

BROWN FORMAN CORP  
Form 10-Q  
December 09, 2010

United States  
Securities and Exchange Commission  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the quarterly period ended OCTOBER 31, 2010

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 002-26821

Brown-Forman Corporation  
(Exact name of Registrant as specified in its Charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

61-0143150  
(IRS Employer  
Identification No.)

850 Dixie Highway  
Louisville, Kentucky  
(Address of principal executive offices)

40210  
(Zip Code)

(502) 585-1100  
(Registrant's telephone number, including area code)

N/A

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

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Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: November 30, 2010

Class A Common Stock (\$.15 par value, voting)	56,571,774
Class B Common Stock (\$.15 par value, nonvoting)	88,564,917

## PART I - FINANCIAL INFORMATION

## Item 1. Financial Statements (Unaudited)

BROWN-FORMAN CORPORATION  
 CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
 (Unaudited)  
 (Dollars in millions, except per share amounts)

	Three Months Ended		Six Months Ended	
	October 31,		October 31,	
	2009	2010	2009	2010
Net sales	\$892.9	\$905.7	\$1,630.8	\$1,650.6
Excise taxes	194.1	207.3	361.2	382.8
Cost of sales	255.8	239.6	446.5	430.2
Gross profit	443.0	458.8	823.1	837.6
Advertising expenses	92.1	93.5	168.2	169.8
Selling, general, and administrative expenses	125.1	132.9	242.2	264.9
Amortization expense	1.3	1.3	2.6	2.5
Other (income), net	(1.1)	(3.9)	(7.5)	(7.3)
Operating income	225.6	235.0	417.6	407.7
Interest income	0.4	0.6	1.4	1.0
Interest expense	7.8	6.7	16.0	13.4
Income before income taxes	218.2	228.9	403.0	395.3
Income taxes	70.9	74.9	134.4	129.9
Net income	\$147.3	\$154.0	\$268.6	\$265.4
Earnings per share:				
Basic	\$0.99	\$1.06	\$1.80	\$1.81
Diluted	\$0.99	\$1.05	\$1.79	\$1.80
Cash dividends per common share:				
Declared	--	--	\$0.5750	\$0.6000
Paid	\$0.2875	\$0.3000	\$0.5750	\$0.6000

See notes to the condensed consolidated financial statements.

BROWN-FORMAN CORPORATION  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (Unaudited)  
 (Dollars in millions)

	April 30, 2010	October 31, 2010
Assets		
Cash and cash equivalents	\$231.6	\$155.7
Accounts receivable, net	418.0	544.0
Inventories:		
Barreled whiskey	298.9	299.3
Finished goods	142.1	186.1
Work in process	156.5	151.4
Raw materials and supplies	53.1	62.1
Total inventories	650.6	698.9
Current deferred tax assets	42.2	40.7
Other current assets	184.1	164.4
Total current assets	1,526.5	1,603.7
Property, plant and equipment, net	467.8	449.5
Goodwill	666.5	669.3
Other intangible assets	669.6	669.4
Deferred tax assets	11.0	11.7
Other assets	41.6	36.5
Total assets	\$3,383.0	\$3,440.1
Liabilities		
Accounts payable and accrued expenses	\$342.4	\$381.7
Accrued income taxes	3.7	19.5
Current deferred tax liabilities	9.1	9.2
Short-term borrowings	187.5	129.2
Current portion of long-term debt	2.9	2.9
Total current liabilities	545.6	542.5
Long-term debt	507.9	508.5
Deferred tax liabilities	82.2	96.1
Accrued pension and other postretirement benefits	283.4	254.0
Other liabilities	68.9	63.6
Total liabilities	1,488.0	1,464.7
Commitments and contingencies		
Stockholders' Equity		
Common stock:		
	8.5	8.5

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Class A, voting (57,000,000 shares authorized; 56,964,000 shares issued)		
Class B, nonvoting (100,000,000 shares authorized; 99,363,000 shares issued)	14.9	14.9
Additional paid-in capital	59.4	60.0
Retained earnings	2,464.4	2,641.9
Accumulated other comprehensive loss, net of tax	(176.3)	(173.7)
Treasury stock, at cost (9,364,000 and 11,026,000 shares at April 30 and October 31, respectively)	(475.9)	(576.2)
Total stockholders' equity	1,895.0	1,975.4
Total liabilities and stockholders' equity	\$3,383.0	\$3,440.1

See notes to the condensed consolidated financial statements.

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BROWN-FORMAN CORPORATION  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)  
(Dollars in millions)

	Six Months Ended October 31,	
	2009	2010
Cash flows from operating activities:		
Net income	\$268.6	\$265.4
Adjustments to reconcile net income to net cash provided by operations:		
Depreciation and amortization	28.6	28.7
Gain on sale of property, plant, and equipment	--	(1.5)
Stock-based compensation expense	3.9	3.9
Deferred income taxes	7.8	10.2
Changes in assets and liabilities	(103.2)	(128.9)
Cash provided by operating activities	205.7	177.8
Cash flows from investing activities:		
Proceeds from sale of property, plant, and equipment	--	12.1
Additions to property, plant, and equipment	(12.4)	(15.1)
Computer software expenditures	(1.8)	(1.3)
Cash used for investing activities	(14.2)	(4.3)
Cash flows from financing activities:		
Net change in short-term borrowings	(34.7)	(58.3)
Repayment of long-term debt	(1.6)	(1.4)
Net payments related to exercise of stock options	(1.4)	(3.3)
Excess tax benefits from stock options	1.9	6.3
Acquisition of treasury stock	(139.0)	(106.6)
Dividends paid	(85.8)	(87.9)
Cash used for financing activities	(260.6)	(251.2)
Effect of exchange rate changes on cash and cash equivalents	18.3	1.8
Net decrease in cash and cash equivalents	(50.8)	(75.9)
Cash and cash equivalents, beginning of period	340.1	231.6
Cash and cash equivalents, end of period	\$289.3	\$155.7

See notes to the condensed consolidated financial statements.



