

APOGEE ENTERPRISES INC
Form 10-Q
October 11, 2007
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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 or 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended September 1, 2007

Commission File Number: 0-6365

APOGEE ENTERPRISES, INC.

(Exact name of registrant as specified in its charter)

Minnesota
(State or other jurisdiction of
incorporation or organization)

41-0919654
(I.R.S. Employer
Identification No.)

7900 Xerxes Ave S. Suite 1800, Minneapolis, MN
(Address of principal executive offices)

55431
(Zip Code)

Registrant's telephone number, including area code: (952) 835-1874

Not Applicable

(Former name, former address and former fiscal year, if changed since last report)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of October 4, 2007, 29,108,985 shares of the registrant's common stock, par value \$0.33 1/3 per share, were outstanding.

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APOGEE ENTERPRISES, INC. AND SUBSIDIARIES

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Table of Contents**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements**
CONSOLIDATED BALANCE SHEETS

(unaudited)

| | September 1, | March 3, |
|---|-------------------|-------------------|
| | 2007 | 2007 |
| <i>(In thousands, except per share data)</i> | | |
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | \$ 10,311 | \$ 6,187 |
| Receivables, net of allowance for doubtful accounts | 165,077 | 160,473 |
| Inventories | 42,308 | 40,762 |
| Deferred tax assets | 5,609 | 5,117 |
| Current assets of discontinued operations | 2,383 | 5,732 |
| Other current assets | 6,518 | 4,213 |
| Total current assets | 232,206 | 222,484 |
| Property, plant and equipment, net | 151,363 | 134,256 |
| Marketable securities available for sale | 20,873 | 19,106 |
| Deferred tax assets | 5,083 | 2,216 |
| Investments in affiliated companies | 22,237 | 20,760 |
| Assets of discontinued operations | 1,724 | 2,074 |
| Goodwill | 44,044 | 44,044 |
| Intangible assets, net | 3,348 | 3,904 |
| Other assets | 361 | 317 |
| Total assets | \$ 481,239 | \$ 449,161 |
| Liabilities and Shareholders Equity | | |
| Current liabilities | | |
| Accounts payable | \$ 57,761 | \$ 59,854 |
| Accrued payroll and related benefits | 22,530 | 25,589 |
| Accrued self-insurance reserves | 8,879 | 7,870 |
| Other accrued expenses | 16,404 | 20,487 |
| Current liabilities of discontinued operations | 8,147 | 3,310 |
| Billings in excess of costs and earnings on uncompleted contracts | 30,502 | 19,683 |
| Accrued income taxes | 8,184 | 9,066 |
| Total current liabilities | 152,407 | 145,859 |
| Long-term debt | 24,300 | 35,400 |
| Uncertain tax positions | 10,359 | |
| Long-term self-insurance reserves | 12,690 | 12,014 |
| Other long-term liabilities | 12,493 | 11,864 |
| Liabilities of discontinued operations | 4,524 | 8,356 |
| Commitments and contingent liabilities (Note 12) | | |

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| | | |
|--|------------|------------|
| Shareholders' equity | | |
| Common stock of \$0.33-1/3 par value; authorized 50,000,000 shares; issued and outstanding 29,091,591 and 28,549,751, respectively | 9,697 | 9,517 |
| Additional paid-in capital | 91,830 | 81,031 |
| Retained earnings | 165,131 | 147,248 |
| Common stock held in trust | (4,535) | (4,473) |
| Deferred compensation obligations | 4,535 | 4,473 |
| Accumulated other comprehensive loss | (2,192) | (2,128) |
| Total shareholders' equity | 264,466 | 235,668 |
| Total liabilities and shareholders' equity | \$ 481,239 | \$ 449,161 |

See accompanying notes to consolidated financial statements.

Table of Contents**CONSOLIDATED RESULTS OF OPERATIONS**

(unaudited)

| | Three months ended | | Six months ended | |
|---|--------------------|------------------|------------------|------------------|
| | Sept. 1, 2007 | Sept. 2, 2006 | Sept. 1, 2007 | Sept. 2, 2006 |
| | (13 weeks) | (13 weeks) | (26 weeks) | (27 weeks) |
| <i>(In thousands, except per share data)</i> | | | | |
| Net sales | \$ 217,673 | \$ 181,755 | \$ 427,558 | \$ 368,760 |
| Cost of sales | 170,810 | 147,068 | 337,807 | 301,229 |
| Gross profit | 46,863 | 34,687 | 89,751 | 67,531 |
| Selling, general and administrative expenses | 29,598 | 24,255 | 57,520 | 48,953 |
| Operating income | 17,265 | 10,432 | 32,231 | 18,578 |
| Interest income | 237 | 279 | 447 | 601 |
| Interest expense | 689 | 794 | 1,141 | 1,614 |
| Other (expense) income, net | (32) | 30 | (12) | (29) |
| Equity in earnings of affiliated companies | 1,493 | 1,473 | 1,476 | 1,283 |
| Earnings from continuing operations before income taxes | 18,274 | 11,420 | 33,001 | 18,819 |
| Income tax expense | 6,487 | 4,099 | 11,489 | 6,637 |
| Earnings from continuing operations | 11,787 | 7,321 | 21,512 | 12,182 |
| (Loss) earnings from discontinued operations, net of income taxes | (313) | 12 | 1,658 | (107) |
| Net earnings | \$ 11,474 | \$ 7,333 | \$ 23,170 | \$ 12,075 |
| Earnings per share basic | | | | |
| Earnings from continuing operations | \$ 0.42 | \$ 0.27 | \$ 0.76 | \$ 0.44 |
| (Loss) earnings from discontinued operations | (0.02) | | 0.06 | |
| Net earnings | \$ 0.40 | \$ 0.27 | \$ 0.82 | \$ 0.44 |
| Earnings per share diluted | | | | |
| Earnings from continuing operations | \$ 0.40 | \$ 0.26 | \$ 0.74 | \$ 0.43 |
| (Loss) earnings from discontinued operations | (0.01) | | 0.06 | |
| Net earnings | \$ 0.39 | \$ 0.26 | \$ 0.80 | \$ 0.43 |
| Weighted average basic shares outstanding | 28,386 | 27,586 | 28,268 | 27,595 |
| Weighted average diluted shares outstanding | 29,198 | 27,994 | 29,041 | 28,008 |
| Cash dividends declared per common share | \$ 0.0675 | \$ 0.0650 | \$ 0.1350 | \$ 0.1300 |

See accompanying notes to consolidated financial statements.

Table of Contents**CONSOLIDATED STATEMENTS OF CASH FLOWS**

(unaudited)

| | Six months ended | |
|---|---|--|
| | September 1, 2007 (26 weeks) | September 2, 2006 (27 weeks) |
| <i>(In thousands)</i> | | |
| Operating Activities | | |
| Net earnings | \$ 23,170 | \$ 12,075 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: | | |
| Net (earnings) loss from discontinued operations | (1,658) | 107 |
| Depreciation and amortization | 11,414 | 9,824 |
| Stock-based compensation | 3,587 | 2,449 |
| Deferred income taxes | (233) | (118) |
| Excess tax benefits from stock-based compensation | (2,107) | (1,282) |
| Equity in earnings of affiliated companies | (1,476) | (1,283) |
| Gain on disposal of assets | (150) | (1,527) |
| Other, net | 3 | 559 |
| Changes in operating assets and liabilities: | | |
| Receivables | (4,604) | (11,721) |
| Inventories | (1,546) | (2,499) |
| Accounts payable and accrued expenses | (9,029) | (9,599) |
| Billings in excess of costs and earnings on uncompleted contracts | 10,819 | 178 |
| Refundable and accrued income taxes | 8,620 | 5,928 |
| Other, net | (2,293) | (2,669) |
| Net cash provided by operating activities | 34,517 | 422 |
| Investing Activities | | |
| Capital expenditures | (26,030) | (15,441) |
| Proceeds from sales of property, plant and equipment | 27 | 1,573 |
| Proceeds on note from equity investments | | 5,000 |
| Purchases of marketable securities | (13,929) | (24,141) |
| Sales/maturities of marketable securities | 12,066 | 23,906 |
| Net cash used in investing activities | (27,866) | (9,103) |
| Financing Activities | | |
| Net (payments on) proceeds from revolving credit agreement | (11,100) | 11,300 |
| Proceeds from issuance of common stock, net of cancellations | 3,066 | 2,050 |
| Excess tax benefits from stock-based compensation | 2,107 | 1,282 |
| Dividends paid | (3,908) | (5,474) |
| Net cash (used in) provided by financing activities | (9,835) | 9,158 |
| Cash Flows of Discontinued Operations | | |
| Net cash provided by operating activities | 2,230 | 161 |
| Net cash provided by (used in) investing activities | 5,078 | (625) |
| Net cash provided by financing activities | | |
| Net cash provided by (used in) discontinued operations | 7,308 | (464) |

