

DIGITAL ALLY INC  
Form 10-Q  
May 11, 2011

---

---

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended March 31, 2011.

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 001-33899

Digital Ally, Inc.  
(Exact name of registrant as specified in its charter)

Nevada  
(State or other jurisdiction of  
incorporation or organization)

20-0064269  
(I.R.S. Employer Identification No.)

8000 W. 110th Street, Suite 200, Overland Park, KS 66210  
(Address of principal executive offices) (Zip Code)

(913) 814-7774  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer" "accelerated filer" and "smaller reporting company" in Rule 12b-2 of Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

Class	Outstanding at May 2, 2011
Common Stock, \$0.001 par value	16,149,073

FORM 10-Q  
DIGITAL ALLY, INC.  
MARCH 31, 2011

TABLE OF CONTENTS Page(s)

## PART I – FINANCIAL INFORMATION

Item 1.	Financial Statements.	
	Condensed Consolidated Balance Sheets – March 31, 2011 (Unaudited) and December 31, 2010	3
	Condensed Consolidated Statements of Operations for the Three Months Ended March 31, 2011 and 2010 (Unaudited)	4
	Condensed Consolidated Statements of Stockholders’ Equity for the Three Months Ended March 31, 2011 (Unaudited)	5
	Condensed Consolidated Statements of Cash Flows for the Three Months Ended March 31, 2011 and 2010 (Unaudited)	6
	Notes to the Condensed Consolidated Financial Statements	7-18
Item 2.	Management’s Discussion and Analysis of Financial Condition and Results of Operations.	19-34
Item 3.	Quantitative and Qualitative Disclosures About Market Risk.	35
Item 4T.	Controls and Procedures.	35
 PART II - OTHER INFORMATION		
Item 1.	Legal Proceedings.	35
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds.	36
Item 3.	Defaults Upon Senior Securities	37
Item 4.	Removed and Reserved	37
Item 5.	Other Information.	37
Item 6.	Exhibits.	37
	SIGNATURES	38
	EXHIBITS	39

CERTIFICATIONS

2

---

## PART I – FINANCIAL INFORMATION

## ITEM 1 – FINANCIAL STATEMENTS.

DIGITAL ALLY, INC.  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 MARCH 31, 2011 AND DECEMBER 31, 2010  
 (Unaudited)

Assets	March 31, 2011	December 31, 2010
Current assets:		
Cash and cash equivalents	\$ 309,638	\$ 623,475
Accounts receivable-trade, less allowance for doubtful accounts of \$110,000 - 2011 and \$110,000 – 2010	4,349,906	4,779,553
Accounts receivable-other	346,746	345,711
Inventories	8,506,071	10,088,285
Prepaid expenses	255,758	341,584
<b>Total current assets</b>	<b>13,768,119</b>	<b>16,178,608</b>
Furniture, fixtures and equipment	3,988,948	3,352,372
Less accumulated depreciation and amortization	2,532,869	2,307,244
	1,456,079	1,045,128
Intangible assets, net	278,090	293,577
Other assets	98,925	91,133
<b>Total assets</b>	<b>\$ 15,601,213</b>	<b>\$ 17,608,446</b>
Liabilities and Stockholders' Equity		
Current liabilities:		
Accounts payable	\$ 1,936,592	\$ 3,157,033
Line of credit	1,500,000	1,500,000
Accrued expenses	871,702	728,479
Income taxes payable	15,875	25,625
Customer deposits	1,878	2,642
<b>Total current liabilities</b>	<b>4,326,047</b>	<b>5,413,779</b>
Commitments and contingencies		
Stockholders' equity:		
Common stock, \$0.001 par value; 75,000,000 shares authorized; shares issued: 16,657,218 – 2011 and 16,652,218 – 2010	16,657	16,652
Additional paid in capital	21,877,350	21,649,567
	(2,157,226 )	(2,157,226 )

Edgar Filing: DIGITAL ALLY INC - Form 10-Q

Treasury stock, at cost (shares: 508,145 – 2011 and 508,145  
- 2010)

Accumulated deficit	(8,461,615 )	(7,314,326 )
Total stockholders' equity	11,275,166	12,194,667
Total liabilities and stockholders' equity	\$ 15,601,213	\$ 17,608,446

See Notes to Condensed Consolidated Financial Statements.

DIGITAL ALLY, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
THREE MONTHS ENDED  
MARCH 31, 2011 AND 2010  
(Unaudited)

	2011	2010
Product revenue	\$4,570,574	\$6,149,232
Other revenue	159,119	160,655
Total revenue	4,729,693	6,309,887
Cost of revenue	2,752,920	2,868,061
Gross profit	1,976,773	3,441,826
Selling, general and administrative expenses:		
Research and development expense	708,769	915,264
Selling, advertising and promotional expense	470,680	693,230
Stock-based compensation expense	227,788	541,481
General and administrative expense	1,700,205	1,922,266
Total selling, general and administrative expenses	3,107,442	4,072,241
Operating loss	(1,130,669 )	(630,415 )
Interest income	4,005	9,248
Interest expense	(20,625 )	—
Loss before income tax benefit	(1,147,289 )	(621,167 )
Income tax benefit	—	265,000
Net loss	\$(1,147,289 )	\$(356,167 )
Net loss per share information:		
Basic	\$(0.07 )	\$(0.02 )
Diluted	\$(0.07 )	\$(0.02 )
Weighted average shares outstanding:		
Basic	16,149,079	16,303,317
Diluted	16,149,079	16,303,317

See Notes to Condensed Consolidated Financial Statements.

DIGITAL ALLY, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY  
 THREE MONTHS ENDED MARCH 31, 2011  
 (Unaudited)

	Common Stock		Additional	Treasury	Accumulated	Total
	Shares	Amount	Paid In Capital	stock	deficit	
Balance, January 1, 2011	16,652,218	\$16,652	\$21,649,567	\$(2,157,226)	\$ (7,314,326 )	\$12,194,667
Stock-based compensation	—	—	227,788	—	—	227,788
Restricted common stock grant	5,000	5	(5 )	—	—	—
Net loss	—	—	—	—	(1,147,289 )	(1,147,289 )
Balance, March 31, 2011	16,657,218	\$16,657	\$21,877,350	\$(2,157,226)	\$ (8,461,615 )	\$11,275,166

See Notes to Condensed Consolidated Financial Statements.



DIGITAL ALLY, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
THREE MONTHS ENDED MARCH 31, 2011 AND 2010  
(Unaudited)

	2011	2010
<b>Cash Flows From Operating Activities:</b>		
Net loss	\$(1,147,289)	\$(356,167 )
Adjustments to reconcile net loss to net cash flows used in operating activities:		
Depreciation and amortization	207,265	208,511
Stock based compensation	227,788	541,481
Provision for inventory obsolescence	152,283	(26,046 )
Deferred tax (benefit)	—	(330,000 )
Change in assets and liabilities:		
(Increase) decrease in:		
Accounts receivable - trade	429,647	1,292,705
Accounts receivable - other	(1,035 )	69,117
Inventories	919,000	(624,771 )
Prepaid expenses	85,826	(89,325 )
Other assets	(7,792 )	15,983
Increase (decrease) in:		
Accounts payable	(1,220,441)	161,059
Accrued expenses	143,223	(214,905 )
Income taxes payable	(9,750 )	14,326
Customer deposits	(764 )	(36,544 )
Net cash (used in) provided by operating activities	(222,039 )	625,424
<b>Cash Flows from Investing Activities:</b>		
Purchases of furniture, fixtures and equipment	(89,368 )	(49,057 )
Additions to intangible assets	(2,430 )	(5,800 )
Net cash used in investing activities	(91,798 )	(54,857 )
<b>Cash Flows from Financing Activities:</b>		
Proceeds from exercise of stock options and warrants	—	45,301
Excess in tax benefits related to stock-based compensation	—	35,000
Net cash provided by financing activities	—	80,301
Net (decrease) increase in cash and cash equivalents	(313,837 )	650,868
Cash and cash equivalents, beginning of period	623,475	183,150
Cash and cash equivalents, end of period	\$ 309,638	\$ 834,018
<b>Supplemental disclosures of cash flow information:</b>		
Cash payments for interest	\$ 20,625	\$—

Cash payments for income taxes	\$—	\$15,674
Supplemental disclosures of non-cash investing and financing activities:		
Restricted common stock grant	\$5	\$58,750
Common stock surrendered as consideration for exercise of stock options	\$—	\$513,100
Transfer of demonstration equipment	\$510,931	\$—

See Notes to Condensed Consolidated Financial Statements.

DIGITAL ALLY, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

NOTE 1. NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Business:

Digital Ally, Inc. (the "Company") produces digital video imaging, audio recording and related storage products for use in law enforcement and security applications. Its current products are an in-car digital video/audio recorder contained in a rear-view mirror, a weather-resistant mobile digital video recording system for use on motorcycles, ATV's and boats, a miniature digital video system designed to be worn on an individual's body and a digital video/audio recorder contained in a flashlight sold to law enforcement agencies and other security organizations. The Company has recently introduced a laser speed detection device and a thermal imaging camera that it is offering primarily to law enforcement agencies. The Company has active research and development programs to adapt its technologies to other applications. The Company has the ability to integrate electronic, radio, computer, mechanical, and multi-media technologies to create unique solutions to address needs in a variety of other industries and markets, including mass transit, school bus, taxi cab and the military.

The Company was originally incorporated in Nevada on December 13, 2000 as Vegas Petra, Inc. and had no operations until 2004. On November 30, 2004, the Company entered into a Plan of Merger with Digital Ally, Inc., at which time the merged entity was renamed Digital Ally, Inc. Since inception through early 2006, the Company was considered a development stage company, with its activities focused on organizational activities, including design and development of product lines, implementing a business plan, establishing sales channels, and development of business strategies. In late March 2006, the Company shipped its first completed product, and became an operating company for financial accounting and reporting purposes.

The following is a summary of the Company's Significant Accounting Policies:

Basis of Consolidation:

The accompanying financial statements include the consolidated accounts of the Company and its wholly-owned subsidiary, Digital Ally International, Inc. All intercompany balances and transactions have been eliminated during consolidation.

The Company formed Digital Ally International, Inc. during August 2009 to facilitate the export sales of its products.

Fair Value of Financial Instruments:

The carrying amounts of financial instruments, including cash and cash equivalents, accounts receivable, accounts payable and line of credit, approximate fair value because of the short-term nature of these items.

Revenue Recognition:

Revenues from the sale of products are recorded when the product is shipped, title and risk of loss have transferred to the purchaser, payment terms are fixed or determinable and payment is reasonably assured. Customers do not have a right to return the product other than for warranty reasons for which they would only receive repair services or replacement product.

The Company sells through two separate and distinct channels:

Sales to domestic customers are generally made direct to the end customer (typically a law enforcement agency) through commissioned third-party sales agents. Revenue is recorded when the product is shipped to the end customer.

Sales to international customers are generally made through independent distributors who purchase products from the Company at a wholesale price and sell to the end user (typically law enforcement agencies) at a retail price. The international distributor retains the margin as its compensation. The international distributor maintains product inventory, customer receivables and all related risks and rewards of ownership. Revenue is recorded when the product is shipped to the international distributor consistent with the terms of the distribution agreement. Occasionally, the Company contracts directly with the foreign customer for the sale of products and we pay commissions to the distributor responsible for the sale.

Sales taxes collected on products sold are excluded from revenues and are reported as an accrued expense in the accompanying balance sheets until payments are remitted.

Other revenue is comprised of revenues from repair services, leasing services and the sale of scrap and excess raw material and component parts. Revenue is recognized upon shipment of the product and acceptance of the service or materials to the end customer.

Sales returns and allowances aggregated \$205,244 and \$248,071 for the three months ended March 31, 2011 and 2010, respectively.

Use of Estimates:

The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and cash equivalents:

Cash and cash equivalents include funds on hand, in bank and short-term investments with original maturities of ninety (90) days or less. Included in the Company's cash and cash equivalents as of March 31, 2011 are short-term investments in repurchase agreements with its bank of approximately \$125,000, which is collateralized 105% by the pledge of government agency securities.

Accounts Receivable:

Accounts receivable are carried at original invoice amount less an estimate made for doubtful receivables based on a review of all outstanding amounts on a weekly basis. The Company determines the allowance for doubtful accounts by regularly evaluating individual customer receivables and considering a customer's financial condition, credit history, and current economic conditions. Trade receivables are written off when deemed uncollectible. Recoveries of trade receivables previously written off are recorded when received.

A trade receivable is considered to be past due if any portion of the receivable balance is outstanding for more than thirty (30) days beyond terms. No interest is charged on overdue trade receivables.

Inventories:

Inventories consist of electronic parts, circuitry boards, camera parts and ancillary parts (collectively "components"), work-in-process and finished goods, and are carried at the lower of cost (First-in, First-out Method) or market value. The Company determines the estimate for the reserve for slow moving or obsolete inventories by regularly evaluating individual inventory levels, projected sales and current economic conditions.

Furniture, fixtures and equipment:

Furniture, fixtures and equipment is stated at cost net of accumulated depreciation. Additions and improvements are capitalized while ordinary maintenance and repair expenditures are charged to expense as incurred. Depreciation is recorded by the straight-line method over the estimated useful life of the asset, which ranges from 3 to 10 years.

Intangible assets:

Intangible assets include deferred patent costs and license agreements. Legal expenses incurred in preparation of patent application have been deferred and will be amortized over the useful life of granted patents. Costs incurred in preparation of applications that are not granted will be charged to expense at that time. The Company has entered into several sublicense agreements whereby it has been assigned the exclusive rights to certain licensed materials used in our products. These sublicense agreements generally require upfront payments to obtain the exclusive rights to such material. The Company capitalizes the upfront payments as intangible assets and amortizes such costs over their estimated useful life.

Long-Lived Assets:

Long-lived assets such as property, plant and equipment and purchased intangible assets subject to amortization are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If circumstances require a long-lived asset or asset group be tested for possible impairment, the Company first compares undiscounted cash flows expected to be generated by that asset or asset group to its carrying value. If the carrying value of the long-lived asset or asset group is not recoverable on an undiscounted cash flow basis, an impairment is recognized to the extent that the carrying value exceeds its fair value. Fair value is determined through various valuation techniques including discounted cash flow models, quoted market values and third-party appraisals, as considered necessary. As of March 31, 2011 and December 31 2010, there was no impairment in the carrying value of long-lived assets.

Warranties:

The Company's products carry explicit product warranties that extend two years from the date of shipment. The Company records a provision for estimated warranty costs based upon historical warranty loss experience and periodically adjusts these provisions to reflect actual experience. Accrued warranty costs are included in accrued expenses.

