

Columbia Pipeline Partners LP  
Form DFAN14A  
November 22, 2016

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
SCHEDULE 14A  
Proxy Statement Pursuant to Section 14(a) of the  
Securities Exchange Act of 1934 (Amendment No. )  
Filed by the Registrant ..

Filed by a Party other than the Registrant x  
Check the appropriate box:

- .. Preliminary Proxy Statement  
.. Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))  
.. Definitive Proxy Statement  
.. Definitive Additional Materials

Soliciting Material under §240.14a-12

Columbia Pipeline Partners LP  
(Name of Registrant as Specified In Its Charter)  
TransCanada Corporation  
(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):  
 No fee required.

.. Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.

(1) Title of each class of securities to which transaction applies:

(2) Aggregate number of securities to which transaction applies:

(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

(4) Proposed maximum aggregate value of transaction:

(5) Total fee paid:

.. Fee paid previously with preliminary materials.

.. Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Edgar Filing: Columbia Pipeline Partners LP - Form DFAN14A

(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

Persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB control number.

Being filed herewith is an investor presentation.



**Forward Looking Information and Non-GAAP Measures** This presentation includes certain forward looking information, including future oriented financial information or financial outlook, which is intended to help current and potential investors understand management's assessment of our future plans and financial outlook, and our future prospects overall. Statements that are forward-looking are based on certain assumptions and on what we know and expect today and generally include words like anticipate, expect, believe, may, will, should, estimate or other similar words. Forward-looking statements do not guarantee future performance. Actual events and results could be significantly different because of assumptions, risks or uncertainties related to our business or events that happen after the date of this presentation. Our forward-looking information in this presentation includes statements related to: future dividend growth, the completion of the transactions contemplated by our agreements to sell our U.S. Northeast power assets and our agreement to acquire all of the outstanding common units of Columbia Pipeline Partners LP (CPPL), the future growth of our Mexican natural gas pipeline business and our successful integration of Columbia. Our forward looking information is based on certain key assumptions and is subject to risks and uncertainties, including but not limited to: our ability to successfully implement our strategic initiatives and whether they will yield the expected benefits including the expected benefits of the acquisition of Columbia and the expected growth of our Mexican natural gas pipeline business, timing and completion of our planned asset sales, the operating performance of our pipeline and energy assets, economic and competitive conditions in North America and globally, the availability and price of energy commodities and changes in market commodity prices, the amount of capacity sold and rates achieved in our pipeline businesses, the amount of capacity payments and revenues we receive from our energy business, regulatory decisions and outcomes, outcomes of legal proceedings, including arbitration and insurance claims, performance of our counterparties, changes in the political environment, changes in environmental and other laws and regulations, construction and completion of capital projects, labour, equipment and material costs, access to capital markets, interest, inflation and foreign exchange rates, weather, cyber security and technological developments. You can read more about these risks and others in our Quarterly Report to shareholders dated November 1, 2016 and 2015 Annual Report filed with Canadian securities regulators and the SEC and available at [www.transcanada.com](http://www.transcanada.com). As actual results could vary significantly from the forward-looking information, you should not put undue reliance on forward-looking information and should not use future-oriented information or financial outlooks for anything other than their intended purpose. We do not update our forward-looking statements due to new information or future events, unless we are required to by law. This presentation contains reference to certain financial measures (non-GAAP measures) that do not have any standardized meaning as prescribed by U.S. generally accepted accounting principles (GAAP) and therefore may not be comparable to similar measures presented by other entities. These non-GAAP measures may include Comparable Earnings, Comparable Earnings per Share, Earnings Before Interest, Taxes, Depreciation and

## Edgar Filing: Columbia Pipeline Partners LP - Form DFAN14A

Amortization (EBITDA), Comparable Funds Generated from Operations and Comparable Distributable Cash Flow (DCF). Reconciliations to the most closely related GAAP measures are included in this presentation and in our Quarterly Report to shareholders dated November 1, 2016 filed with Canadian securities regulators and the SEC and available at [www.transcanada.com](http://www.transcanada.com).