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| | | |
|--|-----------|----------|
| Increase in cash and cash equivalents | 4,124 | 13 |
| Cash and cash equivalents at beginning of year | 6,187 | 4,676 |
| Cash and cash equivalents at end of period | \$ 10,311 | \$ 4,689 |
| Noncash Activity | | |
| Capital expenditures in accounts payable | \$ 2,015 | \$ 200 |

See accompanying notes to consolidated financial statements.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(unaudited)

1. Basis of Presentation

The consolidated financial statements of Apogee Enterprises, Inc. (we, us, our or the Company) included herein have been prepared in accordance with accounting principles generally accepted in the United States. The consolidated financial statements and notes are presented as permitted by the regulations of the Securities and Exchange Commission (Form 10-Q) and do not contain certain information included in the Company's annual financial statements and notes. The information included in this Form 10-Q should be read in conjunction with the Management's Discussion and Analysis of Financial Condition and Results of Operations and financial statements and notes thereto included in the Company's Form 10-K for the year ended March 3, 2007. The results of operations for the three and six-month periods ended September 1, 2007 are not necessarily indicative of the results to be expected for the full year.

In the opinion of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring adjustments) necessary to present fairly the financial position as of September 1, 2007 and March 3, 2007, and the results of operations for the three and six-month periods ended September 1, 2007 and September 2, 2006 and results of cash flows for the six-month periods ended September 1, 2007 and September 2, 2006.

The Company's fiscal year ends on the Saturday closest to February 28. Each interim quarter ends on the Saturday closest to the end of the months of May, August and November. The three and six-month periods ended September 1, 2007 consisted of 13 weeks and 26 weeks, respectively, while the three and six-month periods ended September 2, 2006 consisted of 13 weeks and 27 weeks, respectively.

2. New Accounting Standards

In June 2006, the Financial Accounting Standards Board (FASB) issued Interpretation No. 48, *Accounting for Uncertainty in Income Taxes - an interpretation of FASB Statement No. 109* (FIN 48), to create a single model to address accounting for uncertainty in tax positions. FIN 48 clarifies the accounting for income tax by prescribing a recognition threshold that a tax position is required to meet before being recognized in the consolidated financial statements. FIN 48 also provides guidance on derecognition, measurement, classification, interest and penalties, accounting in interim periods, disclosure and transition. FIN 48 was effective for fiscal years beginning after December 15, 2006. The Company adopted FIN 48 on March 4, 2007, the beginning of the Company's fiscal year 2008. The adoption of FIN 48 increased total assets by \$2.8 million, total liabilities by \$2.0 million and total shareholders' equity by \$0.8 million. The adoption of FIN 48 had no impact on our consolidated results of operations.

In September 2006, the FASB issued Statement of Financial Accounting Standards (SFAS) No. 157, *Fair Value Measurements* (SFAS No. 157). This statement clarifies the definition of fair value, establishes a framework for measuring fair value, and expands the disclosures on fair value measurements. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007, the Company's fiscal year 2009. The Company has not determined the impact, if any, the adoption of this statement will have on its consolidated financial statements.

In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities - Including an Amendment of FASB Statement No. 115* (SFAS No. 159), which becomes effective for fiscal periods beginning after November 15, 2007, the Company's fiscal year 2009. Under SFAS No. 159, companies may elect to measure specified financial instruments and warranty and insurance contracts at fair value on a contract-by-contract basis, with changes in fair value recognized in earnings each reporting period. The Company has not determined the impact, if any, the adoption of this statement will have on its consolidated financial statements.

Table of Contents**3. Stock-Based Compensation**
Stock Incentive Plan

The 2002 Omnibus Stock Incentive Plan and the 1997 Omnibus Stock Incentive Plan (the Plans) provide for the issuance of 3,400,000 and 2,500,000 shares, respectively, for various forms of stock-based compensation. Awards under these Plans, either in the form of incentive stock options, nonstatutory options or stock-settled stock appreciation rights (SARs), are granted with an exercise price equal to the fair market value of the Company's stock at the date of award. Nonvested share awards are also included in these Plans. Outstanding options issued to employees generally vest over a four-year period, outstanding SARs vest over a three-year period, and outstanding options issued to directors vest at the end of six months. Outstanding options and SARs have a 10-year term. Nonvested share awards generally vest over a three or four-year period.

The 1997 Omnibus Stock Incentive Plan was terminated in January 2006; no new grants may be made under the plan, although vesting and exercises of options and vesting of nonvested share awards previously granted hereunder will still occur in accordance with the vesting periods of the various grants.

Total stock-based compensation expense included in the results of operations for the six months ended September 1, 2007 and September 2, 2006, was \$3.6 million and \$2.4 million, respectively. Cash proceeds from the exercise of stock options were \$5.6 million and \$2.4 million for the six months ended September 1, 2007 and September 2, 2006, respectively.

The weighted average fair value per option at the date of grant for options granted in fiscal 2008 and 2007 was \$9.17 and \$6.53, respectively. The aggregate intrinsic value of options (the amount by which the stock price on the date of exercise exceeded the exercise price of the option on the date of grant) exercised during the six months ended September 1, 2007 and September 2, 2006 was \$7.0 million and \$0.8 million, respectively.

The fair value of each option grant is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions used for grants through the first six months of fiscal 2008 and 2007, respectively.

| | Sept. 1, 2007 | Sept. 2, 2006 |
|-------------------------|------------------|------------------|
| Dividend yield | 1.1% | 1.6% |
| Expected volatility | 41.3% | 49.6% |
| Risk-free interest rate | 4.3% | 4.9% |
| Expected lives | 4.5 years | 4.6 years |

The expected stock price volatility is based on historical experience. The risk-free interest rate is based on the U.S. Treasury Strip rate whose term is consistent with the expected life of the Company's stock options. The expected life, the average time an option grant is outstanding, and forfeiture rates are estimated based on historical experience.

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The following table summarizes the stock option and SARs transactions under the Plans for the six months ended September 1, 2007:

| | Number of Shares | Weighted Average Exercise Price | Options/SARs Outstanding Weighted Average Remaining Contractual Life | Aggregate Intrinsic Value |
|---|------------------------|--|---|---------------------------------|
| Outstanding at March 3, 2007 | 1,687,378 | \$ 12.39 | | |
| SARs/options granted | 317,140 | 24.90 | | |
| SARs/options exercised | (509,339) | 12.14 | | |
| Options and SARs canceled | (1,300) | 11.86 | | |
| Outstanding at September 1, 2007 | 1,493,879 | \$ 15.11 | 6.9 years | \$ 15,205,909 |
| Vested or expected to vest at Sept. 1, 2007 | 1,448,884 | \$ 14.97 | 6.9 years | \$ 14,779,626 |
| Exercisable at September 1, 2007 | 904,714 | \$ 11.95 | 6.0 years | \$ 11,956,257 |

Executive Compensation Plan

In fiscal 2006, the Company implemented an executive compensation program to provide for a greater portion of total compensation to be delivered to key employees selected by the Compensation Committee of the Board of Directors through long-term incentives using performance shares and SARs. Performance shares are issued at the beginning of each fiscal year in the form of nonvested share awards. The number of shares issued at grant is equal to the target number of performance shares and allows for a positive or negative adjustment in the number of shares earned based on whether the Company achieves pre-determined Company performance goals.

