BASIC ENERGY SERVICES INC Form DEF 14A April 22, 2013 Table of Contents

## **UNITED STATES**

# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **SCHEDULE 14A**

Proxy Statement Pursuant to Section 14(a) of the

Securities Exchange Act of 1934

(Amendment No. )

Filed by the Registrant x

Filed by a Party other than the Registrant "

Check the appropriate box:

- " Preliminary Proxy Statement
- " Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- x Definitive Proxy Statement
- " Definitive Additional Materials
- " Soliciting Material Pursuant to §240.14a-12

# **Basic Energy Services, Inc.**

(Name of the Registrant as Specified In Its Charter)

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#### (Name of Person(s) Filing Proxy Statement, if other than the Registrant)

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- x No fee required.
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- " Fee paid previously with preliminary materials:
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(1) Amount Previously Paid:

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(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

### **Basic Energy Services, Inc.**

801 Cherry Street, Suite 2100

Fort Worth, Texas 76102

### NOTICE OF THE 2013

### ANNUAL MEETING OF STOCKHOLDERS

The 2013 Annual Meeting of Stockholders of Basic Energy Services, Inc. will be held on Wednesday, May 22, 2013, at 10:00 a.m. local time, at the Fort Worth Club, located at 306 W 7<sup>th</sup> Street, Fort Worth, Texas 76102, for the following purposes:

1. To elect three Class II directors to serve a three-year term;

2. To approve an amendment to the Fifth Amended and Restated Basic Energy Services, Inc. 2003 Incentive Plan to increase the number of shares of our common stock authorized for issuance thereunder from 8,350,000 shares to 10,350,000 shares, and a related extension of the term of the 2003 Incentive Plan;

3. To approve, on a non-binding advisory basis, our named executive officer compensation;

4. To ratify the appointment of KPMG LLP as our independent auditor for fiscal year 2013; and

5. To transact such other business as may properly come before the meeting, or any adjournment of it.

Stockholders of record at the close of business on April 9, 2013 are entitled to vote at the meeting or any adjournment. A list of such stockholders will be available for examination by a stockholder for any purpose germane to the meeting during ordinary business hours at our offices at 801 Cherry Street, Suite 2100, Fort Worth, Texas 76102 during the ten days prior to the meeting. Stockholders holding at least a majority of the outstanding shares of our common stock are required to be present or represented by proxy at the meeting to constitute a quorum.

Please note that space limitations make it necessary to limit attendance at the meeting to stockholders, though each stockholder may be accompanied by one guest. Admission to the meeting will be on a first-come, first-served basis. Registration will begin at 9:30 a.m., and seating will begin at 9:45 a.m. Each stockholder may be asked to present valid picture identification, such as a driver s license or passport. Stockholders holding stock in brokerage accounts must bring a copy of a brokerage statement reflecting stock ownership as of the record date. Cameras, recording devices and other electronic devices will not be permitted at the meeting. You may obtain directions to the Fort Worth Club by calling (817) 334-4100.

Important Notice Regarding the Availability of Proxy Materials for the 2013 Annual Meeting of Stockholders to Be Held on May 22, 2013: This notice, the proxy statement for the 2013 Annual Meeting of the Stockholders and our annual report on Form 10-K for the fiscal year ended December 31, 2012 are available at <u>www.proxydocs.com/BAS</u>.

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By Order of the Board of Directors, Alan Krenek, Secretary

Fort Worth, Texas

April 22, 2013

### YOUR VOTE IS IMPORTANT

TO ASSURE YOUR REPRESENTATION AT THE MEETING, PLEASE SIGN, DATE AND RETURN YOUR PROXY AS PROMPTLY AS POSSIBLE. AN ENVELOPE, WHICH REQUIRES NO POSTAGE IF MAILED IN THE UNITED STATES, IS ENCLOSED FOR THIS PURPOSE.

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### PROXY STATEMENT

### FOR ANNUAL MEETING OF STOCKHOLDERS

### MAY 22, 2013

### GENERAL

This proxy statement is furnished in connection with the solicitation of proxies by the Board of Directors in connection with the 2013 Annual Meeting of Stockholders (the 2013 Annual Meeting ) of Basic Energy Services, Inc., a Delaware corporation (the Company ), to be held at the Fort Worth Club, located at 306 W 7<sup>th</sup> Street, Fort Worth, Texas 76102, on Wednesday, May 22, 2013, at 10:00 a.m. local time. Stockholders of record at the close of business on April 9, 2013, are entitled to notice of, and to vote at, the meeting and at any postponement or adjournment thereof.

When a properly executed proxy is received prior to the meeting, the shares represented will be voted at the meeting in accordance with the directions noted on the proxy. A proxy may be revoked at any time before it is exercised by submitting a written revocation or a later-dated proxy to the Secretary of the Company at the mailing address provided below or by attending the meeting in person and so notifying the inspector of elections.

Management does not intend to present any business for a vote at the 2013 Annual Meeting, other than (i) the election of directors, (ii) the approval of an amendment to the Fifth Amended and Restated Basic Energy Services, Inc. 2003 Incentive Plan (the 2003 Incentive Plan) to increase the number of shares of our common stock authorized for issuance thereunder and a related extension of the term of the 2003 Incentive Plan, (iii) the approval, on a non-binding advisory basis, of our named executive officer compensation, and (iv) the ratification of KPMG LLP as the Company s independent auditor for fiscal year 2013. Unless stockholders specify otherwise in voting instructions to their broker, their shares (i) will not be voted in (a) the election of the nominees listed in this proxy statement, (b) the approval of the amendment to the 2003 Incentive Plan to increase the number of shares of our common stock authorized for issuance thereunder and a related extension of the term of the 2003 Incentive Plan, or (c) the advisory approval of executive compensation, and (ii) will be voted FOR the ratification of KPMG LLP as the Company s independent auditor. If other matters requiring the vote of stockholders properly come before the meeting, it is the intention of the persons named in the enclosed proxy card to vote proxies held by them in accordance with their judgment.

The complete mailing address of the Company s executive offices is 801 Cherry Street, Suite 2100, Fort Worth, Texas 76102. The approximate date on which this proxy statement and the accompanying proxy card are first being sent or given to the stockholders of the Company is April 22, 2013.

### VOTING PROCEDURES

A majority of the outstanding shares of our common stock present in person or represented by proxy at the 2013 Annual Meeting will constitute a quorum for the transaction of business. Abstentions and broker non-votes will be included in determining whether a quorum is present at the 2013 Annual Meeting. Broadridge Financial Solutions, Inc. will tabulate all votes cast, in person or by submission of a properly executed proxy, before the closing of the polls at the meeting. The Company will appoint an inspector of elections at the meeting.

The affirmative vote of a plurality of the shares of our common stock present in person or represented by proxy at the meeting and entitled to vote is required for the election of each nominee for director. The affirmative vote of holders of a majority of our common stock present in person or represented by proxy at the meeting and entitled to vote is required for (i) the approval of the amendment to the 2003 Incentive Plan to increase the number of shares of our common stock authorized for issuance thereunder and a related extension of the term of the 2003 Incentive Plan, (ii) the approval, on a non-binding advisory basis, of our named executive officer compensation, (iii) ratification of KPMG LLP as the Company s independent auditor and (iv) any other matters presented for a vote of stockholders.

Abstentions will not count as votes cast for the election of directors or for any other proposal. As a result, abstentions will have no effect on Proposal 1 and will have the same practical effect as votes against Proposal 2, Proposal 3, Proposal 4 and each other proposal presented for a vote at the 2013 Annual Meeting. Brokers do not have discretionary voting authority with respect to the election of directors or executive compensation matters. Accordingly, broker non-votes will not have any effect on Proposal 1, Proposal 2 or Proposal 3. Because brokers generally have discretionary authority to vote on the ratification of our independent auditor, broker non-votes are generally not expected to result from the vote on Proposal 4.

Stockholders who send in proxies but attend the meeting in person may vote directly if they prefer and withdraw their proxies or may allow their proxies to be voted with the similar proxies sent in by other stockholders.

### **VOTING SECURITIES**

On April 9, 2013, the record date, there were outstanding 42,224,450 shares of our common stock held of record by approximately 358 persons. Stockholders are entitled to one vote, exercisable in person or by proxy, for each share of our common stock held on the record date. Stockholders do not have cumulative voting rights.

### **PROPOSAL 1:**

### **ELECTION OF DIRECTORS**

*Board of Directors.* The Company s Bylaws provide for the Board of Directors to serve in three classes having staggered terms of three years each. Three Class II directors will be elected at the 2013 Annual Meeting to serve for a three-year term expiring at the Annual Meeting of Stockholders in 2016. Pursuant to Delaware law, in the event of a vacancy on the Board of Directors, a majority of the remaining directors will be empowered to elect a successor, and the person so elected will hold office for the remainder of the full term of the director whose death, retirement, resignation, removal, disqualification or other cause created the vacancy and thereafter until the election of a successor director.

*Recommendation; Proxies.* **The Board of Directors recommends a vote FOR each of the nominees named below.** The persons named in the enclosed proxy card will vote all shares over which they have discretionary authority FOR the election of the nominees named below. Although the Board of Directors does not anticipate that any of the nominees will be unable to serve, if such a situation should arise prior to the meeting, the appointed persons will use their discretionary authority pursuant to the proxy and vote in accordance with their best judgment.

*Nominees.* The following table sets forth information for each nominee. Each nominee has consented to be named in this proxy statement and to serve as a director, if elected.

			Director	
Name	Principal Occupation	Age	Since	Class
William E. Chiles	Mr. Chiles has served as a director of Basic Energy Services since 2003. Mr. Chiles has served as the Chief Executive Officer and President and a director of Bristow Group Inc. (formerly Offshore Logistics, Inc.), a provider of helicopter transportation services to the worldwide offshore oil and gas industry, since July 2004. Mr. Chiles served as Executive Vice President and Chief Operating Officer of Grey Wolf, Inc. from March 2003 until June 2004. Mr. Chiles served as Vice President of Business Development at ENSCO International Incorporated from August 2002 until March 2003. From August 1997 until its merger into an ENSCO International affiliate in August 2002, Mr. Chiles served as President and Chief Executive Officer of Chiles Offshore Inc. Mr. Chiles has a B.B.A. in Petroleum Land Management from the University of Texas and an M.B.A. in Finance and Accounting with honors from Southern Methodist University.	64	2003	П
Robert F. Fulton	Mr. Fulton has served as a director of Basic Energy Services since 2001. Mr. Fulton served as President and Chief Executive Officer of Frontier Drilling ASA, an offshore oil and gas drilling and production contractor, from September 2002 through July 2010. From December 2001 to August 2002, Mr. Fulton managed personal investments. Prior to December 2001, Mr. Fulton spent most of his business career in the energy service and contract drilling industry. He served as Executive Vice President and Chief Financial Officer of Merlin Offshore Holdings, Inc. from August 1999 until November 2001. From 1998 to June 1999, Mr. Fulton served as Executive Vice President of Finance for R&B Falcon Corporation, during which time he closed the merger of Falcon Drilling Company with Reading & Bates Corporation to create R&B Falcon Corporation and then the merger of R&B Falcon Corporation with Cliffs Drilling	61	2001	Ш

	Company. Mr. Fulton has served as a director of Carrizo Oil & Gas, Inc. since his appointment in November 2012. He graduated with a B.S. degree in Accountancy from the University of Illinois and an M.B.A. in finance from Northwestern University.			
Antonio O. Garza, Jr.	Mr. Garza has served as a director of Basic Energy Services since 2009. Mr. Garza currently acts as Counsel in the Mexico City office of White & Case LLP, an international practice law firm, and serves as Chairman of Vianovo Ventures, a management and communications consultancy. Prior to joining Vianovo and White & Case in June 2009, Mr. Garza served as U.S. Ambassador to Mexico from 2002 through January 2009. In 1998, Mr. Garza was elected to the Texas Railroad Commission and served as Chairman of the Commission from 1999 to 2002. Mr. Garza currently serves as a director of Kansas City Southern, a publicly traded transportation holding company with railroad investments in the United States, Mexico and Panama, and as a director of MoneyGram, a global money transfer company. Mr. Garza formerly served on the boards of BBVA Compass and the U.S. holding companies of BBVA Compass. Mr. Garza holds a B.B.A. from the University of Texas at Austin and a J.D. from Southern Methodist University School of Law.	53	2009	Π
Other Directors. The following	ng table sets forth certain information for the Class III and Class I directors, whose terms will ex	pire a	t the Ann	nual

Meetings of Stockholders in 2014 and 2015, respectively.

James S. D Agostino, Jr.	Mr. D Agostino has served as a director of Basic Energy Services since 2004. Mr. D Agostino is currently Managing Director of Encore Interests LLC, which is involved in banking and investments. Additionally, Mr. D Agostino is Chairman of the Board of Houston Trust Company, a privately owned trust company headquartered in Houston, Texas, and a director of Community Trust Financial Corporation, a privately owned bank holding company headquartered in Ruston, Louisiana, positions he has held since March 2013. Mr. D Agostino served as Chairman of the Board and Chief Executive Officer of Encore Bancshares, Inc., a banking, wealth management and insurance services holding company formerly listed on the NASDAQ Global Market, and served as Chairman for its subsidiary, Encore Bank, N.A., from July 2009 until Encore s merger with Cadence Bank in July 2012. He had previously served as Encore Bank s Chairman, President and Chief Executive Officer from November 1999 to July 2009. From 1998 to 1999, Mr. D Agostino served as Vice Chairman and Group Executive, and from 1997 until 1998, he served as President, Member of the Office of Chairman and a director, of American General Corporation. Mr. D Agostino graduated with an economics degree from Villanova University and a J.D. from Seton Hall University School of Law and has completed the Advanced Management Program at Harvard Business School.	66	2004	Ш
Kenneth V. Huseman	Mr. Huseman has 35 years of well servicing experience. He has been our President and Chief Executive Officer and a Director since 1999. Prior to joining Basic, he was Chief Operating Officer at Key	60	1999	III

Thomas P. Moore, Jr.	Energy Services from 1996 to 1999. He was a Divisional Vice President at WellTech, Inc., from 1993 to 1996. From 1978 to 1993, he was employed at Pool Energy Services Co., where he managed operations throughout the United States. Mr. Huseman previously served as a director of Natural Gas Services Group, Inc. from June 2011 until February 2013. Mr. Huseman graduated with a B.B.A. degree in Accounting from Texas Tech University. Mr. Moore has served as a director of Basic Energy Services since 2005. Mr. Moore was a Senior Principal of State Street Global Advisors, the head of Global Fundamental Strategies, and a member of the Senior Management Group from 2001 through July 2005. Mr. Moore retired from this position in July 2005. From 1986 through 2001, he was a Senior Vice President of State Street Research & Management Company and was head of the State Street Research functional Equity Team. From 1977 to 1986 he served in positions of increasing responsibility with Petrolane, Inc., including Administrative Vice President (1977-1981), President of Drilling Teals. Inc., an edifield expression under the servet of the president of the pressident of the	74	2005	Ш
	President of Drilling Tools, Inc., an oilfield equipment rental subsidiary (1981-1984), and President of Brinkerhoff-Signal, Inc., an oil well contract drilling subsidiary (1984-1986). Mr. Moore is a Chartered Financial Analyst and holds an M.B.A. degree from Harvard Business School.			
Steven A. Webster	Mr. Webster has served as a director of Basic Energy Services since 2001. Since July 2005, Mr. Webster has served as Co-Managing Partner of Avista Capital Holdings, L.P., a private equity firm he co-founded focused on investments in energy, healthcare and other industries. From 2000 until June 2005, Mr. Webster served as Chairman of Global Energy Partners, a specialty group within Credit Suisse s Alternative Capital Division that made investments in energy companies. From 1998 to May 1999, Mr. Webster served as Chief Executive Officer and President of R&B Falcon Corporation, and prior to that, was Chairman and Chief Executive Officer of Falcon Drilling Company, both offshore drilling contractors. Mr. Webster currently serves as Chairman of Carrizo Oil & Gas, Inc. and as a director of Hercules Offshore, Inc., Era Group Inc., Camden Property Trust, Hi-Crush GP LLC, the general partner of Hi-Crush Partners LP, and various privately held companies. Mr. Webster previously served as a director of SEACOR Holdings Inc. (2005 to January 2013); Geokinetics Inc. (1997 to April 2013); Pinnacle Gas Resources, Inc. (2003 to June 2009); Encore Bancshares, Inc. (2000 to May 2009); Solitario Exploration & Royalty Corp. (2006 to March 2009); and Grey Wolf, Inc. (1996 to December 2008). Mr. Webster was the founder and an original shareholder of Falcon, a predecessor to Transocean, Inc., and was a co-founder and original shareholder of Carrizo. Mr. Webster holds a B.S.I.M. from Purdue University, an M.B.A. from Harvard Business School and an honorary doctorate in management from Purdue University.	61	2001	Ι

Sylvester P. Johnson, IVMr. Johnson has served as a director of Basic Energy Services since 2001. Mr. Johnson has572001Iserved as President and Chief Executive Officer and a director of Carrizo Oil & Gas, Inc.<br/>since December 1993. Prior to that, he worked for Shell Oil Company for 15 years. His<br/>managerial positions included Operations Superintendent, Manager of Planning and Finance<br/>and Manager of Development Engineering. He also served as a director of Pinnacle Gas<br/>Resources, Inc. from 2003 until January 2011. Mr. Johnson is a Registered Petroleum<br/>Engineer and has a B.S. in Mechanical Engineering from the University of Colorado.572001I

*Director Experience, Qualifications, Attributes and Skills.* The following is a brief discussion of the experience, qualifications, attributes or skills that led to the conclusion that the following persons should serve as a director of the Company. Only one of our directors, Mr. Huseman, is an officer of the Company. Mr. Huseman, our Chief Executive Officer, has over 30 years of experience in our industry. The relevant experience, qualifications, attributes and skills of our outside directors include: for Mr. Chiles, oil and gas drilling and other oilfield services; for Mr. D Agostino, banking, investment management and insurance; for Mr. Fulton, oil and gas drilling; for Mr. Garza, political, regulatory and foreign (Mexico); for Mr. Johnson, oil and gas (including as a Registered Petroleum Engineer); for Mr. Moore, investment management (including as a Chartered Financial Analyst), oilfield service and audit committee financial expertise; and for Mr. Webster, oil and gas, oilfield service, private equity and other public company board experience.

### BOARD OF DIRECTORS AND COMMITTEES OF THE BOARD

#### **Board of Directors**

*Meetings*. During fiscal 2012, the Board of Directors held eight meetings of the full Board and 18 meetings of committees. The Nominating and Corporate Governance Committee held four meetings, the Compensation Committee held five meetings and the Audit Committee held nine meetings during fiscal 2012. In addition, the Company s independent auditors and management meet with the Audit Committee Chairman prior to the issuance of earnings press releases, and the other members of the Audit Committee are invited to attend these meetings. While the Company does not have a specific policy about director attendance at annual meetings of stockholders, all directors are expected to attend meetings of the Board (and any committees thereof on which they serve) either in person or telephonically unless exigencies prevent them from attending. Each director attended at least 75% of the aggregate of (1) the total number of meetings of the Board of Directors (held during the period for which he has been a director) and (2) the total number of meetings of the Board on which he served (during the periods that he served). Our non-management directors meet at regularly scheduled executive sessions presided over by our Chairman, Mr. Webster. Additionally, our independent directors meet at least once a year without members of management or non-independent directors present. Messrs. Huseman, Chiles, D Agostino, Fulton, Garza, Moore and Webster attended our 2012 annual meeting of stockholders.

*Compensation.* Directors who are our employees do not receive a retainer or fees for service on the Board or any committees. We pay non-employee members of the Board for their service as directors. For 2012, directors who were not employees received an annual fee of \$35,000. In addition, the chairman of each committee received the following annual fees: Audit Committee \$15,000; Compensation Committee \$10,000; and Nominating and Corporate Governance Committee \$10,000. Directors who were not employees received a fee of \$2,000 for each Board meeting attended whether in person or telephonically. For committee meetings, directors who were not employee director has received a fee of \$2,000 for each committee meeting attended whether in person or telephonically. In addition, each non-employee director has received, upon election to the Board, either (1) a stock option to purchase 37,500 shares of our common stock at the market price on the date of grant, which option vested ratably over three years, or (2) since our 2005 initial public offering, 37,500 shares of restricted stock that vest ratably over three years.

In March 2012, each non-employee director was granted 5,000 shares of restricted stock that vest ratably over three years. Our Chairman was also granted an additional 2,000 shares of restricted stock that vest ratably over three years and an additional \$30,000 in cash as consideration for services in his capacity as Chairman. In March 2013, each non-employee director was granted 5,000 shares of restricted stock that vest ratably over three years. Our Chairman was also granted an additional 2,000 shares of restricted stock that vest ratably over three years. Our Chairman was also granted an additional 2,000 shares of restricted stock that vest ratably over three years and an additional \$30,000 in cash as consideration for services in his capacity as Chairman.

