

SONIC CORP
Form 10-Q
July 06, 2012
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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended May 31, 2012

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number 0-18859

SONIC CORP.

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(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of

incorporation or organization)

300 Johnny Bench Drive

Oklahoma City, Oklahoma
(Address of principal executive offices)

73-1371046
(I.R.S. Employer

Identification No.)

73104
(Zip Code)

(405) 225-5000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer
Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

As of July 2, 2012, approximately 58,058,345 shares of the registrant's common stock, par value \$0.01 per share, were outstanding.

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Table of Contents**PART I FINANCIAL INFORMATION****Item 1. Financial Statements****SONIC CORP.****CONDENSED CONSOLIDATED BALANCE SHEETS****(In thousands, except per share amounts)****(Unaudited)**

	May 31, 2012	August 31, 2011
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 41,672	\$ 29,509
Restricted cash	10,351	12,850
Accounts and notes receivable, net	24,411	24,558
Income taxes receivable	10,707	12,776
Prepaid expenses and other current assets	10,805	13,764
Total current assets	97,946	93,457
Noncurrent restricted cash	7,963	8,108
Notes receivable, net	14,606	11,086
Property, equipment and capital leases	759,271	760,778
Less accumulated depreciation and amortization	(314,327)	(295,903)
Property, equipment and capital leases, net	444,944	464,875
Goodwill	76,996	81,625
Debt origination costs, net	11,202	13,124
Other assets, net	13,057	7,467
Total assets	\$ 666,714	\$ 679,742
LIABILITIES AND STOCKHOLDERS EQUITY		
Current liabilities:		
Accounts payable	\$ 11,755	\$ 11,135
Deposits from franchisees	3,519	2,897
Accrued liabilities	32,344	33,532
Income taxes payable	4,333	4,775
Current maturities of long-term debt and capital leases	19,450	18,940
Total current liabilities	71,401	71,279
Obligations under capital leases due after one year	28,735	30,302
Long-term debt due after one year	470,562	481,835
Deferred income taxes	30,253	27,228
Other noncurrent liabilities	16,878	17,402

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Total non-current liabilities	546,428	556,767
Stockholders' equity:		
Preferred stock, par value \$.01; 1,000 shares authorized; none outstanding		
Common stock, par value \$.01; 245,000 shares authorized; 118,309 shares issued (118,309 shares issued at August 31, 2011)	1,183	1,183
Paid-in capital	229,692	229,399
Retained earnings	708,295	687,431
	939,170	918,013
Treasury stock, at cost; 59,753 common shares (56,316 shares at August 31, 2011)	(890,285)	(866,317)
Total stockholders' equity	48,885	51,696
Total liabilities and stockholders' equity	\$ 666,714	\$ 679,742

The accompanying notes are an integral part of the consolidated financial statements.

Table of Contents**SONIC CORP.****CONDENSED CONSOLIDATED STATEMENTS OF INCOME****(In thousands, except per share amounts)****(Unaudited)**

	Three months ended		Nine months ended	
	May 31,		May 31,	
	2012	2011	2012	2011
Revenues:				
Company Drive-In sales	\$ 110,070	\$ 113,745	\$ 294,037	\$ 297,454
Franchise Drive-Ins:				
Franchise royalties	35,599	34,825	89,980	88,650
Franchise fees	202	385	851	1,271
Lease revenue	2,056	1,828	4,605	4,347
Other	1,500	1,315	3,317	3,045
	149,427	152,098	392,790	394,767
Costs and expenses:				
Company Drive-Ins:				
Food and packaging	30,600	31,996	83,011	83,559
Payroll and other employee benefits	38,539	40,466	106,363	108,741
Other operating expenses, exclusive of depreciation and amortization included below	22,261	23,549	65,899	66,765
	91,400	96,011	255,273	259,065
Selling, general and administrative	16,951	17,212	48,452	48,778
Depreciation and amortization	10,288	10,139	31,264	30,806
Provision for impairment of long-lived assets	203	49	376	313
	118,842	123,411	335,365	338,962
Other operating income (expense), net	151	(20)	613	255
Income from operations	30,736	28,667	58,038	56,060
Interest expense	7,836	7,991	23,807	24,414
Interest income	(174)	(161)	(477)	(513)
Net loss from early extinguishment of debt		28,230		23,025
Net interest expense	7,662	36,060	23,330	46,926
Income (loss) before income taxes	23,074	(7,393)	34,708	9,134
Provision (benefit) for income taxes	8,667	(2,742)	13,125	2,195
Net income (loss)	\$ 14,407	\$ (4,651)	\$ 21,583	\$ 6,939
Basic income (loss) per share	\$ 0.24	\$ (0.08)	\$ 0.36	\$ 0.11
Diluted income (loss) per share	\$ 0.24	\$ (0.08)	\$ 0.36	\$ 0.11

The accompanying notes are an integral part of the consolidated financial statements.