BROWN-FORMAN CORPORATION  
NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

In these notes, “we,” “us,” and “our” refer to Brown-Forman Corporation.

1. Condensed Consolidated Financial Statements

We prepared the accompanying unaudited condensed consolidated financial statements pursuant to the rules and regulations of the U.S. Securities and Exchange Commission for interim financial information. In accordance with those rules and regulations, we condensed or omitted certain information and disclosures normally included in annual financial statements prepared in accordance with U.S. generally accepted accounting principles (“GAAP”). We suggest that you read these condensed financial statements together with the financial statements and footnotes included in our annual report on Form 10-K for the fiscal year ended April 30, 2010 (the “2010 Annual Report”).

In our opinion, the accompanying financial statements include all adjustments, consisting only of normal recurring adjustments, necessary for a fair statement of our financial results for the periods covered by this report.

We prepared the accompanying financial statements on a basis that is substantially consistent with the accounting principles applied in our 2010 Annual Report, although during the first quarter of fiscal 2011 we adopted new accounting guidance for disclosure of fair value measurements (Note 8). Our adoption of the new accounting guidance had no material impact on our financial statements.

2. Inventories

We use the last-in, first-out (“LIFO”) method to determine the cost of most of our inventories. If the LIFO method had not been used, inventories at current cost would have been \$218.6 million higher than reported as of April 30, 2010, and \$226.6 million higher than reported as of October 31, 2010. Changes in the LIFO valuation reserve for interim periods are based on a proportionate allocation of the estimated change for the entire fiscal year.

3. Income Taxes

Our consolidated quarterly effective tax rate is based upon our projected annual operating income, statutory tax rates, and income tax laws in the various jurisdictions in which we operate. Significant or unusual items, including adjustments to accruals for tax uncertainties, are recognized in the quarter in which the related event occurs. The effective tax rate of 32.9% for the six months ended October 31, 2010 is based on an expected tax rate from operations of 32.4% on ordinary income for the full fiscal year, the recognition of additional tax expense related to discrete items arising during the period, and interest on previously provided tax contingencies. Our expected tax rate from operations includes current fiscal year additions for existing tax contingency items.

We do not believe there will be a material change in our gross unrecognized tax benefits in the next 12 months.

We file income tax returns in the U.S., including several state and local jurisdictions, as well as in several other countries in which we conduct business. The major jurisdictions and their earliest fiscal years that are currently open for tax examinations are 1998 in the U.S., 2006 in Australia, Ireland, and Italy, 2005 in Poland, 2004 in Finland, 2003 in the U.K., and 2002 in Mexico. Audits of our fiscal 2006 and 2007 U.S. federal tax returns were completed during fiscal 2010. Although one item from those audits remains open, we believe that we have adequately provided for it,



and that our remaining exposure is not material. In addition, audits of our fiscal 2008 and 2009 U.S. federal tax returns have commenced during fiscal 2011.

#### 4. Earnings Per Share

Basic earnings per share is calculated by dividing net income available to common stockholders by the weighted average number of unrestricted common shares outstanding during the period. Diluted earnings per share further includes the dilutive effect of stock options, stock-settled appreciation rights (“SSARs”), restricted stock units (“RSUs”), and deferred stock units (“DSUs”).

We have granted restricted shares of common stock to certain employees as part of their compensation. These restricted shares, which have varying vesting periods, contain nonforfeitable rights to dividends declared on common stock. As a result, the unvested restricted shares are considered participating securities in the calculation of earnings per share.

The following table presents information concerning basic and diluted earnings per share:

	Three Months Ended		Six Months Ended	
	October 31,		October 31,	
(Dollars in millions, except per share amounts)	2009	2010	2009	2010
Basic and diluted net income	\$147.3	\$154.0	\$268.6	\$265.4
Income allocated to participating securities (restricted shares)	(0.2)	(0.2)	(0.3)	(0.3)
Net income available to common stockholders	\$147.1	\$153.8	\$268.3	\$265.1
Share data (in thousands):				
Basic average common shares outstanding	147,992	145,649	148,797	146,113
Dilutive effect of stock options, SSARs, RSUs, and DSUs	702	855	684	835
Diluted average common shares outstanding	148,694	146,504	149,481	146,948
Basic earnings per share	\$0.99	\$1.06	\$1.80	\$1.81
Diluted earnings per share	\$0.99	\$1.05	\$1.79	\$1.80

The grant price per SSAR of approximately 407,000 SSARs granted in July 2010 was greater than the average market price per share for the three-month and six-month periods ended October 31, 2010. Accordingly, none of these SSARs are included in the calculation of earnings per share for any of the periods presented in this report.

## 5. Contingencies

We operate in a litigious environment, and we are sued in the normal course of business. Sometimes plaintiffs seek substantial damages. Significant judgment is required in predicting the outcome of these suits and claims, many of which take years to adjudicate. We accrue estimated costs for a contingency when we believe that a loss is probable and we can make a reasonable estimate of the loss, and then adjust the accrual as appropriate to reflect changes in facts and circumstances. No material accrued loss contingencies are recorded as of October 31, 2010.

## 6. Pension and Other Postretirement Benefits

The following table shows the components of the pension and other postretirement benefit expense recognized for our U.S. benefit plans during the periods covered by this report. Information about similar international plans is not presented due to immateriality.