For additional information regarding fees earned for services as a director effective in 2012, see Compensation Discussion and Analysis Board Process Compensation of Directors. Directors are reimbursed for reasonable out-of-pocket expenses incurred in attending meetings of the Board or committees and for other reasonable expenses related to the performance of their duties as directors.

*Independence.* Our Board of Directors currently consists of eight members, including seven members determined by our Board to be independent Messrs. Chiles, D Agostino, Fulton, Garza, Johnson, Moore and Webster.

The Board has determined that Messrs. Chiles, D Agostino, Fulton, Garza, Johnson, Moore and Webster are independent as that term is defined by rules of the New York Stock Exchange and, in the case of the Audit Committee, rules of the Securities and Exchange Commission (SEC). In determining that each of these directors is independent, the Board considered that the Company and its subsidiaries in the ordinary course of business sell products and services to other companies, including those at which one of the directors serves as an

executive officer and director. In particular, Carrizo Oil & Gas, Inc., a company for which Mr. Johnson serves as President and Chief Executive Officer and a director and Mr. Webster serves as Chairman of the Board, uses the services of the Company, but such services represented less than 2% of Carrizo s revenues in the past three years. Mr. Garza is counsel to a law firm that was engaged by the Company to perform legal services, but the fees for such services were less than \$120,000 during 2012. In each case, these transactions did not automatically disqualify the directors from being considered independent under the NYSE rules. The Board also determined that these transactions were not otherwise material to the Company or to the other company involved in the transactions and that none of our directors had a material interest in the transactions with these companies. The Board also considered the prior roles of Mr. Webster and Mr. Fulton as executives of affiliates of Credit Suisse, our largest stockholder. Based upon its review, the Board of Directors has affirmatively determined that each of these directors is independent and that none of these directors has a material relationship with the Company.

Stockholder and Interested Party Communications with the Board of Directors. Stockholders and interested parties may communicate directly with the Board or a particular director by sending a letter to the attention of the Board or the particular director(s), as applicable, c/o Secretary, Basic Energy Services, Inc., 801 Cherry Street, Suite 2100, Fort Worth, Texas 76102. Stockholder communications must contain a clear notation on the mailing envelope indicating that the enclosed letter is a Stockholder-Board Communication or Stockholder-Director Communication. Additionally, if the enclosed letter is from an interested party, the mailing envelope must contain a clear notation indicating that it is an Interested Party-Board Communication or an Interested Party-Director Communication, as applicable. All such letters must identify the author

as a stockholder and/or interested party and clearly state whether the intended recipients are all members of the Board, certain specified individual directors or a group of directors, such as the non-management directors. The Secretary will make copies of all such letters and circulate them to the appropriate director or directors.

#### Committees

All of the directors on our Audit Committee, Nominating and Corporate Governance Committee and Compensation Committee are currently independent in compliance with the requirements of the Sarbanes Oxley Act of 2002, the NYSE listing standards and SEC rules and regulations. The following table shows the committees on which each director serves:

		Nominating and Corporate	
Director	Audit	Governance	Compensation
Steven A. Webster			
Kenneth V. Huseman			
James S. D Agostino, Jr.	Х		Х
William E. Chiles	Х		Х
Robert F. Fulton		Х	
Sylvester P. Johnson, IV		Х	
Antonio O. Garza, Jr.			Х
Thomas P. Moore, Jr.	Х	Х	

*Audit Committee*. The responsibilities of the Audit Committee, composed of Messrs. Moore (Chairman), Chiles and D Agostino, include, among others:

to appoint, engage and terminate our independent auditors;

to approve fees paid to our independent auditors for audit and permissible non-audit services in advance;

to evaluate, at least on an annual basis, the qualifications, independence and performance of our independent auditors;

to review and discuss with our independent auditors reports provided by the independent auditors to the Audit Committee regarding financial reporting issues;

to review and discuss with management and our independent auditors our quarterly and annual financial statements prior to our filing of periodic reports;

to establish and maintain procedures for the receipt, retention and treatment of complaints received by us and concerns of employees regarding accounting and auditing matters;

to review our procedures for internal auditing and the adequacy of our disclosure controls and procedures and internal control over financial reporting; and

to evaluate its own performance at least annually and deliver a report setting forth the results of such evaluation to the Board. To promote the independence of the audit, the Audit Committee consults separately and jointly with the independent auditors, the internal auditors and management. The Board of Directors has determined that Messrs. Moore and D Agostino are audit committee financial experts. The Board of Directors has adopted a written charter for the Audit Committee, a copy of which is available in the Investor Relations Corporate Governance section of the Company s website (*www.basicenergyservices.com*).

*Nominating and Corporate Governance Committee.* The responsibilities of the Nominating and Corporate Governance Committee, composed of Messrs. Johnson (Chairman), Fulton and Moore, include, among others:

to identify, recruit and evaluate candidates for membership on the Board and to develop processes for identifying and evaluating such candidates;

to annually present to the Board a list of nominees recommended for election to the Board at the annual meeting of stockholders, and to present to the Board, as necessary, nominees to fill any vacancies that may occur on the Board;

to adopt a policy regarding the consideration of any director candidates recommended by our stockholders and the procedures to be followed by such stockholders in making such recommendations;

to adopt a process for our stockholders to send communications to the Board;

to evaluate its own performance at least annually and deliver a report setting forth the results of such evaluation to the Board;

to oversee our policies and procedures regarding compliance with applicable laws and regulations relating to the honest and ethical conduct of our directors, officers and employees;

to have the sole responsibility for granting any waivers under our Code of Ethics and Corporate Governance Guidelines; and

to evaluate annually, based on input from the entire Board, the performance of the CEO and report the results of such evaluation to the Compensation Committee of the Board.

The Board of Directors has adopted a written charter for the Nominating and Corporate Governance Committee, a copy of which is available on the Company s website (*www.basicenergyservices.com*).

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The Nominating and Corporate Governance Committee has not established any minimum qualifications for non-employee director candidates that it recommends for nomination.

The Nominating and Corporate Governance Committee has established procedures for identifying and evaluating director nominees. Among the many factors considered in identifying and evaluating nominees, the Nominating and Corporate Governance Committee first considers the Board s needs. Candidates will first be interviewed by the Nominating and Corporate Governance Committee. If approved by the Nominating and Corporate Governance Committee, candidates will then be interviewed by all other members of the Board. The full Board, with such interested directors recusing themselves as appropriate, will approve all final nominations after considering the recommendations of the Nominating and Corporate Governance Committee. The Chairman of the Board, acting on behalf of the other members of the Board, will extend the formal invitation to an approved candidate to stand for election to the Board.

While the Nominating and Corporate Governance Committee may consider diversity among other factors when considering director nominees, it does not have any specific policy with regard to diversity in identifying director nominees. In practice, however, the Nominating and Corporate Governance Committee has considered diversity as a significant factor, including in connection with the appointment of Mr. Garza to the Board during 2009.

Stockholders may nominate director candidates in accordance with the Company s Bylaws. To summarize, such nominations must be made in writing to the Company s Secretary at the Company s principal executive offices. The recommendation must set forth certain information about both the nominee and the nominating stockholder(s). The foregoing is a summary, and the specific requirements and procedures of the Bylaws, including timing of proposals, control.

The stockholder s notice must set forth as to each nominee all information relating to the nominee that may be required under United States securities laws to be disclosed in solicitations of proxies for the election of directors, including the written consent of the person being recommended as a director candidate to being named in the proxy statement as a nominee and to serving as a director if elected. The stockholder s notice must also set forth as to (i) the stockholder giving notice and (ii) if any, (A) the beneficial owner on whose behalf the nomination is made, (B) any affiliates or associates of such stockholder or any beneficial owner described in clause (A), and (C) each other person with whom any of the foregoing persons either is acting in concert with respect to the Company or has any agreement, arrangement or understanding (whether written or oral) for purpose of acquiring, holding, voting (except pursuant to a revocable proxy given in certain specified circumstances) or disposing of any capital stock of the Company or to cooperate in obtaining, changing or influencing the control of the Company (except independent financial, legal and other advisors acting in the ordinary course of their respective businesses) (each person in clauses (A), (B) and (C) is referred to as a Stockholder Associated Person ): (1) a description of each agreement, arrangement or understanding with any Stockholder Associated Person; (2) the name and record address, as they appear on the Company s books, of the stockholder proposing such business, such stockholder s principal occupation and the name and address of any Stockholder Associated Person; (3) the class or series and number of equity and other securities of the Company which are, directly or indirectly, held of record or beneficially owned by such stockholder or by any Stockholder Associated Person, the dates on which such stockholder or any Stockholder Associated Person acquired such shares and documentary evidence of such record or beneficial ownership; (4) a list of all Derivative Interests (as defined in the Bylaws) held of record or beneficially owned by the stockholder or any Stockholder Associated Person; (5) the name of each person with whom the stockholder or any Stockholder Associated Person has a Voting Agreement (as defined in the Bylaws); (6) details of all other material interests of each stockholder or any Stockholder Associated Person in the proposal of the nominee or any security of the Company (collectively, Other Interests ); (7) a description of all economic terms of all such Derivative Interests, Voting Agreements or Other Interests and copies of all agreements and other documents relating to each such Derivate Interest, Voting Agreement or Other Interest; and (8) a list of all transactions by such stockholder and any Stockholder Associated Person involving any securities of the Company or any Derivative Interests, Voting Agreements or Other Interests within the six-month period prior to the date of the notice.

To be timely, a stockholder s notice given in the context of an annual meeting of stockholders shall be delivered to or mailed and received at the principal executive office of the Company not less than 90 days nor more than 120 days in advance of the first anniversary of the date of the Company s previous year s annual meeting of stockholders; *provided, however*, that if no annual meeting was held in the previous year or the date of the annual meeting of stockholders has been changed by more than 30 calendar days from the date of the previous year s annual meeting, the notice must be received by the Company not less than 90 days nor more than 120 days prior to such annual meeting date or, if the first public announcement of such annual meeting is less than 100 days prior to the date of such annual meeting, the tenth (10th) day following the day on which the public announcement of the date of such meeting is first made by the Company.

If the information supplied by the stockholder is deficient in any material aspect or if the foregoing procedures are not followed, the Board or the chairman of the meeting may determine that the stockholder s

nomination should not be brought before the meeting and that the nominee is ineligible for election as a director of the Company. The Nominating and Corporate Governance Committee will not alter the manner in which it evaluates candidates, including the minimum criteria set forth above, based on whether or not the candidate was recommended by a stockholder.

*Compensation Committee*. The responsibilities of the Compensation Committee, composed of Messrs. Chiles (Chairman), D Agostino and Garza, include, among others:

to evaluate and develop the compensation policies applicable to our executive officers and make recommendations to the Board with respect to the compensation to be paid to our executive officers;

to review, approve and evaluate on an annual basis the corporate goals and objectives with respect to compensation for our Chief Executive Officer and our named executive officers;

to determine and approve our Chief Executive Officer s compensation, including salary, bonus, incentive and equity compensation;

to review and make recommendations regarding the compensation paid to non-employee directors;

to review and make recommendations to the Board with respect to our incentive compensation plans and to assist the Board with the administration of such plans; and

to evaluate its own performance at least annually and deliver a report setting forth the results of such evaluation to the Board. The Board of Directors has adopted a written charter for the Compensation Committee, a copy of which is available on the Company s website (*www.basicenergyservices.com*).

### CORPORATE GOVERNANCE

#### **Corporate Governance Guidelines and Code of Ethics**

The Board of Directors has adopted Corporate Governance Guidelines, which present a flexible framework within which the Board, supported by its committees, directs the affairs of the Company. The Board of Directors has also adopted a Code of Ethics that applies to the Company s directors and executive officers, including its Chief Executive Officer, Chief Financial Officer and Chief Accounting Officer. The Corporate Governance Guidelines and Code of Ethics are available in the Investor Relations Corporate Governance section of the Company s website (*www.basicenergyservices.com*).

If the Company amends or waives the Code of Ethics with respect to the principal executive officer, principal financial officer or principal accounting officer, it will post the amendment or waiver at this location on its website.

### **EXECUTIVE OFFICERS**

The following table sets forth certain information with respect to our executive officers. Officers are elected annually by the Board and serve until their successors are duly elected and qualified or until their earlier death, resignation or removal. As of April 9, 2013, the respective ages and positions of our executive officers are as follows:

Name	Age	Position
Kenneth V. Huseman	60	President, Chief Executive Officer and Director (1)
T.M. Roe Patterson	38	Senior Vice President and Chief Operating Officer
Alan Krenek	57	Senior Vice President, Chief Financial Officer, Treasurer and Secretary
James F. Newman	49	Group Vice President Permian Business Unit
James E. Tyner	63	Vice President Human Resources
William T. Dame	52	Vice President Pressure Pumping and Wireline Services
Douglas B. Rogers	49	Vice President Marketing
John C. Bissett	38	Vice President, Controller and Chief Accounting Officer
Lanny T. Poldrack	45	Vice President Safety and Operations Support

with a B.S. degree in Biology from Texas Tech University.

(1) For biographical information on Mr. Huseman, see Proposal 1: Election of Directors beginning on page 3. *T. M. Roe Patterson (Senior Vice President and Chief Operating Officer)* has 18 years of related industry experience. He has been our Senior Vice President and Chief Operating Officer since March 2011, and has been a Senior Vice President since September 2008 and the Vice President of various different groups within Basic since February 2006. Prior to joining us, he was president of his own manufacturing and oilfield service company, TMP Companies, Inc., from 2000 to 2006. He was a Contracts/Sales Manager for the Permian Division of Patterson Drilling Company from 1996 to 2000. He was an Engine Sales Manager for West Texas Caterpillar from 1995 to 1996. Mr. Patterson graduated

*Alan Krenek (Senior Vice President, Chief Financial Officer, Treasurer and Secretary)* has 25 years of related industry experience. He has been our Vice President, Chief Financial Officer and Treasurer since January 2005. He became Senior Vice President and Secretary in May 2006. Prior to joining Basic, he held various financial management positions at Landmark Graphics Corp., Noble Corporation and Pool Energy Services Company. Mr. Krenek graduated with a B.B.A. degree in Accounting from Texas A&M University and is a Certified Public Accountant.

*James F. Newman (Group Vice President Permian Business Unit)* has 28 years of related industry experience and has been our Group Vice President Permian Business Unit since April 2011 and has been a Group Vice President since September 2008. Prior to joining Basic, he co-founded Triple N Services in 1986 and served as its President through May 2008. He initially served Basic as an Area Manager in the plugging and abandonment operations. Mr. Newman is a registered Professional Engineer and is active in the Society of Professional Engineers. Mr. Newman graduated with a B.S. in Petroleum Engineering from Colorado School of Mines.

*James E. Tyner (Vice President Human Resources)* has been a Vice President since January 2004. From 1999 to June 2003, he was the General Manager of Human Resources at CMS Panhandle Companies, where he directed delivery of HR Services. Mr. Tyner was the Director of Human Resources Administration and Payroll Services at Duke Energy s Gas Transmission Group from 1998 to 1999. From 1981 to 1998, Mr. Tyner held various positions at Panhandle Eastern Corporation. At Panhandle, he managed all Human Resources functions and developed corporate policies and as a Certified Safety Professional, he designed and implemented programs to control workplace hazards. Mr. Tyner received a B.S. in General Science and M.S. in Microbiology from Mississippi State University.

*William T. Dame (Vice President Pressure Pumping and Wireline Services)* has 32 years of related industry experience. Mr. Dame joined Basic in 2003 and has served as our Vice President Pumping Services and Wireline Division since 2006. He previously served as our Vice President PPW and RAFT Divisions from 2005 to 2006 and as a regional vice president from 2004 through 2005. Mr. Dame began his career in 1981 with Halliburton. From 1987 to 1997, he served as a vice president of Fleet Cementers, Inc., and from 1997 to 2003, he worked in various operational management positions at Plains Energy, Precision Drilling and New Force Energy Services. Mr. Dame attended Tarleton State University.

*Douglas B. Rogers (Vice President Marketing)* has 30 years of related industry experience. He joined Basic in 2007 and serves as Vice President Marketing after serving as Vice President Contracts for the Drilling Division. Mr. Rogers was Vice President Rocky Mountain Division for Patterson-UTI Drilling Company from March 2003 to June 2007. He also served as Western Division Sales Manager for Ambar Lonestar Fluid Services, a division of Patterson-UTI Drilling Company, from 1998 to 2003. He began his career in 1983 with Permian Servicing Company, where he managed well servicing operations. He continued in that capacity through Permian Servicing Company s mergers with Xpert Well Service and Pride Petroleum Service until joining Zia Drill/Nova Mud in March 1997. Mr. Rogers graduated with a B.A. degree from Eastern New Mexico University.

*John C. Bissett (Vice President, Controller and Chief Accounting Officer)* has 11 years of related industry experience. He was appointed Basic s Vice President, Controller and Chief Accounting Officer in March 2012. Mr. Bissett previously served as Basic s Corporate Controller from July 2008 to March 2012 and as the Director of Financial Reporting from December 2007 to July 2008. Prior to joining Basic, Mr. Bissett was the Controller of Cap Rock Energy from November 2006 through December 2007, and previously held various roles in the accounting and finance function of Sirius Computer Solutions and the audit practice of KPMG LLP. Mr. Bissett graduated with an M.B.A. and a B.B.A. in Accounting from Angelo State University and is a Certified Public Accountant.

*Lanny T. Poldrack (Vice President Safety and Operations Support)* has 26 years of related industry experience. He has served as our Vice President Safety and Operations Support in April 2011. From April 2009 to April 2011, he served as a Corporate Marketing Representative based in Houston, Texas. Prior to joining Basic, he spent 13 years at Cudd Energy Services where he held various technical sales and sales management positions for both well intervention and live well service divisions, the last 4 years of which he served as Business Development Manager for Cudd Well Control for both domestic and international operations in U.S., Canadian, Latin America, European, Middle Eastern and South East Asian markets. He began his oilfield career in West Texas as a technical field representative for Weatherford International, specializing in fishing and rental tools and hydraulic BOP systems. Mr. Poldrack graduated with an applied science degree from Odessa Junior College.

### SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The following table sets forth the number of shares of common stock beneficially owned as of April 9, 2013 by (1) all persons who beneficially own more than 5% of the outstanding voting securities of the Company, to the knowledge of the Company s management, (2) each current director, (3) each executive officer named in the Summary Compensation Table and (4) all current directors and executive officers as a group.

	Amount and	
	Nature	Percent of
	of Beneficial	Shares
Name	Ownership	Outstanding
Credit Suisse AG, including DLJ Merchant Banking Partners III, L.P. and affiliated funds(1)	12,314,646	29.2%
BlackRock, Inc.(2)	5,431,935	12.9%
Barclays Global Investors, NA.(3)	2,372,189	5.6%
Kenneth V. Huseman(4)	992,824	2.3%
Alan Krenek(5)	325,458	*
T.M. Roe Patterson(6)	231,377	*
James F. Newman(7)	118,477	*
James E. Tyner(8)	115,565	*
William T. Dame(9)	90,205	*
Douglas B. Rogers(10)	69,747	*
John C. Bissett(11)	52,960	*
Lanny T. Poldrack(12)	26,317	*
Steven A. Webster(13)	924,270	2.2%
Thomas P. Moore, Jr.(14)(15)	168,500	*
Sylvester P. Johnson, IV(14)(16)	131,500	*
James S. D Agostino, Jr.(14)(17)	125,700	*
Robert F. Fulton(14)(18)	124,900	*
Antonio O. Garza, Jr.(19)	59,500	*
William E. Chiles(14)(20)	51,500	*
Directors and Executive Officers as a Group (16 persons)(21)	3,608,800	8.4%

\* Less than one percent.

(1) Based in part on information provided on Schedule 13G/A filed on February 14, 2013 and on Schedule 13G/A filed on February 9, 2012 with the SEC by Credit Suisse AG and other reporting persons. Includes 12,314,646 shares of common stock owned by DLJ Merchant Banking and its affiliates as follows: DLJ Merchant Banking Partners III, L.P. (8,622,404 shares); DLJ ESC II, L.P. (1,017,765 shares); DLJ Offshore Partners III, C.V. (602,902 shares); DLJ Offshore Partners III-1, C.V. (155,600 shares); DLJ Offshore Partners III-2, C.V. (110,844 shares); DLJ MB Partners III GmbH & Co. KG (73,544 shares); DLJ MB Funding III, Inc. (90,122 shares); Millennium Partners II, L.P. (14,666 shares); MBP III Plan Investors, L.P. (1,621,577 shares).

Credit Suisse AG, a Swiss bank, owns the majority of the voting stock of Credit Suisse Holdings (USA), a Delaware corporation which in turn owns all of the voting stock of Credit Suisse (USA) Inc., a Delaware corporation (CS-USA). The entities discussed in the above paragraph are merchant banking funds managed by indirect subsidiaries of CS-USA and form part of Credit Suisse's Alternative Capital Division. The ultimate parent company of Credit Suisse is Credit Suisse Group (CSG). CSG disclaims beneficial ownership of the reported common stock that is beneficially owned by its direct and indirect subsidiaries. Steven A. Webster served as the Chairman of Global Energy Partners, a specialty group within Credit Suisse's Alternative Capital Division, from 1999 until June 30, 2005.

