

INTEGRAMED AMERICA INC  
Form 10-K  
March 10, 2010

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended December 31, 2009

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 0-20260

INTEGRAMED AMERICA, INC.

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of incorporation or organization)

06-1150326  
(I.R.S. Employer Identification No.)

Two Manhattanville Road, Purchase, New York  
(Address of principal executive offices)

10577  
(Zip Code)

(914) 253-8000  
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

|                               |                                      |
|-------------------------------|--------------------------------------|
| Title of each class           | Name of exchange on which registered |
| Common Stock, \$.01 par value | NASDAQ Global Market                 |

Securities registered pursuant to Section 12(g) of the Act:

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.  
Yes      No     

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15 (d) of the Act.

Yes      No     

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes

No

Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

Indicate by check mark whether registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (17 CFR 229.405) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer" "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

|  |                         |                                     |
|--|-------------------------|-------------------------------------|
| Large Accelerated Filer:   | Accelerated Filer       | <input type="checkbox"/>            |
| Non-Accelerated Filer: (Do not check if a smaller reporting company) | Small Reporting Company | <input checked="" type="checkbox"/> |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

Aggregate market value of voting stock (Common Stock, \$.01 par value) held by non-affiliates of the Registrant was approximately \$64.0 million on June 30, 2009 based on the closing sales price of the Common Stock on such date.

The aggregate number of shares of the Registrant's Common Stock, \$.01 par value, outstanding was approximately 11,703,400 on March 4, 2010.

---

## DOCUMENTS INCORPORATED BY REFERENCE

See Part III hereof with respect to incorporation by reference from the Registrant's definitive proxy statement for the Registrant's 2010 Annual Meeting of Stockholders to be filed pursuant to Regulation 14A under the Securities Exchange Act of 1934.

## PART I

### ITEM 1. Business

#### Overview –

We manage highly specialized outpatient centers in emerging, technology-based, niche medical markets. Currently, we are a leading manager of fertility centers and vein clinics in the United States. We provide services and products through our three operating divisions (Fertility Centers, Consumer Services and Vein Clinics) and shared support services for providers through our corporate offices. We provide our fertility centers and vein clinics with administrative services such as finance, accounting, human resources, risk management, legal and purchasing support; marketing and sales support; internet marketing and website support; access to integrated information systems; in some instances, non-physician practitioners; and access to capital for financing clinic operations and expansion.

#### Fertility Centers Division

Our Fertility Centers Division provides business and management services to a network of 14 contracted fertility centers in our Partner Program, serving 16 metropolitan markets across the United States. We believe these 14 Partner centers are the largest managed network of fertility centers in the United States, with 63 locations and 97 physicians and PhD scientists, accounting for approximately 15% of the total in vitro fertilization (“IVF”) procedures performed in the United States in 2008, which is the latest period for which third-party data are available. The division supports fertility centers' operations and growth by providing access to information systems such as our proprietary ARTworks electronic medical records software as well as medical equipment and facilities, non-physician personnel and marketing and financial support services. All fertility Partners have full access to our Attain IVF programs, which are described below. We do not employ or control the physicians who provide or direct the treatment of patients.

Our fertility centers offer a range of diagnostic and fertility treatment options to patients. The fertility centers' physicians perform diagnostic tests on both women and men to determine the cause of infertility and each fertility center has an endocrine and andrology laboratory on site in order to perform and expedite infertility analyses. Once the cause of infertility is identified, several treatment options are offered to patients, including IVF treatment, frozen embryo transfer, intrauterine insemination and minimally invasive surgery to correct anatomical reproductive problems. All of our fertility centers have on-site IVF laboratories in order to maintain the integrity of the IVF processes. Fertility centers are typically staffed by six to seven physicians, a scientist, embryologists, nurses, support staff and ultrasound technicians.

Insurance and managed care payors, depending on the plan under which a patient is covered, reimburse certain services that our Partners provide, such as diagnostic testing, surgeries and, in certain circumstances, fertility treatments. However, the charges for assisted reproduction technology (“ART”) services our Partners primarily provide are often paid directly by patients, including through programs such as our Attain IVF programs. Several states mandate offering certain benefits of varying degrees for ART services. For example, in Massachusetts, Rhode Island, Maryland and Illinois, the mandate requires coverage for many, but not necessarily all, ART services provided by our Partners. Approximately 50% of our Partner centers’ payments were derived from third-party payors for the twelve months ended December 31, 2009, all of which was provided by private payors. Contractual arrangements with

third-party payors typically are for a term of one year, may be terminated by either party upon 90 days' notice any time after the initial one-year term and contain automatic annual renewal provisions. Contractual arrangements with third-party payors also typically include payment terms and schedules of rates, although those payment terms and schedules of rates are subject to renegotiation after the initial term of the contract. During the twelve months ended December 31, 2009, in accordance with the terms of our contractual arrangements with them, third-party payors paid approximately 51% of the charges billed to them by our Partner Centers. We are aware of efforts to expand mandated coverage to additional states, but it is unclear if these efforts will be successful.

If in the future mandates are enacted by additional states, we expect the impact on our Partner fertility centers to be neutral to positive, as such mandates would likely increase the market for fertility center services, but at payment rates that are lower than the amounts typically paid directly by patients.

When establishing a Partner relationship, we typically acquire the assets of a fertility center, enter into a long-term comprehensive business service agreement with the center and assume most administrative and financial functions of the center. The acquisition of a Partner agreement generally obligates us to pay a fixed sum for the exclusive right to service the fertility center. These agreements are typically for terms of 10 to 25 years and contain automatic renewal provisions. Some of these agreements also contain provisions that allow the Partner fertility center to terminate the agreement, upon 12 months' prior notice, at any time after five years from the agreement's effective date. Partners typically have obligations upon termination in certain circumstances, such as purchasing the assets used in operating the fertility center and making payments based on recent revenues. Partners also agree to promote their practices by, among other things, participating in marketing programs we develop for them. Typically, the fertility center contracting with us is a professional corporation in which the key physicians are the shareholders. Generally, no shareholder of a Partner fertility center may assign his or her interest in the Partner fertility center without our written consent.

We require each professional corporation operating in our Partner fertility centers to enter into employment agreements with all key physicians at that center. These employment agreements typically have five-year terms and contain provisions prohibiting the key physicians from practicing reproductive endocrinology, infertility medicine or assisted reproductive technology in competition with us, within a specified area, for the term of the agreement and for 12 to 24 months thereafter. Although it is unclear whether these non-competition provisions would be enforceable if challenged, we have not experienced significant competition from physicians who formerly practiced at our Partner centers. We also usually enter into a personal responsibility agreement directly with each physician shareholder of the practice. The personal responsibility agreement obligates a physician shareholder to repay us a proportionate amount of the exclusive right to service fee payment received by that physician shareholder if he or she leaves the practice sooner than five years after the payment.

Under 13 of our current Partner agreements, as compensation for our services we receive a three-part fee comprised of: a percentage of net revenues, generally between 3% and 6%; reimbursed costs of services (costs incurred in providing services to a fertility center and any costs paid on behalf of the fertility center); and either a fixed amount or a percentage of the center's earnings, which currently ranges from 10% to 20%, but may be subject to limits. Our remaining Partner agreement is a cost-plus arrangement in which we receive a fee for our Reimbursed Cost of Services, plus an additional fee equal to 9.5% of those costs.

Our Fertility Centers Division also supports a Council of Physicians and Scientists (the "Council") for leading fertility providers, which we established 14 years ago. The Council is comprised mostly of representatives from our fertility network and brings together leaders in reproductive medicine and embryology with the goal of promoting a high

quality clinical environment throughout our fertility center network. The Council meets regularly and conducts bi-monthly teleconferences on topics related to improving infertility diagnosis, treatment and success rates. Additionally, the Council helps to establish the principles of our culture of safety. We believe our centers follow the Practice and Ethics Guidelines for clinical practice set forth by the American Society for Reproductive Medicine. We have also achieved accreditation from the American Association for Ambulatory Healthcare and the College of American Pathologists, which demonstrates our commitment to compliance with nationally recognized standards for laboratory services, patient safety and quality patient care.

We assisted in the organization of, and obtained a minority equity interest in, an offshore captive insurance company called Assisted Reproductive Technology Insurance Company (“ARTIC”), which is designed to moderate the cost of malpractice insurance to members of our fertility network. Most of the equity of ARTIC is owned by various physician practices that are members of our fertility network, and we have no future obligations to provide additional funding to ARTIC. On January 1, 2005, ARTIC began providing malpractice insurance coverage to the majority of the physician practices within our Partner fertility network.

## Consumer Services Division

Our Consumer Services Division offers a family of programs, including our Attain IVF Refund Program and our recently introduced Attain IVF Multi-Cycle Program, collectively referred to as our Attain IVF programs, which are designed to help patients attain their goal of starting a family. We offer our Attain IVF programs directly to fertility patients, including patients of our Partner centers and patients of the division's contracted network of independent medical providers under its Affiliate Program.

Our Affiliate Program allows fertility centers to pay fees to receive selected management services we provide to our Partners, such as internet marketing and access to the Council. We also provide our Affiliates with access to our Attain IVF programs. Historically, we provided services to our Affiliates on an exclusive basis in the area in which the Affiliate operates, but Affiliates' access to our Attain IVF programs is generally subject to achievement of certain benchmarks, including with respect to Attain IVF Refund Program enrollments; however, in July 2009 we began allowing access to our Attain IVF programs on a non-exclusive basis in new markets. As of December 31, 2009, we had contracted with 25 Affiliate fertility centers. During 2007, our Affiliate fertility centers collectively provided 8% of the total IVF procedures in the United States. Our Consumer Services Division does not provide, nor is it responsible for providing, medical services or treatments to patients.

Our Consumer Services Division re-launched its Shared Risk Refund Program under the name "Attain IVF" in late 2008. This re-branding was done to reflect advantages offered by the program beyond its packaged pricing features and to position the program in a leadership role among smaller, similar programs offered by other providers.

Beginning in July 2009, we began referring to this program as our Attain IVF Refund Program to differentiate it from our Attain IVF Multi-Cycle Program. As described in more detail below, our Attain IVF Refund Program is an offer of packaged pricing for a set of fertility treatments with a refund, equal to 70% of the contract amount for patients using their own eggs, if treatment does not result in a baby. Under circumstances where a patient uses donor eggs, 100% of the contract amount is refunded if treatment does not result in a baby. For the twelve months ended December 31, 2009, approximately 18% of the patients in our Attain IVF Refund Program used donor eggs.

Patients enrolling in our Attain IVF programs can select from various treatment and financing options which are designed to appeal to patients at different stages of their reproductive lives and with different financial needs and resources. The average cost of one fresh IVF cycle as of December 2009 was approximately \$12,000 according to Marketdata Enterprises, Inc. According to our estimates, the average cost of a frozen embryo transfer is approximately \$3,000. The Attain IVF Refund Program allows medically cleared patients to pay an up-front deposit of approximately twice the average cost of a fresh IVF cycle in return for up to six treatment cycles (consisting of three fresh IVF cycles and three frozen embryo transfers) with a refund if treatment does not result in a baby. The refund is equal to 70% of the contract amount for patients using their own eggs and 100% of the contract amount if the patient uses donor eggs. The Attain IVF Multi-Cycle Program allows all patients, including those who are not medically cleared for our Attain IVF Refund Program, to pay a single fee, which is slightly less than the average cost of two fresh IVF cycles, in return for up to four treatment cycles (consisting of two fresh IVF cycles and two frozen embryo transfers). The fertility treatment cycles are provided to patients by fertility centers with which we contract for participation in the program. The benefits of our Attain IVF programs to our fertility centers include: allowing for patients to commit to multiple fertility treatments which improves treatment volume and revenues; insulating the

centers from refund risk; managing cash and administrative details associated with our Attain IVF programs; and enabling physicians to maintain a traditional fee for service arrangement without the appearance of conflicts of interest that otherwise might arise from self administering a refund program. The benefits of our Attain IVF programs to patients include: improved success rates associated with multiple fertility treatment cycles; increased financial certainty relating to the cost of the fertility treatment process; and, in the case of our Attain IVF Refund Program, a significant financial refund should the treatments be unsuccessful.



Our Attain IVF programs serve as patient recruitment and case management vehicles where the patient contracts with us to provide the program services described below. We bind our Partners and Affiliates to abide by the terms of the program through participation agreements that support our packaged pricing. These programs are designed to make the fertility treatment process easier for patients by providing a continuum of services over an extended period, if necessary. Our Attain IVF programs achieve this objective by offering the following services:

- Patient recruitment via internet web portals and search engines, in-clinic educational materials, in-clinic contact with fertility specialists and on-line contact with patient service specialists;
- Educating patients as to the benefits of various treatment options offered by our network of contracted medical providers which have been tailored to appeal to patients at various stages of their reproductive lives and with various medical conditions;
- Explaining the financial costs and patient responsibilities of the various treatment options;
- Educating patients as to the various financing options offered by our Attain IVF programs and referring them to sources of third-party financing when requested;
- Coordinating an initial medical assessment required for entry into our Attain IVF programs;
- Arranging treatment with an Affiliate or a Partner center for all treatment cycles used by the patient; and
- Providing on-going case management, treatment plan monitoring and evaluation services.

We receive payment directly from patients who participate in our Attain IVF programs. By contract, 30% of the Attain IVF Refund Program contract amount is non-refundable (for the non-donor egg option) and is recognized ratably (on a fair value basis) as revenues over the course of the patient's treatment cycles. If the patient achieves pregnancy prior to the completion of the last available treatment cycle, then the remaining unamortized portion of the non-refundable fee is immediately recognized as income. The remaining 70% of revenues are recorded upon the patient becoming pregnant and achieving a fetal heartbeat. For the donor egg option, for which 100% of the contract amount is refundable, all revenues are recorded upon the patient becoming pregnant and achieving a fetal heartbeat. We are able to record income at the time of pregnancy for our Attain IVF Refund Program, as we have substantially completed our fertility obligation to the patient and we can accurately estimate the amount of expenses or refunds that will become due if there is a pregnancy loss. We are able to make these estimates for pregnancy loss based upon reliable Company specific data with respect to the large homogeneous population we have served for more than seven years. Expenses prior to pregnancy related to the program are recorded as incurred. All of the amounts shown on the balance sheets in our consolidated financial statements included elsewhere in this report as Attain IVF Refund Program deferred revenues and other patient deposits consist of unrecognized program enrollment/service fees and

potentially refundable contract amounts for enrolled patients who have not had a successful pregnancy outcome and deposits received from patients who have not yet commenced treatment under the program.

Due to the characteristics of our Attain IVF programs, we pay for a patient's treatment costs in excess of their contract amount should the initial treatment cycles be unsuccessful. In order to moderate and manage the likelihood that we will need to pay for these treatment costs, we have developed a sophisticated statistical model and case management program in which Attain IVF Refund Program patients are pre-approved prior to enrollment in the program. We also continuously review patients' clinical criteria as they undergo treatment. If, while undergoing treatment, a patient's clinical response falls outside our criteria for participation in Attain IVF programs, we have the right to remove that individual from the program, with an applicable refund to the patient. To date, our case management process has been effective in managing the risks associated with our Attain IVF Refund Program within expected limits. A patient has the right to withdraw from our Attain IVF Refund Program at any time and will be issued an applicable refund.

## Vein Clinics Division

Our Vein Clinics Division was formed on August 8, 2007, with the purchase of Vein Clinics of America, Inc. (“VCA”), a company that had been in business since 1981. Our Vein Clinics Division provides business and management services to a network of 34 vein clinics located in 13 states. We believe our vein clinics network is the largest single network of vein care providers in the United States. These clinics provide specialized treatment for patients suffering from vein diseases and other vein disorders, such as varicose veins, spider veins and venous ulcers.

We offer vein clinics services and support, including training for physicians, clinical and financial information systems, revenue cycle management, yield management, sales and marketing services, group purchasing, non-physician personnel, facilities, site selection and development and other operational functions to support the clinic. The division supports vein clinics’ operations and growth by providing access to information systems such as our proprietary Virtual Physician Assistant (“VPA”) information system, which is an end-to-end patient and clinic operating system that provides decision support and revenue cycle functions. A typical vein clinic averages 2,400 square feet and is located in an affluent, growing community. Each clinic has a standardized operational structure composed of a phlebologist (a physician specialized in the diagnosis and treatment of disorders of venous origin), nurse, ultrasound technologist, office manager and assistant. Medical services or treatments are provided to vein clinic patients by physicians who are employed by professional corporations, whose financial condition, results of operations and cash flows are consolidated with our consolidated financial statements.

Our Vein Clinics Division’s philosophy of patient care is based on complete disease management, from initial screening to treatment to follow up. Our vein clinics view each step in this process as critical to the patient’s successful outcome. Our clinics currently use Endovenous Laser Treatment (“ELT”) as well as sclerotherapy to treat varicose and spider veins. Our vein clinics use extensive and sophisticated ultrasound mapping prior to treatment, which we believe results in a more effective treatment plan. Rigorous post-treatment follow up is meant to identify any residual or emerging issues so that they can be quickly managed before the disease worsens.

Our Vein Clinics Division depends upon third-party payors, including governmental and private insurance programs, to pay for most treatments provided to patients. For the twelve months ended December 31, 2009, approximately 60% of payments received by our Vein Clinics Division were from managed care programs, 20% were from commercial insurers, 15% were from Medicare and 5% were directly from patients.

The private third-party payors providing reimbursement to our vein clinics include standard indemnity insurance programs as well as managed care programs, such as preferred provider organizations and health maintenance organizations. These third-party payors provide reimbursement to our vein clinics at negotiated rates, which approximate 50% of the billed charges, for medically necessary treatments. Most ELT treatments for varicose veins and venous leg ulcers provided at our vein clinics are reimbursed by third-party payors. However, third-party payors generally do not cover sclerotherapy or treatments they determine are not medically necessary, such as the cosmetic treatment of spider veins. In some cases, third-party payors require prior authorization of varicose vein treatment to provide reimbursement. Contractual arrangements with third-party payors typically are for a term of one year, may be terminated by either party upon 60 to 90 days’ notice after the initial term and contain automatic annual renewal provisions. Contractual arrangements with third-party payors also typically include payment terms and schedules of rates that are subject to change by the third-party payor upon as little as 30 days’ notice. Payments from Medicare are paid in accordance with a set fee schedule and are subject to change or review by governmental authorities.

Once our Vein Clinics Division has facilitated a vein clinic's establishment, we enter into a contract with the professional corporation operating in our clinic. Unlike our Partner fertility centers, the physicians who are employed at our vein clinics typically do not have an ownership interest in the medical practice. A "friendly physician" model is often used for ownership, pursuant to which we are the primary beneficiary and obligor of the vein clinic's operations; however, we also own and operate vein clinics through subsidiaries in two states where we are not prohibited from doing so under applicable corporate practice of medicine laws. Under the terms of our contracts with the vein clinics, we have sole and exclusive responsibility to manage the non-medical operations of the practice and the physicians have sole responsibility for the medical and clinical aspects of the practice. Our contracts with the vein clinics provide that we are responsible for the leasing of space, obtaining all equipment and services needed, providing all billing and collections functions, arranging for and supervising all non-physician personnel and providing services

so they can market their own practices. In exchange for our services, our contracts with the vein clinics provide that the vein clinics pay us a fee equal to 150% of our expenses of operating and managing the vein clinics. These fees have historically exceeded the operating margin generated by any particular vein clinic prior to payment of the management fee. Accordingly, each vein clinic only pays the portion of the management fee that is equal to the amount of revenue generated by the clinic annually up to the 150% amount. As a result, our vein clinics (the professional corporation) do not generate any net profits at year end. Our contracts with the vein clinics are typically for 25 years with renewal rights. In the event of early termination, any accrued obligations remain outstanding until satisfied. We also have the right at any time to cause the “friendly physician” to transfer his or her ownership in a vein clinic to another physician designated by us.

We require each professional corporation operating in our vein clinics to enter into an employment agreement with the physician practicing at that clinic. The employment agreement typically has a term of one year and automatically renews for additional one-year periods unless terminated by either party. The physician generally is required to pay the clinic either \$75,000 or \$50,000 if the agreement is terminated prior to three years from the physician’s first employment with the clinic, with the amount due depending on the time of termination. This requirement helps defray the training expenses we incur when we assist the physician in establishing a practice. The physician also usually covenants not to compete with the clinic or provide medical services in the treatment of varicose veins or other venous diseases, within a specified area, during the agreement’s term and for two years thereafter. Although it is unclear whether these non-competition provisions would be enforceable if challenged, we have not experienced significant competition from physicians who formerly practiced at our vein clinics.

Since our acquisition of VCA in August 2007, we have made significant investments in this division’s infrastructure, which have been designed to allow us to open new clinics at a more rapid and sustained pace utilizing a replicable model. These investments include:

- **Physician recruiting and training.** The business model for our Vein Clinics Division depends on being able to identify, recruit and train new physicians to staff new clinics. We have invested in additional professional personnel as well as other recruiting and training assets to support scaled growth in the future.
- **Regional management.** We have established a regional management infrastructure to manage the day-to-day operations of the expanding Vein Clinics Division clinical network and anticipate continued investment in regional management talent as our clinic base expands.
- **Revenue cycle management.** Over the past several years, the market for vein care has undergone a shift from private out of pocket payment by patients to an environment where most treatment is covered by insurance. This shift has caused us to make heavy investments in physician credentialing, working capital and improved billing and collections personnel, systems and procedures. These investments will continue as the business grows.
- **Quality improvement.** We established a more formal quality and risk management oversight infrastructure with performance improvement initiatives related to clinical processes. This includes developing a formalized training and competency assessment process, pursuing ICAVL accreditation

for our diagnostic ultrasound examinations, developing documentation review processes and standardized multi-lingual patient education materials and consent forms.

- New clinic development. With our planned roll-out of new clinic openings, we are making investments in personnel and procedures for identifying opportunities and opening new clinics in existing and new markets.
- Marketing and sales. We have established more formal, direct-to-consumer and physician referral marketing programs.

#### Shared Services Group

Through our Shared Services group, we provide the following support to our Fertility Centers, Consumer Services and Vein Clinics Divisions:

7

---

- **Administrative Services.** Our Shared Services group provides our contracted fertility centers and vein clinics with administrative services, including: accounting and financial services, such as accounts payable, payroll and financial reporting; human resources administration; legal services; risk management; insurance; information systems and services; and strategic planning.
- **Access to Capital.** We believe we provide our Partner fertility centers and vein clinics with a competitive advantage through access to capital for funding accounts receivable, expansion and growth. We provide our Partner fertility centers and vein clinics with efficient access to capital which allows them to obtain current technologies, equipment and facilities that enable them to provide a full spectrum of services to effectively compete for patients. For example, we have built new clinical facilities housing state-of-the-art fertility laboratories for several Partners, which enable them to expand their offerings to include a number of services that they had previously outsourced, and have acquired state-of-the-art ultrasound and laser technology for our vein clinics. We believe this access to capital helps us to recruit Partner practices.
- **Integrated Information Systems.** Using our established base of treatment providers, we are continuously developing integrated information systems to collect and analyze clinical, patient, financial and marketing data, which we believe allow us to more effectively control expenses and improve cash collections at our Partner fertility centers and vein clinics. Our proprietary ARTworks clinical software provides electronic medical records, treatment plan and success rate research capabilities, decision support functionality and clinical risk management services, which we believe makes our physicians more efficient and improves quality of care. We provide our vein clinics access to our proprietary VPA information system, which is an end-to-end patient and clinic operating system that provides decision support and revenue cycle functions.
- **Human Resources.** Our Shared Services group provides our contracted fertility centers and vein clinics with human resources services, including: policies and procedures; arranging for comprehensive benefits and managing the implementation of those benefits; wage and hour administration; performance reviews; job descriptions; and overall human capital management.

## Our Industries

### Reproductive Medicine

Reproductive medicine encompasses the medical discipline that focuses on male and female reproductive systems and processes. According to a recent industry estimate, approximately 10% of U.S. couples have trouble conceiving. There are many reasons why couples have difficulty conceiving, and accurate identification of a specific cause of

infertility can be time consuming, expensive and requires access to specialized diagnostic and treatment services. Reproductive endocrinologists are specialized physicians who perform these more sophisticated medical and surgical fertility diagnoses and treatments. Reproductive endocrinologists generally have completed a minimum of four years of residency training in obstetrics and gynecology and have at least two years of additional training in an approved subspecialty fellowship program. There are approximately 1,400 practicing reproductive endocrinologists offering fertility services across 480 fertility centers in the United States. According to Marketdata Enterprises, Inc., expenditures relating to fertility services in the U.S. market were estimated at approximately \$4 billion for 2008. The fertility services market is highly fragmented among providers in each major local market as well as on a national basis.

Fertility services include diagnostic tests performed on both the female and male. Depending on the results of the diagnostic tests performed, treatment options may include, among others, fertility drug therapy, artificial insemination and fertility surgeries to correct anatomical problems. Procedures that require gametes (sperm and eggs) to be handled in vitro (outside the body) are classified as ART services. Current types of ART services include IVF, frozen embryo transfers, donor egg programs as well as other more specialized treatments. IVF treatments are the most frequently employed form of ART, with 107,095 fresh IVF cycles performed in the United States in 2008 (Society of Assisted Reproductive Technology). Current techniques used in connection with IVF services include intracytoplasmic sperm injection, assisted hatching, cryopreservation of embryos, pre-implantation genetic diagnosis and blastocyst culture and transfer.



Although demand for advanced reproductive medicine and treatment is highly correlated with larger demographic trends, we believe the market will continue to grow in the future for the following reasons:

- The quality of treatment is improving, increasing pregnancy success rates;
- Improvements in embryo culture media and implantation rates are leading to the capability of reducing high order multiple births, which is one of the greatest risk factors in this industry;
- With improving pregnancy rates, the cost of treatment is decreasing thereby making these services more affordable;
- Demand for reproductive medical services is increasing through greater public awareness and acceptance of these treatments; and
- Couples are delaying child birth until later in life. In 2006, approximately one out of every 12 first births was to a woman age 35 or older, compared with one out of every 100 first births in 1970, according to the U.S. Centers for Disease Control and Prevention.

While fertility market growth has moderated recently, in line with a demographic trough of couples of family-bearing age, we believe that we are well positioned to increase our share of the fertility market due to the following factors:

- The benefits arising from consolidation, including the economies of scale that can be realized by leveraging a corporate infrastructure like ours to minimize general and administrative expenses as a percentage of fertility center revenues;
- The need for greater efficiencies to offset rising costs and decreases in revenue growth;
- The barriers to establishing new fertility centers, including the capital-intensive nature of acquiring and maintaining state-of-the-art medical equipment, laboratory and clinical facilities and the need to develop and maintain specialized information systems to meet the demands of patients and third-party payors;
- The need for support services like those we provide to address the need for seven-days-a-week service to respond to patient demands and to optimize the outcomes of patient treatments;
- The increased need for marketing services like those we provide to address increasing competition among medical providers specializing in fertility treatment; and
- Our track record of growing contracted fertility center Partners two to three times faster than fertility centers that are not a part of our network, based on the number of fresh IVF cycles performed.

## Vein Disease

Phlebology is the medical specialty concerned with the treatment of vein diseases. Common vein diseases and their symptoms can take many forms, including:

- Varicose veins — which are caused when small valves designed to allow blood to flow in only one direction fail or leak. This causes blood to flow backwards under the force of gravity and pool inside the vein;
- Spider veins — which are very small varicose veins. They are thin, threadlike veins that lie close to the skin's surface and are commonly red or purple in appearance. Spider veins can be hormonally induced and are often associated with pregnancy and menstruation;
- Venous Leg Ulcers — which are non-healing open wounds that are caused by venous pump failure. It usually occurs near the inside of the ankle, but can be found anywhere below the knee. It can occur with or without visible varicose veins;

- Klippel-Trenaunay Syndrome — which is a rare, congenital disorder in which patients usually have one hypertrophied leg, a port wine stain and large varicose veins on the lateral aspect of the leg; and
- Restless Leg Syndrome — which may occur when valves fail, causing blood to reflux, or flow backwards, causing it to pool and stagnate in the veins, leading to aching, throbbing, cramping and fatigue in the legs.

Although there are both surgical as well as minimally invasive treatment protocols for vein disease, we specialize in minimally invasive care. Conventional vein care treatment under both protocols usually begins with an ultrasound assisted mapping to determine the extent of the disease, generally followed by a surgical or minimally invasive treatment protocol. Historically, the most common surgical treatment has been a procedure referred to as vein stripping, which is the surgical removal of surface veins. Vein stripping is generally done as an outpatient procedure and is performed while the patient is under general anesthesia. Vein stripping may leave scarring and require an extended recovery time. More recent minimally invasive treatments include ELT and sclerotherapy, which are the treatments offered by our clinics. ELT is a laser treatment which does not involve hospitalization, general surgery or the potential for significant scarring that is associated with vein stripping. With ELT, after local anesthesia is administered, a small optical fiber is inserted through a needle into the varicose vein under ultrasound guidance. The laser is activated and, as the optic fiber is removed from the vein, it heats and closes the vein. Once the vein is closed, the blood that was circulating through the vein is naturally rerouted to other healthy veins. Over time, the varicose vein is absorbed by the body. Sclerotherapy involves injecting abnormal veins with a solution called a sclerosant. This immediately shrinks the vein and causes it to dissolve over a period of weeks, allowing the body to naturally redirect the blood flow to healthy veins. A typical sclerotherapy treatment may last for 15 to 20 minutes and consists of multiple microinjections.

Various demographic trends are contributing to the growth in demand for vein care. Annual expenditures related to vein care in the United States are approximately \$2 billion and are projected to grow 12% per year through 2010, according to our estimates. The U.S. Food and Drug Administration's approval of lasers for thermal ablation of veins and subsequent establishment of an American Medical Association Current Procedural Terminology code for reimbursement by the Centers for Medicare and Medicaid Services has opened this market to rapid growth and development over the last several years. We also believe that the market for vein care will continue to grow in the future as awareness of minimally invasive treatment protocols grows among people with vein disease and as additional third-party payors recognize the medical necessity of treating vein disease. We believe that approximately 25 million people are currently affected by vein disease in the United States, but only approximately one million receive treatment for such vein disease.

We believe numerous market conditions in this industry produce business opportunities for us, including:

- The level of specialized skills required for comprehensive patient treatment;
- Favorable sociological trends including a growing demographic wave from an aging population;

- The need to develop and maintain specialized management information systems to meet the increasing demands of patient billing and third-party payors;
- The current fragmented nature of the market, which is comprised of numerous smaller, independent providers, allowing the opportunity for market consolidation;

- New laser and medical technologies that make access to treatment less painful and disfiguring, coupled with insurance company reimbursement for these new technologies;
- The large number of people affected by vein disease in the United States in relation to the relatively low percentage of people who actually receive treatment for such vein disease; and
- Our experience recruiting and training physicians in treating varicose veins and the ability to produce opportunities we believe are financially attractive to physicians practicing in other areas, such as general practice or emergency medicine.

## Our Strategy

### Make Selective Contract Acquisitions of Partner Fertility Centers

The U.S. market for fertility services is highly fragmented and we believe that it is ripe for consolidation. Recruitment into our Partner Program has traditionally focused on fertility centers that first participate as Affiliates serviced by our Consumer Services Division; as such, we had an established pipeline of 25 fertility centers as of December 31, 2009. Affiliate practices have the opportunity to become familiar with the offerings we provide and our commitment to customer service, which allows the Affiliate practices to see our value proposition first hand. We, in turn, have a chance to assess a practice's commitment to growth and utilization of our services without making a significant up-front financial commitment. In addition to recruiting from Affiliate centers, we have a development staff that targets leading physician groups with established practices in selected metropolitan markets. These candidates are then evaluated against our contract acquisition criteria, which includes factors such as size of practice, physician reputation and the physicians' growth-oriented outlook. We believe that our competitors' ability to compete with us for contract acquisitions is currently limited due to our experience acquiring Partner center contracts, our position as the manager of what we believe is the largest network of fertility centers in the United States and our developed infrastructure and experience in delivering valuable services to support fertility center operations.

### Expand our Network of Affiliate Fertility Centers

As of December 31, 2009, we had Affiliates in 25 metropolitan markets and intend to expand our network of Affiliate fertility centers to other metropolitan markets across the United States. We primarily focus our network development activities on metropolitan markets with populations in excess of 500,000. Because of the relatively low percentage of the population that seeks fertility treatment, a large population base is required to support a sophisticated fertility center. Our fertility centers are capable of drawing consumers from a large geographic area and, as such, our development staff is focused on the top 100 largest metropolitan markets, where we expect the highest demand for fertility centers to occur.