Table of Contents**SONIC CORP.****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(In thousands)****(Unaudited)**

	Nine months ended May 31,	
	2012	2011
Cash flows from operating activities:		
Net income	\$ 21,583	\$ 6,939
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	31,264	30,806
Stock-based compensation expense	3,204	4,474
Net loss from early extinguishment of debt		23,025
Other	(1,162)	1,938
(Increase) decrease in operating assets:		
Restricted cash	2,455	(4,816)
Accounts receivable and other assets	(611)	(7,269)
Increase (decrease) in operating liabilities:		
Accounts payable	834	1,488
Accrued and other liabilities	(1,286)	(1,832)
Income taxes	7,665	(6,517)
Total adjustments	42,363	41,297
Net cash provided by operating activities	63,946	48,236
Cash flows from investing activities:		
Purchases of property and equipment	(12,938)	(14,739)
Proceeds from sale of assets	8,562	2,710
Other	(7,806)	1,373
Net cash used in investing activities	(12,182)	(10,656)
Cash flows from financing activities:		
Payments on and purchases of debt	(11,271)	(585,235)
Proceeds from borrowings		535,000
Restricted cash for securitization obligations	190	6,245
Debt issuance and extinguishment costs		(39,883)
Purchases of treasury stock	(25,534)	
Other	(2,986)	(878)
Net cash used in financing activities	(39,601)	(84,751)
Net increase (decrease) in cash and cash equivalents	12,163	(47,171)
Cash and cash equivalents at beginning of period	29,509	86,036
Cash and cash equivalents at end of period	\$ 41,672	\$ 38,865
Supplemental cash flow information:		
Additions to capital lease obligations	\$ 2,036	\$ 886
<i>The accompanying notes are an integral part of the consolidated financial statements.</i>		

Table of Contents**SONIC CORP.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(In thousands, except per share data)****(Unaudited)****1. Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with United States generally accepted accounting principles (GAAP) and with the rules and regulations of the Securities and Exchange Commission. Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements of Sonic Corp. (the Company). In the opinion of management, these financial statements reflect all adjustments of a normal recurring nature, including recurring accruals, necessary for the fair presentation of the Company s financial position, results of operations and cash flows for the interim periods presented in conformity with GAAP. In certain situations, recurring accruals, including franchise royalties, are based on more limited information at interim reporting dates than at the Company s fiscal year end due to the abbreviated reporting period. Actual results may differ from these estimates. These unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto for the fiscal year ended August 31, 2011 included in the Company s Annual Report on Form 10-K. Interim results are not necessarily indicative of the results that may be expected for a full year or any other interim period.

Principles of Consolidation

The accompanying financial statements include the accounts of the Company, its wholly owned subsidiaries and its Company Drive-Ins. All significant intercompany accounts and transactions have been eliminated.

Reclassifications

Certain amounts reported in previous years, which are not material, have been combined and reclassified to conform to the current year presentation. Effective April 1, 2010, the Company revised its compensation program at the Company Drive-In level. As a result of these changes, noncontrolling interests are immaterial for the periods presented and have been included in payroll and other employee benefits on the Condensed Consolidated Statements of Income and in other noncurrent liabilities on the Condensed Consolidated Balance Sheets.

2. Earnings (Loss) Per Share

The following table presents the calculation of basic and diluted earnings (loss) per share:

	Three months ended		Nine months ended	
	May 31,		May 31,	
	2012	2011	2012	2011
Numerator:				
Net income (loss)	\$ 14,407	\$ (4,651)	\$ 21,583	\$ 6,939
Denominator:				
Weighted average common shares outstanding basic	59,936	61,842	60,736	61,723
Effect of dilutive employee stock options and unvested restricted stock units	25	158	31	150
Weighted average common shares diluted	59,961	62,000	60,767	61,873
Net income (loss) per common share basic	\$ 0.24	\$ (0.08)	\$ 0.36	\$ 0.11
Net income (loss) per common share diluted	\$ 0.24	\$ (0.08)	\$ 0.36	\$ 0.11

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Anti-dilutive securities excluded ⁽¹⁾	7,382	6,457	7,269	6,621
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- (1) Anti-dilutive securities consist of stock options and unvested restricted stock units that were not included in the computation of diluted earnings per share because either the exercise price of the options was greater than the average market price of the common stock or the total assumed proceeds under the treasury stock method resulted in negative incremental shares and thus the inclusion would have been anti-dilutive.

Table of Contents**SONIC CORP.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(continued)****(In thousands, except per share data)****(Unaudited)****3. Stock Repurchase Program**

On October 13, 2011, the Company's Board of Directors approved a stock repurchase program. Under the stock repurchase program, the Company was authorized to purchase up to \$30.0 million of its outstanding shares of common stock through August 31, 2012. During the first nine months of fiscal year 2012, approximately 3.5 million shares were acquired pursuant to this program for a total cost of \$25.5 million. As of May 31, 2012, the total remaining amount authorized for repurchase was \$4.5 million. Subsequent to the end of the third quarter of fiscal year 2012, the Company purchased the remaining amount authorized and completed its stock repurchase program.

4. Income Taxes

The following table presents the Company's provision for income taxes and effective income tax rate for the periods below:

	Three months ended		Nine months ended	
	May 31,		May 31,	
	2012	2011	2012	2011
Provision (benefit) for income taxes	\$ 8,667	\$ (2,742)	\$ 13,125	\$ 2,195
Effective income tax rate	37.6%	37.1%	37.8%	24.0%

The increase in the Company's effective income tax rate during the first nine months of fiscal year 2012 was primarily attributable to a \$1.1 million decrease in the Company's liability for unrecognized tax benefits resulting from the settlement of state tax audits during the first quarter of fiscal year 2011 and the expiration of tax credit programs during the second quarter of fiscal year 2012.

5. Impairment of Long-Lived Assets and Goodwill*Long-Lived Assets*

The Company assesses long-lived assets used in operations for possible impairment when events and circumstances indicate that such assets might be impaired and the undiscounted cash flows estimated to be generated by those assets are less than their carrying amount. No material impairment charges for long-lived assets were recorded during the first nine months of fiscal year 2012 or in the same period last year. Projecting the cash flows for the impairment analysis involves significant estimates with regard to the performance of each drive-in, and it is reasonably possible that the estimates of cash flows may change in the near term resulting in the need to write down operating assets to fair value.