The following table summarizes the nonvested share award transactions, including performance shares, under the Plans for the six months ended September 1, 2007:

| | Number of Shares | Nonvested Shares Weighted Average Grant Date Fair Value |
|--------------------------------|------------------------|--|
| Nonvested at March 3, 2007 | 583,835 | \$ 13.48 |
| Granted | 159,453 | 24.28 |
| Vested | (44,776) | 11.16 |
| Canceled | (1,925) | 17.34 |
| Nonvested at September 1, 2007 | 696,587 | \$ 16.09 |

At September 1, 2007, there was \$7.3 million of total unrecognized compensation cost related to nonvested share awards which is expected to be recognized over a weighted average period of approximately 30 months. The total fair value of shares vested during the current year-to-date period was \$0.5 million.

Table of Contents**4. Earnings Per Share**

The following table presents a reconciliation of the denominators used in the computation of basic and diluted earnings per share.

| | Three months ended | | Six months ended | |
|---|--------------------|----------|------------------|----------|
| | Sept. 1, | Sept. 2, | Sept. 1, | Sept. 2, |
| | 2007 | 2006 | 2007 | 2006 |
| <i>(In thousands, except per share data)</i> | | | | |
| Basic earnings per share weighted common shares outstanding | 28,386 | 27,586 | 28,268 | 27,595 |
| Weighted common shares assumed upon exercise of stock options | 513 | 240 | 501 | 264 |
| Unvested shares for deferred compensation plans | 299 | 168 | 272 | 149 |
| Diluted earnings per share weighted common shares and potential common shares outstanding | 29,198 | 27,994 | 29,041 | 28,008 |
| Earnings per share basic | \$ 0.40 | \$ 0.27 | \$ 0.82 | \$ 0.44 |
| Earnings per share diluted | 0.39 | 0.26 | 0.80 | 0.43 |

There were approximately 58,000 and 535,000 stock options excluded in the second quarters of fiscal 2008 and 2007, respectively, and approximately 58,000 and 418,000 stock options excluded for the six-month periods of fiscal 2008 and 2007, respectively, from the computation of diluted earnings per share due to their anti-dilutive effect.

5. Inventories

| | Sept. 1, | Mar. 3, |
|---|-----------|-----------|
| | 2007 | 2007 |
| <i>(In thousands)</i> | | |
| Raw materials | \$ 16,704 | \$ 14,179 |
| Work-in-process | 8,242 | 8,129 |
| Finished goods | 12,144 | 11,093 |
| Costs and earnings in excess of billings on uncompleted contracts | 5,218 | 7,361 |
| Total inventories | \$ 42,308 | \$ 40,762 |

6. Equity Investments

In fiscal 2001, the Company and PPG Industries, Inc. (PPG) combined their U.S. automotive replacement glass (ARG) distribution businesses into a joint venture, PPG Auto Glass, LLC (PPG Auto Glass), of which the Company has a 34 percent interest. The Company's investment in PPG Auto Glass was \$22.2 million and \$20.5 million at September 1, 2007 and March 3, 2007, respectively. At September 1, 2007 and March 3, 2007, the excess of the cost of the investment over the value of the underlying net tangible assets when the joint venture was formed was \$7.3 million. This excess is reported as goodwill.

In addition to the above investment, the Company had another equity-method investment totaling \$0.3 million at March 3, 2007. The investment was written-off during the first quarter of fiscal 2008.

7. Goodwill and Other Identifiable Intangible Assets

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The carrying amount of goodwill, net of accumulated amortization, attributable to each business segment for the six months ended September 1, 2007 is detailed below. Corporate and Other includes the excess of the cost of the investment over the value of the underlying net tangible assets related to the formation of the PPG Auto Glass joint venture.

| <i>(In thousands)</i> | Large-Scale | | Corporate & Other | Total |
|------------------------------|----------------------|----------------|----------------------------------|--------------|
| | Architectural | Optical | | |
| Balance at March 3, 2007 | \$ 26,185 | \$ 10,607 | \$ 7,252 | \$ 44,044 |
| Adjustment | | | | |
| Balance at September 1, 2007 | \$ 26,185 | \$ 10,607 | \$ 7,252 | \$ 44,044 |

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The Company's identifiable intangible assets with finite lives are being amortized over their estimated useful lives and were as follows:

| <i>(In thousands)</i> | September 1, 2007 | | | March 3, 2007 | | |
|---------------------------------|-----------------------|--------------------------|-----------------|-----------------------|--------------------------|-----------------|
| | Gross Carrying Amount | Accumulated Amortization | Net | Gross Carrying Amount | Accumulated Amortization | Net |
| Debt issue costs | \$ 2,055 | \$ (1,426) | \$ 629 | \$ 2,054 | \$ (1,367) | \$ 687 |
| Non-compete agreements | 2,899 | (1,833) | 1,066 | 2,899 | (1,606) | 1,293 |
| Customer relationships | 2,700 | (1,205) | 1,495 | 2,700 | (1,028) | 1,672 |
| Purchased intellectual property | 555 | (397) | 158 | 555 | (303) | 252 |
| Total | \$ 8,209 | \$ (4,861) | \$ 3,348 | \$ 8,208 | \$ (4,304) | \$ 3,904 |

Amortization expense on these identifiable intangible assets was \$0.5 million and \$0.6 million for the six months ended September 1, 2007 and September 2, 2006, respectively. At September 1, 2007, the estimated future amortization expense for identifiable intangible assets for the remainder of fiscal 2008 and each of the following four fiscal years was as follows:

| <i>(In thousands)</i> | Remainder of 2008 | Fiscal 2009 | Fiscal 2010 | Fiscal 2011 | Fiscal 2012 |
|--------------------------------|-------------------|-------------|-------------|-------------|-------------|
| Estimated amortization expense | \$ 549 | \$ 909 | \$ 642 | \$ 333 | \$ 267 |

8. Long-Term Debt

The Company maintains a \$100.0 million revolving credit facility. On November 14, 2006, the Company entered into Amendment No. 1 to the Credit Agreement. The amendment extended the expiration date of the agreement from May 2010 to November 2011, effectively decreased the interest rate paid on borrowings, and decreased the commitment fee. No other provisions of the agreement were affected by the amendment. The financing costs associated with the credit facility were added to debt issue costs and are being amortized over the term of the new credit agreement.

Borrowings of \$15.9 million were outstanding as of September 1, 2007. The credit facility requires the Company to maintain a minimum level of net worth as defined in the credit facility based on certain quarterly financial calculations. The minimum required net worth computed in accordance with the credit agreement at September 1, 2007 was \$210.0 million, whereas the Company's net worth as defined in the credit facility was \$264.5 million. The credit facility also requires that the Company maintain a debt-to-cash flow ratio of no more than 2.75. This ratio is computed daily, with cash flow computed on a rolling 12-month basis. The Company's ratio was 0.29 at September 1, 2007. If the Company is not in compliance with either of these covenants, the lender may terminate the commitment and/or declare any loan then outstanding to be immediately due and payable. At September 1, 2007, the Company was in compliance with all of the financial covenants of the credit facility.

Long-term debt also includes \$8.4 million of industrial development bonds that mature in fiscal years 2021 through 2023.

Interest payments were \$1.5 million and \$1.8 million for the six months of fiscal 2008 and 2007, respectively. As interest payments relate to funds borrowed to purchase major buildings, information systems and equipment installations, the Company capitalizes the payments and depreciates them over the lives of the related assets; capitalized interest for the six months ended September 1, 2007 and September 2, 2006 was \$0.2 million and \$0.3 million, respectively.

9. Employee Benefit Plans

Components of net periodic benefit cost for the Company's Officer's Supplemental Executive Retirement Plan (SERP) for the three and six-month periods of fiscal 2008 and 2007 are as follows:

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| <i>(In thousands)</i> | Three months ended Sept. 1, | | Six months ended Sept. 1, | |
|---|--------------------------------|------------------|------------------------------|------------------|
| | 2007 | Sept. 2, 2006 | 2007 | Sept. 2, 2006 |
| Service cost | \$ 13 | \$ 53 | \$ 26 | \$ 106 |
| Interest cost | 104 | 85 | 208 | 170 |
| Amortization of prior-year service cost | 59 | 59 | 118 | 118 |
| Amortization of unrecognized net loss | 18 | 3 | 36 | 6 |
| Net periodic benefit cost | \$ 194 | \$ 200 | \$ 388 | \$ 400 |

Table of Contents**10. Income Taxes**

The Company adopted FIN 48 on March 4, 2007, the beginning of the Company's fiscal year 2008. The adoption of FIN 48 increased total assets by \$2.8 million, total liabilities by \$2.0 million and total shareholders' equity by \$0.8 million. The adoption of FIN 48 had no impact on the consolidated results of operations.

