

Alphatec Holdings, Inc.  
Form SC TO-I  
November 19, 2012

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**SCHEDULE TO**  
**(Rule 14d-100)**  
**Tender Offer Statement Under Section 14(d)(1) or 13(e)(1)**  
**of the Securities Exchange Act of 1934**  
**(Amendment No. )\***

**Alphatec Holdings, Inc.**

(Name of Subject Company (Issuer) and Filing Person (Offeror))

**Options to Purchase Common Stock, \$0.0001 Par Value Per Share**

(Title of Class of Securities)

**02081G 10 2**

(CUSIP Number of Common Stock Underlying Class of Securities)

**Ebun S. Garner, Esq.**

**General Counsel and Senior Vice President**

**Alphatec Holdings, Inc.**

**5818 El Camino Real**

**Carlsbad, California 92008**

**(760) 431-9286**

**(Name, Address and Telephone Number of Person Authorized to  
Receive Notices and Communications On Behalf of Filing Person)**

**Copy to:**

**Michael L. Fantozzi, Esq.**

**Pamela B. Greene, Esq.**

**Mintz, Levin, Cohn, Ferris, Glovsky and Popeo, P.C.**

**One Financial Center**

**Boston, Massachusetts 02111**

**(617) 542-6000**

**CALCULATION OF REGISTRATION FEE**

**Transaction Valuation\***  
\$1,138,249

**Amount of Filing Fee\*\***  
\$155.26

\* Estimated solely for purposes of calculating the amount of the filing fee. The calculation of the Transaction Valuation assumes that all options to purchase shares of the issuer's common stock that may be eligible for exchange in this offer will be tendered pursuant to this offer. These options cover an aggregate of 1,277,635 shares of the issuer's common stock and have an aggregate value of \$1,138,249 as of November 15, 2012 calculated based on a Black-Scholes pricing model.

\*\* The amount of the filing fee, calculated in accordance with Rule 0-11 of the Securities Exchange Act of 1934, as amended, and Fee Rate Advisory #1 for fiscal year 2013, issued August 31, 2012, equals \$136.40 per \$1,000,000 of the aggregate amount of the Transaction Valuation (or .0001364 of the aggregate Transaction Valuation). The Transaction Valuation set forth above was calculated for the sole purpose of determining the filing fee and should not be used for any other purpose.

## Edgar Filing: Alphatec Holdings, Inc. - Form SC TO-I

Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

**Amount Previously Paid:** Not applicable.  
**Form or Registration No.:** Not applicable.

**Filing Party:** Not applicable.  
**Date Filed:** Not applicable.

Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer. Check the appropriate boxes below to designate any transactions to which the statement relates:

third party tender offer subject to Rule 14d-1.

issuer tender offer subject to Rule 13e-4.

going-private transaction subject to Rule 13e-3.

amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer:

If applicable, check the appropriate box(es) below to designate the appropriate rule provision(s) relied upon:

Rule 13e-4(i) (Cross-Border Issuer Tender Offer).

Rule 14d-1(d) (Cross-Border Third-Party Tender Offer).

**Item 1. Summary Term Sheet.**

The information set forth under Summary Term Sheet Questions and Answers in the Offer to Exchange Certain Outstanding Stock Option Grants for New Stock Option Grants, dated November 19, 2012 (the Exchange Offer), attached hereto as Exhibit (a)(1)(A), is incorporated herein by reference.

**Item 2. Subject Company Information.**

(a) *Name and Address.* The issuer is Alphatec Holdings, Inc., a Delaware corporation (the Company). The Company's principal executive offices are located at 5818 El Camino Real, Carlsbad, California 92008 and the telephone number of its principal executive offices is (760) 431-9286.

(b) *Securities.* This Tender Offer Statement on Schedule TO relates to an offer by the Company to certain optionholders, subject to specified conditions, to exchange some or all of their outstanding options to purchase shares of the Company's common stock, par value \$0.0001 per share. An option will be eligible for exchange if it has an exercise price per share equal to or greater than \$2.85 (the Eligible Option Grants) and was granted under the Company's Amended and Restated 2005 Employee, Director and Consultant Stock Plan (the 2005 Plan). Optionholders tendering Eligible Option Grants will receive in exchange new options (the New Option Grants) to be granted under the 2005 Plan. This offer is being made upon the terms and subject to the conditions set forth in the Exchange Offer and in the related accompanying Election Form, attached hereto as Exhibit (a)(1)(C). The Exchange Offer is being made to employees of the Company and its U.S. subsidiaries, including executive officers of the Company, who, as of the date the Exchange Offer commences, are actively employed by the Company or its U.S. subsidiaries and hold Eligible Option Grants. These optionholders are collectively referred to as the Eligible Optionholders. To remain eligible to tender Eligible Option Grants for exchange, and receive New Option Grants, the Eligible Optionholders must continue to provide services to the Company on, and must not have received nor have given a notice of termination on or prior to, the date that the New Option Grants are granted. The information set forth in the Exchange Offer under Summary Term Sheet Questions and Answers, Section 1 (Eligible Option Grants; Eligible Optionholders; Expiration Date of This Exchange Offer), Section 5 (Acceptance of Eligible Option Grants for Exchange; Issuance of New Option Grants), Section 7 (Price Range of Our Common Stock) and Section 8 (Source and Amount of Consideration; Terms of New Option Grants) is incorporated herein by reference.