### Develop De Novo Vein Clinics

We intend to develop new vein clinics in targeted markets. Our past experience suggests that the vein clinics business can generally support one clinic per one million population in metropolitan markets. Our new clinic development staff focuses on the following:

- Developing new clinics in markets where we already have existing clinics that have not fully penetrated their market to take advantage of existing investments in regional management, managed care contracts, personnel and marketing capabilities;

- Identifying attractive new markets in states that already have a vein clinic location and states contiguous to existing vein clinic locations to leverage regional management, personnel and other infrastructure assets; and
- Identifying locations where we believe there are attractive demographics, reasonable media costs and a favorable reimbursement environment.

We believe our vein clinic model can be predictably and profitably replicated in new markets. Our ability to develop de novo vein clinics is demonstrated by the five new vein clinics we opened during 2008 and the new vein clinics we opened in Cincinnati and Cleveland, Ohio in 2009. We expect to accelerate and increase the number of de novo vein clinics opened in 2010, however this pace could be affected by challenges in physician recruitment. De novo vein clinics offer an attractive return on capital as they require relatively little capital investment, typically \$300,000, and usually reach break-even in nine months or less after opening of the clinic.

#### Increase the Total Number of Patients Treated

We intend to work with our fertility centers and vein clinics to increase the total number of patients they treat. To achieve this objective we intend to:

- Offer products and services to centers and clinics that help them attract patients, including access to state-of-the-art equipment, access to our Attain IVF programs and access to our clinical and information technology applications;
- Enable fertility centers to enhance their ability to provide superior care through use of our proprietary ARTworks software, which provides electronic medical records, treatment plan and success rate research capabilities, decision support functionality and clinical risk management auditing services;
- Enable vein clinics to enhance their ability to provide superior care through use of our proprietary VPA information system, which is an end-to-end patient and clinic operating system that provides decision support and revenue cycle functions;
- Help our fertility centers and vein clinics drive additional patient volume through our sales and marketing efforts, including our direct-to-consumer advertising, internet marketing, physician referral development and providing marketing materials and programs to our fertility centers and vein clinics for their use; and
- Convert initial potential patient contacts into patients treated at our centers and clinics. We believe we can accomplish this through the protocols we established for our call center professionals and contact follow up procedures our center and clinic staff employ to ensure patients attend their consultation

and all scheduled treatments.

#### Increase Penetration of Our Attain IVF Programs

Currently, many third-party payors provide limited coverage for the diagnosis and treatment of infertility. Our Attain IVF programs, which are offered directly to patients, have been designed to offer attractive financial options to prospective patients. For the twelve months ended December 31, 2009, approximately 12.4% of self-pay patients in our Partner and Affiliate network utilized our Attain IVF Refund Program. We formally introduced our Attain IVF Multi-Cycle Program in July 2009. We believe that the penetration of our Attain IVF programs can be meaningfully increased by educating patients on the improved success rates associated with multiple treatment cycles and the packaged pricing features of our Attain IVF programs, which allow for multiple treatment cycles and, in the case of our Attain IVF Refund Program, a significant financial refund if the treatments are unsuccessful. We also believe we can increase overall market penetration of our Attain IVF programs by demonstrating to physicians at potential Affiliate and Partner practices the benefit of increased patient volume and retention that we believe result from offering our Attain IVF programs. We have demonstrated the ability to increase Attain IVF Refund Program penetration because certain of our fertility centers had Attain IVF Refund Program penetration rates in excess of 25% during the twelve months ended December 31, 2009.



### Continue Improving Operating Efficiencies

We continuously seek opportunities to lower costs and realize operating efficiencies through the implementation of a centralized infrastructure focused on improved accounts receivable management, along with leveraging economies of scale in support functions such as procurement, finance, information technology, human resources, risk management and legal services. We expect to further leverage our corporate infrastructure as we expand our network of Partner fertility centers and vein clinics.

### Sales and Marketing

The marketing departments for our Fertility Centers, Consumer Services and Vein Clinics Divisions specialize in the development of sophisticated marketing and sales programs that give contracted fertility centers and vein clinics access to business-building techniques designed to facilitate growth and development. Although we believe these marketing and sales efforts are often too expensive for many individual physician practices, affiliation with us provides access to greater marketing and sales capabilities than would otherwise be available. In addition, our Consumer Services Division is focused on direct-to-consumer marketing, which we believe represents a competitive advantage over non-affiliated fertility centers. Our marketing services focus on referral enhancement, relationships with local physicians, media and public relations.

We operate web portals that: allow visitors access to educational material concerning infertility and vein care issues; provide links to our fertility Partner and Affiliate practices; provide links to our vein clinics; allow prospective patients to request fertility and vein care appointments or follow up contact; and allow prospective patients to request information on our Attain IVF programs and apply for treatment financing.

### Competition

Our business divisions operate in highly competitive areas. Our fertility centers compete with national, regional and local physician practice fertility centers, hospitals and university medical centers, some of which have programs that compete with our Attain IVF programs. Our fertility centers may also compete with fertility centers located outside of the United States, due to the self-pay nature of IVF treatment. Our vein clinics compete with other vein care clinic providers, dermatologist and surgical clinics that provide ELT and sclerotherapy as an ancillary offering, vascular surgeons and interventional radiologists. Barriers to entry in the vein care industry are low. We do not believe that we currently face significant competition providing managerial services to fertility centers and vein clinics. We believe that the fertility centers and vein clinics we work with are well positioned to compete in our markets based on the reputations of the physicians providing services at those centers and clinics; however, there can be no assurance that these centers and clinics will be able to compete effectively with existing providers in our markets or that new competitors will not enter into our markets. These existing and new competitors may have greater financial and other resources than we or our fertility centers or vein clinics do. See “Risk Factors — We face increased competition from existing providers, as well as new providers entering our markets.”

### Health Care Regulation

The health care industry is highly regulated. Our ability to operate profitably will depend in part upon our ability, and the ability of our affiliated physicians and physician practice groups, to obtain and maintain all licenses and other approvals necessary to comply with applicable health care regulations. We believe that health care regulations will continue to change. Therefore, we monitor developments in health care law, and we are likely to be required to modify our operations from time to time as our business and the regulatory environment changes. Many aspects of our current and anticipated business operations have not been the subject of specific judicial or regulatory interpretation. A review of our business by courts or regulatory authorities may result in a determination that could adversely affect our operations. In addition, the health care regulatory environment may change in a way that restricts our operations. Future changes in health care regulation are difficult to predict and may constrain or require us to restructure our operations, which could negatively impact our business and operating results.

## Physician Licensure Laws

The practice of medicine is subject to state licensure laws, regulations and approvals. We have established a system designed to ensure that the physicians at our fertility centers and vein clinics are appropriately licensed under applicable state law. If physicians at the centers or clinics fail to renew their licenses on an annual basis or fail to maintain an unrestricted license, our business, financial condition and results of operations may be negatively impacted.

## Corporate Practice of Medicine

Some states have laws that prevent business entities like us from practicing medicine, employing physicians and other individuals licensed in the healing arts or other learned profession and exercising control over their decisions, also known, collectively, as the corporate practice of medicine. In some states these prohibitions are expressly stated in a statute or regulation, whereas in other states the prohibition is a matter of judicial or regulatory interpretation. Additionally, in those states which apply such prohibitions to individuals licensed in the healing arts or other learned profession, it is not clear whether physician assistants or nurse practitioners would be subject to such prohibitions.

In states that prohibit the corporate practice of medicine, we operate by maintaining long-term management contracts with affiliated medical practices, which are each owned and operated by physicians and which employ or contract with additional physicians. Under such an arrangement, the laws of most states focus on the extent to which the corporation exercises control over the physicians and on the ability of the physicians to use their own professional judgment as to diagnosis and treatment. We do not represent to the public that we offer medical services, and we do not exercise influence or control over the practice of medicine by physicians or by their affiliated medical practices. In each of these states, the affiliated fertility center or vein clinic is the sole employer of the physicians, and the affiliated fertility center or vein clinic retains the full authority to direct the medical, professional and ethical aspects of its medical practice. Our fertility centers and vein clinics are duly licensed or qualified as a medical practice or foreign corporation in the states where such license or qualification is required.

Corporate practice of medicine laws and their interpretations are continually evolving and may change in the future. Moreover, these laws and their interpretations are generally enforced by state courts and regulatory agencies that have broad discretion in their enforcement. Although we neither employ physicians nor provide medical services in those states that prohibit the corporate practice of medicine, a state court or enforcement agency may conclude that we are engaged in the corporate practice of medicine in those states where we employ nurse practitioners and physician assistants who work under the supervision of the physicians at our fertility centers and vein clinics or because we provide services to physicians in connection with their performance of professional medical services through our management contracts.

Although we have not received notification from any state regulatory or similar authority asserting that we are engaged in the corporate practice of medicine, to the extent any act or service to be performed by us is construed by a court or enforcement agency as constituting the practice of medicine in a particular jurisdiction, we cannot be sure that such court or enforcement agency would not construe our arrangements as violating that jurisdiction's corporate

practice of medicine doctrine. If such a claim were successful, we could be subject to civil and criminal penalties, could be required to restructure or terminate our applicable contractual arrangements and managed physicians could have restrictions imposed upon their licenses to practice medicine. Additionally, a physician shareholder of a managed practice might successfully avoid restrictions on the practice's ability to operate independent of our management on the grounds that the managed practice's management arrangement with us violates the state's prohibition on the corporate practice of medicine. Such results or the inability of us or the managed practices to restructure our relationships to comply with such prohibitions could have an adverse effect on our business, financial condition and results of operations.

## Fee Splitting

The laws of some states prohibit physicians from splitting with anyone, other than providers who are part of the same group practice, any professional fee, commission, rebate or other form of compensation for any services not actually and personally rendered. The precise language and judicial interpretation of fee-splitting prohibitions varies from state to state.

Courts in a number of states, including Illinois, have interpreted fee-splitting statutes as prohibiting all percentage of gross revenue and percentage of net profit management fee arrangements, despite the performance of legitimate management services. Prior to November 1, 2009, our management agreement with our Partner fertility center in Illinois provided that we be paid a base fee equal to a fixed percentage of the revenues of the fertility center that declined to zero to the extent the costs relating to the management of the fertility center increase as a percentage of total revenues. Due to the substantial risk that this compensation arrangement, being based on a percentage of revenues, would not be upheld if challenged under Illinois law, we entered into a new compensation agreement with this fertility Partner effective November 1, 2009. Under the terms of our new cost-plus agreement our fees are now equal to reimbursement of our costs incurred in operating the center, plus 9.5%.

Fee-splitting laws and their interpretations vary from state to state and are enforced by state courts and regulatory authorities that have broad discretion in their enforcement. For example, our Attain IVF Refund Program could be interpreted by one or more state regulators as a prohibited fee split to the extent that we retain a portion of the payments patients pay directly to us for their medical treatment by our fertility centers. There can be no assurance that these laws will be interpreted in a manner consistent with our practices or that other laws or regulations will not be enacted in the future that could have a material adverse effect on our business, financial condition and operating results. Penalties for violating fee-splitting statutes or regulations may include the medical license revocation, suspension, probation or other disciplinary action of the providers affiliated with our fertility centers or vein clinics who have been found to violate the fee-splitting statutes or regulations.

In addition, courts have refused to enforce contracts found to violate state fee-splitting prohibitions. To the extent any of our contractual arrangements are construed by a court or enforcement agency as violating a jurisdiction's fee-splitting laws, there is a possibility that some provisions of our agreements may not be enforceable. For example, a physician shareholder of a managed practice might successfully avoid payment of a management fee on the grounds that the management arrangement violates the state's fee-splitting prohibition. We also may be required to redesign or terminate our arrangements, including our Attain IVF programs, and our relationships with our fertility centers or vein clinics in order to bring their activities into compliance with such laws. The termination of, or our failure to, successfully restructure, any such relationship could have a material adverse affect on our business, financial condition and operating results. In particular, a forced restructuring of our management fee could have a material impact on us. In addition, expansion of our operations to new jurisdictions could require structural and organizational modifications of our relationships with our fertility centers in order to comply with additional statutes.

Further, although our management agreements with our vein clinics provide that each vein clinic pay us a fee equal to 150% of our expenses of operating and managing the vein clinic, these fees have historically exceeded the operating margin generated by any particular vein clinic prior to payment of the management fee. Accordingly, each vein clinic only pays the portion of the management fee that is equal to the amount of revenue generated by the clinic annually up to the 150% amount. As a result, our vein clinics do not generate any net profits at year end. In those states that have interpreted fee-splitting statutes as prohibiting a percentage of net revenue management fee arrangements where we

have vein clinics, there is material risk that a regulator could recharacterize our management fee as 100% of net revenue in violation of such states' fee-splitting statutes which would subject physicians affiliated with our vein clinics to disciplinary actions or civil penalties.

Courts in other states, including Maryland, where we have two vein clinics, have interpreted their fee-splitting statutes to prohibit non-physicians from receiving fees in connection with the management of a physician practice that do not bear a reasonable relationship to the services being rendered based on the fair market value of such services. A state regulator could conclude that 150% of our expenses does not bear a reasonable relationship to the services

being rendered because none of our vein clinics generate sufficient revenues to pay the full management fee. If our management fee were to be challenged in a state such as Maryland, there is substantial risk that this compensation method would not be upheld, which could subject the providers who are affiliated with the vein clinics in Maryland to disciplinary action as well as civil penalties. We also have vein clinics in Wisconsin, Tennessee and Kansas which have a similar requirement that the management fee reflect the fair market value of the services being rendered and impose disciplinary actions, civil penalties and criminal penalties on the physicians who are affiliated with our vein clinics in those locations if such fee does not reflect the fair market value of the services being rendered.

#### Federal and State Anti-Kickback Prohibitions

Various federal and state laws govern financial arrangements among health care providers. The federal anti-kickback law prohibits the knowing and willful offer, payment, solicitation or receipt of any form of remuneration in return for, or with the purpose to induce, the referral of Medicare, Medicaid or other federal health care program patients, or in return for, or with the purpose to induce, the purchase, lease or order of items or services that are covered by Medicare, Medicaid or other federal health care programs. Similarly, many state laws prohibit the solicitation, payment or receipt of remuneration in return for, or to induce, the referral of patients to private as well as government programs in violation of these statutes.

Federal and state anti-kickback statutes are very broad and it is possible that a court could conclude that the marketing services we offer in exchange for a management fee based on a percentage of net profits constitutes a payment in violation of these statutes. Our fertility centers and vein clinics are also subject to these statutes, but we do not oversee and are not responsible for their compliance with these laws.

Violations of these anti-kickback laws may result in substantial civil or criminal penalties for individuals or entities. These laws may be enforced by the government or by private individual whistleblowers. If we or our fertility centers or vein clinics are found to have violated federal or state anti-kickback laws, our business, operations or financial condition could be adversely affected.

#### Physician Self-Referral Prohibitions

The federal physician self-referral statute, known as the “Stark” statute, prohibits a physician from making a referral for certain designated health services to any entity with which the physician has a financial relationship, unless there is an exception in the statute that allows the referral. The entity that receives a prohibited referral from a physician may not submit a bill to Medicare for that service. Federal courts have ruled that a violation of the Stark statute, as well as a violation of the federal anti-kickback law described above, can serve as the basis for a Federal False Claims Act suit. Many state laws prohibit physician referrals to entities with which the physician has a financial interest, or require that the physician provide the patient notice of the physician’s financial relationship before making the referral. Violation of the Stark statute and state laws prohibiting physician referrals can result in substantial civil penalties for both the referring physician and any entity that submits a claim for a health care service made pursuant to a prohibited referral. Although we have structured our arrangements with our fertility centers and vein clinics to comply with the Stark statute and state laws prohibiting certain physician referrals, because of the complexity of these laws, these laws could be interpreted in a manner inconsistent with our operations. In addition, our fertility centers and vein clinics are themselves subject to these laws, but we do not oversee and are not responsible for their compliance with these laws. Federal or state self-referral regulation could adversely impact our arrangements with certain customers, and our

ability to market our services directly to physicians in a position to refer patients to our fertility centers and vein clinics.

#### False Claims

Under separate federal statutes, submission of false or fraudulent claims to government payors may lead to civil monetary penalties, criminal fines and imprisonment and/or exclusion from participation in the Medicare, Medicaid and other federally-funded health care programs. These false claims statutes include the Federal False Claims Act, which allows any person to bring suit alleging false or fraudulent Medicare or Medicaid claims or other violations of the statute and to share in any amounts paid by the entity to the government in fines or settlement. In some jurisdictions, even claims that were accurately submitted for medically necessary health care services have been held by courts



to be “false” where the provider was not in compliance with federal anti-kickback or Stark laws, or applicable Medicare regulations. These private actions have increased significantly in recent years and have increased the risk that we or our vein clinics will have to defend a false claims action, pay fines or be excluded from participation in the Medicare and/or Medicaid programs as a result of an investigation involving our fertility centers or vein clinics arising out of such an action.

#### Business of Insurance

Laws and regulatory approaches to insurance are state specific and vary widely from state to state. Although most states supply statutory definitions of “insurance,” these definitions are subject to disparate interpretation by state courts, attorney generals and regulators. Our Attain IVF programs have several characteristics that are present in an insurance contract. We view our Attain IVF programs as guaranties or warranties of our fertility centers’ performance; however, it is possible that an insurance regulator in a state where we conduct business could take the position that our Attain IVF programs are insurance and should be regulated as such by the state. If we are found to have engaged in the business of insurance without a license, we could be subject to criminal and civil penalties or be forced to comply with burdensome reserve requirements or restructure the programs.

#### Health Insurance Portability and Accountability Act of 1996

Health care providers, health care clearinghouses and operators of health plans (collectively, “covered entities”) are significantly affected by certain health information requirements contained in HIPAA. HIPAA and its implementing regulations established national standards for, among other things, certain electronic health care transactions, the use and disclosure of certain individually identifiable patient health information and the security of the electronic systems maintaining this information. These are commonly known as the HIPAA transaction and code set standards, privacy standards and security standards, respectively.

HIPAA allows covered entities to disclose protected health information to “business associates” if the covered entities obtain satisfactory assurances that the business associate will use the information only for the purposes for which it was engaged by the covered entity, will safeguard the information from misuse and will help the covered entity comply with some of the covered entity’s duties under HIPAA. We are a “business associate” under HIPAA because we perform services for or on behalf of covered entities, such as our fertility centers or vein clinics, that involve the use or disclosure of protected health information. We enter into business associate agreements with covered entities and are contractually obligated to comply with the requirements of those agreements.

The American Recovery and Reinvestment Act of 2009, specifically the portion known as the Health Information Technology for Economic and Clinical Health Act (the “HITECH Act”), expanded the scope and application of HIPAA, including, among other things, applying the security and certain privacy provisions of HIPAA directly to business associates. Application of these rules to business associates is a significant change. Previously, liability under HIPAA rested exclusively with the covered entity. Under the HITECH Act, the business associate now has responsibility and liability directly for a breach.

On February 17, 2010, certain administrative, physical and technical safeguards and policy, procedure, and documentation requirements of the security standards under HIPAA began applying to a business associate in the

same manner that they apply to a covered entity. For example, breaches of the security of electronic health records may require disclosure to affected individuals, news media and the Secretary of the U.S. Department of Health and Human Services. Such requirements must be incorporated into the business associate agreement between the business associate and the covered entity.

Under the HITECH Act, business associates will face criminal and civil liabilities for failure to comply with HIPAA. Criminal penalties may be imposed against persons who obtain or disclose protected health information without authorization. In addition, a state's attorney general can bring civil actions against a person on behalf of residents of the state that are adversely affected by violations of either HIPAA or the HITECH Act. The attorney general can

either seek to enjoin further violations or obtain money damages on behalf of the residents harmed. The U.S. Department of Health and Human Services is also beginning to perform periodic audits of health care providers to ensure that required policies under the HITECH Act are in place. In addition, individuals harmed by violations will be able to recover a percentage of monetary penalties or a monetary settlement based upon methods established by the U.S. Department of Health and Human Services for this private recovery. HIPAA also authorizes the imposition of civil monetary penalties against entities that employ or enter into contracts with individuals or entities that have been excluded from participation in the Medicare or Medicaid programs, which means that we could be subject to penalties if our fertility centers, vein clinics or employees are excluded from participation in the Medicare or Medicaid programs. Any failure to comply with these laws could have an adverse impact on our business, operations or financial condition.

#### Antitrust Laws

In connection with the corporate practice of medicine laws referred to above, our fertility centers and vein clinics are organized as separate legal entities. As such, our fertility centers and vein clinics may be deemed to be persons separate from both us and each other under antitrust laws and, accordingly, subject to a wide range of laws that prohibit anti-competitive conduct among separate legal entities. There can be no assurance that a review of our business by courts or regulatory authorities would not have a material adverse effect on our operation or the operation of our fertility centers or vein clinics.

#### Future Legislation and Regulation

Health care providers are subject to federal, state and local laws and regulations, and sanctions imposed under or changes to such laws or regulations could adversely affect our operations or financial results. The federal fiscal year 2010 budget establishes a reserve fund of more than \$630 billion over the next 10 years to finance fundamental reform of the United States' health care system, in an effort to reduce costs and expand health care coverage. The fund will be paid for by a combination of tax revenue and reductions in Medicare and Medicaid spending.

In addition, the White House announced in July 2009 that it had reached agreement with leading hospital groups, including the American Hospital Association, to cut federal payments under Medicare and Medicaid by \$155 billion over 10 years as part of a plan to offset a portion of the cost of a national health insurance and health reform proposal. Much of these savings are reported to be derived from across-the-board cuts in Medicare hospital payments, with at least \$50 billion in the cuts linked directly to increases in the number of uninsured who would be provided coverage under the proposed national health insurance proposal.

There are currently numerous proposals on the federal and state levels for comprehensive reforms relating to health care that could affect payment and reimbursement for health care services in the United States. The U.S. Congress is considering legislation that could dramatically overhaul the health care system, including the possibility of a government health care plan. If national reform legislation is enacted, we may benefit from certain provisions thereof, and, conversely, may be adversely affected by other provisions. For example, because our Attain IVF programs are self-pay programs for patients that do not have insurance coverage for fertility treatments, health care reform that increases insurance coverage for fertility treatments could lead to a decrease in demand for our Attain IVF programs. We cannot predict whether any such reforms will ultimately be adopted or the impact that such reforms may have on the demand or payment for our services.

## Employees

As of December 31, 2009, we had 1,322 employees. Of these, 1,073 were employed by our Fertility Centers Division, 15 by our Consumer Services Division, 202 by our Vein Clinics Division and 32 were employed at our corporate headquarters, including 8 who were executive management. Of the 1,322 employees, 145 were employed on a part-time basis and 101 were employed on a per diem basis. We are not a party to any collective bargaining agreement and we believe that our employee relationships are good.

## Segment Information

We follow the requirements contained in ASC 280, with respect to identifying and reporting business segments. This statement requires that segment reporting reflect our organizational structure, major revenue sources, lines of

responsibility and senior management's perspective of an organization. With the acquisition of Vein Clinics of America (VCA) during the third quarter of 2007, we reorganized our service offerings into three major product lines: Fertility Centers, Consumer Services and Vein Clinics. Each of the operating segments includes an element of overhead specifically associated with it. Such overhead costs were previously reported as General and Administrative costs, and have been reclassified in all periods presented to better reflect the operating results of our business segments.

Performance by segment, for the three years ended December 31 2009, 2008 (restated) and 2007 (restated) are presented below (000's omitted):

|  | Fertility<br>Centers | Consumer<br>Services | Vein<br>Clinics<br>(1) | Corp.<br>G&A | Consolidated |
|--|----------------------|----------------------|------------------------|--------------|--------------|
| <b>For the Year ended</b>              |                      |                      |                        |              |              |
| <b>December 31, 2009</b>               |                      |                      |                        |              |              |
| Revenues                               | \$145,309            | 20,826               | 50,625                 | \$—          | \$ 216,760   |
| Cost of Services                       | \$133,706            | 15,639               | 46,525                 | —            | 195,870      |
| Contribution                           | 11,603               | 5,187                | 4,100                  | —            | 20,890       |
| Operating Margin                       | 8.0 %                | 24.9 %               | 8.1 %                  | —            | 9.6 %        |
| General and administrative             | 0                    | 0                    | 0                      | 12,155       | 12,155       |
| Interest (income) expense,<br>net      | (149 )               | 0                    | 0                      | 1,059        | 910          |
| Income (loss) before income<br>taxes   | \$11,752             | \$5,187              | \$4,100                | \$(13,214 )  | \$ 7,825     |
| Depreciation expense<br>included above | 4,076                | 0                    | 873                    | 873          | 5,822        |
| Capital expenditures, net              | 4,173                | 0                    | 947                    | 790          | 5,910        |
| Total assets                           | 39,086               | 104                  | 49,845                 | 35,274       | 124,309      |
| <b>For the Year ended</b>              |                      |                      |                        |              |              |
| <b>December 31, 2008</b>               |                      |                      |                        |              |              |
| Revenues                               | \$138,440            | \$19,763             | \$39,950               | \$—          | \$ 198,153   |
| Cost of Services                       | 128,224              | 14,344               | 37,299                 | —            | 179,867      |
| Contribution                           | 10,216               | 5,419                | 2,651                  | —            | 18,286       |
| Operating Margin                       | 7.4 %                | 27.4 %               | 6.6 %                  | —            | 9.2 %        |
| General and administrative             | 0                    | 0                    | 0                      | 10,654       | 10,654       |
| Interest (income) expense,<br>net      | (181 )               | 0                    | 8                      | 1,353        | 1,180        |
| Income (loss) before income<br>taxes   | \$10,397             | \$5,419              | \$2,643                | \$(12,007 )  | \$ 6,452     |
| Depreciation expense<br>included above | \$4,327              | \$3                  | \$761                  | \$898        | \$ 5,989     |
| Capital expenditures, net              | \$4,053              | \$—                  | \$1,057                | \$585        | \$ 5,695     |
| Total assets                           | \$36,885             | \$331                | \$46,750               | \$37,475     | \$ 121,441   |

For the Year ended  
December 31, 2007

|  |           |          |          |             |           |
|--|-----------|----------|----------|-------------|-----------|
| Revenues                               | \$121,078 | \$16,460 | \$14,284 | \$—         | \$151,822 |
| Cost of Services                       | 111,059   | 12,336   | 13,304   | —           | 136,699   |
| Contribution                           | 10,019    | 4,124    | 980      | —           | 15,123    |
| Operating Margin                       | 8.3 %     | 25.1 %   | 6.9 %    | —           | 10.0 %    |
| General and administrative             | —         | —        | —        | 10,537      | 10,537    |
| Interest (income) expense,<br>net      | (203 )    | —        | 2        | 81          | (120 )    |
| Income (loss) before income<br>taxes   | \$10,222  | \$4,124  | \$978    | \$(10,618 ) | \$4,706   |
| Depreciation expense<br>included above | \$4,003   | \$3      | \$255    | \$846       | \$5,107   |
| Capital expenditures, net              | \$4,654   | \$—      | \$906    | \$662       | \$6,222   |
| Total assets                           | \$42,586  | \$888    | \$44,786 | \$25,911    | \$114,171 |

(1) Acquired August 8, 2007.

#### Our Fertility Centers and Vein Clinics

For the years ended December 31, 2009, 2008 and 2007, the following contracted fertility centers each individually provided greater than 10% of our revenues, net and/or contribution as follows:

|   | Percent of Company<br>Revenues, net |      |      | Percent of<br>Contribution |      |      |
|---|-------------------------------------|------|------|----------------------------|------|------|
|   | 2009                                | 2008 | 2007 | 2009                       | 2008 | 2007 |
| R.S.C. of New England<br>Fertility Centers of<br>Illinois | 7.2                                 | 7.2  | 8.9  | 9.1                        | 8.7  | 10.5 |
| Shady Grove Fertility<br>Center                           | 13.1                                | 16.3 | 19.2 | 10.3                       | 15.2 | 17.6 |
|   | 17.6                                | 18.0 | 21.3 | 15.4                       | 17.2 | 21.4 |

Under our fertility Partner agreements with the R.S.C. of New England and Shady Grove Fertility Center, we receive as compensation for our services a three-part fee comprised of: a percentage of the fertility center's net revenues; reimbursed costs of services (costs incurred in servicing a fertility center and any costs paid on behalf of the fertility center); and either a fixed percentage, or a fixed dollar amount, of the fertility center's earnings after services fees, which may be subject to further limits.

The third tier of our fee structure under these significant Partner agreements is as follows:

- RSC of New England — a fixed annual percentage of the center's earnings.
- Shady Grove — a fixed dollar amount of the center's earnings subject to a fixed percentage of the center's earnings limitation. The upper boundary of the calculation is \$1,071,000 and the lower boundary of the calculation is \$540,000.

Under our current Partner agreement with FCI, however, we do not receive a three-part fee. Rather, effective as of November 1, 2009, we receive a fee that is generally equal to the operating expenses associated with managing FCI's medical practice plus 9.5% of such expenses. Our revenues from FCI prior to November 1, 2009 were, pursuant to our current partner agreement with FCI, set at a fixed annual amount paid monthly.

A complete listing of our fertility Partner agreements and vein clinic locations is presented below.

#### Fertility Partner Agreements

| Name   | State | Year Contract<br>Acquired | Remaining<br>Contract<br>Years | No. of<br>M.D.s | No. of<br>PhDs |
|--|-------|---------------------------|--------------------------------|-----------------|----------------|
| Fouk & Whitten Nevada<br>Center for Reproductive<br>Medicine, P.C. | NV    | December<br>2009          | 24                             | 2               | 0              |
| Idaho Center for Reproductive<br>Medicine, P.C.                    | ID    | December<br>2009          | 24                             | 2               | 0              |
| Utah Fertility Center, P.C.  | UT    | December<br>2009          | 24                             | 3               | 0              |
|  | AZ    | July 2008                 | 23                             | 4               | 1              |

|   |                |                   |    |    |   |
|---|----------------|-------------------|----|----|---|
| Arizona Reproductive<br>Medicine Specialists, Ltd.<br>Southeastern Fertility Centers,<br>P.A. | SC             | April 2008        | 23 | 3  | 1 |
| Center for Reproductive<br>Medicine, P.A.   | FL             | August 2007       | 22 | 4  | 1 |
| Reproductive Partners Medical<br>Group, Inc.  | CA             | January 2005      | 19 | 9  | 0 |
| Seattle Reproductive Medicine,<br>Inc., P.S.  | WA             | January 2004      | 7  | 7  | 1 |
| Reproductive Endocrine<br>Associates of Charlotte, P.C.                                       | NC             | September<br>2003 | 8  | 6  | 1 |
| Northwest Center for<br>Infertility & Reproductive<br>Endocrinology                           | FL             | April 2002        | 7  | 7  | 1 |
| Shady Grove Fertility<br>Reproductive Science<br>Center, P.C.                                 | MD, VA &<br>DC | March 1998        | 13 | 21 | 2 |
| Fertility Centers of Illinois,<br>S.C.  | IL             | February 1997     | 12 | 11 | 2 |
| Bay Area Fertility &<br>Gynecology Medical Group,<br>Inc.                                     | CA             | January 1997      | 11 | 6  | 1 |
| MPD Medical Associates<br>(MA), P.C. (doing business as<br>RSC of New England)                | MA, NH &<br>RI | July 1988         | 2  | 7  | 1 |



## Vein Clinic Locations

| Location            | Date Clinic Opened |
|---------------------|--------------------|
| Cleveland, OH       | April 2009         |
| Cincinnati, OH      | January 2009       |
| Pittsburgh, PA      | December 2008      |
| Skokie, IL          | December 2008      |
| Marietta, GA        | June 2008          |
| Alexandria, VA      | April 2008         |
| Boca Raton, FL      | February 2008      |
| Sterling, VA        | December 2007      |
| Ft. Lauderdale, FL  | July 2007          |
| St. Louis, MO       | January 2007       |
| Merrillville, IN    | August 2006        |
| Kansas City, MO     | June 2006          |
| West Palm Beach, FL | December 2005      |
| Alpharetta, GA      | October 2005       |
| Gurnee, IL          | September 2005     |
| Naperville, IL      | September 2004     |
| Lawrenceville, GA   | September 2001     |
| Indianapolis, IN    | April 2001         |
| Knoxville, TN       | March 2001         |
| Raleigh, NC         | March 2000         |
| Greensboro, NC      | January 2000       |
| Madison, WI         | March 1999         |
| Rockville, MD       | November 1998      |
| Milwaukee, WI       | March 1998         |
| Charlotte, NC       | February 1998      |
| Orland Park, IL     | November 1996      |
| Fairfax, VA         | March 1992         |
| Overland Park, KS   | April 1991         |
| Owings Mills, MD    | July 1990          |
| Buffalo Grove, IL   | August 1989        |
| Atlanta, GA         | June 1988          |
| Oak Brook, IL       | Pre-1985           |
| Chicago, IL         | Pre-1985           |
| Schaumburg, IL      | Pre-1985           |

ITEM 1A. Risk Factors

RISK FACTORS

In evaluating our business, every investor should carefully consider the following risks. Our business, financial condition or results of operations could be materially adversely affected by any of the following risks.

