14(a) of the Securities and Exchange Act of 1934, as adopted pursuant to Section 302 the Sarbanes-Oxley Act of 2002.*
Exhibit 32.1	Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*
Exhibit 32.2	Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*
101.INS	XBRL Instance Document**
101.SCH	XBRL Taxonomy Extension Schema Document**
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document**
101.DEF	XBRL Taxonomy Extension Definition Document**
101.LAB	XBRL Taxonomy Extension Label Linkbase Document**
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document**

* Filed herewith

** In accordance with Regulation S-T, the XBRL-related information in Exhibit 101 to this Quarterly Report on Form 10-Q shall be deemed to be “furnished” and not “filed.”