

KOOKMIN BANK  
Form 20-F  
June 28, 2006  
Table of Contents

As filed with the Securities and Exchange Commission on June 28, 2006

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

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**FORM 20-F**

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(Mark One)

REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934  
OR

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended December 31, 2005

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_.

OR

SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
Date of event requiring this shell company report \_\_\_\_\_.

Commission file number 001-15258

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**Kookmin Bank**

(Exact name of Registrant as specified in its charter)

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# Kookmin Bank

(Translation of Registrant's name into English)

**The Republic of Korea**

(Jurisdiction of incorporation or organization)

**9-1, 2-ga, Namdaemoon-ro, Jung-gu, Seoul 100-703, Korea**

(Address of principal executive offices)

### Securities registered or to be registered pursuant to Section 12(b) of the Act.

| Title of each class  | Name of each exchange on which registered |
|--|---|
| American Depositary Shares, each representing<br><br>one share of Common Stock | New York Stock Exchange                   |
| Common Stock, par value (Won)5,000 per share                                   | New York Stock Exchange*                  |

### Securities registered or to be registered pursuant to Section 12(g) of the Act.

None

### Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act.

None

Indicate the number of outstanding shares of each of the issuer's classes of capital or common stock as of the close of the period covered by the annual report.

**336,161,181 shares of Common Stock, par value (Won)5,000 per share**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.  Yes  No

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.  Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark which financial statement item the registrant has elected to follow.  Item 17  Item 18

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

**(APPLICABLE ONLY TO ISSUERS INVOLVED IN BANKRUPTCY PROCEEDINGS DURING THE PAST FIVE YEARS)**

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Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. " Yes " No

\*Not for trading, but only in connection with the registration of the American Depositary Shares.

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**Table of Contents****TABLE OF CONTENTS**

|   |     |
|---|-----|
| <u>PRESENTATION OF FINANCIAL AND OTHER INFORMATION</u>                  | 1   |
| <u>FORWARD-LOOKING STATEMENTS</u>                                       | 2   |
| ITEM 1. <u>IDENTITY OF DIRECTORS, SENIOR MANAGERS AND ADVISERS</u>      | 3   |
| ITEM 2. <u>OFFER STATISTICS AND EXPECTED TIMETABLE</u>                  | 3   |
| ITEM 3. <u>KEY INFORMATION</u>  | 3   |
| <u>Item 3A. Selected Financial Data</u>                                 | 3   |
| <u>Item 3B. Capitalization and Indebtedness</u>                         | 11  |
| <u>Item 3C. Reasons for the Offer and Use of Proceeds</u>               | 11  |
| <u>Item 3D. Risk Factors</u>  | 11  |
| ITEM 4. <u>INFORMATION ON THE COMPANY</u>                               | 29  |
| <u>Item 4A. History and Development of the Company</u>                  | 29  |
| <u>Item 4B. Business Overview</u>                                       | 36  |
| <u>Item 4C. Organizational Structure</u>                                | 99  |
| <u>Item 4D. Property, Plants and Equipment</u>                          | 100 |
| ITEM 4.A. <u>UNRESOLVED STAFF COMMENTS</u>                              | 101 |
| ITEM 5. <u>OPERATING AND FINANCIAL REVIEW AND PROSPECTS</u>             | 101 |
| <u>Item 5A. Operating Results</u>                                       | 101 |
| <u>Item 5B. Liquidity and Capital Resources</u>                         | 127 |
| <u>Item 5C. Research and Development, Patents and Licenses, etc.</u>    | 145 |
| <u>Item 5D. Trend Information</u>                                       | 145 |
| <u>Item 5E. Off-Balance Sheet Arrangements</u>                          | 145 |
| <u>Item 5F. Tabular Disclosure of Contractual Obligations</u>           | 145 |
| ITEM 6. <u>DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES</u>               | 145 |
| <u>Item 6A. Directors and Senior Management</u>                         | 145 |
| <u>Item 6B. Compensation</u>  | 149 |
| <u>Item 6C. Board Practices</u>   | 150 |
| <u>Item 6D. Employees</u>   | 153 |
| <u>Item 6E. Share Ownership</u>   | 155 |
| ITEM 7. <u>MAJOR STOCKHOLDERS AND RELATED PARTY TRANSACTIONS</u>        | 156 |
| <u>Item 7A. Major Stockholders</u>                                      | 156 |
| <u>Item 7B. Related Party Transactions</u>                              | 156 |
| <u>Item 7C. Interest of Experts and Counsel</u>                         | 158 |
| ITEM 8. <u>FINANCIAL INFORMATION</u>                                    | 158 |
| <u>Item 8A. Consolidated Statements and Other Financial Information</u> | 158 |
| <u>Item 8B. Significant Changes</u>                                     | 161 |
| ITEM 9. <u>THE OFFER AND LISTING</u>                                    | 161 |
| <u>Item 9A. Offering and Listing Details</u>                            | 161 |
| <u>Item 9B. Plan of Distribution</u>                                    | 163 |



**Table of Contents**

|          |  |     |
|----------|--|-----|
|          | <u>Item 9C. Markets</u>  | 163 |
|          | <u>Item 9D. Selling Shareholders</u>   | 170 |
|          | <u>Item 9E. Dilution</u>   | 170 |
|          | <u>Item 9F. Expenses of the Issuer</u>   | 170 |
| ITEM 10. | <u>ADDITIONAL INFORMATION</u>  | 170 |
|          | <u>Item 10A. Share Capital</u>   | 170 |
|          | <u>Item 10B. Memorandum and Articles of Association</u>                                | 170 |
|          | <u>Item 10C. Material Contracts</u>  | 176 |
|          | <u>Item 10D. Exchange Controls</u>   | 177 |
|          | <u>Item 10E. Taxation</u>  | 178 |
|          | <u>Item 10F. Dividends and Paying Agents</u>   | 182 |
|          | <u>Item 10G. Statements by Experts</u>   | 182 |
|          | <u>Item 10H. Documents on Display</u>  | 182 |
|          | <u>Item 10I. Subsidiary Information</u>  | 183 |
| ITEM 11. | <u>QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</u>                      | 183 |
| ITEM 12. | <u>DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES</u>                          | 201 |
| ITEM 13. | <u>DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES</u>                                 | 201 |
| ITEM 14. | <u>MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS</u>    | 201 |
| ITEM 15. | <u>CONTROLS AND PROCEDURES</u>   | 201 |
| ITEM 16. | <u>RESERVED</u>  | 201 |
|          | <u>Item 16A. Audit Committee Financial Expert</u>                                      | 201 |
|          | <u>Item 16B. Code of Ethics</u>  | 202 |
|          | <u>Item 16C. Principal Accountant Fees and Services</u>                                | 202 |
|          | <u>Item 16D. Exemptions from the Listing Standards for Audit Committees</u>            | 203 |
|          | <u>Item 16E. Purchase of Equity Securities by the Issuer and Affiliated Purchasers</u> | 203 |
| ITEM 17. | <u>FINANCIAL STATEMENTS</u>  | 203 |
| ITEM 18. | <u>FINANCIAL STATEMENTS</u>  | 203 |
| ITEM 19. | <u>EXHIBITS</u>  | 203 |

**Table of Contents**

**PRESENTATION OF FINANCIAL AND OTHER INFORMATION**

As of and for the years ended December 31, 2001, 2002, 2003, 2004 and 2005, we have prepared financial information in accordance with United States generally accepted accounting principles, or U.S. GAAP. Unless indicated otherwise, the financial information in this annual report as of and for the years ended December 31, 2001, 2002, 2003, 2004 and 2005 has been prepared in accordance with U.S. GAAP.

We were formed through a merger between the former Kookmin Bank and H&CB, which merged into a new corporation named Kookmin Bank effective November 1, 2001. Accordingly, financial information in this document as of and for the year ended December 31, 2001 reflects the impact of the merger. Under U.S. GAAP, the former Kookmin Bank is deemed the accounting acquiror of H&CB in the merger, and we have accounted for the acquisition using the purchase method of accounting.

In this annual report:

references to we, us or Kookmin Bank are to Kookmin Bank and, unless the context otherwise requires, its subsidiaries and, for periods of time prior to the merger with H&CB, the former Kookmin Bank;

references to Korea are to the Republic of Korea;

references to the government are to the government of the Republic of Korea;

references to Won or (Won) are to the currency of Korea; and

references to U.S. dollars, \$ or US\$ are to United States dollars.

Discrepancies between totals and the sums of the amounts contained in any table may be a result of rounding.

For your convenience, this annual report contains translations of Won amounts into U.S. dollars at the noon buying rate of the Federal Reserve Bank of New York for Won in effect on December 30, 2005, which was (Won)1,010.0 = US\$1.00.

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**Table of Contents**

**FORWARD-LOOKING STATEMENTS**

The U.S. Securities and Exchange Commission encourages companies to disclose forward-looking information so that investors can better understand a company's future prospects and make informed investment decisions. This annual report contains forward-looking statements.

Words and phrases such as aim, anticipate, assume, believe, contemplate, continue, estimate, expect, future, goal, intend, predict, positioned, project, risk, seek to, shall, should, will likely result, will pursue, plan and words and terms of similar substance in connection with any discussion of future operating or financial performance or our expectations, plans, projections or business prospects identify forward-looking statements. In particular, the statements under the headings Item 3D. Risk Factors, Item 5. Operating and Financial Review and Prospects and Item 4B. Business Overview regarding our financial condition and other future events or prospects are forward-looking statements. All forward-looking statements are management's present expectations of future events and are subject to a number of factors and uncertainties that could cause actual results to differ materially from those described in the forward-looking statements.