The principal business address of Credit Suisse AG is Uetlibergstrasse 231, P.O. Box 900, CH-8700, Zurich, Switzerland. All of the DLJ Merchant Banking entities can be contacted at Eleven Madison Avenue, New York, New York 10010-3629 except for the three Offshore Partners entities, which can be contacted at John B. Gosiraweg, 14, Willemstad, Curacao, Netherlands Antilles.

- (2) Based solely on information provided on a Schedule 13G/A filed by BlackRock, Inc. with the SEC on January 11, 2013. BlackRock reported sole voting power and sole dispositive power as to all 5,431,935 shares. BlackRock s principal business address is 40 East 52nd Street, New York, NY 10022.
- (3) Based solely on information provided on a Schedule 13G filed by Barclays Global Investors, NA with the SEC on February 5, 2009. Includes 969,239 shares beneficially owned by Barclays Global Investors, NA; 1,387,267 shares beneficially owned by Barclays Global Fund Advisors; and 15,683 shares beneficially owned by Barclays Global Investors, Ltd. The principal business address of Barclays Global Investors, NA is 400 Howard Street, San Francisco, CA 94105.
- (4) Includes 300,806 shares of restricted stock, which are subject to forfeiture and generally vest over the next four years. Includes 120,000 shares issuable within 60 days upon the exercise of options granted under our 2003 Incentive Plan. Includes 421,958 shares owned subject to bank pledges.
- (5) Includes 119,841 shares of restricted stock, which are subject to forfeiture and generally vest over the next four years. Includes 75,575 shares issuable within 60 days upon the exercise of options granted under our 2003 Incentive Plan. Includes 60,000 shares owned subject to bank pledges.
- (6) Includes 128,655 shares of restricted stock, which are subject to forfeiture and generally vest over the next four years. Includes 20,000 shares issuable within 60 days upon the exercise of options granted under our 2003 Incentive Plan.
- (7) Includes 66,512 shares of restricted stock, which are subject to forfeiture and generally vest over the next four years.
- (8) Includes 57,366 shares of restricted stock, which are subject to forfeiture and generally vest over the next four years. Includes 15,000 shares issuable within 60 days upon the exercise of options granted under our 2003 Incentive Plan.
- (9) Includes 46,737 shares of restricted stock, which are subject to forfeiture and generally vest over the next four years. Includes 10,000 shares issuable within 60 days upon the exercise of options granted under our 2003 Incentive Plan.
- (10) Includes 38,877 shares of restricted stock, which are subject to forfeiture and generally vest over the next four years.
- (11) Includes 32,854 shares of restricted stock, which are subject to forfeiture and generally vest over the next four years.
- (12) Includes 23,601 shares of restricted stock, which are subject to forfeiture and generally vest over the next four years.
- (13) Includes 19,999 shares of restricted stock, which are subject to forfeiture and generally vest over the next three years. Includes 5,000 shares issuable within 60 days upon the exercise of options granted under our 2003 Incentive Plan.
- (14) Includes 14,999 shares of restricted stock, which are subject to forfeiture and generally vest over the next three years.
- (15) Includes 42,500 shares issuable within 60 days upon the exercise of options granted under our 2003 Incentive Plan.
- (16) Includes 45,000 shares issuable within 60 days upon the exercise of options granted under our 2003 Incentive Plan.
- (17) Includes 77,500 shares issuable within 60 days upon the exercise of options granted under our 2003 Incentive Plan.
- (18) Includes 45,000 shares issuable within 60 days upon the exercise of options granted under our 2003 Incentive Plan.
- (19) Includes 13,499 shares of restricted stock, which are subject to forfeiture and generally vest over the next three years.
- (20) Includes 17,500 shares issuable within 60 days upon the exercise of options granted under our 2003 Incentive Plan.
- (21) Includes an aggregate of 921,242 restricted shares, which are subject to forfeiture and remain subject to vesting, and an aggregate of 507,250 shares issuable within 60 days upon the exercise of options granted under our 2003 Incentive Plan.

### SECURITIES AUTHORIZED FOR ISSUANCE UNDER EQUITY COMPENSATION PLANS

The following table sets forth information regarding shares of our common stock authorized for issuance under our equity compensation plans as of December 31, 2012:

Plan Category	Number of Securities to be Issued Upon Exercise of Outstanding Options 642,250	Weighted Average Exercise Price of Outstanding Options \$ 16.09	Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans 1 968 625
Equity compensation plans approved by stockholders(1)	642,250	\$ 16.09	1,968,625
Equity compensation plans not approved by stockholders			
Total	642,250	\$ 16.09	1,968,625

(1) Consists of the Basic Energy Services, Inc. Fifth Amended and Restated 2003 Incentive Plan.

### COMPENSATION DISCUSSION AND ANALYSIS

The following discussion and analysis addresses compensation with respect to our named executive officers, including the actions and decisions of the Compensation Committee of our Board of Directors, which oversees our compensation policies and sets or recommends executive officer compensation, with respect to 2012 related compensation. For 2012, our named executive officers consisted of Kenneth V. Huseman, T.M. Roe Patterson, Alan Krenek, James F. Newman and James E. Tyner.

*Overview of Our Compensation Philosophy and Objectives.* The Company s overall philosophy on compensation of the Company s executive officers is to provide competitive salary levels and compensation incentives that:

attract, reward and retain individuals of the highest quality in these key positions;

recognize individual performance and the performance of the Company relative to the performance of other companies of comparable size, complexity and quality;

provide motivation toward, and reward the accomplishment of, corporate annual objectives;

align the executive officers compensation to stockholder interests; and

align the executive officers incentives with both the short-term and long-term goals of the Company. We also have the following compensation objectives when setting the compensation programs for our executive officers:

provide a significant percentage of long-term equity compensation that is at-risk based on predetermined performance criteria;

maintain an opportunity for increased equity ownership by the Company s executive officers; and

set compensation levels that are competitive within the oil and gas services industry and the broader oil and gas sector. In addition, the Compensation Committee considers the anticipated tax treatment of the Company s executive compensation program.

The Fifth Amended and Restated Basic Energy Services, Inc. 2003 Incentive Plan (the 2003 Incentive Plan ), which was adopted by the board and has been approved by the Company s stockholders, as amended, was implemented to promote the interests of the Company by encouraging officers, employees, directors and consultants of the Company and its affiliates to acquire or increase their equity interest in the Company and to provide a means whereby such persons may develop a sense of proprietorship and personal involvement in the development and financial success of the Company, thereby advancing the interests of both the Company and its stockholders. The 2003 Incentive Plan permits the granting of any or all of the following types of awards: stock options; restricted stock; performance awards; phantom shares; other stock based awards; bonus shares; and cash awards, and it covers stock awards issued under the Company s original 2003 Incentive Plan and predecessor equity plan.

All non-employee directors and employees of, or consultants to, the Company or any of its affiliates are eligible for participation under the 2003 Incentive Plan. The 2003 Incentive Plan is administered by the Compensation Committee. The Compensation Committee directly oversees the plan as it relates to officers of the Company and oversees the plan in general, its funding and award components, the type and terms of the awards to be granted and interprets and administers the 2003 Incentive Plan for all participants. No awards may be granted under the 2003 Incentive Plan after May 26, 2019.

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The compensation program for our named executive officers during the periods covered under the Summary Compensation Table below included only very limited additional perquisites not offered to employees generally.

2012 Elements of Compensation. The executive compensation program for our named executive officers and other senior executive officers included four principal elements that, taken together, constitute a flexible and balanced method of establishing total compensation. These elements are:

base salary;

quarterly incentive bonus plan cash awards to certain executive officers (excluding our CEO, our CFO and our COO);

annual cash incentive bonuses; and

a long-term incentive program, which for performance year 2012 consisted of: (i) discretionary restricted stock awards based on (A) Company performance objectives and (B) personal performance; and

(ii) a performance-based incentive program (the PB Incentive Program ) based on Total Stockholder Return (TSR) over a one-year period compared to that of a peer group of companies the (PB Peer Group) as the applicable performance metric. The 2012 long-term incentive program and these two types of awards are discussed below under 2012 Long-Term Incentive Program.

The Company's executive compensation program is consistent with the Company's philosophy of aligning the executive officer's compensation to stockholder interests by tying a significant portion of each executive officer's compensation to performance. Under the PB Incentive Program, executive compensation is based on the Company performing ahead of members of its selected PB Peer Group for TSR during a one-year comparison period. Similarly, the quarterly incentive bonus plan ties the compensation of the area, region, and division-level employees directly to the financial return on assets employed within their particular operations and ties corporate-level bonuses to the Company's net income. Annual cash incentive bonuses and long-term incentive awards also take into account a set of Company and individual performance metrics used by the Compensation Committee.

The PB Incentive Program stock awards and the discretionary restricted stock awards based on Company performance objectives and personal performance require the executive officers to remain in the employ of the Company throughout the applicable vesting period to receive the full benefit, subject to exceptions as applicable under certain agreements for termination of executive officers by the Company not for cause, termination by executive officers for good reason, the death or disability of the executive officers, or, under certain agreements and with additional limitations, the retirement of the executive officers. These time-based awards also provide an opportunity for increased equity ownership by the executive officers to further the link between the executive officers interests, stockholder interests and the short-term and long-term goals of the Company.

Selection of Elements to Provide Competitive Levels of Compensation. The Compensation Committee generally attempts to provide the Company's senior executive officers with a total compensation package that is competitive and reflective of the performance achieved by the Company compared to the performance achieved by the Company's peers. The Compensation Committee has determined a competitive level of compensation for each executive officer based on information drawn from a variety of sources, including compensation surveys and proxy statements of other companies. The Company engaged Pearl Meyer & Partners (PM&P) during 2012 to perform compensation consulting for the Compensation Committee. During the periods covered by the Summary Compensation Table included in this proxy statement, the Compensation package of officers in similar positions at companies in the peer group, while generally weighting a higher percentage of total compensation toward long-term incentives. Actual total compensation amounts could be above or below the median, depending on whether the Company performs well or poorly during the relevant year, through the use of performance-based restricted stock awards and performance-based cash bonus awards.

PM&P noted that with respect to 2012 compensation, the Company s industry peers typically made equity grants early in the year and paid cash bonuses in early 2013 with respect to 2012 performance. For 2012 performance-year compensation, the Company (i) paid annual cash bonuses in early 2013 based on 2012

performance, (ii) granted performance-based restricted stock in the beginning of 2012, which is subject to forfeiture depending on Company performance during the year, and (iii) granted restricted stock in the first quarter of 2012 that is subject only to time-based vesting. The time-based restricted stock vests over a three-year period beginning in March 2014, whereas the actual awards under the performance-based restricted stock grants will be determined in March 2013 based on the Company s 2012 TSR performance and will vest over a three-year period beginning in March 2014.

For 2012, the peer group companies used by PM&P were comprised of a combination of the Company s direct competitors and other energy and energy services companies that experience similar market forces and are looked at similarly by the investment community. The list of peer group companies included (1) Complete Production Services, Inc.; (2) Helmerich & Payne, Inc.; (3) Hercules Offshore, Inc.; (4) Key Energy Services, Inc.; (5) Newpark Resources, Inc.; (6) Oil States International, Inc.; (7) Patterson-UTI Energy, Inc.; (8) Pioneer Energy Services Corp.; (9) RPC, Inc.; (10) Superior Energy Services, Inc.; (11) Team, Inc.; (12) Tesco Corp.; (13) TETRA Technologies, Inc.; and (14) Unit Corporation. Compensation norms for the group were adjusted for comparability of revenue size to the Company, and data is trended forward based on what PM&P believes is occurring with other companies. During February and March 2012, the Compensation Committee utilized peer group survey data from 2011 compensation as well as an internal compensation review by PM&P in establishing 2012 executive base salaries, the range for potential cash incentive bonuses, and aggregate long-term incentive plan payouts and equity awards. The Company continued to weight compensation generally toward long-term incentives, particularly with respect to its CEO, through the long-term incentive program which, as described, consists of discretionary restricted stock awards based upon Company and individual performance and PB incentive awards that pay out based upon relative TSR.

The employment agreements of our executive officers generally contain streamlined severance and non-competition provisions among our executive officers in three tiers, with our CEO in one tier, our Senior Vice Presidents (two during 2012 our CFO and our COO) and our Group Vice President Permian Business Unit in a second tier, and our Vice President Human Resources in a third tier. Severance benefits are discussed below under Severance Benefits.

*Mix and Allocation of Compensation Components.* As noted above, the salary for our named executive officers can represent 100% of compensation in any given year when incentives do not pay out or long-term incentive program awards are not made. However, the general mix of compensation for individual performance in the annual incentive plans, plus the net annualized present value of long-term compensation grants, can range as follows, depending upon the executive officer. The following general percentage mix would apply to the typical approach in establishing the total compensation for the Company s executive officers for 2012 performance. It is important to note that the influences of the timing of awards, availability of stock, Company financial performance and stock price performance could significantly change the basic mix of compensation components as a percentage of total compensation:

### **Chief Executive Officer**

### **Other Named Executive Officers**

*Base Salaries*. The Compensation Committee periodically reviews and establishes executive base salaries. Generally, base salaries are based on (1) the scope and complexity of the position held, (2) market survey data from comparable companies and (3) the incumbent s competency level based on overall experience and past performance. In January 2012, our Compensation Committee, based on its discussion with its compensation consultant, approved increased base salaries for 2012 for each of our named executive officers other than our chief executive officer, whose salary remained the same as his 2011 salary. In February 2013, our Compensation Committee, based on its discussion with its compensation consultant, also approved increased base salaries for 2013 for each of our named executive officers.

*Quarterly Incentive Bonus Plans*. The Company has maintained three individual Quarterly Incentive Bonus Plans for management and administrative personnel. These plans address (1) area-level personnel, (2) non-administrative region- and division-level personnel and (3) non-administrative corporate-level personnel, except for the CEO, CFO and COO. The Company also maintained an annual incentive bonus plan for executive officers. Employees participating under these plans were eligible for cash bonuses. Compensation potential and actual compensation received from all the plans are part of the cash compensation review process.

The purpose of the area, region, and division-level plans is to tie the compensation of the respective employees directly to the financial return on assets employed within their particular operations.

Messrs. Huseman, Patterson and Krenek did not participate in any of the Quarterly Incentive Bonus Plans during 2012. Messrs. Newman and Tyner each participated in the corporate-level Quarterly Incentive Bonus Plans in 2012. All payments to Messrs. Newman and Tyner under such Quarterly Incentive Bonus Plans were deducted from the annual cash bonuses received by them in early 2013.

Annual Cash Bonuses (Non-Equity Incentive Plan Compensation). The purpose of annual cash bonuses under the 2003 Incentive Plan is to provide motivation toward, and reward the accomplishment of, corporate annual objectives and to provide a competitive compensation package that will attract, reward and retain individuals of the highest quality. The annual cash bonus awards to our named executive officers for 2012 paid in the first quarter of 2013 were paid as non-equity incentive plan compensation based upon the achievement of corporate performance objectives.

During 2012, the Compensation Committee established a set of metrics, which we refer to as our 2012 annual incentive compensation plan, for determining aggregate annual bonuses for our senior executive officers, including each of our named executive officers, consisting of (including relative weighting):

earnings per share (25%);

peer-group prior 3-year average return on capital employed (25%);

safety record (based on total reportable incident rates (TRIR)) (10%);

preventable motor vehicle accident rate (PMVAR) (10%);

revenue growth (10%); and

#### personal performance, based on board discretion (20%).

Target bonus award levels for the Company s executive officers during 2012 were established by senior management working with the Compensation Committee. Target levels represent the award level attainable when the plans are performed fully to expectations or plan and individual performance is rated accordingly. Potential annual cash awards for 2012 for our CEO ranged from zero to 90% of base salary, with a target level of 60%. Potential annual cash awards for 2012 for our Tier II named executive officers (Messrs. Patterson, Krenek and Newman) ranged from zero to 75% of base salary, with a target level of 50%. Potential annual cash awards for 2012 for our Tier III named executive officer (Mr. Tyner) ranged from zero to 60% of base salary, with a target level of 40%. Where applicable, payments made under our Quarterly Incentive Bonus Plan offset the annual cash bonus awards.

The earnings (loss) per share factor used by the Compensation Committee in 2012 had an actual result that was lower than the minimum earnings per share level, resulting in no bonus factor allocation for that metric (\$0.55 compared to a target of \$2.85). The actual result for three-year average ROCE was 7.1% compared to a17.8% target. The total reportable incident rate was 2.67 compared to a target of 2.26, and the preventable motor vehicle accident rate was 1.66 compared to a target of 1.95. Revenue growth was \$1,374,884 compared to a target of \$1,477,132. Based on these 2012 Company performance factors together with personal performance evaluations, the Compensation Committee awarded cash bonuses to each of our officers, including payments to Messrs. Newman and Tyner under the Quarterly Incentive Bonus Plan during 2012. Payments under these metrics were not qualified performance-based compensation within the meaning of Section 162(m) of the Code.

2012 Long-Term Incentive Program. During 2012, the Compensation Committee continued the engagement of PM&P to assist it in implementing a long-term incentive program for performance year 2012 pursuant to the 2003 Incentive Plan, including the development of performance measures to determine ultimate payouts.

For 2012, the Compensation Committee and the Board continued the use of a long-term incentive program consisting of:

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discretionary, time-based restricted stock awards, which were granted in March 2012 and commence vesting in March 2014 and are not subject to performance-based adjustment; and

the 2012 PB Incentive Program, which looks at the Company s TSR during a one-year performance period compared to that of the PB Peer Group, with share targets being established in March 2012 and subject to being earned and granted in 2013 based on the Company s ranking in TSR performance compared to that of the PB Peer Group.

The Compensation Committee utilized a TSR performance metric and the one-year performance period in connection with the 2012 PB Incentive Program, based on the Company s historical performance and a desire to focus management on more current metrics relative to its peers during 2012. The 2012 PB Incentive Program is designed to motivate management to assist the Company in achieving a high level of long-term performance and is intended to link this portion of executive compensation to long-term stockholder value. The Compensation Committee generally attempts to provide the Company s executive officers, including Mr. Huseman, with a total compensation package that is competitive and reflective of the performance achieved by the Company compared to its peers, and is typically weighted toward long-term incentives. Aggregate stock or option holdings of the executive officer have no bearing on the size of a performance award.

Historically, the Compensation Committee has used discretionary grants of restricted stock to supplement the PB Incentive Program for approximately two-thirds of total potential long-term incentive awards, and these were typically awarded in the year after the relevant performance year, and were subject to vesting beginning in the year following the award year. During March 2012, the Compensation Committee determined (i) that discretionary grants of restricted stock would constitute approximately one half of long-term incentive compensation, with potential awards under the PB Incentive Program comprising the other half, and (ii) that the discretionary grants of restricted stock would be made in March of the relevant performance year, with the three-year vesting period to commence in the second year following the performance year. Pursuant to the new granting and vesting schedule, in March 2012, the Compensation Committee changed the process of granting 2012 discretionary restricted stock awards in the performance year in order to simplify the approach to the timing of, as well as eliminate the scorecard approach for, such grants.

As noted above, in March 2012, the Compensation Committee recommended, and the Board approved, the 2012 PB Incentive Program for executive officers and certain middle management personnel (a total of 24 participants for awards issued for performance year 2012). Under this plan, target, maximum and minimum award amounts are established for each participant during the 2012 performance year, and such participant may earn restricted stock at the end of the one-year performance period based on the Company s performance over such one-year period. The performance measure is based on the Company s ranking in TSR relative to that of companies in its selected PB Peer Group, subject to forfeiture or a negative adjustment of 100% if the Company ranks the worst or second worst out of the companies in the PB Peer Group.

Depending on the Company s TSR ranking for performance year 2012, which was determined in early 2013 as discussed below, the plan participants will earn their restricted stock awards that were granted in 2013 pursuant to an award agreement and then remain subject to time-based vesting in one-third increments in each of the subsequent three years. The combination of the performance period and the vesting schedule results in the awards being realized by the executive officer over a period of 4 years from the initial date of the establishment of target, maximum and minimum award amounts

Achievement of the maximum goals requires superior performance of the executive officers and the Company relative to the companies in the PB Peer Group, and the relative difficulty of achieving this performance may be affected by certain risk factors outside the control of the Company and the executive officers, including risk factors disclosed in the Company s Form 10-K and other periodic filings.

Target award levels for performance year 2012 were set for each participant based on a multiple of the recommended annual base salary of each executive officer. In determining the number of restricted shares to award, the Compensation Committee used an estimated \$19.70 price applicable on the dates the proposed grant schedule was prepared, compared to \$14.75 on the date of the Compensation Committee s February 8, 2013 meeting at which the awards were actually approved. In determining the number of shares of restricted stock to award, the Compensation Committee used this same price.