The loss of one or more of our Partner fertility centers would lead to a decline in our revenues and profit.

The contracts that we enter into with our Partner fertility centers typically have terms that range from 10 to 25 years and contain automatic renewal provisions. Some of these agreements also contain provisions that allow the Partner fertility center to terminate the agreement, upon 12 months' prior notice, at any time after five years from the agreement's effective date. Our two largest Partner fertility centers provided approximately 46% of our Fertility Centers Division revenues for the year ended December 31, 2009. If either of these Partner fertility centers, or any of our other Partner fertility centers, were to terminate its agreement with us, we would lose all of the revenues associated with such Partner fertility center, but would not experience any meaningful reduction in our infrastructure costs.

We may not be able to find suitable Partner candidates or successfully integrate the operations of the fertility centers with which we enter into Partner contracts.

A key part of our business strategy is to enter into additional Partner contracts. We cannot assure you that we will be able to find suitable Partner candidates or that the fertility centers that we enter into Partner contracts with will be successful. Even if suitable Partner candidates are identified, negotiation over suitable terms and conditions may be protracted and unsuccessful, and we may not be able to achieve planned increases in the number of Partner centers. Further, achieving the anticipated benefits of current and possible future Partner contracts will depend in part upon whether we can integrate the operations of those fertility centers with our operations in a timely and cost-effective manner. The process of integrating the operations of Partner fertility centers with our operations is complex, expensive and time consuming and involves a number of risks, including, but not limited to:

- difficulties in integrating or retaining key medical providers of the Partner fertility center;
- difficulties in integrating the operations of the Partner fertility center, such as information technology resources and financial and operational data;
- diversion of our management's attention; and
- potential incompatibility of cultures.

We are dependent on the medical providers in our fertility centers and vein clinics to successfully execute our business strategy.

Although we manage our fertility centers and vein clinics, the medical providers at those centers and clinics provide medical services directly to patients and we do not have control over their medical activities. We cannot guarantee any medical provider's ability to generate positive patient outcomes, build a positive reputation for their practice or to comply with our expectations. If the medical providers in our fertility centers and vein clinics act negligently or unethically, allow their medical practices to deteriorate or do not meet our growth expectations, it could diminish the value of our brand and our results of operations could be adversely affected.

We may have difficulty attracting and retaining physicians for our fertility centers and vein clinics.

A key part of our business strategy is to enter into additional Partner contracts and open new vein clinics. The success of our fertility centers is dependent upon our ability to retain the key medical providers associated with those centers. If one or more key medical providers were to depart from a fertility center, our business could suffer. Our ability to open new vein clinics is dependent upon identifying, recruiting and retaining qualified physicians to perform procedures at these clinics. We have had difficulties staffing new vein clinics because some third-party payors require that the physicians performing procedures at these clinics have certain specified credentials. We will not be able to implement successfully our business strategy if we are unable to properly staff our fertility centers and vein clinics.

A reduction in reimbursements or an inability to negotiate attractive reimbursement rates from third-party payors for the services that our Partner centers or vein clinics provide could adversely affect our revenues and growth.

A significant portion of our fertility Partner and vein clinic revenues depends on reimbursements to the underlying physician practices from third-party payors. These third parties include private health insurers and other organizations, such as health maintenance organizations, as well as government authorities. Third parties are systematically challenging prices charged for medical treatment. A third-party payor may deny or reduce reimbursement if it determines that a prescribed treatment is not used in accordance with cost-effective treatment methods, as determined by the payor, or is experimental, unnecessary or inappropriate. In addition, although third parties may approve reimbursement, such approvals may be under terms and conditions that discourage use of our services, even if those services are safer or more effective than alternative services. A reduction in reimbursements from third-party payors, whether in the form of changes to reimbursement contracts, such as by limiting reimbursement for certain procedures to specialists, loss of reimbursement contracts, solvency issues on the part of the payors, or in the case of our vein clinics, changes in Medicare reimbursement, would cause patients to reduce their treatments or obtain services from other providers and could reduce our revenues and profitability. Our ability to profitably open vein clinics in new markets also significantly depends on our ability to obtain attractive reimbursement rates from third-party payors in those new markets. If we are unable to obtain satisfactory reimbursement rates from third-party payors for vein clinics in new markets, our growth would suffer.

In early 2009, one of our top fertility centers in the Midwest terminated a reimbursement contract with an important third-party payor. Contribution from this fertility center in 2008 was approximately \$2.3 million and this third-party payor represented approximately 20% of this contribution, or \$460,000.

Health care reform could impact the demand for our services.

There are currently numerous proposals on the federal and state levels for comprehensive reforms relating to health care that could affect payment and reimbursement for health care services in the United States. The U.S. Congress is considering legislation that could dramatically overhaul the health care system, including the possibility of a government health care plan. We cannot predict whether any such reforms will ultimately be adopted or the impact that such reforms may have on the demand or payment for our services. Because our Attain IVF programs are self-pay programs for patients that do not have insurance coverage for fertility treatments, health care reform that increases insurance coverage for fertility treatments could lead to a decrease in demand for our Attain IVF programs.

We face competition from existing providers, as well as new providers entering our markets.

Our business divisions operate in highly competitive areas. Our fertility centers compete with national, regional and local physician practice fertility centers, hospitals and university medical centers, some of which have programs that compete with our Attain IVF programs. Our fertility centers may also compete with fertility centers located outside of the United States, due to the self-pay nature of IVF treatment. Our vein clinics compete with other vein care clinic providers, dermatologist and surgical clinics that provide ELT and sclerotherapy as an ancillary offering, vascular surgeons and interventional radiologists. Barriers to entry in the vein care industry are low. New health care providers

that enter our markets impact our market share, patient volume and growth rates. Increased competitive pressures require us to commit resources to marketing efforts, which impacts our margins and profitability. There can be no assurance that our fertility centers or vein clinics will be able to compete effectively with existing providers in our markets or that new competitors will not enter into our markets. These existing and new competitors may have greater financial and other resources than we or our fertility centers or vein clinics do. Increased competition could also make it more difficult for us to expand our business by entering into new contracts with fertility centers or opening new vein clinics.

The development of alternative treatments could diminish demand for our services.

The fertility and vein care industries are dynamic, and new, technologically intensive treatments are constantly under development. New treatments that are more effective or provide better reimbursement could decrease patient demand or profitability for the treatments that our fertility centers or vein clinics currently offer. If our fertility centers or vein clinics do not adopt new treatments as they are developed, patients could seek treatment elsewhere.

If we are found not to be in compliance with applicable laws and regulations, we could be subject to significant fines or penalties, be forced to curtail certain of our operations or rearrange material agreements to our detriment.

We, and each of our fertility centers and vein clinics, are subject to numerous federal and state laws and regulations, including, but not limited to, federal and state anti-kickback laws, controlled substances laws, the federal Stark law and state self-referral laws, false claims laws, the Health Insurance Portability and Accountability Act of 1996 (“HIPAA”), Medicare and Medicaid regulations and laws regulating the business of insurance. These laws and regulations are extremely complex and could be subject to various interpretations. Our fertility centers and vein clinics are also subject to these statutes, but we do not oversee, nor are we responsible for, their compliance with these laws. Many aspects of our business, to date, have not been the subject of federal or state regulatory review and we, and any of our fertility centers or vein clinics, may not have been in compliance at all times with all applicable laws and regulations. If we, or our fertility centers or vein clinics, are found by a court or regulatory authority to have violated any applicable laws or regulations, we could be subject to significant fines or penalties or be forced to curtail certain of our operations.

Further, the laws of many states prohibit physicians from splitting fees with non-physicians, or other physicians, and prohibit non-physician entities from practicing medicine. These laws vary from state to state and are enforced by the courts and by regulatory authorities with broad discretion. Many aspects of our business, to date, have not been the subject of judicial or regulatory interpretation; thus, a review of our business by courts or regulatory authorities may result in determinations that could adversely affect our operations. In addition, the health care regulatory environment could change so as to restrict our existing operations or their expansion. State corporate practice of medicine laws may be interpreted as prohibiting corporations or associations from exercising control over physicians or employing nurse practitioners or physician assistants and may prohibit physicians from practicing medicine in partnership with, or as employees of, any person not licensed to practice medicine.

State regulators may seek to challenge the arrangements that we have with our fertility centers and vein clinics. A determination in any state that we are engaged in the corporate practice of medicine or any unlawful fee-splitting arrangement could render any management agreement between us and a practice located in such state unenforceable or subject to modification, which could have an adverse effect on our financial condition and results of operations.

Regulatory authorities or other parties may assert that we are or a practice is engaged in the corporate practice of medicine or that the management fees paid to us by the managed practices constitute unlawful fee-splitting or the corporate practice of medicine. If such a claim were asserted successfully, we could be subject to civil and criminal penalties, managed physicians could have restrictions imposed upon their licenses to practice medicine, parts or all of our existing management agreements could be rendered unenforceable and we could be required to restructure our contractual arrangements with the managed practices, all of which could have an adverse effect on our financial condition and results of operations.

Although we view our Attain IVF programs as a guaranty or warranty of our fertility centers' performance, the Attain IVF programs have several characteristics that are present in an insurance contract. As such, an insurance regulator in a particular state may find that we have been and are engaged in the business of insurance without a license, which could subject us to criminal and civil liabilities and would subject our Attain IVF programs to substantial

regulation in that state as an insurance contract, including burdensome reserve requirements. In addition, in states that prohibit physicians from splitting professional fees with non-physicians, we could be required to restructure our Attain IVF programs if a state concluded that our Attain IVF programs constituted fee splitting because we retain a portion of the payments patients pay directly to us for their medical treatment by our fertility centers. The imposition of any such liabilities and any such changes in our method of doing business would likely reduce revenues and contribution from our Consumer Services Division.

Additionally, our management agreements with our vein clinics provide that the vein clinics will pay us a fee equal to 150% of our expenses of operating and managing the vein clinics. These fees have historically exceeded the operating margin generated by any particular vein clinic prior to payment of the management fee. Accordingly, each vein clinic only pays the portion of the management fee that is equal to the amount of revenue generated by the clinic annually up to the 150% amount. As a result, our vein clinics do not generate any net profits at year end. A state regulator could find that such a compensation model is actually based on a percentage of the revenue of a particular vein clinic or that our management fee is not commensurate with the services we provide, in which case our management agreements would be violating fee-splitting laws of certain states where we operate vein clinics. We could be forced to restructure the fee structure under the management agreements to our material financial detriment or the providers affiliated with our vein clinics who have been found to violate the fee-splitting statutes or regulations may be subject to disciplinary action or criminal sanctions, which could lead to the closure of one or more of our vein clinics.

Our arrangements with our fertility centers and vein clinics may trigger the application of federal and various state franchise laws. We have never sought to comply with any such franchise laws, nor have we ever sought any exemptions from such laws. The U.S. Federal Trade Commission could bring an enforcement action against us for failure to comply with federal franchise laws and could impose significant fines against us, order us to pay restitution to the fertility centers and vein clinics that are found to be franchisees (and the physicians that own or operate them) and/or seek criminal sanctions against us. Under the laws of certain of the states in which we operate, the physicians that own or operate our fertility centers and vein clinics may bring private causes of actions against us for violating such laws. In many of these jurisdictions, in addition to a judgment for actual damages, a court could award the physicians rescission, attorney's fees and costs and treble damages. Additionally, we could be subject to fines and criminal sanctions. Even if we were to comply with these federal and state franchise laws, we would still be potentially liable for prior violations that occurred prior to the time we came into compliance with such laws.

New or enhanced laws and regulations affecting the fertility industry could increase our costs of compliance and force us to alter certain of our operations.

A number of high profile events have occurred recently related to ART and fertility practices generally, such as the implantation of a greater than recommended number of embryos, resulting in extraordinarily high-order multiple births, or the implantation of incorrect patient embryos. Federal and state regulators may more carefully scrutinize the fertility industry as a result of these events, and may adopt more stringent laws and regulations that could increase our compliance costs or force us to alter certain of our operations.

We and our Partner fertility centers and vein clinics may not have sufficient liability insurance to cover potential claims.



The medical procedures performed by physicians and other medical personnel in our network of fertility centers and vein clinics can involve significant complications, including genetically defective births, embryo loss and patient death. We are likely to be, and from time to time have been, named as a party in legal proceedings involving medical malpractice or other injuries that occur at one of our fertility centers or vein clinics, particularly in those fertility centers where we provide the services of a physician assistant or nurse practitioner. A successful malpractice claim could exceed the limits of insurance that we maintain, in which case we would have to fund any settlement in excess of our insurance coverage. We also maintain medical malpractice insurance coverage for our Partner fertility centers and vein clinics, and a successful malpractice claim against one of those centers or clinics in excess of the coverage we maintain for them would adversely affect the revenues we derive from those centers and clinics. In addition, the captive insurance company that provides a portion of our insurance coverage does not maintain reserves in amounts that would be required of other, larger insurers, and therefore may not have adequate capital to fund a claim against us or the Partner fertility centers covered by the captive insurance company. A malpractice claim, whether or not successful, could be costly to defend, could consume management resources and could adversely affect our reputation and business and the reputations and businesses of our Partner fertility centers and vein clinics. We also cannot assure you that we or our Partner fertility centers or vein clinics will be able to obtain insurance coverage in the future on commercially reasonable terms, or at all.

Our success depends on retaining key members of our management team.

The success of our business strategy depends on the continued contribution of key members of our management team. The loss of key members of this team could disrupt our growth plans and our ability to implement our business strategy.

We rely on a limited number of third-party vendors for medicine and supplies.

Our fertility centers and vein clinics rely on a limited number of third-party vendors that produce medications and supplies vital to patient treatment, such as AngioDynamics, Inc., which provides the only U.S. Food and Drug Administration approved solution used in sclerotherapy. If any of these vendors were to experience a supply shortage or cease doing business, and we were unable to find an alternative third-party vendor, we might not be able to properly serve our patients.

Our credit agreement contains covenants that impose restrictions on us that may limit our operating flexibility, prevent us from entering into extraordinary transactions that benefit our stockholders and limit our growth.

Our credit agreement contains covenants that restrict our flexibility to conduct business. These covenants prohibit or limit, among other things:

- the payment of dividends to our stockholders;
- the incurrence of additional indebtedness;
- the making of certain types of restricted payments and investments;
- sales of assets; and
- consolidations, mergers and transfers of all or substantially all of our assets.

The credit agreement also requires that we maintain certain leverage and fixed charge ratios and minimum levels of earnings before interest, taxes, depreciation and amortization. Our failure to comply with any of these covenants could cause the lenders to declare a default and accelerate amounts due to them under the credit agreement.

In addition, our credit agreement places certain restrictions on our ability to acquire the business, assets or capital stock of fertility centers. For example, our credit agreement prevents us from acquiring a fertility center for a purchase price in excess of \$5.5 million (increasing to \$6.0 million after August 31, 2010) without the prior written consent of our lender. In addition, our credit agreement prevents us from making acquisitions of fertility centers that aggregate in excess of \$11 million for the period from August 1, 2009 through July 31, 2010, or that exceed \$12 million for the period after August 1, 2010. If we identify fertility centers that we want to acquire in excess of limits in our credit agreement and do not obtain the consent of our lender to those acquisitions, we may not be able to execute on our

strategy.

Our failure to maintain effective internal control over financial reporting could lead to inaccuracies in our reported financial results.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected. If our independent registered public accounting firm were to determine that a significant deficiency were to exist, or if we were otherwise unable to achieve and maintain effective internal controls on a timely basis, management would not be able to conclude that we have effective internal control over financial reporting for purposes of Section 404 of the Sarbanes-Oxley Act of 2002. In addition, our independent registered public accounting firm

26

---

would not be able to certify as to the effectiveness of our internal control over financial reporting. Moreover, any failure to establish and maintain effective systems of internal control and procedures may impair our ability to accurately report our financial results. Such failures and the reporting that our system of internal controls over financial reporting was not effective could result in a restatement of our financial statements and cause investors to lose confidence in the reliability of our financial statements, which could result in a decline in our stock price.

We may not have adequate protection for our intellectual property rights.

Trade secrets and other proprietary information not protected by patents are critical to our business. Our sole means of protecting this information is to utilize confidentiality agreements with employees, third parties and consultants. If these agreements are breached, another entity could obtain our trade secrets and proprietary information and attempt to replicate our business model, which could have an adverse effect on our business.

We could be subject to additional income tax liabilities.

We are subject to income taxes in various states within the United States. Judgment is often required in evaluating our provision for income taxes. During the ordinary course of business, there are certain transactions for which the ultimate tax determination is uncertain. For example, certain taxing authorities may take the position that we are providing services in jurisdictions where our Partner fertility centers operate. The final determination of tax audits and any related litigation could be materially different from our historical income tax provisions and accruals. The results of an audit or litigation could have a material effect on our operating results or cash flows.

ITEM 1B. Unresolved Staff Comments

None.

ITEM 2. Properties

Our headquarters and executive offices are located in Purchase, New York, where we occupy approximately 18,500 square feet under a lease expiring in 2012. Future lease payments will approximate \$51,100 per month.

We also lease or sublease locations for our fertility centers and vein clinics. Costs associated with the fertility agreements are reimbursed to us as part of our fee agreement with the applicable clinic whereas costs associated with vein clinic locations are not reimbursed.

We believe that our executive offices and the space occupied by our clinics are adequate for our operations.

ITEM 3. Legal Proceedings

From time to time, we and our Partner fertility centers and vein clinics and their physicians are parties to legal proceedings in the ordinary course of business. We are exposed to claims of professional negligence based on services performed by our employees, including physician assistants and nurse practitioners, we well as based on our relationships with physicians providing treatments at our Partner fertility centers and vein clinics. None of these proceedings is expected to have a material adverse effect on our financial position, results of operations or cash flow.

ITEM 4. Reserved

27

---

## PART II

## ITEM 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Our common stock is traded on the NASDAQ Global Market under the symbol "INMD". The following table sets forth the high and low closing sales price for our common stock, as reported on the NASDAQ Global Market.

|               | Common Stock |         |
|---------------|--------------|---------|
|               | High         | Low     |
| 2009          |              |         |
| F o u r t h   |              |         |
| Quarter       | \$ 9.37      | \$ 7.95 |
| Third Quarter | \$ 10.25     | \$ 7.03 |
| S e c o n d   |              |         |
| Quarter       | \$ 7.99      | \$ 5.81 |
| First Quarter | \$ 7.45      | \$ 5.60 |
| 2008          |              |         |
| F o u r t h   |              |         |
| Quarter       | \$ 6.97      | \$ 4.80 |
| Third Quarter | \$ 8.17      | \$ 6.01 |
| S e c o n d   |              |         |
| Quarter       | \$ 10.23     | \$ 7.07 |
| First Quarter | \$ 11.95     | \$ 8.50 |

On March 4, 2010, there were approximately 111 holders of record of the Common Stock and approximately 926 beneficial owners of shares registered in nominee or street name.

## Dividend Policy

We have not paid cash dividends on our common stock during the last two fiscal years, and we currently anticipate retaining all available funds for use in the operation and expansion of the business. Therefore, we do not anticipate paying any cash dividends on our common stock in the foreseeable future.

## Securities Authorized for Issuance Under Equity Compensation Plans

We have three stock option plans which have been approved by our shareholders. The following table sets forth certain information relative to these stock option plans.

| Plan Category | Number of securities to be issued upon exercise of outstanding options | Weighted average exercise price of outstanding options | Number of securities remaining available for future issuance under equity compensation |
|---------------|--|--|--|
|---------------|--|--|--|

|  | (a)           | (b)           | plans<br>(excluding<br>securities<br>reflected in<br>column (a)<br>(c) |
|--|---------------|---------------|--|
| Equity compensation plans approved by security holders     | 205,685       | \$ 6.20       | 464,933  |
| Equity compensation plans not approved by security holders | $\frac{3}{4}$ | $\frac{3}{4}$ | $\frac{3}{4}$  |
| Total  | 205,685       | \$ 6.20       | 464,933  |

During 2009, 2008 and 2007, we issued approximately 142,000, 99,000 and 78,000 shares, respectively, of restricted common stock as deferred compensation to several of our officers and directors with an aggregate value of \$978,000, \$889,000 and \$956,000 respectively. These shares were valued at their fair value on the date of grant, and are amortized to expense over their vesting period, which approximates the service period.

During 2008, we also issued approximately 128,000 incentive stock options to certain members of our management team. These options have a ten year life, vest over four years and had a fair value at date of grant of approximately \$741,000.

During 2007, we issued 1,628,907 shares respectively, of Common Stock as a stock split effected in the form of a stock dividend to our then current stockholders. The additional shares represent splits at 25% for each year. The issuance of these shares had no direct financial impact on our results of operations or financial position and did not alter the market capitalization of our common shares outstanding. All earnings per share amounts were restated to reflect the splits.

In 2007, the Company issued an aggregate of 336,700 shares of unregistered restricted shares of Common Stock in reliance of Section 4(2) of the Securities Act of 1933 to Kush K. Agarwal and Brian D. McDonagh in connection with the Company's acquisition of Vein Clinics of America, Inc. on August 8, 2007. These shares had a market value of \$4 million on the date of issuance.



## Performance Graph

The following graph compares the cumulative 5-year total return provided to shareholders on IntegraMed America, Inc.'s common stock relative to the cumulative total returns of the NASDAQ Composite index and the NASDAQ Health Services index. An investment of \$100 (with reinvestment of all dividends) is assumed to have been made in our common stock and in each of the indexes on December 31, 2004 and its relative performance is tracked through December 31, 2009.

|                             | 12/04  | 12/05  | 12/06  | 12/07  | 12/08  | 12/09  |
|-----------------------------|--------|--------|--------|--------|--------|--------|
| IntegraMed America,<br>Inc. | 100.00 | 147.10 | 209.01 | 199.64 | 117.18 | 137.31 |
| NASDAQ Composite            | 100.00 | 101.33 | 114.01 | 123.71 | 73.11  | 105.61 |
| NASDAQ Health<br>Services   | 100.00 | 106.30 | 112.25 | 113.33 | 79.24  | 91.44  |

The stock price performance included in this graph is not necessarily indicative of future stock price performance.

## ITEM 6. Selected Financial Data -

The following selected financial data (for the years ended December 31, 2009, 2008, 2007, 2006, and 2005) are derived from our consolidated financial statements and should be read in conjunction with the financial statements, related notes, and other financial information included elsewhere in this Annual Report on Form 10-K. Financial information for our Vein Clinics division is included only for the period subsequent to its August 8, 2007 acquisition. Earnings per share and average share values for the years 2006, 2005, and 2004 have been restated to reflect the 25% stock split effected in the form of a stock dividend declared in March 2007, the 25% stock split effected in the form of a stock dividend declared in May 2006, and the 30% stock split effected in the form of a stock dividend declared in May 2005.

## Statement of Operations Data:

|                                       | Year Ended December 31,                  |           |           |           |           |
|---------------------------------------|--|-----------|-----------|-----------|-----------|
|                                       | 2009                                     | 2008      | 2007      | 2006      | 2005      |
|                                       | (in thousands, except per share amounts) |           |           |           |           |
| Revenues, net                         | \$216,760                                | \$198,153 | \$151,822 | \$126,320 | \$128,961 |
| Costs of services incurred            | 195,870                                  | 179,867   | 136,699   | 113,778   | 116,396   |
| Contribution                          | 20,890                                   | 18,286    | 15,123    | 12,542    | 12,565    |
| General and administrative expenses   | 12,155                                   | 10,654    | 10,537    | 9,380     | 9,973     |
| Total other (income) expense, net     | 910                                      | 1,180     | (120 )    | (378 )    | (192 )    |
| Income before taxes                   | 7,825                                    | 6,452     | 4,706     | 3,540     | 2,784     |
| Provision for income taxes            | 3,331                                    | 2,537     | 1,662     | 470       | 1,053     |
| Net income applicable to Common Stock | \$4,494                                  | \$3,915   | \$3,044   | \$3,070   | \$1,731   |
| Basic EPS                             | \$0.51                                   | \$0.45    | \$0.37    | \$0.38    | \$0.21    |
| Diluted EPS                           | \$0.51                                   | \$0.45    | \$0.36    | \$0.37    | \$0.21    |
| Weighted average shares - basic       | 8,773                                    | 8,618     | 8,310     | 8,090     | 8,090     |
| Weighted average shares - diluted     | 8,834                                    | 8,691     | 8,410     | 8,194     | 8,194     |

## Balance Sheet Data:

|   | December 31,   |            |            |          |           |
|---|----------------|------------|------------|----------|-----------|
|   | 2009           | 2008       | 2007       | 2006     | 2005      |
|   | (in thousands) |            |            |          |           |
| Working capital (1)                     | \$(2,703 )     | \$(2,447 ) | \$(3,435 ) | \$11,685 | \$6,148   |
| Total assets                            | 124,309        | 121,441    | 114,171    | 76,323   | 67,190    |
| Total indebtedness                      | 26,166         | 30,219     | 25,460     | 8,774    | 10,147    |
| Retained Earnings (Accumulated deficit) | 2,314          | (2,180 )   | (6,095 )   | (9,139 ) | (12,209 ) |
| Total shareholders' equity              | 58,193         | 52,264     | 47,634     | 40,178   | 36,298    |

- (1) Represents current assets less current liabilities.

31

---

## ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis should be read in conjunction with the historical consolidated financial statements and related notes and the other financial information appearing elsewhere in this report. This discussion and analysis contains forward-looking statements that involve risks, uncertainties and assumptions. Our actual results and timing of events could differ materially from those anticipated in the forward-looking statements as a result of many factors, including those discussed under the caption "Risk Factors" and elsewhere in this report.

### Forward Looking Statements

This Form 10-K contains certain forward-looking statements regarding events and/or anticipated results within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, the attainment of which involves various risks and uncertainties. Forward-looking statements may be identified by the use of forward-looking terminology such as, "may", "will", "expect", "believe", "estimate", "anticipate", "continue", or similar terms, variations of those terms or the negative of those terms. Our actual results may differ materially from those described in these forward-looking statements due to the following factors: our ability to acquire additional Fertility Partner agreements or open additional vein clinics, our ability to raise additional debt and/or equity capital to finance future growth, the loss of significant Partner agreement(s), the profitability or lack thereof at fertility centers or vein clinics serviced by us, increases in overhead due to expansion, the exclusion of fertility services or vein care from insurance coverage, government laws and regulation regarding health care, changes in managed care contracting, the timely development of and acceptance of new fertility or vein treatment technologies and techniques. We are under no obligation (and expressly disclaim any such obligation) to update or alter any forward-looking statements whether as a result of new information, future events or otherwise.

### Overview

We manage highly specialized outpatient centers in emerging, technology-based, niche medical markets. Currently, we are a leading manager of fertility centers and vein clinics in the United States. We provide services and products through our three operating divisions (Fertility Centers, Consumer Services and Vein Clinics) and shared support services for providers through our corporate offices. Each of our operating divisions is presented as a separate segment for financial reporting purposes.

Our Fertility Centers Division is a provider network of 14 contracted fertility centers, referred to as our Partner Program, serving 16 metropolitan markets across the United States. We offer products and services to these providers designed to support the fertility center's growth. All fertility Partners also have full access to our Consumer Services Division offerings. The division also sponsors a Council of Physicians and Scientists for fertility providers. Physicians affiliated with our Partner fertility centers obtain a portion of their malpractice insurance through ARTIC — Assisted Reproductive Technology Insurance Company, a captive insurance company which we helped organize in 2005.

Our Consumer Services Division offers our Attain IVF programs to fertility patients. The division's Attain IVF programs are designed to make the treatment process easier and more affordable for patients. Currently, this division maintains a contracted network of 25 independent fertility centers (22 as of December 31, 2008) under its Affiliate Program, which is designed to distribute the division's products and services to a wider group of patients than those

serviced by our Partner locations.

Our Vein Clinics Division began operations on August 8, 2007, with the purchase of Vein Clinics of America, Inc. (“VCA”), a company that had been in business since 1981. The Vein Clinics Division currently manages a network of 34 clinics (32 as of December 31, 2008) located in 13 states, which specialize in the treatment of vein disease and other vein disorders.

The primary elements of our business strategy include:

- Making selective contract acquisitions of Partner fertility centers;
- Expanding our network of Affiliate fertility centers;
- Developing de novo vein clinics;
- Increasing the total number of patients treated;
- Increasing the penetration of our Attain IVF programs; and
- Continuing to improve operating efficiencies.

#### Major Events Impacting Financial Condition and Results of Operations

##### Restatement Of Revenue Recognition For Attain IVF Refund Program:

The following information is presented here for historical reference and does not appear in the financial statements in the 2009 Form 10-K as this information has been previously presented on Form 10-K Amendment No. 3 for 2008 filed February 3, 2010 and on Form S-1 Amendment No. 2 filed February 8, 2010. These restatements were the result of a material weakness in internal control over financial reporting as of December 31, 2008. We have remediated this material weakness.

##### Restatement No. 2 – The Correction of an Error

On October 28, 2009, management concluded and subsequently reported to the audit committee of our board of directors that our audited consolidated financial statements as of and for the years ended December 31, 2006, 2007, and 2008 should no longer be relied upon and will be restated due to an understatement in revenue recognized in connection with its Attain IVF Refund Program.

We had previously restated (see Restatement No. 1- Correction of an Error in Revenue Recognition Policy for the Attain IVF Refund Program below) certain financial statements after determining that they could not be relied upon. Specifically, we restated our prior financial statements with respect to the correction of an error in the timing of revenue and profit recognition of \$3,477,000 of the revenue related to our Attain IVF Refund Program within our Consumer Services Division for the years 2001 through 2008. That restatement did not impact the cash flows from operations of this program or the ultimate profits to be recognized, only the timing of the revenue and profit recognition.

Subsequent to Restatement No. 1, we developed, programmed and tested a new patient management and revenue recognition system for our Attain IVF Refund Program. The new system recently reached sufficient operating proficiency to allow input of the patient information related to our Attain IVF Refund Program. As a result, we identified that the deferred revenue amount of \$3,477,000, related to the years 2001 through 2008, that had been previously restated should have been only \$822,000. We determined that while the previous system properly accounted for the recognition of the proportional fair value revenue related to the non-refundable portion of the patient

fee (which was the subject of a comment and review process by the Staff of the Division of Corporation Finance of the Securities and Exchange Commission (SEC)), it assumed all patients would either achieve pregnancy or utilize all services available to them under the program. It is a fact that most of the patients that seek a refund, do so prior to utilizing all services available under the program. As a result, our revenue recognition model failed to recognize as revenue the remaining deferred revenue portion of the non-refundable fee on that class of patients.

The change in our Consolidated Balance Sheet and Consolidated Statement of Operations as of and for the twelve months ended December 31, 2008 and 2007 related to Restatement No. 2 is presented below (000's, except per share amounts):

|   | Twelve Months Ending<br>December 31, |            |
|---|--------------------------------------|------------|
|   | 2008                                 | 2007       |
| Revenue recognized from prior period              | \$ 750                               | \$ 1,406   |
| Revenue deferred to future period                 | 0                                    | (750)      |
| Net change in period revenue                      | \$ 750                               | \$ 656     |
| Revenue as reported                               | \$ 197,403                           | \$ 151,166 |
| Net change in reported revenue                    | 750                                  | 656        |
| Revenue as restated                               | \$ 198,153                           | \$ 151,822 |
| Income before income taxes as reported            | \$ 5,715                             | \$ 4,062   |
| Net change in reported revenue                    | 750                                  | 656        |
| Net change in reserve for medical costs           | (13)                                 | (12)       |
| Income before income taxes as restated            | \$ 6,452                             | \$ 4,706   |
| Income tax provision as reported                  | \$ 2,227                             | \$ 1,391   |
| Net change in income taxes from above adjustments | 310                                  | 271        |
| Income tax provision as                           | \$ 2,537                             | \$ 1,662   |



restated

|                              |    |       |    |       |
|------------------------------|----|-------|----|-------|
| Net Income as reported       | \$ | 3,488 | \$ | 2,670 |
| Summary of above adjustments |    | 427   |    | 374   |
| Net income as restated       | \$ | 3,915 | \$ | 3,044 |

|   |    |      |    |      |
|---|----|------|----|------|
| Diluted earnings per share as reported              | \$ | 0.40 | \$ | 0.32 |
| Change in earnings per share from above adjustments | \$ | 0.05 | \$ | 0.04 |
| Diluted earnings per share as restated              | \$ | 0.45 | \$ | 0.36 |

|   |    |         |    |         |
|---|----|---------|----|---------|
| Current liabilities as reported                         | \$ | 51,126  | \$ | 44,005  |
| Cumulative effect of restatement on current liabilities |    | (1,513) |    | (1,086) |
| Current liabilities as restated                         | \$ | 49,613  | \$ | 42,919  |

|   |    |        |    |        |
|---|----|--------|----|--------|
| Shareholders Equity as reported                         | \$ | 50,753 | \$ | 46,549 |
| Cumulative effect of restatement on Shareholders Equity |    | 1,511  |    | 1,085  |
| Shareholders Equity as restated                         | \$ | 52,264 | \$ | 47,634 |

There was no change to cash flow as a result of this restatement.