The total liability for unrecognized tax benefits as of March 4, 2007, the date of adoption, was \$10.4 million, of which \$2.6 million, if recognized, would decrease the continuing operations effective tax rate. The total liability for unrecognized tax benefits at the date of adoption includes \$4.9 million related to discontinued operations which, if recognized, would decrease the effective tax rate for discontinued operations. The remainder of the unrecognized tax benefits, if recognized, would decrease deferred income taxes.

Penalties and interest related to unrecognized tax benefits are recorded in income tax expense which is consistent with past practices. As of March 4, 2007, approximately \$2.7 million for the possible payment of penalties and interest, including \$1.8 million related to discontinued operations, was recorded and included in the total liability for unrecognized tax benefits.

The Company files income tax returns in the U.S. federal jurisdiction and various U.S. state jurisdictions. With few exceptions, the Company is no longer subject to U.S. federal or state and local income tax examinations by tax authorities for years prior to fiscal 2003. The Internal Revenue Service (IRS) has audited the Company through fiscal 2002.

During the first six months of fiscal 2008, the total liability for unrecognized tax benefits did not materially increase or decrease. The total liability for unrecognized tax benefits is not expected to change materially during the next 12 months.

11. Discontinued Operations

During fiscal 2007, the Company announced its intention to discontinue the manufacturing of automotive replacement glass (ARG) products and also announced its decision to sell the remaining portion of the Auto Glass segment that manufactures and sells OEM and aftermarket replacement windshields for the recreational vehicle and bus markets. The Company restated its consolidated financial statements to show the results of the Auto Glass segment in discontinued operations. The Company signed an asset purchase agreement in the first quarter of fiscal 2008 and expects to complete the sale of certain assets related to the business during the third quarter of fiscal 2008. The Company has received proceeds of \$5.0 million in advance of completing the sale and has recorded the proceeds as current liabilities of discontinued operations. The Auto Glass segment's manufacturing facility was not part of the purchase agreement; it is being converted to support the Architectural segment's glass fabrication business.

In several transactions in fiscal years 1998 through 2000, the Company completed the sale of its large-scale domestic curtainwall business, the sale of the Company's detention/security business and its exit from international curtainwall operations. The remaining estimated cash expenditures related to these discontinued operations are recorded as liabilities of discontinued operations, and a majority of the remaining cash expenditures related to discontinued operations is expected to be paid within the next three years. The majority of these liabilities relate to the international curtainwall operations, including bonds outstanding, of which the precise degree of liability related to these matters will not be known until they are settled within the U.K. courts. The reserve for discontinued operations also covers other liability issues, consisting of warranty issues relating to these and other international construction projects.

During the first quarter of fiscal 2008, these reserves were reduced by \$3.5 million, primarily due to resolution of an outstanding legal matter related to a significant French curtainwall project, and were reported as income from discontinued operations. The remaining amount in results from discontinued operations in the year-to-date period reflects the operating loss of the Auto Glass segment that is in the process of being sold.

| <i>(In thousands)</i> | Three Months Ended | | Six Months Ended | |
|--|---------------------------|--------------------------|--------------------------|--------------------------|
| | Sept. 1, 2007 | Sept. 2, 2006 | Sept. 1, 2007 | Sept. 2, 2006 |
| Condensed Statement of Operations from Discontinued Businesses | | | | |
| Net sales | \$ 3,602 | \$ 7,021 | \$ 8,574 | \$ 15,084 |
| (Loss) earnings before income taxes (prior to gain (loss) on disposal) | (488) | 20 | 2,606 | (173) |
| Income tax (benefit) expense | (175) | 8 | 948 | (66) |

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| | | | | |
|--|----------|-------|----------|----------|
| (Loss) earnings from operations, net of income taxes | (313) | 12 | 1,658 | (107) |
| Gain (loss) on disposal, net of income taxes | | | | |
| Net (loss) earnings | \$ (313) | \$ 12 | \$ 1,658 | \$ (107) |

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| <i>(In thousands)</i> | Sept. 1, 2007 | March 3, 2007 |
|--|------------------|------------------|
| Summary Balance Sheets of Discontinued Businesses | | |
| Receivables, net of allowance for doubtful accounts | \$ 1,187 | \$ 3,790 |
| Other current assets | 1,196 | 1,942 |
| Property, plant and equipment, net | 1,724 | 1,978 |
| Other non-current assets | | 96 |
| Accounts payable and accrued liabilities | 8,147 | 3,310 |
| Long-term liabilities | 4,524 | 8,356 |

12. Commitments and Contingent Liabilities

Operating lease commitments. As of September 1, 2007, the Company was obligated under noncancelable operating leases for buildings and equipment. Certain leases provide for increased rentals based upon increases in real estate taxes or operating costs. Future minimum rental payments under noncancelable operating leases are:

| <i>(In thousands)</i> | Remainder of 2008 | Fiscal 2009 | Fiscal 2010 | Fiscal 2011 | Fiscal 2012 | Thereafter | Total |
|------------------------|----------------------|----------------|----------------|----------------|----------------|------------|-----------|
| Total minimum payments | \$ 4,484 | \$ 6,599 | \$ 5,468 | \$ 4,308 | \$ 3,037 | \$ 6,728 | \$ 30,624 |

Bond commitments. In the ordinary course of business, predominantly in the Company's installation business, the Company is required to commit to performance related bonds that require payments to its customers for certain non-performance. The outstanding face value of the performance related bonds fluctuates with the value of projects that are in process and in backlog. At September 1, 2007, these bonds totaled \$371.0 million. With respect to the current portfolio of businesses, the Company has never been required to pay on these performance-based bonds.

Guarantees and warranties. The Company accrues for known warranty exposures and claim costs as a percentage of sales based on historical trends. Actual warranty and claim costs are deducted from the accrual when incurred. The Company's warranty and claim accruals are detailed below:

| <i>(In thousands)</i> | Six months ended Sept. 1, 2007 | Sept. 2, 2006 |
|--------------------------------|--------------------------------------|------------------|
| Balance at beginning of period | \$ 4,324 | \$ 3,912 |
| Additional accruals | 2,079 | 1,330 |
| Claims paid | (2,354) | (2,520) |
| Balance at end of period | \$ 4,049 | \$ 2,722 |

Letters of credit. At September 1, 2007, the Company had ongoing letters of credit related to construction contracts and certain industrial development bonds. The total value of letters of credit under which the Company was obligated as of September 1, 2007 was approximately \$10.7 million. The Company's total availability under its \$100.0 million credit facility is reduced by borrowings under the facility and also by letters of credit issued under the facility. As of September 1, 2007, \$9.1 million of letters of credit had been issued under the facility.

Purchase obligations. The Company has purchase obligations for raw material commitments, capital expenditures and a long-term freight commitment. As of September 1, 2007, these obligations totaled \$10.1 million.

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Non-compete agreements. The Company has entered into a number of non-compete and consulting agreements associated with current and former employees. As of September 1, 2007, future payments of \$1.2 million were committed under such agreements.

Litigation. The Company is a party to various legal proceedings incidental to its normal operating activities. In particular, like others in the construction supply industry, the Company's construction supply businesses are routinely involved in various disputes and claims arising out of construction projects, sometimes involving significant monetary damages or product replacement. The Company is subject to litigation arising out of employment practices, workers compensation, general liability, architect's and engineers' errors and omissions and automobile claims. Although it is very difficult to accurately predict the outcome of such proceedings, facts currently available indicate that no such claims will result in losses that would have a material adverse effect on the financial condition of the Company.

