TELECOM ITALIA S P A Form 20-F April 15, 2015 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 20-F

- " REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934 OR
- x ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the fiscal year ended: December 31, 2014

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from N/A to N/A

OR

" SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 Date of event requiring this shell company report

Commission file number 1-13882

Telecom Italia S.p.A.

(Exact name of Registrant as specified in its charter)

Italy

(Jurisdiction of incorporation or organization)

Via Gaetano Negri 1, 20123 Milan, Italy

(Address of principal executive offices)

Piergiorgio PELUSO

Head of Administration, Finance and Control

Telecom Italia S.p.A.

Corso d Italia, 41, 00198 Rome, Italy

+39.06.36.88.1

piergiorgio.peluso@telecomitalia.it

(Name, Telephone, E-mail and/or Facsimile number and Address of Company Contact Person)

Securities registered or to be registered pursuant to Section 12(b) of the Act:

Title of each class

American Depositary Shares, each representing 10 Ordinary Shares (the Ordinary Share ADSs)

Ordinary Shares (the Ordinary Shares)

American Depositary Shares, each representing 10 Savings Shares (the ADSs)

Share ADSs)

Shares (the Savings Shares)

American Depositary Shares, each representing 10 Savings Shares (the Sa

Securities registered or to be registered pursuant to Section 12(g) of the Act:

None

(Title of Class)

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act:

None

(Title of Class)

Indicate the number of outstanding shares of each of the issuer s classes of capital or common stock

as of the close of the period covered by the annual report.

Ordinary Shares 13,470,955,451

Savings Shares 6,026,120,661

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act Yes X Yes X Yes X Yes Yes

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934. Yes "No x

Note Checking the box above will not relieve any registrant required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 from their obligations under those Sections.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes "No"

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer x Accelerated filer " Non-accelerated filer "

Indicate by check mark which basis of accounting the registrant has used to prepare the financial statement included in this filing:

U.S. GAAP " International Financial Reporting Standards as issued by the International Accounting Standards Board x Other "

If Other has been checked in response to the previous question indicate by check mark which financial statement item the registrant has elected to follow. Item 17 " Item 18 "

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes "No x

* Not for trading, but only in connection with the registration of American Depositary Shares representing such Ordinary Shares or Savings Shares, as the case may be, pursuant to the requirements of the Securities and Exchange Commission.

TABLE OF CONTENTS

<u>INTRODUCTION</u>	1
KEY DEFINITION	3
PART I	4
Item 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISERS	4
Item 2. OFFER STATISTICS AND EXPECTED TIMETABLE	4
Item 3. KEY INFORMATION	5
3.1 RISK FACTORS	5
3.2 EXCHANGE RATES	18
3.3 SELECTED FINANCIAL AND STATISTICAL INFORMATION	19
3.4 DIVIDENDS	23
Item 4. INFORMATION ON THE TELECOM ITALIA GROUP	25
4.1 BUSINESS	25
4.2 BUSINESS UNITS	31
4.3 REGULATION	43
4.4 TRANSACTIONS WITH U.S. SANCTIONED COUNTRIES	67
4.5 GLOSSARY OF SELECTED TELECOMMUNICATIONS TERMS	71
4.6 DESCRIPTION OF PROPERTY, PLANT AND EQUIPMENT	80
Item 4A. UNRESOLVED STAFF COMMENTS	85
Item 5. OPERATING AND FINANCIAL REVIEW AND PROSPECTS	86
5.1 CRITICAL ACCOUNTING POLICIES AND ESTIMATES	86
5.2 RESULTS OF OPERATIONS FOR THE THREE YEARS ENDED DECEMBER 31, 2014	92
5.3 LIQUIDITY AND CAPITAL RESOURCES	127
5.4 RESEARCH, DEVELOPMENT AND INNOVATION	141
5.5 CAUTIONARY STATEMENT FOR PURPOSES OF THE SAFE HARBOR PROVISIONS OF THE UNITED STATES	
PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995	151
Item 6. DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES	152
6.1 DIRECTORS	152
6.2 EXECUTIVE OFFICERS	158
6.3 BOARD OF AUDITORS	162
6.4 EXTERNAL AUDITORS	163
6.5 EMPLOYEES	164
6.6 COMPENSATION OF DIRECTORS, OFFICERS AND MEMBERS OF THE BOARD OF AUDITORS	166
6.7 OPTIONS TO PURCHASE SECURITIES FROM REGISTRANT	173
Item 7. MAJOR SHAREHOLDERS AND RELATED-PARTY TRANSACTIONS	174
7.1 MAJOR SHAREHOLDERS	174
7.2 RELATED-PARTY TRANSACTIONS	179
Item 8. FINANCIAL INFORMATION	180
<u>8.1 HISTORICAL FINANCIAL STATEMENTS</u>	180