For awards for performance year 2012, the PB Peer Group consisted of each of the following companies: (1) C&J Energy Services, Inc.; (2) Forbes Energy Services Ltd.; (3) Hercules Offshore, Inc.; (4) Key Energy

Services, Inc.; (5) Natural Gas Services Group, Inc.; (6) Oil States International, Inc.; (7) Patterson-UTI Energy, Inc.; (8) Pioneer Energy Services Corp.; (9) Superior Energy Services, Inc.; (10) Team, Inc.; (11) Tesco Corp.; and (12) TETRA Technologies, Inc. The Compensation Committee excluded Union Drilling, Inc. from the PB Peer Group because it was acquired in December 2012. The total maximum number of shares for all participants for the 2012 PB Incentive Program awards (150% of target) was 172,147 shares, of which 42,513 were determined in February 2013 to be earned shares that remain subject to time-based vesting in equal increments over a three-year period.

### LTIP Payout Grids Percentage of Equity Compensation

#### that may be Retained Based on Relative Total Stockholder Return

The awards under the 2012 PB Incentive Program, including performance-based awards, do not comply with the provisions of Internal Revenue Code Section 162(m).

*Compensation for our Named Executive Officers.* The 2012 and current 2013 salaries of our named executive officers, including our CEO, were established by the entire Board of Directors at the recommendation of the Compensation Committee. The basis for selecting the severance benefits of each of the named executive officers, including our CEO, as of December 31, 2012 is discussed below under Severance Benefits.

*CEO Compensation.* A separate process of evaluating Mr. Huseman was conducted for purposes of determining his 2012 annual cash bonus paid during February 2013. Specifically, the Compensation Committee s considerations included: (1) earnings per share; (2) three-year average return on capital employed compared to our peer group; (3) our safety record based on total reportable incident rates; (4) our preventable motor vehicle accident rate; (5) our revenue growth; and (6) Mr. Huseman s personal performance, including Mr. Huseman s individual goals for fiscal 2012. Based on these considerations, Mr. Huseman was granted an annual cash bonus for 2012 performance of \$279,117.

*Compensation of Other Named Executive Officers.* The Compensation Committee reviewed the recommendations of the CEO regarding 2012 bonuses and awards. The Compensation Committee s considerations included the same general Company performance-based factors as well as the individual performance of each of the officers. The other named executive officers were granted an annual cash bonus for 2012 performance as follows: (1) Mr. Patterson \$146,512; (2) Mr. Krenek \$124,932; (3) Mr. Newman \$112,880; and (4) Mr. Tyner \$69,245, with such amounts being inclusive of any payments pursuant to the Quarterly Incentive Bonus Plans.

During 2012, the Compensation Committee elected to use restricted stock awards (performance-based under the PB Incentive Program and time-based discretionary) as the primary component of long-term compensation for our executive officers. We believe that restricted stock awards more closely align the interests of management with the interests of our other stockholders. Finally, we undertake to provide a compensation package to our executive officers that is competitive with our peers, and the use of restricted stock as long-term incentive compensation has increased among our peer group compared to prior years.

*Options.* While options are available under the 2003 Incentive Plan, the Company has not awarded options in the past three years. Options granted pursuant to the 2003 Incentive Plan may be either incentive options qualifying for beneficial tax treatment for the recipient as incentive stock options under Section 422 of the Code or non-qualified options. No person may be issued incentive stock options that first become exercisable in any calendar year with respect to shares having an aggregate fair market value, at the date of grant, in excess of \$100,000. No incentive stock option may be granted to a person if at the time such option is granted the person owns stock representing more than 10% of the total combined voting power of all classes of the Company s stock or any of its subsidiaries as defined in Section 424 of the Code, unless at the time incentive stock options are granted the purchase price for the option shares is at least 110% of the fair market value of the option shares on the date of grant and the incentive stock options are not exercisable after five years from the date of grant.

*Section 162(m).* The 2003 Incentive Plan permits the payment of qualified performance-based compensation within the meaning of Section 162(m) of the Code, which generally limits the deduction that the Company may take for compensation paid in excess of \$1,000,000 to certain of the Company s covered officers in any one calendar year unless the compensation is qualified performance-based compensation within the meaning of Section 162(m) of the Code. Prior stockholder approval of the 2003 Incentive Plan (assuming no further material modifications of the plan) will satisfy the stockholder approval requirements of Section 162(m) for the transition period beginning with the Company s initial public offering in December 2005 and ending not later than the Company s annual meeting of stockholders in 2019. While the Compensation Committee reserves the right to grant ad hoc or special awards at any time that are subject to the limits of deductibility, as noted above certain performance-based awards under the 2003 Incentive Plan (both discretionary awards and awards under the 2012 PB Incentive Program) are also not administered consistent with the requirements of 162(m) for performance-based compensation.

*Perquisites*. The Company provides limited perquisites to its senior executive officers. Perquisites may include vehicle allowances, club memberships and long-term disability insurance. During 2012, those perquisites were provided to senior management based on individual employment agreements. Each category of perquisites and amounts are set forth in the footnotes to the Summary Compensation Table below under Executive Compensation Matters.

Severance Benefits. Pursuant to our employment agreements with each of the named executive officers, the named executive officers are entitled to severance payments in the event the executive officer is terminated at any time by us without Cause as defined in the agreements or by the executive officer for Good Reason. In addition, each of the named executive officers is entitled to severance payments in the event of a change in control if the executive officer s employment is terminated for certain reasons within the six months preceding or the twelve months following a change in control of our company.

The severance payments outside a change in control are based on a multiple (for Mr. Huseman 3.0 times; for Messrs. Patterson, Krenek and Newman 1.5 times; and for Mr. Tyner 0.75 times) of the sum of the executive officer s base salary plus his current annual incentive target bonus for the full year in which the termination of employment occurred.

The severance payments associated with a change in control are based on a multiple (for Mr. Huseman 3.0 times; for Messrs. Patterson, Krenek and Newman 2.0 times; and for Mr. Tyner 1.0 times) of the sum of the executive officer s base salary plus the higher of (i) his current annual incentive target bonus for the full year in which the termination of employment occurred or (ii) the highest annual incentive bonus received by him for any of the last three fiscal years.

The employment agreements for Messrs. Krenek and Tyner were initially effective through December 31, 2007, while the employment agreements for Messrs. Huseman, Patterson and Newman were initially effective through December 31, 2009. Each officer s agreement automatically renews for subsequent one-year periods unless notice of termination is properly given by us or the executive officer. In the event that the employment agreement of Messrs. Huseman, Patterson, Krenek, Newman or Tyner is not renewed by us and a new employment agreement has not been entered into, the executive officer will be entitled to the same severance benefits described above. We believe this severance requirement is reasonable and not uncommon for persons in the offices and rendering the level of services performed by these individuals.

We selected higher multiples for terminations associated with a change in control to provide additional reasonable protections and benefits to the executive officers in such event, while basing these change-in-control termination payments on a double trigger requiring additional reasons such as Good Reason or the executive officer being terminated without Cause. We believe that providing higher multiples for change-in-control terminations for up to a one-year period after a change in control will provide for their commitment to the Company or its potential acquirer through a change-in-control event, providing a continuity of leadership and preserving the stockholders interests before and after a transaction.

The employment agreements for Messrs. Huseman, Patterson, Krenek and Newman also provide for gross up payments to the extent Section 280G of the Internal Revenue Code would apply to such payments as excess parachute payments. The employment agreement for our other named executive officer does not contain these provisions.

For information regarding the change-in-control benefits to our chief executive officer based on a hypothetical termination date of December 31, 2012, see Executive Compensation Matters Potential Payments upon Termination or Change in Control.

*Board Process.* The Compensation Committee of the Board of Directors reviews all compensation and awards to executive officers. The Compensation Committee on its own, based on input from the Nominating and Governance Committee and discussions with other persons and advisors as it deems appropriate, reviews the performance and compensation of the CEO and approves his level of compensation. For the other executive officers, the Compensation Committee receives recommendations from the CEO. These recommendations are generally approved with minor adjustments. The Compensation Committee grants options and restricted stock, generally based on recommendations from the CEO, pursuant to its authority under the Compensation Committee Charter and the Company s 2003 Incentive Plan.

*Compensation of Directors.* The Compensation Committee is also responsible for determining the annual retainer, meeting fees, stock options and other benefits for members of the Board of Directors. The Compensation Committee s objective with respect to director compensation is to provide compensation incentives that attract and retain individuals of outstanding ability.

Directors who are Company employees do not receive a retainer or fees for service on the board or any committees. The Company pays non-employee members of the board for their service as directors. Directors who are not employees received in 2012:

Annual director fee:	\$35,000; for 2012, our Chairman received an additional \$30,000
Committee Chairmen annual fees:	
Audit Committee	\$15,000
Compensation Committee	\$10,000
Nominating and Corporate Governance Committee	\$10,000
Equity-based compensation:	
Upon election	37,500 restricted shares of the Company s common stock at the market price on the date of grant that vest ratably over three years. This prior policy remains subject to change whenever applicable for future directors based on the stock price at such time.
Annual awards	In March 2012, each non-employee director was granted 5,000 shares of restricted stock that vest ratably in three equal increments on March 15, 2014, 2015 and 2016. Our Chairman was granted an additional 2,000 shares of restricted stock that vest ratably over the same period as the standard non-employee director award.
	ine standard hon-employee director award.

Directors are also reimbursed for reasonable out-of-pocket expenses incurred in attending meetings of the board or committees and for other reasonable expenses related to the performance of their duties as directors. Director compensation in effect for 2012 was based in part on a review and recommendations by PM&P.

#### **Compensation Consultant Disclosures**

The Compensation Committee regularly reviews the services provided by its outside consultants and believes that PM&P is independent in providing executive compensation consulting services to the Company. In making this determination, the Compensation Committee took into account the following matters during fiscal 2012:

PM&P did not provide any services to the Company or management other than services requested by or with the approval of the Compensation Committee, and its services were limited to executive compensation consulting. Specifically, PM&P does not provide, directly or indirectly through affiliates, any non-executive compensation services, including pension consulting or human resource outsourcing;

The fees paid by the Company to PM&P were less than 1% of PM&P s total revenue;

PM&P maintains a conflicts policy with specific policies and procedures designed to ensure independence;

None of the PM&P consultants working on compensation matters for the Company had any business or personal relationship with any members of the Compensation Committee;

None of the PM&P consultants had any business or personal relationship with any executive officer of the Company; and

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None of the PM&P consultants working on compensation matters for the Company directly owns any common stock of the Company.

The Compensation Committee continues to monitor the independence of PM&P on a periodic basis.

#### **Compensation Committee Report**

The Compensation Committee has reviewed and discussed the above Compensation Discussion and Analysis with management and, based on such review and discussions, the Compensation Committee recommended to the Board of Directors that the Compensation Discussion and Analysis be included in this Proxy Statement.

This report of the Compensation Committee shall not be deemed soliciting material, or to be filed with the Securities and Exchange Commission or subject to Regulation 14A or 14C or to the liabilities of Section 18 of the Securities Exchange Act of 1934 (the Exchange Act ), except to the extent that the Company specifically requests that the information be treated as soliciting material or specifically incorporates it by reference into a document filed under the Securities Act of 1933 (the Securities Act ) or the Exchange Act.

William E. Chiles, Chairman

James S. D Agostino, Jr.

Antonio O. Garza, Jr.

#### EXECUTIVE COMPENSATION MATTERS

#### **Summary Compensation Table**

The following information relates to compensation paid by the Company for fiscal 2012, 2011 and 2010 to the Company s Chief Executive Officer, Chief Financial Officer and each of the other three most highly compensated executive officers in fiscal 2012, 2011 and 2010:

		Salary	Bonus	Stock A wards	Option Awards	Incer Pla	ntive an (	Change in Pension Value and Nonqualified Deferred Compensation Earnings	n A		Total
Name and Principal Position	Year	(\$)(1)	(\$)	(\$)(2)	(\$)(2)	(\$)		(\$)		(\$)(4)	(\$)
Kenneth V. Huseman	2012	\$ 700,300	\$	\$ 2,170,462	\$	\$ 27	79,117	\$	\$	18,846	\$ 3,168,725
President and Chief Executive Officer	2011	\$ 694,231	\$	\$ 2,906,710	\$	\$ 47	70,000	\$	\$	11,000	\$ 4,081,941
	2010	\$ 543,654	\$	\$ 1,545,605	\$	\$ 39	90,000	\$	\$	1,200	\$ 2,480,459
T.M. Roe Patterson	2012	\$ 433,377	\$	\$ 1,083,516	\$	\$ 14	46,512	\$	\$	11,891	\$ 1,675,296
Senior Vice President and Chief Operating Officer	2011	\$ 341,346	\$	\$ 810,061	\$	\$ 35	50,000	\$	\$	11,150	\$ 1,512,557
	2010	\$ 272,461	\$	\$ 378,015	\$	\$ 18	30,000	\$	\$	7,550	\$ 838,026
Alan Krenek	2012	\$ 373,377	\$	\$ 787,658	\$	\$ 12	24,932	\$	\$	19,040	\$ 1,305,007
Senior Vice President, Chief Financial Officer, Treasurer and Secretary	2011	\$ 348,077	\$	\$ 1,024,614	\$	\$ 19	96,000	\$	\$	11,000	\$ 1,579,691
	2010	\$ 297,231	\$	\$ 581,898	\$	\$ 18	30,000	\$	\$	1,200	\$ 1,060,329
James F. Newman	2012	\$ 333,077	\$	\$ 606,345	\$	\$ 11	12,880	\$	\$	7,441	\$ 1,059,743
Group Vice President, Permian Business Unit	2011	\$ 248,461	\$	\$ 611,020	\$	\$ 16	53,000	\$	\$	4,663	\$ 1,027,144
	2010	\$ 208,061	\$	\$ 209,900	\$	\$ 12	25,000	\$	\$	8,825	\$ 551,786
James E. Tyner	2012	\$ 257,608	\$	\$ 499,221	\$	\$ 6	69,245	\$	\$	14,247	\$ 840,321
Vice President, Human Resources	2011	\$ 223,654	\$	\$ 446,874	\$	\$ 13	35,000	\$	\$	11,000	\$ 816,528
	2010	\$ 188,465	\$	\$ 193,139	\$	\$ 9	90,000	\$	\$	1,000	\$ 472,604

(1) Under the terms of their employment agreements, Messrs. Huseman, Patterson, Krenek, Newman and Tyner are entitled to the compensation described under Employment Agreements below.

(2) This column represents the total grant date fair value of restricted stock awards granted to each of the applicable named executive officers. The fair value of restricted stock awards was calculated based upon the closing market price of the Company s common stock on the grant date. The actual value that an executive officer will realize upon vesting of restricted stock awards will depend on the market price of the Company s stock on the vesting date, so there is no assurance that the value realized by an executive officer will be at or near the value of the market price of the Company s stock on the grant date. There were no option awards granted in 2012, 2011 or 2010.

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- (3) Reflects aggregate bonus payments made utilizing metrics under our annual incentive compensation plan and division-level Quarterly Incentive Bonus Plan. Messrs. Huseman and Krenek do not participate in the Quarterly Incentive Bonus Plan and received only an annual cash bonus for 2012, 2011 and 2010 performance that was paid in early 2013, 2012 and 2011, respectively. Mr. Patterson participated in the Quarterly Incentive Bonus Plan in 2011 (until his appointment to COO in April 2011) and 2010 and received an annual cash bonus for 2012, 2011 and 2010 performance that was paid in early 2013, 2012 and 2011 paid in 2012 reflected a proportional payment under the Quarterly Incentive Bonus Plan as well as an annual cash bonus for 2011 performance. Messrs. Newman and Tyner each participated in the Quarterly Incentive Bonus Plan in 2012, 2011 and 2010 and received an annual cash bonus for 2013, 2012 and 2010 performance that was paid in early 2013, 2012 and 2010 and received an annual cash bonus for 2011 paid in 2012 reflected a proportional payment under the Quarterly Incentive Bonus Plan as well as an annual cash bonus for 2011 performance. Messrs. Newman and Tyner each participated in the Quarterly Incentive Bonus Plan in 2012, 2011 and 2010 and received an annual cash bonus for 2012, 2011 and 2010 performance that was paid in early 2013, 2012 and 2011, respectively.
- (4) Employer contributions to the Executive Deferred Compensation Plan were suspended during 2010 but were reinstated in 2011. Includes employer contributions to Executive Deferred Compensation Plan as follows for 2012 and 2011, respectively: for Mr. Huseman, \$17,646 and \$9,800; for Mr. Patterson, \$10,691 and \$9,800; for Mr. Krenek, \$17,840 and \$9,800; for Mr. Newman, \$6,241 and \$3,238; and for Mr. Tyner, \$13,047 and \$8,422. Includes vehicle allowance of \$1,000 for 2012, \$150 for 2011 and \$6,350 for 2010 for Mr. Patterson and \$225 for 2011 and \$7,625 for 2010 for Mr. Newman. Includes cell phone allowance as follows for 2012, 2011, and 2010, respectively: for Mr. Huseman, \$1,200, \$1,200 and \$1,200; for Mr. Patterson, \$1,200, \$1,200, and \$1,200; for Mr. Krenek, \$1,200, \$1,200 and \$1,200; for Mr. Newman, \$1,200, \$1,200 and \$1,200, and \$1,200.

#### Grants of Plan-Based Awards

The following table sets forth information concerning grants of awards to each of our named executive officers under our 2003 Incentive Plan during fiscal 2012

#### Grants of Plan-Based Awards 2012

			mated Futur er Non-Equit Plan Awa	y Incentive			ure Payouts 7 Incentive ⁄ards	All Other Stock Awards: Number o Shares of Stock or	Other Option	Base Price of	Grai Fair	nt Date r Value ock and
			d Target	Maximum		0	Maximum	Units	Options	Awards		ption
Name (a)	Date (b)	(\$) (c)	(\$) (d)	(\$) (e)	(#) (f)	(#) (g)	(#) (h)	(#) (i)	(#) (j)	(\$/Sh) (k)		wards (l)
Kenneth V. Huseman	03/08/12(1) 03/08/12(2) 03/08/12(3) 03/08/12(4)	\$ \$ \$ \$	\$ \$ \$ \$ 420,000	\$ \$ \$ \$ 630,000		68,811 40,000 44,416	66,624		Ū		\$	245,479 724,000 551,980
T.M. Roe Patterson	03/08/12(1) 03/08/12(2) 03/08/12(3) 03/08/12(4)	\$ \$ \$	\$ \$ \$ \$ 220,000	\$ \$ \$ \$ 330,000		29,279 25,000 22,335	33,503				\$ 4	529,950 452,500 277,568
Alan Krenek	03/08/12(1) 03/08/12(2) 03/08/12(3) 03/08/12(4)	\$ \$ \$ \$	\$ \$ \$ \$ 187,500	\$ \$ \$ \$ 281,250		24,353 15,000 16,656	24,984				\$ 2	440,789 271,500 206,992
James F. Newman	03/08/12(1) 03/08/12(2) 03/08/12(3) 03/08/12(4)	\$ \$ \$	\$ \$ \$ \$ 170,000	\$ \$ \$ \$ 255,000		20,803 10,000 10,787	16,180				\$	376,534 181,000 134,055
James E. Tyner	03/08/12(1) 03/08/12(2) 03/08/12(3) 03/08/12(4)	\$ \$ \$	\$ \$ \$ \$ 104,000	\$ \$ \$ \$ 156,000		16,519 9,000 8,249	12,373				\$	298,994 162,900 102,514

(1) Shares of restricted stock were granted by our Compensation Committee to certain of our employees, including our named executive officers, on March 8, 2012. The shares of restricted stock vest in one-third increments on each of March 15, 2013, 2014 and 2015. The shares of restricted stock were granted pursuant to our 2003 Incentive Plan.

(2) Shares of restricted stock were granted by our Compensation Committee to certain of our employees, including our named executive officers, on March 8, 2012. The shares of restricted stock vest in one-third increments on each of March 15, 2014, 2015 and 2016. The shares of restricted stock were granted pursuant to our 2003 Incentive Plan.

- (3) Performance-based stock awards approved by our Compensation Committee to certain members of management, including our named executive officers, on March 8, 2012. The performance-based awards consist of shares to be earned based upon the Company s ranking in total shareholder return over the performance period, which is the one-year calculation period starting on the 20th NYSE trading day prior to and including the last NYSE trading day of 2011 and ending on the last NYSE trading day of 2012, as compared to other member of a defined peer group. The number of shares to be issued could have ranged from 0% to 150% of the target number of shares depending on the performance metrics noted above. 24.7% of the target shares set forth for each named executive officer was earned and issued in February 2013. These shares will vest in one-third increments on each of March 15, 2014, 2015, and 2016.
- (4) Cash incentive bonuses are determined by our Compensation Committee utilizing a set of metrics along with board discretion. Performance targets were communicated to the named executive officers and other members of management that participate in the bonus March 2012 and March 2013. Potential annual cash awards for our CEO ranged from zero to 90% of base salary, with a target level of 60%. Potential annual cash awards for our Tier II named executive officers (Messrs. Patterson, Krenek, and Newman) ranged from zero to 75% of base salary, with a target level of 50%. Potential annual cash awards for our Tier III named executive officer (Mr. Tyner) ranged from zero to 60% of base salary, with a target level of 40%. These bonuses for 2012 performance were paid in February 2013. All of our executive officers, including our named executive officers, received cash bonuses within their respective established ranges.