Customer Deposits:

The Company requires deposits in advance of shipment for certain customer sales orders, in particular when accepting orders from foreign customers for which the Company does not have a payment history. Customer deposits are reflected as a current liability in the accompanying balance sheets.

Shipping and Handling Costs:

Shipping and handling costs for outbound sales orders totaled \$24,528 and \$21,040 for the three months ended March 31, 2011 and 2010, respectively. Such costs are included in selling, general and administrative expenses in the statements of operations.

Advertising Costs:

Advertising expense includes costs related to trade shows and conventions, promotional material and supplies, and media costs. Advertising costs are expensed in the period in which they are incurred. The Company incurred total advertising expense of approximately \$60,857 and \$120,983 for three months ended March 31, 2011 and 2010, respectively. Such costs are included in selling, general and administrative expenses in the statements of operations.

Income Taxes:

Deferred taxes are provided for by the liability method wherein deferred tax assets are recognized for deductible temporary differences and operating loss and tax credit carryforwards and deferred tax liabilities are recognized for taxable temporary differences. Temporary differences are the differences between the reported amounts of assets and liabilities and their tax basis. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized. Deferred tax assets and liabilities are adjusted for the effects of changes in tax laws and rates on the date of enactment.

The Company has adopted the provisions of FASB ASC 740 "Income Taxes" that provides a framework for accounting for uncertainty in income taxes and provided a comprehensive model to recognize, measure, present, and disclose in our financial statements uncertain tax positions taken or expected to be taken on a tax return. It initially recognizes tax positions in the financial statements when it is more likely than not the position will be sustained upon examination by the tax authorities. Such tax positions are initially and subsequently measured as the largest amount of tax benefit that is greater than 50% likely of being realized upon ultimate settlement with the tax authority assuming full knowledge of the position and all relevant facts. Application requires numerous estimates based on available information. The Company considers many factors when evaluating and estimating its tax positions and tax benefits, and it recognized tax positions and tax benefits may not accurately anticipate actual outcomes. As it obtains additional information, the Company may need to periodically adjust its recognized tax positions and tax benefits. These periodic adjustments may have a material impact on its consolidated statements of operations.

The Company's policy is to record estimated interest and penalties related to the underpayment of income taxes as income tax expense in the statements of operations. There was no interest expense related to the underpayment of

estimated taxes during the three months ended March 31, 2011 and 2010. There have been no penalties in 2011 and 2010.

Research and Development Expenses:

The Company expenses all research and development costs as incurred. Research and development expenses incurred for the three months ended March 31, 2011 and 2010 were approximately \$708,769 and \$915,264, respectively.

Stock-Based Compensation:

The Company grants stock-based compensation to its employees, board of directors and certain third party contractors. Share-based compensation arrangements may include the issuance of options to purchase common stock in the future or the issuance of restricted stock which generally are subject to vesting requirements. The Company records stock-based compensation expense for all stock-based compensation granted after January 1, 2006 based on the grant-date fair value. The Company recognizes these compensation costs on a straight-line basis over the requisite service period of the award.



The Company estimates the grant-date fair value of stock-based compensation using the Black-Scholes valuation model. Assumptions used to estimate compensation expense are determined as follows:

Expected term is determined using the contractual term and vesting period of the award;

Expected volatility of award grants made in the Company's plan is measured using the weighted average of historical daily changes in the market price of the Company's common stock over the period equal to the expected term of the award;

Expected dividend rate is determined based on expected dividends to be declared;

Risk-free interest rate is equivalent to the implied yield on zero-coupon U.S. Treasury bonds with a maturity equal to the expected term of the awards; and

Forfeitures are based on the history of cancellations of awards granted and management's analysis of potential forfeitures.

#### Segments of Business:

Management has determined that its operations are comprised of one reportable segment: the sale of portable digital video and audio recording devices. For the three months ended March 31, 2011 and 2010, sales by geographic area were as follows:

	Three Months Ended March 31,	
	2011	2010
Sales by geographic area:		
United States of America	\$ 4,281,021	\$ 6,236,097
Foreign	448,672	73,790
	\$ 4,729,693	\$ 6,309,887

Sales to customers outside of the United States are denominated in U.S. dollars. All Company assets are physically located within the United States.

#### NOTE 2. BASIS OF PRESENTATION

The condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles in the United States for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three month period ended March 31, 2011 is not necessarily indicative of the results that may be expected for the year ending December 31, 2011.

The balance sheet at December 31, 2010 has been derived from the audited financial statements at that date, but does not include all of the information and footnotes required by generally accepted accounting principles in the United States for complete financial statements.

For further information, refer to the financial statements and footnotes included in the Company's annual report on Form 10-K for the year ended December 31, 2010.

NOTE 3. CONCENTRATION OF CREDIT RISK AND MAJOR CUSTOMERS

Financial instruments that potentially subject the Company to concentrations of credit risk consist of accounts receivable. Sales to domestic customers are typically made on credit and the Company generally does not require collateral. The Company performs ongoing credit evaluations of its customers' financial condition and maintains an allowance for estimated losses. Accounts are written off when deemed uncollectible and accounts receivable are presented net of an allowance for doubtful accounts. The allowance for doubtful accounts totaled \$110,000 and \$110,000 as of March 31, 2011 and December 31, 2010, respectively.

The Company sells primarily through a network of unaffiliated international distributors for foreign sales and independent sales agents for domestic sales. One distributor/agent individually exceeded 10% and represented \$996,566, or 21% of total revenues for the three months ended March 31, 2011. One individual customer receivable balance totaled \$759,337 (17%) as of March 31, 2011, which represented the only individual customer balance that exceeded 10% of total accounts receivable as of March 31, 2011. Two distributor/agents individually exceeded 10% and in the aggregate represented \$1,933,034, or 31% of total revenues for the three months ended March 31, 2010. One customer receivable balance exceeded 10% of total accounts receivable as of March 31, 2010, which has been collected by the Company.

The Company purchases finished circuit boards and other proprietary component parts from suppliers located in the United States and on a limited basis from Asia. Although the Company obtains certain of these components from single source suppliers, management has located or is in process of locating alternative suppliers to reduce the risk in most cases to supplier problems that could result in significant production delays. The Company has not historically experienced any significant supply disruptions from any of its principal vendors, and does not anticipate future supply disruptions. The Company acquires most of its components on a purchase order basis and does not have long-term contracts with its suppliers.

#### NOTE 4. INVENTORIES

Inventories consisted of the following at March 31, 2011 and December 31, 2010:

	March 31, 2011	December 31, 2010
Raw material and component parts	\$3,363,904	\$4,272,304
Work-in-process	187,189	88,635
Finished goods	5,804,562	6,460,924
Subtotal	9,355,655	10,821,863
Reserve for excess and obsolete inventory	(849,584 )	(733,578 )
Total	\$8,506,071	\$10,088,285

Finished goods inventory includes units held by potential customers and sales agents for test and evaluation purposes. The cost of such units totaled \$380,164 and \$872,369 as of March 31, 2011 and December 31, 2010, respectively. During the first quarter of 2011, the Company determined that units held by sales agents for demonstration purposes should be classified as a long-term asset in furniture, fixtures and equipment as of March 31, 2011. This classification recognizes that the nature and intended use of the Company's demonstration equipment has changed as the Company's product suite has recently expanded significantly. The new product suite contains products which are manufactured by third parties in addition to the Company's traditional DVM products which are expected to be held for longer periods of time by the sales agents for customer demonstration purposes. The length of time such demonstration units are estimated to be held by salesman has recently increased to over one year before ultimate disposal. Demonstration units aggregated \$510,931 as of March 31, 2011, which was reflected in furniture, fixtures and equipment.

#### NOTE 5. FURNITURE, FIXTURES AND EQUIPMENT

Furniture, fixtures and equipment consisted of the following at March 31, 2011 and December 31, 2010:

	Estimated Useful Life	March 31, 2011	December 31, 2010
Office furniture, fixtures and equipment	3-10 years	\$ 1,704,663	\$ 1,662,397
Warehouse and production equipment	3-5 years	1,339,323	1,356,773
Demonstration and tradeshow equipment	2-5 years	778,800	178,437
Leasehold improvements	2-5 years	80,646	80,167
Website development	3 years	11,178	11,178
Rental equipment	3 years	74,338	63,420
Total cost		3,988,948	3,352,372
Less: accumulated depreciation and amortization		(2,532,869)	(2,307,244)

Net furniture, fixtures and equipment	\$ 1,456,079	\$ 1,045,128
---------------------------------------	--------------	--------------

During the first quarter of 2011, the Company determined that demonstration units held by sales agents for demonstration purposes should be classified as a long-term asset in furniture, fixtures and equipment as of March 31, 2011 (see Note 4). Such demonstration units aggregated \$510,931 as of March 31, 2011, which was reflected in demonstration and tradeshow equipment.

## NOTE 6. PLEDGED ASSETS AND BANK LINE OF CREDIT

On March 2, 2011, the Company amended its existing credit facility with a bank whereby the maximum available borrowings was reduced to \$1.7 million and the minimum tangible net worth requirement was reduced to \$10,000,000. The maximum available borrowings were \$2.5 million and the minimum tangible net worth requirement was \$15 million prior to such amendment. The amendment was necessary to accommodate the Company's noncash charge to earnings of \$4.2 million during the fourth quarter 2010 due to the increase in the valuation reserve on deferred tax assets as of December 31, 2010. The line of credit is secured by eligible trade receivables, inventory and equipment and bears variable interest at the bank's prime rate (3.25% at March 31, 2011) minus 0.50%, with a floor of 5.50%. The line of credit agreement, as amended, contains a covenant that requires the Company to maintain tangible net worth (as defined in the agreement and determined at quarter end) of \$10.0 million as of December 31, 2010 and at each calendar quarter end thereafter. As of March 31, 2011 and December 31, 2010 there were borrowings totaling \$1.5 million outstanding under this credit facility and after consideration of outstanding letters of credit, the Company has limited or no amounts available for future borrowings. The existing line of credit matures on June 12, 2011 and management is seeking to renew or replace the credit facility, although there can be no assurance that it will be successful on commercially reasonable terms. The Company is in discussions with various financial institutions and third parties with the goal of obtaining a replacement credit facility; however, it has no formal commitment regarding any of these alternatives at present. It will be difficult to replace the existing line of credit facility given the Company's recent operating losses and the current banking environment. Any new credit facility, if obtained, may not be on terms favorable to the Company. See Note 12 for further discussion.

Tangible net worth, as defined in the credit agreement, was approximately \$10.7 million as of March 31, 2011, compared to the required minimum of \$10.0 million. The credit facility defines tangible net worth as the net book value of the Company's total assets, excluding total liabilities and intangible assets. Intangible assets is defined to include general intangibles, software (purchased or developed in-house); accounts receivable and advances due from officers, directors, employees stockholders and affiliates; leasehold improvements net of depreciation; licenses; goodwill; prepaid expenses; escrow deposits; covenants not to compete; the excess of cost over book value of acquired assets; franchise fees; organizational costs; finance reserves held for recourse obligations capitalized research and development costs; and the capitalized costs of patents, trademarks, service marks and copyrights net of amortization.

## NOTE 7. ACCRUED EXPENSES

Accrued expenses consisted of the following at March 31, 2011 and December 31, 2010:

	March 31, 2011	December 31, 2010
Accrued warranty expense	\$240,296	\$228,233
Accrued sales commissions	103,085	51,596
Accrued payroll and related fringes	382,681	360,713
Employee separation agreement	70,673	—
Other	74,967	87,937
	\$871,702	\$728,479

Accrued warranty expense was comprised of the following for the three months ended March 31, 2011:

Beginning balance	\$228,233
-------------------	-----------

Edgar Filing: DIGITAL ALLY INC - Form 10-Q

Provision for warranty expense	78,467
Charges applied to warranty reserve	(66,404 )
Ending balance	\$240,296

## NOTE 8. INCOME TAXES

The components of income tax (provision) benefit for the three months ended March 31, 2011 and 2010 are as follows:

	2011	2010
Current taxes:		
Federal	\$—	\$—
State	—	(30,000 )
Total current taxes	—	(30,000 )
Deferred tax (provision) benefit	—	295,000
Income tax (provision) benefit	\$—	\$265,000
Total income tax (provision) benefit allocation:		
Loss from operations	\$—	\$265,000
Stockholders' equity, for compensation expense for financial reporting purposes in excess of amounts recognized for tax reporting purposes	—	( 35,000 )
	\$—	\$230,000

The effective tax rate for the three months ended March 31, 2011 varied from the expected statutory rate as a result of the Company determining during 2010 to provide a 100% valuation allowance on net deferred tax assets. The Company determined that it was appropriate to continue the full valuation allowance on net deferred tax assets as of March 31, 2011 because of the operating losses incurred.

The valuation allowance on deferred tax assets totaled approximately \$4,800,000 and \$4,495,000 as of March 31, 2011 and December 31, 2010, respectively. The Company records the benefit it will derive in future accounting periods from tax losses and credits and deductible temporary differences as "deferred tax assets," which are included in the caption "Deferred income taxes, net" on its condensed consolidated balance sheets. In accordance with ASC 740, "Income Taxes," the Company records a valuation allowance to reduce the carrying value of its deferred tax assets if, based on all available evidence, it is more likely than not that some or all of the deferred tax assets will not be realized.

The economic recession and its effect on state and local governmental budgets in particular impacted the Company in the first half of 2010 and it incurred operating losses during this period. Law enforcement agencies are the Company's primary customer and are typically funded through state and local tax roles. The economy showed improvement in the second half of 2010, but the impact to state and local budgets was still uncertain at best. Despite the improvement in general economic conditions and the Company's ongoing cost containment efforts, the Company incurred additional losses in the third and fourth quarters of 2010 that placed it in a three-year cumulative loss position at December 31, 2010. Although management is hopeful that general economic and business conditions will likely continue to improve in 2011, management determined there was not sufficient positive evidence regarding the Company's potential for future profits to outweigh the negative evidence of its three year cumulative loss position under the guidance provided in ASC 740. Therefore, management determined that the valuation allowance should be increased to \$4,495,000 to fully reserve the Company's deferred tax assets at December 31, 2010. The Company has incurred additional losses during the three months ended March 31, 2011, which provided additional evidence that all net deferred tax assets should continue to be reserved as of March 31, 2011. Management expects to maintain a full valuation allowance until management determines that the Company can sustain a level of profitability that demonstrates its ability to

realize these assets. To the extent management determines that the realization of some or all of these benefits is more likely than not based upon expected future taxable income, a portion or all of the valuation allowance will be reversed. Such a reversal would be recorded as an income tax benefit and, for some portion related to deductions for stock option exercises, an increase in shareholders' equity.