(Dollars in millions)	Three Months Ended		Six Months Ended	
	October 31, 2009	October 31, 2010	October 31, 2009	October 31, 2010
<b>Pension Benefits:</b>				
Service cost	\$2.7	\$3.9	\$5.4	\$7.8
Interest cost	8.1	8.3	16.2	16.7
Expected return on plan assets	(8.6)	(9.1)	(17.1)	(18.1)
<b>Amortization of:</b>				
Prior service cost	0.2	0.2	0.5	0.4
Net actuarial loss	1.0	4.7	1.9	9.3
Net expense	\$3.4	\$8.0	\$6.9	\$16.1
<b>Other Postretirement Benefits:</b>				
Service cost	\$0.2	\$0.3	\$0.4	\$0.6
Interest cost	0.9	0.8	1.7	1.6
Amortization of net actuarial loss	--	--	--	0.1
Net expense	\$1.1	\$1.1	\$2.1	\$2.3

## 7. Comprehensive Income

Comprehensive income is a broad measure of the effects of all transactions and events (other than investments by or distributions to stockholders) that are recognized in stockholders' equity, regardless of whether those transactions and events are included in net income. The following table adjusts net income for the other items included in the determination of comprehensive income:

(Dollars in millions)	Three Months Ended		Six Months Ended	
	October 31, 2009	October 31, 2010	October 31, 2009	October 31, 2010
Net income	\$147.3	\$154.0	\$268.6	\$265.4
Other comprehensive income (loss), net of tax:				

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Postretirement benefits adjustment	0.5	3.1	1.3	5.7
Foreign currency translation adjustment	11.9	14.5	27.0	5.7
Net (loss) on cash flow hedges	(2.5)	(6.4)	(18.1)	(8.8)
	9.9	11.2	10.2	2.6
Comprehensive income	\$157.2	\$165.2	\$278.8	\$268.0

Accumulated other comprehensive income (loss), net of tax, consisted of the following:

	April 30, 2010	October 31, 2010
(Dollars in millions)		
Postretirement benefits adjustment	\$(190.5)	\$(184.8)
Cumulative translation adjustment	10.8	16.5
Unrealized gain (loss) on cash flow hedge contracts	3.4	(5.4)
	\$(176.3)	\$(173.7)

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## 8. Fair Value Measurements

Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. We categorize the fair values of assets and liabilities into three levels based upon the assumptions (inputs) used to determine those values. Level 1 provides the most reliable measure of fair value, while Level 3 generally requires significant management judgment. The three levels are:

- Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 – Observable inputs other than those included in Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be derived from or corroborated by observable market data.
  - Level 3 – Unobservable inputs that are supported by little or no market activity.

The following table summarizes the assets and liabilities measured at fair value on a recurring basis in the accompanying balance sheet as of October 31, 2010:

(Dollars in millions)	Level 1	Level 2	Level 3	Total
<b>Assets:</b>				
Commodity contracts	\$4.0	--	--	\$4.0
Foreign currency contracts	--	\$0.8	--	0.8
Interest rate swap contracts	--	2.4	--	2.4
<b>Liabilities:</b>				
Foreign currency contracts	--	11.1	--	11.1

The fair values of our commodities futures and options contracts are primarily determined using quoted contract prices on futures exchange markets. The fair values of these instruments are based on the closing contract price as of the balance sheet date. The fair values of our interest rate swaps, forward contracts and foreign currency options are determined using standard valuation models. The significant inputs used in these models are readily available in public markets or can be derived from observable market transactions. Inputs used in these standard valuation models for both forward contracts and foreign currency options include the applicable exchange rate, forward rates and discount rates and for interest rate swaps include interest-rate yield curves. The standard valuation model for foreign currency options also uses implied volatility as an additional input. The discount rates are based on the historical U.S. Treasury rates, and the implied volatility specific to individual foreign currency options is based on quoted rates from financial institutions.

We measure some assets and liabilities at fair value on a nonrecurring basis; that is, we do not measure at fair value on an ongoing basis, but we do adjust them to fair value in certain circumstances (for example, when we determine that an asset is impaired). The fair values of assets and liabilities measured at fair value on a nonrecurring basis during fiscal 2011 were not material as of October 31, 2010.

## 9. Fair Value of Financial Instruments

The fair value of cash, cash equivalents, and short-term borrowings approximates the carrying amount due to the short maturities of these instruments. We estimate the fair value of long-term debt based on the prices at which similar debt has recently traded in the market and considering the overall market conditions on the date of valuation. We

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determine the fair value of commodity, foreign currency, and interest swap contracts as discussed in Note 8. As of October 31, 2010, the fair values and carrying amounts of these instruments were as follows:

(Dollars in millions)	Carrying Amount	Fair Value
Assets:		
Cash and cash equivalents	\$155.7	\$155.7
Commodity contracts	4.0	4.0
Foreign currency contracts	0.8	0.8
Interest rate swap contracts	2.4	2.4
Liabilities:		
Foreign currency contracts	11.1	11.1
Short-term borrowings	129.2	129.2
Current portion of long-term debt	2.9	2.9
Long-term debt	508.5	548.1

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## 10. Derivative Financial Instruments

Our multinational business exposes us to global market risks, including the effect of fluctuations in currency exchange rates, commodity prices, and interest rates. We use derivatives to help manage financial exposures that occur in the normal course of business. We formally document the purpose of each derivative contract, which includes linking the contract to the financial exposure it is designed to mitigate. We do not hold or issue derivatives for trading purposes.

We use currency derivative contracts to limit our exposure to the currency exchange risk that we cannot mitigate internally by using netting strategies. We designate most of these contracts as cash flow hedges of forecasted transactions (expected to occur within three years). We record all changes in the fair value of cash flow hedges (except any ineffective portion) in accumulated other comprehensive income ("AOCI") until the underlying hedged transaction occurs, at which time we reclassify that amount into earnings. We designate some of our currency derivatives as hedges of net investments in foreign subsidiaries. We record all changes in the fair value of net investment hedges (except any ineffective portion) in the cumulative translation adjustment component of AOCI.