---

**Additional Information**                      **Additional Information and Where to Find it:**    In connection with the proposed acquisition of the outstanding common units of Columbia Pipeline Partners LP (CPPL), CPPL has filed with the SEC a proxy statement with respect to a special meeting of its unitholders to be convened to approve the transaction. The definitive proxy statement will be mailed to the unitholders of CPPL. **INVESTORS ARE URGED TO READ THE PROXY STATEMENT AND ANY OTHER RELEVANT DOCUMENTS WHEN THEY BECOME AVAILABLE, BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT THE TRANSACTION.**    Investors will be able to obtain these materials, when they are available, and other documents filed with the SEC free of charge at the SEC's website, [www.sec.gov](http://www.sec.gov). In addition, copies of the proxy statement, when available, may be obtained free of charge by accessing CPPL's website at [www.columbiapipelinepartners.com](http://www.columbiapipelinepartners.com) or by writing CPPL at 5151 San Felipe Street, Suite 2500, Houston, Texas 77056, Attention: Corporate Secretary. Investors may also read and copy any reports, statements and other information filed by CPPL with the SEC, at the SEC public reference room at 100 F Street, N.E., Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 or visit the SEC's website for further information on its public reference room.

**Participants in the Merger Solicitation**    Columbia Pipeline Group, Inc. (Columbia), an indirect wholly owned subsidiary of the Company, and certain of its directors, executive officers and other members of management and employees may be deemed to be participants in the solicitation of proxies in respect of the transaction. Information regarding Columbia's directors and executive officers is available in its Current Report on Form 8-K filed with the SEC on July 1, 2016. Other information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the proxy statement and other relevant materials to be filed with the SEC when they become available.

---

Key Themes

Proven Strategy – Low Risk Business Model • Following monetization of U.S. Northeast Power business, over 95% of EBITDA derived from regulated assets or long-term contracts • US\$13 Billion Acquisition of Columbia Pipeline is Transformational • Created one of North America’s largest regulated natural gas transmission businesses and positions the company for long-term growth • Visible Growth Through 2020 • \$25 billion of near-term growth projects • Over \$45 billion of commercially secured long-term projects • Dividend Poised to Grow Through 2020 • Expected annual dividend growth at upper end of 8 to 10% • Financial Discipline • Finance long-term assets with long-term capital • Value ‘A’ grade credit rating • Corporate structure is simple and understandable

---

TransCanada Today • One of North America's Largest Natural Gas Pipeline Networks • 90,300 km (56,100 mi) of pipeline • 664 Bcf of storage capacity  
• 23 Bcf/d or approximately 27% of continental demand • Premier Liquids Pipeline System • 4,300 km (2,700 mi) of pipeline • 545,000 bbl/d or 20%  
of Western Canadian exports • One of the Largest Private Sector Power Generators in Canada • 17 power plants, 10,700 MW • Market Capitalization  
of \$52 billion as of November 16, 2016 Portfolio of Complementary Energy Infrastructure Assets

---



Financial Highlights – Nine Months ended September 30 (Non-GAAP) R015 20162015 20162015 2016 1.84 R.02 T,381 T,757 Comparable  
Earnings per Share\* (Dollars) Comparable EBITDA\* (\$Millions) \*Comparable Earnings per Share, Comparable EBITDA and  
Comparable Funds Generated from Operations are non-GAAP measures. See the non-GAAP measures slide at the front of this presentation for more  
information. S,374 3,529 Comparable Funds Generated from Operations\* (\$Millions)

---

Strategic Plan Update Highlights – November 2016    Maintaining Full Ownership Interest in Mexico    • US\$3.8 billion of projects targeted to enter service by the end of 2018    • Annual EBITDA expected to increase to approximately US\$575 million from US\$181 million in 2015    Reached Agreement to Acquire Columbia Pipeline Partners LP Common Units for US\$17.00 per Unit    • US\$915 million acquisition subject to unitholder approval and other customary closing conditions    Expect to Realize ~US\$3.7 Billion from Monetization of U.S. Northeast Power Business    • Proceeds to repay a portion of the US\$6.9 billion senior unsecured asset bridge term loan credit facilities    (Columbia bridge loan facilities) used to partially finance the Columbia acquisition    Common Share Issue    • Issued ~\$3.5 billion of common shares under a bought deal including a 10 per cent over-allotment option    • Proceeds to repay a portion of the Columbia bridge loan facilities following decision to maintain current    ownership interest in Mexico    Actions Expected to be Accretive to Earnings Per Share, Strengthen Financial Position and    Support Annual Dividend Growth at the Upper End of 8 to 10 Per Cent Through 2020

---

Maintaining Full Ownership in Mexican Natural Gas Pipeline Business • Guadalajara and Tamazunchale in-service • US\$3.8 billion being invested in five new pipelines which are expected to enter service by the end of 2018 • Underpinned by 25-year, U.S. dollar contracts with Comisión Federal de Electricidad (CFE) • US\$1.4 billion Topolobampo and Mazatlan projects substantially complete • Once completed, portfolio is expected to generate annual EBITDA of approximately US\$575 million up from US\$181 million in R015 • More compelling to maintain full ownership interest and access capital markets • Maximizes short- and long-term value • Retain future growth opportunities • Simple corporate structure • Accretive to Earnings Per Share