At December 31, 2010, the Company had available approximately \$3,245,000 of net operating loss carryforwards available to offset future taxable income generated. Such tax net operating loss carryforwards expire between 2024 and 2030. In addition, the Company had research and development tax credit carryforwards totaling \$815,000 available as of December 31, 2010, which expire between 2023 and 2030.

The Internal Revenue Code contains provisions under Section 382 which limit a company's ability to utilize net operating loss carry-forwards in the event that it has experienced a more than 50% change in ownership over a three-year period. Current estimates prepared by the Company indicate that due to ownership changes which have occurred, approximately \$765,000 of its net operating loss and \$175,000 of its research and development tax credit carryforwards are currently subject to an annual limitation of approximately \$1,151,000, but may be further limited by additional ownership changes which may occur in the future. As stated above, the net operating loss and research and development credit carryforwards expire between 2024 and 2030, allowing the Company to potentially utilize all of the limited net operating loss carry-forwards during the carryforward period.

As discussed in Note 1, "Summary of Significant Accounting Policies," tax positions are evaluated in a two-step process. We first determine whether it is more likely than not that a tax position will be sustained upon examination. If a tax position meets the more-likely-than-not recognition threshold, it is then measured to determine the amount of benefit to recognize in the financial statements. The tax position is measured as the largest amount of benefit that is greater than 50% likely of being realized upon ultimate settlement. Management has identified no tax positions taken that would meet or exceed these thresholds and therefore there are no gross interest, penalties and unrecognized tax expense/benefits that are not expected to ultimately result in payment or receipt of cash in the consolidated financial statements.



The Company's federal and state income tax returns are closed for examination purposes by relevant statute for 2006 and all prior tax years. The Company received notice that its 2008 federal income tax return had been selected for examination. The examination process has been concluded with no proposed adjustments.

#### NOTE 9. COMMITMENTS AND CONTINGENCIES

Lease commitments. The Company has several non-cancelable long-term operating lease agreements for office space and warehouse space. The agreements expire at various dates through December 2012. The Company has also entered into month-to-month leases for equipment and facilities. Rent expense for the three months ended March 31, 2011 and 2010 was \$104,020 and \$96,974, respectively, related to these leases. The future minimum amounts due under the leases are as follows:

Year ending December 31:	
2011 (April 1, 2011 through December 31, 2011)	\$ 280,994
2012	250,053
2013	—
2014	—
2015 and thereafter	—
	\$ 531,047

License agreements. The Company has several license agreements whereby it has been assigned the rights to certain licensed materials used in its products. Certain of these agreements require the Company to pay ongoing royalties based on the number of products shipped containing the licensed material on a quarterly basis. Royalty expense related to these agreements aggregated \$5,283 and \$4,858 for the three months ended March 31, 2011 and 2010, respectively.

Following is a summary of the Company's licenses as of March 31, 2011:

License Type	Effective Date	Expiration Date	Terms
Production software license agreement	April, 2005	April, 2012	Automatically renews for one year periods unless terminated by either party.
Software sublicense agreement	October, 2007	October, 2011	Automatically renews for one year periods unless terminated by either party.
Technology license agreement	July, 2007	July, 2011	Automatically renews for one year periods unless terminated by either party.
Limited license agreement	August, 2008	Perpetual	May be terminated by either party.

During April 2009, the Company terminated two license agreements, because of failure of the counterparty to deliver the required materials and refusal to honor warranty provisions. In addition, one of the agreements was never approved by the Company. Both of these terminations are in dispute and the Company has filed a lawsuit to enforce

its rights and protect its interests pursuant to these agreements. See “Litigation” below.

Supply and distribution agreements. The Company entered into a supply and distribution agreement on May 1, 2010 under which it was granted the exclusive worldwide right to sell and distribute a proprietary law enforcement speed measurement device to its customers. The initial term of the agreement is 42 months after the date the supplier begins full scale production of the product. Full scale production commenced in August 2010 and final certification of the product was obtained. After the initial term has expired, the parties may continue on a month-to-month basis and is terminable by either party upon 30 days advance notice. The contract may be terminated earlier in case of material breach by either party that is not cured within thirty days of notice of the breach. The agreement contains required minimum order quantities and fixed prices per unit according to the following schedule:

Commitment time period	Minimum order commitment amount (in dollars)		
	Original Commitment	Purchases	Remaining Commitment
August 2010 through February 2012	\$1,763,000	\$451,299	\$ 1,311,701
March 2012 through February 2013	1,763,000	—	1,763,000
March 2012 through February 2014	1,763,000	—	1,763,000
	\$5,289,000	\$451,299	\$ 4,837,701

The supplier is responsible for all warranty, damage or other claims, losses or liabilities related to the product and is obligated to defend and indemnify the Company from such risks.

Litigation. The Company is subject to various legal proceedings arising from normal business operations. Although there can be no assurances, based on the information currently available, management believes that it is probable that the ultimate outcome of each of the actions will not have a material adverse effect on the consolidated financial statements of the Company. However, an adverse outcome in certain of the actions could have a material adverse effect on the financial results of the Company in the period in which it is recorded.

On June 8, 2009, the Company filed suit against Z3 Technologies, LLC (“Z3”) in Federal Court for the District of Kansas claiming breach of a production software license agreement entered into during October 2008 and the rescission of a second limited license agreement entered into during January 2009. Among various other claims, the Company has asserted that Z3 failed to deliver the material required under the contracts, the product that was delivered by Z3 is defective and/or unusable and that the January 2009 contract should be rescinded and declared void, unenforceable and of no force or effect. The Company paid license fees and made other payments to Z3 totaling \$265,000 to-date under these contracts. Z3 has denied the Company’s claims and has filed counterclaims that allege the Company did not have the right to terminate the contracts and therefore Z3 has been damaged for loss of profits and related damages. The Company believes that it has insurance coverage under its director and officer liability insurance policy relative to a portion or all of the counterclaims, although no assurance can be offered in this regard. The Company has filed a legal action to establish whether it has coverage from such counterclaims under its director and officer liability insurance policy. Discovery and depositions by both parties have commenced and no trial date has been set.

On October 23, 2009, the Circuit Court of Jackson County, Missouri awarded the Company an interlocutory judgment against a former contract manufacturer. The Company had filed for and received a temporary restraining order in June 2009 that forbids the supplier from engaging in certain actions involving the Company. The interlocutory judgment was entered in favor of the Company against the supplier that in effect cancelled all purchase orders and confirmed that the Company has no further obligations, whether monetary or otherwise, to the supplier. The Company recorded a benefit of approximately \$72,000 during the three months ended December 31, 2009 representing the amount of unpaid invoices to the supplier which it is no longer obligated to pay. The Company

received a notice of the filing of bankruptcy under Chapter 7 effective October 26, 2009 by this supplier. On May 28, 2010, the court granted a default judgment awarding the Company damages and legal fees totaling \$11,166,686. The Company will pursue collection from the bankruptcy estate and applicable insurance policies. Management believes that the ultimate collection of any award of damages over and above the \$72,000 in unpaid invoices is uncertain at this time because of the current financial status of the supplier in the pending bankruptcy proceedings and the uncertainty of insurance coverage. The Company has filed a garnishment claim against all insurance proceeds from policies issued and in force covering the contract manufacturer when these actions occurred.

The Company is also involved as a plaintiff and defendant in ordinary, routine litigation and administrative proceedings incidental to its business from time to time, including customer collections, vendor and employment-related matters. The Company believes the likely outcome of any other pending cases and proceedings will not be material to its business or its financial condition.

**401 (k) Plan.** In July 2008, the Company amended and restated its 401(k) retirement savings plan. The amended plan requires the Company to provide 100% matching contributions for employees who elect to contribute up to 3% of their compensation to the plan and 50% matching contributions for employee's elective deferrals on the next 2% of their contributions. The Company has made matching contributions totaling \$38,182 and \$40,415 for the three months ended March 31, 2011 and 2010, respectively. Each participant is 100% vested at all times in employee and employer matching contributions.

**Stock Repurchase Program.** During June 2008, the Board of Directors approved a program that authorized the repurchase of up to \$10 million of the Company's common stock in the open market, or in privately negotiated transactions, through July 1, 2010. The Board of Directors approved an extension of this program to July 1, 2011. The repurchases, if and when made, will be subject to market conditions, applicable rules of the Securities and Exchange Commission and other factors. The repurchase program will be funded using a portion of cash and cash equivalents, along with cash flow from operations. Purchases may be commenced, suspended or discontinued at any time. The Company made no purchases under this program during the three months ended March 31, 2011. The Company has repurchased 508,145 shares at a total cost of \$2,157,226 (average cost of \$4.25 per share) under this program from inception to March 31, 2011.

Standby Letters of Credit. The Company is contingently liable as of March 31, 2011 for standby letters of credit issued by our bank for an aggregate amount of \$211,348 to certain customers as security if the Company does not honor its contractual warranty obligations on the products delivered to such customers. The outstanding standby letters expire in March 2012 and the Company has never had a beneficiary demand funding related to such standby letters of credit.

#### NOTE 10. STOCK-BASED COMPENSATION

The Company recorded pretax compensation expense related to the grant of stock options and restricted stock issued of \$227,788 and \$541,481 for the three months ended March 31, 2011 and 2010, respectively.

As of March 31, 2011, the Company has adopted four separate stock-based option plans: (i) the 2005 Stock Option and Restricted Stock Plan (the “2005 Plan”), (ii) the 2006 Stock Option and Restricted Stock Plan (the “2006 Plan”), (iii) the 2007 Stock Option and Restricted Stock Plan (the “2007 Plan”), and (iv) the 2008 Stock Option and Restricted Stock Plan (the “2008 Plan”). These Plans permit the grant of share options to its employees, non-employee directors and others for up to an aggregate total of 6,500,000 shares of common stock. The Company believes that such awards better align the interests of its employees with those of its shareholders. Option awards have been granted with an exercise price equal to the market price of the Company’s stock at the date of grant with such option awards generally vesting based on the completion of continuous service and having ten-year contractual terms. These option awards provide for accelerated vesting if there is a change in control (as defined in the Plans). In July 2008, the Company registered all 6,500,000 shares of common stock that are issuable under its 2005 Plan, 2006 Plan, 2007 Plan and 2008 Plan. A total of 270,333 options remain available for grant under the various Plans as of March 31, 2011.

In addition to the Stock Option and Restricted Stock Plans described above, the Company has issued other options outside of these Plans to non-employees for services rendered that are subject to the same general terms as the Plans of which 20,000 are fully vested and remain outstanding as of March 31, 2011.

The fair value of each option award is estimated on the date of grant using a Black-Scholes option valuation model. The assumptions used for determining the grant-date fair value of options granted during the three months ended March 31, 2011 are reflected in the following table:

	2011
Expected term of the options in years	2-5 years
Expected volatility of Company stock	70%
Expected dividends	None
Risk-free interest rate	0.60% - 1.98%
Forfeiture rate	5%

The following is a summary of stock options outstanding:

Options	Shares	Weighted Average Exercise Price
Outstanding at January 1, 2011	4,001,726	\$2.83
Granted	607,500	1.65
Exercised	—	—
Exercised and surrendered/cancelled (cashless exercise)	—	—

Edgar Filing: DIGITAL ALLY INC - Form 10-Q

Forfeited	(108,500 )	1.81
Outstanding at March 31, 2011	4,500,726	\$2.52
Exercisable at March 31, 2011	3,027,626	\$2.60
Weighted-average fair value for options granted during the period at fair value	607,500	\$0.81

16

---

The Company's 2005 Plan, 2006 Plan, 2007 Plan and 2008 Plan allow for the cashless exercise of stock options. This provision allows the option holder to surrender/cancel options with an intrinsic value equivalent to the purchase/exercise price of other options exercised. There were no cashless exercises during the three months ended March 31, 2011.

At March 31, 2011, the aggregate intrinsic value of options outstanding was approximately \$260,750, the aggregate intrinsic value of options exercisable was approximately \$260,750, and there were no options exercised during the three months ended March 31, 2011.

As of March 31, 2011, the unamortized portion of stock compensation expense on all existing stock options was \$1,066,137, which will be recognized over the next forty-five months.

The following table summarizes the range of exercise prices and weighted average remaining contractual life for outstanding and exercisable options under the Company's option plans as of March 31, 2011:

Exercise price range	Outstanding options		Exercisable options	
	Number of options	Weighted average remaining contractual life	Number of options	Weighted average remaining contractual life
\$1.00 to \$1.99	2,419,205	6.8 years	1,446,205	5.2 years
\$2.00 to \$2.99	927,421	1.3 years	834,921	0.6 years
\$3.00 to \$3.99	176,600	7.4 years	49,000	4.9 years
\$4.00 to \$4.99	242,500	6.6 years	242,500	6.6 years
\$5.00 to \$5.99	—	—	—	—
\$6.00 to \$6.99	705,000	6.8 years	425,000	6.8 years
\$7.00 to \$7.99	—	—	—	—
\$8.00 to \$8.99	30,000	5.4 years	30,000	5.4 years
\$9.00 to \$9.99	—	—	—	—
	4,500,726	5.7 years	3,027,626	4.2 years

Restricted stock grants. The Board of Directors has granted restricted stock awards under the Plans. Restricted stock awards are valued on the date of grant and have no purchase price for the recipient. Restricted stock awards typically vest over one to four years corresponding to anniversaries of the grant date. Under the Plans, unvested shares of restricted stock awards may be forfeited upon the termination of service to or employment with the Company, depending upon the circumstances of termination. Except for restrictions placed on the transferability of restricted stock, holders of unvested restricted stock have full stockholder's rights, including voting rights and the right to receive

cash dividends.

A summary of all restricted stock activity under the equity compensation plans for the three months ended March 31, 2011 is as follows:

	Restricted stock	Weighted average grant date fair value
Nonvested balance, January 1, 2011	205,894	\$2.83
Granted	5,000	1.65
Vested	(183,394 )	2.89
Forfeited	—	—
Nonvested balance, March 31, 2011	27,500	\$1.92

During 2011, the Company granted 5,000 shares of restricted stock to a non-employee director pursuant to the 2007 restricted stock agreement. The 2011 restricted stock grant fully vests on May 1, 2011. The Company estimated the fair market value of this restricted stock grant at \$8,250 based on the closing market price on the date of grant (\$1.65 per share). As of March 31, 2011, there were \$24,094 of total unrecognized compensation costs related to all remaining non-vested restricted stock grants, which will be amortized over the next 27 months in accordance with the graduated vesting scale.