Goodwill

The Company evaluated goodwill for impairment in conjunction with the sale of 34 Company Drive-Ins to franchisees during the second quarter of fiscal year 2012. As of the date of the evaluation, the fair value of the Company's reporting units exceeded their carrying value. The Company is required to test goodwill for impairment on an annual basis and between annual tests as a result of allocating goodwill to Company Drive-Ins that are sold or whenever indications of impairment arise including, but not limited to, a significant decline in cash flows from store operations. Such tests could result in impairment charges. As of May 31, 2012, the Company had \$77.0 million of goodwill, of which \$71.0 million was attributable to the Company Drive-Ins segment and \$6.0 million was attributable to the Franchise Operations segment. The decrease in goodwill since August 31, 2011, was a result of allocating goodwill to Company Drive-Ins sold during the first nine months of fiscal year 2012. For more information regarding the Company's goodwill and other intangible assets information, see note 1 Summary of Significant Accounting Policies in the Notes to Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the year ended August 31, 2011.

6. Contingencies

The Company is involved in various legal proceedings and has certain unresolved claims pending. Based on the information currently available, management believes that all claims currently pending are either covered by insurance or would not have a material adverse effect on the Company's business, operating results or financial condition.

Table of Contents**SONIC CORP.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(continued)****(In thousands, except per share data)****(Unaudited)**

The Company has obligations under various lease agreements with third-party lessors related to the real estate for certain Company Drive-In operations that were sold to franchisees. Under these agreements, which expire through 2024, the Company remains secondarily liable for the lease payments for which it was responsible as the original lessee. As of May 31, 2012, the amount remaining under these guaranteed lease obligations totaled \$8.5 million. At this time, the Company does not anticipate any material defaults under the foregoing leases; therefore, no liability has been provided. In addition, capital lease obligations totaling \$1.2 million are still reflected as liabilities as of May 31, 2012, for properties sold to franchisees and for which the Company remains secondarily liable through 2021. At this time, the Company also does not anticipate any material defaults under these capital leases.

7. Debt

In connection with the Company's May 2011 refinancing of its Series 2006-1 Senior Secured Variable Funding Notes, Class A-1 (the 2006 Variable Funding Notes) and Series 2006-1 Senior Secured Fixed Rate Notes, Class A-2, the Company recognized a \$28.2 million loss from the early extinguishment of debt during the third quarter of fiscal year 2011, which primarily consisted of a \$25.3 million prepayment premium and the write-off of unamortized deferred loan fees remaining from the refinanced debt. In addition, the Company's deferred hedging loss was reclassified from accumulated other comprehensive income into earnings during the third quarter of fiscal year 2011. Prior to the refinancing, during the second quarter of fiscal year 2011, the Company repurchased \$62.5 million of its 2006 Variable Funding Notes in a privately negotiated transaction. The Company recognized a gain of \$5.2 million on the extinguishment of the notes during the second fiscal quarter of 2011. These transactions are reflected within net loss from early extinguishment of debt in the accompanying Condensed Consolidated Statements of Income.

8. Fair Value of Financial Instruments

The fair value of financial instruments is the amount at which the instrument could be exchanged in a current transaction between willing parties. The Company has no financial liabilities that are required to be measured at fair value on a recurring basis.

The Company categorizes its assets and liabilities recorded at fair value based upon the following fair value hierarchy established by the Financial Accounting Standards Board:

Level 1 valuations use quoted prices in active markets for identical assets or liabilities that are accessible at the measurement date. An active market is a market in which transactions for the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

Level 2 valuations use inputs other than actively quoted market prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs include: (a) quoted prices for similar assets or liabilities in active markets, (b) quoted prices for identical or similar assets or liabilities in markets that are not active, (c) inputs other than quoted prices that are observable for the asset or liability such as interest rates and yield curves observable at commonly quoted intervals and (d) inputs that are derived principally from or corroborated by observable market data by correlation or other means.

Level 3 valuations use unobservable inputs for the asset or liability. Unobservable inputs are used to the extent observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at the measurement date.

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The table below sets forth our fair value hierarchy for financial assets measured at fair value on a recurring basis as of May 31, 2012, (in thousands):

	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Assets:				
Cash equivalents	\$ 10,669	\$	\$	\$ 10,669
Restricted cash (current)	10,351			10,351
Restricted cash (noncurrent)	7,963			7,963
Total	\$ 28,983	\$	\$	\$ 28,983

The table below sets forth our fair value hierarchy for financial assets measured at fair value on a recurring basis as of August 31, 2011, (in thousands):

	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Assets:				
Cash equivalents	\$ 11,338	\$	\$	\$ 11,338
Restricted cash (current)	12,850			12,850
Restricted cash (noncurrent)	8,108			8,108
Total	\$ 32,296	\$	\$	\$ 32,296

At May 31, 2012, the fair value of the Company's Series 2011-1 Senior Secured Fixed Rate Notes, Class A-2 (the 2011 Fixed Rate Notes) was estimated at \$510.0 million versus a carrying value of \$485.7 million, including accrued interest. At August 31, 2011, the fair value of the 2011 Fixed Rate Notes approximated the carrying value of \$497.0 million, including accrued interest. The fair value of the 2011 Fixed Rate Notes is estimated using Level 2 inputs from market information available for public debt transactions for companies with ratings that are similar to the Company's ratings and from information gathered from brokers who trade in the Company's notes.