---

Monetization of U.S. Northeast Power Business • Expect to realize ~US\$3.7 billion for business • Entered agreements to sell Ravenswood, Ironwood, Ocean State Power and Kibby Wind for US\$2.2 billion and TC Hydro for US\$1.065 billion • Remainder attributable to power marketing business which is expected to be realized going forward • Proceeds to repay a portion of Columbia bridge loan facilities • Expected to result in a ~\$1.1 billion after-tax net loss including a goodwill impairment of \$656 million recorded in third quarter 2016 • Sales expected to close in first half of 2017, subject to regulatory and other approvals and will include closing adjustments Exiting U.S. Merchant Power Business; Expected to Increase Predictability and Stability of EBITDA

Asset	Generating Capacity (MW)	Type of Fuel	TC Hydro	583 Hydro	Kibby Wind	132 Wind	Ravenswood	2,480 Natural Gas and Oil
Ironwood	778	Natural Gas						
Ocean State Power	560	Natural Gas						
Total	4,533							

---

Master Limited Partnership Strategic Review • Entered into agreement to acquire the outstanding common units of Columbia Pipeline Partners LP (CPPL) for cash at a price of US\$17.00 per common unit • US\$915 million acquisition subject to unitholder approval • Expect acquisition to close in first quarter 2017 •

Results in 100 per cent ownership of Columbia's core assets, is expected to be accretive to earnings per share and simplifies corporate structure

TransCanada Corporation (TSX, NYSE:TRP) TC PipeLines, LP (NYSE:TCP) Columbia Pipeline Partners LP (NYSE:CPPL) CPPL  
 Public Unit Holders T6.5% Indirect Ownership TCP Public Unit Holders U3.5% 72.9%\* R7.1%\* Indirect Ownership \*As of September  
 30, 2016 Acquiring outstanding common units TC PipeLines, LP Remains a Core Element of TransCanada's Strategy

---

Columbia Pipeline Integration • Transformational acquisition created one of North America's largest regulated natural gas transmission businesses and provides a new platform for growth • CPPL acquisition increases ownership in principal Columbia assets to 100 per cent • Significant progress made in integrating Columbia's operations • Expect to realize targeted US\$250 million of annualized benefits associated with acquisition • Advancing US\$7.7 billion portfolio of growth initiatives and modernization investments Illustrates the configuration of TransCanada's natural gas pipeline network 11 Incumbent Position in North America's Most Prolific, Low Cost Natural Gas Basins

---

\$25 Billion Visible Near-Term Capital Program Illustrates the configuration of TransCanada's near-term projects

Project	Estimated Cost*	Expected In-Service Date*
Columbia	US\$7.7	2016-2020
NGTL System	5.4	2016-2020
Canadian Mainline	0.7	2016-2017
Mazatlan	US\$0.4	2016
Topolobampo	US\$1.0	2017
Tula	US\$0.5	2017
Villa de Reyes	US\$0.6	2018
Sur de Texas	US\$1.3	2018
Grand Rapids	0.9	2017
Northern Courier	1.0	2017
Napanee	1.1	2018
Bruce Power Life Extension	1.2	2016-2020
Total Canadian Equivalent (1.31 exchange rate)	CAD25.4	*

TransCanada share in billions of dollars. Certain projects are subject to various conditions including corporate and regulatory approvals. Q2 Expected to Generate Significant Growth in Earnings and Cash Flow \*Map to be updated

'00 '01 '02 '03 '04 '05 '06 '07 '08 '09 '10 '11 '12 '13 '14 '15 '16 '17E '18E '19E '20E Dividend Growth Outlook Through 2020 8 - 10% CAGR W%  
CAGR Expected Annual Dividend Growth at the Upper End of Previous Guidance of 8 to 10 Per Cent Supported by Expected Growth in Earnings and  
Cash Flow Q3 P.80 R.26

---



Issued ~\$3.5 Billion of Common Shares Under Bought Deal in November • Proceeds to be used to repay a portion of the Columbia bridge loan facilities following decision to maintain full ownership interest in Mexico • Over-allotment option exercised, increasing issuance from \$3.2 billion to \$3.5 billion