## NOTE 11. NET LOSS PER SHARE

The calculation of the weighted average number of shares outstanding and loss per share outstanding for the three months ended March 31, 2011 and 2010 are as follows:

	Three Months Ended March 31,	
	2011	2010
Numerator for basic and diluted loss per share – Net loss	\$(1,147,289 )	\$(356,167 )
Denominator for basic loss per share – weighted average shares outstanding	16,149,079	16,303,317
Dilutive effect of shares issuable under stock options and warrants outstanding	—	—
Denominator for diluted loss per share – adjusted weighted average shares outstanding	16,149,079	16,303,317
Net loss per share:		
Basic	\$(0.07 )	\$(0.02 )
Diluted	\$(0.07 )	\$(0.02 )

Basic loss per share is based upon the weighted average number of common shares outstanding during the period. For the three months ended March 31, 2011 and 2010, because of the net loss incurred for the respective periods all outstanding stock options to purchase common stock were antidilutive, and, therefore, not included in the computation of diluted loss per share.

## NOTE 12. SUBSEQUENT EVENTS – LIQUIDITY

On March 2, 2011, the Company amended its existing credit facility with its current bank under which the maximum available borrowing was reduced to \$1.7 million, see Note 6. As of March 31, 2011 there were borrowings outstanding of \$1.5 million under this credit facility. After consideration of outstanding letters of credit, the Company has limited or no ability to make future borrowings under the facility. While the Company will attempt to retire a portion of the facility through reduction of inventory and cash flow from operations prior to its maturity, there can be no assurance that it will be able to do so. Accordingly, it believes that it is unlikely that it will be able to retire the existing borrowings at maturity on June 14, 2011 without having a replacement credit facility in place.

The Company is in discussions with various financial institutions and third parties with the goal of obtaining a replacement credit facility; however, it has no formal commitment regarding any of these alternatives at present. It will be difficult to replace the existing line of credit facility given the Company's recent operating losses and the current banking environment. Any new credit facility, if obtained, may not be on terms favorable to the Company.

If the Company does not obtain alternative financing prior to the maturity date of the credit facility or obtain an extension, the bank could declare the loan in default and exercise its remedies under the loan, security and other agreements pertaining to the facility, including foreclosing on the Company's assets, all of which are pledged to secure the facility. Such action would have a material adverse impact on the Company's business, operations, financial condition and prospects, including its ability to operate as a going concern.

\*\*\*\*\*



**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATION.**

This Report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. The words "believe," "expect," "anticipate," "intend," "estimate," "may," "should," "could," "will," "plan," "future," "continue," and other expressions that are predictions of or indicate future events and trends and that do not relate to historical matters identify forward-looking statements. These forward-looking statements are based largely on our expectations or forecasts of future events, can be affected by inaccurate assumptions, and are subject to various business risks and known and unknown uncertainties, a number of which are beyond our control. Therefore, actual results could differ materially from the forward-looking statements contained in this document, and readers are cautioned not to place undue reliance on such forward-looking statements. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. A wide variety of factors could cause or contribute to such differences and could adversely impact revenues, profitability, cash flows and capital needs. There can be no assurance that the forward-looking statements contained in this document will, in fact, transpire or prove to be accurate.

Factors that could cause or contribute to our actual results differing materially from those discussed herein or for our stock price to be adversely affected include, but are not limited to: (1) our losses in fiscal 2009 and 2010 and the first quarter of 2011; (2) macro-economic risks from the economic downturn and decrease in budgets for the law-enforcement community; (3) our ability to increase revenues and return to profitability in 2011 in the current economic environment; (4) our operation in a developing market and uncertainty as to market acceptance of our technology and new products; (5) the impact of the federal government's stimulus program on the budgets of law enforcement agencies, including the timing, amount and restrictions on funding; (6) our ability to deliver our new product offerings as scheduled, including the DVM-250, FirstVU, Laser Ally and Thermal Ally, and have such new products perform as planned or advertised; (7) whether there will be commercial markets, domestically and internationally, for one or more of our new products and the degree to which the interest shown in our new products will translate into sales during 2011; (8) our ability to continue to expand our share of the in-car video market in the domestic and international law enforcement communities, including increasing our international revenues to their historical levels; (9) our ability to produce our products in a cost-effective manner; (10) competition from larger, more established companies with far greater economic and human resources; (11) our ability to attract and retain quality employees; (12) risks related to dealing with governmental entities as customers; (13) our expenditure of significant resources in anticipation of a sale due to our lengthy sales cycle and the potential to receive no revenue in return; (14) characterization of our market by new products and rapid technological change; (15) our dependence on sales of our DVM-750 and DVM-500 Plus products; (16) potential that stockholders may lose all or part of their investment if we are unable to compete in our markets; (17) defects in our products that could impair our ability to sell our products or could result in litigation and other significant costs; (18) our dependence on key personnel; (19) our reliance on third party distributors and representatives for our marketing capability; (20) our dependence on a few manufacturers and suppliers for components of our products and our dependence on foreign manufacturers for certain of our products; (21) our ability to protect technology through patents; (22) our ability to protect our proprietary technology and information as trade secrets and through other similar means; (23) risks related to our license arrangements; (24) our revenues and operating results may fluctuate unexpectedly from quarter to quarter; (25) sufficient voting power by coalitions of a few of our larger stockholders to make corporate governance decisions that could have significant effect on us and the other stockholders; (26) sale of substantial amounts of our common stock that may have a depressive effect on the market price of the outstanding shares of our common stock; (27) possible issuance of common stock subject to options and warrants that may dilute the interest of stockholders; (28) our ability to comply with Sarbanes-Oxley Act of 2002 Section 404 as it may be required; (29) our nonpayment of dividends and lack of plans to pay dividends in the future; (30) future sale of a substantial number of shares of our common stock that could depress the trading price of our common stock, lower our value and make it more difficult for us to raise capital; (31) our additional securities available for issuance, which, if issued, could adversely affect the rights of the holders of our

common stock; (32) our stock price is likely to be highly volatile due to a number of factors, including a relatively limited public float; (33) indemnification of our officers and directors; (34) our ability to continue to satisfy the requirements of our credit facility, including maintaining a tangible net worth of at least \$10.0 million; (35) our amended line-of-credit facility allows us to borrow up to \$1,711,348 on a revolving basis provided us with limited or no availability for future borrowings; and (36) our line-of-credit facility matures in June 2011 and it is unlikely that our current bank will extend or renew the facility under terms that are mutually agreeable.

## Current Trends and Recent Developments for the Company

## Overview

We supply technology-based products utilizing our portable digital video and audio recording capabilities, primarily for the law enforcement and security industries. We have the ability to integrate electronic, radio, computer, mechanical, and multi-media technologies to create unique solutions to our customers' requests. We began shipping our flagship digital video mirror in March 2006 and enjoyed significant revenue growth until the fourth quarter 2008. We have developed additional products to complement our DVM-500 and DVM-750 in-car video products. In that respect, we launched the new DVM-500 Ultra product for motorcycles, ATV's and marine use during the third quarter 2009, launched the FirstVU (body-worn camera) product during the fourth quarter 2009, the Laser Ally speed detection system in the third quarter 2010, the Thermal Ally night vision system in the fourth quarter 2010 and the DVM-250 event recorder during the first quarter 2011. We have additional research and development projects that we anticipate will result in several new products to be launched during the balance of 2011. We believe that the launch of these new products will help to diversify and increase our product offerings and we anticipate that such new products will result in increased revenues in the future.

We experienced a negative trend of operating losses in 2011 and 2010 for which we reported operating losses during each of the previous five fiscal quarters. The following is a summary of our recent operating results on a quarterly basis:

	For the Three Months Ended:									
	March 31, 2011		December 31, 2010		September 30, 2010		June 30, 2010		March 31, 2010	
Total revenue	\$4,729,693		\$ 6,357,967		\$ 7,023,171		\$5,519,980		\$6,309,887	
Gross profit	1,976,773		2,629,094		3,284,645		2,771,684		3,441,826	
Gross profit margin percentage	41.8	%	41.4	%	46.8	%	50.2	%	54.5	%
Total selling, general and administrative expenses	3,107,442		4,104,834		3,876,646		3,867,341		4,072,241	
Operating loss	(1,130,669)		(1,475,740)		(592,001)		(1,095,657)		(630,415)	
Operating margin percentage	(23.9	%)	(23.2	%)	(8.4	%)	(19.9	%)	(9.9	%)
Net loss	\$(1,147,289)		\$ (4,988,733)		\$ (438,961)		\$ (760,664)		\$ (356,167)	

Our business is subject to substantial fluctuations on a quarterly basis as reflected in the significant variations in revenues and operating results in the above table. These variations result from the timing of large individual orders particularly from international customers. We incurred an operating loss during the first quarter 2011 of \$1,130,669 on total revenues of \$4,729,693 and during the fourth quarter 2010 of \$1,475,740 on total revenues of \$6,357,967. Our revenues in the first quarter 2011 were substantially lower than any of the previous four quarters during 2010, however, our operating loss improved to \$1,130,669 for the first quarter 2011 compared to \$1,475,740 during the fourth quarter 2010. We experienced a significant decrease in our selling, general and administrative expenses in the first quarter 2011 as we implemented our overall cost reduction and containment initiative. Our gross margin improved slightly in the first quarter 2011 compared to the fourth quarter 2010, but it did not permit us to cover our operating expenses, resulting in the quarterly losses. Our international revenues continue to be depressed in 2011, but we did ship an international order for our DVM-750 product in excess of \$350,000 during the first quarter 2011. We expect to continue to experience significant fluctuations in revenues in 2011 and beyond due to the timing of larger orders particularly from international customers. For the balance of 2011, we are focusing on increasing revenues and improving gross margins on sales in addition to continuing our general and administrative cost reduction and containment measures. We will however, continue to invest in research and development and sales and marketing resources. Inventory levels declined during the first quarter 2011 as we decreased production rates and reduced

procurement throughout our supply chain. During 2010, we experienced a general increase in inventory levels in anticipation of higher sales that did not materialize, particularly from international customers.

There have been a number of factors/trends affecting our recent performance, which include:

We experienced a decrease in revenues during the first quarter 2011 due in part to the challenging economy, which has negatively impacted state, county and municipal budgets. We expect that the current economic climate will continue to depress certain state and local tax bases, and continue to make 2011 a challenging business environment. Our objective is to improve our revenues, operating income and net income in 2011 over 2010 levels.

We incurred a non-cash charge of \$4,330,000 in the fourth quarter 2010 related to an increase in the valuation reserve on deferred tax assets, which resulted in a net loss of \$4,988,733 for the fourth quarter 2010 and was the primary reason for our 2010 annual net loss of \$6,544,525. The economic recession and its effect on state and local governmental budgets in particular impacted our operating results in the first half of 2010, causing us to incur operating losses. Law enforcement agencies are our primary customer and are typically funded through state and local tax roles. The economy showed some improvement in the second half of 2010, but the impact on state and local budgets was and is still uncertain at best. Despite this improvement and our ongoing cost reduction and containment efforts, we incurred additional losses in the third and fourth quarters of 2010 that placed us in a three-year cumulative loss position for tax purposes at December 31, 2010. Although we are hopeful that general economic and business conditions will continue to improve in 2011, we determined there was not sufficient positive evidence regarding our potential for future profits to outweigh the negative evidence of our cumulative losses under current accounting guidance. Therefore, we determined that our valuation allowance on deferred tax assets should be increased by \$4,330,000 in the fourth quarter 2010 to \$4,495,000 million to fully reserve our deferred tax assets at December 31, 2010. We expect to maintain a full valuation allowance until we determine that we can sustain a level of profitability that demonstrates our ability to realize these assets. To the extent we determine that the realization of some or all of these benefits is more likely than not, based upon expected future taxable income, a portion or all of the valuation allowance will be reversed. Such a reversal would be recorded as an income tax benefit and, for some portion related to deductions for stock option exercises, an increase in shareholders' equity.

Our gross profit on sales has trended downward to 41.8% in the first quarter 2011, 41.4% in the fourth quarter 2010, 46.8% in the third quarter 2010, 50.2% in the second quarter 2010 and 54.5% in the first quarter 2010. The gross margin erosion is primarily the result of higher costs on DVM systems sold with the wireless download module upgrade and the introduction of new products, in particular the DVM-750, and the implementation of our new outsourcing initiatives. In addition, while international revenues improved during the first quarter 2011 over the fourth quarter 2010, such sales are generally at lower gross margins than domestic sales. We incurred transition costs to implement changes to our supply chain whereby we are emphasizing outsourcing of component part production and changing our supply chain vendors to lower cost alternatives suppliers throughout the world. These transition activities have created start-up inefficiencies and cost increases, in particular in engineering costs to qualify and approve new vendors that negatively affected our gross margin during the first quarter 2011. We expect the pressure on gross margins to continue in 2011 as we launch new products and continue to implement changes to our supply chain. We have implemented a specific plan in 2011 to improve gross margins through better outsourcing of our component parts in the future including foreign sources has allowed us to reduce our production overhead costs through headcount and other cost reductions. We are also experiencing increased price competition and pressure from certain of our competitors that has led to pricing discounts on larger contract opportunities. We believe this pricing pressure will continue as our competitors attempt to regain market share and revive sales.

We believe that current and potential customers may be delaying or reducing the size of orders due to a number of factors, including budget reductions in order to preserve their currently available funding and budgets. In light of the historically high levels of federal funding allocated to law enforcement under the American Recovery and Reinvestment Act, the Omnibus Appropriations Act of 2009, and other programs, we are hopeful that law enforcement agencies may continue to have access to federal funding which has not been available to them in the past. However, many of these funding programs require matching funds from the local agencies that continues to be difficult given the budget restrictions. While such funding could have a positive impact on our revenues in the future, we cannot predict the amount of the funds that will be used for products such as ours or the timing of the release of such funds.

Our international revenues were less than expected for the three months ended March 31, 2011 and 2010, with total international revenues of \$448,672 (9.5% of total revenues) compared to \$73,790 (1.2% of total revenues) for 2010. During March 2011, we received and shipped an order from a governmental agency in Mexico for DVM-750 units valued in excess of \$350,000. Sales to certain countries that were strong revenue sources for us historically have been negatively impacted by political and social unrest, the economic recession and a weakening of their currency exchange rates versus the U.S. dollar. We currently have 44 international distributors representing our products worldwide. We hope that the availability of the DVM-750 will help to improve our international revenues. We have built in capability to install a variety of language packs into our DVM-750 system, which currently includes English, Spanish, Turkish and Arabic, with additional languages to become available during the balance of 2011. This language flexibility may be a positive in our efforts to improve future international sales.