In addition to the risks related to our business discussed under Item 3D. Risk Factors, other factors could cause actual results to differ materially from those described in the forward-looking statements. These factors include, but are not limited to:

our ability to successfully implement our strategy;

future levels of non-performing loans;

our growth and expansion;

the adequacy of allowance for credit and investment losses;

technological changes;

interest rates;

investment income;

availability of funding and liquidity;

cash flow projections;

our exposure to market risks; and

adverse market and regulatory conditions.

By their nature, certain disclosures relating to these and other risks are only estimates and could be materially different from what actually occurs in the future. As a result, actual future gains, losses or impact on our income or results of operations could materially differ from those that have been estimated. For example, revenues could decrease, costs could increase, capital costs could increase, capital investment could be delayed and anticipated improvements in performance might not be fully realized.



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In addition, other factors that could cause actual results to differ materially from those estimated by the forward-looking statements contained in this annual report could include, but are not limited to:

general economic and political conditions in Korea or other countries that have an impact on our business activities or investments;

the monetary and interest rate policies of Korea;

inflation or deflation;

unanticipated volatility in interest rates;

**Table of Contents**

foreign exchange rates;

prices and yields of equity and debt securities;

the performance of the financial markets in Korea and globally;

changes in domestic and foreign laws, regulations and taxes;

changes in competition and the pricing environments in Korea; and

regional or general changes in asset valuations.

For further discussion of the factors that could cause actual results to differ, see the discussion under **Item 3D. Risk Factors** contained in this annual report. We caution you not to place undue reliance on the forward-looking statements, which speak only as of the date of this annual report. Except as required by law, we are not under any obligation, and expressly disclaim any obligation, to update or alter any forward-looking statements, whether as a result of new information, future events or otherwise.

All subsequent forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this annual report.

**Item 1. IDENTITY OF DIRECTORS, SENIOR MANAGERS AND ADVISERS**

**Not applicable**

**Item 2. OFFER STATISTICS AND EXPECTED TIMETABLE**

**Not applicable**

**Item 3. KEY INFORMATION**

**Item 3A. Selected Financial Data**

The selected consolidated financial and operating data set forth below as of and for the years ended December 31, 2001, 2002, 2003, 2004 and 2005 have been derived from our audited consolidated financial statements, which have been prepared in accordance with U.S. GAAP. Our consolidated financial statements as of and for the years ended December 31, 2001, 2002, 2003 and 2004 have been audited by independent registered public accounting firm Samil PricewaterhouseCoopers and our consolidated financial statements as of and for the year ended December 31, 2005 have been audited by independent registered public accounting firm Deloitte Anjin LLC.

You should read the following data together with the more detailed information contained in **Item 5. Operating and Financial Review and Prospects** and our consolidated financial statements included elsewhere in this annual report. Historical results do not necessarily predict future results.

**Table of Contents****Consolidated income statement data**

|  | Year ended December 31,                        |         |       |         |       |         |       |         |       |         |   |
|--|--|---------|-------|---------|-------|---------|-------|---------|-------|---------|---|
|  | 2001 <sup>(1)</sup>                            |         | 2002  |         | 2003  |         | 2004  |         | 2005  |         | 2005 <sup>(2)</sup>                             |
|  | (in billions of Won, except common share data) |         |       |         |       |         |       |         |       |         |   |
|  |  |         |       |         |       |         |       |         |       |         | (in millions of US\$, except common share data) |
| Interest and dividend income   | (Won)  | 8,895   | (Won) | 13,450  | (Won) | 13,755  | (Won) | 12,092  | (Won) | 10,658  | US\$ 10,552                                     |
| Interest expense   |  | 5,317   |       | 6,734   |       | 6,462   |       | 5,516   |       | 4,757   | 4,709   |
| Net interest income  |  | 3,578   |       | 6,716   |       | 7,293   |       | 6,576   |       | 5,901   | 5,843   |
| Provision for credit losses  |  | 1,261   |       | 3,886   |       | 7,167   |       | 3,861   |       | 613     | 607   |
| Non-interest income  |  | 1,765   |       | 3,098   |       | 2,914   |       | 2,800   |       | 2,844   | 2,816   |
| Non-interest expense   |  | 2,354   |       | 4,387   |       | 4,406   |       | 4,032   |       | 4,314   | 4,271   |
| Income tax expense (benefit)   |  | 647     |       | 597     |       | (367)   |       | 448     |       | 1,099   | 1,089   |
| Minority interest  |  | 84      |       | (211)   |       | (52)    |       | 3       |       | 3       | 3   |
| Net income (loss) from continuing operations                                       |  | 997     |       | 1,155   |       | (947)   |       | 1,032   |       | 2,716   | 2,689   |
| Net (loss) income from discontinued operations after income taxes                  |  | 8       |       | 97      |       |         |       |         |       |         |   |
| Cumulative effect of accounting change, net of tax                                 |  | (13)    |       |         |       |         |       |         |       |         |   |
| Net income (loss)  | (Won)  | 992     | (Won) | 1,252   | (Won) | (947)   | (Won) | 1,032   | (Won) | 2,716   | US\$ 2,689                                      |
| Net income (loss) from continuing operations per common share                      |  |         |       |         |       |         |       |         |       |         |   |
| Net income (loss) basic  | (Won)  | 4,724   | (Won) | 3,633   | (Won) | (2,905) | (Won) | 3,367   | (Won) | 8,415   | US\$ 8.33                                       |
| Net income (loss) diluted <sup>(3)</sup>   |  | 4,278   |       | 3,535   |       | (2,905) |       | 3,365   |       | 8,411   | 8.33  |
| Net income (loss) per common share   |  |         |       |         |       |         |       |         |       |         |   |
| Net income (loss) basic  | (Won)  | 4,700   | (Won) | 3,939   | (Won) | (2,905) | (Won) | 3,367   | (Won) | 8,415   | US\$ 8.33                                       |
| Net income (loss) diluted <sup>(3)</sup>   |  | 4,256   |       | 3,831   |       | (2,905) |       | 3,365   |       | 8,411   | 8.33  |
| Weighted average common shares outstanding-basic (in thousands of common shares)   |  | 211,037 |       | 317,787 |       | 326,000 |       | 306,432 |       | 322,786 | 322,786   |
| Weighted average common shares outstanding-diluted (in thousands of common shares) |  | 234,541 |       | 328,107 |       | 326,000 |       | 306,650 |       | 322,948 | 322,948   |
| Cash dividends paid per common share <sup>(4)(5)</sup>                             | (Won)  | 844     | (Won) | 100     | (Won) | 1,000   |       |         | (Won) | 550     | US\$ 0.54                                       |

(1) Data reflect the impact of the merger between the former Kookmin Bank and H&CB effected on November 1, 2001, which was accounted for using the purchase method of accounting.

(2) Won amounts are expressed in U.S. dollars at the rate of (Won)1,010.0 to US\$1.00, the noon buying rate in effect on December 30, 2005 as quoted by the Federal Reserve Bank of New York in the United States.

(3) Diluted earnings per share gives effect to the potential dilution that could occur if convertible securities, options or other contracts to issue common stock were converted into or exercised for common stock for the relevant periods. Effective from 2003, we had one category of potentially dilutive common shares, which was shares issuable on exercise of stock options granted to directors and employees.

(4)

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U.S. GAAP requires that dividends be recorded in the period in which they are declared rather than the period to which they relate unless these are the same.

- <sup>(5)</sup> On December 15, 2001, our board of directors passed a resolution recommending a 6% stock dividend and a cash dividend of (Won)100 per common share (before dividend tax), representing 2% of the par value of each share, for the fiscal year ended December 31, 2001. This resolution was approved and ratified by our stockholders on March 22, 2002. For this dividend, 17,979,954 common shares were issued and distributed to stockholders who were registered in our stockholder registry on December 31, 2001. No stock dividends were declared for the fiscal years ended December 31, 2002, 2003, 2004 or 2005.