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#### **Employment Agreements**

Pursuant to our employment agreement with Kenneth V. Huseman, our President and Chief Executive Officer, Mr. Huseman s initial annual base salary was set at \$400,000 and is subject to adjustment at least annually. Mr. Huseman is entitled to an annual performance bonus if certain performance criteria are met. In addition, Mr. Huseman is eligible from time to time to receive grants of stock options and other long-term equity incentive compensation under our equity compensation plan. If Mr. Huseman s employment were to be terminated for certain reasons, he would be entitled to a lump sum severance payment equal to three times the sum of his annual base salary plus his current annual incentive target bonus for the full year in which the termination of employment occurred. Additionally, if Mr. Huseman s employment were to be terminated for certain reasons within the six months preceding or the twelve months following a change in control of our

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company, he would be entitled to a lump sum severance payment equal to three times the sum of his annual base salary plus the higher of (i) his current annual incentive target bonus for the full year in which the termination of employment occurred or (ii) the highest annual incentive bonus received by him for any of the last three fiscal years. Mr. Huseman s employment agreement renews automatically each January 1 for a one-year period unless notice of termination is properly given by us or Mr. Huseman. In the event that Mr. Huseman s employment agreement is not renewed by us for any reason other than cause and a new employment agreement has not been entered into prior to the expiration of the then-current term, Mr. Huseman will be entitled to the same severance benefits described above. On March 25, 2013, Mr. Huseman announced that he intends to retire at the end of 2013.

We have also entered into employment agreements with Thomas Monroe Patterson, our Senior Vice President and Chief Operating Officer, Alan Krenek, our Senior Vice President, Chief Financial Officer, Treasurer and Secretary and James F. Newman, our Vice President Permian Business Unit. Pursuant to their agreements, Messrs. Patterson, Krenek and Newman were given initial annual base salaries of \$275,000, \$240,000 and \$210,000, respectively which are subject to adjustment at least annually. Each of Messrs. Patterson, Krenek and Newman is also entitled to an annual performance bonus if certain performance criteria are met. In addition, each of Messrs. Patterson, Krenek and Newman is eligible from time to time to receive grants of stock options and other long-term equity incentive compensation under our equity compensation plan. If the employment of any of these officers were to be terminated for certain reasons, he would be entitled to a lump sum severance payment equal to 1.5 times the sum of his annual base salary plus his current annual incentive target bonus for the full year in which the termination of employment occurred. Additionally, if the employment of any of these officers were to be terminated for certain reasons within the six months preceding or the twelve months following a change in control of our company, he would be entitled to a lump sum severance payment equal to two times the sum of his annual base salary plus the higher of (i) his current annual incentive target bonus for the full year in which the termination of employment occurred or (ii) the highest annual incentive bonus received by him for any of the last three fiscal years. Each of these employment agreements renews automatically each January 1 for a one-year period unless notice of termination is properly given by us or the officer. In the event that any of these employment agreements is not renewed by us for any reason other than cause and a new employment agreement has not been entered into prior to the expiration of the then-current term, the officer will be entitled to the same severance benefits described above.

The employment agreements for Messrs. Huseman, Patterson, Krenek and Newman also provide for gross up payments to the extent Section 280G of the Internal Revenue Code would apply to such payments as excess parachute payments. The employment agreement for Mr. Tyner does not contain these provisions.

We have also entered into an employment agreement with James E. Tyner, our Vice President Human Resources. Pursuant to his agreement, Mr. Tyner was entitled to an initial annual base salary of \$140,000, which is subject to adjustment at least annually. Mr. Tyner is also entitled to an annual performance bonus if certain performance criteria are met. In addition, Mr. Tyner is eligible from time to time to receive grants of stock options and other long-term equity incentive compensation under our equity incentive plan. If Mr. Tyner is employment were to be terminated for certain reasons, he would be entitled to a lump sum severance payment equal to 0.75 times the sum of his annual base salary plus his current annual incentive target bonus for the full year in which the termination of employment occurred. Additionally, if Mr. Tyner is employment were to be terminated for certain reasons within the six months preceding or the twelve months following a change in control of our company, he would be entitled to a lump sum severance payment equal to 1.0 times the sum of his annual base salary plus the higher of (i) his current annual incentive target bonus for the full year in which the termination of employment occurred or (ii) the highest annual incentive bonus received by him for any of the last three fiscal years. Mr. Tyner is employment agreement renews automatically each January 1 for a one-year period unless notice of termination is properly given by us or Mr. Tyner. In the event that within the six months preceding or the twelve months following a change in control of our company, Mr. Tyner is employment agreement is not renewed by us for any reason other than cause and a new employment agreement has not been entered into prior to the expiration of the then-current term, Mr. Tyner will be entitled to the change in control severance benefits described above.

As consideration for our entering into the above employment agreements, each of Messrs. Huseman, Patterson, Krenek, Newman and Tyner has agreed in his employment agreement that, for a period of six months following the termination of his employment by us without cause or by him for good reason, and for a period of two years following the termination of his employment for retirement or any other reason, he will not, among other things, engage in any business competitive with ours, render services to any entity that is competitive with us or solicit business from certain of our customers or potential customers. These non-competition restrictions will not apply in the event that such termination is within twelve months of a change in control of our company. Additionally, each officer has agreed not to solicit any of our employees to terminate, reduce or otherwise adversely affect his or her employment with us for a period of six months following the termination of his employment by us without cause or by him for good reason, and for a period of two years from such officer s termination of his employment for retirement or any other reason.

Our Compensation Committee reviews and discusses periodically with a compensation consultant the salary and wage levels of our officers and employees, including our named executive officers. In March 2012, our Compensation Committee, based on its discussion with its compensation consultant, increased 2012 base salaries for each of our named executive officers other than Mr. Huseman as follows: Mr. Patterson \$440,000; Mr. Krenek \$375,000; Mr. Newman \$340,000; and Mr. Tyner \$260,000. Mr. Huseman s 2012 base salaries form 2012 levels for each of our named executive officers on the tis compensation consultant, increased 2013 base salaries from 2012 levels for each of our named executive officers as follows: Mr. Huseman \$735,000; Mr. Patterson \$510,000; Mr. Krenek \$400,000; Mr. Newman \$368,000; and Mr. Tyner \$290,000.

# Outstanding Equity Awards at Fiscal Year-End

The following table sets forth information concerning unexercised stock options and unvested restricted stock of each of our named executive officers as of December 31, 2012:

# Outstanding Equity Awards at Fiscal Year-End 2012

Name (a)		g Underlying d Unexercised Unearned Options	Option Exercise Price (\$) (e)	Option Expiration Date (f)	Number of Shares or Units of Stock That Have Not Vested (#) (g)	Stock A Market Value of Shares or Units of Stock That Have Not Vested (\$) (h)	Awards Equity Incentive Plan Awards: Number of Unearned Shares, Units or Other Rights that Have Not Vested (#) (i)	Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested (\$) (j)
Kenneth V. Huseman 3/15/2006 3/15/2007 3/18/2008(1) 3/13/2009(2) 3/13/2009(1) 3/09/2010(3) 3/09/2010(2) 3/10/2011(2) 3/10/2011(2) 3/10/2011(3) 3/08/2012(3) 3/08/2012(4) 3/08/2012(4)	60,000 60,000		\$ 26.84 \$ 22.66 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	3/14/2016 3/15/2017	11,250 24,694 8,250 61,875 55,000 62,868 47,148 68,811 40,000 10,970	\$ 221,625 \$ 486,472 \$ 162,525 \$ 1,218,938 \$ 1,083,500 \$ 1,238,500 \$ 928,816 \$ 1,245,479 \$ 724,000 \$ 198,557		
T.M. Roe Patterson 3/15/2006 3/15/2007 3/18/2008(1) 3/13/2009(2) 3/13/2009(1) 3/09/2010(3) 3/09/2010(2) 3/10/2011(2) 3/10/2011(2) 3/08/2012(3) 3/08/2012(4)	15,000 5,000		\$ 26.84 \$ 22.66 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	3/14/2016 3/15/2017	4,125 8,780 1,550 15,750 12,833 18,090 12,404 29,279 25,000 5,516	\$ 81,263 \$ 172,966 \$ 30,535 \$ 310,275 \$ 252,810 \$ 356,373 \$ 244,359 \$ 529,950 \$ 452,500 \$ 99,840		
Alan Krenek 1/26/2005 3/2/2005	29,750 25,000		\$ 5.16 \$ 6.98	1/25/2015 3/1/2015				

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3/15/2006	25,000	\$ 26.8	3/14/2016		
3/15/2007	15,000	\$ 22.6	66 3/15/2017		
3/18/2008(1)		\$		5,625	\$ 110,813
3/13/2009(2)		\$		13,170	\$ 259,449
3/13/2009(1)		\$		3,000	\$ 59,100
3/09/2010(3)		\$		24,000	\$ 472,800
3/09/2010(2)		\$		20,000	\$ 394,000
3/10/2011(2)		\$		22,861	\$ 450,362
3/10/2011(3)		\$		15,716	\$ 309,605
3/08/2012(3)		\$		24,353	\$ 440,789
3/08/2012(4)		\$		15,000	\$ 271,500
3/08/2012(4)		\$		4,114	\$ 74,463

	Optio	n Awards					Stock	Awards	
Name (a) James F. Newman 3/13/2009(2) 3/13/2009(1) 3/09/2010(2) 3/10/2011(2) 3/10/2011(2) 3/10/2011(3) 3/08/2012(3) 3/08/2012(4)	Number of Securities Underlying Unexercised Options (#) Exercisable (b)	Number of Securities Underlying Unexercised Options (#) Unexercisable (c)	Unexercised Unearned Options	Option Exercise Price (\$) (e) \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Option Expiration Date (f)	Number of Shares or Units of Stock That Have Not Vested (#) (g) 5,487 1,200 7,125 8,750 13,502 9,542 20,803 10,000 2,664	Market Value of Shares or Units of Stock That Have Not Vested (\$) (h) \$ 108,094 \$ 23,640 \$ 140,363 \$ 172,375 \$ 265,989 \$ 187,977 \$ 376,534 \$ 181,000 \$ 48,218	Equity Incentive Plan Awards: Number of Unearned Shares, Units or Other Rights that Have Not Vested (#) (i)	Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested (\$) (j)
James E. Tyner 3/15/2006 3/18/2008(1) 3/13/2009(2) 3/13/2009(1) 3/09/2010(3) 3/09/2010(2) 3/10/2011(2) 3/10/2011(3) 3/08/2012(3) 3/08/2012(4) 3/08/2012(4)	15,000			\$ 26.84 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	3/14/2016	1,750 4,390 1,300 6,375 8,233 9,410 7,577 16,519 9,000 2,037	\$ 68,950 \$ 129,725 \$ 51,220 \$ 167,450 \$ 243,295 \$ 278,085 \$ 149,267 \$ 298,994 \$ 162,900 \$ 36,870		

(1) The remaining shares vested on March 15, 2013.

(2) One half of the unvested shares of restricted stock vested on March 15, 2013. The remainder will vest on March 15, 2014.

(3) One third of the unvested shares of restricted stock vested on March 15, 2013. The remainder will vest in equal increments on March 15, 2014 and 2015.

(4) The unvested shares of restricted stock will vest in equal increments on March 15, 2014, 2015 and 2016.

#### **Option Exercises and Stock Vested**

The following table sets forth information concerning exercises of stock options and vesting of restricted stock of each of our named executive officers during fiscal 2012:

#### Option Exercises and Stock Vested 2012

	Optior	n Awards	Stock	Awards
			Number of	
	Number of		Shares	
	Shares	Value	Acquired	Value
	Acquired	<b>Realized</b> on	on	<b>Realized</b> on
	on Exercise	Exercise	Vesting	Vesting
Name	(#)	(\$)	(#)	(\$)
(a)	( <b>b</b> )	(c)	( <b>d</b> )	(e)
Kenneth V. Huseman	48,200	\$ 381,938	120,156	\$ 2,160,405
T.M. Roe Patterson		\$	34,944	\$ 628,293
Alan Krenek		\$	51,141	\$ 919,515
James F. Newman		\$	17,445	\$ 313,661
James E.Tyner		\$	18,526	\$ 333,097
			/	

#### **Nonqualified Deferred Compensation Plans**

The following table sets forth information concerning the nonqualified deferred compensation of our named executive officers during fiscal 2012:

#### Nonqualified Deferred Compensation 2012

	E	xecutive	R	egistrant	Aggregate Earnings	Aggregate	Aggregate
	Cor	ntributions	Cor	tributions	in	Withdrawals/	Balance at
	in	Last FY	in	Last FY	Last FY	Distributions	Last FY
Name		(\$)		(\$)	(\$)	(\$)	(\$)
(a)		(b)(1)		(c)(2)	( <b>d</b> )	(e)	( <b>f</b> )(3)
Kenneth V. Huseman	\$	92,015	\$	17,646	\$ 79,555	\$	\$ 728,139
T.M. Roe Patterson	\$	22,359	\$	10,691	\$ 21,679	\$	\$ 196,780
Alan Krenek	\$	50,888	\$	17,840	\$ 54,932	\$	\$ 460,031
James F. Newman	\$	87,198	\$	6,241	\$ 22,902	\$	\$ 226,132
James E. Tyner	\$	62,696	\$	13,047	\$ 49,582	\$	\$ 495,895

(1) Executive contributions during 2012 are included in the executive s salary and bonus amounts, as applicable, as reported in the Summary Compensation Table.

(2) Registrant contributions during 2012 are included in all other compensation in the Summary Compensation Table.

(3) All amounts were previously reported as compensation in the Summary Compensation Tables for previous years.

Each of our named executive officers is permitted to participate in our Executive Deferred Compensation Plan. An executive officer permitted to participate in this plan may defer a portion of his compensation, up to a maximum of 50% of his annual salary and 100% of his annual cash bonus, into his plan account. We make an annual matching contribution to each participating executive s plan account, with the Company matching 100% of the first 3% of the executive s salary that is deferred, and 50% of the next 2% of the executive s salary that is deferred, up to a plan-year maximum of \$9,800. We may also make discretionary contributions into an executive officer s plan account from time to time as we deem appropriate. Subject to certain exceptions, our matching and discretionary contributions vest in one-fourth increments determined by the executive s years of service, with vesting beginning after two years of service, and full vesting occurring after five years of service. Each

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executive officer is always fully vested in his own contributions to his plan account. Earnings on an executive officer s plan account for any given year are dependent upon the investment options chosen by the executive officer for such plan account. Generally, participants under this plan may elect when and how distributions of vested amounts in a plan account

will be made, including whether such distributions are in annual installments or a lump sum. However, certain key employees, including our named executive officers, may not receive distributions before a date six months after the date their employment with us is terminated for any reason other than death or disability.

#### Potential Payments upon Termination or Change in Control

Each of our named executive officers is party to an employment agreement as described above. Pursuant to these agreements, these officers are entitled to certain severance benefits. In addition, the grant agreements relating to our executive officers stock option and restricted stock awards provide for accelerated vesting under certain circumstances. The tables below quantify amounts that would have been paid assuming the following events took place on December 31, 2012:

#### Potential Post-employment Payments as of December 31, 2012 Kenneth V. Huseman

		untary nination	Ret	irement(1)	f	ination for 1se(2)	by	ermination 7 Company Except for Cause	by	ermination Executive for Good Reason(3) T	Co wit	ange in ntrol hout nation(4	Ter fo Ro V	IC with mination or Good eason or Vithout Cause	Death	Γ	visability
Compensation																	
Severance(5)	\$			N/A	\$		\$	3,360,000	\$	3,360,000	\$		\$ 3	3,360,000	\$	\$	
Bonus(6)	\$		\$	420,000	\$		\$	420,000	\$	420,000	\$		\$	420,000	\$ 420,000	\$	420,000
Long-Term Incentive(7):																	
Acceleration of Unvested																	
Stock Options	\$		\$		\$		\$		\$		\$		\$		\$	\$	
Acceleration of Unvested																	
Restricted Stock	\$		\$		\$		\$	4,459,781	\$	4,459,781	\$		\$ 4	1,522,365	\$ 4,459,781	\$	4,459,781
Benefits and Perquisites(8):																	
Employer Contributions to Executive Deferred Compensation Plan	\$			N/A	\$		\$		\$		\$		\$		\$	\$	
COBRA Continuation	Ψ	N/A		N/A	Ψ	N/A	\$	25,755	\$	25,755	Ψ	N/A	\$	25,755	\$	\$	
280G Tax Gross-up		N/A		N/A N/A		N/A N/A	φ	23,755 N/A	φ	N/A		N/A	\$ \$	23,133	⇒ N/A	φ	N/A
Total	\$		\$	420,000	\$		\$	8,265,536	\$	8,265,536	\$		\$ 8	3,328,120	\$ 4,879,781	\$	4,879,781

Potential Post-employment Payments as of December 31, 2012 T.M. Roe Patterson

	Volunt: Termina	ary ttionRetiren		rmination for Cause(2)	C	rmination by Company xcept for Cause	E fo	rmination by xecutive or Good eason(3) T	Change in Control without Cermination(4	T ]	CIC with ermination for Good Reason or Without Cause	Death	D	isability
Compensation														
Severance(5)	\$		N/A §		\$	990,000	\$	990,000	\$	\$	1,240,000	\$	\$	
Bonus(6)	\$	\$ 22	0,000 \$		\$	220,000	\$	220,000	\$	\$	220,000	\$ 220,000	\$	220,000
Long-Term Incentive(7):														
Acceleration of Unvested														
Stock Options	\$	\$	5		\$		\$		\$	\$		\$	\$	
Acceleration of Unvested														
Restricted Stock	\$	\$	5		\$	1,521,261	\$	1,521,261	\$	\$	1,552,730	\$ 1,521,261	\$1	,521,261
Benefits and Perquisites(8):														
Employer Contributions to Executive Deferred Compensation Plan	\$	\$	S	;	\$		\$		\$	\$		\$	\$	

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COBRA Continuation	N/A	N/A	N/A	\$ 25,755	\$ 25,755	N	/A \$	25,755	\$	\$
280G Tax Gross-up	N/A	N/A	N/A	N/A	N/A	N	/A \$	795,329	N/A	N/A
Total	\$	\$ 220,000	\$	\$ 2,757,016	\$ 2,757,016	\$	\$	3,833,814	\$ 1,741,261	\$ 1,741,261

Potential Post-employment Payments as of December 31, 2012 Alan Krenek

		untary	Ret	irement(1)	nination for use(2)	by	ermination Company Except for Cause	by f	rmination Executive or Good Leason(3) T	Co wit	ange in ntrol thout nation(4)	Te f R	CIC with rmination or Good eason or Without Cause		Death	D	isability
Compensation																	
Severance(5)	\$			N/A	\$	\$	843,750	\$	843,750	\$		\$	1,190,000	\$		\$	
Bonus(6)	\$		\$	187,500	\$	\$	187,500	\$	187,500	\$		\$	187,500	\$	187,500	\$	187,500
Long-Term Incentive(7):																	
Acceleration of Unvested																	
Stock Options	\$		\$		\$	\$		\$		\$		\$		\$		\$	
Acceleration of Unvested																	
Restricted Stock	\$		\$		\$	\$	1,749,855	\$	1,749,855	\$		\$	1,773,325	\$	1,749,855	\$	1,749,855
Benefits and Perquisites(8):																	
Employer Contributions to Executive Deferred	\$		\$		\$	¢		\$		\$		¢		¢		¢	
Compensation Plan	Э	37/4	Э	37/4	\$ 37/4	\$	17.465	\$	17 465	\$	27/4	\$	17 465	\$		\$	
COBRA Continuation		N/A		N/A	N/A	\$	17,465	\$	17,465		N/A	\$	17,465	\$		\$	
280G Tax Gross-up		N/A		N/A	N/A		N/A		N/A		N/A	\$			N/A		N/A
Total	\$		\$	187,500	\$	\$	2,798,570	\$	2,798,570	\$		\$	2,168,290	\$	1,937,355	\$ 3	1,937,355

Potential Post-employment Payments as of December 31, 2012 James F. Newman

Companyation	intary ination	Ret	] irement(1)	for	by	ermination Company Except for Cause	by f	rmination Executive or Good eason(3) 1	Co wi	ange in ntrol thout nation(4	Te f R	CIC with rmination for Good Reason or Without Cause	Death	D	isability
Compensation Severance(5)	\$		N/A	\$	\$	765,000	\$	765,000	\$		\$	930,000	\$	\$	
Bonus(6)	\$	\$	170,000	\$	\$	170,000	\$	170,000	\$		\$	170,000	\$ 170,000	\$	170,000
Long-Term Incentive(7):			,			,						,	,		,
Acceleration of Unvested															
Stock Options	\$	\$		\$	\$		\$		\$		\$		\$	\$	
Acceleration of Unvested															
Restricted Stock	\$	\$		\$	\$	902,223	\$	902,223	\$		\$	917,421	\$ 902,223	\$	902,223
Benefits and Perquisites(8):															
Employer Contributions to Executive Deferred															
Compensation Plan	\$	\$	4,855	\$	\$		\$		\$		\$	5,646	\$ 4,855	\$	4,855
COBRA Continuation	N/A		N/A	N/A	\$	24,186	\$	24,186		N/A	\$	24,186	\$	\$	
280G Tax Gross-up	N/A		N/A	N/A		N/A		N/A		N/A	\$	485,001	N/A		N/A
Total	\$	\$	170,000	\$	\$	1,861,409	\$	1,861,409	\$		\$	2,532,254	\$ 1,073,078	\$ 1	,073,078