9. Segment Information

Operating segments are generally defined as components of an enterprise for which separate discrete financial information is available as the basis for management to allocate resources and assess performance.

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Based on internal reporting and management structure, the Company has two reportable segments: Company Drive-Ins and Franchise Operations. The Company Drive-Ins segment consists of the drive-in operations in which the Company owns a controlling ownership interest and derives its revenues from operating drive-in restaurants. The Franchise Operations segment consists of franchising activities and derives its revenues from royalties, initial franchise fees and lease revenues received from franchisees. The accounting policies of the segments are the same as those described in the Summary of Significant Accounting Policies in our most recent Annual Report on Form 10-K. Segment information for total assets and capital expenditures is not presented as such information is not used in measuring segment performance or allocating resources between segments.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS-(continued)

(In thousands, except per share data)

(Unaudited)

The following table presents the revenues and income from operations for each reportable segment, along with reconciliation to reported revenue and income from operations:

	Three months ended May 31,		Nine months ended May 31,	
	2012	2011	2012	2011
Revenues:				
Company Drive-Ins	\$ 110,070	\$ 113,745	\$ 294,037	\$ 297,454
Franchise Operations	37,857	37,038	95,436	94,268
Unallocated revenues	1,500	1,315	3,317	3,045
	\$ 149,427	\$ 152,098	\$ 392,790	\$ 394,767
Income from Operations:				
Company Drive-Ins	\$ 18,670	\$ 17,734	\$ 38,764	\$ 38,389
Franchise Operations	37,857	37,038	95,436	94,268
Unallocated income	1,651	1,295	3,930	3,300
Unallocated expenses:				
Selling, general and administrative	(16,951)	(17,212)	(48,452)	(48,778)
Depreciation and amortization	(10,288)	(10,139)	(31,264)	(30,806)
Provision for impairment of long-lived assets	(203)	(49)	(376)	(313)
Income from Operations	\$ 30,736	\$ 28,667	\$ 58,038	\$ 56,060

Table of Contents**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

In the Quarterly Report on Form 10-Q, unless the context otherwise requires, the terms Sonic Corp., the Company, we, us, and our refer to Sonic Corp. and its subsidiaries.

Overview

Sales momentum for the third quarter and first nine months of fiscal year 2012 continued to improve, particularly considering the strong prior-year same-store sales results. System-wide same-store sales increased 2.8% during the third quarter and 2.2% during the first nine months of fiscal year 2012, as compared to increases of 3.9% and 0.9%, respectively, for the same periods last year. Same-store sales at Company Drive-Ins increased by 3.7% for the third quarter and 2.3% for the first nine months of fiscal year 2012 as compared to increases of 6.5% and 2.4%, respectively, for the same periods last year. We believe the initiatives we have implemented over the last few years, including product quality improvements and a greater emphasis on personalized service, have set a solid foundation for growth which is reflected in our operating results.

Revenues decreased to \$149.4 million for the third quarter of fiscal year 2012 from \$152.1 million for the same period last year and decreased to \$392.8 million for the first nine months of fiscal year 2012 from \$394.8 million for the same period last year. The decrease in revenues was primarily related to a decline in sales resulting from the refranchising of 34 Company Drive-Ins during the second fiscal quarter of 2012, partially offset by an increase in same-store sales. Restaurant margins at Company Drive-Ins improved by 140 basis points during the third quarter of fiscal year 2012 and improved by 30 basis points during the first nine months of fiscal year 2012, reflecting the leverage of positive same-store sales as well as moderating commodity cost inflation.

Third quarter results for fiscal year 2012 reflected net income of \$14.4 million or \$0.24 per diluted share as compared to a net loss of \$4.7 million or \$0.08 per diluted share for the same period last year, which included a \$17.8 million after-tax loss or \$0.29 per diluted share from early extinguishment of debt. Net income and diluted earnings per share for the first nine months of fiscal year 2012 were \$21.6 million and \$0.36, respectively, as compared to net income of \$6.9 million and \$0.11 per diluted share for the same period last year. Excluding a \$1.1 million tax benefit recognized during the first quarter of fiscal year 2011 relating to the favorable settlement of state tax matters and a \$14.4 million after-tax net loss on the early extinguishment of debt recognized during the first nine months of fiscal year 2011, net income and diluted earnings per share for the first nine months of fiscal year 2011 were \$20.3 million and \$0.33, respectively.

The following non-GAAP adjustments are intended to supplement the presentation of the Company's financial results in accordance with GAAP. We believe the exclusion of these items in evaluating the change in net income (loss) and diluted earnings per share for the periods below provides useful information to investors and management regarding the underlying business trends and the performance of our ongoing operations and is helpful for period-to-period and company-to-company comparisons, which management believes will assist investors in analyzing the financial results for the Company and predicting future performance.