**Table of Contents****Consolidated balance sheet data**

|   | 2001 <sup>(1)</sup>  | 2002                 | As of December 31,<br>2003 |                      | 2004                 | 2005                | 2005 <sup>(2)</sup>      |
|---|----------------------|----------------------|----------------------------|----------------------|----------------------|---------------------|--------------------------|
|   |                      |                      | (in billions of Won)       |                      |                      |                     | (in millions<br>of US\$) |
| <b>Assets</b>   |                      |                      |                            |                      |                      |                     |                          |
| Cash and cash equivalents   | (Won) 3,041          | (Won) 3,328          | (Won) 3,170                | (Won) 2,818          | (Won) 3,086          | US\$ 3,055          |                          |
| Restricted cash   | 4,373                | 1,580                | 2,770                      | 1,822                | 2,259                | 2,236               |                          |
| Interest-bearing deposits in other banks  | 592                  | 564                  | 563                        | 597                  | 515                  | 510                 |                          |
| Call loans and securities purchased under resale agreements   | 2,012                | 229                  | 3,959                      | 2,993                | 1,716                | 1,699               |                          |
| Trading assets  | 6,874                | 6,368                | 3,517                      | 6,096                | 4,754                | 4,707               |                          |
| Investments <sup>(3)</sup>  | 26,231               | 24,223               | 22,427                     | 23,095               | 25,372               | 25,121              |                          |
| Loans (net of allowance for loan losses of (Won)3,508 billion in 2001, (Won)5,195 billion in 2002, (Won)5,772 billion in 2003, (Won)4,461 billion in 2004 and (Won)3,212 billion in 2005) | 117,452              | 140,756              | 140,213                    | 133,794              | 134,939              | 133,603             |                          |
| Due from customers on acceptances   | 1,887                | 881                  | 605                        | 743                  | 627                  | 621                 |                          |
| Premises and equipment, net   | 1,846                | 2,121                | 1,909                      | 1,637                | 1,516                | 1,501               |                          |
| Accrued interest and dividends receivable   | 1,160                | 1,116                | 995                        | 871                  | 1,060                | 1,049               |                          |
| Security deposits   | 1,244                | 1,337                | 1,331                      | 1,285                | 1,185                | 1,173               |                          |
| Goodwill  | 162                  | 162                  | 395                        | 422                  | 394                  | 391                 |                          |
| Other intangible assets   | 581                  | 469                  | 423                        | 308                  | 217                  | 215                 |                          |
| Other assets  | 697                  | 965                  | 1,702                      | 1,055                | 868                  | 860                 |                          |
| <b>Total assets</b>   | <b>(Won) 168,152</b> | <b>(Won) 184,099</b> | <b>(Won) 183,979</b>       | <b>(Won) 177,536</b> | <b>(Won) 178,508</b> | <b>US\$ 176,741</b> |                          |
| <b>Liabilities and Stockholders Equity</b>  |                      |                      |                            |                      |                      |                     |                          |
| <b>Deposits:</b>  |                      |                      |                            |                      |                      |                     |                          |
| Interest bearing  | (Won) 110,895        | (Won) 118,654        | (Won) 128,144              | (Won) 123,203        | (Won) 121,787        | US\$ 120,581        |                          |
| Non-interest bearing  | 4,141                | 3,745                | 3,460                      | 3,017                | 3,912                | 3,873               |                          |
| Call money  | 2,701                | 306                  | 225                        | 652                  | 1,253                | 1,241               |                          |
| Trading liabilities   | 287                  | 625                  | 762                        | 2,297                | 1,078                | 1,068               |                          |
| Acceptances outstanding   | 1,887                | 881                  | 605                        | 743                  | 627                  | 621                 |                          |
| Other borrowed funds  | 10,812               | 15,856               | 12,895                     | 9,514                | 6,118                | 6,057               |                          |
| Accrued interest payable  | 4,617                | 4,463                | 3,938                      | 3,495                | 3,307                | 3,274               |                          |
| Secured borrowings  | 5,501                | 7,864                | 8,207                      | 6,121                | 8,118                | 8,038               |                          |
| Long-term debt  | 16,626               | 20,165               | 16,607                     | 17,899               | 16,751               | 16,585              |                          |
| Other liabilities   | 2,742                | 2,634                | 2,552                      | 2,900                | 4,151                | 4,109               |                          |
| <b>Total liabilities</b>  | <b>160,209</b>       | <b>175,193</b>       | <b>177,395</b>             | <b>169,841</b>       | <b>167,102</b>       | <b>165,447</b>      |                          |
| Minority interest   | 308                  | 71                   | 16                         | 13                   | 14                   | 14                  |                          |
| Common stock  | 1,588                | 1,641                | 1,682                      | 1,682                | 1,682                | 1,665               |                          |
| Additional paid-in capital  | 4,960                | 5,146                | 5,393                      | 5,400                | 5,416                | 5,363               |                          |
| Other   | 1,087                | 2,048                | (507)                      | 600                  | 4,294                | 4,252               |                          |

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|   |               |               |               |               |               |              |
|---|---------------|---------------|---------------|---------------|---------------|--------------|
| Stockholders' equity  | 7,635         | 8,835         | 6,568         | 7,682         | 11,392        | 11,280       |
| Total liabilities, minority interest and stockholders' equity | (Won) 168,152 | (Won) 184,099 | (Won) 183,979 | (Won) 177,536 | (Won) 178,508 | US\$ 176,741 |

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- (1) Data reflect the impact of the merger between the former Kookmin Bank and H&CB effected on November 1, 2001, which was accounted for using the purchase method of accounting.
- (2) Won amounts are expressed in U.S. dollars at the rate of (Won)1,010.0 to US\$1.00, the noon buying rate in effect on December 30, 2005 as quoted by the Federal Reserve Bank of New York in the United States.
- (3) Consists of available-for-sale securities, held-to-maturity securities, venture capital securities and other securities.

**Table of Contents****Profitability ratios and other data**

|   | 2001   | Year ended December 31,<br>(percentages) |         |        | 2005   |
|---|--------|--|---------|--------|--------|
|   |        | 2002                                     | 2003    | 2004   |        |
| Net income as a percentage of:                        |        |  |         |        |        |
| Average total assets <sup>(1)</sup>                   | 0.92%  | 0.71%                                    | (0.49)% | 0.56%  | 1.50%  |
| Average stockholders' equity <sup>(1)</sup>           | 20.59  | 13.50                                    | (7.17)  | 13.36  | 25.51  |
| Dividend payout ratio <sup>(2)</sup>                  | 15.06  | 1.80                                     |         | 16.33  | 6.81   |
| Net interest spread <sup>(3)</sup>                    | 3.17   | 3.71                                     | 3.68    | 3.62   | 3.29   |
| Net interest margin <sup>(4)</sup>                    | 3.57   | 4.02                                     | 4.01    | 3.84   | 3.53   |
| Efficiency ratio <sup>(5)</sup>                       | 44.06  | 44.70                                    | 43.17   | 43.00  | 49.33  |
| Cost-to-average assets ratio <sup>(6)</sup>           | 2.17   | 2.49                                     | 2.28    | 2.19   | 2.38   |
| Won loans (gross) as a percentage of Won deposits     | 104.25 | 115.68                                   | 108.30  | 108.00 | 106.34 |
| Total loans (gross) as a percentage of total deposits | 105.09 | 119.14                                   | 110.83  | 109.43 | 109.80 |

<sup>(1)</sup> Average balances are based on daily balances for our primary banking operations and subsidiaries.

<sup>(2)</sup> Represents the ratio of total dividends declared on common stock as a percentage of net income.

<sup>(3)</sup> Represents the difference between the yield on average interest earning assets and cost of average interest bearing liabilities.

<sup>(4)</sup> Represents the ratio of net interest income to average interest earning assets.

<sup>(5)</sup> Represents the ratio of non-interest expense to the sum of net interest income and non-interest income.

<sup>(6)</sup> Represents the ratio of non-interest expense to average total assets.

**Capital ratios**

|  | 2001   | Year ended December 31,<br>(percentages) |       |        | 2005   |
|--|--------|--|-------|--------|--------|
|  |        | 2002                                     | 2003  | 2004   |        |
| Total capital adequacy ratio <sup>(1)</sup>                          | 10.23% | 10.41%                                   | 9.81% | 11.01% | 12.95% |
| Tier I capital adequacy ratio <sup>(1)</sup>                         | 7.09   | 6.62                                     | 6.03  | 6.67   | 9.67   |
| Tier II capital adequacy ratio <sup>(1)</sup>                        | 3.18   | 3.79                                     | 3.78  | 4.34   | 3.28   |
| Average stockholders' equity as a percentage of average total assets | 4.45   | 5.26                                     | 6.83  | 4.20   | 5.87   |

<sup>(1)</sup> Our capital adequacy ratios are computed in accordance with the guidelines issued by the Financial Supervisory Commission. The computation is based on our consolidated financial statements prepared in accordance with Korean GAAP, which may differ in certain significant respects from U.S. GAAP. See Item 5B. Liquidity and Capital Resources Financial Condition Capital Adequacy.

**Credit portfolio ratios and other data**

|   | 2001          | As of December 31,<br>(in billions of Won, except percentages) |               |               | 2005          |
|---|---------------|--|---------------|---------------|---------------|
|   |               | 2002   | 2003          | 2004          |               |
| Total loans   | (Won) 120,894 | (Won) 145,832  | (Won) 145,858 | (Won) 138,124 | (Won) 138,012 |
| Total non-performing loans <sup>(1)</sup>                 | 3,376         | 3,912  | 4,116         | 3,175         | 3,149         |
| Other impaired loans not included in non-performing loans | 3,513         | 2,680  | 3,072         | 2,034         | 1,615         |
| Total of non-performing loans and other impaired loans    | 6,889         | 6,592  | 7,188         | 5,209         | 4,764         |
| Total allowance for loan losses                           | 3,508         | 5,195  | 5,772         | 4,461         | 3,212         |
| Non-performing loans as a percentage of total loans       | 2.79%         | 2.68%  | 2.82%         | 2.30%         | 2.28%         |

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|   |      |      |      |      |      |
|---|------|------|------|------|------|
| Non-performing loans as a percentage of total assets                                  | 2.01 | 2.13 | 2.24 | 1.79 | 1.76 |
| Total of non-performing loans and other impaired loans as a percentage of total loans | 5.70 | 4.52 | 4.93 | 3.77 | 3.45 |
| Allowance for loan losses as a percentage of total loans                              | 2.90 | 3.56 | 3.96 | 3.23 | 2.33 |

<sup>(1)</sup> Non-performing loans are defined as those loans, including corporate, retail and other loans, which are past due more than 90 days.