## Restatement No. 1 – Correction of an Error in Revenue Recognition Policy for the Attain IVF Program.

The accompanying 2008 and 2007 consolidated financial statements have been restated to reflect the correction of an error in the revenue recognition policy for our Attain IVF Refund Program. Our previous revenue recognition policy had generally recognized the non-refundable patient fees (generally 30% of the contract amount) as revenue upon the completion of the first treatment cycle and we now recognize the non-refundable fees based on the relationship of the relative fair value of each treatment to the total fair value of the treatment package available to each patient. We also recognize a “warranty reserve” representing the estimated cost of services to be provided in the event a qualified patient miscarries. This restatement does not impact the cash flows from the operations of this program or the ultimate profits to be recognized, only the timing of the revenue recognition for a portion of the fees that we collect from our customers.

The impact of the correction of the error in the timing of revenue recognition for Restatement No. 1 only, is as follows:

|   | 2008       | 2007       |
|---|------------|------------|
| Revenue as reported                               | \$ 198,084 | \$ 151,998 |
| Net Change in reported revenue                    | (681)      | (832)      |
| Revenue as restated                               | \$ 197,403 | \$ 151,166 |
| Income before income taxes as reported            | \$ 6,454   | \$ 4,952   |
| Net change in reported revenue                    | (681)      | (832)      |
| Net change in reserve for medical costs           | (58)       | (58)       |
| Income before income taxes as restated            | \$ 5,715   | \$ 4,062   |
| Income tax provision as reported                  | \$ 2,514   | \$ 1,695   |
| Net change in income taxes from above adjustments | (287)      | (304)      |
| Income tax provision as restated                  | \$ 2,227   | \$ 1,391   |
| Net income as reported                            | \$ 3,940   | \$ 3,257   |

|                                    |          |          |
|------------------------------------|----------|----------|
| Summary of<br>above<br>adjustments | (452)    | (586)    |
| Net income as<br>restated          | \$ 3,488 | \$ 2,671 |

|  |         |         |
|--|---------|---------|
| Diluted earnings<br>per share as<br>reported                 | \$ 0.45 | \$ 0.39 |
| Change in<br>earnings per<br>share from above<br>adjustments | (0.05)  | (0.07)  |
| Diluted earnings<br>per share as<br>restated                 | \$ 0.40 | \$ 0.32 |

|  |           |           |
|--|-----------|-----------|
| Current liabilities<br>as reported                       | \$ 47,329 | \$ 40,946 |
| Cumulative<br>effect of<br>restatement on<br>liabilities | 3,797     | 3,059     |
| Current liabilities<br>as restated                       | \$ 51,126 | \$ 44,005 |

|  |           |           |
|--|-----------|-----------|
| Shareholders'<br>Equity as<br>reported                               | \$ 53,158 | \$ 48,503 |
| Cumulative<br>effect of<br>restatement<br>on Shareholders'<br>Equity | (2,405)   | (1,954)   |
| Shareholders'<br>Equity as<br>restated                               | \$ 50,753 | \$ 46,549 |

#### The Cumulative Impact of Both Restatements

The cumulative effect of the corrections of errors is to decrease net income in 2008 and 2007 by (\$25,000) and (\$213,000), respectively. The change in our financial statements for the years ended December 31, 2008 and 2007 for the effects of both restatements is illustrated below (000's).

|  | Twelve Months Ending<br>December 31, |            |
|--|--------------------------------------|------------|
|  | 2008                                 | 2007       |
| Net Revenue as initially recognized from prior period, first restatement | \$ 2,796                             | \$ 1,964   |
| Revenue deferred to future period, first restatement                     | (3,477)                              | (2,796)    |
| Revenue initially recognized from prior period, second restatement       | 750                                  | 1,406      |
| Revenue deferred to future period, second restatement                    | —                                    | (750)      |
| Net change in period revenue   | \$ 69                                | \$ (176)   |
| Revenue as initially reported  | \$ 198,084                           | \$ 151,998 |
| Net change in reported revenue, first restatement                        | (681)                                | (832)      |
| Net change in reported revenue, second restatement                       | 750                                  | 656        |
| Revenue as restated  | \$ 198,153                           | \$ 151,822 |
| Income before income taxes as initially reported                         | \$ 6,454                             | \$ 4,952   |
| Net change in reported revenue, first restatement                        | (681)                                | (832)      |
| Net change in reserve for medical costs, first restatement               | (58)                                 | (58)       |
| Net change in reported revenue, second restatement                       | 750                                  | 656        |
| Net change in reserve for medical costs, second restatement              | (13)                                 | (12)       |
| Income before income taxes as restated                                   | \$ 6,452                             | \$ 4,706   |
| Income tax provision as initially reported                               | \$ 2,514                             | \$ 1,695   |
| Net change in income taxes from above adjustments, first restatement     | (287)                                | (304)      |
| Net change in income taxes from above adjustments, second restatement    | 310                                  | 271        |
| Income tax provision as restated   | \$ 2,537                             | \$ 1,662   |
| Net income as initially reported   | \$ 3,940                             | \$ 3,257   |
| Summary of above adjustments, first restatement                          | (452)                                | (586)      |
|  | 427                                  | 373        |

Summary of above adjustments,  
second restatement

|                        |    |       |    |       |
|------------------------|----|-------|----|-------|
| Net income as restated | \$ | 3,915 | \$ | 3,044 |
|------------------------|----|-------|----|-------|

|  |    |      |    |      |
|--|----|------|----|------|
| Diluted earnings per share as initially reported | \$ | 0.45 | \$ | 0.39 |
|--|----|------|----|------|

|  |  |        |  |        |
|--|--|--------|--|--------|
| Change in Earnings per share from above adjustments, first restatement |  | (0.05) |  | (0.07) |
|--|--|--------|--|--------|

|   |  |      |  |      |
|---|--|------|--|------|
| Change in earnings per share from above adjustments, second restatement |  | 0.05 |  | 0.04 |
|---|--|------|--|------|

|  |    |      |    |      |
|--|----|------|----|------|
| Diluted earnings per share as restated | \$ | 0.45 | \$ | 0.36 |
|--|----|------|----|------|

|   |    |        |    |        |
|---|----|--------|----|--------|
| Current liabilities as initially reported | \$ | 47,329 | \$ | 40,946 |
|---|----|--------|----|--------|

|  |  |       |  |       |
|--|--|-------|--|-------|
| Cumulative effect of restatement on current liabilities, first restatement |  | 3,797 |  | 3,059 |
|--|--|-------|--|-------|

|   |  |         |  |         |
|---|--|---------|--|---------|
| Cumulative effect of restatement on current liabilities, second restatement |  | (1,513) |  | (1,086) |
|---|--|---------|--|---------|

|                                 |    |        |    |        |
|---------------------------------|----|--------|----|--------|
| Current liabilities as restated | \$ | 49,613 | \$ | 42,919 |
|---------------------------------|----|--------|----|--------|

|   |    |        |    |        |
|---|----|--------|----|--------|
| Shareholders Equity as initially reported | \$ | 53,158 | \$ | 48,503 |
|---|----|--------|----|--------|

|  |  |         |  |         |
|--|--|---------|--|---------|
| Cumulative effect of restatement on Shareholders Equity, first restatement |  | (2,405) |  | (1,954) |
|--|--|---------|--|---------|

|   |  |       |  |       |
|---|--|-------|--|-------|
| Cumulative effect of restatement on Shareholders Equity, second restatement |  | 1,511 |  | 1,085 |
|---|--|-------|--|-------|

|                                 |    |        |    |        |
|---------------------------------|----|--------|----|--------|
| Shareholders Equity as restated | \$ | 52,264 | \$ | 47,634 |
|---------------------------------|----|--------|----|--------|

Our new revenue recognition policy, as more fully explained in Note 2 to our Form 10-K – “Summary of Significant Accounting Policies” changes the timing of revenue recognition for non-refundable fees, and it aligns it more closely to the underlying treatment cycles delivered to the patients.

The financial statements, schedules and related footnotes reflect included herein reflect these restatements.

## 2009

On December 1, 2009, we acquired the rights to supply a complete range of business, marketing and facility services to three new Partner fertility centers in the western United States; the Idaho Center for Reproductive Medicine, the Nevada Center for Reproductive Medicine and the Utah Fertility Center, based in Boise, Idaho, Reno, Nevada and Provo, Utah respectively. The Idaho and Nevada fertility centers are established centers with the Utah center scheduled to begin seeing patients in early 2010. Under the terms of these 25-year agreements, our service fees are comprised of a fixed percentage of revenues, reimbursed costs of services, and an additional fixed percentage of each center's earnings. We also committed up to \$1.0 million to fund any necessary capital needs of the practices.

On October 28, 2009, management concluded and subsequently reported to the audit committee of our board of directors that our audited consolidated financial statements as of December 31, 2007 and 2008 and for the years ended December 31, 2006, 2007 and 2008 should no longer be relied upon and should be restated for the correction of errors due to an understatement in revenue recognized in connection with our Attain IVF Refund Program (formerly our Shared Risk Refund Program). As a result, we restated our audited consolidated financial statements as of December 31, 2007 and 2008 and for the years ended December 31, 2006, 2007 and 2008 with respect to the revenue recognized for our Attain IVF Refund Program within our Consumer Services Division. The financial data included in this Form 10-K reflects this restatement.

On April 20, 2009, we announced the opening of a new vein clinic in Cleveland, Ohio. This represents the 34th clinic in our Vein Clinics Division, our entry into the Cleveland market and the expansion of our presence in the State of Ohio.

On April 1, 2009, we elected to exercise the option contained in our business service agreement with Arizona Reproductive Medicine Specialists, based in Phoenix, Arizona, and expand our service offerings from a limited range of services to those offered to our other fertility Partners.

On January 20, 2009, we announced the opening of a new vein clinic in Cincinnati, Ohio. This represents the 33rd clinic in our Vein Clinics Division and our first entry into the State of Ohio and the Cincinnati market.

## 2008

From June 2008 through March 2009, our 2007 annual and our 2008 periodic interim Securities and Exchange Commission reports were the subject of a standard comment and review process by the Staff of the Division of Corporation Finance of the Securities and Exchange Commission. The application of generally accepted accounting principles to our Attain IVF Refund Program's multiple element revenue arrangements is complex and management's interpretation of the applicable authoritative literature related to the timing of the recognition of the fair value of revenues for the non-refundable portion of the Attain IVF Refund Program fees differed from that of the Securities and Exchange Commission, which caused us to re-evaluate our revenue recognition policies. As a result, we restated our prior financial statements for the correction of an error with respect to the timing of revenue recognition for our Attain IVF Refund Program within our Consumer Services Division. Our previous revenue recognition policy had

generally recognized the non-refundable patient fees (generally 30% of the contract amount) as revenues upon the completion of the first treatment cycle. We now recognize the non-refundable fees based on the relationship of the fair value of each treatment to the total fair value of the treatment package available to each patient. We also recognize a “warranty reserve” representing the estimated cost of services to be provided in the event a qualified patient miscarries, as well as a reserve for potential refunds should a patient elect to discontinue participation in the program prior to full treatment. This restatement does not impact our cash flows from operations or the ultimate profits from our Attain IVF Refund Program, only the timing of the revenue recognition for the non-refundable portion of the Attain IVF Refund Program fees paid by patients. The financial data included in this Form 10-K reflects this restatement.



On December 17, 2008, we announced the opening of a new vein clinic in Skokie, Illinois. This clinic represents our ninth vein care clinic in the greater Chicago metropolitan area and benefits from the operational and marketing leverage we have developed in that market.

On December 8, 2008, we announced the opening of a new vein clinic in Monroeville, Pennsylvania. This clinic is our first vein clinic in Pennsylvania and is designed to provide state-of-the-art vein care to patients in the greater Pittsburgh area.

On July 9, 2008, we entered into a business services agreement to provide discrete business services to Arizona Reproductive Medicine Specialists, based in Phoenix, Arizona. Under the terms of this 25-year agreement, our service fees were initially comprised of a fixed percentage of the fertility practice's net revenues. We also had the exclusive option, which we exercised on April 1, 2009, at any point during the life of the contract to expand our service offerings into a complete range of business, marketing and financial services. After we exercised the option on April 1, 2009, our fees also included a fixed percentage of the fertility practice's earnings.

On June 23, 2008, we announced that we entered into a new Affiliate services contract with the University of North Carolina ("UNC") School of Medicine's Department of Obstetrics and Gynecology in Chapel Hill, North Carolina. As an Affiliate, UNC School of Medicine's Department of Obstetrics and Gynecology receives distribution rights to our consumer products and services. In addition, UNC School of Medicine's Department of Obstetrics and Gynecology has the right to receive other products and services uniquely designed to support the business needs of successful, high-growth fertility centers.

On June 5, 2008, we announced the opening of a new vein clinic in Marietta, Georgia. This clinic was our fourth vein clinic in Georgia.

On April 29, 2008, we announced the opening of a new vein clinic in Alexandria, Virginia. This addition to our Vein Clinics Division provides focused vein care treatment solutions to the Washington, D.C. metropolitan area.

On April 24, 2008, we entered into a business service agreement to supply a complete range of business, marketing and facility services to Southeastern Fertility Centers, P.A., located in Mount Pleasant, South Carolina. Under the terms of this 25-year agreement, our service fees are comprised of reimbursed costs of services, a tiered percentage of revenues and an additional fixed percentage of the practice's earnings. We also committed up to \$600,000 to fund any necessary capital needs of the practice.

On April 1, 2008, we entered into an Affiliate services contract with OU Physicians Reproductive Health in Oklahoma City, Oklahoma. As a result of this agreement, OU Physicians Reproductive Health provides another opportunity for our Consumer Services Division to distribute its product offerings.

2007

On August 30, 2007, we entered into a business service agreement to supply a complete range of business, marketing and facility services to the Center for Reproductive Medicine in Orlando, Florida. The Center for Reproductive Medicine is a fertility practice comprised of four physicians. Under the terms of this 25-year agreement, our service fees are comprised of reimbursed costs of services, a tiered percentage of revenues and an additional fixed percentage of the Center for Reproductive Medicine's earnings. We also committed up to \$1.0 million to fund any necessary capital needs of the practice.

On August 8, 2007, we acquired all of the outstanding stock of VCA for a total cost of approximately \$29 million in cash and common stock. The results of VCA are included in our financial statements from the date of the acquisition.

Also on August 8, 2007, we entered into an amended credit agreement with Bank of America, N.A. (“Bank of America”). The new term loan under the amended credit agreement is in the amount of \$25 million (the proceeds of which were applied to repay our original term loan and finance, in part, the VCA transaction). Interest on the new term loan is, at our option, at the prime rate less up to 0.50% or at LIBOR plus 2.00% to 2.75%, depending upon the level of the ratio of consolidated debt to earnings before interest, taxes depreciation and amortization (“EBITDA”). The amended credit agreement also contains provisions for a revolving line of credit in the amount of \$10 million. Interest on the revolving line of credit is at the prime rate less up to 0.50% or at LIBOR plus 1.5% to 2.5%, depending on the level of the ratio of consolidated debt to EBITDA. Effective July 1, 2007, we expanded our fertility center Partner service arrangement with Shady Grove Fertility Reproductive Science Center, P.C. (“Shady Grove”) with the addition of the Fertility Center of the Greater Baltimore Medical Center (the “Center”) in Baltimore, Maryland, where we now provide a full range of business, marketing and financial services. Under the terms of this agreement, we purchased the assets of the Center from Greater Baltimore Medical Center and have committed additional resources to support further growth and development of the Center. Under the terms of this agreement, we are paid service fees comprised of reimbursed costs of services and a fixed percentage of revenues, plus an additional fixed amount of the Center’s earnings.

Effective July 1, 2007, we expanded our fertility center Partner service arrangement with Shady Grove Fertility Reproductive Science Center, P.C. (“Shady Grove”) with the addition of the Fertility Center of the Greater Baltimore Medical Center (the “Center”) in Baltimore, Maryland, where we now provide a full range of business, marketing and financial services. Under the terms of this agreement, we purchased the assets of the Center from Greater Baltimore Medical Center and have committed additional resources to support further growth and development of the Center. Under the terms of this agreement, we are paid service fees comprised of reimbursed costs of services and a fixed percentage of revenues, plus an additional fixed amount of the Center’s earnings.

On March 19, 2007, we declared a 25% common stock split effected in the form of a common stock dividend for all holders of record as of April 13, 2007. As a result of this dividend, 1,628,907 new shares of common stock were issued on the payment date of May 4, 2007. No fractional shares were issued as all fractional amounts were rounded up to the next whole share. All weighted average shares outstanding and earnings per share calculations in this Form 10-K have been restated to reflect this common stock dividend.

#### Subsequent Events

On February 12, 2010, we announced that we priced a public offering of 2,800,000 (including the over allotment) shares of common stock at a price to the public of \$7.50 per share, of which 2,300,000 shares were offered through Piper Jaffray & Co., which acted as book-running manager and Dougherty & Company LLC, which acted as co-manager; and 500,000 shares were sold directly to IAT Reinsurance Company Ltd., our largest stockholder.

Approximately \$19 million of net proceeds, after deducting underwriting discounts, commissions and estimated offering expenses, are intended to be used to accelerate the addition of new partner fertility centers, accelerate the pace of new vein clinic openings in 2010, and for general working capital and other corporate purposes. The offering closed on February 18, 2010.

On February 4, 2010, we announced the addition of Tennessee Reproductive Medicine as an affiliate and that they will begin offering our Attain™ IVF programs.

On January 12, 2010, we announced plans to open a new vein clinic in Chevy Chase, Maryland in early May 2010. This will be the 36th clinic in our Vein Clinics Division and our seventh clinic in the greater Baltimore/Washington D.C. region.

On January 8, 2010, we announced plans to open a new vein clinic in Columbia, Maryland in mid-2010. This will be the 35th clinic in our Vein Clinics Division and will add interventional radiology treatments to the full range of vein treatments provided at our existing vein clinics, enabling patients to undergo a host of additional procedures. Interventional radiology involves minimally invasive procedures performed using image guidance. Adding interventional radiology will allow this vein clinic to offer patients more high value and complex vascular procedures including uterine fibroid embolization, as well as procedures for varicoceles and pelvic congestion, among others.

## Significant Accounting Policies and Use of Estimates

Our significant accounting policies are described in Note 2 of our consolidated financial statements included elsewhere in this Form 10-K.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States, including our significant accounting policies, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. On an ongoing basis, we evaluate our estimates and assumptions, including those related to revenue recognition, allowance for uncollectible accounts and contractual allowance reserves, contingencies and income taxes. We base our estimates on historical experience and on various other assumptions that we believe are reasonable under the circumstances. The results of our analysis form the basis for making assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions, and the impact of such differences may be material to our consolidated financial statements. The most significant use of estimates and assumptions in the preparation of our consolidated financial statements relates to the determination of net revenues and accounts receivable and reserves for estimated refunds due to pregnancy losses in our Attain IVF Refund Program.

Contractual allowance and uncollectible reserve amounts are determined based on historical collection performance data and are reviewed and adjusted monthly as necessary. We make periodic estimates for pregnancy loss based upon Company specific data.

## Results of Operations

The following table shows the percentage of net revenues represented by various expenses and other income items reflected in our statements of operations for the years ended December 31, 2009, 2008 and 2007:

|                             | 2009   | 2008   | 2007   |
|-----------------------------|--------|--------|--------|
| Revenues, net:              |        |        |        |
| Fertility Centers           | 67.0%  | 69.9%  | 79.8%  |
| Consumer Services           | 9.6%   | 10.0%  | 10.8%  |
| Vein Clinics                | 23.4%  | 20.1%  | 9.4%   |
| Total revenues              | 100.0% | 100.0% | 100.0% |
| Costs of services incurred: |        |        |        |
| Fertility Centers           | 61.7%  | 64.7%  | 73.2%  |
| Consumer Services           | 7.2%   | 7.3%   | 8.1%   |
| Vein Clinics                | 21.5%  | 18.8%  | 8.7%   |
| Total costs of service      | 90.4%  | 90.8%  | 90.0%  |
| Contribution:               |        |        |        |
| Fertility Centers           | 5.3%   | 5.2%   | 6.6%   |
| Consumer Services           | 2.4%   | 2.7%   | 2.7%   |
| Vein Clinics                | 1.9%   | 1.3%   | 0.7%   |

Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

|  |       |       |       |
|--|-------|-------|-------|
| Total contribution                         | 9.6%  | 9.2%  | 10.0% |
| General and administrative expenses        | 5.6%  | 5.4%  | 6.9%  |
| Interest income                            | (.1)% | (.2)% | (.8)% |
| Interest expense                           | .5%   | .8%   | .8%   |
| Total other expenses                       | 6.0%  | 6.0%  | 6.9%  |
| Income from operations before income taxes | 3.6%  | 3.2%  | 3.1%  |
| Income tax provision                       | 1.5%  | 1.2%  | 1.1%  |
| Net income                                 | 2.1%  | 2.0%  | 2.0%  |

(1) Our Vein Clinics Division began operations on August 8, 2007 with our purchase of VCA.

Year Ended December 31, 2009 as Compared to Year Ended December 31, 2009

For the year ended December 31, 2009, total revenues of \$216.8 million increased approximately \$18.6 million, or 9.4%, from the same period in 2008. Approximately \$10.6 million of this increase was generated by our Vein Clinics Division, \$6.9 million from our Fertility Centers Division and \$1.1 million from our Consumer Services Division. The increase in revenues in each of our divisions is attributed to the following:

In our Fertility Division: The increase was the result of a \$2.8 million rise in same-center revenues as well as \$4.1 million of incremental revenues from the addition of new Partner contracts in April, July 2008 and December 2009.

In Our Consumer Division: The increase of \$1.1 million is due primarily to a combination of increased cycle volumes, slightly higher success rates in 2009 as compared to 2008.

In our Vein Clinics Division: Two new vein clinics opened during the first quarter of 2009, which, accounted for \$1.7 million of our Vein Clinics Division's increase, the five clinics opened throughout 2008 accounted for \$6.1 million of the increase with the remaining \$2.8 million generated by legacy clinics.

For the year ended December 31, 2009, contribution increased from \$18.3 million in the comparable period of 2008 to \$20.9 million in 2009, or an increase of 14.2%, driven primarily by growth in our Fertility Centers and Vein Clinics divisions.

Year Ended December 31, 2008 as Compared to Year Ended December 31, 2007

For the year ended December 31, 2008, total revenues of \$198.2 million increased approximately \$46.3 million, or 30.5%, from the year ended December 31, 2007. We experienced year-over-year organic revenue increases in both of our fertility business segments. Our Fertility Centers Division revenues increased as a result of growth within our existing medical practices, as well as the addition of two new Partner arrangements and the full year of results of a Partner added in the third quarter of 2007. Expansion continued in our Consumer Services Division, driven by the continued expansion of our Attain IVF Refund Program. In addition to growth in our two fertility segments, our performance for the year ended December 31, 2008 included full year results from our Vein Clinics Division which was purchased on August 8, 2007.

For the year ended December 31, 2008, total contribution of \$18.3 million was up approximately \$3.2 million, or 20.9%, from the year ended December 31, 2007. Increased contribution in our Fertility Centers Division in 2008 was the result of increased profitability in our platform of existing centers as well as the addition of contract acquisition related results. The continued growth of our Attain IVF Refund Program and full year results from our Vein Clinics Division were also major contributors to the improvement.

A Segment-by-Segment Discussion is Presented Below:

Fertility Centers Segment

In providing clinical care to patients, each of our Partner fertility centers generates patient revenues which we do not report in our financial statements. Although we do not consolidate the Partner fertility center practice financials with our own, these financials do directly affect our revenues.

The components of our revenues from most of the Partner fertility centers are:

- A base service fee calculated as a percentage of patient revenues as reported by the Partner fertility center (this percentage generally varies from 6% down to 3% depending on the agreement and the level of patient revenues);
- Cost of services equal to reimbursement for the expenses which we advanced to the Partner fertility center during the month (representing substantially all of the expenses incurred by the center, except physician compensation); and
- Our additional fees which represent our share of the net income of the Partner fertility center (which varies from 10% to 20% or a fixed amount depending on the underlying center, subject to limits in some circumstances).



However, our revenues from our Fertility Centers of Illinois, S.C. ("FCI") Partner fertility center are not based on this three-part structure. Rather, effective as of November 1, 2009, our revenues from FCI are generally equal to the operating expenses associated with managing FCI's medical practice plus 9.5% of such expenses. Our revenues from FCI prior to November 1, 2009 were, pursuant to our current Partner agreement with FCI, set at a fixed annual amount paid monthly.

In addition to these revenues generated from our fertility centers, we often receive miscellaneous other revenues related to providing services to medical practices. From the total of our revenues, we subtract the annual amortization of our business service rights under most agreements, which are the rights to provide business services to each of the centers.

During 2009, our Fertility Centers Division revenues increased by \$6.9 million, or 5.0%, relative to the same period in the prior year. This increase was the result of a \$2.8 million rise in same-center revenues as well as \$4.1 million of incremental revenues from the addition of new Partner contracts in April 2008, July 2008 and December 2009. These increases are net of the reduction in business at one of our top fertility centers in the Midwest as a result of termination of a contract with one of the center's third-party payors, as well as a slight moderation in demand that we believe is attributable to the prolonged recession. Contribution from this facility in 2008 was approximately \$2.3 million and this third-party payor represented approximately 20% of this contribution or approximately \$460,000.

Fertility Centers Division contribution for the year ended December 31, 2009 rose \$1.4 million, or 13.6%, from the prior year period based on a 5.0% rise in revenues. During 2009, \$0.3 million of contribution was attributable to our new Partner Fertility centers and \$1.1 million was attributable to our legacy centers. The rise in contribution, along with improved operating margins, are the result of division wide cost control measures implemented early in 2009.

Fertility Centers Division revenues in the year ended December 31, 2008 increased by \$17.4 million, or 14.3%, from the year ended December 31, 2007. This compares to an increase of \$8.3 million, or 7.4%, for the year ended December 31, 2007 versus the year ended December 31, 2006. During 2008 and 2007, growth was largely attributable to same center year-over-year growth in our network of underlying medical practices. Influencing this growth is our focus on increasing patient revenues through effective multi-faceted marketing programs, as well as our continued focus on expense management, which drives operational efficiency and higher contribution margins. Revenues for the year ended December 31, 2008 also benefited from:

- the inclusion of a new fertility Partner in Mount Pleasant, South Carolina, which contributed \$3.5 million to our net revenues from its addition in April 2008 through December 31, 2008;
- full year results from our Orlando, Florida Partner added in September 2007; and
- the full year impact from the expansion of Shady Grove into the Baltimore, Maryland market in July 2007.

In July 2008, we also entered into a 25-year contract with Arizona Reproductive Medicine Specialists, based in Phoenix, Arizona. Under the terms of this agreement, we phased in the implementation of our full suite of Partner services over time. Under this arrangement, our fees were originally calculated as a fixed percentage of the center's revenues with an option to expand into our standard three-tiered fee structure, in line with expanded Partner services, based upon the center meeting certain performance targets. We exercised this option on April 1, 2009.

Fertility Centers Division contribution of \$10.2 million for the year ended December 31, 2008 increased approximately \$200,000, or 2.0%, from prior year levels. Although this segment experienced revenue growth of 14.3% in 2008, versus the prior year, margin growth was tempered by additional division level infrastructure investments. These investments, which totaled \$1.2 million during 2008, were designed to support continuing growth and new contract acquisitions within this segment.

The table below illustrates the components of the Fertility Centers Division revenues in relation to the Partner fertility center practice financials for the years ended December 31, 2009, 2008 and 2007 (in thousands):

|  | Year ended December 31, |            |            |
|--|-------------------------|------------|------------|
|  | 2009                    | 2008       | 2007       |
| Partner<br>Fertility<br>Center<br>Financials   |                         |            |            |
| Patient  |                         |            |            |
| (a) revenue                                    | \$ 203,898              | \$ 192,380 | \$ 168,653 |
| Cost of  |                         |            |            |
| (b) services                                   | 130,615                 | 125,156    | 109,132    |
| Base service                                   |                         |            |            |
| (c) fee  | 9,562                   | 8,798      | 7,791      |
| Practice<br>contribution                       |                         |            |            |
| (d)(a-b-c)                                     | 63,721                  | 58,426     | 51,730     |
| Physician                                      |                         |            |            |
| (e) compensation                               | 57,419                  | 52,863     | 46,678     |
| IntegraMed                                     |                         |            |            |
| (f) additional fee                             | 6,302                   | 5,563      | 5,052      |
| IntegraMed<br>Financials                       |                         |            |            |
| IntegraMed<br>gross revenue                    |                         |            |            |
| (g)(b+c+f)                                     | 146,479                 | 139,517    | 121,975    |
| Amortization<br>of business                    |                         |            |            |
| (h) service rights                             | (1,295 )                | (1,300 )   | (1,343 )   |
| (i) Other revenue                              | 125                     | 223        | 446        |
| IntegraMed<br>fertility<br>services<br>revenue |                         |            |            |
| (j) (g+h+i)                                    | \$ 145,309              | \$ 138,440 | \$ 121,078 |

(i) Other revenue includes administrative fees we receive from ARTIC, the captive insurance company, fees from Arizona Reproductive Medicine Specialists as well as other miscellaneous fees.

The following summarized quarterly data for the years ended December 31, 2009, 2008 and 2007 is presented for additional analysis and demonstration of the slight seasonality of our Fertility Centers Division. New patients visits are an indicator of initial patient interest in fertility treatment and IVF cases completed are an indicator of billable charges. IVF cases completed in the fourth quarter of each year are typically lower, as many patients do not wish to

Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

undergo the IVF procedure during the year end holidays. Contributing to the lower number of IVF cases completed are voluntary laboratory closures at year end at several of our labs in order to undergo normal maintenance (in thousands, except new patient visits and IVF cases completed).

|                     | Period Ended December 31, 2009 |           |           |           |            |
|---------------------|--------------------------------|-----------|-----------|-----------|------------|
|                     | Q1                             | Q2        | Q3        | Q4        | Total      |
| Revenues, Net       | \$ 36,284                      | \$ 37,290 | \$ 35,964 | \$ 35,771 | \$ 145,309 |
| Contribution        | \$ 2,640                       | \$ 3,057  | \$ 2,979  | \$ 2,927  | \$ 11,603  |
| New Patient Visits  | 7,554                          | 7,089     | 7,063     | 6,460     | 28,166     |
| IVF Cases Completed | 3,533                          | 3,547     | 3,424     | 3,231     | 13,735     |

|                     | Period Ended December 31, 2008 |           |           |           |            |
|---------------------|--------------------------------|-----------|-----------|-----------|------------|
|                     | Q1                             | Q2        | Q3        | Q4        | Total      |
| Revenues, Net       | \$ 32,746                      | \$ 35,051 | \$ 36,505 | \$ 34,138 | \$ 138,440 |
| Contribution        | \$ 2,304                       | \$ 2,570  | \$ 2,743  | \$ 2,599  | \$ 10,216  |
| New Patient Visits  | 6,765                          | 7,093     | 7,186     | 7,173     | 28,217     |
| IVF Cases Completed | 3,141                          | 3,314     | 3,474     | 3,219     | 13,148     |

|                     | Period Ended December 31, 2007 |           |           |           |            |
|---------------------|--------------------------------|-----------|-----------|-----------|------------|
|                     | Q1                             | Q2        | Q3        | Q4        | Total      |
| Revenues, Net       | \$ 29,092                      | \$ 29,728 | \$ 31,046 | \$ 31,212 | \$ 121,078 |
| Contribution        | \$ 2,315                       | \$ 2,526  | \$ 2,714  | \$ 2,464  | \$ 10,019  |
| New Patient Visits  | 5,917                          | 5,867     | 5,930     | 6,279     | 23,993     |
| IVF Cases Completed | 3,038                          | 3,088     | 3,069     | 2,971     | 12,166     |

## Consumer Services Segment

Revenues from our Consumer Services Division increased by 5.4%, or \$1.1 million, for the year ended December 31, 2009 versus the same period in the prior year. Attain IVF Refund Program revenues accounted for approximately 93.8% of the division's revenues during 2009, up slightly from approximately 93.1% for the same period in 2008. Patients enrolled in our Attain IVF Refund Program pay us an up-front fee (deposit) in return for up to six treatment cycles (consisting of three fresh IVF cycles and three frozen embryo transfers). Any non-refundable portion of these fees is recognized as revenue, based on the relative fair value of each treatment cycle completed relative to the total fair value of the contracted treatment package available to the patient. The refundable portion of the program contract amount is recognized as revenue when the patient becomes pregnant. At the time of pregnancy, we establish a reserve for future medical costs should the patient miscarry and require additional contracted treatment cycles. The two main factors that impact Attain IVF Refund Program financial performance are:

- the number of patients enrolled and receiving treatment, and
- clinical pregnancy rates.