We assess the effectiveness of our hedges based on changes in forward exchange rates. The ineffective portion of the changes in fair value of our hedges (recognized immediately in earnings) during the periods presented in this report was not material.

We do not designate some of our currency derivatives as hedges because we use them to at least partially offset the immediate earnings impact of changes in foreign exchange rates on existing assets or liabilities. We immediately recognize the change in fair value of these contracts in earnings.

As of October 31, 2010, we had outstanding foreign currency contracts with a total notional amount of \$374.7 million, related primarily to our euro, British pound, and Australian dollar exposures.

We also had outstanding exchange-traded futures and options contracts on approximately four million bushels of corn as of October 31, 2010. We use these contracts to mitigate our exposure to corn price volatility. Because we do not designate these contracts as hedges for accounting purposes, we immediately recognize the changes in their fair value in earnings.

We manage our interest rate risk with swap contracts. As of October 31, 2010, we had fixed-to-floating interest rate swaps outstanding with a notional value of \$250.0 million and a maturity matching our bonds due April 1, 2012. These swaps are designated as fair value hedges. The change in fair value of the swap not related to accrued interest is offset by a corresponding adjustment to the carrying value of the bond.

The following table presents the fair values of our derivative instruments as of October 31, 2010. The fair values are presented below on a gross basis, while the fair values of those instruments that are subject to master settlement arrangements are presented on a net basis in the accompanying consolidated balance sheet, as required by GAAP.

(Dollars in millions)	Classification	Fair value of derivatives in a gain position	Fair value of derivatives in a loss position
Designated as cash flow hedges:			
Foreign currency contracts		\$1.8	\$(1.6)

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	Other current assets		
Foreign currency contracts	Accrued expenses	0.4	(9.4)
Foreign currency contracts	Other liabilities	0.3	(2.7)
Designated as fair value hedges:			
Interest rate swap contracts	Other current assets	0.2	--
Interest rate swap contracts	Other assets	2.2	--
Not designated as hedges:			
Commodity contracts	Other current assets	4.0	--
Foreign currency contracts	Other current assets	0.6	--
Foreign currency contracts	Accrued expenses	0.3	--

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We expect to reclassify \$6.7 million of deferred net losses recorded in AOCI as of October 31, 2010, to earnings during the next 12 months. This reclassification would offset the anticipated earnings impact of the underlying hedged exposures. The actual amounts that we ultimately reclassify to earnings will depend on the exchange rates in effect when the underlying hedged transactions occur. The maximum term of our contracts outstanding at October 31, 2010 is 24 months.

We are exposed to credit-related losses if the other parties to our derivative contracts breach them. This credit risk is limited to the fair value of the contracts. To manage this risk, we enter into contracts only with major financial institutions that have earned investment-grade credit ratings; we have established counterparty credit guidelines that are regularly monitored and that provide for reports to senior management according to prescribed guidelines; and we monetize contracts when we believe it is warranted. Because of the safeguards we have put in place, we believe the risk of loss from counterparty default to be immaterial.

Some of our derivative instruments require us to maintain a specific level of creditworthiness, which we have maintained. If our creditworthiness were to fall below such level, then the counterparties to our derivative instruments could request immediate payment or collateralization for derivative instruments in net liability positions. As of October 31, 2010, the aggregate fair value of all derivatives with creditworthiness requirements that were in a net liability position was \$9.4 million.

#### 11. Subsequent Events

On November 18, 2010, our Board of Directors approved a regular quarterly cash dividend of \$0.32 per share on Class A and Class B common stock, representing a dividend per share increase of 6.7%. The dividend will be paid on December 27, 2010 to stockholders of record as of December 7, 2010. Historically the payment from the November declaration has been made in early January of the following calendar year. However, with the uncertainty surrounding the renewal of the current dividend tax rates which expire on December 31, 2010, our Board chose to accelerate the cash payment, which will result in five cash payments for calendar 2010.

Also, as announced on December 1, 2010, our Board of Directors declared a special cash dividend of \$1.00 per share on Class A and Class B common stock that will be paid on December 28, 2010 to stockholders of record as of December 10, 2010.

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## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

You should read the following discussion and analysis along with our 2010 Annual Report. Note that the results of operations for the six months ended October 31, 2010, do not necessarily indicate what our operating results for the full fiscal year will be. In this Item, "we," "us," and "our" refer to Brown-Forman Corporation.

### Important Information on Forward-Looking Statements:

This report contains statements, estimates, and projections that are "forward-looking statements" as defined under U.S. federal securities laws. Words such as "aim," "anticipate," "aspire," "believe," "envision," "estimate," "expect," "expectation," "may," "potential," "project," "pursue," "see," "will," "will continue," and similar words identify forward-looking statements, speak only as of the date we make them. Except as required by law, we do not intend to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise. By their nature, forward-looking statements involve risks, uncertainties and other factors (many beyond our control) that could cause our actual results to differ materially from our historical experience or from our current expectations or projections. These risks and other factors include, but are not limited to:

- continuing or additional pressure on economic conditions in major markets or political, financial, or equity market turmoil (and related credit and capital market instability and illiquidity); high unemployment; supplier, customer or consumer credit or other financial problems; inventory fluctuations at distributors, wholesalers, or retailers; bank failures or governmental nationalizations; etc.
- successful development and implementation of effective business and brand strategies and innovations, including distribution, marketing, promotional activity, favorable trade and consumer reaction to our product line extensions, formulation, and packaging changes
- competitors' pricing actions (including price reductions, promotions, discounting, couponing or free goods), marketing, product introductions, or other competitive activities
- prolonged continuation or acceleration of the declines in consumer confidence or spending, whether related to economic conditions (such as austerity measures or tax increases), wars, natural or other disasters, weather, pandemics, security concerns, terrorist attacks or other factors
- changes in tax rates (including excise, sales, VAT, corporate, individual income, dividends, capital gains) or in related reserves, changes in tax rules (e.g., LIFO, foreign income deferral, U.S. manufacturing and other deductions) or accounting standards, tariffs, or other restrictions affecting beverage alcohol, and the unpredictability and suddenness with which they can occur
  - trade or consumer resistance to price increases in our products
- tighter governmental restrictions on our ability to produce, import, sell, price, or market our products, including advertising and promotion; regulatory compliance costs
  - business disruption, decline or costs related to reductions in workforce or other cost-cutting measures
- lower returns and discount rates related to pension assets, higher interest rates, or significant fluctuations in inflation rates; deflation
- fluctuations in the U.S. dollar against foreign currencies, especially the euro, British pound, Australian dollar, or Polish zloty
- changes in consumer behavior and our ability to anticipate and respond to them, including reduction of bar, restaurant, hotel or other on-premise business; shifts to discount store purchases or shifts away from premium-priced products; other price-sensitive consumer behavior; or reductions in travel
- changes in consumer preferences, societal attitudes or cultural trends that result in reduced consumption of our products
- distribution arrangement and other route-to-consumer decisions or changes that affect the timing of our sales, temporarily disrupt the marketing or sale of our products, or result in implementation-related costs
-

adverse impacts resulting from our acquisitions, dispositions, joint ventures, business partnerships, or portfolio strategies

- lower profits, due to factors such as fewer used barrel sales, lower production volumes (either for our own brands or for those of third parties), sales mix shift toward lower priced or lower margin skus, or cost increases in energy or raw materials, such as grapes, grain, agave, wood, glass, plastic, or closures
  - climate changes, agricultural uncertainties, environmental calamities, our suppliers' financial hardships or other factors that affect the availability, price, or quality of grapes, agave, grain, glass, energy, closures, plastic, or wood
    - negative publicity related to our company, brands, personnel, operations, business performance or prospects
  - product counterfeiting, tampering, contamination, or recalls and resulting negative effects on our sales, brand equity, or corporate reputation
  - significant costs or other adverse developments stemming from litigation or governmental investigations of beverage alcohol industry business, trade, or marketing practices by us, our importers, distributors, or retailers
  - impairment in the recorded value of any assets, including receivables, inventory, fixed assets, goodwill or other intangibles
-

Results of Operations:  
Second Quarter Fiscal 2011 Compared to Second Quarter Fiscal 2010

A summary of our operating performance (dollars expressed in millions, except per share amounts) is presented below.

	Three Months		
	Ended		
	October 31,		
	2009	2010	Change
Net sales	\$892.9	\$905.7	1%
Gross profit	443.0	458.8	4%
Advertising expenses	92.1	93.5	1%
Selling, general, and administrative expenses	125.1	132.9	6%
Amortization expense	1.3	1.3	
Other (income), net	(1.1)	(3.9)	
Operating income	225.6	235.0	4%
Interest expense, net	7.4	6.1	
Income before income taxes	218.2	228.9	5%
Income taxes	70.9	74.9	
Net income	147.3	154.0	5%
Gross margin	49.6%	50.7%	
Operating margin	25.3%	25.9%	
Effective tax rate	32.5%	32.7%	
Earnings per share:			
Basic	\$0.99	\$1.06	6%
Diluted	0.99	1.05	6%

Net sales for the three months ended October 31, 2010 were \$905.7 million, up \$12.8 million or 1% compared to the same prior year period. The increase in net sales in the quarter was driven by volumetric gains for several brands in our portfolio including Jack Daniel's Tennessee Whiskey, Jack Daniel's ready-to-drinks brands, Gentleman Jack, el Jimador, Jack Daniel's Single Barrel, Bonterra, Little Black Dress, and Woodford Reserve. A reduction in trade inventory levels in Western Europe, lower volumes for Fetzer, Southern Comfort, and an agency brand we sell in Poland, and a decrease in sales of used barrels partially offset these gains. On a geographic basis, growth in several markets including Australia, France, Germany, Turkey, and Italy contributed to the underlying<sup>1</sup> growth in net sales for the quarter. Lower net sales were registered in the U.S. (due in part to lower volumes for Southern Comfort), Russia (driven by a route to market change), and Japan.

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<sup>1</sup> Underlying change represents the percentage increase or decrease in reported financial results in accordance with generally accepted accounting principles (GAAP) in the United States, exclusive of other items impacting period-over-period results. We believe presenting the underlying change helps provide transparency to our comparable business performance.



The components of the 1% increase in net sales for the quarter were:

	Change vs. Prior Period
· Underlying change in net sales	2%
· Estimated net change in trade inventories <sup>2</sup>	(1%)
Reported change in net sales	1%

Gross profit increased \$15.8 million, or 4% from the second quarter of last year. The brands and geographic areas that drove the increase in net sales for the quarter also contributed to the growth in gross profit for the same period. A weaker U.S. dollar, which increased gross profit by approximately \$8 million, and a reduction in value added packaging activity and operational efficiencies at our production facilities, which reduced cost of goods sold, also contributed to the improvement in gross profit in the quarter. Gross margin of 50.7% increased 110 basis points compared to 49.6% in the prior year period reflecting, the benefit of the weaker U.S. dollar and the lower cost of goods discussed above.

The following table shows the major factors influencing the changes in gross profit for the quarter:

	Change vs. Prior Period
· Underlying change in gross profit	3%
· Foreign exchange <sup>3</sup>	2%
· Estimated net change in trade inventories	(1%)
Reported change in gross profit	4%

Advertising expenses increased \$1.4 million, or 1% for the three month period, reflecting higher investments behind several brands including Jack Daniel's RTDs, Gentleman Jack, Herradura, el Jimador, New Mix, and the newly introduced Southern Comfort Lime and Chambord Vodka.