Numerous Other Levers Available to Fund Growth • \$2.3 billion of cash and cash equivalents on hand as of September 30, 2016 • Strong and growing internally generated cash flow • Access to capital markets including: • Senior debt • Preferred shares and hybrid securities • Raised \$1 billion of preferred shares at an initial rate of 4.90 per cent per annum in November • Dividend Reinvestment Plan and ATM, if appropriate • \$175 million or 39 per cent of third quarter 2016 dividends reinvested in common shares • Portfolio management including dropdowns to TC PipeLines, LP • Funding Near-Term Growth

Q4 Well Positioned to Fund Near-Term Capital Program

---

\$45 Billion+ of Commercially Secured Long-Term Projects\* \* TransCanada share in billions of dollars. Certain projects are subject to various conditions including corporate and regulatory approvals. • Bruce Power Life Extension Agreement • Asset Management and Major Component Replacement post-2020 (\$5.3 billion) • Extends operating life of facility to 2064 • Four transformational projects • Energy East (\$15.7 billion) and related Eastern Mainline Expansion (\$2.0 billion) • Keystone XL (US\$8 billion) • Prince Rupert Gas Transmission (\$5 billion) • Coastal GasLink (\$4.8 billion) • Establish us as leaders in the transportation of crude oil and natural gas for LNG export • 2 million bbl/d of liquids pipeline capacity • 4+ Bcf/d of natural gas pipeline export capacity

---

Strong Financial Position      'A' grade credit rating      Numerous levers available to fund future growth      Track Record of Delivering  
Long-Term Shareholder Value      Q5% average annual return since 2000      Visible Growth Portfolio      \$25 billion to 2020      Additional  
opportunity set      includes over \$45 billion of medium to longer-term projects      Attractive, Growing Dividend      S.8% yield at current price  
8-10% expected CAGR      through 2020      Attractive Valuation Relative to North American Peers      Key Takeaways

---



Natural Gas Pipelines

---

Our Natural Gas Pipelines Strategy Pursue oil sands and West Coast LNG markets using NGTL System Expand Mexico's gas network Adapting to changing gas flow dynamics Maintain pre-eminent position in WCSB and Appalachia for production and market connections Growing Natural Gas Supply and Demand Provides Opportunity Capture new demand growth Seek optimal use of assets North American Natural Gas Supply/Demand Balance Source: TransCanada \* Includes fuel used within the LNG process P 10 20 30 40 50 60 70 80 90 100 110 120 130 2000 2005 2010 2015 2020 2025 2030 Supply LNG Exports Forecast History Electric Generation Industrial\* Commercial Residential NGV Bcf/d Integrate Columbia Pipeline Group

---

NGTL System's Unparalleled Position • Primary transporter of WCSB supply with NIT hub providing optionality and liquidity • Averaging ~11.2 Bcf/d in 2016 year-to-date • Significant new firm contracts • Key connections to Alberta and export markets • 2016/17 Revenue Requirement Settlement • Includes a ROE of 10.1% on 40% deemed common equity plus certain incentives Footprint Uniquely Positioned to Capture Supply & Demand Growth

---

NGTL Near-Term Growth • \$5.4 billion of new investments • Expected in-service between 2016 and 2020 • Includes \$1.7 billion North Montney pipeline • \$4.0 billion approved by regulator • Average investment base expected to increase significantly from \$6.7 billion in R015 • Growth expected to continue R016-17 Facilities - \$4.8 B 2018 Expansion Facilities - \$0.6 B

---





Mainline Growth through Expansion within Eastern Triangle • \$0.7 billion of new facility expansion projects required as part of LDC Settlement •  
Provides increased access to growing supply of U.S. shale gas • Expected in-service dates range from R016 to 2017, subject to regulatory approvals  
• \$2.0 billion Eastern Mainline Project (EMP) ensures existing and new firm transportation commitments are met • Reached agreement with LDCs that  
resolves their issues with Energy East and the EMP • Timing subject to regulatory approvals

---

Growing the U.S. Gas Pipelines Network • Majority of portfolio highly contracted over the long-term • Well-positioned in key geographic areas with access to multiple supply basins and large market centres • ANR filed a rate case settlement with FERC for ultimate approval, which was supported or unopposed by all parties • 34.8% increase in rates effective August 1, 2016 • Three year, US\$837 million capital program for reliability and modernization projects