Table of Contents**13. Comprehensive Earnings**

| <i>(In thousands)</i> | Three months ended | | Six months ended | |
|---|--------------------|----------|------------------|-----------|
| | Sept. 1, | Sept. 2, | Sept. 1, | Sept. 2, |
| | 2007 | 2006 | 2007 | 2006 |
| Net earnings | \$ 11,474 | \$ 7,333 | \$ 23,170 | \$ 12,075 |
| Unrealized (loss) gain on derivatives, net of \$(16), \$(6), \$(-) and \$23 tax (benefit) expense, respectively | (29) | (11) | (1) | 41 |
| Unrealized gain (loss) on marketable securities, net of \$22, \$54, \$(34) and \$47 tax expense (benefit), respectively | 42 | 99 | (63) | 86 |
| Comprehensive earnings | \$ 11,487 | \$ 7,421 | \$ 23,106 | \$ 12,202 |

14. Segment Information

The following table presents sales and operating income data for our two segments, and consolidated, for the three and six months ended September 1, 2007, when compared to the corresponding periods a year ago.

| <i>(In thousands)</i> | Three months ended | | Six months ended | |
|--------------------------------|--------------------|------------|------------------|------------|
| | Sept. 1, | Sept. 2, | Sept. 1, | Sept. 2, |
| | 2007 | 2006 | 2007 | 2006 |
| | (13 weeks) | (13 weeks) | (26 weeks) | (27 weeks) |
| Net Sales | | | | |
| Architectural | \$ 198,084 | \$ 163,242 | \$ 386,311 | \$ 328,505 |
| Large-Scale Optical | 19,594 | 18,513 | 41,249 | 40,278 |
| Intersegment eliminations | (5) | | (2) | (23) |
| Net sales | \$ 217,673 | \$ 181,755 | \$ 427,558 | \$ 368,760 |
| Operating Income (Loss) | | | | |
| Architectural | \$ 14,392 | \$ 9,193 | \$ 25,977 | \$ 14,760 |
| Large-Scale Optical | 3,605 | 1,892 | 7,532 | 5,025 |
| Corporate and Other | (732) | (653) | (1,278) | (1,207) |
| Operating income | \$ 17,265 | \$ 10,432 | \$ 32,231 | \$ 18,578 |

Due to the varying combinations of individual window systems and curtainwall, the Company has determined that it is impractical to report product and service revenues generated by the Architectural segment by class of product, beyond the segment revenues currently reported.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
Forward-Looking Statements

This discussion contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements reflect our current views with respect to future events and financial performance. The words believe, expect, anticipate, intend,

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estimate, forecast, project, should and similar expressions are intended to identify forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. All forecasts and projections in this document are forward-looking statements, and are based on management's current expectations or beliefs of the Company's near-term results, based on current information available pertaining to the Company, including the risk factors noted under Item 1A of the Company's Annual Report on Form 10-K for the fiscal year ended March 3, 2007. From time to time, we may also provide oral and written forward-looking statements in other materials we release to the public such as press releases, presentations to securities analysts or investors, or other communications by the Company. Any or all of our forward-looking statements in this report and in any public statements we make could be materially different from actual results.

Accordingly, we wish to caution investors that any forward-looking statements made by or on behalf of the Company are subject to uncertainties and other factors that could cause actual results to differ materially from such statements. These uncertainties and other risk factors include, but are not limited to, the risks and uncertainties set forth under Item 1A of the Company's Annual Report on Form 10-K for the fiscal year ended March 3, 2007.

We wish to caution investors that other factors might in the future prove to be important in affecting the Company's results of operations. New factors emerge from time to time; it is not possible for management to predict all such factors, nor can it assess the impact of each such factor on the business or the extent to which any factor, or a

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combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. We undertake no obligation to update publicly or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Overview

We are a leader in certain technologies involving the design and development of value-added glass products, services and systems. The Company is comprised of two segments: Architectural Products and Services (Architectural) and Large-Scale Optical (LSO). Our Architectural segment companies design, engineer, fabricate, install, maintain and renovate the walls of glass and windows primarily comprising the outside skin of commercial and institutional buildings. Businesses in this segment are: Viracon, a leading fabricator of coated, high-performance architectural glass for global markets; Harmon, Inc., one of the largest U.S. full-service building glass installation, maintenance and renovation companies; Wausau Window and Wall Systems, a manufacturer of custom aluminum window systems and curtainwall; and Linetec, a paint and anodizing finisher of architectural aluminum and PVC shutters. Our LSO segment consists of Tru Vue, a value-added glass and acrylic manufacturer for the custom picture framing market, and a producer of optical thin film coatings for consumer electronics displays.

The following selected financial data should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended March 3, 2007 and the consolidated financial statements, including the notes to consolidated financial statements, included therein.

Sales and Earnings

The relationship between various components of operations, stated as a percent of net sales, is illustrated below for the three and six-month periods of the current and past fiscal years.

| | Three months ended | | Six months ended | |
|---|--------------------|-------------------|-------------------|-------------------|
| | Sept. 1, | Sept. 2, | Sept. 1, | Sept. 2, |
| | 2007 | 2006 | 2007 | 2006 |
| <i>(Percent of net sales)</i> | <i>(13 weeks)</i> | <i>(13 weeks)</i> | <i>(26 weeks)</i> | <i>(27 weeks)</i> |
| Net sales | 100.0% | 100.0% | 100.0% | 100.0% |
| Cost of sales | 78.5 | 80.9 | 79.0 | 81.7 |
| Gross profit | 21.5 | 19.1 | 21.0 | 18.3 |
| Selling, general and administrative expenses | 13.6 | 13.4 | 13.5 | 13.3 |
| Operating income | 7.9 | 5.7 | 7.5 | 5.0 |
| Interest income | 0.1 | 0.2 | 0.1 | 0.2 |
| Interest expense | 0.3 | 0.4 | 0.3 | 0.4 |
| Other income (expense), net | | | | |
| Equity in earnings of affiliated companies | 0.7 | 0.8 | 0.4 | 0.3 |
| Earnings from continuing operations before income taxes | 8.4 | 6.3 | 7.7 | 5.1 |
| Income tax expense | 3.0 | 2.3 | 2.7 | 1.8 |
| Earnings from continuing operations | 5.4 | 4.0 | 5.0 | 3.3 |
| (Loss) earnings from discontinued operations, net of income taxes | (0.1) | | 0.4 | |
| Net earnings | 5.3% | 4.0% | 5.4% | 3.3% |
| Effective tax rate for continuing operations | 35.5% | 35.9% | 34.8% | 35.3% |

Highlights of Second Quarter and First Six Months of Fiscal 2008, Compared to Second Quarter and First Six Months of Fiscal 2007

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Consolidated net sales increased 19.8 percent, or \$35.9 million, for the second quarter ended September 1, 2007 compared to the prior-year period, primarily due to increased Architectural segment volume across all businesses in the segment, improved pricing within our architectural glass business and increased job flow in our installation business. Additionally, the Architectural segment saw fewer project delays than historically in the quarter due to the strong commercial construction market. The LSO segment also contributed to the growth with increased sales of our best value-added picture framing glass products.

Consolidated net sales increased 15.9 percent, or \$58.8 million, during the six months ended September 1, 2007 compared to the prior-year period primarily for the reasons mentioned above. The extra week in the prior-year period had a 3.8 percent impact on the year-over-year comparison.

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Gross profit as a percent of sales for the quarter ended September 1, 2007, as compared to the prior-year period, increased to 21.5 percent from 19.1 percent due to increased pricing and a better mix of higher margin projects within our Architectural segment businesses. The LSO segment also benefited from a higher mix of our best value-added picture framing glass products. The second quarter and year-to-date gross margins also benefited from improved operational performance and higher capacity utilization. Last year included net settlement proceeds from a class action lawsuit settlement with a flat glass manufacturer, which had a positive impact of 1.0 percentage point on prior-year margins.

Gross profit as a percent of sales for the six months ended September 1, 2007, as compared to the prior-year period, increased to 21.0 percent from 18.3 percent, primarily as a result of increased pricing, a mix of projects with higher margins and higher capacity utilization in the Architectural segment businesses, as well as improved mix in the LSO segment. The startup of our new architectural glass facility in St. George, Utah during the first quarter of the current year offset these improvements by 0.5 percentage points. In addition, the prior-year margin included unusual health insurance costs that did not repeat in the current year, offset by the net settlement proceeds from the class action lawsuit referenced above.