Selling, general and administrative expenses increased \$7.8 million, or 6%, for the quarter, largely as a result of an increase of \$5.0 million in pension expense, which is expected to recur each quarter throughout the remainder of the fiscal year, influenced by a lower discount rate. System, procurement and other infrastructure-related costs associated with route-to-market changes, which transitioned during the quarter, also contributed to the increase in selling, general and administrative expenses.

Operating income of \$235.0 million increased \$9.4 million, up 4% from the same period last year. Operating income was helped by both a weaker U.S. dollar, which increased operating income by approximately \$10.0 million, and underlying growth in our business. Expenses associated with changes in route-to-market and a decrease in estimated trade inventory levels reduced operating income for the quarter. Underlying growth in operating income grew at a slightly lower rate than the underlying growth in gross profit (2% vs. 3%) for the three month period, as an increase in pension expense (lower discount rate) partially offset this gain.

Change  
vs.

	Prior Period
· Foreign exchange	4%
· Underlying change in operating income	2%
· Expenses associated with changes in route-to-market <sup>4</sup>	(1%)
· Estimated net change in trade inventories	(1%)
Reported change in operating income	4%

Net interest expense decreased by \$1.3 million compared to a year ago, reflecting lower net debt and a greater percentage of floating rate debt at lower interest rates.

The effective tax rate in the quarter of 32.7% was up modestly compared to 32.5% reported in the second quarter of fiscal 2010 due in part to a slightly higher state tax rate effect.

Reported diluted earnings per share of \$1.05 for the quarter increased 6% from the \$0.99 earned in the same prior year period. The same factors that increased operating income contributed to the improvement in diluted earnings per share for the quarter. A decrease in net interest expense and a reduction in shares outstanding (attributable to the share repurchase activity authorized in December 2008 and June 2010) also contributed to the increase in earnings per share.

2 Refers to the estimated financial impact of changes in wholesale trade inventories for our brands. We compute this effect by using our estimated depletion trends and separately identifying trade inventory changes in the variance analysis for our key measures. Based on the estimated depletions and the fluctuations in trade inventory levels, we then adjust the percentage variances from prior to current periods for our key measures. We believe it is important to separately identify the impact of this item in order for management and investors to understand the results of our business that can arise from varying levels of wholesale inventories.

3 Refers to net gains and losses incurred by us relating to sales and purchases in currencies other than the U.S. dollar. We use the measure to understand the growth of the business on a constant dollar basis, as fluctuations in exchange rates can distort the underlying growth trends of our business (both positively and negatively). To neutralize the effect of foreign exchange fluctuations, we have historically translated current year results at prior year rates. We believe it is important to separately identify the impact that foreign exchange has on each major line item of our consolidated statement of operations.

4 Expenses associated with changes in route-to-market refers to expenses related to changes in the company's distribution structures primarily in Germany and Brazil. We believe that identifying these costs allows management and investors to better understand growth trends.



Results of Operations:  
Six Months Fiscal 2011 Compared to Six Months Fiscal 2010

A summary of our operating performance (dollars expressed in millions, except per share amounts) is presented below.

	Six Months Ended		
	October 31,		
	2009	2010	Change
Net sales	\$1,630.8	\$1,650.6	1%
Gross profit	823.1	837.6	2%
Advertising expenses	168.2	169.8	1%
Selling, general, and administrative expenses	242.2	264.9	9%
Amortization expense	2.6	2.5	
Other (income), net	(7.5)	(7.3)	
Operating income	417.6	407.7	(2%)
Interest expense, net	14.6	12.4	
Income before income taxes	403.0	395.3	(2%)
Income taxes	134.4	129.9	
Net income	268.6	265.4	(1%)
Gross margin	50.5%	50.7%	
Operating margin	25.6%	24.7%	
Effective tax rate	33.4%	32.9%	
Earnings per share:			
Basic	\$1.80	\$1.81	1%
Diluted	1.79	1.80	1%

Net sales for the six months ended October 31, 2010 were up \$19.8 million, or 1% compared to the same prior-year period. A 2% increase in underlying net sales growth was partially offset by a decrease in estimated trade inventory levels.

	Change vs. Prior Period
· Underlying change in net sales	2%
· Estimated net change in trade inventories	(1%)
Reported change in net sales	1%

The primary drivers contributing to our underlying growth in net sales for the six months were volumetric gains for several brands in our portfolio including Jack Daniel's Tennessee Whiskey, Jack Daniel's RTDs, el Jimador, and Gentleman Jack. Gains were also registered for Woodford Reserve, New Mix, Herradura, Bonterra, and Sonoma Cutrer. Lower net sales for other brands such as Southern Comfort, Fetzer, an agency brand we sell in Poland, and Southern Comfort Ready to Pours (negatively affected in part by comparison to the initial sales into the market in connection with their introduction last year) partially offset the growth. Numerous countries experienced underlying growth in net sales through October, including Australia, Mexico, Spain, the U.K., and Germany. Net sales declined in the U.S. due in part to volume softness for Southern Comfort and in Russia, reflecting temporary disruption

associated with a route-to-market change.