---

Columbia Pipeline Group Asset Overview • Columbia Gas Transmission (91.6% interest) • 11,272 mile (18,141 km) FERC pipeline with average throughput of 3.9 Bcf/d • 286 Bcf of working gas storage capacity • Strong base business undergoing significant expansion to connect growing Marcellus/Utica supply • Columbia Gulf Transmission (91.6% interest) • 3,341 mile (5,377 km) FERC pipeline with average throughput of 1.5 Bcf/d • System reversal and expansion offers competitive path to the Gulf Coast • Millennium Pipeline (43.5% interest) • 253 mile (407 km) FERC pipeline with average throughput of 1.1 Bcf/d • Connects Pennsylvania supply to New York market Premium Natural Gas Pipeline Network Illustrates the configuration of material systems within Columbia's natural gas pipeline network

---

0 5 10 15 20 25 30 35 2010 2015 2020E Marcellus Utica Positioned to Capture Growing Marcellus and Utica Production •  
Significant growth in production expected • Asset footprint favourably situated relative to production Source: EIA and IHS CERA, February 2016 Bcf/d  
Illustrates the configuration of material systems within Columbia's natural gas pipeline network

---

Columbia Pipeline Group Capital Program \* Columbia share in billions of U.S. dollars. Certain projects are subject to various conditions including regulatory approvals.

Asset Project	Estimated Capital Cost (US\$)*	FERC Status	Expected In-Service	Gas
Modernization I	0.6	Approved	2016 - 2017	
Modernization II 1.1	Approved 2018 - 2020			
Leach XPress	1.4	Filed	2017	
WB XPress	0.9	Filed	2018	
Mountaineer XPress	2.0	Filed	2018	
Gulf Rayne XPress	0.4	Filed	2017	
Cameron Access	0.3	Approved	2018	
Gulf XPress	0.7	Filed	2018	
Midstream Gibraltar	0.3	N/A	2017	
<b>Total</b>	<b>US7.7</b>			

Project Gas Flow Direction and Capacity from the Marcellus/Utica (1) Shaded area represents the Marcellus and Utica shale gas production areas

---

Mexico – Solid Position and Growing • Pipelines underpinned by long-term contracts with the Comisión Federal de Electricidad (CFE) • Guadalajara and Tamazunchale pipelines are in-service • Five new projects will increase investment in Mexico to over US\$5 billion • US\$1 billion Topolobampo pipeline substantially completed and recognizing revenue • US\$400 million Mazatlan pipelines (physical construction complete, awaiting natural gas to commence in-service under the contract) • US\$500 million Tula Pipeline (2017) • US\$550 million Villa de Reyes Pipeline (2018) • US\$1.3 billion\* Sur de Texas Pipeline joint venture with IEnova (2018) \* TransCanada share Opportunities for Future Growth

---

Positioned to Benefit from West Coast LNG • Two large-scale projects underpinned by long-term contracts • \$5 billion Prince Rupert Gas Transmission (PRGT) project • \$4.8 billion Coastal GasLink (CGL) project • PRGT and CGL have received their pipeline and facilities permits from the B.C. Oil and Gas Commission • The Pacific NorthWest LNG project received Federal Government approval to proceed; the LNG project, and by extension PRGT, are now subject to a Final Investment Decision by PNW • Also working with LNG Canada to determine the appropriate pace of work activities following their recent decision to delay the Final Investment Decision. LNG Canada has also received regulatory approval. • No development cost risk and minimal capital cost risk on either project

---



Liquids Pipelines

---

Our Liquids Pipelines Strategy Source: CAPP 2015, IHS, EIA, Statistics Canada PADD I [1,090] Eastern Canada [690] Domestic Other  
 Imports Canada [2014 total refinery demand in 000's of barrels per day] V0% S8% R% T0% S4% R6% W9% R1% Asia [20,150]  
 India [4,500] Europe [12,500] PADD III [8,390] • Leverage existing infrastructure • Connect growing WCSB and U.S. shale oil supply to  
 key refining markets • Capture Alberta and U.S. regional liquids opportunities • Value chain participation expansion

---

Keystone - A Premier Crude Oil Pipeline System • Critical crude oil system that transports ~20% of Western Canadian exports to key U.S. refinery markets • 545,000 bbl/d of long-haul, take or pay contracts • 15-year average remaining contract length • \*Comparable EBITDA is a non-GAAP measure. See the non-GAAP measures slide at the front of this presentation for more information.