(c) *Trading Market and Price.* The information set forth in the Exchange Offer under Section 7 (Price Range of Our Common Stock) is incorporated herein by reference.

**Item 3. Identity and Background of Filing Person.**

The information set forth under Item 2(a) above and in the Exchange Offer under Section 10 (Interests of Directors and Executive Officers; Transactions and Arrangements Concerning Our Securities) is incorporated herein by reference. The Company is both the filing person and the subject company.

**Item 4. Terms of the Transaction.**

(a) *Material Terms.* The information set forth in the Exchange Offer under Summary Term Sheet Questions and Answers, Section 1 (Eligible Option Grants; Eligible Optionholders; Expiration Date of This Exchange Offer), Section 3 (Procedures for Tendering Eligible Option Grants), Section 4 (Withdrawal Rights), Section 5 (Acceptance of Eligible Option Grants for Exchange; Issuance of New Option Grants), Section 6 (Conditions of This Exchange Offer), Section 8 (Source and Amount of Consideration; Terms of New Option Grants), Section 9 (Information Concerning Us; Financial Information); Section 11 (Status of Eligible Option Grants Acquired by Us in This Exchange Offer; Accounting Consequences of This Exchange Offer), Section 12 (Legal Matters; Regulatory Approvals), Section 13 (Material United States Tax Consequences), and Section 14 (Extension of Exchange Offer; Termination; Amendment) is incorporated herein by reference.

(b) *Purchases.* The information set forth in the Exchange Offer under Section 10 (Interests of Directors and Executive Officers; Transactions and Arrangements Concerning Our Securities) is incorporated herein by reference.

**Item 5. Past Contacts, Transactions, Negotiations and Agreements.**

(a) *Agreements Involving the Subject Company's Securities.* The information set forth in the Exchange Offer under Section 10 ( Interests of Directors and Executive Officers; Transactions and Arrangements Concerning Our Securities ) is incorporated herein by reference. The 2005 Plan and related option agreements attached hereto as Exhibits (d)(1) (d)(3) also contain information regarding the subject company.

**Item 6. Purposes of the Transaction and Plans or Proposals.**

(a) *Purposes.* The information set forth in the Exchange Offer under Section 2 ( Purpose of This Exchange Offer ) is incorporated herein by reference.

(b) *Use of Securities Acquired.* The information set forth in the Exchange Offer under Section 5 ( Acceptance of Eligible Option Grants for Exchange; Issuance of New Option Grants ) and Section 11 ( Status of Eligible Option Grants Acquired by Us in This Exchange Offer; Accounting Consequences of This Exchange Offer ) is incorporated herein by reference.

(c) *Plans.* The information set forth in the Exchange Offer under Section 10 ( Interests of Directors and Executive Officers; Transactions and Arrangements Concerning Our Securities ) is incorporated herein by reference.

**Item 7. Source and Amount of Funds or Other Consideration.**

(a) *Source of Funds.* The information set forth in the Exchange Offer under Section 8 ( Source and Amount of Consideration; Terms of New Option Grants ) and Section 15 ( Fees and Expenses ) is incorporated herein by reference.

(b) *Conditions.* The information set forth in the Exchange Offer under Section 6 ( Conditions of This Exchange Offer ) is incorporated herein by reference.

(d) *Borrowed Funds.* Not applicable.

**Item 8. Interest in Securities of the Subject Company.**

(a) *Securities Ownership.* The information set forth in the Exchange Offer under Section 10 ( Interests of Directors and Executive Officers; Transactions and Arrangements Concerning Our Securities ) is incorporated herein by reference.

(b) *Securities Transactions.* The information set forth in the Exchange Offer under Section 10 ( Interests of Directors and Executive Officers; Transactions and Arrangements Concerning Our Securities ) is incorporated herein by reference.