During the fourth quarter 2010, we commenced an initiative to reduce selling general and administrative costs (SG&A) and improve gross margins to a point where we can achieve consistent profitability in 2011 at a level of revenue that approximates our 2010 domestic revenue of about \$24 million annually in DVM system sales to U.S. law enforcement agencies. In that regard, we undertook headcount reductions and other cost reduction and containment measures during late 2010 and early 2011 that are expected to yield annualized cost reductions approximating \$4.0 million, including compensation reductions of approximately \$2.6 million annually and other SG&A cost reductions approximating \$1.4 million annually. In addition, we have reorganized our production and manufacturing operations by placing a greater emphasis upon contract manufacturers. Uncertainties regarding the size and timing of large international orders make it difficult for us to maintain efficient production and staffing levels if all orders are processed through our manufacturing facility in Grain Valley, Missouri. By outsourcing more of our production requirements to contract manufacturers, we believe that we can benefit from greater volume purchasing and production efficiencies, while at the same time reducing our fixed and semi-fixed overhead costs. It is, of course, important that selected contract manufacturers be able to ramp up production quickly in order to meet the varying demands of our international customers.



We have developed additional products to complement our DVM-500 and DVM-750 in-car video products. In that respect, we have launched the Laser Ally speed detection system in the third quarter 2010, the Thermal Ally night vision system in the fourth quarter 2010 and the DVM-250 event recorder during the first quarter 2011. We are hopeful that our expanded product line will help generate incremental revenues to supplement our traditional DVM 500Plus and DVM-750 revenues. In addition, the DVM-250 event recorder is designed for commercial fleet operators which will allow us to seek new customers outside of law enforcement.

Our recent operating losses caused deterioration in our cash levels and liquidity in 2011 and 2010. We had borrowed \$1,500,000 under our line of credit as of March 31, 2011, which leaves limited or no available future borrowings under our credit facility as of March 31, 2011. At such date, we have approximately \$9.4 million in working capital primarily in the form of inventory and accounts receivable. We are focusing on reducing inventory and accounts receivable levels to generate additional liquidity and improve our cash position during the balance of 2011.

Our line-of-credit facility, as amended, allows us to borrow up to \$1,711,348 on a revolving basis. We had borrowed \$1.5 million as of March 31, 2011, giving us limited or no availability for future borrowings. The current line-of-credit facility, as amended, requires us to maintain a minimum tangible net worth of \$10 million until its maturity date in June 2011. We had tangible net worth in excess of \$10.7 million at March 31, 2011. If we do not regain profitability and operating losses continue, we may be at risk of not meeting such requirement. If we do not maintain the required tangible net worth, the bank would have the discretion to discontinue any advances otherwise available under the credit facility. We do not believe that the bank will extend or renew the facility under terms that are mutually agreeable upon the facility's maturity. We also believe that it is unlikely that we will be able to retire the existing borrowings at maturity on June 14, 2011 without having a replacement credit facility in place unless our efforts to reduce our inventory and increase cash flow are successful. While the Company will attempt to retire a portion of the facility through reduction of inventory and cash flow from operations prior to its maturity, there can be no assurance that it will be able to do so. Accordingly, it believes that it is unlikely that it will be able to retire the existing borrowings at maturity on June 14, 2011 without having a replacement credit facility in place.

The Company is in discussions with various financial institutions and third parties with the goal of obtaining a replacement credit facility; however, it has no formal commitment regarding any of these alternatives at present. It will be difficult to replace the existing line of credit facility given the Company's recent operating losses and the current banking environment. Any new credit facility, if obtained, may not be on terms favorable to the Company.

If the Company does not obtain alternative financing prior to the maturity date of the credit facility or obtain an extension, the bank could declare the loan in default and exercise its remedies under the loan, security and other agreements pertaining to the facility, including foreclosing on the Company's assets, all of which are pledged to secure the facility. Such action would have a material adverse impact on the Company's business, operations, financial condition and prospects, including its ability to operate as a going concern.

We do not consider raising capital through an equity offering to be a viable alternative to supplement working capital needs, given our current public equity valuation. However, we may find it necessary to raise additional capital if we do not regain profitability during the balance of 2011, are unable to improve liquidity through a reduction in our inventory and accounts receivable levels in the near term and do not have other means to retire our credit facility.

#### Off-Balance Sheet Arrangements

We do not have any off-balance sheet debt nor did we have any transactions, arrangements, obligations (including contingent obligations) or other relationships with any unconsolidated entities or other persons that may have material current or future effect on financial conditions, changes in the financial conditions, results of operations, liquidity,

capital expenditures, capital resources, or significant components of revenue or expenses.

We are a party to operating leases and license agreements that represent commitments for future payments (described in Note 9 to our consolidated financial statements) and we have issued purchase orders in the ordinary course of business that represent commitments to future payments for goods and services.

We are contingently liable as of March 31, 2011 for standby letters of credit issued by our bank for an aggregate amount of \$211,348 to certain customers as security if we do not honor our contractual warranty obligations on the products delivered to such customers. The outstanding standby letters expire in March 2012. We have never had a beneficiary demand funding related to such standby letters of credit.

The Company entered into a supply and distribution agreement on May 1, 2010 under which it was granted the exclusive worldwide right to sell and distribute a proprietary law enforcement speed measurement device to its customers. The initial term of the agreement is 42 months after the date the supplier begins full scale production of the product. Full scale production commenced in August 2010 and final certification of the product was obtained. After the initial term has expired, the parties may continue on a month-to-month basis and is terminable by either party upon 30 days advance notice. The contract may be terminated earlier in case of material breach by either party that is not cured within thirty days of notice of the breach. The agreement contains required minimum order quantities and fixed prices per unit according to the following schedule:

Commitment time period	Minimum order commitment amount (in dollars)		
	Original Commitment	Purchases	Remaining Commitment
August 2010 through February 2012	\$1,763,000	\$451,299	\$ 1,311,701
March 2012 through February 2013	1,763,000	—	1,763,000
March 2012 through February 2014	1,763,000	—	1,763,000
	\$5,289,000	\$451,299	\$ 4,837,701

For the Three Months Ended March 31, 2011 and 2010

#### Results of Operations

Summarized immediately below and discussed in more detail in the subsequent sub-sections is an analysis of our operating results for the three months ended March 31, 2011 and 2010, represented as a percentage of total revenues for each respective year:

	Three Months Ended March 31,			
	2011		2010	
Revenue	100	%	100	%
Cost of revenue	58	%	45	%
Gross profit	42	%	55	%
Selling, general and administrative expenses:				
Research and development expense	15	%	15	%
Selling, advertising and promotional expense	10	%	11	%
Stock-based compensation expense	5	%	9	%
General and administrative expense	36	%	30	%
Total selling, general and administrative expenses	66	%	65	%
Operating loss	(24	%)	(10	%)
Interest income (expense)	—	%	—	%
Loss before income tax benefit	(24	%)	(10	%)
Income tax benefit	—	%	4	%
Net loss	(24	%)	(6	%)

Net loss per share information:			
Basic		\$ (0.07 )	\$ (0.02 )
Diluted		\$ (0.07 )	\$ (0.02 )

23

---

## Revenues

Our current product offerings include the following:

Product	Description	Retail price
DVM-500 Plus	An in-car digital audio/video system that is integrated into a rear view mirror primarily designed for law enforcement customers.	\$4,295
DVM-500 Ultra	An all-weather mobile digital audio/video system that is designed for motorcycle, ATV and boat users mirror primarily for law enforcement customers.	\$4,495
DVM-750	An in-car digital audio/video system that is integrated into a rear view mirror primarily designed for law enforcement customers.	\$4,995
DVF-500	A digital audio/video system that is integrated into a law-enforcement style flashlight primarily designed for law enforcement customers.	\$1,295
FirstVU	A body-worn digital audio/video camera system primarily designed for law enforcement customers.	\$ 995
Laser Ally	A hand-held mobile speed detection and measurement device that uses light beams rather than sound waves to measure the speed of vehicles.	\$2,995
Thermal Ally	A hand-held thermal imaging camera that improves night vision or other low-light situations primarily designed for law enforcement customers.	\$3,995
DVM-250	An in-car digital audio/video system that is integrated into a rear view mirror primarily designed for commercial fleet customers.	\$ 995

We sell through two separate channels:

Sales to domestic customers are generally made direct to the end customer (typically law enforcement agencies or commercial fleet operators) through commissioned third-party sales agents. Revenue is recorded when the product is shipped to the end customer.

Sales to international customers are generally made through independent distributors who purchase products from us at a wholesale price and sell to the end user (typically law enforcement agencies or commercial fleet operators) at a retail price. The international distributor retains the margin as its compensation. The international distributor

maintains product inventory, customer receivables and all related risks and rewards of ownership. Revenue is recorded when products are shipped to the international distributor consistent with the terms of the distribution agreement. Occasionally, we contract directly with the foreign customer for the sale of product and pay commissions to the distributor responsible for the sale.

We may discount our prices on specific orders when considering the size of the order, the specific customer and the competitive landscape. We believe that our systems are cost competitive compared to our primary competition and generally are lower priced when considering comparable features and capabilities.

We sold a total of 922 and 1,380 DVM units during the three months ended March 31, 2011 and 2010, respectively. Our DVM-500 and DVM-500 Plus models on a combined basis represented approximately 67% and 83% of total unit sales during the three months ended March 31, 2011 and 2010, respectively.

Revenues for the three months ended March 31, 2011 and 2010 were \$4,729,693 and \$6,309,887, respectively, a decrease of \$1,580,194 (25%), due to the following factors:

We experienced a decrease in revenues due to the challenging economy that negatively impacted state, county and municipal budgets. We believe that current and potential customers may have delayed or reduced the size of their orders due to a number of factors, including their local budget reductions and anticipation of receiving the federal government's stimulus funds in order to preserve their currently available funding and budgets. Our average order size decreased from approximately \$5,800 in the first quarter 2010 to \$3,500 during the first quarter 2011. We shipped two individual orders in excess of \$100,000 each for a total of \$466,000 in revenue in the first quarter 2011 compared to five orders individually in excess of \$100,000 for total revenue of approximately \$725,000 in the first quarter 2010. We believe that this reflects reduced law enforcement budgets where the customers are covering only the minimum required needs rather than full fleet deployments. In addition, the new products we introduced in 2010 and 2011 (FirstVU, Laser Ally, Thermal Ally and DVM-250) all have lower average selling prices than our digital video mirror lines. Repair orders at lower average invoice amounts have also increased as our installed base comes off of warranty. We are hopeful that the balance of 2011 will see an easing of such budgetary constraints and that a normal purchasing pattern will resume, although we can make no assurances in this regard.

We have encountered supply issues with regard to our wireless transfer modules (“WTMs”) upgrade feature to our DVM products that is supplied as a complete unit by one of our vendors. Our customers have increasingly ordered this feature because of how efficient it makes evidence storage and archiving process. Our supplier has had difficulty ramping up its production to meet our customer demands. In addition there was a widespread component failure within the WTM that required the recall and replacement of the entire installed base during the first quarter 2011. We believe these issues contributed to an increase in sales backlog at March 31, 2011 and also a delay in orders while customers became comfortable that the WTM solution worked properly. We are seeking alternative suppliers to meet our increased demand for the WTM feature including producing our own WTM to ensure adequate supplies are available to our customers.

Our international revenues increased to \$448,672, representing 9.5% of total revenues during the first quarter 2011 compared to \$73,790, representing 1.2% of total revenues during the first quarter 2010. However, international revenues are substantially less than our expectations and we are hopeful that international orders and sales will rebound during the balance of 2011. Sales to certain countries that were strong revenue sources for us on an historical basis were negatively impacted by political and social unrest, economic recession and a weakening of their currency exchange rate versus the U.S. dollar. We have focused on improving our international business by appointing international distribution agents in eight new countries since January 1, 2010, which brings our total to 44 agents representing our products in countries throughout the world. We experienced an increase in inquiries and bid activity from international customers in late 2010 and early 2011; however, international sale cycles generally take longer than domestic business. We are reevaluating our international sales structure in light of our initiative to reduce SG&A expense and may make some adjustments in this area during 2011.

We maintained consistent retail pricing on our DVM-500 models during 2011 and do not plan any material changes in pricing during the balance of 2011 for the DVM-500 Plus product or the new products recently introduced. Our newer mirror-based products include the DVM-500 Ultra model and the DVM-750, which will be sold at higher retail pricing levels compared to the legacy products during 2011 due to increased features. We are, however, experiencing some price competition and discounting from our competitors as they attempt to regain market share. For certain opportunities that involve multiple units and/or multi-year contracts we have occasionally discounted our products to gain market share and revenues.

#### Cost of Revenue

Cost of revenue on units sold for the three months ended March 31, 2011 and 2010 was \$2,752,920 and \$2,868,061, respectively, a decrease of \$115,141 (4%). The decrease in costs of goods sold is primarily due to the 25% decrease in revenues offset by an increase in the cost of goods sold as a percent of revenues. Cost of sales as a percentage of revenues increased to 58% during the three months ended March 31, 2011 compared to 45% for the three months ended March 31, 2010. Our goal is to reduce cost of sales as a percentage of revenues to 40% during the balance of 2011 and beyond. The cost of WTMs substantially increased our cost of sales during 2011 as we upgraded many existing and new customers to our new WTM solution, which was substantially more costly than our previous solution. We were unable to pass the increased cost on to our customers for this WTM upgrade which negatively impacted our cost of sales. In addition we had a component failure within our new WTM solution that required the recall of the entire installed base during the first quarter 2011. Our manufacturing overhead rates also increased during 2011, primarily due to the slowing of production rates to allow for the reduction of overall inventory levels. Improving gross margins through reductions in conversion costs (engineering changes and rework) and manufacturing inefficiencies related to our base products such as the DVM-750 and DVM-500 Plus are main focuses of management and engineering at the current time. In addition, we are reorganizing our production and manufacturing operations by placing a greater emphasis upon contract manufacturers, including those located offshore. Uncertainties regarding the size and timing of large international orders make it difficult for us to maintain efficient production and staffing levels if all orders are processed through our manufacturing facility in Grain Valley, Missouri. By outsourcing more of our

production requirements to contract manufacturers, we believe that we can benefit from greater volume purchasing and production efficiencies, while at the same time reducing our fixed and semi-fixed overhead costs. We believe that the selected contract manufacturers will be able to ramp up production quickly in order to meet the varying demands of our international customers. We expect that our newer product offerings will likely continue to negatively impact our cost of goods sold as a percentage of sales during the balance of 2011. We do not expect to incur significant capital expenditures to ramp up production of the new products because our internal process is largely assembling subcomponents, testing and shipping of completed products or we use contract manufacturers. We rely on our subcontractors to produce finished circuit boards that represent the primary components in our products, thereby reducing our need to purchase capital equipment. However, we will need to acquire test and calibration equipment to ensure that the completed products meet our specifications and requirements, which we expect will cost less than \$100,000.