	Three Months Ended May 31, 2012		Three Months Ended May 31, 2011	
	Net Income	Diluted EPS	Net Income (Loss)	Diluted EPS
Reported GAAP	\$ 14,407	\$ 0.24	\$ (4,651)	\$ (0.08)
After-tax loss from early extinguishment of debt			17,760	0.29
Adjusted - Non-GAAP	\$ 14,407	\$ 0.24	\$ 13,109	\$ 0.21

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	Nine Months Ended May 31, 2012		Nine Months Ended May 31, 2011	
	Net Income	Diluted EPS	Net Income	Diluted EPS
Reported GAAP	\$ 21,583	\$ 0.36	\$ 6,939	\$ 0.11
After-tax net loss from early extinguishment of debt			14,439	0.24
Tax benefit from favorable tax settlement			(1,073)	(0.02)
Adjusted Non-GAAP	\$ 21,583	\$ 0.36	\$ 20,305	\$ 0.33

The following table provides information regarding the number of Company Drive-Ins and Franchise Drive-Ins operating as of the end of the periods indicated as well as the system-wide change in sales and average unit volume. System-wide information includes both Company Drive-In and Franchise Drive-In information, which we believe is useful in analyzing the growth of the brand as well as the Company's revenues, since franchisees pay royalties based on a percentage of sales.

System-wide Performance

(\$ in thousands)

	Three months ended May 31,		Nine months ended May 31,	
	2012	2011	2012	2011
Percentage increase in sales	2.4%	4.7%	2.9%	1.3%
System-wide drive-ins in operation ⁽¹⁾ :				
Total at beginning of period	3,550	3,555	3,561	3,572
Opened	7	12	19	26
Closed (net of re-openings)	(7)	(8)	(30)	(39)
Total at end of period	3,550	3,559	3,550	3,559
Average sales per drive-in:	\$ 294	\$ 287	\$ 768	\$ 747
Change in same-store sales ⁽²⁾ :	2.8%	3.9%	2.2%	0.9%

(1) Drive-ins that are temporarily closed for various reasons (repairs, remodeling, relocations, etc.) are not considered closed unless the Company determines that they are unlikely to reopen within a reasonable time.

(2) Represents percentage change for drive-ins open for a minimum of 15 months.

The following table provides information regarding drive-in development across the system.

	Three months ended May 31,		Nine months ended May 31,	
	2012	2011	2012	2011
New drive-ins:				
Company				
Franchise	7	12	19	26
System-wide	7	12	19	26
Rebuilds/relocations:				
Company	1		1	2

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Franchise	5	4	14	11
System-wide	6	4	15	13

Table of Contents**Results of Operations**

Revenues. The following table sets forth the components of revenue for the reported periods and the relative change between the comparable periods.

Revenues

(\$ in thousands)

	Three months ended May 31,		Increase (Decrease)	Percent Increase (Decrease)
	2012	2011		
Revenues:				
Company Drive-In sales	\$ 110,070	\$ 113,745	\$ (3,675)	(3.2%)
Franchise Drive-Ins:				
Franchise royalties	35,599	34,825	774	2.2
Franchise fees	202	385	(183)	(47.5)
Lease revenue	2,056	1,828	228	12.5
Other	1,500	1,315	185	14.1
Total revenues	\$ 149,427	\$ 152,098	\$ (2,671)	(1.8%)

	Nine months ended May 31,		Increase (Decrease)	Percent Increase (Decrease)
	2012	2011		
Revenues:				
Company Drive-In sales	\$ 294,037	\$ 297,454	\$ (3,417)	(1.1%)
Franchise Drive-Ins:				
Franchise royalties	89,980	88,650	1,330	1.5
Franchise fees	851	1,271	(420)	(33.0)
Lease revenue	4,605	4,347	258	5.9
Other	3,317	3,045	272	8.9
Total revenues	\$ 392,790	\$ 394,767	\$ (1,977)	(0.5%)

The following table reflects the changes in sales and same-store sales at Company Drive-Ins. It also presents information about average unit volumes and the number of Company Drive-Ins, which is useful in analyzing the growth of Company Drive-In sales.

Company Drive-In Sales

(\$ in thousands)

	Three months ended May 31,		Nine months ended May 31,	
	2012	2011	2012	2011
Company Drive-In sales	\$ 110,070	\$ 113,745	\$ 294,037	\$ 297,454
Percentage (decrease) increase	(3.2%)	4.6%	(1.1%)	(0.5%)
Company Drive-Ins in operation ⁽¹⁾ :				
Total at beginning of period	412	451	446	455

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Sold to franchisees	(1)	(4)	(35)	(6)
Closed (net of re-openings)	(2)	(2)	(2)	(4)
Total at end of period	409	445	409	445
Average sales per Company Drive-in	\$ 268	\$ 256	\$ 688	\$ 665
Percentage increase	4.7%	7.6%	3.5%	3.6%
Change in same-store sales ⁽²⁾	3.7%	6.5%	2.3%	2.4%

- (1) Drive-ins that are temporarily closed for various reasons (repairs, remodeling, relocations, etc.) are not considered closed unless the Company determines that they are unlikely to reopen within a reasonable time.
- (2) Represents percentage change for drive-ins open for a minimum of 15 months.

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Same-store sales for Company Drive-Ins increased 3.7% for the third quarter of fiscal year 2012 and 2.3% for the first nine months of fiscal year 2012, as compared to increases of 6.5% and 2.4%, respectively, for the same periods last year. Company Drive-In sales decreased \$3.7 million and \$3.4 million during the third quarter and first nine months of fiscal year 2012, respectively, as compared to the same periods last year. The quarter-to-date decrease was primarily driven by a \$7.8 million decrease in sales caused by the refranchising of drive-ins during the second quarter of fiscal year 2012 and during fiscal year 2011 partially offset by a \$3.7 million improvement in same-store sales. The year-to-date decrease was primarily attributable to a \$10.7 million decrease in sales caused by the refranchising of drive-ins discussed earlier and a \$2.0 million decrease related to drive-ins that were closed during or subsequent to the first nine months of fiscal year 2011 partially offset by a \$6.5 million improvement in same-store sales and \$2.9 million of incremental sales from new drive-in openings during fiscal year 2011.