Patients enrolled in our Attain IVF Multi-Cycle Program pay us a single fee, which is slightly less than the average cost of two fresh IVF cycles, in return for up to four treatment cycles (consisting of two fresh IVF cycles and two frozen embryo transfers). Our Attain IVF Multi-Cycle Program offers a refund ranging from 10% to 85% of the contract amount depending on where in the process either we or the patient elects to terminate the program, as long as termination is prior to a second fresh IVF cycle. With respect to our Attain IVF Multi-Cycle Program, we recognize a pro rata share of the contract amount as revenue as each treatment cycle is completed. The refundable portion of the program contract amount is recognized as revenue when the patient becomes pregnant. Under such revenue recognition methodology, we never recognize more revenue than the potential refundable amount under the program. At the time of pregnancy, we establish a reserve for future medical costs should the patient miscarry and require additional contracted treatment cycles. The main factor that impacts Attain IVF Multi-Cycle Program financial performance is the number of patients enrolled and receiving treatment.

During the second quarter of 2009, the loss of a primary third-party lender that provided financing programs for Attain IVF patients and a general tightening of credit standards and higher interest rates caused a decline in new patient enrollments that adversely affected the program. In October 2009, we entered into a referral agreement with a new third-party lender to provide financing options for Attain IVF patients, as well as for certain other fertility treatments.

Contribution from our Consumer Services Division for the year ended December 31, 2009 was \$5.2 million versus \$5.4 million in the year earlier period. This decrease reflects slowing enrollments into the program resulting in part from disruptions in the credit markets which occurred during 2009, which made it more difficult for patients to finance treatments.

Our Affiliate Program generated revenues of \$1.2 million during 2009, about even with that of the prior year period. Although our Affiliate Program produces revenues on a stand alone basis, the primary value of the Affiliate Program is to serve as a distribution channel for our Attain IVF programs and as an introduction to our services for medical practices that may become full fertility Partners. As of December 31, 2009, this network was comprised of 25 independent fertility centers, 3 more than the year earlier period.

Pharmaceutical revenues for the year ended December 31, 2009 were \$40,000 down from \$150,000 for the same period in the prior year. Our pharmaceutical revenues are comprised of marketing support fees we earn based upon

underlying product margin as reported by a third-party pharmaceutical distributor. Over the past several years we have seen flat or declining revenues due to pharmaceutical cost increases which the distributor has been unable to pass on to the consumer as a result of competitive pressures. We view these pricing and margin developments as longer-term structural elements within the pharmaceutical market and do not expect significant improvement during 2009. As such we did not renew our contract with the third-party distributor when it expired on June 30, 2009 and we anticipate no further revenues from this source during 2010 and beyond.

For the year ended December 31, 2008, revenues of \$18.4 million from our Attain IVF Refund Program represented approximately 93.1% of our Consumer Services Division revenues. This compares to revenues of \$15.1 million, or 91.8%, of Consumer Services Division revenues in 2007. Revenue growth in our Attain IVF Refund Program of \$3.3 million, or 21.8%, in 2008 compared to 2007 was the result of enrolling more patients into the program and increasing patient throughput by maintaining high pregnancy success rates. From the beginning of 2005 through the end of 2009, while pregnancy success rates have either been maintained or increased, enrollments in our Attain IVF Refund

Program grew at a compound annual rate of 33.3%. Because the patients in our Attain IVF Refund Program prepay for their suite of services, and a significant portion of the fees received by us are not recognized until the patient achieves pregnancy, our Attain IVF Refund Program deposits and deferred revenue balance continues to grow each year the number of enrolled patients grows. Our Affiliate Program generated revenues of \$1.2 million for the year ended December 31, 2008, which is approximately unchanged from the years ended December 31, 2007 and 2006. During 2008, four independent fertility centers joined our Affiliate Program and two left in Partner related transactions for a net increase of two centers. For the year ended December 31, 2007, our Affiliate Program had a net reduction of one center as one practice moved to our Partner Program.

Our Affiliate Program generated revenues of \$1.2 million for the year ended December 31, 2008, which is approximately unchanged from the years ended December 31, 2007 and 2006. During 2008, four independent fertility centers joined our Affiliate Program and two left in Partner related transactions for a net increase of two centers. For the year ended December 31, 2007, our Affiliate Program had a net reduction of one center as one practice moved to our Partner Program.

Pharmaceutical revenues of \$154,000 for the year ended December 31, 2008 were approximately equal to pharmaceutical revenues for the year ended December 31, 2007, and down from \$400,000 in 2006 due to the pharmaceutical cost increases discussed above.

Contribution from our Consumer Services Division grew by \$1.3 million to \$5.4 million for the year ended December 31, 2008 versus a contribution of \$4.1 million in the year ended December 31, 2007. This growth was driven by our Attain IVF Refund Program in which the two key profitability metrics, the number of patients receiving treatment and pregnancy success rates, showed year-over-year improvement in 2008 versus 2007.

The following summarized Consumer Services Division quarterly data for the years ended December 31, 2009, 2008 and 2007 is presented for additional analysis and demonstration of the fluctuations of enrollments and pregnancies in our Attain IVF Programs (in thousands, except enrollments and pregnancies).

|               | Period Ended December 31, 2009 |          |          |          |           |
|---------------|--------------------------------|----------|----------|----------|-----------|
|               | Q1                             | Q2       | Q3       | Q4       | Total     |
| Revenues, Net | \$ 5,226                       | \$ 5,004 | \$ 5,013 | \$ 5,583 | \$ 20,826 |
| Contribution  | \$ 1,513                       | \$ 1,161 | \$ 1,068 | \$ 1,445 | \$ 5,187  |
| Enrollments   | 253                            | 239      | 288      | 283      | 1,063     |
| Pregnancies   | 212                            | 199      | 175      | 194      | 780       |

|               | Period Ended December 31, 2008 |          |          |          |           |
|---------------|--------------------------------|----------|----------|----------|-----------|
|               | Q1                             | Q2       | Q3       | Q4       | Total     |
| Revenues, Net | \$ 4,196                       | \$ 4,807 | \$ 5,364 | \$ 5,396 | \$ 19,763 |
| Contribution  | \$ 1,235                       | \$ 1,446 | \$ 1,352 | \$ 1,386 | \$ 5,419  |
| Enrollments   | 212                            | 280      | 307      | 250      | 1,049     |
| Pregnancies   | 167                            | 189      | 217      | 205      | 778       |

|               | Period Ended December 31, 2007 |          |          |          |           |
|---------------|--------------------------------|----------|----------|----------|-----------|
|               | Q1                             | Q2       | Q3       | Q4       | Total     |
| Revenues, Net | \$ 3,235                       | \$ 4,179 | \$ 4,557 | \$ 4,489 | \$ 16,460 |

Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

|              |        |          |          |          |          |
|--------------|--------|----------|----------|----------|----------|
| Contribution | \$ 751 | \$ 1,125 | \$ 1,171 | \$ 1,077 | \$ 4,124 |
| Enrollments  | 250    | 241      | 247      | 222      | 960      |
| Pregnancies  | 114    | 167      | 173      | 183      | 637      |

45

---



## Vein Clinics Segment

Revenues in this segment are generated from direct billings to patients or their insurer for vein disease treatment services and these revenues are consolidated directly into our financials.

Revenues for the year ended December 31, 2009 were \$50.6 million, up 26.7%, or \$10.7 million from 2008. During the 2009, we opened new vein clinic locations in Cincinnati and Cleveland, marking our entry into the State of Ohio and these two markets. These additional clinics brought our total number of vein clinics to 34. The two new vein clinics opened in 2009 accounted for \$1.7 million of our Vein Clinics Division's revenue increase, the five clinics opened throughout 2008 accounted for \$6.1 million of the increase with the remaining \$2.8 million generated by legacy clinics.

For 2009, Vein Clinics Division contribution of \$4.1 million, or 8.1% of Vein Clinics Division revenues, compared to contribution of \$2.7 million, or 6.7% of Vein Clinics Division revenues, for 2008. The improved performance for the 2009 is largely attributable to the additional operational and marketing infrastructure put in place during 2008, combined with increased revenue from both new and previously operated clinics. The infrastructure improvements allowed the division to conduct ongoing direct-to-consumer marketing initiatives and provided the resources necessary to service the resulting increase in patient flow.

Revenues for the year ended December 31, 2008 were approximately \$40.0 million versus partial year revenues of \$14.3 million in 2007. Revenues for the year ended December 31, 2007 represent operating results only since VCA was purchased on August 8, 2007.

For the year ended December 31, 2008, contribution from our Vein Clinics Division of \$2.7 million was up \$1.7 million from 2007. Year versus year comparisons for this segment are not directly comparable as 2007 results only include contribution generated since we acquired this segment in August 2007.

We continue to target the opening of additional new vein clinics in locations across the United States during 2010 and future years, however this pace could be affected by challenges in physician recruitment. To address this issue we have assembled a physician recruitment task force to develop a strategy and plan to raise the profile of the vein care career opportunity to high-quality physicians across the United States.

New consultations, which are an indication of patient interest in vein care treatment, rose 43% for the year ended December 31, 2009 versus the year earlier period. First leg starts, which signify the beginning of a billable treatment cycle, rose 31.8% for the year ended December 31, 2009 versus the year earlier period. We have included the results of VCA in our financial statements since the date of its acquisition on August 8, 2007. Vein Clinics Division quarterly data for the years ended December 31, 2009, 2008 and 2007 appear below (in thousands, except first leg starts).

|               | Period Ended December 31, 2009 |           |           |           |           |
|---------------|--------------------------------|-----------|-----------|-----------|-----------|
|               | Q1                             | Q2        | Q3        | Q4        | Total     |
| Revenues, Net | \$ 10,846                      | \$ 13,821 | \$ 12,621 | \$ 13,337 | \$ 50,625 |
| Contribution  | \$ 754                         | \$ 1,282  | \$ 995    | \$ 1,069  | \$ 4,100  |

Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

|                  |       |       |       |       |        |
|------------------|-------|-------|-------|-------|--------|
| First Leg Starts | 1,574 | 2,085 | 1,959 | 1,590 | 7,208  |
| Total procedures | 2,578 | 3,499 | 3,215 | 2,847 | 12,319 |

Period Ended December 31, 2008

|                  | Q1       | Q2        | Q3        | Q4        | Total     |
|------------------|----------|-----------|-----------|-----------|-----------|
| Revenues, Net    | \$ 8,842 | \$ 10,062 | \$ 10,360 | \$ 10,686 | \$ 39,950 |
| Contribution     | \$ 322   | \$ 713    | \$ 892    | \$ 724    | \$ 2,651  |
| First Leg Starts | 1,208    | 1,572     | 1,500     | 1,187     | 5,467     |
| Total procedures | 2,035    | 2,615     | 2,489     | 2,116     | 9,273     |

|                  | Period Ended December 31, 2007 |        |            |          |             |
|------------------|--------------------------------|--------|------------|----------|-------------|
|                  | Q1                             | Q2     | Q3         | Q4       | Total       |
| Revenues, Net    | \$ N/A                         | \$ N/A | \$ 8,283   | \$ 9,704 | \$ 17,987   |
| Contribution     | \$ N/A                         | \$ N/A | \$ (1,704) | \$ 438   | \$ (2,166 ) |
| First Leg Starts | N/A                            | N/A    | 1,266 (1)  | 1,127    | 2,393       |
| Total procedures | N/A                            | N/A    | 1,916 (1)  | 1,878    | 3,794       |

(1) Includes the period from July 1, 2007 through August 7, 2007, which is prior to the VCA acquisition.

### General and Administrative Expenses

General and administrative expenses are comprised of salaries and benefits, administrative, regulatory compliance and operational support costs defined as our Shared Services group, which are not specifically related to individual center or clinic operations or other product offerings.

General and administrative expenses totaled \$12.2 million for the year ended December 31, 2009, an increase from the \$10.7 million recognized in the prior year. The increased general and administrative expenses in 2009 is attributable to higher service and infrastructure activities designed to provide operational support to our three growing business segments. We measure our performance in part by relating general and administrative expenses to operating contribution. For the year ended December 31, 2009, general and administrative expenses were 58.2% of contribution compared to a ratio of 58.3% for the year ended December 31, 2008.

General and administrative expenses totaled \$10.7 million in 2008 and \$10.5 million in 2007. For the year ended December 31, 2008, general and administrative expenses were 58.3% of contribution as compared to 69.7% in 2007. We continue to actively manage general and administrative expenses in an effort to leverage our Shared Services group and extract economies of scale as those opportunities arise.

### Interest

Net interest expense was \$0.9 million for the year ended December 31, 2009 as compared to net interest expense of \$1.2 million for 2008. The reduction in net interest expense for the year is the result of scheduled debt repayments which reduced our outstanding loan balances combined with lower market interest rates on certain portions of the remaining balances.

Net interest expense for the year ended December 31, 2008 totaled \$1.2 million, compared to net interest income of \$0.1 million for the year ended December 31, 2007. The change in net interest income/expense between 2008 and 2007 is primarily the result of utilizing cash on hand and additional borrowings as the principal means of financing our acquisition of VCA in August 2007. This acquisition used approximately \$14 million of cash from our balance

sheet in addition to \$17 million of new borrowings.

Subject to interest rate fluctuations and any changes to our credit arrangements, we anticipate interest expense to decrease gradually in the coming quarters as scheduled debt repayments reduce our outstanding principal balances.

#### Income Tax Provision

Our provision for income tax was approximately \$3.3 million, \$2.5 million and \$1.7 million for the three years ended December 31, 2009, 2008 and 2007 respectively, or 42.6%, 39.3% and 35.3% of pre-tax income, respectively. Our effective tax rates for all years reflect provisions for both federal and state income taxes. The lower effective tax rate of 35.3% for the year ended December 31, 2007 was mainly due to benefits received from tax-exempt interest income. We expect the effective tax rate to approximate 42% in 2010.

In July 2006, guidance on accounting for uncertainty in income taxes clarified the accounting for uncertainty in income taxes recognized in an entity's financial statements and prescribes a recognition threshold and measurement attribute for financial statement disclosure of tax positions taken or expected to be taken on a tax return. We adopted this guidance on January 1, 2007, and the adoption did not have a material impact on our financial statements.

We file income tax returns in the U.S. federal jurisdiction and various states. For federal income tax purposes, our 2007 through 2009 tax years remain open for examination by the tax authorities under the normal three year statute of limitations. A federal income tax examination for tax years through 2006 was completed during 2008 resulting in no adjustment to our income tax liability. For state tax purposes, our 2004 through 2009 tax years remain open for examination by the tax authorities under a four year statute of limitations for many of the jurisdictions in which we operate.

#### Off-Balance Sheet Arrangements

Current accounting guidance addresses how a business enterprise should evaluate whether it has a controlling financial interest in an entity through means other than voting rights and accordingly should consolidate the entity. In June 2009, the Financial Accounting Standards Board ("FASB") amended its guidance on accounting for variable interest entities ("VIE"). The new accounting guidance is effective for reporting periods after January 1, 2010. Both sets of guidance require continuous assessments of whether an enterprise is the primary beneficiary of a VIE and requires consolidation if the enterprise has the power to direct the activities of the VIE that most significantly impact the entity's economic performance, and is the primary beneficiary or obligor of the VIE. As of December 31, 2009, through the acquisition of Vein Clinics of America, Inc, we have interests in the individual vein clinics, where we are the primary beneficiary and obligor of their financial results (our contract provides for us to receive any excess or deficit profits from the vein clinics). As such we have consolidated these vein clinic operations in our financial statements. Since we do not have any financial interest in the individual fertility centers and we are not the primary beneficiary or obligor of their financial results (our contracts provide for the physician owners of the clinics to receive any excess or deficit profits), we do not consolidate the results of the fertility centers in our accounts. Also, since we do not have a controlling interest in the captive insurance provider and we are not the primary beneficiary, we do not consolidate the results of the captive insurance company in our accounts.

#### Liquidity and Capital Resources

As of December 31, 2009, we had approximately \$28.9 million in cash and cash equivalents on hand as compared to \$28.3 million at December 31, 2008. We had a working capital deficit of approximately \$2.7 million, at December 31, 2009, approximately in line with the deficit of \$2.4 million as of December 31, 2008.

On February 12, 2010, we announced that we priced an underwritten public offering of 2,800,000 shares of our common stock at an offering price of \$7.50 per share. This offering raised approximately \$17 million in proceeds after underwriting discounts and expenses related to the offering. The offering closed on February 18, 2010.

Attain IVF deferred revenue and other patient deposits, which are reflected as a current liability, represent funds received from patients in advance of treatment cycles and are an indication of potential future revenues. These deposits totaled approximately \$13.4 million and \$11.2 million as December 31, 2009 and 2008, respectively. The change in deposit level is a function of patient enrollments into the program, less patient through-put into our treatment programs. These deposits are a significant source of cash flow and represent interest-free financing for us.

As of December 31, 2009, we did not have any significant contractual commitments for the acquisition of fixed assets or construction of leasehold improvements. However we anticipate capital acquisition totaling \$4.9 million during the

upcoming twelve months. These expenditures are primarily related to medical equipment, information system infrastructure and leasehold improvements. We believe that working capital, specifically cash and cash equivalents, including an additional \$17 million raised in February 2010 from our underwritten offering, remains at adequate levels to fund our operations and our commitments for fixed asset acquisitions. We also believe that the cash flows from our operations plus our available credit facility will be sufficient to provide for our future liquidity needs over the next twelve months.

In August, 2007, we entered into a new financing arrangement with Bank of America and secured a \$25 million five-year term loan. After deducting the outstanding balance of \$7.7 million on our previous loan amount, interest and fees, our net funding from Bank of America was \$17.0 million. In order to mitigate the interest rate risk associated with this term loan, we also entered into an interest rate swap agreement on 50% of the principal amount effectively

fixing the interest rate at 5.39%, plus the applicable margin, on that portion of the loan. Our swap agreement matures in August 2010 and our term loan matures in August 2012. We deem this hedge to be highly effective over its term to maturity as it shares the same amortization schedule as the underlying debt subject to the hedge and any change in fair value inversely mimics the appropriate portion of the hedged item. At the expiration of the swap agreement, or amendment to the term loan, which ever occurs first, we will re-evaluate our hedge position and modify our disclosures as necessary.

Each component of our amended credit facility bears interest by reference, at our option, to Bank of America's prime rate minus a margin or to LIBOR plus a margin. The margin is dependent upon a leverage test, ranging from 2.00% to 2.75% in the case of LIBOR-based term loans and 0.00% to 0.50% in the case of prime-based term loans. Interest on the revolving line of credit is at the prime rate less up to 0.50% or at LIBOR plus 1.50% to 2.50%, depending on a leverage test. Interest on the prime-based loans became payable quarterly beginning on November 8, 2007 and interest on LIBOR-based loans is payable on the last day of each applicable interest period. As of December 31, 2009, interest on the term loan was payable at a rate of approximately 2.71%.

Other features of this credit facility include a \$10 million five-year revolving line of credit. Availability of borrowings under the working capital revolver is based on eligible accounts receivable, as defined in the credit agreement. As of December 31, 2009 under the revolving line of credit the full amount of \$10.0 million was available, of which \$7.5 million was outstanding. Unused amounts under the working capital revolver bear a commitment fee of 0.25% and are payable quarterly.

Our Bank of America credit facility is collateralized by substantially all of our assets. As of December 31, 2009, we were in full compliance with all applicable debt covenants. We also continuously review our credit agreements and may renew, revise or enter into new agreements from time to time as deemed necessary.

#### Significant Contractual Obligations and Other Commercial Commitments

The following summarizes our contractual obligations and other commercial commitments at December 31, 2009, and the effect such obligations are expected to have on our liquidity and cash flows in future periods.

|  | Total      | Payments Due by Period |             |             |               |
|--|------------|------------------------|-------------|-------------|---------------|
|  |            | Less Than 1 Year       | 1 — 3 Years | 4 — 5 Years | After 5 Years |
|  |            |                        |             |             |               |
|  |            |                        | 14,387      |             |               |
| Notes payable  | \$ 18,142  | \$ 3,755               | \$          | \$          | —             |
| Line of credit outstanding                           | 7,500      | 7,500                  | —           | —           | —             |
| Capital lease obligations                            | 218        | 89                     | 129         | —           | —             |
| Interest on debt                                     | 2,187      | 1,142                  | 1,045       | —           | —             |
| Operating leases                                     | 68,584     | 10,339                 | 29,746      | 7,050       | 21,449        |
| Fertility Partners capital and other obligations (1) | 4,901      | 4,901                  | —           | —           | —             |
| Total contractual cash obligations                   | \$ 101,532 | \$ 27,726              | \$ 45,307   | \$ 7,050    | \$ 21,449     |

|       | Amount of Commitment Expiration Per Period |             |             |               |
|-------|--|-------------|-------------|---------------|
|       | Less Than                                  | 1 — 3 Years | 4 — 5 Years | After 5 Years |
| Total | 1 Year                                     | 3 Years     | 5 Years     | 5 Years       |
|       | (in thousands)                             |             |             |               |

|                        |          |    |           |    |     |   |
|------------------------|----------|----|-----------|----|-----|---|
| Unused lines of credit | \$ 2,500 | \$ | —\$ 2,500 | \$ | —\$ | — |
|------------------------|----------|----|-----------|----|-----|---|

Includes planned, but not yet legally committed capital expenditures at our Fertility Partner Practices



We also have commitments to provide working capital financing to member centers in our Fertility Centers Division that are not included in the above table. A significant portion of these commitments relate to our transactions with the medical practices themselves. Our responsibilities to these medical practices are to provide financing for their accounts receivable and to hold patient deposits on their behalf, as well as undistributed physician earnings. Disbursements to the medical practices generally occur monthly. The medical practice's repayment hierarchy consists of the following:

- We provide a cash credit to the practice for billings to patients and insurance companies;
- We reduce the cash credit for center expenses that we have incurred on behalf of the practice;
- We reduce the cash credit for the base portion of our service fee which relates to the Partner revenues;
- We reduce the cash credit for the variable portion of our service fee which relates to the Partner earnings; and
- We disburse to the medical practice the remaining cash amount which represents the physician's undistributed earnings.

We are also responsible for the collection of the Partner accounts receivables. We continuously fund these needs from our cash flows from operations, the collection of prior months' receivables and deposits from patients in advance of treatment. If delays in repayment are incurred, which have not as yet been encountered, we could draw on our existing revolving line of credit. We also make payments on behalf of the Partner for which we are reimbursed in the short-term. Other than these payments, as a general course, we do not make other advances to the medical practices. We have no other funding commitments to the Partner centers.

#### Recently Issued Accounting Pronouncements

Please see Note 2 (under the subheading "Recently Issued Accounting Pronouncements") of the notes to our consolidated financial statements included elsewhere in this Form 10-K for a discussion on recently issued accounting pronouncements.

#### ITEM 7a. Quantitative and Qualitative Disclosures About Market Risk

In the normal course of business our interest income and expense items are sensitive to changes in the general level of interest rates. During the third quarter of 2007 we entered into an interest rate swap agreement designed to hedge 50% of our \$25 million variable interest rate term loan maturing in 2012. As a result of this swap transaction we have partially shielded ourselves from a portion of the interest rate risks associated with that portion of the term loan, as the swap transaction essentially converts that portion of the term loan to a fixed rate instrument at 5.39% plus the applicable margin through the maturity of the swap agreement in August 2010. We are currently subject to interest rate risks associated with the remaining 50% of our term loan, as well as our short term investments and certain advances to our fertility centers, all of which are tied to either short term interest rates, LIBOR or the prime rate. As of both December 31, 2008 and 2009, a 1% change in interest rates would have impacted our pre-tax income by approximately \$100,000 annually.

ITEM 8. Financial Statements and Supplementary Data

See Index to Financial Statements on Page F-1.

ITEM 9. Changes in and disagreements with accountants on Accounting and financial Disclosure.

None.

## ITEM 9A. Controls and Procedures

### Evaluation of Disclosure Controls and Procedures

We carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

### Management's Annual Report on Internal Control Over Financial Reporting

Management is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Rule 13a-15(f) under the Exchange Act.

Internal control over financial reporting refers to a process designed by, or under the supervision of, our Chief Executive Officer and Chief Financial Officer and effected by our board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles and includes those policies and procedures that:

- pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of our assets;
- provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that our receipts and expenditures are being made only in accordance with authorizations of our management and members of our board of directors; and
- provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of our assets that could have a material effect on our financial statements.

Internal control over financial reporting cannot provide absolute assurance of achieving financial reporting objectives because of its inherent limitations. Internal control over financial reporting is a process that involves human diligence and compliance and is subject to lapses in judgment and breakdowns resulting from human failures. Internal control over financial reporting also can be circumvented by collusion or improper override. Because of such limitations, there is a risk that material misstatements may not be prevented or detected on a timely basis by internal control over financial reporting. However, these inherent limitations are known features of the financial reporting process, and it is possible to design into the process safeguards to reduce, though not eliminate, this risk.

Management conducted the above-referenced assessment of the effectiveness of our internal control over financial reporting as of December 31, 2009 using the framework set forth in the report entitled, "Internal Control—Integrated Framework," issued by the Committee of Sponsoring Organizations of the Treadway Commission, or the COSO Report. Based on management's evaluation and the criteria set forth in the COSO Report, management concluded that our internal control over financial reporting was effective as of December 31, 2009.

The Company's independent registered certified public accounting firm, Amper, Politziner & Mattia LLP, has audited our internal control over financial reporting as of December 31, 2009 as stated in their report which appears on page

F-2 of this Annual Report on Form 10-K for the fiscal year ended December 31, 2009.

(b) Changes in internal controls.

There were no changes made in our internal control over financial reporting during the period covered by this report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

ITEM 9B. Other Information

None.

51

---

PART III

ITEM 10. Directors, Executive Officers and Corporate Governance

Our Board of Directors has adopted a Code of Business Conduct that is applicable to all of our directors, officers and employees, a copy of which has previously been filed with the SEC. Any material changes made to our Code of Business Conduct or any waivers granted to any of our directors and executive officers will be publicly disclosed by filing a current report on Form 8-K. A copy of our Code of Business Conduct as well as charters for our Audit Committee, Compensation Committee and Nominating and Corporate Governance Committee, which comply with the corporate governance rules of NASDAQ, are available on our website at [www.integrated.com](http://www.integrated.com). In addition, copies of such documents are also available to our shareholders upon request by contacting our Investor Relations Department at 914-253-8000 or through an e-mail request from our website at [www.integrated.com](http://www.integrated.com).

The other information required by this Item is incorporated by reference to the applicable information in the definitive proxy statement for our 2009 annual meeting of shareholders, which is to be filed with the SEC within 120 days after our fiscal year end, including the information set forth under the captions “Election of Directors for a Term of One Year”, “Section 16 (a) Beneficial Ownership Reporting Compliance” and “Committees of the Board”.

ITEM 11. Executive Compensation

The information required by this Item is incorporated by reference to the applicable information in the definitive proxy statement for our 2010 annual meeting of shareholders, which is to be filed with the SEC within 120 days after our fiscal year end, including the information set forth under the captions “Executive Compensation”, “Director Compensation” and “Compensation Committee Interlocks and Insider Participation”.

ITEM 12. Security Ownership of Certain Beneficial Owners and Management, and Related Stockholder Matters

The information required by this Item is incorporated by reference to the applicable information in the definitive proxy statement for our 2010 annual meeting of shareholders, which is to be filed with the SEC within 120 days after our fiscal year end, including the information set forth under the caption “Security Ownership”.

ITEM 13. Certain Relationships, Related Transactions and Director Independence

The information required by this Item is incorporated by reference to the applicable information in the definitive proxy statement for our 2010 annual meeting of shareholders, which is to be filed with the SEC within 120 days after our fiscal year end, including the information set forth under the caption “Certain Relationships and Related Transactions”.

ITEM 14. Principal Accountant Fees and Services

The information required by this Item is incorporated by reference to the applicable information in the definitive proxy statement for our 2010 annual meeting of shareholders, which is to be filed with the SEC within 120 days after our fiscal year end, including the information set forth under the caption “Independent Public Registered Accounting Firm”.

PART IV

ITEM 15. Exhibits and Financial Statement Schedule

Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

- (a) (1) Financial Statements
- (2) The exhibits that are listed on the Index to Exhibits herein which are filed as 21.1; 23.1; 31.1; 31.2; 32.1 and 32.2
- (b) Exhibits. The list of exhibits required to be filed with Annual Report on Form 10-K is set forth in the Index to Exhibits herein.

FINANCIAL STATEMENTS

Item 8 and 15 (a)(1)

Contents

|  |      |
|--|------|
| IntegraMed America, Inc  | Page |
| Report of Independent Registered Public Accounting Firm  | F-2  |
| Consolidated Balance Sheets as of December 31, 2009 and 2008   | F-3  |
| Consolidated Statements of Operations for the years ended December 31, 2009, 2008 and 2007           | F-4  |
| Consolidated Statements of Shareholders' Equity for the years ended December 31, 2009, 2008 and 2007 | F-5  |
| Consolidated Statements of Cash Flows for the years ended December 31, 2009, 2008 and 2007           | F-6  |
| Notes to Consolidated Financial Statements   | F-7  |
| Financial Statement Schedule   |      |
| Report of Independent Registered Public Accounting Firms on Financial Statement Schedule II          | S-1  |
| Valuation and Qualifying Accounts  | S-2  |

F-1

---

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and  
Shareholders of IntegraMed America, Inc.

We have audited the accompanying consolidated balance sheets of IntegraMed America, Inc. as of December 31, 2009 and 2008 and the related consolidated statements of operations, shareholders' equity and cash flows for each of the years in the three-year period ended December 31, 2009. We also have audited IntegraMed America, Inc.'s internal control over financial reporting as of December 31, 2009, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). IntegraMed America, Inc.'s management is responsible for these financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying consolidated financial statements. Our responsibility is to express an opinion on these financial statements and an opinion on the company's internal control over financial reporting based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of IntegraMed America, Inc. as of December 31, 2009 and 2008, and the results of its operations and its cash flows for each of the years in the three-year period ended December 31, 2009 in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, IntegraMed America, Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on criteria



established in Internal Control-Internal Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

/s/Amper, Politziner & Mattia, LLP.  
Edison, New Jersey  
March 10, 2010

F-2

---

## PART I — FINANCIAL INFORMATION

## Item 1. Consolidated Financial Statements

INTEGRAMED AMERICA, INC.  
 CONSOLIDATED BALANCE SHEETS  
 (all dollars in thousands, except share amounts)

|  | December<br>31,<br>2009 | December<br>31,<br>2008 |
|--|-------------------------|-------------------------|
| <b>ASSETS</b>  |                         |                         |
| Current assets:  |                         |                         |
| Cash and cash equivalents  | \$ 28,865               | \$ 28,275               |
| Patient and other receivables, net   | 6,964                   | 6,681                   |
| Deferred income taxes  | 2,883                   | 5,744                   |
| Prepays and other current assets   | 7,653                   | 6,466                   |
| Total current assets   | 46,365                  | 47,166                  |
| Fixed assets, net  |                         |                         |
| Intangible assets, Business Service Rights, net  | 16,705                  | 16,618                  |
| Goodwill   | 24,210                  | 21,956                  |
| Trademarks   | 30,334                  | 29,478                  |
| Other assets   | 4,442                   | 4,442                   |
| Total assets   | 2,253                   | 1,781                   |
|  | \$ 124,309              | \$ 121,441              |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>  |                         |                         |
| Current liabilities:   |                         |                         |
| Accounts payable   | \$ 2,846                | \$ 2,853                |
| Accrued liabilities  | 15,119                  | 17,818                  |
| Current portion of long-term notes payable and other obligations   | 11,317                  | 11,351                  |
| Due to Fertility Medical Practices   | 6,424                   | 6,354                   |
| Attain IVF Refund Program deferred revenue and other Patient Deposits  | 13,362                  | 11,237                  |
| Total current liabilities  | 49,068                  | 49,613                  |
| Long-term notes payable and other obligations  |                         |                         |
| Deferred income and other tax liabilities  | 14,849                  | 18,868                  |
| Total Liabilities  | 2,199                   | 696                     |
|  | 66,116                  | 69,177                  |
| Commitments and Contingencies  |                         |                         |
| Shareholders' equity:  |                         |                         |
| Common Stock, \$.01 par value – 15,000,000 shares authorized at December 31, 2009 and 2008, 8,831,558 and 8,668,376 shares issued and outstanding on December 31, 2009 and 2008 respectively | 88                      | 87                      |
| Capital in excess of par   | 56,354                  | 54,943                  |
| Other comprehensive loss   | (188 )                  | (375 )                  |
|  | (375 )                  | (211 )                  |

Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

Treasury stock, at cost – 46,408 and 22,682 shares in 2009 and 2008,  
respectively

|  |            |            |
|--|------------|------------|
| Retained Earnings (Accumulated deficit)    | 2,314      | (2,180 )   |
| Total shareholders' equity                 | 58,193     | 52,264     |
| Total liabilities and shareholders' equity | \$ 124,309 | \$ 121,441 |

See accompanying notes to the consolidated financial statements.