Potential Post-employment Payments as of December 31, 2012 James E. Tyner

							Те	rmination			Ch	ange		CIC with rmination		
					Torn	nination	ſ	by ompany		rmination Executive		in ntrol		or Good eason or		
	Volu	intary				for		scept for	•	or Good		hout		Vithout		
	Term	ination	Reti	irement(1)	Ca	use(2)		Cause	R	eason(3) 7	<b>ermi</b>	nation(4)	)	Cause	Death	Disability
Compensation																
Severance(5)	\$			N/A	\$		\$	273,000	\$	273,000	\$		\$	370,000	\$	\$
Bonus(6)	\$		\$	104,000	\$		\$	104,000	\$	104,000	\$		\$	104,000	\$ 104,000	\$ 104,000
Long-Term Incentive(7):																
Acceleration of Unvested																
Stock Options	\$		\$		\$		\$		\$		\$		\$		\$	\$
Acceleration of Unvested																
Restricted Stock	\$		\$		\$		\$	759,803	\$	759,803	\$		\$	771,424	\$ 759,803	\$ 759,803
Benefits and Perquisites(8):																
Employer Contributions to Executive Deferred																
Compensation Plan	\$		\$		\$		\$		\$		\$		\$		\$	\$
COBRA Continuation		N/A		N/A		N/A	\$	17,213	\$	17,213		N/A	\$	17,213	\$	\$
Total	\$		\$	104,000	\$		\$	1,154,016	\$	1,154,016	\$		\$	1,262,637	\$ 863,803	\$ 863,803

- (1) *Retirement.* Retirement is defined for purposes of Mr. Huseman s employment agreement as his voluntary termination of his employment after attaining age 60 and accruing five years of service with us, and for purposes of each other executive s employment agreement, as such executive s voluntary termination of his employment after attaining age 65 and accruing ten years of service with us. For purposes of the acceleration of unvested stock options, Retirement means the voluntary termination of his employment by an executive officer after he has attained the age of 65.
- (2) Cause. Under each executive officer s employment agreement, the definition of Cause includes, among other things, conviction of the executive officer of a crime involving moral turpitude or a felony, commission by the executive officer of fraud upon, or misappropriation of funds of, the Company, knowing engagement by the executive officer in any activity in direct competition with the Company, and a material breach by the executive officer of such employment agreement. For purposes of the acceleration of unvested stock options, Cause has the same meaning as it has for purposes of the 2003 Incentive Plan. For purposes of the acceleration of unvested restricted stock, Cause has the same meaning as it has for purposes of the executive officer s employment agreement.
- (3) Good Reason. Under each executive officer s employment agreement, the definition of Good Reason includes, among other things, a reduction in the executive officer s base salary or bonus opportunity, a relocation of more than fifty miles of the executive officer s principal office, a substantial and adverse change in the executive officer s duties, control, authority, status or position, the failure of the Company to continue in effect any pension plan, life insurance plan, health-and-accident plan, retirement plan, disability plan, stock option plan, deferred compensation plan or executive incentive compensation plan under which the executive officer was receiving material benefits, or the Company s material reduction of the executive officer s benefits under any such plan, and any material breach by the Company of any other material provision of such employment agreement. Prior to terminating his employment for Good Reason, the executive officer must comply with the notice provisions of his employment agreement. For purposes of the acceleration of unvested stock options, Good Reason has the same meaning as it has for purposes of the 2003 Incentive Plan, except that any reduction in the executive officer s salary, bonus opportunity or benefit must follow a change in control. For purposes of the acceleration of unvested restricted stock, Good Reason has the same meaning as it has for purposes of the executive officer s employment agreement.
- (4) Change in Control. Under each executive officer s employment agreement, the definition of Change in Control (or CIC) includes, subject to certain exceptions, (i) acquisition by any individual, entity or group of beneficial ownership of 50% or more of either the then-outstanding shares of common stock of the Company or the combined voting power of the then-outstanding voting securities of the Company entitled to vote generally in the election of directors, (ii) approval by the stockholders of the Company of a merger, unless immediately following such merger, substantially all of the holders of the Company s securities immediately prior to the merger beneficially own more than 50% of the common stock of the corporation resulting from such merger, and (iii) the sale or other disposition of all or substantially all of the assets of the Company. For purposes of the acceleration of unvested stock options, Change in Control has the same meaning as it has for purposes of the 2003 Incentive Plan. For purposes of the acceleration of unvested restricted stock, Change in Control has the same meaning as it has for purposes of the executive officer s employment

agreement. For purposes of the executive deferred compensation plan, Change in Control means, subject to certain exceptions, (i) the acquisition by any person other than DLJ Merchant Banking and its affiliates of 40% or more of the combined voting power of the Company s securities, (ii) the directors serving on the Company s Board of Directors at the time the plan was adopted ceasing to constitute a majority of the Company s Board of Directors, or (iii) the liquidation or dissolution of, or the sale of substantially all of the assets of, the Company.

#### (5) Severance.

#### Termination except for Cause or termination of his own employment for Good Reason or Retirement

Each executive officer would be entitled to a lump sum severance payment equal to a multiple of the sum of his base salary plus his current annual incentive target bonus for the full year in which the termination of employment occurred. For Mr. Huseman, the multiple is three, for Messrs. Patterson, Krenek and Newman, the multiple is 1.50, and for Mr. Tyner, the multiple is 0.75. During 2012, the annual incentive target bonus for our named executive officers utilized was 60% for Mr. Huseman, 50% for Messrs. Patterson, Krenek and Newman, and 40% for Mr. Tyner, in each case of their annual salary as of the end of the fiscal year. We paid annual cash incentive bonuses to our named executive officers of between approximately 27% and 40% of their annual salaries as of the end of the fiscal year.

# Termination except for Cause, or termination of his own employment for Good Reason or Retirement, within the six months preceding or the twelve months following a Change in Control

Each executive officer would be entitled to a lump sum severance payment equal to a multiple of the sum of his base salary plus the higher of (i) his current annual incentive target bonus for the full year in which the termination of employment occurred or (ii) the highest annual incentive bonus received by him for any of the last three fiscal years. For Mr. Huseman, the multiple is three, for Messrs. Patterson, Krenek and Newman, the multiple is two, and for Mr. Tyner, the multiple is one.

(6) *Bonus.* In addition to severance payments, the named executive officers are entitled to a pro rata portion of their estimated bonus upon certain events of termination. The above tables reflect the annual incentive target bonus for the named executive officers for 2012.

#### (7) Long-Term Incentive. Stock Options

In the event of a termination of the executive by the Company for Cause or voluntary termination by the executive (other than for Retirement), all vested and unvested stock options expire on the termination date. In the event of Retirement, all unvested stock options expire on the termination date. In the event of death or disability, all unvested stock options expire on the termination date. In the event of death or disability, all unvested stock options expire on the termination, all unvested stock options expire on the termination date and all vested options expire on the termination date and all vested options expire on the termination date. In the event of any other involuntary or voluntary termination, all unvested stock options expire on the termination date and all vested options expire on the termination date and all vested options expire on the termination date and all vested options expire 90 days after the termination date. If the executive s employment is terminated by the Company other than for Cause or terminated by the executive for Good Reason, in either case within two years after a Change in Control, all unvested stock options will immediately vest pursuant to the terms of the grant agreement and the 2003 Incentive Plan.

#### Restricted Stock

All unvested shares of restricted stock will be forfeited by the executive officer if the executive officer s employment is terminated by the Company for Cause or by the executive officer other than for Good Reason or as a result of a Change in Control. Any unearned performance-based restricted stock awards will be deemed earned with the performance-based criteria deemed met (i) at 100% of target upon the executive officer s death, Disability or Retirement, or termination by the Company without Cause or by the executive for Good Reason or (ii) at the highest level set in connection with a termination by the Company without Cause or by the executive for Good Reason in connection with a Change in Control event. Outstanding unvested restricted stock awards (including deemed earned performance-based awards) will vest earlier than scheduled times in connection with the executive officer s death, Disability, termination by the Company without Cause or by the executive for Good Reason or (if) at connection with the executive officer s death, Disability, termination by the Company without Cause or by the executive for Good Reason in connection with the executive officer s death, Disability, termination by the Company without Cause or by the executive for Good Reason in connection with the executive officer s death, Disability, termination by the Company without Cause or by the executive for Good Reason (as defined in the grant agreements). In

connection with a Retirement, the executive officer is given an option to have any unvested shares of restricted stock forfeited reissued upon, and as partial consideration for, such officer s execution and delivery of a non-compete agreement, with vesting to occur as set forth in such agreement. In addition, if the executive officer s employment is terminated by the Company other than for Cause or terminated by the executive officer for Good Reason, in either case within two years after a Change in Control, all unvested shares of restricted stock will immediately vest pursuant to the terms of the grant agreement.

#### (8) Other Benefits and Perquisites. Employer Contributions to Executive Deferred Compensation Plan

Each executive officer will become fully vested in all unvested matching and discretionary contributions made by the Company into his plan account upon (i) obtaining the age of 65, (ii) his death or disability or (iii) a termination for any reason whatsoever within 24 months following a Change in Control. Otherwise, each executive officer will forfeit any unvested portion of his plan account upon a termination for any reason. Additionally, certain key employees, including the named executive officers, may not receive distributions before a date six months after the date they separate service from the Company for any reason other than death or disability.

#### COBRA Continuation

In addition to the above cash benefits paid pursuant to each executive officer s employment agreement, the Company will continue to provide the executive officer and his dependents with health benefits for up to 18 months.

#### 280G Tax Gross-up

The employment agreements for Messrs. Huseman, Patterson, Krenek and Newman provide for gross up payments to the extent Section 280G of the Internal Revenue Code would apply to any payments as excess parachute payments. The employment agreement for Mr. Tyner does not contain this provision.

Any benefits payable as described above are payable in a cash lump sum not later than 60 calendar days following the termination date. The employment agreements of the named executive officers also contain certain non-competition and non-solicitation provisions. For additional information regarding these employment agreements, see Executive Compensation Matters Employment Agreements.

#### **Director Compensation**

The following table sets forth information concerning the 2012 compensation of each of our directors other than Kenneth V. Huseman, who is a named executive officer and receives no compensation for serving as a director:

#### Director Compensation 2012

	Fees Earned or Paid in	Stock	Option	Non-Equity Incentive Plan	Change in Pension Value and Nonqualified Deferred	All Other	
Name (a)	Paid in Cash (\$) (b)	Stock Awards (\$) (c) (1)	Awards (\$) (d)	Plan Compensation (\$) (e)	Deterred Compensation Earnings (f)	Compensation (\$) (g)	Total (\$) (h)
Steven A. Webster	\$ 83,000	\$ 126,700	\$	\$	\$	\$	\$ 209,700
Sylvester P. Johnson, IV William E. Chiles Robert F. Fulton	\$ 69,000 \$ 83,000 \$ 59,000	\$ 90,500 \$ 90,500 \$ 90,500	\$ \$ \$	\$ \$ \$	\$ \$ \$	\$ \$ \$	\$ 159,500 \$ 173,500 \$ 149,500

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James S. D Agostino, Jr.	\$ 79,000	\$ 90,500	\$ \$	\$ \$	\$ 169,500
Thomas P. Moore, Jr.	\$ 92,000	\$ 90,500	\$ \$	\$ \$	\$ 182,500
Antonio O. Garza, Jr.	\$ 61,000	\$ 90,500	\$ \$	\$ \$	\$ 151,500

(1) This column represents the total grant date fair value of restricted stock awards granted to each of the applicable directors. The fair value of restricted stock awards was calculated based upon the closing market price of the Company s common stock on the grant date. The actual value that a director will realize upon vesting of restricted stock awards will depend on the market price of the Company s stock on the vesting date, so there is no assurance that the value realized by a director will be at or near the value of the market price of the Company s stock on the grant date.

For additional information regarding fees earned for services as a director in 2012, including annual retainer fees, committee and chairmanship fees, and meeting fees, see Board of Directors and Committees of the Board Board of Directors Compensation and Compensation Discussion and Analysis Board Process Compensation of Directors.

#### Transactions with Related Persons, Promoters and Certain Control Persons

Transactions with Related Persons. During 2012, there were no transactions with related persons that were required to be disclosed in this proxy statement, other than as set forth below.

During 2006, we entered into a lease agreement with Darle Vuelta Cattle Co., LLC, an affiliate of Mr. Huseman, our chief executive officer, for approximately \$69,000 per year. The initial term of the lease was five years, and the lease has been and will continue on a year-to-year basis unless terminated by either party. In December 2010, we entered into a lease agreement with Darle Vuelta Cattle Co., LLC for the right to operate a salt water disposal well, brine well and fresh water well. The initial term of the lease was two years, and the lease has been and will continue until the salt water disposal well and brine well are plugged and no fresh water is being sold. The lease payments are the greater of (i) the sum of \$0.10 per barrel of disposed oil and gas waste and \$0.05 per barrel of brine or fresh water sold or (ii) \$5,000 per month. In April 2012, we purchased 22 acres of land for \$215,000 from Darle Vuelta Cattle Co., LLC. Each of these transactions with Darle Vuelta Cattle Co., LLC was reviewed and discussed by the Audit Committee and was authorized and approved by the Audit Committee pursuant to our Policy and Procedures with Respect to Related Person Transactions.

*Review, Approval or Ratification of Transactions with Related Persons.* Pursuant to the charter of the Audit Committee, the Audit Committee is responsible for establishing procedures for the approval of all related party transactions between the Company and any officer or director that would potentially require disclosure. The Board of Directors has adopted a written policy regarding related party transactions that is to be administered by the Audit Committee. The policy applies generally to transactions, arrangements or relationships in which the Company was, is or will be a participant, in which the amount involved exceeds \$60,000 and in which any related person had, has or will have a direct or indirect material interest. Related persons include, among others, directors and officers of the Company, beneficial owners of 5% or more of the Company s voting securities, immediate family members of the foregoing persons, and any entity in which the foregoing persons are employed, are a principal or in which such person has more than a 10% beneficial ownership interest. The Company s Chief Financial Officer is responsible for submitting related person transactions to the Audit Committee for approval by the committee at regularly scheduled meetings, or, if such approval is not practicable, to the Chairman of the Audit Committee for approval between such meetings. When considering related person transactions, the Audit Committee, or where submitted to the Chairman, the Chairman, will consider all of the relevant facts available, including, but not limited to: the benefits of the transaction to the Company; the impact on a director s independence in the event the related person is a director; the availability of other sources for comparable products or services; the terms of the transaction; and the terms of comparable transaction savialable to unrelated third parties or to employees of the Company generally. The Company is not aware of any transaction that was required to be reported in its filings with the SEC wher

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#### **Compensation Committee Interlocks and Insider Participation**

Messrs. Chiles (Chairman), D Agostino and Garza serve as the members of our Compensation Committee. The Board of Directors has determined that Messrs. Chiles, D Agostino and Garza are independent directors (as defined by NYSE listing standards). None of our executive officers serves as a member of the board of directors or compensation committee of any entity that has one or more of its executive officers serving as a member of our Board of Directors or Compensation Committee.

#### Leadership Structure of the Company s Board of Directors

Mr. Webster is the Chairman of the Board. The Chairman is not the principal executive officer of the Company. The Board believes that the separation of the Chairman and the Chief Executive Officer functions in this structure is appropriate for oversight purposes on behalf of its investors and given that the Company s common stock is publicly traded.

#### Board Role in Risk Oversight of the Company

The Board has delegated certain responsibilities to the Audit Committee under the Company s Audit Committee Charter. These responsibilities include, among others: (i) meeting periodically with management and/or the Company s Chief Financial Officer and Chief Accounting Officer to review and discuss (A) the Company s major financial risk exposures and steps management has taken to monitor and control such exposures, including guidelines and policies with respect to risk management and risk assessment and (B) the effects of regulatory and accounting changes; (ii) reviewing and discussing with the Company s independent auditor reports that the independent auditors are required to provide to the Audit Committee relating to significant financial reporting issues and judgments made in connection with the preparation of the Company s financial statements; (iii) discussing periodically with members of management, the Company s internal auditors and the Company s independent auditor the adequacy and effectiveness of the Company s disclosure controls and procedures and internal control over financial reporting, any changes in internal controls, and any significant deficiencies or material weaknesses in the design or operation of internal controls; and (iv) establishing and maintaining whistleblower procedures for complaints received by the Company regarding accounting, internal accounting controls and auditing matters. In connection with these risk oversight matters, the Audit Committee also regularly reviews with management safety and litigation matters.

The Board receives regular reports from the Chairman of the Audit Committee regarding its activities and actions, as well as any issues that arise with respect to the quality or integrity of the Company s financial statements, the Company s compliance with legal or regulatory requirements, the performance and independence of the auditors, and the performance of the internal audit function.

The Board does not have any separate risk committees. However, the Compensation Committee, in connection with setting 2011, 2012, and 2013 compensation, has considered whether its compensation policies and practices are reasonably likely to cause a material adverse effect on the Company. Risk oversight with respect to other Company matters, to the extent applicable, remains with the Board or the Company s management.

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#### AUDIT RELATED MATTERS

#### Audit Committee Report

The Audit Committee of the Board of Directors consists of three directors who are independent, as defined by the standards of the New York Stock Exchange and the rules of the Securities and Exchange Commission. Under the charter approved by the Board, the Audit Committee assists the Board in overseeing matters relating to the accounting and financial reporting practices of the Company, the adequacy of its internal controls and the quality and integrity of its financial statements and is responsible for selecting and retaining the independent auditors. The Company s management is responsible for preparing the financial statements of the Company, and the independent auditors are responsible for auditing those financial statements. The Audit Committee s role under the charter is to provide oversight of management s responsibility. The Committee is not providing any expert or special assurance as to the Company s financial statements or any professional certification as to the independent auditors work. The Committee met nine times during the year ended December 31, 2012.

The independent auditors provided the Committee a written statement describing all the relationships between the auditors and the Company that might bear on the auditors independence consistent with Independence Standards Board Standard No. 1, Independence Discussions with Audit Committees. The Committee also discussed with the auditors any relationships that may impact the independence of the auditors.

The Committee discussed and reviewed with the independent auditors all communications required to be discussed by standards of the Public Company Accounting Oversight Board, including those described in Statement of Auditing Standards No. 61, as amended, Communication with Audit Committees.

The Committee reviewed the Company s audited financial statements as of and for the year ended December 31, 2012, and discussed them with management and the independent auditors. Based on such review and discussions, the Committee recommended to the Board that the Company s audited financial statements be included in its Annual Report on Form 10-K for the fiscal year ended December 31, 2012, for filing with the Securities and Exchange Commission.

This report of the Audit Committee shall not be deemed soliciting material, or to be filed with the Securities and Exchange Commission or subject to Regulation 14A or 14C or to the liabilities of Section 18 of the Securities Exchange Act of 1934 (the Exchange Act), except to the extent that the Company specifically requests that the information be treated as soliciting material or specifically incorporates it by reference into a document filed under the Securities Act of 1933 or the Exchange Act.

Thomas P. Moore, Jr., Chairman

William E. Chiles

James S. D Agostino, Jr.

#### **Independent Auditor and Fees**

KPMG LLP, a registered public accounting firm, audited the Company s consolidated financial statements for fiscal 2012 and has advised the Company that it will have a representative available at the 2013 Annual Meeting to respond to appropriate questions. Such representative will be permitted to make a statement if he or she so desires.

KPMG LLP has billed the Company and its subsidiaries fees as set forth in the table below for (i) the audits of the Company s 2012 and 2011 annual financial statements, reviews of quarterly financial statements, and review of the Company s documents filed with the Securities and Exchange Commission, (ii) assurance and other services reasonably related to the audit or review of the Company s financial statements, and (iii) services related to tax compliance.

		Audit-Relate	d	All Other
	Audit Fees	Fees	Tax Fees(1)	Fees(2)
Fiscal 2012	\$ 1,449,974	\$	\$ 173,500	\$ 369,529
Fiscal 2011	\$ 1,350,111	\$	\$	\$ 385,492

(1) Tax Fees are paid for professional services relating to tax compliance, planning and advice.

(2) All Other Fees are fees paid for reviews performed in connection with the Company s debt offerings in 2012 and 2011.

# Audit Committee Pre-Approved Policies and Procedures

The Audit Committee of the Board of Directors has adopted policies regarding the pre-approval of auditor services. The Audit Committee historically approves at its May meeting all services provided by the independent public accountants. All additional services must be pre-approved on a case-by-case basis. The Audit Committee reviews the actual and budgeted fees for the independent public accountants at its first and fourth meetings. All of the services provided by KPMG LLP during fiscal 2012 were approved by the Audit Committee.