Selling, general and administrative (SG&A) expenses for the second quarter increased as a percent of sales to 13.6 percent from 13.4 percent in the prior-year quarter. For the six-month period ended September 1, 2007, SG&A expenses as a percent of sales increased to 13.5 percent from 13.3 percent in the prior-year period. The increase in SG&A expenses for both the three and six-month periods relates primarily to the impact of higher salaries and wages and increased incentive compensation expense due to improved financial performance. SG&A is also up due to expenditures to update our computer systems and information technology infrastructure. Additionally, the prior-year six-month period included a net gain on asset dispositions of \$0.4 million in the Architectural segment.

Equity in affiliated companies, which includes our 34 percent interest in PPG Auto Glass, LLC, an automotive replacement glass distribution business, reported income of \$1.5 million in the second quarter of both fiscal 2008 and 2007. Higher pricing in fiscal 2008 within the automotive replacement glass market was offset by a mix of lower value product compared to fiscal 2007. For the six months ended September 1, 2007, income of \$1.5 million was up slightly over \$1.3 million in the prior-year period. The increase for the six-month period was due to the higher pricing in the automotive replacement glass market over the prior year.

Segment Analysis

The following table presents sales and operating income data for our two segments and on a consolidated basis for the three and six-month periods ended September 1, 2007, when compared to the corresponding periods a year ago.

| | Three months ended | | | Six months ended | | |
|--------------------------------|--------------------|-------------------|--------------|-------------------|-------------------|--------------|
| | Sept. 1, | | % | Sept. 1, | | % |
| | 2007 | Sept. 2, 2006 | | 2007 | Sept. 2, 2006 | |
| (In thousands) | (13 weeks) | (13 weeks) | Change | (26 weeks) | (27 weeks) | Change |
| Net Sales | | | | | | |
| Architectural | \$ 198,084 | \$ 163,242 | 21.3% | \$ 386,311 | \$ 328,505 | 17.6% |
| Large-Scale Optical | 19,594 | 18,513 | 5.8 | 41,249 | 40,278 | 2.4 |
| Intersegment eliminations | (5) | | NM | (2) | (23) | NM |
| Net sales | \$ 217,673 | \$ 181,755 | 19.8% | \$ 427,558 | \$ 368,760 | 15.9% |
| Operating Income (Loss) | | | | | | |
| Architectural | \$ 14,392 | \$ 9,193 | 56.6% | \$ 25,977 | \$ 14,760 | 76.0% |
| Large-Scale Optical | 3,605 | 1,892 | 90.5 | 7,532 | 5,025 | 49.9 |
| Corporate and other | (732) | (653) | NM | (1,278) | (1,207) | NM |

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| | | | | | | |
|------------------|-----------|-----------|-------|-----------|-----------|-------|
| Operating income | \$ 17,265 | \$ 10,432 | 65.5% | \$ 32,231 | \$ 18,578 | 73.5% |
|------------------|-----------|-----------|-------|-----------|-----------|-------|

NM = Not Meaningful

Due to the varying combinations of individual window systems and curtainwall, the Company has determined that it is impractical to report product and service revenues generated by the Architectural segment by class of product, beyond the segment revenues currently reported.

Architectural Products and Services (Architectural)

Second quarter net sales of \$198.1 million increased 21.3 percent in comparison with the prior-year period as a result of increased Architectural glass volume and pricing as well as job cost flow in our installation business. Additionally, with the strong commercial construction markets, there was a lower level of project delays during the quarter. For the six months, revenues of \$386.3 million increased 17.6 percent over the prior-year period for the reasons previously stated. The six-month period of the prior year was positively impacted by the result of the extra week in that period.

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Operating income for the second quarter of \$14.4 million increased 56.6 percent over \$9.2 million in the prior-year period. The increase reflects higher sales volume, improved pricing, manufacturing operations improvements and high capacity utilization. The prior-year period included \$1.1 million of net proceeds from the class action lawsuit settlement. For the six-month period ended September 1, 2007, operating income was \$26.0 million, which was a 76.0 percent increase over the prior year of \$14.8 million for the reasons noted above. Operating margins for the second quarter of fiscal 2008 and 2007 were 7.3 percent and 5.6 percent, respectively and 6.7 percent and 4.5 percent for the six-month periods, respectively. The margin improvement for the current year was reduced 0.6 percentage points by the startup of the new architectural glass facility in St. George, Utah.

Architectural backlog, at September 1, 2007, increased to \$405.4 million from \$391.0 million in the prior-year period and was down from \$423.8 million at fiscal 2007 year-end. We expect approximately \$260 million of this backlog to flow during the remainder of fiscal 2008. Bidding activity was strong throughout the segment during the second quarter.

Large-Scale Optical Technologies (LSO)

Second quarter revenues were \$19.6 million, up 5.8 percent over the prior-year period due to increased volume of our best value-added picture framing glass. This increase was somewhat offset by lower sales of our lower value-added products and consumer electronics products. For the six months ended September 1, 2007, LSO revenues were \$41.2 million, up 2.4 percent in comparison with the prior-year period due to the strong growth of our best value-added picture framing products in the current-year. This increase was partially offset by strong prior-year picture framing volume, primarily in the first quarter. Additionally, the prior year was positively impacted by strong consumer electronics sales and the result of the extra week in the prior-year period.

Operating income for the second quarter of \$3.6 million was up over the \$1.9 million reported in the prior-year period, which included flat glass settlement net proceeds of \$0.4 million. For the six months ended September 1, 2007, operating income was \$7.5 million compared to \$5.0 million. Operating margins for the second quarter of fiscal 2008 and 2007 were 18.4 percent and 10.2 percent, respectively, and 18.3 percent and 12.5 percent for the six-month periods, respectively. The increase in operating margins was due to the higher mix of our best value-added picture framing glass in the current year.

Subsequent to quarter-end, we completed the sale of our pre-framed art product line. This product line's annual revenues were approximately \$8.0 million in fiscal 2007 and were \$3.0 million in fiscal 2008. There was not a material impact on net earnings associated with the sale in fiscal 2008.

Consolidated Backlog

At September 1, 2007, the Company's consolidated backlog was \$408.0 million, up 3.2 percent over the prior-year period and down 5.1 percent from the \$429.7 million reported at March 3, 2007.

The backlog of the Architectural segment represented 99.4 percent of the Company's consolidated backlog.

We view backlog as an important statistic in evaluating the level of sales activity and short-term sales trends in our business. We do not believe that sequential growth in backlog is necessary to grow revenues. Additionally, as backlog is only one indicator, and is not an effective indicator of the ultimate profitability of the Company's sales, the Company does not believe that backlog should be used as the sole indicator of future earnings of the Company.

Discontinued Operations

During fiscal 2007, we announced our intention to discontinue the manufacturing of automotive replacement glass (ARG) products and also announced the decision to sell the remaining portion of the Auto Glass segment that manufactures and sells OEM and aftermarket replacement windshields for the recreational vehicle and bus markets. We restated the consolidated financial statements to show the results of the Auto Glass segment in discontinued operations. We signed an asset purchase agreement in the first quarter of fiscal 2008 and expect to complete the sale of

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certain assets related to the business during the third quarter of fiscal 2008. We have received proceeds of \$5.0 million in advance of completing the sale and have recorded the proceeds as current liabilities of discontinued operations. The Auto Glass segment's manufacturing facility was not part of the purchase agreement; it will be converted to support the Architectural segment's glass fabrication business.

In several transactions in fiscal years 1998 through 2000, we completed the sale of our large-scale domestic curtainwall business, the sale of the detention/security business and the exit from international curtainwall operations. The remaining estimated cash expenditures related to these discontinued operations are recorded as liabilities of discontinued operations and a majority of the remaining cash expenditures related to discontinued operations is expected to be paid within the next three years. The majority of these liabilities relate to the international curtainwall operations, including bonds outstanding, of which the precise degree of liability related to these matters will not be known until they are settled within the U.K courts. The reserve for discontinued operations also covers other liability issues, consisting of warranty issues relating to these and other international construction projects.

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During the first quarter of fiscal 2008, these reserves were reduced by \$3.5 million, primarily due to resolution of an outstanding legal matter related to a significant French curtainwall project, and were reported as income from discontinued operations. The remaining amount in results from discontinued operations in the current year reflects the operating loss of the Auto Glass segment that is in the process of being sold.