The following table reflects the change in franchising revenues (franchise royalties, franchise fees and lease revenues) as well as franchise sales, average unit volumes and the number of Franchise Drive-Ins. While we do not record Franchise Drive-In sales as revenues, we believe this information is important in understanding our financial performance since these sales are the basis on which we calculate and record franchise royalties. This information is also indicative of the financial health of our franchisees.

Franchise Information

(\$ in thousands)

	Three months ended May 31,		Nine months ended May 31,	
	2012	2011	2012	2011
Franchising revenues ⁽¹⁾	\$ 37,857	\$ 37,038	\$ 95,436	\$ 94,268
Percentage increase	2.2%	3.1%	1.2%	0.7%
Franchise Drive-Ins in operation ⁽²⁾ :				
Total at beginning of period	3,138	3,104	3,115	3,117
Opened	7	12	19	26
Acquired from company	1	4	35	6
Closed (net of re-openings)	(5)	(6)	(28)	(35)
Total at end of period	3,141	3,114	3,141	3,114
Franchise Drive-In sales	\$ 934,449	\$ 906,401	\$ 2,431,649	\$ 2,352,065
Percentage change	3.1%	4.7%	3.4%	1.6%
Effective royalty rate	3.81%	3.84%	3.70%	3.77%
Average sales per Franchise Drive-In	\$ 298	\$ 292	\$ 779	\$ 760
Change in same-store sales ⁽³⁾	2.7%	3.6%	2.2%	0.8%

(1) Consists of revenues derived from franchising activities, including royalties, franchise fees and lease revenues. See *Revenue Recognition Related to Franchise Fees and Royalties* in the *Critical Accounting Policies and Estimates* section of Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the year ended August 31, 2011.

(2) Drive-ins that are temporarily closed for various reasons (repairs, remodeling, relocations, etc.) are not considered closed unless the Company determines that they are unlikely to reopen within a reasonable time.

(3) Represents percentage change for drive-ins open for a minimum of 15 months.

Same-store sales for Franchise Drive-Ins increased 2.7% for the third quarter of fiscal year 2012 and 2.2% for the first nine months of fiscal year 2012, as compared to increases of 3.6% and 0.8%, respectively, for the same periods last year. Franchising revenues increased \$0.8 million, or 2.2%, for the third quarter of fiscal year 2012 and \$1.2 million, or 1.2%, for the first nine months of fiscal year 2012 as compared to the same periods last year. The increase in franchising revenues was primarily driven by an increase in franchise royalties, partially offset by a decrease in franchise fees. The increase in franchise royalties was primarily attributable to an increase in same-store sales, and incremental royalties from newly constructed and refranchised drive-ins, partially offset by a lower effective royalty rate stemming from a temporary reduction in royalty rates from various development incentives and certain franchisee restructuring efforts.

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Operating Expenses. The following table presents the overall costs of drive-in operations as a percentage of Company Drive-In sales. Other operating expenses include direct operating costs such as marketing, telephone and utilities, repair and maintenance, rent, property tax and other controllable expenses.

Company Drive-In Margins

	Three months ended		Percentage points (Decrease)
	2012	May 31, 2011	
Costs and expenses ⁽¹⁾ :			
Company Drive-Ins:			
Food and packaging	27.8%	28.1%	(0.3)
Payroll and other employee benefits ⁽²⁾	35.0	35.6	(0.6)
Other operating expenses	20.2	20.7	(0.5)
Cost of sales	83.0%	84.4%	(1.4)
	Nine months ended		Percentage points Increase (Decrease)
	2012	May 31, 2011	
Costs and expenses ⁽¹⁾ :			
Company Drive-Ins:			
Food and packaging	28.2%	28.1%	0.1
Payroll and other employee benefits ⁽²⁾	36.2	36.5	(0.3)
Other operating expenses	22.4	22.5	(0.1)
Cost of sales	86.8%	87.1%	(0.3)

(1) Calculated as a percentage of Company Drive-In Sales.

(2) Effective April 1, 2010, we revised our compensation program at the Company Drive-In level. As a result of these changes, noncontrolling interests are immaterial for the periods presented and have been included in payroll and other employee benefits.

Restaurant-level margins improved by 140 basis points during the third quarter of fiscal year 2012 and by 30 basis points during the first nine months of fiscal year 2012, reflecting leverage from improved same-store sales. Food and packaging costs improved by 30 basis points during the quarter and remained relatively flat during the first nine months of fiscal year 2012, which was a combination of moderating commodity cost inflation, effective inventory management and moderate price increases taken over the preceding twelve months. Payroll and other employee benefits as well as other operating expenses improved by a combined 110 basis points during the third quarter of fiscal year 2012 and improved by a combined 40 basis points during the first nine months of fiscal year 2012, primarily as a result of leverage from improved sales.

Selling, General and Administrative (SG&A). SG&A expenses decreased by \$0.3 million for both the third quarter and first nine months of fiscal year 2012, as compared to the same periods last year, which was largely attributable to declines in bad debt expense due to improved sales and profitability at Franchise Drive-Ins.

Depreciation and Amortization. Depreciation and amortization expense remained relatively flat for the third quarter of fiscal year 2012 increasing by \$0.1 million to \$10.3 million and increased by \$0.5 million to \$31.3 million for the first nine months of fiscal year 2012 as compared to the same periods last year. Of the \$0.5 million year-to-date increase, approximately \$0.3 million was attributable to the amortization of intellectual property acquired during the second quarter of fiscal year 2012 relating to a point-of-sale system that is used by a majority of the Sonic system.