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The following discussion highlights more specifically for several brands net sales and depletion<sup>5</sup> results in the first six months of the fiscal year compared to the same prior period:

- Jack Daniel’s Tennessee Whiskey net sales increased in the low-single digits on both a reported and constant currency basis<sup>6</sup>. Global depletions improved 3%, growing 8% internationally while declining 2% in the U.S. The brand’s growth outside the U.S. was broad-based with notable gains throughout most of Europe, Latin America, Australia, India, and Travel Retail.
- Jack Daniel’s RTDs registered double-digit growth in net sales on both a reported and constant currency basis as the brand continued to benefit from strong volumetric gains in Australia and Germany. Geographic expansion that began last year in the U.K. and Mexico and further expansion into other markets this fiscal year contributed to the depletion and net sales growth for Jack Daniel’s RTDs.
- Finlandia net sales declined in the low-single digits on both a reported and constant currency basis (reflecting a reallocation of advertising spending to promotional activity), while the brand’s depletions were flat compared to same period last fiscal year. In Poland, the brand’s largest market, depletions grew 2%, after declining 1% last fiscal year.
- Southern Comfort global net sales declined in the low-single digits though October on a reported basis and on a constant currency basis driven by depletion declines in the brand’s largest market, the U.S. The brand registered modest growth overall outside the U.S. We believe the brand continued to be adversely affected by increased competition from flavored whiskeys, flavored vodkas, and spiced rums, particularly those consumed in the more traditional shot occasion.
- el Jimador experienced high single-digit growth in depletions and double-digit net sales growth on both a reported and constant currency basis, fueled by double-digit depletion gains in the U.S. and expansion into other international markets outside of Mexico.

Gross profit increased \$14.5 million, or 2% driven by the same factors that drove the increase in net sales for the six month period. Cost of goods sold improvements contributed to the increase in both reported and underlying gross profit while a decrease in estimated trade inventory levels partially offset these benefits. Gross margin of 50.7% improved slightly compared to 50.5% reflecting the benefit of improved cost of goods sold.

The following table shows the major factors influencing the changes in gross profit for the quarter:

	Change vs. Prior Period
· Underlying change in gross profit	3%
· Estimated net change in trade inventories	(1%)
Reported change in gross profit	2%

Advertising expenses were up \$1.6 million, or 1%, reflecting increased investments behind the Jack Daniel’s family of brands, the Herradura family of brands (el Jimador, Herradura, New Mix, and Antiguo), and new line extension introductions. We continued to strive to optimize our mix of total brand investment by reallocating resources among brands, geographies, and channels that we believe enable us to effectively and efficiently reach consumers around the world. Off-premise activities and international markets continued to receive increased focus. We expect to remain flexible in directing brand spending and resources to activities that support the business in the current environment

while continuing to position our company for long-term growth.

Selling, general and administrative expenses increased \$22.7 million, or 9%, compared to the first half of last fiscal year due in part to an increase of approximately \$10.0 million in pension expense (which is expected to recur during the second half of this fiscal year), influenced by a lower discount rate. Costs associated with route-to-market changes made during our second quarter also contributed to the increase in selling, general, and administrative expenses for the first six months of the fiscal year. We expect selling, general, and administrative expenses to moderate over the balance of the fiscal year when compared to the same period last year.

Operating income declined \$9.9 million, or 2%, compared to the first half of last year. Operating income was hurt by expenses associated with changes in route-to-market and a decrease in estimated net change in trade inventory levels. We grew net sales, gross profit, and operating income on an underlying basis for the first six months of the fiscal year, though the rate of growth for underlying operating income was modestly lower as higher brand investments, an increase in pension expense, and some selling, general and administrative investments concentrated in the first half of the fiscal year partially offset these gains.

	Change vs. Prior Period
· Underlying change in operating income	1%
· Expenses associated with changes in route-to-market	(1%)
· Estimated net change in trade inventories	(2%)
Reported change in operating income	(2%)

Net interest expense decreased by \$2.2 million compared to a year ago reflecting lower net debt and a greater percentage of floating rate debt at lower interest rates.

The effective tax rate for the first half of the year was 32.9% compared to 33.4% reported in the first half of fiscal 2010. The decrease in our effective tax rate was driven primarily by the statutory increase in the U.S. tax benefit related to domestic manufacturing activities.

Reported diluted earnings per share of \$1.80 for the first six months increased 1% from the \$1.79 earned in the same prior year period. A reduction in net interest expense, a lower effective tax rate, and a reduction in shares outstanding attributable to the share repurchase activity authorized in December 2008 and June 2010 offset the decline in operating income on a reported basis.

#### Full-Year Outlook

Our diluted earnings per share full-year outlook reflect an increase in our guidance range to \$3.18 to \$3.42 due to foreign exchange, gross profit expectations associated with growth outside the U.S., and production efficiencies. Several uncertainties remain that we believe will continue to influence our overall financial performance for the year and ultimately affect where we land within this earnings range, including the global economic and consumer environments, especially in the Euro zone, fluctuations in foreign exchange rates, the company's performance in the important holiday period, and the pace of improvement in the U.S. market, and for the Southern Comfort brand overall. We continue to anticipate underlying operating income growth in the mid-single digits for fiscal 2011.

5 Depletions are shipments direct to retail or from distributors to wholesale and retail customers, and are commonly regarded in the industry as an approximate measure of consumer demand.

6 Constant currency represents reported net sales with the cost/benefit of currency movements removed. Management uses the measure to understand the growth of the business on a constant dollar basis, as fluctuations in exchange rates can distort the underlying growth of the business both positively and negatively.

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## Liquidity and Financial Condition

Cash and cash equivalents decreased \$75.9 million during the six months ended October 31, 2010, compared to a decline of \$50.8 million during the same period last year. Cash provided by operations was \$177.8 million, down from \$205.7 million for the same period last year, primarily reflecting a \$25.3 million increase in cash used to fund our pension plan obligations. Cash used for investing activities declined from last year by \$9.9 million, largely reflecting \$12.1 million in proceeds from the sale of property, plant, and equipment. Cash used for financing activities was \$9.4 million less than last year, primarily reflecting a \$32.4 million decline in share repurchases offset partially by a \$23.6 million increase in net debt repayments. The impact on cash and cash equivalents as a result of exchange rate changes was an increase of \$1.8 million for the six months ended October 31, 2010, compared to an increase of \$18.3 million for the same period last year.