Liquidity and Capital Resources

| <i>(Cash effect, in thousands)</i> | Six months ended | |
|--|------------------|------------------|
| | Sept. 1, 2007 | Sept. 2, 2006 |
| Net cash provided by continuing operating activities | \$ 34,517 | \$ 422 |
| Capital expenditures | (26,030) | (15,441) |
| Net (decrease) increase in borrowings | (11,100) | 11,300 |
| Dividends paid | (3,908) | (5,474) |

Operating Activities. Cash provided by operating activities of continuing operations was \$34.5 million for the first six months of fiscal 2008, compared to \$0.4 million in the prior-year period. The current period source of cash was primarily driven by increased net earnings and effective working capital management. The prior year was impacted by higher levels of working capital, primarily increased accounts receivable. We continue to focus on lowering our working capital requirements. As such, our focus is to reduce our non-cash working capital as a percent of sales. Non-cash working capital (current assets, excluding cash, less current liabilities) was \$69.5 million at September 1, 2007, or 8.3 percent of last-twelve-month sales. This compares to \$70.4 million, or 9.0 percent of fiscal 2007 sales, at fiscal 2007 year-end.

Investing Activities. Through the first six months of fiscal 2008, investing activities used cash of \$27.9 million, compared to \$9.1 million in the same period last year. New capital investment through the first six months of fiscal 2008 totaled \$26.0 million, including completion of our new architectural glass fabrication plant in St. George, Utah and other investments in architectural glass fabrication capacity expansions. This compared to \$15.4 million in the prior-year period.

In fiscal 2008, we expect to incur capital expenditures for capacity expansions and productivity improvements in each of the Architectural and LSO segments, expenditures to upgrade existing information systems, as well as costs necessary to maintain existing facilities and safety. Fiscal 2008 capital expenditures are expected to be approximately \$60 million.

We continue to review our portfolio of businesses and their assets in comparison to our internal strategic and performance objectives. As part of this review, we may acquire other businesses, further invest in, fully divest and/or sell parts of our current businesses. PPG Industries (PPG) announced that it has signed an agreement to divest its automotive replacement glass businesses, which includes its 64 percent share of the PPG Auto Glass joint venture. In the event PPG completes the sale, we would have the right to sell our minority interest in the PPG Auto Glass joint venture, which is reported in equity in affiliates. If we exercise this right, the agreement governing the joint venture dictates the sale price for our portion of the joint venture, computed as a factor of the joint venture's net book value or other financial performance metrics, and, based on current estimates, may result in a non-cash loss on the sale.

Cash flows provided by investing activities from discontinued operations were largely related to cash received as an advance under the asset purchase agreement signed during the first quarter for the sale of our Auto Glass manufacturing business.

Financing Activities. Total outstanding borrowings decreased to \$24.3 million at September 1, 2007 from \$35.4 million outstanding at March 3, 2007, due to strong earnings and working capital management. The majority of our long-term debt, \$15.9 million, consisted of bank borrowings under our \$100.0 million syndicated revolving credit facility. Our debt-to-total-capital ratio was 8.4 percent at September 1, 2007, down from 13.1 percent at March 3, 2007.

We have paid \$3.9 million in dividends during the current year, compared to \$5.5 million in the prior-year six-month period. This was due to the timing of quarterly dividend payments; two payments were made in the current year while three were paid in the prior-year period.

During fiscal 2004, the Board of Directors authorized a share repurchase program of 1,500,000 shares of common stock in the open market at prevailing market prices. No share repurchases were made under this plan during fiscal

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2007 or the first six months of fiscal 2008. We have purchased a total of 535,324 shares at a total cost of \$7.2 million since the inception of this program. We have remaining authority to repurchase 964,676 shares under this program, although we do not expect to repurchase any shares during the remainder of fiscal 2008.

Other Financing Activities. The following summarizes significant contractual obligations that impact our liquidity:

| <i>(In thousands)</i> | Future Cash Payments Due by Fiscal Period | | | | | | Total |
|----------------------------------|---|-----------|----------|----------|-----------|------------|-----------|
| | Remainder of 2008 | 2009 | 2010 | 2011 | 2012 | Thereafter | |
| Borrowings under credit facility | \$ | \$ | \$ | \$ | \$ 15,900 | \$ | \$ 15,900 |
| Industrial revenue bonds | | | | | | 8,400 | 8,400 |
| Operating leases (undiscounted) | 4,484 | 6,599 | 5,468 | 4,308 | 3,037 | 6,728 | 30,624 |
| Purchase obligations | 7,423 | 2,712 | | | | | 10,135 |
| Interest on fixed-rate debt | 264 | 326 | 12 | | | | 602 |
| Uncertain tax positions | 387 | | | | | | 387 |
| Other obligations | 428 | 425 | 303 | | | | 1,156 |
| Total cash obligations | \$ 12,986 | \$ 10,062 | \$ 5,783 | \$ 4,308 | \$ 18,937 | \$ 15,128 | \$ 67,204 |

We maintain a \$100.0 million revolving credit facility. On November 14, 2006, we entered into Amendment No. 1 to the Credit Agreement. The amendment extended the expiration date of the agreement from May 2010 to November 2011, effectively decreased the interest rate paid on borrowings and decreased the commitment fee. No other provisions of the agreement were affected by the amendment. The financing costs associated with the credit facility were added to debt issue costs and are being amortized over the term of the new credit agreement.

Borrowings of \$15.9 million were outstanding as of September 1, 2007. The credit facility requires that we maintain a minimum level of net worth as defined in the credit facility based on certain quarterly financial calculations. The minimum required net worth computed in accordance with the credit agreement at September 1, 2007 was \$210.0 million, whereas our net worth as defined in the credit facility was \$264.5 million. The credit facility also requires that we maintain a debt-to-cash flow ratio of no more than 2.75. This ratio is computed daily, with cash flow computed on a rolling 12-month basis. Our ratio was 0.29 at September 1, 2007. If we are not in compliance with either of these covenants, the lender may terminate the commitment and/or declare any loan then outstanding to be immediately due and payable. At September 1, 2007, we were in compliance with all of the financial covenants of the credit facility.

Long-term debt also includes \$8.4 million of industrial development bonds that mature in fiscal years 2021 through 2023.

From time to time, we acquire the use of certain assets, such as warehouses, automobiles, forklifts, vehicles, office equipment, hardware, software and some manufacturing equipment through operating leases. Many of these operating leases have termination penalties. However, because the assets are used in the conduct of our business operations, it is unlikely that any significant portion of these operating leases would be terminated prior to the normal expiration of their lease terms. Therefore, we consider the risk related to termination penalties to be minimal.

We have purchase obligations for raw material commitments, capital expenditures and a long-term freight commitment. As of September 1, 2007, these obligations totaled \$10.1 million.

Upon adoption of FIN 48, we had \$10.1 million of long-term unrecognized tax benefits. We are not able to reasonably estimate in which future periods these amounts will ultimately be settled.

The other obligations in the table above relate to non-compete and consulting agreements with current and former employees.

| <i>(In thousands)</i> | Amount of Commitment Expiration Per Period | | | | | | Total |
|---------------------------|--|----------|------|------|------|------------|-----------|
| | Remainder of 2008 | 2009 | 2010 | 2011 | 2012 | Thereafter | |
| Standby letters of credit | \$ 463 | \$ 1,591 | \$ | \$ | \$ | \$ 8,653 | \$ 10,707 |

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In addition to the above standby letters of credit, which are predominantly issued for performance related bonds in our discontinued European curtainwall business, we are required, in the ordinary course of business, to commit to performance related bonds that require payments to our customers for certain non-performance. The outstanding face

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value of the performance related bonds fluctuates with the value of projects that are in process and in our backlog. At September 1, 2007, these bonds totaled \$371.0 million. With respect to our current portfolio of businesses, we have never been required to pay on these performance-based bonds.

We maintain two interest rate swaps that effectively convert \$12.0 million of variable rate borrowings into fixed rate obligations. The notional value of the swaps varies declines from the current value of \$12.0 million to \$3.0 million through expiration on March 29, 2009. We receive payments at variable rates while making payments at fixed rates of 5.01 and 4.88 percent.

We experienced a material increase in our premiums and risk retention for our product liability coverages in fiscal 2003, and although we have been able to continue these coverages through fiscal 2008, the premiums and retention have remained high. A material construction project rework event would have a material adverse effect on our operating results.