---

Extending Keystone System's U.S. Gulf Coast Market Reach • U.S. Gulf Coast is largest refining centre in North America (~8 Mbbbl/d of capacity) •  
Extending system's reach to over 1.5 Mbbbl/d of Gulf Coast refinery capacity: • Port Arthur • Houston/Texas City • Lake Charles • Expected to  
enhance volumes on Keystone System • Platform for growth and regional infrastructure expansion

---

• Commenced legal actions following U.S. Administration's decision to deny a Presidential Permit, actions include: • Claim under NAFTA • Lawsuit in U.S. Federal Court asserting that the President's decision to deny construction of Keystone XL exceeded his power under the U.S. Constitution • \$2.9 billion after-tax write-down recorded in Fourth Quarter 2015 as a result of the denial • Remain fully committed to advancing Keystone XL • Keystone XL – Maintaining a Valuable Option Remains a Competitive Transportation Solution to U.S. Gulf Coast

---

• \$1 billion capital investment • 25-year contract with Fort Hills Partnership • Transports bitumen and diluent between the Fort Hills mine site and Suncor's terminal • In-service in 2017 Northern Courier - Visible Liquids Pipeline Growth Keystone XL Energy East Keystone

---

20" and 36" pipelines R0" pipeline S6" pipeline (Phase II) • 50/50 joint venture investment with Brion Energy, a subsidiary of PetroChina • Long-term contract with Brion Energy • Transports crude oil and diluent between northern Alberta and the Edmonton/Heartland region • Keyera joint venture between Edmonton and Heartland enhances diluent supply • 20-inch pipeline (\$900 million\*) expected to be in-service in 2017 • Phase II (\$700 million\*) to be aligned with market demand Grand Rapids Pipeline – Bringing Supply to Market Capturing Production Growth and Meeting Diluent Requirements \* TransCanada share

---

Energy East – Critical to Reach Eastern Refineries and Tidewater • \$15.7 billion investment • 1.1 million bbl/d of capacity underpinned by long-term, take-or-pay contracts • Would serve Montréal, Québec City and Saint John refineries • Also provides tidewater access • Project is subject to regulatory approvals • National Energy Board (NEB) review process expected to take 21-months culminating in a formal recommendation to the Governor in Council (Federal Cabinet) • The Governor in Council will then have six months to decide whether to approve the project • NEB panel members recently recused themselves; hearings adjourned until new panel appointed Québec T00 kbb/d Atlantic Canada T15 kbb/d

---



Energy

---

Our Energy Strategy P 1,000 2,000 3,000 4,000 5,000 6,000 7,000 2000 2005 2010 2015 2020 2025 2030 2035 Natural Gas  
 Renewables Hydro Nuclear Coal Oil North American Power Production TWh History Forecast Sale of U.S. Northeast Power Assets  
 and Termination of Alberta PPAs Enhances Cash Flow Stability Source: TransCanada, EIA, StatsCan, SENER, Others Organic Growth of Existing  
 Footprint Bruce Refurbishment and Life Extension Alberta Opportunities: Transition from Coal Maximize Value of Existing Assets  
 Overall Shift to Gas-fired & Renewable Generation Mexican Power Opportunities

---

• Substantially less merchant power exposure • Remaining assets underpinned primarily by long-term contracts with solid counterparties Energy  
 Footprint Following Sale of U.S. Northeast Power and Termination of Alberta PPAs \* Our proportionate share of power generation capacity ~5,700 MW  
 or 93% of operating capacity underpinned by long-term contracts with strong counterparties Long-term Contracted Assets Plant Capacity (MW)\*  
 Counterparty Contract Expiry Coolidge 575 Salt River Project 2031 Bécancour 550 Hydro-Québec 2026 Cartier Wind 365 Hydro-Québec  
 2026-2032 Grandview 90 Irving Oil 2024 Halton Hills 683 IESO 2030 Portlands 275 IESO 2029 Ontario Solar 76 IESO 2032-2034 Bruce Power  
 Units 1-8 3,104 IESO Up to 2064 Napanee (under construction) 900 IESO R0 Years from In-Service

---

Bruce Power • TransCanada owns a 48.5% interest in Bruce Power • World's largest operating nuclear facility • 8 reactors, 6,400 MW of capacity • Capable of generating ~30% of Ontario's power needs • Power sold under long-term contract with the Ontario Independent Electricity System Operator (IESO) • Operations and related work are subject to regulatory oversight by the Canadian Nuclear Safety Commission (CNSC) • Spent fuel, waste and decommissioning liabilities are the responsibility of Ontario Power Generation