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Net Interest Expense. Net interest expense decreased in the third quarter and first nine months of fiscal year 2012 as compared to the same periods last year primarily as a result of a \$28.2 million loss from the early extinguishment of debt related to the refinancing of our previously outstanding debt in May 2011. In addition, net interest expense for the first nine months of fiscal year 2011 includes a \$5.2 million gain from the early extinguishment of debt in the second quarter of fiscal year 2011. Excluding the early extinguishments of debt, net interest expense decreased \$0.2 million for the third quarter of fiscal year 2012 and \$0.6 million for the first nine months of fiscal year 2012. The decrease in net interest expense relates to a decline in debt partially offset by a higher weighted average interest rate. See **Liquidity and Sources of Capital** and **Item 3. Quantitative and Qualitative Disclosures About Market Risk** below for additional information on factors that could impact interest expense.

Income Taxes. The provision for income taxes reflects an effective tax rate of 37.6% for the third quarter of fiscal year 2012 as compared to 37.1% for the same period in 2011. Our effective income tax rate increased to 37.8% for the first nine months of fiscal year 2012 from 24.0% for the first nine months of fiscal year 2011. The higher effective income tax rate for the first nine months of fiscal year 2012 was primarily attributable to a \$1.1 million decrease in our liability for unrecognized tax benefits resulting from the settlement of state tax audits during the first quarter of fiscal year 2011 and the expiration of tax credit programs during the second quarter of fiscal year 2012. Our tax rate may continue to vary significantly from quarter to quarter depending on the timing of stock option exercises and dispositions by option-holders, changes in tax credit legislation, changes to uncertain tax positions, and as circumstances on other tax matters change.

Financial Position

Total assets decreased \$13.0 million, or 1.9%, to \$666.7 million during the first nine months of fiscal year 2012 from \$679.7 million at the end of fiscal year 2011. This decrease was primarily attributable to a \$19.9 million decrease in net property, equipment and capital leases resulting primarily from depreciation during the year partially offset by capital additions. The \$4.5 million increase in current assets during the first nine months of fiscal year 2012 was primarily related to an increase in cash as a result of improved sales.

Total liabilities decreased \$10.2 million, or 1.6%, to \$617.8 million during the first nine months of fiscal year 2012 from \$628.0 million at the end of fiscal year 2011. This decrease was primarily attributable to scheduled debt principal repayments of \$11.3 million during the first nine months of fiscal year 2012.

Total stockholders' equity decreased \$2.8 million, or 5.4%, to \$48.9 million during the first nine months of fiscal year 2012 from \$51.7 million at the end of fiscal year 2011. This decrease was attributable to \$25.5 million in purchases of common stock under our stock repurchase program during the first nine months of fiscal year 2012. These purchases were partially offset by current year earnings of \$21.6 million.

Liquidity and Sources of Capital

Operating Cash Flows. Net cash provided by operating activities increased \$15.7 million to \$63.9 million for the first nine months of fiscal year 2012 as compared to \$48.2 million for the same period in fiscal year 2011. This increase primarily relates to an improvement in same-store sales and profitability as well as changes in restricted cash.

Investing Cash Flows. Cash used in investing activities during the first nine months of fiscal year 2012 increased slightly to \$12.2 million compared to \$10.7 million for the same period in fiscal year 2011. During the first nine months of fiscal year 2012, we used \$12.9 million of cash for purchases of property and equipment as outlined in the table below as well as \$3.4 million of cash to purchase intellectual property related to a point-of-sale system that is used by a majority of the Sonic system. These cash outflows were partially offset by \$8.6 million in proceeds primarily related to the sale of operations and a portion of the real estate for 34 Company Drive-Ins. The balance of the change relates to an increase in notes receivable and other investments. The following table sets forth the components of our investments in capital additions for the first nine months of fiscal year 2012 (in millions):

Replacement equipment and technology for existing drive-ins and other	\$ 6.5
Corporate technology investments	3.7
Rebuilds, relocations and remodels of existing drive-ins	2.5
New Company Drive-Ins, including drive-ins under construction	0.2
Total investing cash flows for capital additions	\$ 12.9

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Financing Cash Flows. Net cash used in financing activities decreased \$45.2 million to \$39.6 million for the first nine months of fiscal year 2012 from \$84.8 million for the same period in fiscal year 2011. Approximately \$39.9 million of the change relates to a decrease in debt extinguishment costs incurred in connection with the refinancing of our previously outstanding debt during the third quarter of fiscal year 2011. In addition, approximately \$39.0 million of the decrease relates to a reduction in debt payments during the first nine months of fiscal year 2012 as compared to the same period last year, primarily due to lower mandatory principal payments under our new financing. These decreases were partially offset by the use of \$25.5 million of cash during the first nine months of fiscal year 2012 to purchase outstanding common stock under our stock repurchase program as discussed below, and by changes in restricted cash related to our new debt obligations.

On October 13, 2011, our Board of Directors approved a stock repurchase program. Under the stock repurchase program, we were authorized to purchase up to \$30.0 million of our outstanding shares of common stock through August 31, 2012. During the first nine months of fiscal year 2012, approximately 3.5 million shares were acquired pursuant to this program for a total cost of \$25.5 million. As of May 31, 2012, the total remaining amount authorized for repurchase was \$4.5 million. Subsequent to the end of the third quarter of fiscal year 2012, we purchased the remaining amount authorized and completed our stock repurchase program.