8.2 LEGAL PROCEEDINGS	181
<u>Item 9. LISTING</u>	182
9.1 TRADING OF TELECOM ITALIA ORDINARY SHARES AND SAVINGS SHARES	182
9.2 SECURITIES TRADING IN ITALY	184

i

Table of Contents	
9.3 CLEARANCE AND SETTLEMENT OF TELECOM ITALIA SHARES	185
Item 10. ADDITIONAL INFORMATION	186
10.1 CORPORATE GOVERNANCE	186
10.2 EXCHANGE CONTROLS AND OTHER LIMITATIONS AFFECTING SECURITY HOLDERS	200
10.3 DESCRIPTION OF BY LAWS	201
10.4 DESCRIPTION OF CAPITAL STOCK	202
10.5 DESCRIPTION OF AMERICAN DEPOSITARY RECEIPTS	206
10.6 TAXATION	214
10.7 DOCUMENTS ON DISPLAY	221
Item 11. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISKS	222
Item 12. DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES	223
Item 12A. DEBT SECURITIES	223
Item 12B. WARRANTS AND RIGHT	223
Item 12C. OTHER SECURITIES	223
Item 12D. AMERICAN DEPOSITARY SHARES	223
PART II	226
Item 13. DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES	226
Item 14. MATERIAL MODIFICATION TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS	227
Item 15. CONTROLS AND PROCEDURES	228
15.1. DISCLOSURE CONTROLS AND PROCEDURES	228
15.2. MANAGEMENT S ANNUAL REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING	228
15.3. CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING	229
Item 16. [RESERVED]	230
Item 16A. AUDIT COMMITTEE FINANCIAL EXPERT	230
Item 16B. CODE OF ETHICS AND CONDUCT	230
Item 16C. PRINCIPAL ACCOUNTANT FEES AND SERVICES	231
Item 16D. EXEMPTIONS FROM THE LISTING STANDARDS FOR AUDIT COMMITTEES	233
Item 16E. REPURCHASES OF EQUITY SECURITIES	233
Item 16F. CHANGE IN REGISTRANT S CERTIFYING ACCOUNTANT	233
Item 16G. CORPORATE GOVERNANCE	234
16G.1 DIFFERENCES IN TELECOM ITALIA S CORPORATE GOVERNANCE AND NEW YORK STOCK	
EXCHANGECORPORATE GOVERNANCE PRACTICES	234
Item 16H. MINE SAFETY DISCLOSURE	236
PART III	237
Item 17. FINANCIAL STATEMENTS	237
Item 18. FINANCIAL STATEMENTS	238
Item 19. FINANCIAL STATEMENTS AND EXHIBITS	238

ii

Introduction

INTRODUCTION

Telecom Italia S.p.A. is incorporated as a joint stock company under the laws of Italy. As used in this Annual Report, unless the context otherwise requires, the term Company means Telecom Italia S.p.A. the operating company for fixed and mobile telecommunications services in Italy and the holding company for various businesses, principally telecommunications, and the terms we, us and our refers to the Company, and, as applicable, the Company and its consolidated subsidiaries.

Unless otherwise indicated, the financial information contained in this Annual Report has been prepared in accordance with International Financial Reporting Standards issued by the International Accounting Standards Board (designated as IFRS).

Unless otherwise indicated, any reference in this Annual Report to Consolidated Financial Statements is to the Consolidated Financial Statements for the year ended December 31, 2014 of the Telecom Italia Group (including the notes thereto) included elsewhere herein.

Cautionary Statement for Purposes of the Safe Harbor Provisions of the United States Private Securities Litigation Reform Act of 1995.

The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements. This Annual Report contains certain forward-looking statements.

Forward-looking statements are statements that are not historical facts and can be identified by the use of forward-looking terminology such as believes, may, is expected to, will, will continue, should, seeks or anticipates or similar expressions or the negative thereof or othe terminology, or by the forward-looking nature of discussions of strategy, plans or intentions.