F-3

---

INTEGRAMED AMERICA, INC.  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(all amounts in thousands, except per share amounts)

|   | For the years ended |            |            |
|---|---------------------|------------|------------|
|   | 2009                | 2008       | 2007       |
| Revenues, net                             |                     |            |            |
| Fertility Centers                         | \$ 145,309          | \$ 138,440 | \$ 121,078 |
| Consumer Services                         | 20,826              | 19,763     | 16,460     |
| Vein Clinics                              | 50,625              | 39,950     | 14,284     |
| Total revenues                            | 216,760             | 198,153    | 151,822    |
| Costs of services and sales:              |                     |            |            |
| Fertility Centers                         | 133,706             | 128,224    | 111,059    |
| Consumer Services                         | 15,639              | 14,344     | 12,336     |
| Vein Clinics                              | 46,525              | 37,299     | 13,304     |
| Total costs of services and sales         | 195,870             | 179,867    | 136,699    |
| Contribution                              |                     |            |            |
| Fertility Centers                         | 11,603              | 10,216     | 10,019     |
| Consumer Services                         | 5,187               | 5,419      | 4,124      |
| Vein Clinics                              | 4,100               | 2,651      | 980        |
| Total contribution                        | 20,890              | 18,286     | 15,123     |
| General and administrative expenses       | 12,155              | 10,654     | 10,537     |
| Interest income                           | (250 )              | (383 )     | (1,256 )   |
| Interest expense                          | 1,160               | 1,563      | 1,136      |
| Total other expenses                      | 13,065              | 11,834     | 10,417     |
| Income before income taxes                | 7,825               | 6,452      | 4,706      |
| Income tax provision                      | 3,331               | 2,537      | 1,662      |
| Net income                                | \$ 4,494            | \$ 3,915   | \$ 3,044   |
| Basic and diluted net earnings per share: |                     |            |            |
| Basic earnings per share                  | \$ 0.51             | \$ 0.45    | \$ 0.37    |
| Diluted earnings per share                | \$ 0.51             | \$ 0.45    | \$ 0.36    |
| Weighted average shares - basic           | 8,773               | 8,618      | 8,310      |
| Weighted average shares - diluted         | 8,834               | 8,691      | 8,410      |

See accompanying notes to the consolidated financial statements.



INTEGRAMED AMERICA, INC.  
CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY  
(all amounts in thousands)

|  | Common Stock |        | Accumulated<br>Capital in Comprehensive<br>Excess of |        | Treasury Stock |        | Retained<br>Earnings     | Total<br>Equity |
|--|--------------|--------|--|--------|----------------|--------|--------------------------|-----------------|
|  | Shares       | Amount | Par  | Income | Shares         | Amount | (Accumulated<br>Deficit) |                 |
| BALANCE AT<br>DECEMBER 31,<br>2006   | 8,127        | 81     | 49,245   | (9 )   |                |        | (9,139 )                 | 40,178          |
| Stock grants issued,<br>net  | 78           |        |  |        | 19             | (228 ) |                          | (228 )          |
| Stock based<br>compensation<br>expense   |              |        | 558  |        |                |        |                          | 558             |
| Exercise of<br>common stock<br>options and related<br>tax benefits                     | 35           | 1      | 154  |        |                |        |                          | 155             |
| Treasury stock<br>transactions, net  | (5 )         |        | (63 )  |        | (5 )           | 63     |                          |                 |
| Issuance of<br>common stock upon<br>acquisition of<br>Vein Clinics of<br>America, Inc. | 337          | 4      | 3,996  |        |                |        |                          | 4,000           |
| Unrealized loss on<br>hedging transaction  |              |        |  | (73 )  |                |        |                          | (73 )           |
| Net income for the<br>year ended<br>12/31/07   |              |        |  |        |                |        | 3,044                    | 3,044           |
| BALANCE AT<br>DECEMBER 31,<br>2007   | 8,572        | 86     | 53,890   | (82 )  | 14             | (165 ) | (6,095 )                 | 47,634          |
| Stock grants issued,<br>net  | 99           | 1      | (1 )   |        |                |        |                          |                 |
| Stock based<br>compensation<br>expense   |              |        | 858  |        |                |        |                          | 858             |
| Exercise of<br>common stock<br>options and related<br>tax benefits                     | 11           | 1      | 360  |        | 2              | (23 )  |                          | 338             |

Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

|   |              |              |                  |                  |           |                  |                    |                  |
|---|--------------|--------------|------------------|------------------|-----------|------------------|--------------------|------------------|
| Treasury stock transactions, net                          | (14 )        | (1 )         | (164 )           |                  | 7         | (23 )            |                    | (188 )           |
| Unrealized loss on hedging transaction                    |              |              |                  | (293 )           |           |                  |                    | (293 )           |
| Net income for the year ended 12/31/08                    |              |              |                  |                  |           |                  | 3,915              | 3,915            |
| <b>BALANCE AT DECEMBER 31, 2008</b>                       | <b>8,668</b> | <b>\$ 87</b> | <b>\$ 54,943</b> | <b>\$ (375 )</b> | <b>23</b> | <b>\$ (211 )</b> | <b>\$ (2,180 )</b> | <b>\$ 52,264</b> |
| Stock grants issued, net                                  | 142          | 1            | (1 )             |                  | 23        | (164 )           |                    | (164 )           |
| Stock based compensation expense                          |              |              | 1,337            |                  |           |                  |                    | 1,337            |
| Exercise of common stock options and related tax benefits | 22           |              | 75               |                  |           |                  |                    | 75               |
| Unrealized gain on hedging transaction                    |              |              |                  | 187              |           |                  |                    | 187              |
| Net income for the year ended 12/31/09                    |              |              |                  |                  |           |                  | 4,494              | 4,494            |
| <b>BALANCE AT DECEMBER 31, 2009</b>                       | <b>8,832</b> | <b>\$ 88</b> | <b>\$ 56,354</b> | <b>\$ (188 )</b> | <b>46</b> | <b>\$ (375 )</b> | <b>2,314</b>       | <b>\$ 58,193</b> |

See accompanying notes to the consolidated financial statements

INTEGRAMED AMERICA, INC.  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(all amounts in thousands)

|  | For the year ended<br>December 31, |                    |                    |
|--|------------------------------------|--------------------|--------------------|
|  | 2009                               | 2008<br>(restated) | 2007<br>(restated) |
| Cash flows from operating activities:  |                                    |                    |                    |
| Net income   | \$ 4,494                           | \$ 3,915           | \$ 3,044           |
| Adjustments to reconcile net income to net cash provided operating activities: |                                    |                    |                    |
| Depreciation and amortization  | 7,119                              | 7,288              | 6,450              |
| Deferred income tax provision  | 3,433                              | (1,068 )           | 469                |
| Deferred or stock-based compensation   | 1,337                              | 858                | 558                |
| Changes in assets and liabilities —  |                                    |                    |                    |
| Decrease (increase) in assets, net of assets acquired from VCA                 |                                    |                    |                    |
| Patient and other accounts receivables   | (283 )                             | (1,170 )           | (378 )             |
| Prepays and other current assets   | (1,187 )                           | (643 )             | (1,040 )           |
| Other assets   | (472 )                             | (162 )             | (122 )             |
| (Decrease) increase in liabilities, net of liabilities acquired from VCA       |                                    |                    |                    |
| Accounts payable   | (7 )                               | 958                | (271 )             |
| Accrued liabilities  | (2,865 )                           | (1,097 )           | 285                |
| Due to medical practices   | 70                                 | (2,689 )           | 4,744              |
| Attain IVF Refund Program deferred revenue and other patient deposits          | 2,125                              | 677                | 2,217              |



Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

|  |           |           |           |
|--|-----------|-----------|-----------|
| Net cash provided by operating activities                | 13,764    | 6,867     | 15,956    |
| Cash flows from investing activities:                    |           |           |           |
| Purchase of business service rights                      | (3,550 )  | (950 )    | (2,653 )  |
| Cash paid to purchase VCA, net of cash acquired          |           | (119 )    | (25,409)  |
| Purchase of other intangibles, net                       |           | 50        | (40 )     |
| Purchase of fixed assets and leasehold improvements, net | (5,909 )  | (5,695 )  | (6,222 )  |
| Net cash used in investing activities                    | (9,459 )  | (6,714 )  | (34,324)  |
| Cash flows from financing activities:                    |           |           |           |
| Proceeds from issuance of debt                           |           | 7,880     | 25,000    |
| Debt repayments  | (3,750 )  | (3,648 )  | (15,163)  |
| Common Stock transactions, net                           | 37        | 150       | 87        |
| Net cash provided by (used in) financing activities      | (3,713 )  | 4,382     | 9,924     |
| Net increase (decrease) in cash and cash equivalents     | 590       | 4,535     | (8,444 )  |
| Cash and cash equivalents at beginning of year           | 28,275    | 23,740    | 32,184    |
| Cash and cash equivalents at end of year                 | \$ 28,865 | \$ 28,275 | \$ 23,740 |
| Supplemental Information:                                |           |           |           |
| Interest paid  | \$ 1,067  | \$ 1,632  | \$ 1,024  |
| Income taxes paid  | \$ 3,896  | \$ 1,526  | \$ 1,130  |

See accompanying notes to the consolidated financial statements.



INTEGRAMED AMERICA, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 — THE COMPANY:

IntegraMed America, Inc. is a specialty healthcare services company offering products and services to patients and providers in the fertility and vein care segments of the health industry.

As of December 31, 2009, our fertility line of business encompassed two of our reporting segments and was comprised of 39 contracted fertility centers in major markets across the United States, with products and services designed to support fertility center growth, assist patients in obtaining third-party treatment financing, an Attain IVF Refund Program and Attain IVF Multi-Cycle Program and captive insurance offerings. We offer a comprehensive array of defined business services to 14 of these contracted fertility centers under our Partner program, and a more discrete menu of services to 25 other fertility centers under our Affiliate program. All 39 centers have access to our consumer services offerings which are comprised of our Attain IVF program and patient financing products.

In late 2008, our Consumer Services Division re-launched its successful Shared Risk Refund program under the name “Attain IVF”. This re-branding was done to reflect advantages offered by the program beyond its basic risk sharing features and to position the program in a leadership role among smaller, similar programs offered by other providers.

Our Vein Clinic Division, which began operations in August, 2007, is currently comprised of 34 (32 as of December 31, 2008) vein clinics in major markets, which primarily provide advanced treatment for vein diseases. We offer a comprehensive array of defined business services to these clinics which are designed to support their operations and growth.

NOTE 2 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

Basis of consolidation —

The consolidated financial statements comprise the accounts of IntegraMed America, Inc. and its wholly owned subsidiaries. With the acquisition of Vein Clinics of America (VCA) in the third quarter of 2007, we reorganized our service offerings into three major product lines, Fertility Centers, Consumer Services and Vein Clinics. In our Fertility Centers Segment, we derive our revenues from business service contracts with independent fertility centers. Our Consumer Services Segment derives its revenues from fees assessed to patients enrolling in our Attain IVF Programs, fees assessed to affiliated fertility clinics, and referral fees derived from fertility patient financing products. Our Vein

Clinics Segment derives revenues from billings to patients and third party payers for treatment services rendered based upon the amount billed to the patient or their payer less any expected contractual allowances resulting from specified rates contained within payer contracts.

We evaluate whether we should report the results of the clinical operations in which we have management service contracts in accordance with ASC 810. Since we do not have a controlling financial interest in any of the fertility medical practices to which we provide services, and we are not the primary beneficiary or obligor of their financial results (our contracts provide for the physician owners of the clinics to receive any excess or deficit of profits), we do not consolidate their results. This is further supported by the facts that the physician owners of the clinics have the voting rights with respect to the entity and sufficient equity interests to fund their entity. We do have effective voting control and a controlling financial interest in the operations of each of the vein clinics, where we are the primary beneficiary and obligor of their financial results (our contracts provide for us to receive any excess or deficit of profits) and therefore consolidate the results of those clinic operations. Accordingly, we report the revenue for patient services only from the vein clinic segment and those fertility patients who enroll in the Attain IVF Refund Program or Attain IVF Multi-Cycle Program (included in our consumer services segment).

INTEGRAMED AMERICA, INC.  
NOTES TO FINANCIAL STATEMENTS (Continued)

Stock split effected in the form of a stock dividend —

In May 2007, we effected a 25% stock split in the form of a stock dividend. Where applicable, we have restated our capital accounts, shares outstanding, weighted average shares and earnings per share calculations for all years in these financial statements and related footnotes to reflect these transactions.

Revenue Recognition —

Fertility Centers - Partner service fees

Generally under our current fertility Partner agreements, we receive as compensation for our services a three-part fee comprised of: (i) a tiered percentage of the fertility center's net revenues, (ii) reimbursed costs of services (costs incurred in servicing a fertility center and any costs paid on behalf of the fertility center) and (iii) either a fixed percentage ranging from 10% to 20%, or a fixed dollar amount (limited to \$1,071,000 for the year ended December 31, 2008 at our largest fertility center) of the fertility center's earnings after service fees, which may be subject to further limits. However, under our current Partner agreement with Fertility Centers of Illinois, we do not receive a three-part fee. Rather, effective as of November 1, 2009, we receive a fee that is generally equal to the operating expenses associated with managing Fertility Centers of Illinois' medical practice plus 9.5% of such expenses. Our revenues from Fertility Centers of Illinois prior to November 1, 2009 were, pursuant to our current Partner agreement with Fertility Centers of Illinois, set at a fixed annual amount paid monthly.

All revenues from Partner contracts are recorded in the period services are rendered. Direct costs incurred by us in performing our services and costs incurred on behalf of the medical practices are reported as costs of services. Revenue and costs are recognized in the same period in which the related services have been performed.

Consumer Services - Affiliate Service Fee

Under our Affiliate agreements, we receive as compensation for our services a fixed fee dependent upon the level of service provided. All revenues and costs from Affiliate contracts are recorded in the period services are rendered.

Consumer Services – Attain IVF Programs

The Attain IVF Programs consist of fertility treatment packages that includes a fixed number of treatment cycles for one fixed price. We receive payment directly from consumers who qualify for the program and the patient contracts with us to provide the medical treatment. We discharge the obligation of patient treatment by arranging with affiliated fertility clinics for the provision of patient care. We pay contracted fertility centers a defined reimbursement for each treatment cycle performed. Since the Company is the primary obligor in the arrangement, has latitude in establishing the price, performs a portion of the contracted service, has discretion in supplier selection, the amount earned by the Company per transaction is not fixed and the patient looks to the Company as the contracting party, these

arrangements qualify for gross accounting under ASC 605. We have revised our revenue recognition policy and have restated all periods presented to reflect the revised revenue recognition policy described below. We have two principal programs in this program, the Attain IVF Refund Program and the Attain IVF Multi-Cycle Program.

#### Consumer Services – Attain IVF Refund Program

Under our Attain IVF Refund Program, by contract, a portion of the enrollment fee (generally 30%) is non-refundable and is recognized as revenue based on the relative fair value of each treatment cycle completed relative to the total fair value of the contracted treatment package available to the patient, following the guidance of ASC 605. The remaining revenue, which consists of the 70% refundable portion as well as any part of the 30% non-refundable portion

F-8

---

not yet recognized as revenue, is recorded upon the patient becoming pregnant and achieving a fetal heartbeat (most of the patients that are pregnant at this point go on to deliver a baby). We are able to record income at the time of pregnancy as we have substantially completed our obligation to the patient, discharged the patient from the care of the fertility specialists, and we can accurately estimate the amount of expenses and refunds that will become due if there is a pregnancy loss. We are able to make these estimates for pregnancy loss based upon reliable Company specific data with respect to the large homogeneous population we have served for more than seven years. Expenses prior to pregnancy related to the program and principally paid to the affiliated fertility clinic are recorded as incurred.

Accordingly, at each balance sheet date, we have established a liability for patients in the Attain IVF Refund Program for the following:

1. Deposits for customers who have not yet begun treatment and for whom no revenue has been recognized (we expect such amounts to be recognized as income or refunded within twelve to eighteen months)
  2. Refund reserve for those patients who became pregnant, but may not deliver a baby (See Note 12)
3. Medical costs associated with additional treatments to a patient who became pregnant, did not deliver a baby and still has additional treatments available under their treatment package. (See Note 12)

The table below presents the balances of each of these liabilities as of the respective dates (000's):

|                                      | December 31, |          |
|--------------------------------------|--------------|----------|
|                                      | 2009         | 2008     |
| Deposits or refundable fees          | \$ 11,648    | \$ 9,981 |
| Refund reserve for pregnant patients | 300          | 397      |
| Medical cost reserve                 | 344          | 331      |

Due to the characteristics of the program, we assume the risk for a patient's treatment cost in excess of their enrollment fee should initial treatment cycles be unsuccessful. In order to moderate and manage this risk, we have developed a sophisticated statistical model and case management program in which Attain IVF patients are medically pre-approved prior to enrollment in the program. We also continuously review their clinical criteria as they undergo treatment. If, while undergoing treatment, a patient's clinical response falls outside our criteria for participation in the Attain IVF program, we have the right to remove that individual from the program, with an applicable refund to the patient. To date, our case management process has been effective in managing the risks associated with our Attain IVF program within expected limits. A patient may withdraw from the program at anytime and will be issued a refund.

#### Consumer Services — Attain IVF Multi-Cycle Program

Patients enrolled in our Attain IVF Multi-Cycle Program pay us a single fee, which is slightly less than the average cost of two fresh IVF cycles, in return for up to four treatment cycles (consisting of two fresh IVF cycles and two frozen embryo transfers). Our Attain IVF Multi-Cycle Program offers a refund ranging from 10% to 85% of the

contract amount depending on where in the process either we or the patient elects to terminate the program, as long as termination is prior to a second fresh IVF cycle. With respect to our Attain IVF Multi-Cycle Program, we recognize a pro rata share of the contract amount as revenue as each treatment cycle is completed. The refundable portion of the program contract amount is recognized as revenue when the patient becomes pregnant. Under such revenue recognition methodology, we never recognize more revenue than the potential refundable amount under the program. At the time of pregnancy, we establish a reserve for future medical costs should the patient miscarry and require additional contracted treatment cycles.

#### Consumer Services - Pharmaceutical Sales

Marketing fees associated with third-party pharmaceutical sales are recorded upon shipment to customers. Our revenues for the periods presented are comprised of these marketing fees and not from the sales of actual pharmaceuticals.

#### Consumer Services - Patient Financing

A fertility treatment cycle can be an expensive process for which many patients do not have full medical insurance coverage. As a service to these patients, we can arrange financing to qualified patients of our network at rates significantly lower than credit cards and other finance companies. Our financing operations are administered by a third-party vendor and loans are made to qualified patients by an independent bank or finance organization. We are



not at risk for loan losses and receive a placement fee from the lender involved. Since many financing transactions are closely associated with our Attain IVF Programs, financing revenues, which we receive and record at the time the loans are closed, are reported as part of those programs.

#### Vein Clinics – Patient Revenues and Accounts Receivable and Allowance for Uncollectible Accounts

Our relationship with the individual medical practices comprising our vein care division meets the test for consolidation under ASC 810. Among these tests is the fact that we hold a controlling financial interest in the medical practices, we are the primary beneficiary of the results of the practices and we are obligated to absorb any losses of the practices. As a result of these relationships, we consolidate the medical practice's patient revenues in our financial statements. These revenues are derived from the treatment of individual patients and revenue is recognized when the services are performed, net of estimated contractual allowances.

The medical practices have agreements with third-party payers that provide for payments at amounts different from established rates. Payment arrangements include prospectively determined rates for reimbursed cost and discounted charges. Revenue is reported at the estimated net realizable amounts from patients and third-party payers.

A summary of the payment arrangements with major third-party payers follows:

- **Medicare:** All outpatient services related to Medicare beneficiaries are paid based on a fixed physician fee schedule per service which is updated annually.
- **Other:** Estimates for contractual allowances under managed care health plans are based primarily on the payment terms of contractual arrangements, such as predetermined rates per diagnosis, per diem rates or discounted fee for service rates.

Approximately 15% and 17% respectively, of gross patient revenues of the Vein Clinics Division for the years ended December 31, 2009 and 2008, respectively, related to services rendered to patients covered by the Medicare program.

Laws and regulations governing the Medicare program are complex and subject to interpretation. Management believes that it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing. While no such regulatory inquiries have been made, compliance with such laws and regulations can be subject to future government review and interpretation.

Our accounts receivable are primarily comprised of patient and third-party receivables arising from services provided by our vein care division. Receivables due from third-party payers are carried at an estimated collectible value determined by the original charge for the service provided, less an estimate for contractual allowances or discounts provided to the third-party payers. Receivables due directly from patients are carried at the original charge for the service provided less an estimated allowance for uncollectible amounts. Contractual allowance and uncollectible reserve amounts are determined based on historical collection performance data and are reviewed and adjusted monthly as necessary.

#### Vein Clinics – Deferred Compensation Arrangements

The Professional Corporations providing medical services at the clinics have entered into employment agreements with physicians at clinic sites providing for multi-year bonus compensation to be accumulated over a physician's first five years of employment. Accumulated balances are paid out during the years following this period, or after specific performance targets have been met. These obligations are funded in physician designated investment accounts on a

quarterly basis. At December 31, 2009 and 2008, these balances, which are included in other assets, totaled approximately \$1,118,000 and \$938,000 respectively.

F-10

---

INTEGRAMED AMERICA, INC.  
NOTES TO FINANCIAL STATEMENTS (Continued)

Intangible and Long-Lived Assets –

Our intangible assets are comprised of Business Service Rights associated with our fertility Partner contracts, Goodwill associated with our acquisition of Vein Clinics of America, Inc., and Trademarks, also principally associated with our Vein Clinic acquisition.

Business service rights represent payments we made for the right to service certain fertility centers. We amortize our non-refundable Business Service Rights on a straight-line basis over the life of the underlying contract, usually ten to twenty five years. Our refundable Business Service Rights are not amortized as they are contractually reimbursable from the medical practice upon termination of the underlying contract. Our Goodwill and Trademark assets associated with the Vein Clinics of America, Inc. acquisition are deemed to have indefinite lives and are therefore not amortized.

We test all of our intangible and long-lived assets for impairment on a regular basis in accordance with ASC 360. If we record an impairment loss, it may have a material adverse effect on our results of operations for the year in which the impairment is recorded. As of December 31, 2009 and 2008, none of our long lived assets were deemed to be impaired.

Use of Estimates –

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. The use of estimates and assumptions in the preparation of the accompanying consolidated financial statements is primarily related to the determination of accounts receivable reserves as well as refunds due to pregnancy losses and subsequent medical costs within our Attain IVF Refund Programs.

Due to Medical Practices —

Due to Medical Practices represents the net amounts owed by us by contracted medical practices in our Fertility Partner Program. This balance is comprised of amounts due to us by the medical practices for funds which we advanced for use in financing their accounts receivable, less balances owed to the medical practices by us for undistributed physician earnings and patient deposits we hold on behalf of the medical practices.

Cash and cash equivalents —

Cash and cash equivalents primarily include all highly liquid debt instruments with original maturities of three months or less, recorded at cost, which approximates market.

Prepaid Marketing—

Prepaid marketing consists of two items, those expenses which relate to the following period which were paid prior to the end of the current period, and direct response advertising costs, which we capitalize and then expense over the life of the expected benefit from the advertising costs in accordance with ASC 720. Direct response advertising costs reported as part of "Prepaid marketing" are \$1,342,000 and \$0 as of December 31, 2009 and 2008, respectively. Total advertising expenses were \$5,852,000 and \$3,683,000 in 2009 and 2008, respectively.

Concentrations of credit risk —

Financial instruments, which potentially expose us to concentrations of credit risk, consist primarily of trade receivables from patients and third-party payers which totaled approximately \$13.2 million as of both December 31, 2009 and 2008. Our related reserves for uncollectible accounts and contractual allowances totaled \$6.2 million and \$6.5 million as of December 31, 2009 and 2008, respectively (see Note 6).

F-11

---

INTEGRAMED AMERICA, INC.  
NOTES TO FINANCIAL STATEMENTS (Continued)

Income taxes —

We account for income taxes utilizing the asset and liability approach in accordance with FASB ASC 740 "Income Taxes." Deferred tax assets and liabilities are recognized on differences between the book and tax basis of assets and liabilities using presently enacted tax rates. The income tax provision is the sum of the amount of income tax paid or payable for the year as determined by applying the provisions of enacted tax laws to the taxable income for that year and the net change during the year in our deferred tax assets and liabilities. (See Notes 15 and 16).

Earnings per share —

We determine earnings per share in accordance with ASC 260. Basic earnings per share is calculated by dividing net income by the weighted average number of common shares outstanding during the reporting period. Diluted earnings per share is calculated by dividing net income by the weighted average number of common shares, and potential common shares, outstanding during the reporting period. (See Note 17)

Fair value of financial instruments —

The fair value of a financial instrument, such as a notes payable, represents the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced sale or liquidation. Significant differences can arise between the fair value and carrying amounts of financial instruments that are recorded at historical cost amounts. We believe that the carrying amounts of cash and cash equivalents, our accounts receivable and accounts payable approximate fair value due to their short-term nature.

As of December 31, 2009 and 2008, the carrying amount of our long-term liabilities approximates the fair value of such instruments based upon our best estimate of interest rates that would be available to us for similar debt obligations with similar maturities.

New accounting pronouncements —

Recently Issued Accounting Pronouncements

ASU 2009-13: In October 2009, the FASB issued FASB ASU 2009-13, Revenue Recognition (Topic 605) – Multiple-Deliverable Revenue Arrangements. The consensus in ASU 2009-13 supersedes certain guidance in ASC 605-25, Revenue Recognition – Multiple Element Arrangements, and requires an entity to allocate arrangement consideration at the inception of an arrangement to all of its deliverables based on their relative selling prices (i.e., the relative-selling-price method). The consensus eliminates the use of the residual method of allocation (i.e., in which the undelivered element is measured at its estimated selling price and the delivered element is measured as the residual of the arrangement consideration) and requires the relative-selling-price method in all circumstances in which an entity recognizes revenue for an arrangement with multiple deliverables subject to ASC 605-25.

When applying the relative-selling-price method, the determination of the selling price for each deliverable must be consistent with the objective of determining vendor-specific objective evidence of fair value (VSOE); that is, the price at which the entity does or would sell the element on a stand-alone basis. This determination requires the use of a hierarchy designed to maximize the entity's use of available, objective evidence to support its selling price. The entity must consider market conditions as well as entity-specific factors when estimating this selling price.

The amendments in ASU 2009-13 require both ongoing disclosures regarding an entity's multiple-element revenue arrangements as well as certain transitional disclosures during periods after adoption. The objective of the ongoing disclosures is to provide information regarding the significant judgments and estimates made and their impact on revenue recognition. Additionally, disclosures will be made when changes in either those judgments or the application of the relative-selling-price method may significantly affect the timing or amount of revenue recognition. An entity will be required to aggregate these disclosures for similar types of arrangements.

F-12

---

INTEGRAMED AMERICA, INC.  
NOTES TO FINANCIAL STATEMENTS (Continued)

All entities must have adopted the guidance in ASU 2009-13 no later than the beginning of their first fiscal year beginning on or after June 15, 2010. We are currently evaluating the impact, if any, ASU 2009-13 will have on our financial statements.

Adopted Accounting Pronouncements:

Effective July 1, 2009, the Company adopted The “FASB Accounting Standards Codification” and the Hierarchy of Generally Accepted Accounting Principles (ASC 105). This standard establishes only two levels of U.S. generally accepted accounting principles (“GAAP”), authoritative and nonauthoritative. The FASB Accounting Standards Codification (the “Codification”) became the source of authoritative, nongovernmental GAAP, except for rules and interpretive releases of the SEC, which are sources of authoritative GAAP for SEC registrants. All other non-grandfathered, non-SEC accounting literature not included in the Codification became nonauthoritative. The Company began using the new guidelines and numbering system prescribed by the Codification when referring to GAAP in the third quarter of fiscal 2009. As the Codification was not intended to change or alter existing GAAP, it did not have any impact on the Company’s Consolidated Financial Statements.

Effective April 1, 2009, the Company adopted three accounting standard updates which were intended to provide additional application guidance and enhanced disclosures regarding fair value measurements and impairments of securities. They also provide additional guidelines for estimating fair value in accordance with fair value accounting. The first update, as codified in ASC 820-10-65, provides additional guidelines for estimating fair value in accordance with fair value accounting. The second accounting update, as codified in ASC 320-10-65, changes accounting requirements for other-than-temporary-impairment (OTTI) for debt securities by replacing the current requirement that a holder have the positive intent and ability to hold an impaired security to recovery in order to conclude an impairment was temporary with a requirement that an entity conclude it does not intend to sell an impaired security and it will not be required to sell the security before the recovery of its amortized cost basis. The third accounting update, as codified in ASC 825-10-65, requires fair value disclosures in the interim periods as well as in the annual financial statements. These updates were effective for fiscal years and interim periods ended after June 15, 2009. The adoption of these accounting updates did not have any impact on the Company’s Consolidated Financial Statements.

Effective April 1, 2009, the Company adopted a new accounting standard for subsequent events, as codified in ASC 855-10. The update modifies the names of the two types of subsequent events either as recognized subsequent events (previously referred to in practice as Type I subsequent events) or non-recognized subsequent events (previously referred to in practice as Type II subsequent events). In addition, the standard modifies the definition of subsequent events to refer to events or transactions that occur after the balance sheet date, but before the financial statements are issued (for public entities) or available to be issued (for nonpublic entities). It also requires the disclosure of the date through which subsequent events have been evaluated. The update did not result in significant changes in the practice of subsequent event disclosures, and therefore the adoption did not have any impact on the Company’s Consolidated Financial Statements (see Note 24 for disclosure).

Subsequent Events —

The Company has evaluated subsequent events through the date the financial statements were issued, and determined that any events or transactions occurring during this period that would require revenue recognition or disclosure are appropriately addressed in these financial statements.

F-13

---



INTEGRAMED AMERICA, INC.  
NOTES TO FINANCIAL STATEMENTS (Continued)

## NOTE 3 — SIGNIFICANT SERVICE CONTRACTS:

For one or more of the years ended December 31, 2009, 2008 and 2007, the following contracted fertility centers each individually provided greater than 10% of our revenues, net and/or contribution as follows:

|   | Percent of Company<br>Revenues, net |      |      | Percent of<br>Contribution |      |      |
|---|-------------------------------------|------|------|----------------------------|------|------|
|   | 2009                                | 2008 | 2007 | 2009                       | 2008 | 2007 |
| R.S.C. of New England<br>Fertility Centers of<br>Illinois | 7.2                                 | 7.2  | 8.9  | 9.1                        | 8.7  | 10.5 |
| Shady Grove Fertility<br>Center                           | 13.1                                | 16.3 | 19.2 | 10.3                       | 15.2 | 17.6 |
|   | 17.6                                | 18.0 | 21.3 | 15.4                       | 17.2 | 21.4 |

Under most of our fertility Partner agreements, we receive as compensation for our services a three-part fee comprised of: a percentage of the fertility center's net revenues; reimbursed costs of services (costs incurred in servicing a fertility center and any costs paid on behalf of the fertility center); and either a fixed percentage, or a fixed dollar amount, of the fertility center's earnings after services fees, which may be subject to further limits.

The third tier of our fee structure under these significant Partner agreements is as follows:

- RSC of New England — a fixed annual percentage of the center's earnings.
- Shady Grove — a fixed dollar amount of the center's earnings subject to a fixed percentage of the center's earnings limitation. The upper boundary of the calculation is \$1,351,000 and the lower boundary of the calculation is \$540,000.