For fiscal 2008, we believe that current cash on hand, cash generated from operating activities and available capacity under our committed revolving credit facility should be adequate to fund our working capital requirements, planned capital expenditures and expected dividend payments.

Outlook

The following statements are based on current expectations for full-year fiscal 2008 results. These statements are forward-looking, and actual results may differ materially.

Overall revenues for the year are expected to increase 11 to 13 percent compared to fiscal 2007.

- i Architectural segment revenues are expected to increase 13 to 15 percent during the year due to the strong commercial construction market.
- i LSO segment revenues are expected to be approximately flat.

Annual gross margins are expected to be approximately 20.5 percent, approximately 1 percentage point higher than in fiscal 2007, due to increased pricing, operational improvements and cost reductions. These factors are expected to more than offset increases in wages, health care, energy, materials and freight, as well as costs related to the startup of the new architectural glass facility and reallocating coating equipment between the architectural glass and picture framing businesses.

SG&A expenses as a percent of annual sales are projected to be approximately 13.0 percent.

Expected annual operating margins by segment are: Architectural, approximately 6.7 to 7.1 percent, including the negative full-year impact of approximately 0.3 percentage point for the one-time startup costs for the new architectural glass facility expensed in the first quarter; and LSO, approximately 16 percent.

Equity in affiliates, which reflects our portion of the results of the PPG Auto Glass joint venture, is expected to report earnings of approximately \$2.0 million. This excludes the impact of any potential transaction related to the joint venture; PPG Industries has announced it has signed an agreement to divest its automotive replacement glass businesses, including its interest in the joint venture.

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Full-year capital expenditures are projected to be approximately \$60 million, including capital for capacity expansions and productivity improvements in the Architectural and LSO segments.

Depreciation and amortization are estimated at approximately \$23 million for the year.

Debt is expected to be \$25 to \$35 million at fiscal year-end.

The effective tax rate for the full year is anticipated to be slightly higher than 34.5 percent. This does not include an initiative underway to analyze prior-year research and development credits; in the period this analysis is completed, we may be in a position to adjust our tax rate.

Earnings per share from continuing operations are expected to range from \$1.43 to \$1.53 for the full year.

Related Party Transactions

No material changes have occurred in the disclosure with respect to our related party transactions set forth in our Annual Report on Form 10-K for the fiscal year ended March 3, 2007.

Critical Accounting Policies

No material changes have occurred in the disclosure with respect to our critical accounting policies set forth in our Annual Report on Form 10-K for the fiscal year ended March 3, 2007.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

No material changes have occurred in the disclosure of quantitative and qualitative market risk set forth in our Annual Report on Form 10-K for the fiscal year ended March 3, 2007.

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- a) Evaluation of Disclosure Controls and Procedures. As of the end of the period covered by this report (the Evaluation Date), we carried out an evaluation, under the supervision and with the participation of management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) of the Securities Exchange Act of 1934, as amended (the Exchange Act)). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of the Evaluation Date, our disclosure controls and procedures were effective to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in applicable rules and forms, and (ii) accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.
- b) Changes in internal controls: There was no change in the Company's internal control over financial reporting that occurred during the fiscal quarter ended September 1, 2007, that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II. OTHER INFORMATION**Item 1. Legal Proceedings**

The Company has been a party to various legal proceedings incidental to its normal operating activities. In particular, like others in the construction supply industry, the Company's construction supply businesses are routinely involved in various disputes and claims arising out of construction projects, sometimes involving significant monetary damages or product replacement. The Company has also been subject to litigation arising out of employment practices, workers compensation, general liability, architect's and engineers' errors and omissions and automobile claims. Although it is difficult to accurately predict the outcome of such proceedings, facts currently available indicate that no such claims will result in losses that would have a material adverse effect on the financial condition of the Company.

Item 1A. Risk Factors

There were no material changes in the risk factors discussed in our Annual Report on Form 10-K for the fiscal year ended March 3, 2007.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table provides information with respect to purchases made by the Company of its own stock during the second quarter of fiscal 2008:

| Period | Total Number of Shares Purchased (a) | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (b) | Maximum Number of Shares that May Yet Be Purchased under the Plans or Programs (b) |
|-------------------------------------|--------------------------------------|------------------------------|--|--|
| June 3, 2007 through June 30, 2007 | 2,899 | \$ 26.03 | | 964,676 |
| July 1, 2007 through July 28, 2007 | 15,253 | 28.47 | | 964,676 |
| July 29, 2007 through Sept. 1, 2007 | | | | 964,676 |
| Total | 18,152 | | | 964,676 |

(a)

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The purchases in this column consist entirely of those shares surrendered to us by plan participants in order to satisfy a stock-for-stock option exercise or withholding tax obligations related to stock-based compensation. These purchases are not part of a publicly announced plan or program.

- (b) In April 2003, the Board of Directors authorized the repurchase of 1,500,000 shares of Company stock in the open market at prevailing market prices. The Company announced the authorization of the repurchase program on April 10, 2003. This repurchase program does not have an expiration date.

Table of Contents**Item 4. Submission of Matters to a Vote of Security Holders**

The Apogee Enterprises, Inc. Annual Meeting of Shareholders was held on June 27, 2007. The number of outstanding shares on the record date for the Annual Meeting was 28,790,762. Ninety percent of the outstanding shares were represented in person or by proxy at the meeting. The three candidates for election as Class III Directors listed in the proxy statement were elected to serve three-year terms, expiring at the 2010 Annual Meeting of Shareholders. The proposal to approve the Amended and Restated Apogee Enterprises, Inc. Executive Management Plan was approved. Additionally, the proposal to ratify the appointment of Deloitte & Touche LLP as the Company's independent registered public accounting firm for the Company for the 2008 fiscal year was approved. The results of these matters voted upon by the shareholders are listed below.

| | Number of Shares | | | Broker Non-vote |
|---|------------------|-----------|------------------------------------|--------------------|
| | In Favor | Against | Withheld/ Abstained/ Unvoted | |
| Election of three Class III Directors | | | | |
| Jerome L. Davis | 24,135,644 | 1,707,067 | | |
| James L. Martineau | 24,138,376 | 1,704,335 | | |
| Richard V. Reynolds | 24,147,977 | 1,694,734 | | |
| Approval of the Amended and Restated Apogee Enterprises, Inc. Executive Management Incentive Plan | 22,092,826 | 1,235,422 | 695,663 | 1,818,800 |
| Ratification of the appointment of Deloitte & Touche LLP as the Company's independent registered public accounting firm | 25,742,918 | 34,013 | 65,780 | |

Item 5. Other Information

On June 27, 2007, at the Apogee Enterprises, Inc. Annual Meeting of Shareholders, the Company's shareholders approved the Amended and Restated Apogee Enterprises, Inc. Executive Management Incentive Plan (the Plan), an incentive compensation program in which the Company's executive officers may participate at the discretion of the Compensation Committee. The Plan provides participating executive officers with annual incentive awards based on the attainment of one or more predetermined, objective performance goals related to an identifiable business unit or the Company as a whole, or any combination thereof, during a particular fiscal year. The goals may apply to the individual officers participating in the Plan, and must be based on one or more specific sets of business criteria set forth in the Plan. The Plan is effective as of March 4, 2007, the first day of the Company's 2008 fiscal year. This summary of the Plan is qualified in its entirety by reference to the full text of the Plan, a copy of which is attached as Exhibit 10.1 and incorporated herein by reference. A more detailed summary of the Plan can be found in the Company's Proxy Statement for the 2007 Annual Meeting filed with the Securities and Exchange Commission on May 18, 2007.

Item 6. Exhibits**Exhibit No.**

- 10.1 Apogee Enterprises, Inc. Amended and Restated Executive Management Incentive Plan.
- 31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934.
- 31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934.
- 32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

APOGEE ENTERPRISES, INC.

Date: October 11, 2007

By: /s/ Russell Huffer
Russell Huffer
Chairman, President and
Chief Executive Officer
(Principal Executive Officer)

Date: October 11, 2007

By: /s/ James S. Porter
James S. Porter
Chief Financial Officer
(Principal Financial and
Accounting Officer)