#### **PROPOSAL 2:**

#### APPROVAL OF AMENDMENTS TO THE FIFTH AMENDED AND RESTATED

#### **BASIC ENERGY SERVICES, INC. 2003 INCENTIVE PLAN**

On March 12, 2013, pursuant to the recommendation of the Compensation Committee, the Board of Directors unanimously approved, subject to stockholder approval, an amendment to the Fifth Amended and Restated Basic Energy Services, Inc. 2003 Incentive Plan (as amended as proposed hereby, the Restated Incentive Plan ) to increase the number of shares of our common stock authorized for issuance under the Restated Incentive Plan by 2,000,000 shares from 8,350,000 shares to 10,350,000 shares and a related extension of the term of the Restated Incentive Plan. If the amendments are approved, the Restated Incentive Plan will be effective as of May 22, 2013, the date of the 2013 Annual Meeting of Stockholders.

The Restated Incentive Plan is intended to promote the interests of the Company by encouraging officers, employees, directors and consultants of the Company and its affiliates to acquire or increase their equity interest in the Company and to provide a means whereby they may develop a sense of proprietorship and personal involvement in the development and financial success of the Company, and to encourage them to remain with and devote their best efforts to the business of the Company, thereby advancing the interests of the Company and its stockholders. The Restated Incentive Plan is also intended to enhance the ability of the Company and its affiliates to attract and retain the services of individuals who are essential for the growth and profitability of the Company. Based on Basic s current grant practices and the number of shares available for future grant, the Company may have insufficient shares for grants beyond 2014. Increasing the total number of shares available is necessary for the Company to have additional shares available for issuance as awards and better flexibility when making awards in the future with respect to annual limits.

To affect the amendment, Section 4(a) of the Restated Incentive Plan would be amended and restated in its entirety as follows:

(a) Shares Available. Subject to adjustment as provided in Section 4(c), the aggregate number of Shares with respect to which Awards may be granted under the Plan shall be up to 10,350,000 Shares (including after giving effect to a 5-for-1 stock split effected as a stock dividend on September 26, 2005). Except for withholding of Shares for payment of taxes or exercise price, if any Award is exercised, paid, forfeited, terminated or canceled without the delivery of Shares, then the Shares covered by such Award, to the extent of such payment, exercise, forfeiture, termination or cancellation, shall again be Shares with respect to which Awards may be granted. Awards will not reduce the number of Shares that may be issued pursuant to the Plan if the settlement of the Award will not require the issuance of Shares, as, for example, an Other Stock-Based Award that can be satisfied only by the payment of cash.

In addition, in connection with this amendment, the first sentence of Section 11 of the Restated Incentive Plan would be amended and restated in its entirety as follows:

No Award shall be granted under the Plan after the 10th anniversary of March 12, 2013, the date the Plan, as amended on May 22, 2013, was initially adopted by the Board subject to approval of the amendments of Section 4(a) and this Section 11 by the stockholder of the Company.

After giving effect to the proposed amendment, the maximum number of additional shares of our common stock that may be granted under the Restated Incentive Plan on or after April 9, 2013, assuming no cancellation or forfeiture of outstanding awards and the issuance of the maximum number of shares under performance-based awards, will be 2,459,193 shares. This number represents shares available for, but not yet subject to a grant or award as of April 9, 2013 (459,693 shares), plus the additional 2,000,000 shares authorized under the amendment. The term of the Restated Incentive Plan would also be extended to March 12, 2023, the 10th anniversary of the date of Board approval of these additional authorized shares, to permit future issuances of authorized awards.

A majority of the votes cast is required to approve this proposal. Brokers do not have discretion to vote on this proposal without your instruction. If you do not instruct your broker how to vote on this proposal, your broker will deliver a non-vote on this proposal.

#### The Board of Directors unanimously recommends that you vote FOR this proposal.

The following is a summary of the key terms of the Restated Incentive Plan, as amended to reflect the proposed amendments. The summary does not purport to be a complete description of all provisions of the Restated Incentive Plan and is qualified in its entirety by reference to the complete text of the Restated Incentive Plan, which is incorporated by reference to Exhibit 10.2 to the Company s Current Report on Form 8-K filed on March 18, 2013.

#### Summary of Key Terms of the Restated Incentive Plan

#### Shares Available; Types of Awards

The aggregate number of shares with respect to which awards may be granted under the Restated Incentive Plan, subject to stockholder approval, is up to 10,350,000 shares of the Company s common stock.

The Restated Incentive Plan permits the granting of the following types of awards to officers, employees, directors and consultants of the Company: (i) stock options to purchase shares of common stock ( Options ), which may be either (a) incentive stock options within the meaning of Section 422 of the Internal Revenue Code or (b) nonqualified stock options that are not intended to satisfy the requirements of Section 422 of the Internal Revenue Code; (ii) restricted stock ( Restricted Stock ); (iii) performance awards, which are designated as a cash amount at the time of grant but may be paid in cash and/or shares at the time earned or vested ( Performance Awards ); (iv) bonus shares ( Bonus Shares ); (v) phantom shares ( Phantom Shares ); (vi) cash awards ( Cash Awards ); and (vii) other stock-based awards ( Other Stock-Based Awards, and collectively with Options, Restricted Stock, Performance Awards, Bonus Shares, Phantom Shares and Cash Awards ).

#### Eligibility for Participation

Incentive stock options may be granted only to individuals who are employees (whether or not they are directors) of the Company and its parent corporation and subsidiary corporations (within the meaning of Section 424 of the Internal Revenue Code while each such entity is a Corporation as described in Section 7701(a)(3) of the Internal Revenue Code and Treas. Reg. Section 1.421-1(i)(1)) of the Company. All other Awards may be granted to any employee of the Company or an affiliate of the Company, directors of the Company, or consultants of the Company or an affiliate of the Company. As of the date of this Proxy Statement, approximately 5,600 employees and seven non-employee directors are eligible to participate in the Restated Incentive Plan. The Company has not issued Awards under the existing plan to any consultants and does not currently have any plans to do so under the Restated Incentive Plan.

#### Administration

The Restated Incentive Plan will be administered by the Compensation Committee of the Board, consisting of not less than two non-employee, outside directors of the Company appointed by the Board. The members of the Compensation Committee, as of the date of this Proxy Statement, are Messrs. William E. Chiles (Chairman), James S. D Agostino, Jr. and Antonio O. Garza, Jr. Subject to the terms and conditions of the Restated Incentive Plan, the Compensation Committee will have authority to: (i) designate the employees, directors and consultants who are to be granted Awards; (ii) determine the type or types of Awards to be granted; (iii) determine the number of shares to be covered by, or with respect to which payments, rights or other matters are to be calculated in connection with, Awards; (iv) determine the terms and conditions of any Award; (v) determine whether, to what extent, and under what circumstances Awards may be settled or exercised in cash, shares, other securities, other Awards or other property, or canceled, forfeited, or suspended, and the method or methods by which Awards may be settled, exercised, canceled, forfeited, or suspended; (vi) determine whether, to what extent, and

under what circumstances any Award will be deferred; (vii) interpret and administer the Restated Incentive Plan and any instrument or agreements relating to an Award; (viii) establish, amend, suspend, or waive such rules and regulations and appoint such agents as it may deem appropriate for the proper administration of the Restated Incentive Plan; and (ix) make any other determination and take any other action that it deems necessary or desirable for the administration of the Restated Incentive Plan.

#### Amendment and Termination

Except as required by applicable law or the rules of the New York Stock Exchange (or other principal exchange on which the Company s shares are traded), and subject to certain limitations regarding effects on Awards granted, the Board or the Compensation Committee in its discretion may amend, alter, suspend, discontinue or terminate the Restated Incentive Plan. Accordingly, any amendment would require the approval of the stockholders of the Company if required by applicable law or the rules of the New York Stock Exchange. In addition, no amendment, suspension or termination of the Restated Incentive Plan, and no amendment or alteration of any Award, shall, without the consent of the holder of an Award, reduce the benefit to such holder. Furthermore, any action that may constitute a repricing must be approved by the entire Board of Directors, and any such Board-approved repricing will be inoperative and ineffective unless and until approved by the stockholders of the Company. Subject to certain limitations, the Compensation Committee is authorized to make adjustments to Awards in recognition of unusual or nonrecurring events affecting the Company whenever the Compensation Committee determines that such adjustments are appropriate in order to prevent dilution or enlargement of the benefits or potential benefits intended to be made available under the Restated Incentive Plan.

#### Options

The Compensation Committee will have the authority to grant Options (subject to the limitations set forth below) to such participants, in such amounts and with such terms and conditions as it may from time to time approve, subject to the terms of the Restated Incentive Plan. Subject to adjustment under the Restated Incentive Plan, no participant may receive more than 300,000 Options under the Restated Incentive Plan during any calendar year.

#### Manner of Exercise

To exercise an Option granted under the Restated Incentive Plan, the person entitled to exercise the Option must deliver to the Company payment in full of the exercise price for the shares being purchased, together with any required withholding taxes. The Compensation Committee will determine the method or methods by which, and the form or forms in which, payment of the exercise price may be made or deemed to have been made which may include, without limitation, cash, check acceptable to the Company, shares of common stock held for the period required to avoid a charge to the Company s reported financial earnings and owned free and clear of any liens, claims, encumbrances or security interests, outstanding Awards, a Company-approved cashless broker exercise, other securities or other property, notes approved by the Compensation Committee, or by any combination thereof, having a fair market value on the exercise date equal to the relevant exercise price. The value of each share of common stock delivered will be deemed to be equal to the closing sales price of a share on the applicable date (or if there is no trading on such date, on the next preceding date on which there was trading).

#### **Exercise** Price

The price at which shares of common stock may be purchased upon the exercise of an Option will be determined by the Compensation Committee at the time the Option is granted, but will not be less than the fair market value per share on the grant date, which value will be based on the closing sales price of a share on the applicable date (or if there is no trading on such grant date, on the next preceding date on which there was trading). The Restated Incentive Plan expressly prohibits the repricing of Options except in the event of adjustments (i) to stock-based Awards for a change in corporate capitalization, such as a stock split or dividend;

corporate transactions, such as a corporate merger, a corporate consolidation, any corporate separation and any corporate reorganization; any partial or complete corporate liquidation; a change in accounting rules required by the Financial Accounting Standards Board; or (ii) to any Award (that is not intended to meet the requirements of the performance based compensation exception to Section 162(m) of the Internal Revenue Code) to reflect a significant corporate event.

#### **Option Term**

Subject to the terms of the Restated Incentive Plan, the Compensation Committee will determine the term of each Option, provided that in no event will the term of any Option exceed a period of 10 years from the date of its grant. Additionally, no Option that is intended to be an incentive stock option will be exercisable after the expiration of 10 years from its date of grant. The Compensation Committee may, in its discretion, (i) establish terms and conditions for the transfer of a nonqualified stock option to immediate family members or related family trusts, or similar entities, and (ii) allow Awards (other than incentive stock options) to be transferred pursuant to a qualified domestic relations order, notwithstanding anything in the Restated Incentive Plan to the contrary.

#### **Restricted Stock**

The Compensation Committee will have the authority to grant awards of Restricted Stock (subject to the limitations set forth below) and to determine (i) the participants to whom Restricted Stock will be granted, (ii) the number of shares of Restricted Stock to be granted to each such participant, (iii) the duration of the period of restrictions, and if the restrictions do not lapse, the conditions under which the Restricted Stock will be forfeited to the Company, and (iv) the other terms and conditions of such grants of Restricted Stock. Subject to adjustment under the Restated Incentive Plan, no participant may receive more than 300,000 shares of Restricted Stock under the Restated Incentive Plan during any calendar year.

#### Dividends

As determined by the Compensation Committee in its discretion, dividends paid on Restricted Stock may be paid directly to the participant, may be subject to risk of forfeiture and/or transfer restrictions during any period established by the Compensation Committee or sequestered and held in a bookkeeping cash account (with or without interest) or reinvested on an immediate or deferred basis in additional shares of common stock.

#### Forfeiture and Restrictions Lapse

Except as otherwise determined by the Compensation Committee or the terms of the Award that granted the Restricted Stock, upon termination of a participant s employment for any reason during the applicable period of restriction, all Restricted Stock will be forfeited by the participant and reacquired by the Company. Unrestricted shares of common stock will be issued to a holder of Restricted Stock promptly after the applicable restrictions have lapsed or otherwise been satisfied.

#### **Performance Awards**

The Compensation Committee will have the authority to grant Performance Awards (subject to the limitations set forth below) to such participants, in such amounts and with such terms and conditions as it may from time to time approve, subject to the terms of the Restated Incentive Plan. Performance Awards will be denominated as a cash amount (e.g, \$100 per award unit) at the time of grant and confer on the participant the right to receive payment of such Award, in whole or in part, upon achievement of Performance Objectives (as defined in the Restated Incentive Plan) during the performance periods established by the Compensation Committee with respect to the Awards. No participant may receive more than \$2,000,000 (calculated as of the date of grant) of Performance Awards under the Restated Incentive Plan during any calendar year.

#### Performance Objectives (for Performance Awards or other Awards)

Performance Objectives under the Restated Incentive Plan will include the objectives, if any, established by the Compensation Committee that are to be achieved with respect to an Award granted under the Restated Incentive Plan. These objectives may be described in terms of Company-wide objectives, in terms of objectives that are related to performance of a division, subsidiary, department or function within the Company or a subsidiary by which the participant is employed or in individual or other terms, and will relate to the period of time determined by the Compensation Committee.

With respect to any Award that is intended to meet the requirements of Section 162(m) of the Internal Revenue Code, the performance goal or goals for such award will be designed to be objective and will be with respect to one or more of the following: net earnings; operating income; earnings before interest, taxes, depreciation and amortization expenses (EBITDA); earnings before interest and taxes (EBIT); earnings before taxes and unusual or nonrecurring items; net income before interest, income and franchise taxes, depreciation and amortization expenses, income (Company EBITDA); revenue; return on investment; return on equity; return on total capital; return on assets; total stockholder return; return on capital employed in the business; stock price performance; earnings per share growth; and cash flows. The performance objectives need not be based on increases or positive results, but may be based on maintaining the status quo or limiting economic losses, for example. Which performance objectives to use with respect to a Performance Award, the weighting of the performance objectives if more than one is used, and whether the performance objective is to be measured against a Company-established budget or target, an index or a peer group of companies, will be determined by the Compensation Committee at the time of grant of the Performance Award.

#### Payment of Performance Awards

To the extent earned and vested, Performance Awards will be paid, in cash and/or in shares, in the sole discretion of the Compensation Committee, in a lump sum following the close of the performance period. To the extent that the final settlement of a vested Award is made in shares, the amount payable under a Performance Award will be divided by the fair market value per share of common stock on the determination date and the value of any fractional shares will be paid in cash.

#### **Bonus Shares**

Grants of Bonus Shares will be subject to the discretion of the Compensation Committee. Bonus Shares will be in lieu of a cash bonus that otherwise would be granted, and each Bonus Share will constitute a transfer of an unrestricted share of common stock to the participant, without other payment therefor, as additional compensation for the participant s services to the Company.

#### **Phantom Shares**

The Compensation Committee may grant awards of Phantom Shares (subject to the limitations set forth below) to such participants, in such amounts and with such terms and conditions as it may from time to time approve, subject to the terms of the Restated Incentive Plan. Phantom Shares are rights to receive a specified number of shares of common stock or cash equal to a specified number of shares of common stock at the end of a stated period of restriction. During the period of restriction, the participant will not have (i) any right to transfer any rights under the Phantom Shares, (ii) any rights of ownership in the Phantom Shares, or (iii) any right to vote the Phantom Shares. The Compensation Committee has discretion to place restrictions on dividends or other distributions paid on the Phantom Shares during the period of restriction of such shares. Subject to adjustment under the Restated Incentive Plan, no participant may receive more than 300,000 Phantom Shares under the Restated Incentive Plan during any calendar year.

#### **Cash Awards**

In tandem with any other grant of an Award under the Restated Incentive Plan, the Compensation Committee may grant a Cash Award that will entitle the participant to receive a specified amount of cash from the Company upon such other tandem Award becoming taxable to the participant. Such cash amount awarded pursuant to a Cash Award may be based on a formula relating to the anticipated taxable income associated with such other tandem Award and the payment of the Cash Award, except that no Cash Award will be granted if it would (i) cause application of Section 409A of the Internal Revenue Code to either the Cash Award or such other tandem Award or (ii) result in adverse tax consequences under Section 409A of the Internal Revenue Code should that Code section apply to either Award.

#### **Other Stock-Based Awards**

In addition to other Awards, the Compensation Committee in its discretion may grant Other Stock-Based Awards (subject to the limitations set forth below) to such participants, in such amounts and with such terms and conditions as it may from time to time approve, subject to the terms of the Restated Incentive Plan. Other Stock-Based Awards are Awards denominated or payable in, valued in whole or in part by reference to, or otherwise based on or related to, shares of the Company s common stock and deemed by the Compensation Committee to be consistent with the purposes of the Restated Incentive Plan. Other Stock-Based Awards will be paid in a lump sum, or share certificates will be issued, no later than  $2^{1}/_{2}$  months after the date such awards vest. Subject to adjustment under the Restated Incentive Plan, the maximum number of shares or value pursuant to Other Stock-Based Awards that may be granted to any participant during any calendar year will not exceed 300,000 shares, if an Award is in Shares, or, \$500,000, if the award is in dollars.

#### **General Provisions Regarding All Awards**

#### Term of the Restated Incentive Plan and Term of Awards

No Award will be granted under the Restated Incentive Plan after the 10th anniversary of the earlier of adoption by the Board or approval by the stockholders. However, unless otherwise expressly provided in the Restated Incentive Plan or in an applicable Award agreement, any Award granted prior to the termination of the Restated Incentive Plan, and the authority of the Board or the Compensation Committee to amend, alter, adjust, suspend, discontinue, or terminate any such Award or to waive any conditions or rights under such Award, will extend beyond the termination date of the Restated Incentive Plan.

Subject to the provisions of the Restated Incentive Plan, the Compensation Committee may determine the period for each Award, but in no event will the term of any Award exceed a period of 10 years from the date of its grant.

#### Limits on Transfer of Awards

Awards under the Restated Incentive Plan are generally not transferable, but, notwithstanding anything in the Restated Incentive Plan to the contrary, to the extent specifically provided for by the Compensation Committee with respect to a grant, (i) a nonqualified stock option may be transferred to immediate family members or related family trusts or similar entities on such terms and conditions as the Compensation Committee may establish, and (ii) an Award other than an incentive stock option may be transferred pursuant to a qualified domestic relations order.

#### Adjustments to Shares

In the event that the Compensation Committee determines that any dividend or other distribution (including, but not limited to, cash, shares, other securities, or other property), recapitalization, stock split, reverse stock split, reorganization, merger, consolidation, split-up, spin-off, combination, repurchase, or exchange of shares or

other securities of the Company, issuance of warrants or other rights to purchase shares or other securities of the Company, or similar corporate transaction or event affects the shares of common stock such that an adjustment is appropriate to prevent dilution or enlargement of the benefits or potential benefits under the Restated Incentive Plan, the Compensation Committee will make an appropriate and equitable adjustment to any or all of (i) the number and type of shares (or other securities or property) with respect to which Awards may be granted, (ii) the maximum number and type of shares (or other securities or property) subject to outstanding Awards, and (iv) the grant or exercise price with respect to any Award or, if deemed appropriate, make provision for a cash payment to the holder of an outstanding Award.

#### **Change in Control**

A change in control is defined under the Restated Incentive Plan generally as: (i) the consummation of any transaction (including, without limitation, any merger, consolidation, tender offer or exchange offer by one or more individuals or persons (as defined in the Restated Incentive Plan) but excluding certain permitted persons specifically mentioned in this definition), which results in an individual or person becoming the beneficial owner, directly or indirectly, of securities of the Company representing 40% or more of the combined voting power of the Company s then-outstanding securities; (ii) the individuals who, as of the date of the Restated Incentive Plan, constitute the Board cease for any reason to constitute at least a majority of the Board, subject to the exceptions in the Restated Incentive Plan; (iii) the sale, lease, transfer, conveyance, or other disposition (including by merger or consolidation), in one or a series of related transactions, of all or substantially all of the assets of the Company to an unrelated person; or (iv) the adoption of a plan relating to liquidation or dissolution of the Company.

Notwithstanding any other provision of the Restated Incentive Plan to the contrary, all outstanding Awards granted on or prior to March 1, 2005 will automatically become fully vested immediately prior to an event that constitutes a change in control, any and all restrictions with respect to such Awards will lapse, and any and all performance criteria with respect to such Awards will be deemed to have been met in full (at the highest level).