We had \$849,584 and \$733,578 in reserves for obsolete and excess inventories at March 31, 2011 and December 31, 2010, respectively. We had no remaining units of the legacy DVM-500 units in finished goods at March 31, 2011 and have discontinued it. Component parts specific to the DVM-500 remain in inventory at levels that are reasonably expected to be consumed for service and repair demands. Total raw materials and component parts were \$3,363,904 and \$4,272,304 at March 31, 2011 and December 31, 2010, respectively, a decrease of \$908,400 (21%). The decrease in raw materials and component parts reflects our focus on the reduction of overall inventory levels in 2011 to improve our liquidity position. We believe that introduction of new suppliers to our supply chain will help reduce cost of sales as a percent of revenues during the balance of 2011. Finished goods balances were \$5,804,562 and \$6,460,924 at March 31, 2011 and December 31, 2010, respectively. The decrease in finished goods was primarily in the DVM-500 Plus products, because management focused on reducing overall inventory levels to improve the Company's liquidity position. Finished goods at March 31, 2011 are primarily in the DVM-750 and DVM-500 Plus products which will be used to fulfill international and domestic orders during the second and third quarters of 2011. Finished goods also included supplies of our new products including the FirstVU, Thermal Ally, Laser Ally and DVM-250 at March 31, 2011. We believe that our obsolescence risk was less at March 31, 2011 compared to December 31, 2010 because we have no remaining DVM-500 legacy systems in finished goods inventory and the overall increase in our reserve for obsolete inventory. We believe these reserves are appropriate given our inventory levels at March 31, 2011 and the improvement in the sales of our newer products that we anticipate during the balance of 2011.

#### Gross Profit

Gross profit for the three months ended March 31, 2011 and 2010 was \$1,976,773 and \$3,441,826, respectively, a decrease of \$1,465,053 (43%). The significant decrease is commensurate with the 25% decline in revenues and increase in cost of revenues as a percent of sales that we experienced during the three months ended March 31, 2011 compared to 2010. Our gross profit percentage decreased to 42% for the three months ended March 31, 2011 from 55% for the three months ended March 31, 2010. We expect that our margins will be lower than normal on revenues contributed by our new products as we bring these products into commercial production during 2011. However, as revenues increase from these products, we will seek to improve our margins from these new products through economies of scale and more effectively utilizing fixed manufacturing overhead components. We plan to concentrate on more efficient management of our supply chain through outsourcing production, quantity purchases and more effective purchasing practices. We expect an improvement in our gross margin percentage for the balance of 2011 compared to 2010 as a result of our manufacturing overhead reduction, cost containment and increased outsourcing to contract manufacturers' initiatives offset by the impact of our new product offerings.

#### Selling, General and Administrative Expenses

Selling, general and administrative expenses were \$3,107,442 and \$4,072,241 for the three months ended March 31, 2011 and 2010, respectively, a decrease of \$964,799 (24%). Overall selling, general and administrative expenses as a percentage of sales increased to 66% in 2011 compared to 65% in 2010. The significant components of selling, general and administrative expenses are as follows:

	Three Months Ended March 31,	
	2011	2010
Research and development expense	\$708,769	\$915,264
Selling, advertising and promotional expense	470,680	693,230
Stock-based compensation expense	227,788	541,481
Professional fees and expense	190,162	281,297
Executive, sales and administrative staff payroll	870,201	961,056

Other	639,842	679,913
Total	\$3,107,442	\$4,072,241

Research and development expense. We continue to focus on bringing new products to market, including updates and improvements to current products. Our research and development expenses totaled \$708,769 and \$915,264 for the three months ended March 31, 2011 and 2010, respectively, a decrease of \$206,495 (23%). We believe that our cost trends have improved substantially in the first quarter 2011 because of our cost containment efforts and increased scrutiny of engineering resources by our Vice President of Engineering. He has effected changes to improve the efficiency and cost effective usage of engineering resources in the development of our new products, in particular the DVM-750, DVM-250 event recorder and the FirstVU. His efforts have also greatly improved the development cycle and costs associated with our new products, including line extensions for our current products that we plan to bring to market in the future. We employed a total of 21 engineers at March 31, 2011, most of whom are dedicated to research and development activities for new products. Research and development expenses as a percentage of total revenues were 15% in 2011 and 2010, illustrating our commitment to bringing new products to market and expanding our current product line. We have active research and development projects on several new products, as well as upgrades to our existing product lines. During the first quarter 2011, we introduced the DVM-250 event recorder which is targeting commercial fleet operators. The DVM-750, FirstVU and DVM-250 products are the result of our current research and development efforts. We purchase and resell the Thermal Ally and Laser Ally products under our name from third parties who developed them. The number of engineers devoted to research and development activities is expected to decrease during the balance of 2011 because several of our development projects are now completed and the engineers necessary to support our DVM-500 Plus and DVM-750 products decline. We consider our research and development capabilities and new product focus to be a competitive advantage and will continue to invest in this area on a prudent basis.

Selling, advertising and promotional expenses. Selling, advertising and promotional expense totaled \$470,680 and \$693,230 for the three months ended March 31, 2011 and 2010, respectively, a decrease of \$222,550 (32%) which is commensurate with the 25% decrease in revenues. The largest component of selling, promotional and advertising expense is commissions paid to our independent agents that represent our sales force in the domestic market. These agents generally receive a commission on sales ranging from 5.0% to 12% of the gross sales price to the end customer. Sales commissions totaled \$409,823 and \$572,247 for the three months ended March 31, 2011 and 2010, respectively, a decrease of \$162,424 (28%), which is commensurate with the 25% sales decrease in 2011 compared to 2010. Sales commissions as a percentage of overall sales improved to 8.7% during the three months ended March 31, 2011 compared to 9.1% for the three months ended March 31, 2010.

Promotional and advertising expenses totaled \$60,857 during the three months ended March 31, 2011 compared to \$120,983 during the three months ended March 31, 2010, a decrease of \$60,126 (50%). The decrease is attributable to our cost containment and reduction initiative during 2011, which resulted in a reduction in our attendance at trade shows particularly at international venues. We expect increases in our marketing brochures and other marketing initiatives designed to help launch the DVM-250 event recorder and other newer products such as the FirstVU, Thermal Ally and Laser Ally during the balance of 2011.

Stock-based compensation expense. Stock based compensation expense totaled \$227,788 and \$541,481 for the three months ended March 31, 2011 and 2010, respectively, a decrease of \$313,693 (58%). The decrease was primarily attributable to stock options being issued in January 2011 to directors and officers with longer vesting periods compared to the restricted stock grant to officers and directors in January 2010 with shorter vesting periods. Therefore longer amortization period related to such stock option grants in January 2011 coupled with vesting of the restricted stock grants during January 2011 resulted in reduced stock-based compensation expense in the three months ended March 31, 2011 compared to 2010.

Professional fees and expense. Professional fees and expenses totaled \$190,162 and \$281,297 for the three months ended March 31, 2011 and 2010, respectively, a decrease of \$91,135 (32%). Professional fees during 2011 were related primarily to normal public company matters, intellectual property matters and Z3 Technologies, LLC litigation matters. The DeHuff litigation was settled during 2010 for an immaterial amount. The decrease in professional fees and expenses is primarily attributable to the Company's cost containment measures coupled with the 2010 settlement of litigation with DeHuff. We expect increased legal research and consultation regarding several patents and trademarks that have been or may be filed on the Company's new products and litigation expense during the balance of 2011.

Executive, sales and administrative staff payroll. Executive, sales and administrative staff payroll expenses totaled \$870,201 and \$961,056 for the three months ended March 31, 2011 and 2010, respectively, a decrease of \$90,855 (10%). This decrease is attributable to the cost containment initiative that resulted in headcount reductions including the elimination of the Vice President of Operations position during January 2011. The base salary of our officers was reduced by at least 30% effective January 1, 2011, which contributed to the reduction in executive payroll costs. Severance costs charged to executive, sales and administrative payroll exceeded \$150,000 during the three months ended March 31, 2011, which offset the overall decrease in such payroll costs. Management anticipates that the reduction in executive, sales and administrative payroll will accelerate in the second quarter of 2011 as the full benefit of the headcount reductions are in effect. However, such reductions may be offset partially because we may find it necessary to hire additional technical support staff during the balance of 2011 to handle field inquiries, wireless download and installation matters as our installed customer base continues to increase.

Other. Other selling, general and administrative expenses totaled \$639,842 and \$679,913 for the three months ended March 31, 2011 and 2010, respectively, a decrease of \$40,071 (6%). The decrease in 2011 was attributable to our cost containment measures that generally reduced these expenses and in particular provided reductions in the cost of

information technology, telephone and internet services as we negotiated better contracts rates or moved to new service providers. We expect reductions insurance and facility-related expenses during the balance of 2011 as we reduced the amount of leased space for our engineering and distribution departments effective June 30, 2011. We plan to continue our cost containment initiatives in 2011 and expect the improvement in our overhead costs will continue.

### Operating Loss

For the reasons previously stated, our operating loss was \$1,130,669 and \$630,415 for the three months ended March 31, 2011 and 2010, respectively, a deterioration of \$500,254 (79%). Operating loss as a percentage of revenues increased to 24% in 2011 compared to 10% in 2010. Our goal is to achieve profitability during the balance of 2011 if our revenue and gross margins increase through the increased sales of our DVM-750, DVM-250, Laser Ally, Thermal Ally and FirstVU products and we are successful with our previously announced SG&A cost reduction and gross margin improvement initiatives. The improvement in operating income is also dependent upon anticipated increases in funding to states, counties and municipalities from the federal stimulus funds, coupled with our continued monitoring and control over selling general and administrative expenses.

### Interest Income

Interest income decreased to \$4,005 in the three months ended March 31, 2011 from \$9,248 in 2010. The decrease in interest income was a result of our decreased average cash balances and significantly lower average interest rate earned on such balances during the three months ended March 31, 2011 compared to 2010.

### Interest Expense

We incurred interest expense of \$20,625 during the three months ended March 31, 2011. We began drawing on our line of credit during the third quarter 2010 to fund our operating losses and the repurchase of \$469,761 of common stock during 2010. The outstanding balance on our line of credit was \$1.5 million as of March 31, 2011.

### Loss before Income Tax Benefit

As a result of the above, we reported a loss before income tax benefit of \$1,147,289 and \$621,167 for the three months ended March 31, 2011 and 2010, respectively, a deterioration of \$526,122 (85%).

### Income Tax Benefit

We recorded no income tax benefit related to our losses for the three months ended March 31, 2011 due to management's decision to continue providing a full valuation reserve on our net deferred tax assets as of March 31, 2011. Our income tax benefit was \$265,000 for the three months ended March 31, 2010. During 2010, we increased our valuation reserve on deferred tax assets by \$4,330,000 whereby our deferred tax assets became fully reserved due to our recent operating losses.

We had approximately \$3,245,000 of net operating loss carryforwards and \$815,000 of research and development tax credit carryforwards as of December 31, 2010 available to offset future net taxable income.

### Net Loss

As a result of the above, for the three months ended March 31, 2011 and 2010, we reported a net loss of \$1,147,289 and \$356,167, respectively, a deterioration of \$791,122 (222%).

### Basic and Diluted Loss per Share

The basic and diluted loss per share was \$0.07 and \$0.02 for the three months ended March 31, 2011 and 2010, respectively, for the reasons previously noted. All outstanding stock options were considered antidilutive and therefore excluded from the calculation of diluted loss per share for the three months ended March 31, 2011 and 2010.

because of the net loss reported for each period.

#### Liquidity and Capital Resources

Overall: Prior to 2010, we principally funded our operations internally through cash flow from operations and available cash balances; however, in 2010, we found it necessary to draw \$1.5 million on our line of credit to supplement our cash needs. The borrowings during 2010 were used primarily to cover operating losses and working capital needs in particular inventory purchases, payment of accrued commissions and treasury stock acquisitions. Our line-of-credit facility, as amended in March 2011, allows us to borrow up to \$1.7 million on a revolving basis. We had borrowed \$1.5 million under the facility as of March 31, 2011, which after consideration of the outstanding letters of credit, gives us limited or no availability for future borrowings. The line-of-credit facility, as amended, requires us to maintain a minimum tangible net worth of \$10 million until its maturity date in June 2011. We had tangible net worth in excess of \$10.7 million at March 31, 2011 and if we do not regain profitability and operating losses continue, we may be at risk of not meeting such requirement. If we do not maintain the required tangible net worth, the bank would have the discretion to discontinue any advances otherwise available under the credit facility. In addition, the line-of-credit matures in June 2011 and we believe it is unlikely that our current bank will be willing to extend or renew the facility under terms that are mutually agreeable. We believe that it is unlikely that we will be able to retire the existing borrowings at maturity in June 2011 without having a replacement credit facility in place. We are in discussions with various financial institutions and third parties with the goal of obtaining a replacement credit facility. However, it will be difficult to replace the existing line of credit facility given our recent operating losses and the current banking environment, which may result in reduced growth prospects and profitability. Any new credit facility may not be on terms favorable to us. We intend to repay the facility through reduction of inventory and cash flow from operations, although there can be no assurance that we will be able to do so.

We do not consider raising capital through an equity offering to be a viable alternative to supplement working capital needs, given our current public equity valuation. However, we may find it necessary to raise additional capital if we do not regain profitability during the balance of 2011, are unable to improve liquidity through a reduction in our inventory and accounts receivable levels in the near term and have not retired our credit facility before its maturity date.

Cash and cash equivalents balances: As of March 31, 2011, we had cash and cash equivalents with an aggregate balance of \$309,638, a decrease from a balance of \$623,475 at December 31, 2010. Summarized immediately below and discussed in more detail in the subsequent subsections are the main elements of the \$313,837 net decrease in cash during the three months ended March 31, 2011:

Operating activities: \$222,039 of net cash used in operating activities, primarily to fund our net losses and the payment of accounts payable offset by collections of accounts receivables and a decrease in inventory. Non-cash charges to income, such as the depreciation and amortization, increase in inventory obsolescence reserves and stock-based compensation helped offset the net cash used in operating activities.

Investing activities: \$91,798 of net cash used in investing activities, primarily to acquire test and quality control equipment to supply our contract manufacturers and the costs to acquire patents on our proprietary technology utilized in our new products.

Financing activities: \$-0- of net cash provided by (used in) financing activities,

Operating activities: Net cash used in operating activities was \$222,039 for the three months ended March 31, 2011 compared to net cash fund provided by operating activities of \$625,424 for the three months ended March 31, 2010, a deterioration of \$847,463. The deterioration in cash flow from operations for 2011 was primarily the result of our net losses and the payment of accounts payable offset by collections of accounts receivable, the deferred tax provision and decreases in inventory. During the three months ended March 31, 2011, management focused on improving liquidity by reducing inventory levels and the collection of accounts receivable to fund payments to vendors. We are hopeful that we will increase revenues, return to profitability and decrease our inventory levels during the balance of 2011, thereby providing positive cash flows from operations., although there can be no assurances in that regard.