**Table of Contents****Selected Statistical Information*****Average Balance Sheets and Related Interest***

The following table shows our average balances and interest rates for the past three years:

|   | 2003                              |   |                  | Year ended December 31,<br>2004   |   |                  | 2005                              |   |                  |
|---|-----------------------------------|---|------------------|-----------------------------------|---|------------------|-----------------------------------|---|------------------|
|   | Average<br>balance <sup>(1)</sup> | Interest<br>income <sup>(2)(3)(4)</sup> | Average<br>yield | Average<br>balance <sup>(1)</sup> | Interest<br>income <sup>(2)(3)(4)</sup> | Average<br>yield | Average<br>balance <sup>(1)</sup> | Interest<br>income <sup>(2)(3)(4)</sup> | Average<br>yield |
| <b>Assets</b>   |                                   |   |                  |                                   |   |                  |                                   |   |                  |
| Cash and interest-earning deposits in other banks           | (Won) 1,179                       | (Won) 14                                | 1.19%            | (Won) 1,188                       | (Won) 21                                | 1.77%            | (Won) 1,069                       | (Won) 27                                | 2.53%            |
| Call loans and securities purchased under resale agreements | 1,605                             | 61                                      | 3.80             | 2,355                             | 85                                      | 3.61             | 2,378                             | 78                                      | 3.28             |
| Trading securities  | 2,933                             | 105                                     | 3.58             | 3,253                             | 156                                     | 4.80             | 3,342                             | 129                                     | 3.86             |
| Investment securities <sup>(5)</sup>                        | 29,431                            | 1,513                                   | 5.14             | 20,030                            | 1,004                                   | 5.01             | 23,357                            | 960                                     | 4.11             |
| <b>Loans:</b>   |                                   |   |                  |                                   |   |                  |                                   |   |                  |
| Commercial and industrial                                   | 44,134                            | 2,855                                   | 6.47             | 42,369                            | 2,639                                   | 6.23             | 39,031                            | 2,352                                   | 6.03             |
| Construction loans  | 6,433                             | 490                                     | 7.62             | 4,718                             | 309                                     | 6.55             | 4,283                             | 284                                     | 6.63             |
| Other commercial  | 1,106                             | 59                                      | 5.33             | 926                               | 43                                      | 4.64             | 1,295                             | 65                                      | 5.02             |
| Mortgage and home equity                                    | 48,535                            | 3,415                                   | 7.04             | 55,863                            | 3,607                                   | 6.46             | 58,376                            | 3,355                                   | 5.75             |
| Other consumer  | 29,077                            | 2,374                                   | 8.16             | 27,287                            | 2,197                                   | 8.05             | 24,506                            | 2,002                                   | 8.17             |
| Credit cards <sup>(4)</sup>                                 | 16,498                            | 2,846                                   | 17.25            | 12,049                            | 1,978                                   | 16.42            | 8,369                             | 1,362                                   | 16.27            |
| Foreign commercial and industrial                           | 1,079                             | 23                                      | 2.13             | 1,342                             | 53                                      | 3.95             | 1,219                             | 44                                      | 3.61             |
| Loans (total)   | 146,862                           | 12,062                                  | 8.21             | 144,554                           | 10,826                                  | 7.49             | 137,079                           | 9,464                                   | 6.90             |
| <b>Total average interest earning assets</b>                |                                   |   |                  |                                   |   |                  |                                   |   |                  |
|   | 182,010                           | 13,755                                  | 7.56             | 171,380                           | 12,092                                  | 7.06             | 167,225                           | 10,658                                  | 6.37             |
| Cash and due from banks                                     | 5,461                             |   |                  | 5,062                             |   |                  | 4,997                             |   |                  |
| Foreign exchange spot contracts and derivatives             | 2,385                             |   |                  | 4,839                             |   |                  | 5,786                             |   |                  |
| Premises and equipment                                      | 2,207                             |   |                  | 2,052                             |   |                  | 1,641                             |   |                  |
|   | 701                               |   |                  | 532                               |   |                  | 1,092                             |   |                  |

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|  |               |              |      |               |              |      |               |               |      |
|--|---------------|--------------|------|---------------|--------------|------|---------------|---------------|------|
| Due from customers on acceptance                 |               |              |      |               |              |      |               |               |      |
| Loan loss allowance                              | (5,287)       |              |      | (5,373)       |              |      |               | (3,844)       |      |
| Assets of discontinued operations                |               |              |      |               |              |      |               |               |      |
| Other non-interest earning assets                | 5,798         |              |      | 5,610         |              |      |               | 4,411         |      |
| <b>Total average non-interest earning assets</b> | <b>11,265</b> |              |      | <b>12,722</b> |              |      |               | <b>14,083</b> |      |
| <b>Total average assets</b>                      | (Won) 193,275 | (Won) 13,755 | 7.12 | (Won) 184,102 | (Won) 12,092 | 6.57 | (Won) 181,308 | (Won) 10,658  | 5.88 |

**Table of Contents**

|   | Year ended December 31,           |                     |                 |                                   |                     |                 |                                   |                     |                 |  |  |  |
|---|-----------------------------------|---------------------|-----------------|-----------------------------------|---------------------|-----------------|-----------------------------------|---------------------|-----------------|--|--|--|
|   | 2003                              |                     |                 | 2004                              |                     |                 | 2005                              |                     |                 |  |  |  |
|   | Average<br>balance <sup>(1)</sup> | Interest<br>expense | Average<br>cost | Average<br>balance <sup>(1)</sup> | Interest<br>expense | Average<br>cost | Average<br>balance <sup>(1)</sup> | Interest<br>expense | Average<br>cost |  |  |  |
| (in billions of Won, except percentages)              |                                   |                     |                 |                                   |                     |                 |                                   |                     |                 |  |  |  |
| <b>Liabilities</b>                                    |                                   |                     |                 |                                   |                     |                 |                                   |                     |                 |  |  |  |
| Deposits:   |                                   |                     |                 |                                   |                     |                 |                                   |                     |                 |  |  |  |
| Demand deposits                                       | (Won) 667                         | (Won) 2             | 0.30%           | (Won) 620                         | (Won) 1             | 0.16%           | (Won) 614                         | (Won) 7             | 1.14%           |  |  |  |
| Certificates of deposit                               | 4,068                             | 181                 | 4.45            | 6,107                             | 248                 | 4.06            | 5,007                             | 185                 | 3.69            |  |  |  |
| Other time deposits                                   | 67,733                            | 2,964               | 4.38            | 68,230                            | 2,716               | 3.98            | 66,229                            | 2,388               | 3.61            |  |  |  |
| Savings deposits                                      | 38,368                            | 348                 | 0.91            | 39,042                            | 309                 | 0.79            | 38,343                            | 219                 | 0.57            |  |  |  |
| Mutual installment deposits                           | 11,946                            | 642                 | 5.37            | 12,105                            | 560                 | 4.63            | 10,589                            | 382                 | 3.61            |  |  |  |
| Deposits (total)                                      | 122,782                           | 4,137               | 3.37            | 126,104                           | 3,834               | 3.04            | 120,782                           | 3,181               | 2.63            |  |  |  |
| Call money  | 1,802                             | 65                  | 3.61            | 1,267                             | 42                  | 3.31            | 1,218                             | 40                  | 3.28            |  |  |  |
| Borrowings from the Bank of Korea                     | 1,020                             | 25                  | 2.45            | 911                               | 22                  | 2.41            | 687                               | 14                  | 2.04            |  |  |  |
| Other short-term borrowings                           | 13,250                            | 573                 | 4.32            | 8,150                             | 310                 | 3.80            | 7,474                             | 275                 | 3.68            |  |  |  |
| Secured borrowings                                    | 8,150                             | 476                 | 5.84            | 7,400                             | 366                 | 4.95            | 7,109                             | 310                 | 4.36            |  |  |  |
| Long-term debt  | 19,678                            | 1,186               | 6.03            | 16,749                            | 942                 | 5.62            | 17,114                            | 937                 | 5.48            |  |  |  |
| <b>Total average interest bearing liabilities</b>     | <b>166,682</b>                    | <b>6,462</b>        | <b>3.88</b>     | <b>160,581</b>                    | <b>5,516</b>        | <b>3.44</b>     | <b>154,384</b>                    | <b>4,757</b>        | <b>3.08</b>     |  |  |  |
| Demand deposits                                       | 2,961                             |                     |                 | 2,832                             |                     |                 | 3,010                             |                     |                 |  |  |  |
| Foreign exchange spot contracts and derivatives       | 2,384                             |                     |                 | 4,840                             |                     |                 | 5,748                             |                     |                 |  |  |  |
| Acceptances to customers                              | 883                               |                     |                 | 652                               |                     |                 | 760                               |                     |                 |  |  |  |
| Other non-interest bearing liabilities                | 7,161                             |                     |                 | 7,472                             |                     |                 | 6,759                             |                     |                 |  |  |  |
| <b>Total average non-interest bearing liabilities</b> | <b>13,389</b>                     |                     |                 | <b>15,796</b>                     |                     |                 | <b>16,277</b>                     |                     |                 |  |  |  |
| <b>Total average liabilities</b>                      | <b>180,071</b>                    | <b>6,462</b>        | <b>3.59</b>     | <b>176,377</b>                    | <b>5,516</b>        | <b>3.13</b>     | <b>170,661</b>                    | <b>4,757</b>        | <b>2.79</b>     |  |  |  |
| <b>Stockholders equity</b>                            | <b>13,204</b>                     |                     |                 | <b>7,725</b>                      |                     |                 | <b>10,647</b>                     |                     |                 |  |  |  |
| <b>Total liabilities and stockholders equity</b>      | <b>(Won) 193,275</b>              | <b>(Won) 6,462</b>  | <b>3.34</b>     | <b>(Won) 184,102</b>              | <b>(Won) 5,516</b>  | <b>3.00</b>     | <b>(Won) 181,308</b>              | <b>(Won) 4,757</b>  | <b>2.62</b>     |  |  |  |

(1) Average balances are based on daily balances for our primary banking operations and subsidiaries.