The forward-looking statements in this Annual Report include, but are not limited to, the discussion of the changing dynamics of the telecommunications marketplace, including the continuing developments in competition in all aspects of our businesses from new competitors and from new and enhanced technologies, our outlook for growth in the telecommunications industry both within and outside of Italy, including our outlook regarding developments in the telecommunications industry, and certain trends we have identified in our core markets, including regulatory developments.

Such statements include, but are not limited to, statements under the following headings: (i) Item 3. Key Information 3.1 Risk Factors , (ii) Item 4. Information on the Telecom Italia Group 4.1 Business 4.1.7 Updated Strategy , (iii) Item 4. Information on the Telecom Italia Group 4.3 Regulation , (iv) Item 5. Operating and Financial Review and Prospects , (v) Item 8. Financial Information 8.2 Legal Proceedings and (vi) Item 11 Quantitative and Qualitative Disclosures About Market Risks , including statements regarding the likely effect of matters discussed therein.

Actual results may differ materially from those projected or implied in the forward-looking statements. Such forward-looking information is based on certain key assumptions which we believe to be reasonable but forward-looking information by its nature involves risks and uncertainties, which are outside our control, that could significantly affect expected results.

The following important factors could cause actual results to differ materially from those projected or implied in any forward-looking statements:

- our ability to successfully implement our strategy over the 2015-2017 period;
- the continuing effects of slow global economic growth in the principal markets in which we operate, including, in particular, our core Italian market;
- the impact of regulatory decisions and changes in the regulatory environment in Italy and other countries in which we operate;

1

Table of Contents

Introduction

- the impact of political developments in Italy and other countries in which we operate;
- · our ability to successfully meet competition on both price and innovation capabilities of new products and services;
- our ability to develop and introduce new technologies which are attractive in our principal markets, to manage innovation, to supply value added services and to increase the use of our fixed and mobile networks;
- our ability to successfully implement our internet and broadband strategy;
- our ability to successfully achieve our debt reduction and other targets;
- · the impact of fluctuations in currency exchange and interest rates and the performance of the equity markets in general;
- the outcome of litigation, disputes and investigations in which we are involved or may become involved;
- our ability to build up our business in adjacent markets and in international markets (particularly in Brazil), due to our specialist and technical resources;
- our ability to achieve the expected return on the investments and capital expenditures we have made and continue to make in Brazil;
- the amount and timing of any future impairment charges for our authorizations, goodwill or other assets;
- · our ability to manage and reduce costs;
- · any difficulties which we may encounter in our supply and procurement processes, including as a result of the insolvency or financial weaknesses of our suppliers; and
- the costs we may incur due to unexpected events, in particular where our insurance is not sufficient to cover such costs.

The foregoing factors should not be construed as exhaustive. Due to such uncertainties and risks, readers are cautioned not to place undue reliance on such forward-looking statements, which speak only as of the date hereof. We undertake no obligation to release publicly the result of any revisions to these forward-looking statements which may be made to reflect events or circumstances after the date hereof, including, without limitation, changes in our business or acquisition strategy or planned capital expenditures, or to reflect the occurrence of unanticipated events.

Key Definitions

KEY DEFINITIONS

The following terms appearing in this Annual Report have the meanings set forth below.

EU means the European Union.

IASB means the International Accounting Standards Board.

IFRS means International Financial Reporting Standards issued by the IASB.

IFRS also include all effective International Accounting Standards (IAS) and all Interpretations issued by the IFRS Interpretations committee (formerly called International Financial Reporting Interpretations Committee IFRIC), comprising those previously issued

by the Standing Interpretations Committee (SIC).

Ordinary Shares means the Ordinary Shares, of Telecom Italia.

Parent, Telecom Italia and Company means Telecom Italia S.p.A..

Savings Shares means the Savings Shares, of Telecom Italia.

Telecom Italia Group means the Company and its consolidated subsidiaries.

In addition to the foregoing terms, certain technical telecommunication terms relating to our businesses are defined in the glossary of this Annual Report (see Item 4. Information on the Telecom Italia Group 4.5 Glossary of Selected Telecommunications Terms).