Investing activities: Cash used in investing activities was \$91,798 and \$54,857 for the three months ended March 31, 2011 and 2010, respectively. In both 2011 and 2010, we purchased production and research and development equipment to support our activities. In 2011 the purchase were focused on acquiring test and quality control equipment to be used by our contract manufacturers. During 2011 and 2010, we also incurred costs for patent applications on our proprietary technology utilized in our new products and included in intangible assets

Financing activities: During the three months ended March 31, 2011, we engaged in no financing transactions including payments or advances on our line of credit. There were no stock option exercises or similar transactions during the three months ended March 31, 2011, which is attributable to the depressed value of our common stock. Net cash provided by financing activities during the three months ended March 31, 2010 was \$80,301, which is attributable to proceeds received from the exercise of stock options and their related tax benefits.

The net result of these activities was a decrease in cash of \$313,837 to \$309,638 for the three months ended March 31, 2011.

Commitments:

We had \$309,638 of cash and cash equivalent balances and net positive working capital approximating \$9.4 million as of March 31, 2011. Accounts receivable balances represented \$4,349,906 of our net working capital at March 31, 2011. We intend to collect our outstanding receivables on a timely basis and reduce the overall level substantially during the balance of 2011, which would help to provide positive cash flow to support our operations during 2011. Inventory represented \$8,506,071 of our net working capital at March 31, 2011 and finished goods represented \$5,804,562 of total inventory. We expect that finished goods will be converted to cash quickly when customer orders are received and shipments occur in 2011. We are actively managing the overall level of inventory and believe that such levels will be reduced during the balance of 2011 by our sales activities, which should provide additional cash flow to help support our operations during 2011.



On March 2, 2011, the Company amended its existing credit facility with its current bank under which the maximum available borrowing was reduced to \$1.7 million; see Note 6 to the Condensed Consolidated Financial Statements. As of March 31, 2011 there were borrowings outstanding of \$1.5 million under this credit facility. After consideration of outstanding letters of credit, the Company has limited or no ability to make future borrowings under the facility. While the Company will attempt to retire a portion of the facility through reduction of inventory and cash flow from operations prior to its maturity, there can be no assurance that it will be able to do so. Accordingly, it believes that it is unlikely that it will be able to retire the existing borrowings at maturity on June 14, 2011 without having a replacement credit facility in place.

The Company is in discussions with various financial institutions and third parties with the goal of obtaining a replacement credit facility; however, it has no formal commitment regarding any of these alternatives at present. It will be difficult to replace the existing line of credit facility given the Company's recent operating losses and the current banking environment. Any new credit facility, if obtained, may not be on terms favorable to the Company.

If the Company does not obtain alternative financing prior to the maturity date of the credit facility or obtain an extension, the bank could declare the loan in default and exercise its remedies under the loan, security and other agreements pertaining to the facility, including foreclosing on the Company's assets, all of which are pledged to secure the facility. Such action would have a material adverse impact on the Company's business, operations, financial condition and prospects, including its ability to operate as a going concern.

Capital Expenditures. We had no material commitments for capital expenditures at March 31, 2011.

Lease commitments. The Company has several non-cancelable long-term operating lease agreements for office space and warehouse space. The agreements expire at various dates through December 2012. The Company has also entered into month-to-month leases for equipment and facilities. Rent expense for the three months ended March 31, 2011 and 2010 was \$104,020 and \$96,974, respectively, related to these leases. The future minimum amounts due under the leases are as follows:

Year ending December 31:	
2011 (April 1, 2011 through December 31, 2011)	\$ 280,994
2012	250,053
2013	—
2014	—
2015 and thereafter	—
	\$ 531,047

License agreements. The Company has several license agreements whereby it has been assigned the rights to certain licensed materials used in its products. Certain of these agreements require the Company to pay ongoing royalties based on the number of products shipped containing the licensed material on a quarterly basis. Royalty expense related to these agreements aggregated \$5,283 and \$4,858 for the three months ended March 31, 2011 and 2010, respectively.

Following is a summary of the Company's licenses as of March 31, 2011:

License Type	EffectiveDate	ExpirationDate	Terms
	April, 2005	April, 2012	

Edgar Filing: DIGITAL ALLY INC - Form 10-Q

Production software license agreement			Automatically renews for one year periods unless terminated by either party.
Software sublicense agreement	October, 2007	October, 2011	Automatically renews for one year periods unless terminated by either party.
Technology license agreement	July, 2007	July, 2011	Automatically renews for one year periods unless terminated by either party.
Limited license agreement	August, 2008	Perpetual	May be terminated by either party.

During April 2009, the Company terminated two license agreements, because of failure of the counterparty to deliver the required materials and refusal to honor warranty provisions. In addition, one of the agreements was never approved by the Company. Both of these terminations are in dispute and the Company has filed a lawsuit to enforce its rights and protect its interests pursuant to these agreements. See "Litigation" below.

Supply and distribution agreements. The Company entered into a supply and distribution agreement on May 1, 2010 under which it was granted the exclusive worldwide right to sell and distribute a proprietary law enforcement speed measurement device to its customers. The initial term of the agreement is 42 months after the date the supplier begins full scale production of the product. Full scale production commenced in August 2010 and final certification of the product was obtained. After the initial term has expired, the parties may continue on a month-to-month basis and is terminable by either party upon 30 days advance notice. The contract may be terminated earlier in case of material breach by either party that is not cured within thirty days of notice of the breach. The agreement contains required minimum order quantities and fixed prices per unit according to the following schedule:

Commitment time period	Minimum order commitment amount (in dollars)		
	Original Commitment	Purchases	Remaining Commitment
August 2010 through February 2012	\$1,763,000	\$451,299	\$ 1,311,701
March 2012 through February 2013	1,763,000	—	1,763,000
March 2012 through February 2014	1,763,000	—	1,763,000
	\$5,289,000	\$451,299	\$ 4,837,701

The supplier is responsible for all warranty, damage or other claims, losses or liabilities related to the product and is obligated to defend and indemnify the Company from such risks.

Litigation. The Company is subject to various legal proceedings arising from normal business operations. Although there can be no assurances, based on the information currently available, management believes that it is probable that the ultimate outcome of each of the actions will not have a material adverse effect on the consolidated financial statements of the Company. However, an adverse outcome in certain of the actions could have a material adverse effect on the financial results of the Company in the period in which it is recorded.

On June 8, 2009, the Company filed suit against Z3 Technologies, LLC (“Z3”) in Federal Court for the District of Kansas claiming breach of a production software license agreement entered into during October 2008 and the rescission of a second limited license agreement entered into during January 2009. Among various other claims, the Company has asserted that Z3 failed to deliver the material required under the contracts, the product that was delivered by Z3 is defective and/or unusable and that the January 2009 contract should be rescinded and declared void, unenforceable and of no force or effect. The Company paid license fees and made other payments to Z3 totaling \$265,000 to-date under these contracts. Z3 has denied the Company’s claims and has filed counterclaims that allege the Company did not have the right to terminate the contracts and therefore Z3 has been damaged for loss of profits and related damages. The Company believes that it has insurance coverage under its director and officer liability insurance policy relative to a portion or all of the counterclaims, although no assurance can be offered in this regard. The Company has filed a legal action to establish whether it has coverage from such counterclaims under its director and officer liability insurance policy. Discovery and depositions by both parties have commenced and no trial date has been set.

On October 23, 2009, the Circuit Court of Jackson County, Missouri awarded the Company an interlocutory judgment against a former contract manufacturer. The Company had filed for and received a temporary restraining order in June 2009 that forbids the supplier from engaging in certain actions involving the Company. The interlocutory judgment was entered in favor of the Company against the supplier that in effect cancelled all purchase orders and confirmed that the Company has no further obligations, whether monetary or otherwise, to the supplier. The Company recorded a benefit of approximately \$72,000 during the three months ended December 31, 2009 representing the amount of unpaid invoices to the supplier which it is no longer obligated to pay. The Company

received a notice of the filing of bankruptcy under Chapter 7 effective October 26, 2009 by this supplier. On May 28, 2010, the court granted a default judgment awarding the Company damages and legal fees totaling \$11,166,686. The Company will pursue collection from the bankruptcy estate and applicable insurance policies. Management believes that the ultimate collection of any award of damages over and above the \$72,000 in unpaid invoices is uncertain at this time because of the current financial status of the supplier in the pending bankruptcy proceedings and the uncertainty of insurance coverage. The Company has filed a garnishment claim against all insurance proceeds from policies issued and in force covering the contract manufacturer when these actions occurred.

The Company is also involved as a plaintiff and defendant in ordinary, routine litigation and administrative proceedings incidental to its business from time to time, including customer collections, vendor and employment-related matters. The Company believes the likely outcome of any other pending cases and proceedings will not be material to its business or its financial condition.

401 (k) Plan. In July 2008, the Company amended and restated its 401(k) retirement savings plan. The amended plan requires the Company to provide 100% matching contributions for employees who elect to contribute up to 3% of their compensation to the plan and 50% matching contributions for employee's elective deferrals on the next 2% of their contributions. The Company has made matching contributions totaling \$38,182 and \$40,415 for the three months ended March 31, 2011 and 2010, respectively. Each participant is 100% vested at all times in employee and employer matching contributions.

Stock Repurchase Program. During June 2008, the Board of Directors approved a program that authorized the repurchase of up to \$10 million of the Company's common stock in the open market, or in privately negotiated transactions, through July 1, 2010. The Board of Directors approved an extension of this program to July 1, 2011. The repurchases, if and when made, will be subject to market conditions, applicable rules of the Securities and Exchange Commission and other factors. The repurchase program will be funded using a portion of cash and cash equivalents, along with cash flow from operations. Purchases may be commenced, suspended or discontinued at any time. The Company made no purchases under this program during the three months ended March 31, 2011. The Company has repurchased 508,145 shares at a total cost of \$2,157,226 (average cost of \$4.25 per share) under this program from inception to March 31, 2011.

Standby Letters of Credit. The Company is contingently liable as of March 31, 2011 for standby letters of credit issued by our bank for an aggregate amount of \$211,348 to certain customers as security if the Company does not honor its contractual warranty obligations on the products delivered to such customers. The outstanding standby letters expire in March 2012 and the Company has never had a beneficiary demand funding related to such standby letters of credit.

#### CRITICAL ACCOUNTING POLICIES

Our significant accounting policies are summarized in note 1 to our condensed consolidated financial statements included in Item 1, "Financial Statements", of this report. While the selection and application of any accounting policy may involve some level of subjective judgments and estimates, we believe the following accounting policies are the most critical to our financial statements, potentially involve the most subjective judgments in their selection and application, and are the most susceptible to uncertainties and changing conditions:

Revenue Recognition/ Allowance for Doubtful Accounts;

Allowance for Excess and Obsolete Inventory;

Warranty Reserves;

Stock-based Compensation Expense; and

Accounting for Income Taxes.

Revenue Recognition / Allowances for Doubtful Accounts.

Revenue is recognized for the shipment of products or delivery of service when all four of the following conditions are met:

- (i) Persuasive evidence of an arrangement exists;
- (ii) Delivery has occurred;
- (iii) The price is fixed or determinable; and
- (iv) Collectability is reasonably assured.

We review all significant, unusual or nonstandard shipments of product or delivery of services as a routine part of our accounting and financial reporting process to determine compliance with these requirements.

Our primary customers are state, local and federal law enforcement agencies, which historically have been low risks for uncollectible accounts. However, we do have commercial customers and international distributors that present a greater risk for uncollectible accounts than such law enforcement customers and we consider a specific reserve for bad debts based on their individual circumstances. Our historical bad debts have been negligible with less than \$50,000 charged off as uncollectible on cumulative revenues of \$112.4 million since we commenced deliveries during 2006. As of March 31, 2011 and December 31, 2010, we have a recorded a reserve for doubtful accounts of \$110,000.

We periodically perform a specific review of significant individual receivables outstanding for risk of loss due to uncollectibility. Based on our specific review, we consider our reserve for doubtful accounts to be adequate as of December 31, 2010. However, should the balance due from any significant customer ultimately become uncollectible then our allowance for bad debts will not be sufficient to cover the charge-off and we will be required to record additional bad debt expense in our statement of operations.

Allowance for Excess and Obsolete Inventory. We record valuation reserves on our inventory for estimated excess or obsolete inventory items. The amount of the reserve is equal to the difference between the cost of the inventory and the estimated market value based upon assumptions about future demand and market conditions. On a quarterly basis, management performs an analysis of the underlying inventory to identify reserves needed for excess and obsolescence. Management uses its best judgment to estimate appropriate reserves based on this analysis. In addition, we adjust the carrying value of inventory if the current market value of that inventory is below its cost.

Inventories consisted of the following at March 31, 2011 and December 31, 2010:

	March 31, 2011	December 31, 2010
Raw material and component parts	\$3,363,904	\$4,272,304
Work-in-process	187,189	88,635
Finished goods	5,804,562	6,460,924
Subtotal	9,355,655	10,821,863
Reserve for excess and obsolete inventory	(849,584 )	(733,578 )
Total	\$8,506,071	\$10,088,285

We balance the need to maintain strategic inventory levels to ensure competitive delivery performance to our customers against the risk of inventory obsolescence due to changing technology and customer requirements. As reflected above, our inventory reserves represented 9.1% of the gross inventory balance at March 31, 2011, compared to 6.8% of the gross inventory balance at December 31, 2010. Our finished goods are composed primarily of our new DVM-750 system, the DVM-500 Plus, the FirstVU, the Laser Ally, the Thermal Ally, the DVM-250 event recorder and the DVF 500 flashlight products, none of which are not considered excess or obsolete. We have reduced the finished goods inventory related to the legacy DVM-500 system to zero as of March 31, 2011 and therefore it does not represent an obsolescence risk. Raw material and component part inventory balances were decreased at March 31, 2011, compared to December 31, 2010, as we focused on reducing our overall inventory levels. In 2011, we are focused on outsourcing more component part production and increasing our efforts to carry efficient levels of raw materials and component parts commensurate with current sales forecasts. We will continue our efforts to reduce overall inventory levels during the balance of 2011. We have inventory reserves for pending changes to the product line, engineering upgrades and design changes that alter the demand for component parts and a shift of production to outsourcing.

If actual future demand or market conditions are less favorable than those projected by management or significant engineering changes to our products that are not anticipated and appropriately managed, additional inventory write-downs may be required in excess of the inventory reserves already established.