(2) Interest income figures include dividends on securities and cash interest received on non-accruing loans. See Item 4B. Business Overview Assets and Liabilities Loan Portfolio Non-Accrual Loans and Past Due Accruing Loans.

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- (3) We do not invest in any tax-exempt securities.
- (4) Interest income from credit cards includes principally cash advance fees of (Won)1,517 billion, (Won)1,148 billion and (Won)880 billion and interest on credit card loans of (Won)591 billion, (Won)430 billion and (Won)217 billion for the years ended December 31, 2003, 2004 and 2005, respectively.
- (5) Information related to investment securities classified as available-for-sale has been computed using amortized cost, and therefore does not give effect to changes in fair value that are reflected as a component of stockholders' equity.

**Table of Contents**

The following table presents our net interest spread, net interest margin, and asset liability ratio for the past three years:

|  | Year ended December 31, |        |        |
|--|-------------------------|--------|--------|
|  | 2003                    | 2004   | 2005   |
|  | (percentages)           |        |        |
| Net interest spread <sup>(1)</sup>           | 3.68%                   | 3.62%  | 3.29%  |
| Net interest margin <sup>(2)</sup>           | 4.01                    | 3.84   | 3.53   |
| Average asset liability ratio <sup>(3)</sup> | 109.20                  | 106.72 | 108.32 |

(1) The difference between the average rate of interest earned on interest earning assets and the average rate of interest paid on interest bearing liabilities.

(2) The ratio of net interest income to average interest earning assets.

(3) The ratio of average interest earning assets to average interest bearing liabilities.

**Analysis of Changes in Net Interest Income Volume and Rate Analysis**

The following table provides an analysis of changes in interest income, interest expense and net interest income based on changes in volume and changes in rate for 2004 compared to 2003 and 2005 compared to 2004. Information is provided with respect to: (1) effects attributable to changes in volume (changes in volume multiplied by prior rate) and (2) effects attributable to changes in rate (changes in rate multiplied by prior volume). Changes attributable to the combined impact of changes in rate and volume have been allocated proportionately to the changes due to volume changes and changes due to rate changes.

|   | 2004 vs. 2003       |         |                       |       |                               |         | 2005 vs. 2004       |       |                       |       |       |         |
|---|---------------------|---------|-----------------------|-------|-------------------------------|---------|---------------------|-------|-----------------------|-------|-------|---------|
|   | Increase/(decrease) |         |                       |       |                               |         | Increase/(decrease) |       |                       |       |       |         |
|   | Volume              |         | due to change in Rate |       | Total<br>(in billions of Won) |         | Volume              |       | due to change in Rate |       | Total |         |
| <b>Interest earning assets</b>                              |                     |         |                       |       |                               |         |                     |       |                       |       |       |         |
| Cash and interest earning deposits in other banks           | (Won)               | 0       | (Won)                 | 7     | (Won)                         | 7       | (Won)               | (2)   | (Won)                 | 8     | (Won) | 6       |
| Call loans and securities purchased under resale agreements |                     | 27      |                       | (3)   |                               | 24      |                     | 1     |                       | (8)   |       | (7)     |
| Trading securities  |                     | 12      |                       | 39    |                               | 51      |                     | 4     |                       | (31)  |       | (27)    |
| Investment securities                                       |                     | (472)   |                       | (37)  |                               | (509)   |                     | 152   |                       | (196) |       | (44)    |
| <b>Loans</b>  |                     |         |                       |       |                               |         |                     |       |                       |       |       |         |
| Commercial and industrial                                   |                     | (112)   |                       | (104) |                               | (216)   |                     | (203) |                       | (84)  |       | (287)   |
| Construction loans  |                     | (119)   |                       | (62)  |                               | (181)   |                     | (29)  |                       | 4     |       | (25)    |
| Other commercial  |                     | (9)     |                       | (7)   |                               | (16)    |                     | 18    |                       | 4     |       | 22      |
| Mortgage and home equity                                    |                     | 488     |                       | (296) |                               | 192     |                     | 157   |                       | (409) |       | (252)   |
| Other consumer  |                     | (144)   |                       | (33)  |                               | (177)   |                     | (227) |                       | 32    |       | (195)   |
| Credit cards  |                     | (736)   |                       | (132) |                               | (868)   |                     | (599) |                       | (17)  |       | (616)   |
| Foreign commercial and industrial                           |                     | 7       |                       | 23    |                               | 30      |                     | (5)   |                       | (4)   |       | (9)     |
| Total interest income                                       |                     | (1,058) |                       | (605) |                               | (1,663) |                     | (733) |                       | (701) |       | (1,434) |

**Table of Contents**

|                                     | 2004 vs. 2003       |                       |                               | 2005 vs. 2004       |                       |              |
|-------------------------------------|---------------------|-----------------------|-------------------------------|---------------------|-----------------------|--------------|
|                                     | Increase/(decrease) |                       |                               | Increase/(decrease) |                       |              |
|                                     | Volume              | due to change in Rate | Total<br>(in billions of Won) | Volume              | due to change in Rate | Total        |
| <b>Interest bearing liabilities</b> |                     |                       |                               |                     |                       |              |
| Deposits                            |                     |                       |                               |                     |                       |              |
| Demand deposits                     | 0                   | (1)                   | (1)                           | 0                   | 6                     | 6            |
| Certificates of deposit             | 84                  | (17)                  | 67                            | (42)                | (21)                  | (63)         |
| Other time deposits                 | 22                  | (270)                 | (248)                         | (78)                | (250)                 | (328)        |
| Savings deposits                    | 6                   | (45)                  | (39)                          | (5)                 | (85)                  | (90)         |
| Mutual installment deposits         | 8                   | (90)                  | (82)                          | (65)                | (113)                 | (178)        |
| Call money                          | (18)                | (5)                   | (23)                          | (2)                 | 0                     | (2)          |
| Borrowings from the Bank of Korea   | (3)                 | 0                     | (3)                           | (5)                 | (3)                   | (8)          |
| Other short-term borrowings         | (200)               | (63)                  | (263)                         | (25)                | (10)                  | (35)         |
| Secured borrowings                  | (41)                | (69)                  | (110)                         | (14)                | (42)                  | (56)         |
| Long-term debt                      | (168)               | (76)                  | (244)                         | 20                  | (25)                  | (5)          |
| <b>Total interest expense</b>       | <b>(310)</b>        | <b>(636)</b>          | <b>(946)</b>                  | <b>(216)</b>        | <b>(543)</b>          | <b>(759)</b> |
| Total net interest income           | (Won) (748)         | (Won) 31              | (Won) (717)                   | (Won) (517)         | (Won) (158)           | (Won) (675)  |

**Exchange Rates**

The tables below set forth, for the periods and dates indicated, information concerning the noon buying rate for Won, expressed in Won per one U.S. dollar. The noon buying rate is the rate in New York City for cable transfers in foreign currencies as certified for customs purposes by the Federal Reserve Bank of New York. Unless otherwise stated, translations of Won amounts into U.S. dollars in this annual report were made at the noon buying rate in effect on December 30, 2005, which was (Won)1,010.0 to US\$1.00. We do not intend to imply that the Won or U.S. dollar amounts referred to herein could have been or could be converted into U.S. dollars or Won, as the case may be, at any particular rate, or at all. On June 26, 2006, the noon buying rate was (Won)959.2 = US\$1.00.

|                        | Won per U.S. dollar (noon buying rate) |               |                        | Period-End    |
|------------------------|--|---------------|------------------------|---------------|
|                        | Low                                    | High          | Average <sup>(1)</sup> |               |
| 2001                   | (Won) 1,234.0                          | (Won) 1,369.0 | (Won) 1,293.4          | (Won) 1,313.5 |
| 2002                   | 1,160.6                                | 1,332.0       | 1,242.0                | 1,186.3       |
| 2003                   | 1,146.0                                | 1,262.0       | 1,193.0                | 1,192.0       |
| 2004                   | 1,035.1                                | 1,195.1       | 1,139.3                | 1,035.1       |
| 2005                   | 997.0                                  | 1,059.8       | 1,023.8                | 1,010.0       |
| 2006 (through June 26) |  |               |                        |               |
| January                | 958.9                                  | 1002.9        | 981.4                  | 958.9         |
| February               | 962.0                                  | 976.3         | 969.4                  | 970.9         |
| March                  | 966.8                                  | 982.0         | 974.7                  | 971.4         |
| April                  | 939.6                                  | 970.4         | 952.6                  | 942.8         |
| May                    | 927.4                                  | 951.5         | 940.8                  | 945.3         |
| June (through June 26) | 942.7                                  | 961.8         | 954.1                  | 959.2         |

Source: Federal Reserve Bank of New York.

<sup>(1)</sup> The average of the daily noon buying rates of the Federal Reserve Bank in effect during the relevant period (or portion thereof).