---

Bruce Power Life Extension Agreement • Amended agreement with the Ontario IESO to extend the life of Bruce Power, effective January 1, 2016 through December 31, 2064 • Multi-stage investment plan to refurbish Units 3 - 8 • Asset Management (AM) capital ~\$2.5 billion\*, including \$600 million\* through 2020 • Major Component Replacement (MCR) capital ~\$4 billion\* through 2033 • Uniform power price of \$66.38/MWh effective April 1, 2016 • Incorporates return of/on capital from historic investment, sustaining capital, O&M costs and first six years of AM capital • Power price is adjusted annually for inflation; Future AM and MCR capital cost estimates are finalized and also reflected in the power price over time • Off-ramps provide ability to exit future refurbishments if investment does not provide sufficient economic benefits \*TransCanada's share in 2014 dollars Unit 5 Unit 7 Unit 8  
 Planned MCR Outage Schedule 2030 2031 2032 2033 Unit 6 Unit 4 2025 2026 2027 2028 2029 Unit 3 2020 2021 2022 2023 2024

---

Napanee Generating Station • \$1.1 billion, 900 MW combined-cycle gas-fired plant • 20-year PPA with the Ontario IESO • Construction nearing 50% complete • In-service in 2018

---

Termination of Alberta Power Purchase Arrangements • Announced decision to terminate our Alberta Power Purchase Arrangements on March 7, 2016 • Arrangements contain a provision permitting PPA buyers to terminate PPAs if there is a change in law that makes the PPAs unprofitable or more unprofitable • On July 25, 2016, the Government of Alberta brought an application in the Court of Queen's Bench to prevent the Balancing Pool from allowing termination of a PPA held by another party which contains identically worded termination provisions to our PPAs • The outcome of this court application may affect resolution of the arbitration of the Sheerness, Sundance A and Sundance B PPAs • Unprofitable market conditions are expected to continue as costs related to carbon emissions have increased and are forecast to continue to increase over the remaining term of the PPA agreements • Continue to own four gas-fired cogeneration plants with capacity totaling 438 MW • Also have an interest in two non-regulated natural gas storage facilities with 118 Bcf of capacity

---

Finance

---



Financial Strategy • Invest in low-risk assets that generate predictable and sustainable growth in earnings, cash flow and dividends • Finance long-term assets with long-term capital • Maintain financial strength and flexibility • Value 'A' grade credit rating • Effectively manage foreign exchange, interest rate and counterparty exposures • Disciplined cost and capital management • Simplicity and understandability of corporate structure Built For All Phases of the Economic Cycle

---

30% T% U% V1% Financial Position Remains Strong • Significant financial flexibility • 'A' grade credit ratings • \$2.3 billion cash on hand as of September 30, 2016 • Reinstated common share issuance from treasury at a two per cent discount under dividend reinvestment plan • \$175 million or 39 per cent of third quarter 2016 dividends reinvested in common shares • Raised \$3.5 billion of common equity by issuing 10.2 million shares at \$58.50 per share in November • Raised \$1 billion of preferred shares at an initial rate of 4.90 per cent per annum in November • Well positioned to finance \$25 billion near-term capital program with multiple attractive funding options Consolidated Capital Structure\* (at September 30, 2016) Debt (net of cash) Preferred Shares Common Equity Junior Sub Notes \* Common equity includes non-controlling interests in TC PipeLines, LP, Columbia Pipeline Partners LP and Portland.

---

Predictability and Stability of EBITDA \*Based on amounts reported for the nine months ended September 30, 2016. Comparable EBITDA is a non-GAAP measure. See the non-GAAP measures slide at the front of this presentation for more information. Comparable EBITDA\* Regulated & Contracted  
Natural Gas Pipelines V2% Contracted Liquids Pipelines1 18% Contracted Energy Q0% Merchant Energy Q0%  
Monetization of U.S. Northeast Power Will Further Reduce Merchant Energy Exposure

---

Risks are Known and Contained • Volumetric • Spot movements on southern portion of Keystone System and on Great Lakes • Availability at Bruce Power  
• Commodity • Alberta cogens and non-regulated natural gas storage • Substantially reduced exposure upon sale of U.S. Northeast power portfolio and  
Alberta PPA terminations • Counterparty • Strong counterparty support on contracted assets • Cost-of-service or regulated businesses with strong  
underlying fundamentals • Interest Rates • Largely fixed-rate debt financed (~90%) with long duration • 17-year average term at 5.3% coupon rate •  
Foreign Exchange • U.S. dollar assets and income streams predominately hedged with U.S. dollar-denominated debt

---

Strong Historical Financial Performance P 1 2 3 4 5 6 2010 2011 2012 2013 2014 2015 Comparable EBITDA\* (\$Billions)  
Significant Growth in Comparable EBITDA and Funds Generated from Operations P 1 2 3 4 5 6 2010 2011 2012 2013 2014 2015  
Funds Generated from Operations\* (\$Billions) Q0% CAGR W% CAGR \*Comparable EBITDA and Funds Generated from Operations are  
non-GAAP measures. See the non-GAAP measures slide at the front of this presentation for more information.