As of May 31, 2012, our total cash balance of \$60.0 million (\$41.7 million of unrestricted and \$18.3 million of restricted cash balances) reflected the impact of the cash generated from operating activities, cash used for stock repurchases and capital expenditures mentioned above. In addition, we expect refunds from amended tax returns of approximately \$10 million to be received during fiscal year 2013. We believe that existing cash, funds generated from operations and the \$100 million available under our Series 2011-1 Senior Secured Variable Funding Notes, Class A-1, will meet our needs for the foreseeable future.

Critical Accounting Policies and Estimates

Critical accounting policies are those the Company believes are most important to portraying its financial conditions and results of operations and also require the greatest amount of subjective or complex judgments by management. Judgments and uncertainties regarding the application of these policies may result in materially different amounts being reported under various conditions or using different assumptions. There have been no material changes to the critical accounting policies previously disclosed in the Company's Annual Report on Form 10-K for the fiscal year ended August 31, 2011.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Sonic's use of debt directly exposes the Company to interest rate risk. Fixed rate debt, where the interest rate is fixed over the life of the instrument, exposes the Company to changes in market interest rates reflected in the fair value of the debt and to the risk that the Company may need to refinance maturing debt with new debt at a higher rate. Sonic manages its debt portfolio to achieve an overall desired position of fixed and floating rates. Sonic is also exposed to market risk from changes in commodity prices. Sonic does not utilize financial instruments for trading purposes.

Interest Rate Risk. Our exposure to interest rate risk at May 31, 2012, is primarily based on the Series 2011-1 Senior Secured Fixed Rate Notes, Class A-2 (the "2011 Fixed Rate Notes") with an effective rate of 5.4%, before amortization of debt-related costs. At May 31, 2012, the fair value of the 2011 Fixed Rate Notes was estimated at \$510.0 million versus a carrying value of \$485.7 million, including accrued interest. To derive the fair value, management used market information available for public debt transactions for companies with ratings that are similar to our ratings and information gathered from brokers who trade in our notes. Management believes this fair value is a reasonable estimate. Should interest rates and/or credit spreads increase or decrease by one percentage point, the estimated fair value of the 2011 Fixed Rate Notes would decrease or increase by approximately \$25 million, respectively. The fair value estimate required significant assumptions by management as there are few restaurant securitized loan transactions occurring in the current market.

For further discussion of our exposure to market risk, refer to Part II, Item 7A, "Quantitative and Qualitative Disclosures About Market Risk" in our Annual Report on Form 10-K for the fiscal year ended August 31, 2011.

Table of Contents**Item 4. Controls and Procedures**

As of the end of the period covered by this report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rule 13a-14 under the Securities Exchange Act of 1934). Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company's disclosure controls and procedures were designed at the reasonable assurance level. There were no significant changes in the Company's internal controls or in other factors that could significantly affect these controls subsequent to the date of their evaluation.

PART II OTHER INFORMATION**Item 1. Legal Proceedings**

The Company is involved in various legal proceedings and has certain unresolved claims pending. Based on the information currently available, management believes that all claims currently pending are either covered by insurance or would not have a material adverse effect on the Company's business, operating results or financial condition.

Item 1A. Risk Factors

There has been no material change in the risk factors set forth in Part I, Item 1A, Risk Factors in our Annual Report on Form 10-K for the year ended August 31, 2011.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**(c) Issuer Purchases of Equity Securities**

Shares repurchased during the third quarter of fiscal 2012 are as follows (in thousands, except per share amounts):

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Dollar Value that May Yet Be Purchased Under the Program⁽¹⁾
March 1, 2012 through March 31, 2012		\$		\$ 19,549
April 1, 2012 through April 30, 2012	1,036	7.11	1,036	12,183
May 1, 2012 through May 31, 2012	1,031	7.48	1,031	\$ 4,466
Total	2,067	\$ 7.30	2,067	

- (1) On October 13, 2011, the Company's Board of Directors authorized a stock repurchase program. Under the stock repurchase program, the Company was authorized to purchase up to \$30.0 million of its outstanding shares of common stock through August 31, 2012. Subsequent to the end of the third quarter of fiscal year 2012, the Company purchased the remaining amount authorized and completed its stock repurchase program.

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Item 6. Exhibits

Exhibits

10.01	Employment Agreement with James P. O Reilly dated April 11, 2012
31.01	Certification of Chief Executive Officer Pursuant to SEC Rule 13a-14
31.02	Certification of Chief Financial Officer Pursuant to SEC Rule 13a-14
32.01	Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350
32.02	Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350
101.INS	XBRL Instance Document ⁽¹⁾
101.SCH	XBRL Taxonomy Extension Schema Document ⁽¹⁾
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document ⁽¹⁾
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document ⁽¹⁾
101.LAB	XBRL Taxonomy Extension Label Linkbase Document ⁽¹⁾
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document ⁽¹⁾

- (1) XBRL (Extensible Business Reporting Language) information shall not be deemed filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to liability of that section and shall not be incorporated by reference into any filing or other document pursuant to the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing or document.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SONIC CORP.

By: /s/ Stephen C. Vaughan
Stephen C. Vaughan, Executive Vice President
and Chief Financial Officer

Date: July 6, 2012

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EXHIBIT INDEX

Exhibit Number and Description

10.01	Employment Agreement with James P. O Reilly dated April 11, 2012
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