Under our current Partner agreement with Fertility Centers of Illinois, however, we do not receive a three-part fee. Rather, effective as of November 1, 2009, we receive a fee that is generally equal to the operating expenses associated with managing Fertility Centers of Illinois' medical practice plus 9.5% of such expenses. Our revenues from Fertility Centers of Illinois prior to November 1, 2009 were, pursuant to our current Partner agreement with Fertility Centers of Illinois, set at a fixed annual amount paid monthly.

## NOTE 4 — SEGMENT INFORMATION:

We follow the requirements contained in ASC 280, with respect to identifying and reporting business segments. This statement requires that segment reporting reflect our organizational structure, major revenue sources, lines of responsibility and senior management's perspective of an organization. With the acquisition of Vein Clinics of America (VCA) during the third quarter of 2007, we reorganized our service offerings into three major product lines: Fertility Centers, Consumer Services and Vein Clinics. Each of the operating segments includes an element of

overhead specifically associated with it. Such overhead costs were previously reported as General and Administrative costs, and have been reclassified in all periods presented to better reflect the operating results of our business segments.

F-14

---

INTEGRAMED AMERICA, INC.  
NOTES TO FINANCIAL STATEMENTS (Continued)

Performance by segment, for the three years ended December 31, 2009, 2008 (restated) and 2007 (restated) are presented below (000's omitted):

|  | Fertility<br>Centers | Consumer<br>Services | Vein<br>Clinics<br>(1) | Corp.<br>G&A | Consolidated |
|--|----------------------|----------------------|------------------------|--------------|--------------|
| <b>For the Year ended</b>              |                      |                      |                        |              |              |
| <b>December 31, 2009</b>               |                      |                      |                        |              |              |
| Revenues                               | \$145,309            | \$20,826             | \$50,625               | \$—          | \$216,760    |
| Cost of Services                       | \$133,706            | 15,639               | 46,525                 | —            | 195,870      |
| Contribution                           | 11,603               | 5,187                | 4,100                  | —            | 20,890       |
| Operating Margin                       | 8.0 %                | 24.9 %               | 8.1 %                  | —            | 9.6 %        |
| General and administrative             | —                    | —                    | —                      | 12,155       | 12,155       |
| Interest (income) expense,<br>net      | (149 )               | —                    | —                      | 1,059        | 910          |
| Income (loss) before income<br>taxes   | \$11,752             | \$5,187              | \$4,100                | \$(13,214 )  | \$7,825      |
| Depreciation expense<br>included above | \$4,076              | \$0                  | \$873                  | \$873        | \$5,822      |
| Capital expenditures, net              | \$4,173              | \$0                  | \$947                  | \$790        | \$5,910      |
| Total assets                           | \$39,086             | \$104                | \$49,845               | \$35,274     | \$124,309    |
| <b>For the Year ended</b>              |                      |                      |                        |              |              |
| <b>December 31, 2008, restated</b>     |                      |                      |                        |              |              |
| Revenues                               | \$138,440            | \$19,763             | \$39,950               | \$—          | \$198,153    |
| Cost of Services                       | 128,224              | 14,344               | 37,299                 | —            | 179,867      |
| Contribution                           | 10,216               | 5,419                | 2,651                  | —            | 18,286       |
| Operating Margin                       | 7.4 %                | 27.4 %               | 6.6 %                  | —            | 9.2 %        |
| General and administrative             | —                    | —                    | —                      | 10,654       | 10,654       |
| Interest (income) expense,<br>net      | (181 )               | —                    | 8                      | 1,353        | 1,180        |
| Income (loss) before income<br>taxes   | \$10,397             | \$5,419              | \$2,643                | \$(12,007 )  | \$6,452      |
| Depreciation expense<br>included above | \$4,327              | \$3                  | \$761                  | \$898        | \$5,989      |
| Capital expenditures, net              | \$4,053              | \$—                  | \$1,057                | \$585        | \$5,695      |
| Total assets                           | \$36,885             | \$331                | \$46,750               | \$37,475     | \$121,441    |
| <b>For the Year ended</b>              |                      |                      |                        |              |              |
| <b>December 31, 2007, restated</b>     |                      |                      |                        |              |              |
| Revenues                               | \$121,078            | \$16,460             | \$14,284               | \$—          | \$151,822    |
| Cost of Services                       | 111,059              | 12,336               | 13,304                 | —            | 136,699      |

Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

|                                     |          |         |          |             |            |
|-------------------------------------|----------|---------|----------|-------------|------------|
| Contribution                        | 10,019   | 4,124   | 980      | —           | 15,123     |
| Operating Margin                    | 8.3 %    | 25.1 %  | 6.9 %    | —           | 10.0 %     |
| General and administrative          | —        | —       | —        | 10,537      | 10,537     |
| Interest (income) expense, net      | (203 )   | —       | 2        | 81          | (120 )     |
| Income (loss) before income taxes   | \$10,222 | \$4,124 | \$978    | \$(10,618 ) | \$ 4,706   |
| Depreciation expense included above | \$4,003  | \$3     | \$255    | \$846       | \$ 5,107   |
| Capital expenditures, net           | \$4,654  | \$—     | \$906    | \$662       | \$ 6,222   |
| Total assets                        | \$42,586 | \$888   | \$44,786 | \$25,911    | \$ 114,171 |

(1) Acquired August 8, 2007.

INTEGRAMED AMERICA, INC.  
NOTES TO FINANCIAL STATEMENTS (Continued)

## NOTE 5 – CASH AND CASH EQUIVALENTS:

Cash and cash equivalents consist of cash and short term marketable securities. To the extent that cash balances exceed short term operating needs, excess cash is invested in short term interest bearing instruments. It is our policy to restrict our investments to high-quality securities with fixed maturity dates and principle amounts. The composition of our cash and short term investments is as follows (000's omitted):

|  | December 31, |           |
|--|--------------|-----------|
|  | 2009         | 2008      |
| Cash                                       | \$ 27,393    | \$ 26,807 |
| Money market funds                         | 58           | 58        |
| Certificates of deposit                    | 1,400        | 1,400     |
| A c c r u e d<br>i n t e r e s t<br>income | 14           | 10        |
| Total cash and<br>c a s h<br>equivalents   | \$ 28,865    | \$ 28,275 |

## NOTE 6 – PATIENT AND OTHER RECEIVABLES, NET:

Patient and other receivables are principally comprised of gross patient and insurance receivables from our Vein Clinics segment which represent outstanding balances due for patient treatments less estimated allowances for insurance contractual agreements and uncollectible balances. Insurance contractual allowances are calculated based on recent allowance trends stratified by major payer category and uncollectible reserves are based on both historical trends and specific identification of specific accounts. For the periods ended December 31, 2009 and 2008, we believe that our receivable reserves were adequate to provide for any contractual or collection issues.

The composition of our patient and other receivables is as follows (000's omitted):

|  | December 31, |           |
|--|--------------|-----------|
|  | 2009         | 2008      |
| Vein Clinic<br>patient and<br>i n s u r a n c e<br>receivables | \$ 13,073    | \$ 12,865 |
| Reserve for<br>i n s u r a n c e<br>contractual                | (3,300)      | (3,866)   |

|  |          |          |
|--|----------|----------|
| allowance                                |          |          |
| Reserve for uncollectible accounts       | (2,913 ) | (2,648 ) |
| Subtotal Vein Clinic receivables, net    | 6,860    | 6,351    |
| Other receivables                        | 104      | 330      |
| Total Patient and other receivables, net | \$ 6,964 | \$ 6,681 |

## NOTE 7 — FIXED ASSETS, NET:

Fixed assets, net of depreciation at December 31, 2009 and 2008 consisted of the following (000's omitted):

|  | 2009      | 2008      |
|--|-----------|-----------|
| Furniture, office and computer equipment                     | \$ 20,923 | \$ 18,311 |
| Medical equipment  | 8,626     | 7,396     |
| Leasehold improvements                                       | 23,112    | 21,059    |
| Construction in progress                                     | 0         | 63        |
| Assets under capital leases                                  | 427       | 427       |
| Total  | 53,088    | 47,256    |
| Less $\frac{3}{4}$ Accumulated depreciation and amortization | (36,383)  | (30,638)  |
|  | \$ 16,705 | \$ 16,618 |

INTEGRAMED AMERICA, INC.  
NOTES TO FINANCIAL STATEMENTS (Continued)

Our fixed assets are depreciated on a straight line basis. We generally assign useful lives of five years to assets classified as furniture, fixtures, office and medical equipment. Assets classified as computer hardware and software are generally assigned a three year useful life and leasehold improvements are depreciated over the lesser of their useful life, or the term of the lease.

Depreciation expense on fixed assets for the years ended December 31, 2009 and 2008 was \$5,822,000, and \$5,989,000, respectively. Assets under capital lease are comprised of various medical equipment. Accumulated amortization related specifically to capital leases at December 31, 2009 and 2008 was \$209,000 and \$126,000, respectively.

NOTE 8 — BUSINESS SERVICE RIGHTS, NET:

Business Service Rights, net at December 31, 2009 and 2008 consisted of the following (000's omitted):

|                             | 2009      | 2008      |
|-----------------------------|-----------|-----------|
| B u s i n e s s             |           |           |
| Service rights,<br>net      | \$ 37,755 | \$ 34,205 |
| L e s s                     |           |           |
| accumulated<br>amortization | (13,545)  | (12,249)  |
| Total                       | \$ 24,210 | \$ 21,956 |

Business Service Rights are negotiated one-time payments we generally make to physician practices joining our fertility Partner program. These payments are made to secure the right to provide business services to the practices for contracted terms generally ranging from ten to twenty five years. Depending upon the negotiated terms, these payments may be refundable at the termination of the contract or non-refundable. We amortize our non-refundable Business Service Rights over the life of the applicable contract. Refundable Business Service Rights, which totaled approximately \$9.6 million as of December 31, 2009, are not amortized because these amounts will be repaid to us upon termination of the contract.

For the twelve months ended December 31, 2009 and 2008, amortization expense related to our Business Service Rights totaled approximately \$1.3 million and \$1.3 million, respectively.

Amortization expense of our Business Service Rights in future years are as follows (000's omitted):

|      |          |
|------|----------|
| 2010 | \$ 1,296 |
| 2011 | 1,296    |
| 2012 | 1,296    |
| 2013 | 1,296    |
| 2014 | 1,296    |

Thereafter 8,080  
T o t a l  
payments \$14,560

We test our Business Service Rights for impairment on a regular basis in accordance with ASC 360. To date, no impairment charges have been recognized.

NOTE 9 – GOODWILL:

On August 8, 2007, IntegraMed acquired 100 percent of the outstanding common shares of Vein Clinics of America, Inc. (VCA). With this acquisition, IntegraMed became the country's leading provider of services to the vein disease segment in the health care market. At the date of acquisition, VCA operated 27 clinics in 11 states. This acquisition also provided the opportunity for operational efficiencies in the form of cost reductions through economies of scale and resource sharing for both organizations. Purchase accounting principles in accordance with ASC 805 were applied and accordingly, only the results of VCA operations subsequent to its acquisition are included in the accompanying financial statements.

F-17

---



INTEGRAMED AMERICA, INC.  
NOTES TO FINANCIAL STATEMENTS (Continued)

The goodwill of \$30.3 million arising from this acquisition consists largely of the market potential expected from the operations and enhanced resources of VCA. All of this goodwill was assigned to VCA's vein care operations, with none of the goodwill expected to be deductible for income tax purposes.

The following pro forma data reflects the consolidated revenue and earnings of IntegraMed America, Inc, and Subsidiaries had the VCA acquisition date been January 1, 2007 (000's omitted):

|  | Revenue    | Net<br>Income | Basic<br>Earnings<br>Per<br>share |
|--|------------|---------------|-----------------------------------|
| Supplemental pro<br>forma results for<br>01/01/2007 to<br>12/31/2007 | \$ 171,925 | \$ 3,464      | \$ 0.41                           |

We test our goodwill for impairment in accordance with the provisions of ASC 350. This test consists of a two-step process. The first step is to identify potential impairment by comparing the fair value of the underlying asset with its carrying amount. If the fair value, which is based on future cash flows, exceeds the carrying amount, the intangible asset is not considered impaired. If the carrying amount exceeds the fair value, the second step must be performed to measure the amount of the impairment loss, if any. The second step compares the implied fair value of the intangible with the carrying amount of that intangible. If the implied fair value is less than the carrying amount, an impairment loss would be recognized in an amount equal to the excess of the carrying amount of the intangible over its implied fair value. To date we have not recorded any impairment losses.

NOTE 10 — TRADEMARKS:

Trademarks and other intangibles, net at December 31, 2009 and 2008 consisted of the following trademark items (000's omitted)

|   |          |
|---|----------|
| 2009                                      |          |
| and                                       |          |
| 2008                                      |          |
| IntegraMed<br>America,<br>Inc.            | \$ 42    |
| V e i n<br>Clinics of<br>America,<br>Inc. | 4,400    |
| Total                                     | \$ 4,442 |

We do not amortize our trademarks as they have an indefinite useful life. We do test our trademarks for impairment on a regular basis in accordance with ASC 360. To date, no impairment charges have been recognized.

NOTE 11 — OTHER ASSETS:

As of December 31, 2009 and 2008, other assets consisted of the following (000's omitted):

|   | 2009     | 2008     |
|---|----------|----------|
| Physician investment accounts – supporting VCA deferred compensation arrangements | \$ 1,000 | \$ 863   |
| Security deposits   | 847      | 858      |
| Deferred offering costs   | 346      | —        |
| Other   | 60       | 60       |
|   | \$ 2,253 | \$ 1,781 |

Deferred offering costs totaled \$0.3 million and \$0 as of December 31, 2009 and 2008, respectively. These costs primarily represent legal, accounting and other direct costs related to our efforts to raise capital through a secondary offering and have been deferred based on the guidance provided in SEC Staff Accounting Bulletin (SAB) Topic 5A “Deferred Offering Costs”. We completed this offering during the first quarter of 2010, at which time these costs will be reclassified to additional paid-in capital as a reduction of the offering proceeds (see Note 24).

NOTE 12 — ACCRUED LIABILITIES:

Accrued liabilities at December 31, 2009 and 2008 (restated) consisted of the following (000’s omitted):

|  | 2009     | 2008     |
|--|----------|----------|
| Accrued payroll  | \$ 2,251 | \$ 1,665 |
| A c c r u e d<br>e m p l o y e e<br>i n c e n t i v e s<br>a n d<br>b e n e f i t s        | 4,177    | 3,072    |
| A c c r u e d<br>v a c a t i o n   | 139      | 151      |
| A c c r u e d<br>p h y s i c i a n<br>i n c e n t i v e s<br>(VCA)                         | 3,160    | 2,754    |
| New physician<br>recruitment   | 50       | 113      |
| Accrued costs<br>o n b e h a l f o f<br>m e d i c a l<br>p r a c t i c e s                 | 1,454    | 1,894    |
| Accrued rent   | 1,108    | 1,166    |
| A c c r u e d<br>p r o f e s s i o n a l<br>f e e s  | 878      | 250      |
| A c c r u e d<br>i n s u r a n c e   | 78       | 1,246    |
| Reserves for<br>e s t i m a t e d<br>A t t a i n I V F<br>p a t i e n t r e f u n d s      | 300      | 397      |
| Reserve for<br>A t t a i n I V F<br>p o s t - p r e g n a n c y<br>m e d i c a l c o s t s | 344      | 331      |
| Accrued federal<br>a n d s t a t e t a x e s   | 157      | 2,899    |
|  | 180      | 300      |

|                           |           |           |
|---------------------------|-----------|-----------|
| Other accrued taxes       |           |           |
| Other (1)                 | 843       | 1,580     |
| Total accrued liabilities | \$ 15,119 | \$ 17,818 |

(1) Individually represents less than 5% of total accrued liabilities.

#### NOTE 13 – DUE TO MEDICAL PRACTICES:

Due to Medical Practices is comprised of the net amounts owed by us to fertility medical practices contracted as Partners. This balance is comprised of amounts due to us by the medical practices for funds which we advanced for use in financing their accounts receivable, less balances owed to the medical practices by us for undistributed physician earnings and patient deposits we hold on behalf of the medical practices.

While we are responsible for the management and collection of the Partner's accounts receivable, as part of the business services we provide, the credit and collection risk for these receivables remains with the medical practice. We finance the receivables with full recourse. Amounts financed relating to uncollectible accounts are recovered from the medical practice in the month uncollectible reserves are established or accounts are written-off.

As of December 31, 2009 and 2008, Due to Medical Practices was comprised of the following balances (000's omitted):

|   | 2009        | 2008        |
|---|-------------|-------------|
| Advances to Partners for receivable financing | \$ (14,653) | \$ (17,121) |
| Undistributed physician earnings              | 2,270       | 3,205       |
| Physician practice patient deposits           | 18,807      | 20,270      |
| Due to Medical Practices, net                 | \$ 6,424    | \$ 6,354    |

Our responsibilities to these medical practices are to provide financing for their accounts receivable and to hold patient deposits on their behalf as well as undistributed physician earnings.

We are also responsible for the collection of the Partner accounts receivables, which we finance with full recourse. We have no other funding commitments to the Partner.

NOTE 14 — NOTES PAYABLE AND OTHER OBLIGATIONS:

Notes payable and other obligations at December 31, 2009 and 2008 consisted of the following (000's omitted):

|   | 2009      | 2008      |
|---|-----------|-----------|
| Note payable to bank                          | \$ 18,142 | \$ 21,809 |
| Credit facility payable to bank               | 7,500     | 29,309    |
| Derivative fair valuation adjustment          | 306       | 609       |
| Obligations under capital lease               | 218       | 301       |
| Total notes payable and other obligations     | \$ 26,166 | \$ 30,219 |
| Less <sup>¾</sup> Current portion             | (11,317)  | (11,351)  |
| Long-term notes payable and other obligations | \$ 14,849 | \$ 18,868 |

Note payable to Bank —

In August 2007, as part of our acquisition of Vein Clinics of America, we secured a new \$25.0 million 5-year term loan. Our previous term loan of \$7.7 million was paid off in its entirety as part of this agreement. After deducting the previous loan amount, interest and fees, our net funding from Bank of America was \$17.0 million. Other features of this credit facility include a \$10 million three-year revolving line of credit. Availability of borrowings under the working capital revolver is based on eligible accounts receivable, as defined in the credit agreement. As of December

31, 2009, the full amount of \$10.0 million was available under the revolving line of credit, of which \$7.5 million was outstanding.

Each component of our amended credit facility bears interest by reference, at our option, to Bank of America's prime rate minus a margin or to LIBOR plus a margin. The margin is dependent upon a leverage test, ranging from 2.00% to 2.75% in the case of LIBOR-based term loans and 0.0% to 0.50% in the case of prime-based term loans. Interest on the revolving line of credit is at the prime rate less up to 0.50% or at LIBOR plus 1.50% to 2.50% depending on a leverage test. Interest on the prime-based loans is payable quarterly beginning November 8, 2007 and interest on LIBOR-based loans is payable on the last day of each applicable interest period. As of December 31, 2008 and September 30, 2009, interest on the term loan was payable at a rate of approximately 2.71% and 2.57%, respectively. Unused amounts under the revolving line of credit bear a commitment fee of 0.25% and are payable quarterly.

In order to mitigate the interest rate risk associated with this term loan, we also entered into an interest rate swap agreement on 50% of the principal amount effectively fixing the interest rate at 5.39%, plus the applicable margin, on that portion of the loan. Our swap agreement matures in August 2010 and our term loan matures in August 2012. We deem this hedge to be highly effective over its useful life as it shares the same amortization schedule as the underlying debt subject to the hedge and any change in fair value inversely mimics the appropriate portion of the hedged item. At the expiration of the swap agreement, or amendment to the term loan, which ever occurs first, we will re-evaluate our hedge position and modify our disclosures as necessary. See Note 15.

Our Bank of America credit facility is collateralized by substantially all of our assets. As of December 31, 2009, we were in full compliance with all applicable debt covenants. We also continuously review our credit agreements and may renew, revise or enter into new agreements from time to time as deemed necessary.

## Debt Maturities —

At December 31, 2009, aggregate note payments, including capital lease obligation payments, in future years were as follows (000's omitted):

|                |          |
|----------------|----------|
| 2010           | \$11,317 |
| 2011           | 3,816    |
| 2012           | 3,766    |
| 2013           | 7,267    |
| Total payments | \$26,166 |

## Leases —

Our capital lease obligation relates to medical equipment acquired for certain vein clinics.

We maintain operating leases for our corporate headquarters and for medical office space for our Partner and our vein clinic centers. We also have operating leases covering certain medical equipment. Aggregate rental expense under operating leases was approximately \$12.6 million, \$11.5 million, and \$10.7 million, for the years ended December 31, 2009, 2008 and 2007, respectively.

At December 31, 2009, the minimum lease payments for assets under capital and non-cancelable operating leases in future years were as follows (000's omitted):

|   | Capital       | Operating |
|---|---------------|-----------|
| 2010  | \$ 102        | \$ 10,340 |
| 2011  | 102           | 10,806    |
| 2012  | 33            | 10,176    |
| 2013  | —             | 8,763     |
| 2014  | —             | 7,050     |
| Thereafter                                      | $\frac{3}{4}$ | 21,449    |
| Total minimum lease payments                    | \$ 237        | \$ 68,584 |
| Less $\frac{3}{4}$ Amount representing interest | 19            |           |
| Present value of minimum lease payments         | \$ 218        |           |

## NOTE 15 – OTHER COMPREHENSIVE LOSS:

We are exposed to the risk that our earnings and cash flows could be adversely impacted by market driven fluctuations in the level of interest rates. It is our policy to manage these risks by using a mix of fixed and floating rate debt and derivative instruments.

During the third quarter of 2007, we entered into a revised financing agreement with Bank of America. This agreement contained an interest rate swap provision designed to hedge risks associated with \$12.5 million of our then

\$25.0 million term loan through the maturity date of the swap agreement in August 2010. As a result of this agreement, our net income for the twelve months ended December 31, 2008 and 2009 includes additional financing costs of approximately \$260,000 and \$390,000, respectively, and we expect to record additional financing costs of approximately \$300,000 related to the swap agreement over the coming twelve months given current interest rate forecasts (these financing costs are expected to be offset by lower interest expense on the portion of the term loan that was not hedged over this same time frame).

This agreement qualifies as a cash flow hedge under ASC 820 and as such our accounting and disclosures will be in accordance with this Statement.

F-21

---



As a result of this agreement, our net income for the twelve months ended December 31, 2009 includes additional financing costs of approximately \$390,000, and we expect to record additional financing costs of approximately \$280,000 - \$320,000 related to the swap agreement over its remaining life given current interest rate forecasts. In addition to the costs included in our reported net income, this hedge has also generated a non-recognized, tax-effected gain of approximately \$188,000 as of December 31, 2009 which is reported as part of our comprehensive income. The fair value of this hedge was calculated in accordance with ASC 820, utilizing Level 2 inputs of quoted prices for similar liabilities in active markets.

We deem this hedge to be highly effective as it shares the same amortization (at 50% of the notional amount) schedule as the underlying debt subject to the hedge and any change in fair value inversely mimics the appropriate portion of the hedged item. As of December 31, 2009 and 2008, we had no other hedge or derivative transactions.

As of December 31, 2009, we had no other hedge or derivative transactions.

The following table summarizes total comprehensive income (loss) for the applicable periods (000's omitted):

|   | For the twelve-month<br>period ending<br>December 31, |          |          |
|---|---|----------|----------|
|   | 2009  | 2008     | 2007     |
| Net income as reported                                    | \$ 4,494  | \$ 3,915 | \$ 3,044 |
| Net non-recognized gain (loss) on derivative transactions | 187   | (293 )   | (73 )    |
| T o t a l comprehensive income                            | \$ 4,681  | \$ 3,622 | \$ 2,971 |

#### NOTE 16 — INCOME TAXES:

We are subject to income taxes in various states within the United States. Judgment is often required in evaluating our provision for income taxes. During the ordinary course of business, there are certain transactions for which the ultimate tax determination is uncertain. For example, certain taxing authorities where we do not file tax returns may take the position that we are providing services in jurisdictions where our Partner fertility centers operate and therefore are subject to the state's tax laws. We have made provision for estimated liabilities in such states in accordance with ASC 450. The final determination of tax audits and any related litigation could be materially different from our historical income tax provisions and accruals. The results of an audit or litigation could have a material effect on our operating results or cash flows.

The provision for income taxes consisted of the following (000's omitted):

For the years ended  
December 31,

Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

|                                      | 2009     | 2008      | 2007     |
|--------------------------------------|----------|-----------|----------|
| Current taxes:                       |          |           |          |
| Federal                              | \$ 665   | \$ 2,699  | \$ 1,049 |
| State                                | 396      | 644       | 391      |
| Total current tax expense            | \$ 1,061 | \$ 3,343  | \$ 1,440 |
| Deferred taxes:                      |          |           |          |
| Federal                              | \$ 1,868 | \$ (645 ) | \$ 178   |
| State                                | 402      | (161 )    | 44       |
| Total deferred tax expense (benefit) | \$ 2,270 | \$ (806 ) | \$ 222   |
| Total tax provision                  | \$ 3,331 | \$ 2,537  | \$ 1,662 |

F-22

---

The financial statement income tax provision differed from income taxes determined by applying the statutory federal income tax rate to the financial statement income before income taxes for the years ended December 31, 2009, 2008 and 2007 primarily as a result of the following (000's omitted):

|   | For the years ended<br>December 31, |          |          |
|---|-------------------------------------|----------|----------|
|   | 2009                                | 2008     | 2007     |
| Provision at U.S. federal statutory rate      | \$ 2,661                            | \$ 2,192 | \$ 1,599 |
| State income taxes, net of federal tax effect | 366                                 | 306      | 135      |
| Non-deductible expenses                       | 118                                 | 27       | 62       |
| Tax-exempt interest income                    |                                     | (14 )    | (199 )   |
| Other   |                                     |          | 39       |
| Change in ASC 740 liability                   | 186                                 | 26       | 27       |
| Income tax expense                            | \$ 3,331                            | \$ 2,537 | \$ 1,663 |

Significant components of the deferred tax assets (liabilities) at December 31, 2009 and 2008 were as follows (000's omitted):

|                                   | December 31, |          |
|-----------------------------------|--------------|----------|
|                                   | 2009         | 2008     |
| Deferred tax assets               |              |          |
| Temporary book to tax differences | \$ 3,426     | \$ 6,055 |
| Total deferred tax assets         | 3,426        | 6,055    |
| Deferred tax liabilities          |              |          |
| Depreciation and amortization     | (2,137)      | (737 )   |
| Other                             | (307 )       | (18 )    |
| Total deferred tax liabilities    | (2,444)      | (755 )   |

|              |        |          |
|--------------|--------|----------|
| Net total    |        |          |
| deferred tax |        |          |
| asset        | \$ 982 | \$ 5,300 |

We assess the realizability of our deferred tax assets at each interim and annual balance sheet date based on actual and forecasted operating results in order to determine the proper amount, if any, required for a valuation allowance. As a result of this assessment, we believe that it is more likely than not, given the weight of available evidence, that all of our deferred tax assets will be realized. We will continue to assess the realizability of our deferred tax assets at each interim and annual balance sheet date in order to determine the proper amount, if any, required for a valuation allowance.

Effective January 1, 2007, we adopted ASC 740, "Accounting for Uncertainty in Income Taxes," which clarifies the accounting and disclosure for uncertainty in income taxes. The adoption of this interpretation did not have a material impact on our financial statements.

We file income tax returns in the U.S. federal jurisdiction and various states. For federal income tax purposes, our 2007, 2008 and 2009 tax years remain open for examination by the tax authorities under the normal three year statute of limitations. A federal income tax examination for tax years through 2006 was completed during 2008 resulting in no adjustment to our income tax liability. For state tax purposes, our 2005 through 2009 tax years remain open for examination by the tax authorities under a four year statute of limitations for many of the states in which we file.

A reconciliation of the unrecognized tax benefits for the years ended December 31, 2009 and 2008 follows:

F-23

---

INTEGRAMED AMERICA, INC.  
NOTES TO FINANCIAL STATEMENTS (Continued)

|   | Unrecognized<br>Tax Benefits<br>(000s) |        |
|---|--|--------|
|   | 2009                                   | 2008   |
| Balance as of<br>January 1,   | \$ 175                                 | \$ 149 |
| Additions for<br>current year<br>tax positions                          | 69                                     | 46     |
| Additions for<br>prior year tax<br>positions                            | 117                                    |        |
| Reductions for<br>prior year tax<br>positions                           |  | (31 )  |
| Reductions<br>related to<br>expirations of<br>statute of<br>limitations | (7 )                                   |        |
| Additional<br>interest  | 14                                     | 11     |
| Balance as of<br>December 31,   | \$ 368                                 | \$ 175 |

As of December 31, 2009 and 2008, all of the unrecognized tax benefits could affect our tax provision and effective tax rate.

In accordance with our accounting policy, interest expense and penalties related to income taxes are included in the income tax expense line of our consolidated statement of operations. For the years ended December 31, 2009 and 2008, we recognized \$14,000 and \$11,000, respectively, for interest expense related to uncertain tax positions. As of December 31, 2009 and 2008, we had recorded liabilities for interest expense related to uncertain tax positions in the amounts of \$77,000 and \$33,000, respectively. We made no accrual for penalties related to income tax positions.

In conjunction with the preparation of the December 31, 2009 financial statements, we determined that approximately \$856,000 was improperly recognized as a deferred tax asset when we allocated the purchase price associated with the acquisition of our Vein Clinics Division (which occurred in August 2007.) We have concluded that the \$856,000 should be recognized as additional goodwill associated with the acquisition transaction and as of December 31, 2009 has been recorded as such. The Company concluded that this misclassification was not material, both qualitatively or quantitatively, to the Company's financial position and that this misclassification had no effect on the statement of operations or cash flows.

NOTE 17 - EARNINGS PER SHARE:

The reconciliation of the numerators and denominators of the basic and diluted EPS computations for the years ended December 31, 2009, 2008 (restated) and 2007 (restated) is as follows (000's omitted, except for per share amounts):

|  | For the years ended<br>December 31, |          |          |
|--|-------------------------------------|----------|----------|
|  | 2009                                | 2008     | 2007     |
| Numerator  |                                     |          |          |
| Net Income   | \$ 4,494                            | \$ 3,915 | \$ 3,044 |
| Denominator  |                                     |          |          |
| Weighted average shares<br>outstanding                             | 8,773                               | 8,618    | 8,310    |
| Effect of dilutive options   | 61                                  | 73       | 100      |
| Weighted average shares<br>and dilutive potential<br>Common shares | 8,834                               | 8,691    | 8,410    |
| Basic earnings per<br>common share                                 | \$ 0.51                             | \$ 0.45  | \$ 0.37  |
| Diluted earnings per<br>common share                               | \$ 0.51                             | \$ 0.45  | \$ 0.36  |

INTEGRAMED AMERICA, INC.  
NOTES TO FINANCIAL STATEMENTS (Continued)

For the years ended December 31, 2009 and 2008, options to purchase approximately 61,000 and 124,000 shares of common stock, respectively, were excluded from the computation of diluted earnings per share as the exercise price of the options was above the average market price of the shares of common stock. For the year ended December 31, 2007, there were no outstanding options to purchase shares of common stock which were excluded from the computation of the diluted earnings per share amount as the exercise price of all outstanding options was less than the average market price of the shares of common stock.

NOTE 18 — SHAREHOLDERS' EQUITY:

During 2009, 2008 and 2007, we issued approximately 142,000, 99,000 and 78,000 shares, respectively, of restricted common stock as deferred compensation to several officers and directors with an aggregate value of \$978,000, \$899,000 and \$956,000 respectively. These shares were valued at their fair value on the date of grant, and are amortized to expense over their vesting period which generally is a three year period.

During 2008, we issued incentive stock options to purchase approximately 128,000 shares of common stock to several officers of the company. These options had an aggregate fair value of approximately \$741,000 on the date of issue. These options have a term of ten years and vest ratably over a four year period.

Our Board of Directors has authorized the retirement of common stock held as Treasury Shares on a periodic basis. As such we retired approximately 14,000 and 5,000 shares of Treasury Stock during the years ended December 31, 2008 and 2007 respectively. No shares were retired during 2009. As of December 31, 2009 there were 46,408 shares of common stock held as Treasury shares.

In May 2007, we effected a 25% stock split in the form of a stock dividend. Where applicable we have restated our capital accounts, shares outstanding, weighted average shares and earnings per share calculations for all years in these financial statements and related footnotes to reflect these transactions.