---

0 25 50 75 100 125 2010 2011 2012 2013 2014 2015 Comparable Earnings per Share\* Funds Generated from Operations\* Comparable  
 Distributable Cash Flow per Share\* Long Track Record of Dividend Growth P.00 0.50 1.00 1.50 2.00 2.50 2010 2011 2012 2013 2014  
 2015 Dividends Declared per Share (Dollars) Supported by Industry-Leading Coverage Ratios Dividend Payout Ratio (Percent) U% CAGR  
 \*Comparable Earnings per Share, Comparable Distributable Cash Flow per Share and Funds Generated from Operations are non-GAAP measures. See the  
 non-GAAP measures slide at the front of this presentation for more information.

---

Appendix – Reconciliation of Non-GAAP Measures U2 \*Comparable Earnings and Comparable Earnings per Share are non-GAAP measures. See the non-GAAP measures slide at the front of this presentation for more information. R016 2015 Net (Loss)/Income Attributable to Common Shares 482 1,218

Specific items (net of tax): Ravenswood goodwill impairment 656 - Alberta PPA terminations 176 - Acquisition related costs - Columbia 206 - Keystone XL income tax recoveries (28) - Keystone XL asset costs 24 - Restructuring costs 10 14 TC Offshore loss on sale 3 - U.S. Northeast Power business monetization 3 - Alberta corporate income tax rate increase - 34 Risk management activities (50) 36 Comparable Earnings\* 1,482 1,302 Net (Loss)/Income Per Common Share \$0.66 \$1.72

Specific items (net of tax): Ravenswood goodwill impairment 0.89 - Alberta PPA terminations 0.25 - Acquisition related costs - Columbia 0.29 - Keystone XL income tax recoveries (0.04) - Keystone XL asset costs 0.03 - Restructuring costs 0.01 0.02 U.S. Northeast Power business monetization - - Alberta corporate income tax rate increase - 0.05 Risk management activities (0.07) 0.05 Comparable Earnings Per Common Share\* \$2.02 \$1.84 Average Common Shares Outstanding (millions) 734 709 Nine months ended September 30

---

Appendix – Reconciliation of Non-GAAP Measures continued U3 \*Comparable EBITDA, Comparable EBIT, Comparable interest expense, Comparable interest income and other, Comparable income tax expense, Comparable net income attributable to non-controlling interests and Comparable Earnings are non-GAAP measures. See the non-GAAP measures slide at the front of this presentation for more information. R016 2015 Comparable EBITDA\* 4,757 4,381 Depreciation and amortization (1,425) (1,313) Comparable EBIT\* 3,332 3,068 Other income statement items Comparable interest expense\* (1,341) (990) Comparable interest income and other\* 385 108 Comparable income tax expense\* (630) (668) Comparable net income attributable to non-controlling interests\* (187) (145) Preferred share dividends (77) (71) Comparable Earnings\* 1,482 1,302 Specific items (net of tax): Ravenswood goodwill impairment (656) - Alberta PPA terminations (176) - Acquisition related costs - Columbia (206) - Keystone XL income tax recoveries 28 - Keystone XL asset costs (24) - Restructuring costs (10) (14) TC Offshore loss on sale (3) - U.S. Northeast Power business monetization (3) - Alberta corporate income tax rate increase - (34) Risk management activities 50 (36) Net Income Attributable to Common Shares 482 1,218 Nine months ended September 30

---



Appendix – Reconciliation of Non-GAAP Measures continued U4 \*Funds Generated from Operations, and Comparable Funds Generated from Operations are non-GAAP measures. See the non-GAAP measures slide at the front of this presentation for more information. R016 2015 Net Cash Provided by Operations 3,277 2,976 Increase/(decrease) in operating working capital (28) 378 Funds Generated from Operations\* 3,249 3,354 Specific items: Acquisition related costs - Columbia 238 - Keystone XL asset costs 37 - Restructuring costs - 20 U.S. Northeast Power business monetization 5 - Current income taxes - - Comparable Funds Generated from Operations\* 3,529 3,374 Nine months ended September 30

---