In addition, we use the measure Accesses when considering certain statistical and other data for our domestic Italian business. Access refers to a connection to any of the telecommunications services offered by the Group in Italy. The following are the main categories of accesses:

- **Physical Accesses:** in the domestic fixed telephony business, includes retail accesses, as well as wholesale accesses directly managed by Telecom Italia, while excluding full-infrastructured OLOs and FWA-Fixed Wireless Accesses;
- **Broadband Accesses:** in the domestic fixed telephony business, includes broadband retail accesses, and broadband wholesale accesses directly managed by Telecom Italia, while excluding OLO LLU and NAKED, satellite, full-infrastructured and FWA Fixed Wireless Accesses. Broadband retail accesses are included as part of physical accesses;

Mobile accesses: number of lines.

3

Item 1. Identity of Directors, Senior Management and Advisers /

Item 2. Offer Statistics and Expected Timetable

PART I

Item 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISERS

Not Applicable

Item 2. OFFER STATISTICS AND EXPECTED TIMETABLE

Not Applicable

4

Table of Contents Item 3. Key Information **Risk Factors** Item 3. KEY INFORMATION 3.1 RISK FACTORS In addition to the other information contained in this Annual Report, investors should carefully consider the risks described below before making any investment decision. The risks described below are not the only ones we face. Additional risks not known to us or that we currently deem immaterial may also impair our business and results of operations. Our business, financial condition, results of operations and cash flows could be materially adversely affected by any of these risks, and investors could lose all or part of their investment. We present below: our main objectives as set out in our: 2015-2017 business and strategic plan (the 2015-2017 Plan); and 2) factors that may prevent us from achieving our objectives. For purposes of presenting our risk factors we have identified our risks based on the main risk categories, set out in the Committee of Sponsoring Organization of the Treadway Commission¹: strategic risks; operational risks; financial risks; and compliance risks. Our business will be adversely affected if we are unable to successfully implement our strategic objectives. Factors beyond our control may prevent us from successfully implementing our strategy. On February 20, 2015, we presented our updated 2015 2017 Plan, which envisages an increase in the innovative investment programme.

Accelerate the roll out of Next-Generation Networks, with a strong focus on investments relating to innovative networks and services.

The main strategic priorities in the Domestic Market are:

5			
1	CoSO Report-ERM Integrated Framework 2004.		
	the continuing effects of slow economic growth in the principal markets in which we operate, including, in particular, our core Italian market;		
	ability to implement and achieve these strategic objectives and priorities may be influenced by certain factors, including factors outside of control. Such factors include:		
	Increase the economic sustainability of services provided to corporates and accelerate the growth of residential Ultra Broadband (Live TIM).		
	Pursue a business transformation oriented to: improve commercial efficiency; network costs optimization; and process-driven efficiency.		
	Exploit the mobile internet growth opportunity: innovative investments will enable the growth of innovative revenues (data and content).		
	Enhance network quality to increase returns through optimizing capital expenditure, mainly focused on 4G and 3G networks.		
The	main strategic priorities in the Brazilian Market are:		
	Further proceed in the structural efficiency path in the 2015-2017 period.		
	Labor cost restructuring to combine efficiency & HR development.		
	Moving to a single brand: simplification of the fixed, mobile and internet offer under the TIM brand.		
•	Implement a bundled services offering (n play offering) strategy to defend fixed traditional services, drive mobile broadband to fixed broadband substitution and further expand fixed broadband and fiber penetration through video services including basic to premium content.		

Table of Contents

Item 3. Key Information Risk Factors

- the impact of regulatory decisions and changes in the regulatory environment in Italy, Brazil and other countries in which we operate;
- the impact of political developments in Italy, Brazil and other countries in which we operate;
- our ability to successfully meet competition on both price and innovation capabilities of new products and services;
- our ability to develop and introduce new technologies which are attractive in our principal markets, to manage innovation, to supply value added services and to increase the use of our fixed and mobile networks;
- our ability to successfully implement our internet and broadband strategy;
- our ability to successfully achieve our debt reduction and other targets;
- the impact of fluctuations in currency exchange and interest rates and the performance of the equity markets in general;
- the outcome of litigation, disputes and investigations in which we are involved or may become involved;
- our ability to build up our business in adjacent markets and in international markets (particularly in Brazil), due to our specialist and technical resources;
- our ability to achieve the expected return on the investments and capital expenditures we have made and continue to make in Brazil;

•