NOTE 19 — STOCK-BASED EMPLOYEE COMPENSATION:

We account for our stock based employee compensation plans in accordance with ASC 718. ASC 718 addresses the accounting for share based payment transactions in which an enterprise receives employee services in exchange for equity instruments of the enterprise or liabilities that are based on the fair value of the enterprise's equity instruments or that may be settled by the issuance of such equity instruments. ASC 718 requires that such transactions be accounted for using a fair value based method.

In considering the fair value of the underlying stock when we grant options or issue restricted stock, we consider several factors including the fair values established by market transactions. Stock-based compensation includes significant estimates and judgments of when stock options might be exercised, forfeiture rates and stock price volatility. The timing of option exercises is out of our control and depends upon a number of factors including our market value and the financial objectives of the option holders. These estimates can have a material impact on our stock compensation expense but will have no impact on our cash flows.

We currently have three stock option plans which have been previously approved by the stockholders. Under the 1992 Incentive and Non-Incentive Stock Option Plan (the “1992 Plan”), the 2000 Long-term Compensation Plan (the “2000 Plan”) and the 2007 Long-term Compensation Plan (the “2007 Plan”), 500,000, 700,000 and 500,000 shares, subject to adjustment, of common stock, respectively, were reserved for issuance of incentive and non-incentive stock options and stock grants. The 1992 Plan expired in May 2002, and although some options are still outstanding, no further awards may be made under that plan. Under the 2000 and 2007 Plans, stock options and stock grants may be



awarded to employees, directors and such other persons as the Board of Directors determines will contribute to our success. Vesting periods are set by the Board of Directors and stock options are generally exercisable during a ten-year period following the date of award, with stock grants generally vesting in three to five years. The Board of Directors has the authority to accelerate the maturity of any stock option or grant at its discretion, and all stock options and grants have anti-dilution provisions. Under all of our plans, options expire three months from the date of the holder's termination of employment or twelve months in the event of disability or death. As of December 31, 2009, there were 464,933 shares available for granting under these plans. We recognize compensation cost for stock option plans over the vesting period based on the fair value of the option as of the date of the grant.

The following table sets forth information about the weighted-average fair value of options granted during the periods below, and the assumptions used for each grant:

|                                  | For the twelve-month<br>period ending December<br>31, |         |      |
|----------------------------------|---|---------|------|
|                                  | 2009  | 2008    | 2007 |
| Fair Value of<br>Options         | N/A   | \$ 8.45 | N/A  |
| D i v i d e n d<br>yield         | N/A   | 0.0 %   | N/A  |
| E x p e c t e d<br>volatility    | N/A   | 51.8 %  | N/A  |
| R i s k f r e e<br>interest rate | N/A   | 4.0 %   | N/A  |
| Expected term<br>in years        | N/A   | 6.3     | N/A  |

Our dividend yield assumptions on the underlying common stock upon which the options were granted anticipate that all earnings will be retained for use in the operation and expansion of the company and no dividends will be paid to shareholders. Our expected volatility is based on historic trading patterns of our common stock. The risk free interest rate is based on the yield of short term U.S. Treasury securities in effect at the time of the grant. The expected term of the options reflects our historic exercise and forfeiture experience with similar option grants.

Stock option activity under these plans is summarized below:

|   | Number of<br>shares of<br>Common<br>Stock<br>underlying<br>options | Weighted<br>Average<br>exercise<br>price |
|---|--|--|
| O p t i o n s<br>outstanding at<br>December 31, | 146,394  | \$ 2.35                                  |

|   |           |         |
|---|-----------|---------|
| 2006  |           |         |
| Granted   | —         | \$ 0.00 |
| Exercised                                       | (42,146 ) | \$ 2.38 |
| Canceled  | (2,029 )  | \$ 2.94 |
| O p t i o n s<br>outstanding at<br>December 31, |           |         |
| 2007  | 102,219   | \$ 2.33 |
| Granted   | 127,844   | \$ 8.45 |
| Exercised                                       | (3,047 )  | \$ 2.68 |
| O p t i o n s<br>outstanding at<br>December 31, |           |         |
| 2008  | 227,016   | \$ 5.78 |
| Granted   | —         | —       |
| Exercised                                       | (21,331 ) | \$ 1.72 |
| O p t i o n s<br>outstanding at<br>December 31, |           |         |
| 2009  | 205,685   | \$ 5.78 |

Options exercisable at:

|              |         |        |
|--------------|---------|--------|
| December 31, |         |        |
| 2007         | 102,219 | \$2.33 |
| December 31, |         |        |
| 2008         | 99,171  | \$2.34 |
| December 31, |         |        |
| 2009         | 119,771 | \$4.64 |

As of December 31, 2009, stock options outstanding and exercisable by price range were as follows:

| Range of Exercise Prices | OPTIONS OUTSTANDING          |   |                                 | OPTIONS EXERCISABLE          |                                 |
|--------------------------|------------------------------|---|---------------------------------|------------------------------|---------------------------------|
|                          | Outstanding As of 12/31/2009 | Weighted Average Remaining Contractual Life | Weighted Average Exercise Price | Exercisable As of 12/31/2009 | Weighted Average Exercise Price |
| 0.00 - \$2.55            | 48,575                       | 1.2   | \$2.25                          | 48,575                       | \$2.25                          |
| 2.56 - \$5.00            | 29,265                       | 2.3   | \$2.95                          | 29,265                       | \$2.95                          |
| 5.01 - \$20.00           | 127,845                      | 8.5   | \$8.49                          | 41,931                       | \$8.58                          |
|                          | 205,685                      | 5.9   | \$6.20                          | 119,771                      | \$4.64                          |

The total intrinsic value of options exercised during the years ended December 31, 2009, 2008 and 2007 was approximately \$125,000, \$57,000 and \$100,000 respectively. The aggregate intrinsic value of options outstanding and exercisable as of December 31, 2009, 2008 and 2007 was approximately \$354,000, \$333,000, and \$238,000, respectively.

During the years ended December 31, 2009, 2008 and 2007, we issued restricted stock grants to selected officers and members of the Board of Directors. These stock grants vest over a three or five year period for officers, with grants to directors vesting immediately. These grants are valued at the closing market price on the date granted with the associated compensation expense is recognized ratably over the applicable period.

Compensation expense recognized in connection with stock options for the years ended December 31, 2009, 2008 and 2007 was \$189,000, \$105,000 and \$0 respectively. Compensation expense recognized in connection with stock grants for the years ended December 31, 2009, 2008 and 2007 was \$1,147,000, \$753,000 and \$558,000 respectively. As of December 31, 2009, remaining unamortized stock compensation expense for both stock options and stock grants was approximately \$ 1.6 million and will be recognized as follows (000's):

|            | Stock Options | Stock Grants |
|------------|---------------|--------------|
| 2010       | 189           | 524          |
| 2011       | 189           | 358          |
| 2012       | 70            | 141          |
| 2013       | —             | 49           |
| 2014       | —             | 40           |
| Thereafter | —             | 40           |

Unamortized  
s t o c k  
compensation  
c o s t s a t  
December 31,  
2009           \$ 448   \$ 1,152

NOTE 20 — QUARTERLY FINANCIAL DATA (UNAUDITED):

Summarized quarterly financial data 2009, 2008 , and 2007 appear below (in thousands, except per share data):

F-27

---

INTEGRAMED AMERICA, INC.  
NOTES TO FINANCIAL STATEMENTS (Continued)

|                        | Revenues Net |           |           | Contribution |          |          | Net Income |         |         | Diluted Net<br>Income Per Share (1) |        |        |
|------------------------|--------------|-----------|-----------|--------------|----------|----------|------------|---------|---------|-------------------------------------|--------|--------|
|                        | 2009         | 2008      | 2007      | 2009         | 2008     | 2007     | 2009       | 2008    | 2007    | 2009                                | 2008   | 2007   |
| F i r s t<br>quarter   | \$52,355     | \$45,784  | \$32,327  | \$4,907      | \$3,861  | \$3,066  | \$920      | \$720   | \$555   | \$0.10                              | \$0.08 | \$0.07 |
| S e c o n d<br>quarter | 56,115       | 49,920    | 33,907    | 5,500        | 4,729    | 3,651    | 1,114      | 1,015   | 728     | 0.13                                | 0.12   | 0.09   |
| T h i r d<br>quarter   | 53,598       | 52,229    | 40,183    | 5,043        | 4,987    | 4,427    | 1,228      | 1,099   | 933     | 0.14                                | 0.13   | 0.10   |
| F o u r t h<br>quarter | 54,692       | 50,220    | 45,405    | 5,440        | 4,709    | 3,979    | 1,232      | 1,081   | 828     | 0.14                                | 0.12   | 0.10   |
| T o t a l<br>year      | \$216,760    | \$198,153 | \$151,822 | \$20,890     | \$18,286 | \$15,123 | \$4,494    | \$3,915 | \$3,044 | \$0.51                              | \$0.45 | \$0.36 |

(1) The sum of the quarterly earnings per share may not equal the full year earnings per share as the computations of the weighted average shares outstanding for each quarter and the full year are made independently.

NOTE 21 — COMMITMENTS AND CONTINGENCIES:

Capital Leases —

Refer to Note 14 for a summary of capital lease commitments.

Reliance on Third Party Vendors —

Our fertility and vein clinics are dependent on a limited number of primary third-party vendors that produce supplies and medications vital to treating infertility and vein disease. Should any of these vendors experience a supply shortage, it may have an adverse impact on the operations of our clinical locations and network members. To date, no shortage or disruption has been experienced.

Employment Agreements

We have an employment agreement with our President and Chief Executive Officer. Pursuant to that agreement, we may terminate the President and Chief Executive Officer's employment without cause on thirty days notice, in which event severance pay equal to twelve months' base salary plus an annual bonus, calculated without regard to the condition precedents established under the bonus plan, will be payable in a lump sum. Under the employment agreement, if we had terminated Mr. Higham effective December 31, 2009, based on his 2009 compensation, he would have been paid an aggregate of \$1,237,500, \$750,000 of which represents twice his 2009 base salary and \$487,500 of which represents twice his accrued 2009 bonus.

The employment agreement further provides that in the event that within one year after a “Change of Control” (as defined therein) of the Company occurs, and the President and Chief Executive Officer’s employment is terminated, the President and Chief Executive Officer will be paid a lump sum amount equal to their base salary for a 24-month period following termination, plus twice the full amount of their annual bonus based on their then current salary, without regard to the condition precedents established for the bonus payment. Based on this change of control provision, if there had been a change of control of the Company in 2009 and the President and Chief Executive Officer’s employment had terminated effective December 31, 2009, either for “Good Reason” or without cause, then the President and Chief Executive Officer would be entitled to termination pay equal to \$750,000 representing his then annualized base salary for 24-months, plus \$487,500 representing twice the amount to which he was eligible under our Executive Incentive Compensation Plan for 2009.

We have also entered into indemnification and change in control severance agreements with certain of our management employees, which include, among other terms, noncompetitive provisions and salary and benefits continuation. Our minimum aggregate commitment under these agreements at December 31, 2009 was approximately \$3.3 million.

Commitments to Partners —

In accordance with the majority of our Partner agreements, we are obligated to: (i) on an ongoing basis, advance funds to the fertility centers to fund operations and provide services; and (ii) on a monthly basis, transfer to the fertility centers funds equal to the net accounts receivable generated that month to finance those receivables less any amounts owed to us for services fees and/or advances.

Litigation —

We are party, from time to time, to legal proceedings in the ordinary course of business and are required to maintain compliance with extensive health care regulations. None of these proceedings or potential issues associated with health care regulation compliance are expected to have a material adverse effect on our financial position, results of operations or cash flow.

Insurance —

As of December 31, 2009 and December 31, 2008, we and our affiliated fertility and vein care centers were insured with respect to medical malpractice risks on a claims made basis. We believe, either through this captive insurance company, or on the open market, we will be able to obtain renewal coverage for both our fertility and vein care physicians in the future. We are not aware of any claims against us or our affiliated medical practices, which would expose us, or our affiliated medical practices to liabilities in excess of insured amounts.

As of December 31, 2009 and 2008, we also carried policies to insure against liability, theft, property loss, business interruption and a variety of other business risks. We also maintain an appropriate insurance reserve to cover estimated deductible amounts should a claim be filed under our policies. Premiums paid to the captive insurance company, which we manage for the benefit of our Fertility Partners are \$2,140,000, \$2,245,000 and \$2,533,000 for the years ended December 31, 2009, 2008 and 2007, respectively.

NOTE 22 — RELATED PARTY TRANSACTIONS:

In accordance with our Partner agreement with Shady Grove, Michael J. Levy, M.D., an employed shareholder physician of the P.C., became a member of our Board of Directors in March 1998. In 2004, Dr. Levy became an advisory director and was no longer a voting member of the Board of Directors. The medical practice at Shady Grove paid us service fees of \$3,225,172, \$3,145,000 and \$2,916,000 in 2009, 2008 and 2007, respectively.

In accordance with our Partner agreement with FCI (the Illinois practice), Aaron Lifchez, M.D., an employed shareholder physician of FCI, became a member of our Board of Directors in August 1997. In 2004, Dr. Lifchez became an advisory director and was no longer a voting member of the Board of Directors. The medical practice FCI paid us service fees of \$2,147,445, \$2,787,000 and \$2,649,000 in 2009, 2008 and 2007, respectively.

The Company has a Consulting Agreement with its Chairman of the Board. The agreement provided for compensation of \$125,000 for the twelve months ending December 31, 2008. This consulting agreement expired on December 31, 2008 and was replaced with a new one-year agreement providing for \$36,000 in compensation in 2009. This one-year agreement expired on December 31, 2009 and was not renewed.



INTEGRAMED AMERICA, INC.  
NOTES TO FINANCIAL STATEMENTS (Continued)

NOTE 23 — SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION AND NON-CASH TRANSACTIONS:

Equity transactions related to common stock, principally arising from stock grants, option exercises and related tax benefits disclosed on our Consolidated Statements of Cash Flows are comprised of the following (000's omitted):

|   | For the             |        |       |
|---|---------------------|--------|-------|
|   | Twelve months ended |        |       |
|   | 2009                | 2008   | 2007  |
| Common stock options and grants           | \$ 37               | \$ 30  | \$ 35 |
| Tax benefit related to stock transactions | 39                  | 332    | 67    |
| Treasury Stock, net and other             | (39)                | (211)  | (67)  |
|   | \$ 37               | \$ 151 | \$ 35 |

NOTE 24 — SUBSEQUENT EVENTS:

On February 12, 2010, we announced that we priced a public offering of 2,800,000 (including the over allotment) shares of common stock at a price to the public of \$7.50 per share, of which 2,300,000 shares were offered through Piper Jaffray & Co., which acted as book-running manager and Dougherty & Company LLC, which acted as co-manager; and 500,000 shares were sold directly to IAT Reinsurance Company Ltd., our largest stockholder.

Approximately \$19 million of net proceeds, after deducting underwriting discounts, commissions and expected offering expenses payable by us, are intended to be used to accelerate the addition of new partner fertility centers, accelerate the pace of new vein clinic openings in 2010, and for general working capital and other corporate purposes. The offering closed on February 18, 2010.



REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM ON  
FINANCIAL STATEMENT SCHEDULE

To the Board of Directors and Shareholders  
of IntegraMed America, Inc.:

Our audits of the consolidated financial statements referred to in our report dated March 10, 2010 appearing in the 2009 Annual Report to Shareholders of IntegraMed America, Inc. (which report and consolidated financial statement are incorporated by reference in this Annual Report on Form 10-K) also included an audit of the financial statement schedule listed in Item 8 and 15 (a) (1) of this Form 10-K. In our opinion, this financial statement schedule presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements.

/s/Amper, Politziner & Mattia, LLP.  
Edison, New Jersey  
March 10, 2010

S-1

---

## SCHEDULE II

## INTEGRAMED AMERICA, INC.

## VALUATION AND QUALIFYING ACCOUNTS

For the Years Ended December 31, 2009, 2008, 2007

|  | Balance<br>at<br>Beginning<br>of Period | Additions   | Deductions | End of<br>Period |
|--|---|-------------|------------|------------------|
| Year Ended December 31, 2009               |   |             |            |                  |
| Allowance for doubtful accounts receivable | \$ 2,648                                | \$4,820     | \$ 4,555   | \$2,913          |
| Reserve for Attain IVF refunds             | 397                                     | 206         | 303        | 300              |
| Reserve for attain IVF medical costs       | 331                                     | 72          | 59         | 344              |
| Year Ended December 31, 2008               |   |             |            |                  |
| Allowance for doubtful accounts receivable | \$ 3,386                                | \$3,613     | \$ 4,351   | \$2,648          |
| Reserve for Attain IVF refunds             | 326                                     | 427         | 356        | 397              |
| Reserve for Attain IVF medical costs       | 272                                     | 355         | 296        | 331              |
| Year Ended December 31, 2007               |   |             |            |                  |
| Allowance for doubtful accounts receivable | \$ 13                                   | \$3,524 (1) | \$ 151     | \$3,386          |
| Reserve for Attain IVF refunds             | 257                                     | 355         | 286        | 326              |
| Reserve for Attain IVF medical costs       | 215                                     | 296         | 239        | 272              |

(1) Includes \$3,224 acquired in connection with the Vein Clinics of America, Inc. transaction.

S-2

---

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

INTEGRAMED  
AMERICA, INC.

March 10, 2010

By: /s/JOHN HLYWAK,  
JR.  
John W. Hlywak, Jr.  
Executive Vice  
President  
and Chief Financial  
Officer  
(Principal Financial  
and Accounting  
Officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

| Signature                                     | Title   | Date           |
|---|---|----------------|
| /s/Jay Higham<br>Jay Higham                   | President and Chief<br>Executive Officer and<br>Director<br>(Principal Executive<br>Officer)                  | March 10, 2010 |
| /s/John W. Hlywak, Jr.<br>John W. Hlywak, Jr. | Executive Vice President<br>and<br>Chief Financial Officer<br>(Principal Financial and<br>Accounting Officer) | March 10, 2010 |
| /s/Kush K. Agarwal<br>Kush K. Agarwal         | Director  | March 10, 2010 |
| /s/Gerardo Canet                              |   |                |

Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

|   |          |                |
|---|----------|----------------|
| Gerardo Canet   | Director | March 10, 2010 |
| /s/Wayne R. Moon<br>Wayne R. Moon                       | Director | March 10, 2010 |
| /s/Lawrence J. Stuesser<br>Lawrence J. Stuesser         | Director | March 10, 2010 |
| /s/Elizabeth E. Tallett<br>Elizabeth E. Tallett         | Director | March 10, 2010 |
| /s/Yvonne S. Thornton, M.D.<br>Yvonne S. Thornton, M.D. | Director | March 10, 2010 |

---

EXHIBIT INDEX

| Exhibit | Number | Description   |
|---------|--------|---|
|         | 1.1    | Form of Underwriting Agreement  |
|         | 3.1    | Restated Certificate of Incorporation of IntegraMed filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2004 and incorporated herein by reference thereto   |
|         | 3.2    | By-laws of IntegraMed filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2009 and incorporated herein by reference thereto   |
|         | 4.1    | Specimen certificate for shares of common stock   |
|         | 5.1    | Opinion of Dorsey & Whitney LLP regarding the validity of the securities being registered   |
|         | 10.1   | Stock Purchase Agreement, dated August 8, 2007, by and among IntegraMed, IDVC Acquisition Co., the Sellers named therein, the Guarantors named therein and VCA filed as an Exhibit to IntegraMed's Current Report on Form 8-K dated August 8, 2007 and incorporated herein by reference thereto |
|         | 10.2   | 1992 Stock Option Plan, including form of option, filed as an Exhibit to IntegraMed's Registration Statement on Form S-1 (Registration No. 333-47046) filed with the Securities and Exchange Commission on April 9, 1992 and incorporated herein by reference thereto                           |
|         | 10.3   | Amended and Restated 1992 Incentive and Non-Incentive Stock Option Plan, dated April 16, 1998, filed as an Exhibit to IntegraMed's Definitive Proxy Statement on Schedule 14A filed with the Securities and Exchange Commission on May 5, 1998 and incorporated herein by reference thereto     |
|         | 10.4   | Agreement of Lease, dated September 27, 1994, between Purchase Corporate Park Associates and IntegraMed filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 1994 and incorporated herein by reference thereto  |
|         | 10.5   | Amendment, dated January 1995, to Agreement of Lease between Purchase Corporate Park Associates and IntegraMed  |
|         | 10.6   | Second Amendment, dated August 23, 1999, to Agreement of Lease between Purchase Corporate Park Associates, L.P. and IntegraMed  |
|         | 10.7   | Third Amendment, dated October 15, 2002, to Agreement of Lease between Purchase Corporate Park Associates, L.P. and IntegraMed  |
|         | 10.8   | Business Service Agreement, dated August 30, 2007, by and between IntegraMed and the Center for Reproductive Medicine, P.A. filed as an Exhibit to IntegraMed's Current Report on Form 8-K dated September 6, 2007 and incorporated herein by reference thereto                                 |
|         | 10.9   | Consulting Agreement, dated December 24, 2008, between Gerardo Canet and IntegraMed filed as an Exhibit to IntegraMed's Annual Report   |



Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

on Form 10-K for the year ended December 31, 2008 and incorporated herein by reference thereto

- 10.10 Employment Agreement, dated October 10, 2005, between IntegraMed and Jay Higham filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2005 and incorporated herein by reference thereto
-

- 10.11 Management Agreement, dated January 7, 1997, by and between IntegraMed and Bay Area Fertility and Gynecology Medical Group, Inc. filed as an Exhibit to IntegraMed's Current Report on Form 8-K dated January 20, 1997 and incorporated herein by reference thereto
- 10.12 Amendment No. 1, dated April 5, 1998, to Management Agreement between IntegraMed and Bay Area Fertility and Gynecology Medical Group, Inc. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 1998 and incorporated herein by reference thereto
- 10.13 Amendment No. 2, dated July 21, 1998, to Management Agreement between IntegraMed and Bay Area Fertility and Gynecology Medical Group, Inc. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 1999 and incorporated herein by reference thereto
- 10.14 Amendment No. 3, dated April 1, 2000, to Management Agreement between IntegraMed and Bay Area Fertility and Gynecology Group, Inc. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2000 and incorporated herein by reference thereto
- 10.15 Amendment No. 4, dated January 1, 2001, to Management Agreement between IntegraMed and Bay Area Fertility and Gynecology Medical Group, Inc. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2001 and incorporated herein by reference thereto
- 10.16 Amendment No. 5, dated September 19, 2001, to Management Agreement between IntegraMed and Bay Area Fertility and Gynecology Medical Group, Inc. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2001 and incorporated herein by reference thereto
- 10.17 Amendment No. 6, dated December 2003, to Service Agreement between IntegraMed and Reproductive Science Center of the San Francisco Bay Area, a California medical corporation, filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 2003 and incorporated herein by reference thereto
- 10.18 Management Agreement, dated February 28, 1997, between IntegraMed and Fertility Centers of Illinois, S.C. filed as an Exhibit to IntegraMed's Registration Statement on Form S-1 (Registration No. 333-26551) filed with the Securities and Exchange Commission on May 6, 1997 and incorporated herein by reference thereto
- 10.19 Amendment, dated May 2, 1997, to Management Agreement between IntegraMed and Fertility Centers of Illinois, S.C. filed as an Exhibit to Amendment No. 1 to IntegraMed's Registration Statement on Form S-1 (Registration No. 333-26551) filed with the Securities and Exchange Commission on June 20, 1997 and incorporated herein by reference thereto
- 10.20 Amendment No. 2, dated June 18, 1997, to Management Agreement between IntegraMed and Fertility Centers of Illinois, S.C. filed as an Exhibit to Amendment No. 1 to IntegraMed's Registration Statement on Form S-1 (Registration No. 333-26551) filed with the Securities and Exchange Commission on June 20, 1997 and incorporated herein by reference thereto
- 10.21 Amendment No. 3, dated August 19, 1997, to Management Agreement between IntegraMed and Fertility Centers of Illinois, S.C. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 1997 and incorporated herein by reference thereto
- 10.22 Amendment No. 4, dated January 9, 1998, to Management Agreement between IntegraMed and Fertility Centers of Illinois, S.C. filed as an Exhibit to a Schedule 13D dated February 11, 1998 filed with the Securities and Exchange Commission by Gerardo Canet and incorporated herein by reference thereto



- 10.23 Amendment No. 5, dated March 5, 1998, to Management Agreement between IntegraMed and Fertility Centers of Illinois, S.C. filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 1997 and incorporated herein by reference thereto
- 10.24 Amendment No. 6, dated July 1, 1999, to Management Agreement between IntegraMed and Fertility Centers of Illinois, S.C. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 1999 and incorporated herein by reference thereto
- 10.25 Amendment No. 7, dated April 1, 2000, to Management Agreement between IntegraMed and Fertility Centers of Illinois, S.C. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2000 and incorporated herein by reference thereto
- 10.26 Amendment No. 8, dated September 24, 2001, to Management Agreement between IntegraMed and Fertility Centers of Illinois, S.C. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2001 and incorporated herein by reference thereto
- 10.27 Amendment No. 9, dated December 2003, to Service Agreement between IntegraMed and Fertility Centers of Illinois, S.C. filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 2003 and incorporated herein by reference thereto
- 10.28 Amendment No. 10, dated January 1, 2005, to Service Agreement between IntegraMed and Fertility Centers of Illinois, S.C. filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 2005 and incorporated herein by reference thereto
- 10.29 Service Agreement, dated May 25, 2001, between IntegraMed and MPD Medical Associates (MA), P.C. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2001 and incorporated herein by reference thereto
- 10.30 Amendment No. 1, dated March 5, 2002, to Service Agreement between IntegraMed and MPD Medical Associates (MA), P.C. filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 2001 and incorporated herein by reference thereto
- 10.31 Management Agreement, dated March 11, 1998, between Shady Grove Fertility Centers, P.C. and Levy, Sagoskin and Stillman, M.D., P.C. filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 1997 and incorporated herein by reference thereto
- 10.32 Amendment No. 1, dated April 16, 1998, to Management Agreement between Shady Grove Fertility Centers, Inc. and Levy, Sagoskin and Stillman, M.D., P.C. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 1998 and incorporated herein by reference thereto

Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

- 10.33 Amendment No. 2, dated May 6, 1998, to Management Agreement between Shady Grove Fertility Centers, Inc. and Levy, Sagoskin and Stillman, M.D., P.C. filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 1998 and incorporated herein by reference thereto
- 10.34 Amendment No. 3, dated September 1, 1999, to Management Agreement between IntegraMed and Shady Grove Reproductive Science Center, P.C. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 1999 and incorporated herein by reference thereto
- 10.35 Amendment No. 4, dated April 1, 2000, to Management Agreement between IntegraMed and Shady Grove Reproductive Science Center, P.C. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2000 and incorporated herein by reference thereto
-

- 10.36 Amendment No. 5 to Management Agreement between IntegraMed and Shady Grove Reproductive Science Center, P.C. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2001 and incorporated herein by reference thereto
- 10.37 Amendment No. 6, dated September 18, 2001, to Management Agreement between IntegraMed and Shady Grove Reproductive Science Center, P.C. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2001 and incorporated herein by reference thereto
- 10.38 Amendment No. 7, dated November 2003, to Service Agreement between IntegraMed and Shady Grove Reproductive Science Center, P.C. filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 2003 and incorporated herein by reference thereto
- 10.39 Amendment No. 8, dated February 16, 2006, to Service Agreement between IntegraMed and Shady Grove Reproductive Science Center, P.C. filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 2005 and incorporated herein by reference thereto
- 10.40 Amendment No. 9, dated March 22, 2007, to Service Agreement between IntegraMed and Shady Grove Fertility Reproductive Science Center, P.C. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2007 and incorporated herein by reference thereto
- 10.41 Second Amended and Restated Loan Agreement, dated August 8, 2007, by and among IntegraMed and Bank of America, N.A. filed as an Exhibit to IntegraMed's Current Report on Form 8-K dated August 8, 2007 and incorporated herein by reference thereto
- 10.42 Form of Retention Agreement filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 1999 and incorporated herein by reference thereto
- 10.43 Form of Amendment to Retention Agreement relating to Section 409A of the U.S. Internal Revenue Code of 1986, as amended, filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 2008 and incorporated herein by reference thereto
- 10.44 Form of Indemnification Agreement filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2000 and incorporated herein by reference thereto
- 10.45 Form of Amendment to Indemnification Agreement relating to Section 409A of the U.S. Internal Revenue Code of 1986, as amended, filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 2008 and incorporated herein by reference thereto
- 10.46 Service Agreement, dated April 26, 2002, between IntegraMed and Northwest Center for Infertility and Reproductive Endocrinology filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2002 and incorporated herein by reference thereto
- 10.47 Amendment No. 1, dated June 14, 2002, to Service Agreement between IntegraMed and Northwest Center for Infertility and Reproductive Endocrinology filed as an Exhibit to IntegraMed's

10.48 Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2002 and incorporated herein by reference thereto  
Amendment No. 2, dated November 1, 2002, to Service Agreement between IntegraMed and Northwest Center for Infertility and Reproductive Endocrinology filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 2002 and incorporated herein by reference thereto

---

- 10.49 Amendment No. 3, dated January 1, 2003, to Service Agreement between IntegraMed and Northwest Center for Infertility and Reproductive Endocrinology filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 2003 and incorporated herein by reference thereto
- 10.50 2000 Long-Term Compensation Plan filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2002 and incorporated herein by reference thereto
- 10.51 Form of Incentive Stock Option Agreement filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2005 and incorporated herein by reference thereto
- 10.52 Form of Non-Qualified Stock Option Agreement filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2005 and incorporated herein by reference thereto
- 10.53 Form of Restricted Stock Unit Award Agreement filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 2008 and incorporated herein by reference thereto
- 10.54 Service Agreement, dated September 1, 2003, between IntegraMed and Reproductive Endocrine Associates of Charlotte, P.C. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2003 and incorporated herein by reference thereto
- 10.55 Service Agreement, dated January 1, 2004, between IntegraMed and Seattle Reproductive Medicine, Inc., P.S. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2004 and incorporated herein by reference thereto
- 10.56 Submanagement Agreement, dated January 1, 2005, between Reproductive Partners, Inc. and IntegraMed filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2005 and incorporated herein by reference thereto
- 10.57 2007 Long-Term Compensation Plan filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 2007 and incorporated herein by reference thereto
- 10.58 Business Service Agreement, dated April 24, 2008, between IntegraMed and Southeastern Fertility Centers, P.A. filed as an Exhibit to IntegraMed's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2008 and incorporated herein by reference thereto
- 10.59 Business Service Agreement, dated July 9, 2008, between IntegraMed and Arizona Reproductive Medicine Specialists Ltd. filed as an Exhibit to IntegraMed's Annual Report on Form 10-K for the year ended December 31, 2008 and incorporated herein by reference thereto
- 10.60 Amendment No. 11, dated November 30, 2009, to Service Agreement between IntegraMed and Fertility Centers of Illinois, S.C.
- 10.61 First Amended and Restated Management Agreement, dated December 1, 2009, by and among IntegraMed, Idaho Center for Reproductive Medicine, P.C. and Idaho Reproductive Labs, Inc.
- 10.62 First Amended and Restated Management Agreement, dated December 1, 2009, by and among IntegraMed, Foulk & Whitten Nevada Center for Reproductive Medicine, P.C. and Nevada Reproductive Labs, Inc.
- 10.63



Edgar Filing: INTEGRAMED AMERICA INC - Form 10-K

Management Agreement, dated December 1, 2009, by and between  
IntegraMed and Utah Fertility Center, P.C.

10.64 Form of Purchase Agreement between IntegraMed and IAT  
Reinsurance Company Ltd.

21.1 \*\* List of subsidiaries of IntegraMed America, Inc.

---

- 23.1 \*\* Consent of Amper, Politziner & Mattia, LLP, Independent Registered Public Accounting Firm
- 23.2 Consent of Dorsey & Whitney LLP (included in Exhibit 5.1)
- 24.1 Powers of Attorney
- 31.1 \*\* CEO Certification Pursuant to 18 U.S.C. § 1350 as Adopted Pursuant to Section 302 of the Sarbanes Oxley Act of 2002 dated March 31, 2009.
- 31.2 \*\* CFO Certification Pursuant to 18 U.S.C. § 1350 as Adopted Pursuant to Section 302 of the Sarbanes Oxley Act of 2002 dated March 31, 2009.
- 32.1 \*\* CEO Certification Pursuant to 18 U.S.C. § 1350 as Adopted Pursuant to Section 906 of the Sarbanes Oxley Act of 2002 dated March 31, 2009.
- 32.2 \*\* CFO Certification Pursuant to 18 U.S.C. § 1350 as Adopted Pursuant to Section 906 of the Sarbanes Oxley Act of 2002 dated March 31, 2009.

\*\* Filed herewith.