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**Table of Contents****Item 3B. Capitalization and Indebtedness****Not Applicable****Item 3C. Reasons for the Offer and Use of Proceeds****Not Applicable****Item 3D. Risk Factors****Risks relating to our retail credit portfolio**

*Future changes in market conditions as well as other factors may lead to increases in delinquency levels of our retail loan portfolio.*

In recent years, consumer debt has increased rapidly in Korea. As the leading retail bank in Korea, our portfolio of retail loans, in particular, mortgage and home equity loans, has grown from (Won)60,506 billion as of December 31, 2001 to (Won)82,257 billion as of December 31, 2005. As of December 31, 2005, our retail loans represented 59.6% of our total lending. Within our retail loan portfolio, the outstanding balance of other consumer loans, which unlike mortgage or home equity loans is often unsecured and therefore tends to carry a higher credit risk, has decreased from (Won)23,312 billion as of December 31, 2001 to (Won)23,114 billion as of December 31, 2005; as a percentage of total outstanding retail loans, such balance has also decreased from 38.5% as of December 31, 2001 to 28.1% as of December 31, 2005. The growth of our retail lending business, which generally offers higher margins than other lending activities, contributed significantly to our interest income and profitability in recent years. However, due to increased delinquencies in 2003 and 2004, heightened competition and government regulation in the retail loan lending segment, the size of our retail portfolio decreased in 2005.

The growth of our retail loan portfolio in prior years led to significant increases in delinquency levels in 2003 and 2004 although delinquency levels stabilized somewhat in 2005. Higher delinquencies in 2003 and 2004 required us to increase our loan loss provisions and charge-offs, which in turn adversely affected our financial condition and results of operations. Despite the relative stabilization of delinquency levels in 2005, our non-performing retail loans (defined as those that are over 90 days past due) increased from (Won)1,046 billion as of December 31, 2001 to (Won)1,371 billion as of December 31, 2005.

Our large exposure to consumer debt means that we are exposed to changes in economic conditions affecting Korean consumers. Accordingly, a rise in unemployment, an increase in interest rates, a downturn in the real estate market, or a general contraction or other difficulties in the Korean economy that have an adverse effect on Korean consumers could result in reduced growth and further deterioration in the credit quality of our retail loan portfolio. In order to minimize our risk as a result of such exposure, we are continuing to strengthen our risk management processes, including further improving the retail lending process, upgrading our retail credit rating system, as well as strengthening the overall management of our portfolio. Despite our efforts, however, there is no assurance that we will be able to prevent significant credit quality deterioration in our retail loan portfolio.

*Until 2004, our credit card operations recorded losses, and may again generate losses in the future, which could hurt our financial condition and results of operations.*

In September 2003, we merged Kookmin Credit Card, our credit card subsidiary, into us in response to its liquidity problems stemming from the deteriorating asset quality of its credit card portfolio. The acquisition of minority interest was accounted for under the purchase method of accounting, and we stepped up the assets and liabilities acquired to their fair values at the date of acquisition. The excess of fair value of purchase consideration over the fair value of net assets acquired was recognized as goodwill. Following the merger, our credit card operations continued to record significant additional net losses through the first three quarters of 2004. This was primarily due to high delinquency levels and substantial charge-offs and loan loss provisions. Our

**Table of Contents**

delinquency ratio (which represents the ratio of amounts that are overdue by one day or more to total outstanding balances) with respect to our credit card portfolio was 7.8%, 20.6%, 21.6%, 8.42% and 5.8% as of December 31, 2001, 2002, 2003, 2004 and 2005, respectively. While our strengthened risk management efforts have resulted in recent decreases in the delinquency ratio, credit card delinquencies may increase in the future as a result of, among other things, adverse economic developments in Korea and the inability of Korean consumers to manage increased household debt, as reflected in the persistent practice among some credit cardholders of obtaining multiple credit cards and using cash advances from one card to make payments due on others.

In addition, in line with industry practice, we have restructured a large portion of delinquent credit card account balances (defined as balances overdue for one day or more) as loans and also replaced a portion of our delinquent credit card account balances with cash advances that are rolled over from month to month. We have discontinued the practice of providing substituted cash advances from January 2004. As of December 31, 2005, these restructured loans outstanding amounted to (Won)285 billion. Because these loans are not treated as being delinquent at the time of conversion or for a period of time thereafter, our delinquency ratios may not fully reflect all delinquent amounts relating to our outstanding loans. Including all restructured loans, outstanding balances overdue by one day or more accounted for 8.1% of our credit card receivables (including credit card loans) as of December 31, 2005.

Despite our recent successful efforts to improve our credit card asset quality and performance, we may again experience losses on our credit card operations in the future, which may adversely affect our overall financial condition and results of operations.

**Risk relating to our small- and medium-sized enterprise loan portfolio**

*We have significant exposure to small- and medium-sized enterprises, and any financial difficulties experienced by these customers may result in a deterioration of our asset quality and have an adverse impact on us.*

One of our core businesses is lending to small- and medium-sized enterprises (as defined under Item 4B. Business Overview Corporate Banking Small- and Medium-sized Enterprise Banking ). We estimate, based on our internal classifications made for Korean GAAP purposes, that our loans to small- and medium-sized enterprises increased from (Won)30,498 billion as of December 31, 2001 to (Won)36,344 billion as of December 31, 2005. During that period, we estimate that non-performing loans to small- and medium-sized enterprises also increased from (Won)1,108 billion to (Won)1,724 billion, representing an increase in the non-performing loan ratio from 3.6% as of December 31, 2001 to 4.7% as of December 31, 2005. According to data compiled by the Financial Supervisory Service, the delinquency ratio for Won-currency loans by Korean banks to small- and medium-sized enterprises was 1.6% as of December 31, 2005. The delinquency ratio for loans to small- and medium-sized enterprise is calculated as the ratio of (1) the outstanding balance of such loans in respect of which either principal payments are overdue by one day or more or interest payments are over due by 14 days or more (unless prior interest payments on a loan were made late on more than three occasions, in which case the loan is considered delinquent if interest payments are overdue by one day or more) to (2) the aggregate outstanding balance of such loans. Our delinquency ratio for such Won-currency loans on a Korean GAAP basis decreased from 3.3% as of December 31, 2001 to 2.1% as of December 31, 2005 but may rise in 2006 compared to prior years. Accordingly, we are taking measures to stem rising delinquencies in our loans to small- and medium-sized enterprises, including through strengthening the review of loan applications and closer monitoring of the post-loan performance of small- and medium-sized enterprise borrowers in industry sectors that are relatively more sensitive to downturns in the economy and have shown higher delinquency ratios, such as construction, hotels, restaurants and real estate. Despite such efforts, however, there is no assurance that delinquency levels for our loans to small- and medium-sized enterprises will not rise in the future.

Among other things, aggressive marketing and intense competition among banks in the small- and medium-sized enterprise lending market have contributed to a deterioration in profitability and in the asset quality of our loans to this segment, especially in 2003 and 2004. Such deterioration also led to increased charge-offs and



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## **Table of Contents**

higher provisioning and reduced interest and fee income from this segment during such periods. The ability of our small- and medium-sized enterprise customers to service their debt may be further undermined by adverse economic developments in the future, including sustained high levels of oil prices and other raw material costs or the continued strength of the Won leading to reduced competitiveness for exported Korean goods, which may lead to further deterioration in the asset quality of our loans to such customers. In addition, many small- and medium-sized enterprises have close business relationships with *chaebols*, primarily as suppliers. Any difficulties encountered by those *chaebols* would likely hurt the liquidity and financial condition of related small- and medium-sized enterprises, including those to which we have exposure, also resulting in an impairment of their ability to repay loans.

A substantial part of our small- and medium-sized enterprise lending comprises loans to small office/home office customers, or SOHOs. Many of these SOHOs represent sole proprietorships, individual business interests or very small corporations and are usually dependent on a limited number of suppliers or customers. SOHOs tend to be affected to a greater extent than larger corporate borrowers by fluctuations in the Korean economy. In addition, SOHOs often maintain less sophisticated financial records than other corporate borrowers. Although we are making efforts to improve our internally developed credit rating systems to rate potential borrowers, we do not have a substantial history of experience with SOHOs and are less able to judge the level of risk inherent in these customers. Accordingly, although we intend to manage our exposure to these borrowers closely in order to prevent any deterioration in the asset quality of our loans to this segment, we may not be able to do so.

### **Risks relating to our strategy**

#### ***We may fail to realize the anticipated benefits of our contemplated acquisition of a majority interest in Korea Exchange Bank and any subsequent merger between us and Korea Exchange Bank.***

On May 19, 2006, we entered into a share purchase agreement with an affiliate of the Lone Star funds, and subsequently entered into a similar agreement with the Export-Import Bank of Korea, or KEXIM, for the purchase of an aggregate of 457,064,387 shares of common stock of Korea Exchange Bank, representing 70.9% of Korea Exchange Bank's issued and outstanding shares of common stock. The aggregate purchase price we have agreed to pay for such shares is (Won)6,947 billion, or (Won)15,200 per share. The completion of our contemplated acquisition of a majority interest in Korea Exchange Bank is subject to a number of conditions, including the obtaining of all regulatory approvals necessary for the consummation of transaction. Regulatory authorities in Korea or elsewhere could seek to block or delay the acquisition or may impose conditions that reduce the anticipated benefits of the acquisition or make it difficult to complete as planned. In addition, the share purchase arrangements among us, the Lone Star fund affiliate and KEXIM are subject to termination by mutual agreement or by a party upon default by another party or if the transaction is not completed within 120 days of May 19, 2006. Accordingly, there is no guarantee that we will be able to complete our acquisition of a majority interest in Korea Exchange Bank as planned or at all.