We have access to several liquidity sources to supplement our cash flow from operations. Our commercial paper program, supported by our bank credit facility, continues to fund our short-term credit needs. Our commercial paper continues to enjoy steady demand from investors. Alternatively, we expect that we could satisfy our liquidity needs by drawing on our \$800.0 million bank credit facility (currently unused). This facility expires April 30, 2012, and carries favorable terms compared with current market conditions.

Under extreme market conditions, it is possible that the banks may not be able to fully fund this credit facility. While we are alert to this uncertainty, we believe the banking market has improved considerably. Also, we believe that the markets for investment-grade bonds and private placements are very accessible and provide a source of long-term financing that, in addition to our cash flow from operations, could be used to pay off our short-term debt if necessary.

We have high credit standards when initiating transactions with counterparties and closely monitor our counterparty risks with respect to our cash balances and derivative contracts (that is, foreign currency and interest rate hedges). If a counterparty's credit quality were to deteriorate below our acceptable credit standards, we would either liquidate exposures or require the counterparty to post appropriate collateral.

We believe our current liquidity position is strong and sufficient to meet all of our financial commitments for the foreseeable future. Our \$800.0 million bank credit facility's most restrictive covenant requires our ratio of consolidated EBITDA (as defined in the agreement) to consolidated interest expense to be not less than 3 to 1. At October 31, 2010, with a ratio of 27 to 1, we were within the covenant's parameters.

As we announced on June 8, 2010, our Board of Directors authorized us to repurchase up to \$250.0 million of our outstanding Class A and Class B common shares before December 1, 2010, subject to market and other conditions. Under this program, we repurchased a total of 1,965,326 shares (20,869 of Class A and 1,944,457 of Class B) for approximately \$117.1 million. The average repurchase price per share, including broker commissions, was \$59.90 for Class A and \$59.60 for Class B.

On November 18, 2010, our Board of Directors approved a regular quarterly cash dividend of \$0.32 per share on Class A and Class B common stock, representing a dividend per share increase of 6.7%. The dividend will be paid on December 27, 2010 to stockholders of record as of December 7, 2010. Historically the payment from the November declaration has been made in early January of the following calendar year. However, with the uncertainty surrounding the renewal of the current dividend tax rates which expire on December 31, 2010, our Board chose to accelerate the cash payment, which will result in five cash payments for calendar 2010.

Also, as announced on December 1, 2010, our Board of Directors declared a special cash dividend of \$1.00 per share on Class A and Class B common stock that will be paid on December 28, 2010 to stockholders of record as of December 10, 2010.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

We hold debt obligations, foreign currency forward and option contracts, and commodity futures contracts that are exposed to risk from changes in interest rates, foreign currency exchange rates, and commodity prices, respectively. Established procedures and internal processes govern the management of these market risks.

Item 4. Controls and Procedures

The Chief Executive Officer (“CEO”) and the Chief Financial Officer (“CFO”) of Brown-Forman (its principal executive and principal financial officers) have evaluated the effectiveness of the company's "disclosure controls and procedures" (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934 (the “Exchange Act”)) as of the end of the period covered by this report. Based on that evaluation, the CEO and CFO concluded that the company's disclosure controls and procedures are effective to ensure that information required to be disclosed by the company in the reports filed or submitted by it under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the SEC’s rules and forms; and include controls and procedures designed to ensure that information required to be disclosed by the company in such reports is accumulated and communicated to the company’s management, including the CEO and the CFO, as appropriate, to allow timely decisions regarding required disclosure. There has been no change in the company's internal control over financial reporting during the most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the company's internal control over financial reporting.

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## PART II - OTHER INFORMATION

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table provides information about shares of our common stock that we repurchased during the quarter ended October 31, 2010:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs
August 1, 2010 – August 31, 2010	73,600	\$60.87	73,600	\$198,500,000
September 1, 2010 – September 30, 2010	722,021	\$59.55	722,021	\$155,500,000
October 1, 2010 – October 31, 2010	184,772	\$61.46	177,973	\$144,600,000
Total	980,393	\$60.01	973,594	

As we announced on June 8, 2010, our Board of Directors authorized us to repurchase up to \$250.0 million of our outstanding Class A and Class B common shares before December 1, 2010, subject to market and other conditions. 973,594 of the shares included in the above table were acquired as part of this repurchase program.

The remaining 6,799 shares included in the above table were received from an employee to satisfy income tax withholding obligations triggered by the vesting of restricted shares.

## Item 6. Exhibits

31.1 CEO Certification pursuant to Section 302 of Sarbanes-Oxley Act of 2002.

31.2 CFO Certification pursuant to Section 302 of Sarbanes-Oxley Act of 2002.

32 CEO and CFO Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (not considered to be filed).

101 The following materials from Brown-Forman Corporation's Quarterly Report on Form 10-Q for the quarter ended October 31, 2010, formatted in XBRL (eXtensible Business Reporting Language): (a) Condensed Consolidated Statements of Operations, (b) Condensed Consolidated Balance Sheets, (c) Condensed Consolidated Statements of Cash Flows, and (d) Notes to the Condensed Consolidated Financial Statements\*

\* Pursuant to Rule 406T of Regulation S-T, the Interactive Data Files in Exhibit 101 hereto are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, are deemed not filed for purposes of Section 18 of the Securities and Exchange Act of 1934, as amended,



and otherwise are not subject to liability under those sections.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BROWN-FORMAN CORPORATION  
(Registrant)

Date: December 9, 2010

By: /s/ Donald C. Berg  
Donald C. Berg  
Executive Vice President and Chief Financial  
Officer  
(On behalf of the Registrant and as Principal  
Financial Officer)