**Item 9. Persons/Assets, Retained, Employed, Compensated or Used.**

Not applicable.

**Item 10. Financial Statements.**

(a) *Financial Information.* The information set forth in Item 8 ( Financial Statements and Supplementary Data ) of the Company's Annual Report on Form 10-K for the year ended December 31, 2011; Part I, Item 1 ( Financial Statements and Notes to Consolidated Financial Statements ) of the Company's Quarterly Reports on Form 10-Q for the quarters ended March 31, 2012, June 30, 2012 and September 30, 2012 and the financial information contained in the Exchange Offer under Section 9 ( Information Concerning Us; Financial Information ) and Section 16 ( Additional Information ) is incorporated herein by reference.

(b) *Pro Forma Information.* Not applicable.

**Item 11. Additional Information.**

(a) *Agreements, Regulatory Requirements and Legal Proceedings.*

(1) The information set forth in the Exchange Offer under Risk Factors, Section 10 ( Interests of Directors and Executive Officers; Transactions and Arrangements Concerning Our Securities ) is incorporated herein by reference.

(2) The information set forth in the Exchange Offer under Section 12 ( Legal Matters; Regulatory Approvals ) is incorporated herein by reference.

(3) Not applicable.

(4) Not applicable.

(5) Not applicable.

(b) *Other Material Information.* Not applicable.

**Item 12. Exhibits.**

| Exhibit No.   | Description   |
|---------------|---|
| (a)(1)(A)*    | Offer to Exchange Certain Outstanding Stock Option Grants for New Stock Option Grants dated November 19, 2012   |
| (a)(1)(B)(1)* | Form of E-Mail Announcement of Offer to Exchange  |
| (a)(1)(B)(2)* | Letter from Les Cross, Chairman and CEO   |
| (a)(1)(C)*    | Election Form   |
| (a)(1)(D)*    | Form of Eligible Option Information Sheet   |
| (a)(1)(E)*    | Notice of Withdrawal  |
| (a)(1)(F)*    | Form of Communication to Eligible Optionholders Participating in the Exchange Offer Confirming Receipt of Election Form and Eligible Option Information Sheet                                       |
| (a)(1)(G)*    | Form of Communication to Eligible Optionholders Confirming Receipt of Notice of Withdrawal  |
| (a)(1)(H)*    | Form of Confirmation Letter to Eligible Optionholders Participating in the Exchange Offer   |
| (a)(1)(I)*    | Form of Communication to Eligible Optionholders Rejecting the Election Form and Eligible Option Information Sheet Under the Exchange Offer  |
| (a)(1)(J)*    | Form of Communication to Eligible Optionholders Rejecting the Notice of Withdrawal under the Exchange Offer   |
| (a)(1)(K)*    | Form of Reminder E-Mail to Eligible Optionholders   |
| (a)(1)(L)*    | Employee PowerPoint Presentation  |
| (a)(1)(M)     | Annual Report on Form 10-K for the year ended December 31, 2011 filed with the Securities and Exchange Commission on March 5, 2012 (SEC File No. 000-52024) and incorporated herein by reference    |
| (a)(1)(N)     | Quarterly Report on Form 10-Q for the quarter ended March 31, 2012 filed with the Securities and Exchange Commission on May 8, 2012 (SEC File No. 000-52024) and incorporated herein by reference   |
| (a)(1)(O)     | Quarterly Report on Form 10-Q for the quarter ended June 30, 2012 filed with the Securities and Exchange Commission on August 8, 2012 (SEC File No. 000-52024) and incorporated herein by reference |

Edgar Filing: Alphatec Holdings, Inc. - Form SC TO-I

---

| Exhibit No.           | Description   |
|-----------------------|---|
| (a)(1)(P)             | Quarterly Report on Form 10-Q for the quarter ended September 30, 2012 filed with the Securities and Exchange Commission on November 6, 2012 (SEC File No. 000-52024) and incorporated herein by reference  |
| (b)                   | Not applicable  |
| (d)(1)                | Amended and Restated 2005 Employee, Director and Consultant Stock Plan (filed as an exhibit to the Company's Amendment No. 5 to Registration Statement on Form S-1, filed with the Securities and Exchange Commission on May 26, 2006 (SEC File No. 333-131609) and incorporated herein by reference) |
| (d)(2) <sup>(1)</sup> | Form of Incentive Stock Option Agreement under the Amended and Restated 2005 Employee, Director and Consultant Stock Plan   |
| (d)(3) <sup>(2)</sup> | Form of Non-Qualified Stock Option Agreement under the 2005 Employee, Director and Consultant Stock Plan  |
| (g)                   | Not applicable  |
| (h)                   | Not applicable  |

\* *Filed herewith*

- (1) Incorporated by reference to Exhibit 10.7 of Amendment No. 2 to the Form S-1 filed with the Commission on April 20, 2006 (Commission File/Reg. Number 333-31609).
- (2) Incorporated by reference to Exhibit 10.6 of Amendment No. 2 to the Form S-1 file with the Commission on April 20, 2006 (Commission File/Reg Number 333-31609).