We plan to fund the purchase price for the contemplated acquisition of Korea Exchange Bank through a combination of existing cash and the proceeds of new financings, including through the issuance of debt securities and, if necessary, arrangements whereby co-investors will purchase a portion of the common shares of Korea Exchange Bank being sold. Even if such co-investment arrangements are entered into, we anticipate that we will retain substantially all of the economic risks of the investment in the common shares of Korea Exchange Bank being sold. While our management believes that the long-term benefits of the contemplated acquisition of Korea Exchange Bank to our business will outweigh the overall costs of such acquisition, including financing costs, there is no guarantee that this will be the case. See Item 4A. History and Development of the Company The Contemplated Acquisition of Korea Exchange Bank.

If we are able to complete our acquisition of a majority interest in Korea Exchange Bank, it is likely that we will decide to merge with Korea Exchange Bank in the future, although the structure and timing of any such merger remains uncertain. The success of any such merger will depend, in part, on our ability to realize the

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**Table of Contents**

anticipated synergies, growth opportunities and cost savings from combining our businesses with those of Korea Exchange Bank. The realization of these anticipated benefits of a merger may be blocked, delayed or reduced as a result of numerous factors, some of which will be outside our control. These factors include:

difficulties in integrating our existing operations with those of Korea Exchange Bank, including personnel policies and procedures, overlapping branch and subsidiary networks, information systems and management and administrative functions;

unforeseen contingent risks or latent liabilities that may only become apparent after our acquisition of Korea Exchange Bank is completed;

loss of overlapping customers of our bank and Korea Exchange Bank;

potentially adverse Korean tax consequences to us as a result of the merger;

loss of key personnel; and

labor unrest.

Accordingly, we cannot assure you that we will realize the anticipated benefits of our contemplated acquisition of Korea Exchange Bank or any subsequent merger between us and Korea Exchange Bank, or that any such merger will not harm the combined business, financial condition and results of operations of the two banks.

In particular, since we and Korea Exchange Bank have operated and will continue to operate independently until the completion of any merger, the integration of the operations of the two banks is likely to require significant amounts of time, financial resources and management attention. To realize the anticipated benefits of a merger, our management must implement a business plan that will effectively combine operations that are diverse in terms of management, compensation and business culture, as well as in terms of some of the products and services we offer and the customers we serve. If our management is not able to implement a business plan that effectively integrates our operations and those of Korea Exchange Bank, we may not realize the anticipated benefits of a merger. Moreover, the integration process could result in the disruption of our ongoing businesses and information systems, or inconsistencies in standards, controls, procedures and policies and a reduction in employee morale, each of which may adversely affect our ability to maintain relationships with customers and to retain key personnel.

*Although increasing our fee income is an important part of our strategy, we may not be able to do so.*

We have historically relied on interest income as our primary revenue source. While we have developed new sources of fee income as part of our business strategy, our ability to increase our fee income and thereby reduce our dependence on interest income will be affected by the extent to which our customers generally accept the concept of fee-based services. The willingness of customers to pay fees in return for value-added financial services has not been broadly tested in the Korean market and their reluctance to do so will adversely affect the implementation of this aspect of our strategy.

*We may suffer customer attrition or our net interest margin may decrease as a result of our competition strategy.*

We have been pursuing, and intend to continue to pursue, a strategy of maintaining or enhancing our margins where possible and avoid, to the extent possible, entering into price competition. In order to execute this strategy, we will need to maintain relatively low interest rates on our deposit products while charging relatively higher rates on loans. If other banks and financial institutions adopt a strategy of expanding market share through interest rate competition, we may suffer customer attrition due to rate sensitivity. In addition, we may in the future decide to compete to a greater extent based on interest rates, which could lead to a decrease in our net interest margins. Any future decline in our customer base or our net interest margins as a result of our future competition strategy could have an adverse effect on our results of operations and financial condition.



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**Table of Contents**

**Risks relating to competition**

*Competition in the Korean banking industry is intense, and we may experience declining market share as a result.*

We compete principally with other financial institutions in Korea, including Korean banks and branches of foreign banks operating in Korea. In the retail and small- and medium-sized enterprise lending business, which has been our traditional core business, competition has increased significantly and is expected to increase further. Most Korean banks have been targeting retail customers and small- and medium-sized enterprises as they scale back their exposure to large corporate borrowers, contributing to some extent to the asset quality deterioration in consumer and small- and medium-sized enterprise loans, and they are engaged in aggressive marketing campaigns and making significant investments in these segments. In addition, the profitability of our retail and credit card operations may decline as a result of growing market saturation in the retail lending and credit card segments, increased interest rate competition, pressure to lower the fee rates applicable to our credit cards (particularly merchant fee rates) and higher marketing expenses. Intense and increasing competition has made and continues to make it more difficult for us to secure retail, credit card and small- and medium-sized customers with the credit quality and on credit terms necessary to achieve our business objectives in a commercially acceptable manner.

In addition, we believe regulatory reforms and the general modernization of business practices in Korea will lead to increased competition among financial institutions in Korea. We also believe that foreign financial institutions, many of which have greater experience and resources than we do, will seek to compete with us in providing financial products and services either by themselves or in partnership with existing Korean financial institutions. Furthermore, a number of significant mergers and acquisitions in the industry have taken place in Korea over the last few years, including the acquisition of Koram Bank by an affiliate of Citibank in 2004, as well as Standard Chartered Bank's acquisition of Korea First Bank in 2005. We expect that consolidation in the financial industry will continue. Some of the financial institutions resulting from this consolidation may, by virtue of their increased size and business scope, provide significantly greater competition for us. Increased competition and continuing consolidation may lead to decreased margins, resulting in a material adverse impact on our future profitability. Accordingly our results of operations and financial condition may suffer as a result of increasing competition in the Korean financial industry.

*We face full competition with respect to our mortgage business, which may result in a further decrease of our market share and adversely affect our margins.*

Until 1997, by law, H&CB was the only financial institution in Korea that could offer a full range of mortgage products. Among other things, it had the exclusive ability to offer mortgages with terms longer than ten years, provide housing-related deposit accounts and offer preferential rights to subscribe for newly built apartments.

In 1997, the laws giving H&CB exclusive rights to offer these mortgage-related products began to be repealed. By March 2000, all commercial banks in Korea could offer a full range of mortgage products, and H&CB began to lose market share. The increased competition in the mortgage sector has also contributed to lower margins from our mortgage lending activities. While we continue to hold the largest share of this market, we may not be able to maintain our market share or margins with respect to mortgage lending in the face of increased competition. Any decrease in such market share or margins may adversely affect our financial condition and results of operations.

**Risks relating to our large corporate loan portfolio**

*We have exposure to the largest Korean commercial conglomerates, known as chaebols, and, as a result, recent and any future financial difficulties of chaebols may have an adverse impact on us.*

Of our 20 largest corporate exposures (including loans, debt and equity securities, guarantees and acceptances and other exposures) as of December 31, 2005, eight were to companies that were members of the

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**Table of Contents**

25 largest *chaebols* in Korea. As of that date, the total amount of our exposures to the 25 largest *chaebols* was (Won)7,554 billion, or 4.7% of our total exposures. If the credit quality of our exposures to *chaebols* declines, we could require substantial additional loan loss provisions, which would hurt our results of operations and financial condition. See Item 4B. Business Overview Assets and Liabilities Loan Portfolio Exposure to Chaebols.

We cannot assure you that the allowances we have established against these exposures will be sufficient to cover all future losses arising from these exposures. In addition, with respect to those companies that are in or in the future enter into workout or liquidation proceedings, we may not be able to make any recoveries against such companies. We may, therefore, experience future losses with respect to those loans.

***We have exposure to companies that are currently or may in the future be put in restructuring, and we may suffer losses as a result of additional loan loss provisions required and/or the adoption of restructuring plans with which we do not agree.***

As of December 31, 2005, our loans and guarantees to companies that were in workout, corporate restructuring, composition or corporate reorganization amounted to (Won)648 billion or 0.5% of our total loans and guarantees, of which (Won)233 billion or 35.9% was classified as substandard or below and all of which was classified as impaired. As of the same date, our allowances for losses on these loans and guarantees amounted to (Won)160 billion, or 24.6% of these loans and guarantees. These allowances may not be sufficient to cover all future losses arising from our exposure to these companies. Furthermore, we have other exposure to such companies, in the form of debt and equity securities of such companies held by us (including equity securities we acquired as a result of debt-to-equity conversions). Our exposures with respect to such securities as of December 31, 2005 to companies in workout, restructuring, corporate reorganization or composition amounted to (Won)340 billion, or 0.2% of our total exposures. In addition, in the case of borrowers that are or become subject to corporate restructuring procedures, we may be forced to restructure our credits pursuant to restructuring plans approved by other creditor financial institutions holding 75% or more of the total outstanding debt (as well as 75% or more of the total outstanding secured debt) of the borrower, or to dispose of our credits to other creditors on unfavorable terms.

***Our current allowances for losses on loans and guarantees to construction companies may not be sufficient to cover all future related losses.***

We have established allowances for losses on loans and guarantees to construction companies that we consider to have a greater likelihood of becoming non-performing. As of December 31, 2005, we had loans and guarantees outstanding to construction companies in the amount of (Won)5,168 billion, or 3.6% of our total loans and guarantees, of which (Won)380 billion or 7.4% was classified as substandard or below. As of the same date, our allowance for losses on these loans and guarantees amounted to (Won)242 billion, or 63.7% of the amount classified as substandard or below, and 4.7% of the total. Most of our exposure to construction companies consists of loans to small- and medium-sized enterprises. These allowances may not be sufficient to cover all future losses arising from our exposure to construction companies.