For Awards granted after March 1, 2005, and notwithstanding any other provision of the Restated Incentive Plan to the contrary, if a participant s employment with the Company (or a successor) and all of its affiliates terminates within two years after a change in control and (i) the termination was initiated by the Company (or a successor) other than a termination for cause or (ii) the termination was initiated by the participant s good-faith determination that the termination was for good reason, then all Awards held by the affected participant will become fully vested immediately as of such employment termination date, any and all restrictions with respect to such Awards will lapse, and any and all performance criteria with respect to such Awards will be deemed to have been met in full (at the highest or maximum level). Unless the Company survives as an independent publicly traded company and subject to the exceptions listed in the Restated Incentive Plan, all Options outstanding at the time of the events giving rise to each affected participant s right to change in control benefits under the Restated Incentive Plan will terminate and each affected holder of Options will be paid an amount in cash according to the terms of the Restated Incentive Plan.

#### **Executive Compensation Clawback Policy**

In connection with amendments approved on March 12, 2013 by the Company s Board of Directors as part of the Restated Incentive Plan, participation in and awards granted under the Restated Incentive Plan are conditioned upon the participant s compliance with the terms of the Company s Executive Compensation Clawback Policy, pursuant to which the Company may withhold and forfeit compensation otherwise payable or seek recovery of compensation previously paid, as the case may be, in situations involving accounting restatements where the amount of compensation paid or payable was based, in whole or in part, on erroneous financial data or in other circumstances as the Executive Compensation Clawback Policy from time to time.

#### **Outstanding and Future Grants**

No options were granted under the Restated Incentive Plan during 2012. As of April 9, 2013, under the Restated Incentive Plan there were (1) 627,250 shares of common stock subject to outstanding Options at exercise prices ranging from \$4.00 to \$26.84 and with expiration dates ranging from May 5, 2013 to March 15, 2017, (2) 2,266,480 shares of restricted common stock scheduled to vest on dates ranging from April 13, 2013 to March 15, 2017; and (3) performance-based restricted stock awards granted in 2013 that may be earned for up to a maximum of 520,626 shares of restricted common stock. No other awards were outstanding under the Restated Incentive Plan as of April 9, 2013. On April 9, 2013, the closing market price of our common stock was \$12.68.

It is not possible at this time to determine the awards that will be made in the future pursuant to the Restated Incentive Plan. No grants have been made that are contingent on the approval of the amendment by our stockholders. Options and other awards may be granted in the future under the Restated Incentive Plan, as may be amended by the amendment, within the discretion of the Compensation Committee. Options that have been granted in the past are set forth in the following table.

#### **Option Grants under Restated Incentive Plan**

	Number of Securities
Name and Principal Position	Underlying Options Granted
Kenneth V. Huseman, President and Chief Executive Officer(1)	750,000
Alan Krenek, Senior Vice President and Chief Financial Officer(1)	165,000
T. M. Roe Patterson, Senior Vice President and Chief Operating Officer(1)	20,000
James F. Newman, Group Vice President, Permian Business Unit(1)	0
James E. Tyner, Vice President, Human Resources(1)	0
All current executive officers as a group	985,000
All current directors who are not executive officers as a group	495,000
Each nominee for election as a director	870,000
Each associate of such executive officers, directors or nominees	0
Each other person who received or is to receive 5% of such options	0
All employees, including all current officers who are not executive officers, as a group	1,625,000
Total	3,105,000

(1) Principal position as of December 31, 2012.

Information regarding awards received by or allocated to our named executive officers in 2012 under the Restated Incentive Plan can be found in the table under Grants of Plan-Based Awards 2012 on page 29. Information regarding awards received by or allocated to our directors in 2012 under the Restated Incentive Plan can be found under Executive Compensation Matters Director Compensation on page 39. As noted above, up to 520,626 shares of restricted common stock may be issued, if earned, to all employees, including executive officers, under performance-based restricted stock awards granted in 2013. The issuance of these shares of restricted stock under outstanding performance-based restricted stock awards is not contingent on stockholder approval of the proposed amendments to the Restated Incentive Plan.

#### U.S. Federal Income Tax Consequences of the Restated Incentive Plan

#### In General

The Plan is not qualified under Section 401(a) of the Internal Revenue Code (the Code ).

The following summary is based on the applicable provisions of the Code as currently in effect and the income tax regulations and proposed income tax regulations thereunder.

#### Status of Options

Options granted under the Restated Incentive Plan may be either incentive stock options or nonqualified options. Under certain circumstances, an incentive stock option may be treated as a nonqualified option. The tax consequences both to the optionee and to the Company differ depending on whether an Option is an incentive stock option or a nonqualified option.

#### Nonqualified Options

No federal income tax is imposed on the optionee upon the grant of a nonqualified option. Upon the exercise of a nonqualified option, the optionee will be treated as receiving compensation, taxable as ordinary income in the year of exercise. The amount recognized as ordinary income upon exercise will be the excess of the fair market value of the shares of common stock at the time of exercise over the exercise price paid for such common stock. At the time common stock received upon exercise of a nonqualified option is disposed of, any difference between the fair market value of the shares of common stock at the time of exercise and the amount realized on the disposition will be treated as capital gain or loss.

Upon an optionee s exercise of a nonqualified option, and subject to the application of Section 162(m) of the Code as discussed below, the Company may claim a deduction for the compensation paid at the same time and in the same amount as compensation is treated as being received by the optionee, assuming the Company satisfies the federal income tax reporting requirements with respect to such compensation. The Company is not entitled to any tax deduction in connection with a subsequent disposition by the optionee of the shares of common stock.

#### **Incentive Stock Options**

No federal income tax is imposed on the optionee upon the grant of an incentive stock option. The optionee would recognize no taxable income upon exercise of an incentive stock option if the optionee (a) does not dispose of the shares of common stock acquired pursuant to the exercise of an incentive stock option within two years from the date the Option was granted or within one year after the shares of common stock were transferred to the optionee (the Holding Period) and (b) is an employee of either (i) the Company, (ii) the parent company or a subsidiary of the Company or (iii) a corporation which has assumed such Option as a result of a corporate reorganization, merger or similar transaction. Such employment must continue for the entire time from the date the Option was granted until three months before the date of exercise, or 12 months before the date of exercise if employment ceases due to permanent and total disability. If common stock received upon exercise of an incentive stock option is disposed of after completion of the Holding Period, any difference between the exercise price paid for such common stock and the amount realized on the disposition would be treated as a capital gain or loss. The Company would not be entitled to any deduction in connection with the grant or exercise of the Option or the disposition of the shares of common stock so acquired.

#### **Restricted Stock**

A participant generally will not recognize taxable income upon the grant of Restricted Stock, and the recognition of any income will be postponed until such shares are no longer subject to restrictions on transfer or the risk of forfeiture. When either the transfer restrictions or the risk of forfeiture lapses, the participant will recognize ordinary income equal to the fair market value of the Restricted Stock at the time of such lapse. A participant may elect to be taxed at the time of the grant of Restricted Stock and, if this election is made, the participant will recognize ordinary income equal to the excess of the fair market value of the Restricted Stock at the time of grant (determined without regard to any of the restrictions thereon) over the amount paid, if any, by the participant for such Restricted Stock. In each case, subject to Section 162(m) of the Code as discussed below, the Company will be entitled to a deduction for the corresponding amount.

#### Performance Awards and Other Stock-Based Awards

In general, a participant who receives a Performance Award or Other Stock-Based Award will not be taxed on receipt of the Award, but instead the fair market value of the cash or common stock received will be taxable as ordinary income on the date that the cash or common stock is received in payment of the Award. Subject to the application of Section 162(m) of the Code as discussed below, the Company will be entitled to a deduction for the corresponding amount.

#### **Bonus Shares**

In general, the fair market value of Bonus Shares will be taxable as ordinary income on the date the Bonus Shares are received. Subject to the application of Section 162(m) of the Code as discussed below, the Company will be entitled to a deduction for the corresponding amount.

#### **Phantom Shares**

The amount received upon receipt of cash or stock pursuant to an award of Phantom Shares is included in taxable income at the time the cash or stock is received. In the case of receipt of stock the amount included in income is the fair market value of the stock received. Subject to Section 162(m) of the Code as discussed below, the Company will be entitled to a deduction for the corresponding amount.

#### Cash Awards

Generally, a Cash Award would be compensation income, subject to tax at ordinary income tax rates when paid. Subject to the application of Section 162(m) of the Code as discussed below, the Company will be entitled to a deduction for the corresponding amount.

#### Additional Tax Consequences

Section 162(m) of the Code places a \$1 million cap on the deductible compensation that may be paid to certain executives of publicly traded corporations. Amounts that qualify as performance based compensation under Section 162(m)(4)(C) of the Code are exempt from the cap and do not count toward the \$1 million limit. Generally, Options granted with an exercise price at least equal to the fair market value of the stock on the date of grant will qualify as performance-based compensation. Other Awards may or may not so qualify, depending on their terms.

#### **PROPOSAL 3:**

# ADVISORY VOTE TO APPROVE NAMED EXECUTIVE OFFICER COMPENSATION

We are asking stockholders to approve, on a non-binding advisory basis, the Company s compensation of its named executive officers as disclosed in this proxy statement. At our 2011 Annual Meeting of Stockholders, our Board recommended, and a majority of our stockholders approved, the voting on this advisory vote each year. As described above in Compensation Discussion and Analysis, the Compensation Committee has structured our executive compensation program to achieve the following key objectives:

attract, reward and retain the highest quality executive officers;

recognize individual performance and the performance of the Company relative to the performance of other companies of comparable size, complexity and quality;

provide motivation toward, and reward the accomplishment of, corporate annual objectives;

align executive officers compensation to stockholder interests; and

align executive officers incentives with both the short-term and long-term goals of the Company.

We urge stockholders to read Compensation Discussion and Analysis beginning on page 17 of this proxy statement, which describes in more detail how our executive compensation policies and procedures operate and are designed to achieve our compensation objectives, as well as Executive Compensation Matters and related compensation tables and narrative beginning on page 28, which provide detailed information on the compensation of our named executive officers. The Compensation Committee and the Board of Directors believe that the policies and procedures articulated in Compensation Discussion and Analysis are effective in achieving our goals and that the compensation of our named executive officers reported in this proxy statement has and will contribute to the Company s recent and long-term success.

In accordance with Section 14A of the Exchange Act, and as a matter of good corporate governance, we are asking stockholders to approve the following resolution at the 2013 Annual Meeting of Stockholders:

RESOLVED, that the stockholders of Basic Energy Services, Inc. (the Company ) approve, on a non-binding advisory basis, the compensation of the Company s named executive officers as disclosed in the Compensation Discussion and Analysis and Executive Compensation Matters sections and the related compensation tables, notes and narrative in the Proxy Statement for the Company s 2013 Annual Meeting of Stockholders.

This advisory resolution, commonly referred to as a say-on-pay resolution, is non-binding on the Board of Directors. Although non-binding, the Board and the Compensation Committee will review and consider the voting results when making future decisions regarding our executive compensation program.

A majority of the votes cast is required to approve this proposal. Brokers do not have discretion to vote on this proposal without your instruction. If you do not instruct your broker how to vote on this proposal, your broker will deliver a non-vote on this proposal.

#### The Board of Directors unanimously recommends that you vote FOR this proposal.

# **PROPOSAL 4:**

# **RATIFICATION OF APPOINTMENT OF INDEPENDENT AUDITOR**

The Audit Committee has selected KPMG LLP as the Company s independent auditor for fiscal year 2013, and the Board of Directors is asking stockholders to ratify that selection. Although current law, rules, and regulations, as well as the charter of the Audit Committee, require the Company s independent auditor to be engaged, retained and supervised by the Audit Committee, the Board is submitting the selection of KPMG LLP for ratification by stockholders as a matter of good corporate practice. If the selection is not ratified, the Audit Committee will consider whether it is appropriate to select another registered public accounting firm. Even if the selection is ratified, the Audit Committee in its discretion may select a different registered public accounting firm at any time during the year if it determines that such a change would be in the best interests of the Company and our stockholders.

The affirmative vote of holders of a majority of the shares of common stock present or represented by proxy at the meeting and entitled to vote is required to approve the ratification of the selection of KPMG as the Company s independent auditor for the current fiscal year.

The Board of Directors unanimously recommends that you vote FOR this proposal.

#### OTHER MATTERS

Management knows of no other business that will be presented to the meeting for a vote. If other matters properly come before the meeting, the persons named as proxies will vote on them in accordance with their best judgment.

The Company is soliciting proxies for the 2013 Annual Meeting and will bear the cost of solicitation. In addition to solicitation by mail, certain of the directors, officers or regular employees of the Company may, without extra compensation, solicit the return of proxies by telephone or electronic media. Arrangements will be made with brokerage houses, custodians and other fiduciaries to send proxy material to their principals, and the Company will reimburse these parties for any out-of-pocket expenses.

#### **PROPOSALS OF STOCKHOLDERS FOR 2014 ANNUAL MEETING**

The Company expects that its 2014 annual meeting of stockholders will be held in May 2014 consistent with prior annual meetings. Stockholders of record who intend to submit a proposal at the annual meeting of stockholders in 2014 must provide written notice to the Company in accordance with the Company s Bylaws. Under the Company s Bylaws, such notice must be received at the Company s principal executive offices, addressed to the Secretary of the Company, not earlier than January 22, 2014 nor later than February 21, 2014, which are dates at least 90 days but not more than 120 days in advance of the first anniversary of the date of the Company s 2013 Annual Meeting.

Stockholders who intend to submit a proposal at the annual meeting of stockholders in 2014 and desire that such proposal be included in the proxy materials for such meeting must follow the procedures prescribed in the Company s Bylaws and Rule 14a-8 under the Securities Exchange Act of 1934, as amended. To be eligible for inclusion in the proxy materials, stockholder proposals must be received by the Secretary of the Company at the Company s principal executive offices not earlier than January 22, 2014 nor later than February 21, 2014. Stockholders are also advised to review our Bylaws, which contain additional requirements about advance notice of stockholder proposals and director nominations.

#### SECTION 16(a) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Based solely upon a review of reports on Forms 3 and 4 and amendments thereto furnished to the Company during fiscal 2012, reports on Form 5 and amendments thereto furnished to the Company with respect to fiscal 2012, and written representations from officers and directors that no Form 5 was required to be filed, except as set forth below, the Company believes that all filing requirements applicable to its officers, directors and beneficial owners of more than 10% of the common stock under Section 16(a) of the Securities Exchange Act of 1934, as amended, were complied with during fiscal 2012. Mr. Moore filed a Form 4 on April 30, 2012 with respect to a reportable transaction that occurred on April 24, 2012. Mr. Rogers filed a Form 4 on February 19, 2013 with respect to a reportable transaction that occurred on December 13, 2012.

# ADDITIONAL INFORMATION

We are required to provide an Annual Report to stockholders of the Company for the year ended December 31, 2012, including audited financial statements, to stockholders who receive this proxy statement. We will also provide copies of the Annual Report to brokers, dealers, banks, voting trustees and their nominees for the benefit of their beneficial owners of record. Additional copies of the Annual Report, along with copies of our Annual Report on Form 10-K for the year ended December 31, 2012 (without exhibits), are available free of charge to stockholders who forward a written request to: Secretary, Basic Energy Services, Inc., 801 Cherry Street, Suite 2100, Fort Worth, Texas 76102. You may also review the Company s filings with the Securities and Exchange Commission by visiting our website at *www.basicenergyservices.com*.

The Securities and Exchange Commission has adopted rules that permit companies and intermediaries such as brokers to satisfy delivery requirements for proxy statements with respect to two or more stockholders sharing the same address by delivering a single proxy statement addressed to those stockholders. This process, which is commonly referred to as householding, potentially provides extra convenience for stockholders and cost savings for companies. Some brokers household proxy materials, delivering a single proxy statement to multiple stockholders sharing an address unless contrary instructions have been received from the affected stockholders. Once you have received notice from your broker that the broker will be householding materials to your address, householding will continue until you are notified otherwise or until you revoke your consent. If, at any time, you no longer wish to participate in householding and would prefer to receive a separate proxy statement, or if you are receiving multiple copies of the proxy statement and wish to receive only one, please notify your broker.

The Corporate Governance Guidelines, the Code of Ethics and the charters of the Audit Committee, the Nominating and Corporate Governance Committee and the Compensation Committee are also available on the Company s website at *www.basicenergyservices.com*, and copies of these documents are available to stockholders, without charge, upon request.

BASIC ENERGY SERVICES, INC.

**VOTE BY INTERNET** - www.proxyvote.com

ATTN: MIKE DYE

801 Cherry Street, Suite 2100

FORT WORTH, TX 76102

Use the Internet to transmit your voting instructions and for electronic delivery of information up until 11:59 P.M. Eastern Time the day before the cut-off date or meeting date. Have your proxy card in hand when you access the web site and follow the instructions to obtain your records and to create an electronic voting instruction form.

# ELECTRONIC DELIVERY OF FUTURE PROXY MATERIALS

If you would like to reduce the costs incurred by our company in mailing proxy materials, you can consent to receiving all future proxy statements, proxy cards and annual reports electronically via e-mail or the Internet. To sign up for electronic delivery, please follow the instructions above to vote using the Internet and, when prompted, indicate that you agree to receive or access proxy materials electronically in future years.

# VOTE BY PHONE - 1-800-690-6903

Use any touch-tone telephone to transmit your voting instructions up until 11:59 P.M. Eastern Time the day before the cut-off date or meeting date. Have your proxy card in hand when you call and then follow the instructions.

# **VOTE BY MAIL**

Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717. TO VOTE, MARK BLOCKS BELOW IN BLUE OR BLACK INK AS FOLLOWS:

M46451 - P22277 THIS PROXY CARD IS VALID ONLY WHEN SIGNED AND DATED. KEEP THIS PORTION FOR YOUR RECORDS DETACH AND RETURN THIS PORTION ONLY

BASIC ENERGY SERVICES, INC.	For	Withhold	For All	To withhold authority to vote for any						
	All	All	Except	individual nomine	individual nominee(s), mark For					
The Board of Directors recommends you vote	All Except and write	a the number $(s)$								
recommends you vote		of the	Except and write the number(s) of the							
FOR the following Class II Directors:	line b	elow.								
1. Election of Directors										
Nominees:										
<ul><li>01) William E. Chiles</li><li>02) Robert F. Fulton</li><li>03) Antonio O. Garza, Jr.</li></ul>										
The Board of Directors recon	For	Against	Abstain							
<ol> <li>Approval of amendment to the 2003 Incentive Plan</li> </ol>	ne Fifth	Amended and	Restated Basic	Energy Services, Inc.						
3. Advisory vote to approve exe	ecutive c	compensation.								
4. Ratification of the appointme fiscal year 2013.	ent of Kl	PMG LLP as th	ne Company s	independent auditor for						
<b>NOTE:</b> Such other business as adjournments or postponements in the manner directed herein. I shares of the undersigned FOR FOR Proposals 2, 3 and 4, and business as may properly come thereof.	s thereof f no dire the elect in the di	This proxy, we ction is made, tion of each of scretion of the	when properly e this proxy will the nominees 1 proxies with re	executed, will be voted be voted as to all isted in Proposal 1, espect to such other						
This proxy is revocable. The un with respect to such shares here				or proxies to vote or act						
For address changes and/or con this box "	nments,	please check								
and write them on the back whe	ere indic	ated.								

Please sign exactly as your name(s) appear(s) hereon. When signing as Attorney, executor, administrator, or other fiduciary, please give full

Title as such. Joint owners should each sign personally. All holders Must sign. If a corporation or partnership, please sign in full corporate

Or partnership name by authorized officer.

Signature [PLEASE SIGN Date WITHIN BOX]

Signature (Joint Owners) Date

# Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting:

The Notice & Proxy Statement, Annual Report is/are available at www.proxyvote.com.

# **BASIC ENERGY SERVICES, INC.**

# **Annual Meeting of Stockholders**

# May 22, 2013 10:00 AM

# This proxy is solicited by the Board of Directors

The 2013 Annual Meeting of the Stockholders of Basic Energy Services, Inc. (the Company ) will be held on Wednesday, May 22, 2013 at 10:00 a.m. local time, at the Fort Worth Club, located at 306 W 7<sup>th</sup> Street, Fort Worth, Texas 76102. The undersigned, having received the notice and accompanying Proxy Statement for said meeting, hereby constitutes and appoints Kenneth V. Huseman and Alan Krenek, or either of them, his/her true and lawful agents and proxies, with power of substitution and resubstitution in each, to represent and vote at the 2013 Annual Meeting scheduled to be held on May 22, 2013, or at any adjournment or postponement thereof, on all matters coming before said meeting, all shares of Common Stock of the Company which the undersigned may be entitled to vote. The above proxies are hereby instructed to vote as shown on the reverse side of this card.

# YOUR VOTE IS IMPORTANT

# TO ASSURE YOUR REPRESENTATION AT THE MEETING, PLEASE SIGN, DATE AND RETURN YOUR PROXY AS PROMPTLY AS POSSIBLE. AN ENVELOPE, WHICH REQUIRES NO POSTAGE IF MAILED IN THE UNITED STATES, IS ENCLOSED FOR THIS PURPOSE.

Address Changes/Comments:

(If you noted any Address Changes and/or Comments above, please mark corresponding box on the reverse side.)

# Continued and to be signed on reverse side