**Item 13. Information Required by Schedule 13E-3.**

Not applicable.

**SIGNATURE**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

**Alphatec Holdings, Inc.**

By: /s/ Leslie Cross  
Name: Leslie Cross  
Title: Chairman and CEO

Date: November 19, 2012



**Index to Exhibits**

| <b>Exhibit No.</b>    | <b>Description</b>  |
|-----------------------|---|
| (a)(1)(A)*            | Offer to Exchange Certain Outstanding Stock Option Grants for New Stock Option Grants<br><br>dated November 19, 2012  |
| (a)(1)(B)(1)*         | Form of E-Mail Announcement of Offer to Exchange  |
| (a)(1)(B)(2)*         | Letter from Les Cross, Chairman and CEO   |
| (a)(1)(C)*            | Election Form   |
| (a)(1)(D)*            | Form of Eligible Option Information Sheet   |
| (a)(1)(E)*            | Notice of Withdrawal  |
| (a)(1)(F)*            | Form of Communication to Eligible Optionholders Participating in the Exchange Offer Confirming Receipt of Election Form and Eligible Option Information Sheet   |
| (a)(1)(G)*            | Form of Communication to Eligible Optionholders Confirming Receipt of Notice of Withdrawal  |
| (a)(1)(H)*            | Form of Confirmation Letter to Eligible Optionholders Participating in the Exchange Offer   |
| (a)(1)(I)*            | Form of Communication to Eligible Optionholders Rejecting the Election Form and Eligible Option Information Sheet Under the Exchange Offer  |
| (a)(1)(J)*            | Form of Communication to Eligible Optionholders Rejecting the Notice of Withdrawal under the Exchange Offer   |
| (a)(1)(K)*            | Form of Reminder E-Mail to Eligible Optionholders   |
| (a)(1)(L)*            | Employee PowerPoint Presentation  |
| (a)(1)(M)             | Annual Report on Form 10-K for the year ended December 31, 2011 filed with the Securities and Exchange Commission on March 5, 2012 (SEC File No. 000-52024) and incorporated herein by reference  |
| (a)(1)(N)             | Quarterly Report on Form 10-Q for the quarter ended March 31, 2012 filed with the Securities and Exchange Commission on May 8, 2012 (SEC File No. 000-52024) and incorporated herein by reference   |
| (a)(1)(O)             | Quarterly Report on Form 10-Q for the quarter ended June 30, 2012 filed with the Securities and Exchange Commission on August 8, 2012 (SEC File No. 000-52024) and incorporated herein by reference   |
| (a)(1)(P)             | Quarterly Report on Form 10-Q for the quarter ended September 30, 2012 filed with the Securities and Exchange Commission on November 6, 2012 (SEC File No. 000-52024) and incorporated herein by reference  |
| (b)                   | Not applicable  |
| (d)(1)                | Amended and Restated 2005 Employee, Director and Consultant Stock Plan (filed as an exhibit to the Company's Amendment No. 5 to Registration Statement on Form S-1, filed with the Securities and Exchange Commission on May 26, 2006 (SEC File No. 333-131609) and incorporated herein by reference) |
| (d)(2) <sup>(1)</sup> | Form of Incentive Stock Option Agreement under the Amended and Restated 2005 Employee, Director and Consultant Stock Plan   |
| (d)(3) <sup>(2)</sup> | Form of Non-Qualified Stock Option Agreement under the 2005 Employee, Director and Consultant Stock Plan  |
| (g)                   | Not applicable  |
| (h)                   | Not applicable  |

\* *Filed herewith*

- (1) Incorporated by reference to Exhibit 10.7 of Amendment No. 2 to the Form S-1 filed with the Commission on April 20, 2006 (Commission File/Reg. Number 333-31609).
- (2) Incorporated by reference to Exhibit 10.6 of Amendment No. 2 to the Form S-1 file with the Commission on April 20, 2006 (Commission File/Reg Number 333-31609).