Warranty Reserves. We generally provide a two-year parts and labor warranty on our products to our customers. Provisions for estimated expenses related to product warranties are made at the time products are sold. These estimates are established using historical information on the nature, frequency, and average cost of claims. We actively study trends of claims and take action to improve product quality and minimize claims. Our warranty reserves were increased to \$240,296 as of March 31, 2011 compared to \$228,233 as of December 31, 2010, which reflects increased reserves related to the WTM feature that has encountered component failures offset by decreased number of units under warranty. Our new DVM-750 product failure rate has improved significantly during 2010 and 2011, which has contributed to the relatively stable level of warranty reserves. We have recently introduced several new products, including the FirstVU, Laser Ally, DVM-250 and Thermal Ally, for which we have limited exposure since the third party manufacturers of these products are responsible for all warranty claims. There is a risk that we

will have higher warranty claim frequency rates and average cost of claims than our history has indicated on our legacy mirror products. Actual experience could differ from the amounts estimated requiring adjustments to these liabilities in future periods.

Stock-based Compensation Expense. We grant stock options to our employees and directors and such benefits provided are share-based payment awards which require us to make significant estimates related to determining the value of our share-based compensation. Our expected stock-price volatility assumption is based on historical volatilities of the underlying stock which are obtained from public data sources. There were 607,500 options granted during the three months ended March 31, 2011. The assumptions used for the determining the grant-date fair value of options granted during the three months ended March 31, 2011 are reflected in the following table:



	Three Months Ended March 31, 2011
Expected term of the options in years	2-5 years
Expected volatility of Company stock	70%
Expected dividends	None
Risk-free interest rate	0.60% - 1.98%
Expected forfeiture rate	5.00%

If factors change and we develop different assumptions in future periods, the compensation expense that we record in the future may differ significantly from what we have recorded in the current period. There is a high degree of subjectivity involved when using option pricing models to estimate share-based compensation. Changes in the subjective input assumptions can materially affect our estimates of fair values of our share-based compensation. Certain share-based payment awards, such as employee stock options, may expire worthless or otherwise result in zero intrinsic value compared to the fair values originally estimated on the grant date and reported in our financial statements. Alternatively, values may be realized from these instruments that are significantly in excess of the fair values originally estimated on the grant date and reported in our financial statements. Although the fair value of employee share-based awards is determined using an established option pricing model, that value may not be indicative of the fair value observed in a willing buyer/willing seller market transaction.

In addition, we are required to net estimated forfeitures against compensation expense. This requires us to estimate the number of awards that will be forfeited prior to vesting. If actual forfeitures in future periods are different than our initial estimate, the compensation expense that we ultimately record may differ significantly from what was originally estimated. The estimated forfeiture rate for unvested options outstanding as of March 31, 2011 range from 0% to 5%.

Accounting for Income Taxes. Accounting for income taxes requires significant estimates and judgments on the part of management. Such estimates and judgments include, but are not limited to, the effective tax rate anticipated to apply to tax differences that are expected to reverse in the future, the sufficiency of taxable income in future periods to realize the benefits of net deferred tax assets and net operating losses currently recorded and the likelihood that tax positions taken in tax returns will be sustained on audit.

As required by authoritative guidance, we record deferred tax assets or liabilities based on differences between financial reporting and tax bases of assets and liabilities using currently enacted rates that will be in effect when the differences are expected to reverse. Authoritative guidance also requires that deferred tax assets be reduced by a valuation allowance if it is more likely than not that some portion or all of the deferred tax asset will not be realized. As of December 31, 2010, cumulative valuation allowances in the amount of \$4,495,000 were recorded in connection with the net deferred income tax assets. Based on a review of our deferred tax assets and recent operating performance, we determined that our valuation allowance should be increased to \$4,495,000 to fully reserve our deferred tax assets at December 31, 2010. We determined that it was appropriate to continue to provide a full valuation reserve on our net deferred tax assets as of March 31, 2011 because of the losses we incurred during the three months ended March 31, 2011. We expect to continue to maintain a full valuation allowance until we determine

that we can sustain a level of profitability that demonstrates our ability to realize these assets. To the extent we determine that the realization of some or all of these benefits is more likely than not based upon expected future taxable income, a portion or all of the valuation allowance will be reversed. Such a reversal would be recorded as an income tax benefit and, for some portion related to deductions for stock option exercises, an increase in shareholders' equity.

As required by authoritative guidance, we have performed a comprehensive review of our portfolio of uncertain tax positions in accordance with recognition standards established by the FASB, an uncertain tax position represents the Company's expected treatment of a tax position taken in a filed tax return, or planned to be taken in a future tax return, that has not been reflected in measuring income tax expense for financial reporting purposes. We have no recorded liability as of March 31, 2011 representing uncertain tax positions.

We have generated substantial deferred income tax assets related to our operations primarily from the charge to compensation expense taken for stock options, certain tax credit carryforwards and net operating loss carryforwards. For us to realize the income tax benefit of these assets, we must generate sufficient taxable income in future periods when such deductions are allowed for income tax purposes. In some cases where deferred taxes were the result of compensation expense recognized on stock options, our ability to realize the income tax benefit of these assets is also dependent on our share price increasing to a point where these options have intrinsic value at least equal to the grant date fair value and are exercised. In assessing whether a valuation allowance is needed in connection with our deferred income tax assets, we have evaluated our ability to generate sufficient taxable income in future periods to utilize the benefit of the deferred income tax assets. We continue to evaluate our ability to use recorded deferred income tax asset balances. If we fail to generate taxable income for financial reporting in future years, no additional tax benefit would be recognized for those losses, since we will not have accumulated enough positive evidence to support our ability to utilize net operating loss carryforwards in the future. Therefore we may be required to increase our valuation allowance in future periods should our assumptions regarding the generation of future taxable income not be realized.

#### Inflation and Seasonality

Inflation has not materially affected us during the past fiscal year. We do not believe that our business is seasonal in nature however; generally we generate higher revenues during the second half of the calendar year compared to the first half.

#### Item 3. Quantitative and Qualitative Disclosures about Market Risk.

(Not Applicable)

#### Item 4T. Controls and Procedures.

##### Evaluation of Disclosure Controls and Procedures

The Company maintains disclosure controls and procedures, as such terms are defined in Rules 13a-15(e) under the Securities Exchange Act of 1934 (the "Exchange Act"). The Company, under the supervision and with the participation of its management, including its Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the design and operation of such disclosure controls and procedures for this report. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures were effective as of March 31, 2011 to provide reasonable assurance that material information required to be disclosed by the Company in this report was recorded, processed, summarized and communicated to the Company's management as appropriate and within the time periods specified in SEC rules and forms.

##### Changes in Internal Control over Financial Reporting

There have not been any changes in the Company's internal control over financial reporting, as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act, during its last fiscal quarter that have materially affected, or are reasonably likely to materially affect its internal control over financial reporting.

## PART II – OTHER INFORMATION

#### Item 1. Legal Proceedings.

**Litigation.** The Company is subject to various legal proceedings arising from normal business operations. Although there can be no assurances, based on the information currently available, management believes that it is probable that the ultimate outcome of each of the actions will not have a material adverse effect on the consolidated financial statements of the Company. However, an adverse outcome in certain of the actions could have a material adverse effect on the financial results of the Company in the period in which it is recorded.

On June 8, 2009, the Company filed suit against Z3 Technologies, LLC ("Z3") in Federal Court for the District of Kansas claiming breach of a production software license agreement entered into during October 2008 and the rescission of a second limited license agreement entered into during January 2009. Among various other claims, the Company has asserted that Z3 failed to deliver the material required under the contracts, the product that was delivered by Z3 is defective and/or unusable and that the January 2009 contract should be rescinded and declared void, unenforceable and of no force or effect. The Company paid license fees and made other payments to Z3 totaling \$265,000 to-date under these contracts. Z3 has denied the Company's claims and has filed counterclaims that allege the Company did not have the right to terminate the contracts and therefore Z3 has been damaged for loss of profits

and related damages. The Company believes that it has insurance coverage under its director and officer liability insurance policy relative to a portion or all of the counterclaims, although no assurance can be offered in this regard. The Company has filed a legal action to establish whether it has coverage from such counterclaims under its director and officer liability insurance policy. Discovery and depositions by both parties have commenced and no trial date has been set.

On October 23, 2009, the Circuit Court of Jackson County, Missouri awarded the Company an interlocutory judgment against a former contract manufacturer. The Company had filed for and received a temporary restraining order in June 2009 that forbids the supplier from engaging in certain actions involving the Company. The interlocutory judgment was entered in favor of the Company against the supplier that in effect cancelled all purchase orders and confirmed that the Company has no further obligations, whether monetary or otherwise, to the supplier. The Company recorded a benefit of approximately \$72,000 during the three months ended December 31, 2009 representing the amount of unpaid invoices to the supplier which it is no longer obligated to pay. The Company received a notice of the filing of bankruptcy under Chapter 7 effective October 26, 2009 by this supplier. On May 28, 2010, the court granted a default judgment awarding the Company damages and legal fees totaling \$11,166,686. The Company will pursue collection from the bankruptcy estate and applicable insurance policies. Management believes that the ultimate collection of any award of damages over and above the \$72,000 in unpaid invoices is uncertain at this time because of the current financial status of the supplier in the pending bankruptcy proceedings and the uncertainty of insurance coverage. The Company has filed a garnishment claim against all insurance proceeds from policies issued and in force covering the contract manufacturer when these actions occurred.

The Company is also involved as a plaintiff and defendant in ordinary, routine litigation and administrative proceedings incidental to its business from time to time, including customer collections, vendor and employment-related matters. The Company believes the likely outcome of any other pending cases and proceedings will not be material to its business or its financial condition.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

(c) Issuer Purchases of Equity Securities.

Period	(a) Total Number of Shares Purchased [1]	(b) Average Price Paid per Share [1]	(c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs [1]	(d) Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plans or Programs [1]
January 1 to 31, 2009	—	—	—	\$8,375,647
February 1 to 28, 2009	—	—	—	\$8,375,647
March 1 to 31, 2009	38,250	\$1.65	38,250	\$8,312,535
April 1 to 30, 2009	—	—	—	\$8,312,535
May 1 to 31, 2009	—	—	—	\$8,312,535
June 1 to 30, 2009	—	—	—	\$8,312,535
July 1 to 31, 2009	—	—	—	\$8,312,535
August 1 to 31, 2009	—	—	—	\$8,312,535
September 1 to 30, 2009	—	—	—	\$8,312,535
October 1 to 31, 2009	—	—	—	\$8,312,535
November 1 to 30, 2009	—	—	—	\$8,312,535
December 1 to 31, 2009	—	—	—	\$8,312,535
January 1 to 31, 2010	—	—	—	\$8,312,535
February 1 to 28, 2010	—	—	—	\$8,312,535
March 1 to 31, 2010	—	—	—	\$8,312,535
April 1 to 30, 2010	—	—	—	\$8,312,535
May 1 to 31, 2010	—	—	—	\$8,312,535
June 1 to 30, 2010	—	—	—	\$8,312,535
July 1 to 31, 2010	—	—	—	\$8,312,535
August 1 to 31, 2010	259,535	1.81	259,535	\$7,842,774

Edgar Filing: DIGITAL ALLY INC - Form 10-Q

September 1 to 30, 2010	—	—	—	\$7,842,774
October 1 to 31, 2010	—	—	—	\$7,842,774
November 1 to 30, 2010	—	—	—	\$7,842,774
December 1 to 31, 2010	—	—	—	\$7,842,774
January 1 to 31, 2011	—	—	—	\$7,842,774
February 1 to 28, 2011	—	—	—	\$7,842,774
March 1 to 31, 2011	—	—	—	\$7,842,774 [2]

[1] During June 2008, the Board of Directors approved a program that authorized the repurchase of up to \$10 million of the Company's common stock in the open market, or in privately negotiated transactions, through July 1, 2010. The Board of Directors approved an extension of this program to July 1, 2011. The repurchases, if and when made, will be subject to market conditions, applicable rules of the Securities and Exchange Commission and other factors. The repurchase program will be funded using a portion of cash and cash equivalents, along with cash flow from operations. Purchases may be commenced, suspended or discontinued at any time. The Company made no purchases under this program during the three months ended March 31, 2011. The Company has repurchased 508,145 shares at a total cost of \$2,157,226 (average cost of \$4.25 per share) under this program as of March 31, 2011.

[2] The Stock Repurchase Program authorizes the repurchase of up to \$10 million of common stock. A total of 508,145 shares have been repurchased under this program as of September 30, 2010, at a total cost of \$2,157,226 (\$4.25 per share average). As a result, \$7,842,774 is the maximum remaining dollar amount of common shares that may be purchased under the Program. The number of shares yet to be purchased is variable based upon the purchase price of the shares at the time.

[3] We purchased vested and unvested employee stock options to acquire 950,000 shares of our common stock in April 2009. The purchase was part of a Separation Agreement reached with our former Executive Vice President of Engineering who resigned to pursue other opportunities. This repurchase was not considered to be part of our Stock Repurchase Program and therefore is not included in the above table.

Item 3. Defaults upon Senior Securities.

(Not Applicable)

Item 4. Removed and Reserved.

Item 5. Other Information.

(Not Applicable)

Item 6. Exhibits.

(a) Exhibits.

31.1 Certificate of Stanton E. Ross pursuant to Rule 13a-14(a) under the Securities and Exchange Act of 1934, as amended.

31.2 Certificate of Thomas J. Heckman pursuant to Rule 13a-14(a) under the Securities and Exchange Act of 1934, as amended.

32.1 Certificate of Stanton E. Ross pursuant to Rule 13a-14(b) under the Securities and Exchange Act of 1934, as amended.

32.2 Certificate of Thomas J. Heckman pursuant to Rule 13a-14(b) under the Securities and Exchange Act of 1934, as amended.

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DIGITAL ALLY, INC.,  
a Nevada corporation

Date: May 10, 2011

By: /s/ Stanton E. Ross  
Name: Stanton E. Ross  
Title: President and Chief Executive  
Officer

By: /s/ Thomas J. Heckman  
Name: Thomas J. Heckman  
Title: Chief Financial Officer, Secretary,  
Treasurer and Principal Accounting  
Officer



EXHIBIT INDEX

Exhibit Description

31.1 Certificate of Stanton E. Ross pursuant to Rule 13a-14(a) under the Securities and Exchange Act of 1934, as amended.

31.2 Certificate of Thomas J. Heckman pursuant to Rule 13a-14(a) under the Securities and Exchange Act of 1934, as amended.

32.1 Certificate of Stanton E. Ross pursuant to Rule 13a-14(b) under the Securities and Exchange Act of 1934, as amended.

32.2 Certificate of Thomas J. Heckman pursuant to Rule 13a-14(b) under the Securities and Exchange Act of 1934, as amended.