***A large portion of our credit exposure is concentrated in a relatively small number of large corporate borrowers, which increases the risk of our corporate credit portfolio.***

As of December 31, 2005, our loans and guarantees to our 20 largest borrowers totaled (Won)6,352 billion and accounted for 4.5% of our total loans and guarantees. As of that date, our single largest corporate credit exposure was to Hyundai Heavy Industries, to which we had outstanding credit exposures (all of which was in the form of guarantees and acceptances) of (Won)1,128 billion, representing 0.8% of our total loans and guarantees. Any further deterioration in the financial condition of our large corporate borrowers may require us to take substantial additional provisions and may have a material adverse impact on our results of operations and financial condition.

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**Table of Contents**

**Other risks relating to our business**

*We are generally subject to Korean corporate governance and disclosure standards, which may differ from those in other countries.*

Companies in Korea, including us, are subject to corporate governance standards applicable to Korean public companies which may differ in some respects from standards applicable in other countries, including the United States. As a reporting company registered with the U.S. Securities and Exchange Commission and listed on the New York Stock Exchange, we are subject to certain corporate governance standards as mandated by the Sarbanes-Oxley Act of 2002. However, foreign private issuers, including us, are exempt from certain corporate governance requirements under the Sarbanes-Oxley Act or under the rules of the New York Stock Exchange. There may also be less publicly available information about Korean companies, such as us, than is regularly made available by public or non-public companies in other countries. Such differences in corporate governance standards and less public information could result in corporate governance practices or disclosures that are perceived as less than satisfactory by investors in certain countries.

*A decline in the value of the collateral securing our loans and our inability to realize full collateral value may adversely affect our credit portfolio.*

A substantial portion of our loans is secured by real estate, the values of which have fluctuated significantly in recent years. Although it is our general policy to lend up to 40% to 60% of the appraised value of collateral (except in areas of high speculation designated by the government where we are required to limit our lending to 40% of the appraised value of collateral) and to periodically re-appraise our collateral, downturns in the real estate markets in Korea from time to time have resulted in declines in the value of the collateral securing some loans to levels below their outstanding principal balance. Future declines in real estate prices, including as a result of measures recently adopted by the Korean government to stabilize the real estate market, would reduce the value of the collateral securing our mortgage and home equity loans. If collateral values decline in the future, they may not be sufficient to cover uncollectible amounts in respect of our secured loans. Any declines in the value of the real estate or other collateral securing our loans, or our inability to obtain additional collateral in the event of such declines, could result in a deterioration in our asset quality and may require us to take additional loan loss provisions.

In Korea, foreclosure on collateral generally requires a written petition to a court. An application, when made, may be subject to delays and administrative requirements that may result in a decrease in the value realized with respect to such collateral. We cannot guarantee that we will be able to realize the full value on our collateral as a result of, among other factors, delays in foreclosure proceedings and defects in the perfection of our security interest in collateral. Our failure to recover the expected value of collateral could expose us to losses.

*The secondary market for corporate bonds in Korea is not fully developed, and, as a result, we may not be able to realize the full marked-to-market value of debt securities we hold at the time of any sale of such securities.*

As of December 31, 2005, we held debt securities issued by Korean companies and financial institutions (other than those issued by government-owned or -controlled enterprises or financial institutions, which include the Korea Electric Power Corporation, the Bank of Korea, the Korea Development Bank and the Industrial Bank of Korea) with a total book value of (Won)3,223 billion in our trading and investment securities portfolio. The market value of these securities could decline significantly due to various factors, including future increases in interest rates, which may be significant in light of the current low interest environment, or a deterioration in the financial and economic condition of any particular issuer or of Korea in general. Any of these factors individually or a combination of these factors would require us to write down the fair value of these debt securities, resulting in impairment losses. Because the secondary market for corporate bonds in Korea is not fully developed, the market value of many of these securities as reflected on our balance sheet is determined by

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**Table of Contents**

references to suggested prices posted by Korean rating agencies or the Korea Securities Dealers Association. These valuations, however, may differ significantly from the actual value that we could realize in the event we elect to sell these securities. As a result, we may not be able to realize the full "marked-to-market" value at the time of any such sale of these securities and thus may incur losses.

*We may be required to make transfers from our general banking operations to cover shortfalls in our guaranteed trust accounts, which could have an adverse effect on our results of operations.*

We manage a number of monetary trust accounts. Under Korean law, trust account assets of a bank are required to be segregated from the assets of that bank's general banking operations. Those assets are not available to satisfy the claims of a bank's depositors or other creditors of its general banking operations. For some of the trust accounts we manage, we have guaranteed the principal amount of the investor's investment. Since January 2004, banks have been prohibited from providing new trust accounts that guarantee the principal amount of investments, other than certain retirement trust and annuity trust products. However, we will continue to provide guarantees with respect to existing accounts, which contain the aforementioned guarantee provisions.

If, at any time, the income from our guaranteed trust accounts is not sufficient to pay any guaranteed amount, we will have to cover the shortfall first from the special reserves maintained in these trust accounts, then from our fees from such trust accounts and finally from funds transferred from our general banking operations. As of December 31, 2005, we had (Won)58 billion as special reserves in trust account assets for which we provided guarantees of principal. There were no significant transfers from general banking operations to cover deficiencies in guaranteed trust accounts in 2003, 2004 and 2005. However, we may be required to make additional transfers from our general banking operations to cover shortfalls, if any, in our guaranteed trust accounts in the future. Such transfers may adversely impact our results of operations.

*Our Internet banking services are subject to security concerns relating to the commercial use of the Internet.*

We provide Internet banking services to our retail and corporate customers, which require sensitive customer information, including passwords and account information, to be transferred over a secure connection on the Internet. However, connections on the Internet, although secure, are not free from security breaches. We may experience security breaches in connection with our Internet banking service in the future, which may result in liability to our customers and third parties and materially and adversely affect our business.

*We may experience disruptions, delays and other difficulties from our information technology systems.*

We rely on our information technology systems for our daily operations including billing, effecting online and offline banking transactions and record keeping. We may experience disruptions, delays or other difficulties from our information technology systems, which may have an adverse effect on our business and adversely impact our customers' confidence in us.

*We do not prepare interim financial information on a U.S. GAAP basis.*

Neither we nor our subsidiaries are required to, and we and our subsidiaries do not, prepare interim financial information on a U.S. GAAP basis. U.S. GAAP differs in significant respects from Korean GAAP, particularly with respect to the establishment of provisions and loan loss allowance. See Item 5B. Liquidity and Capital Resources - Selected Financial Information under Korean GAAP and Reconciliation with Korean GAAP. As a result, our provision and allowance levels reflected under Korean GAAP in our results as of the end of and for 2001, 2002, 2003, 2004 and 2005 may differ significantly from comparable figures under U.S. GAAP for these and future periods.

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**Table of Contents**

**Risks relating to liquidity and capital management**

*A considerable increase in interest rates could decrease the value of our debt securities portfolio and raise our funding costs while reducing loan demand and the repayment ability of our borrowers, which, as a result, could adversely affect us.*

From 2000 to 2004, interest rates in Korea declined to historically low levels as the government sought to stimulate economic growth through active rate-lowering measures. Interest rates started to rebound in the second half of 2005 and have stabilized in the first quarter of 2006. In order to minimize our losses in the event that interest rates decrease again, the vast majority of debt securities we hold pay interest at a fixed rate. However, all things being equal and assuming that the interest rate sensitivity gap of our assets and liabilities is narrow, a considerable increase in interest rates would lead to a decline in the value of the debt securities in our portfolio. A sustained increase in interest rates will also raise our funding costs, while reducing loan demand, especially among consumers. A considerable rise in interest rates may therefore require us to rebalance our assets and liabilities in order to minimize the risk of potential mismatches and maintain our profitability.

In addition, rising interest rate levels may adversely affect the Korean economy and the financial condition of our corporate and retail borrowers, including holders of our credit cards, which in turn may lead to a deterioration in our credit portfolio. Since most of our retail and corporate loans bear interest at rates that adjust periodically based on prevailing market rates, a sustained increase in interest rate levels will increase the interest costs of our retail and corporate borrowers and could adversely affect their ability to make payments on their outstanding loans.

*Our funding is highly dependent on short-term deposits, which dependence may adversely affect our operations.*

We meet a significant amount of our funding requirements through short-term funding sources, which consist primarily of customer deposits. As of December 31, 2005, approximately 91.7% of our deposits had maturities of one year or less or were payable on demand. In the past, a substantial proportion of our customer deposits have been rolled over upon maturity. We cannot guarantee, however, that depositors will continue to roll over their deposits in the future. In particular, we estimate that increases in our short-term deposits in prior years were attributable in large part to the lack of alternative investment opportunities for individuals and households in Korea, especially in light of the low interest rate environment and volatile stock market conditions. Accordingly, a substantial number of our short-term deposit customers may withdraw their funds or fail to roll over their deposits if higher-yielding investment opportunities emerge. In that event, our liquidity position could be adversely affected. We may also be required to seek more expensive sources of short-term and long-term funding to finance our operations.

*We may be required to raise additional capital to maintain our capital adequacy ratios, which we may not be able to do on favorable terms or at all.*

Pursuant to the capital adequacy requirements of the Financial Supervisory Commission, we are required to maintain a minimum Tier I capital adequacy ratio of 4.0% and a combined Tier I and Tier II capital adequacy ratio of 8.0%, on a consolidated Korean GAAP basis. Tier II capital is included in calculating the combined Tier I and Tier II capital adequacy ratio up to 100% of Tier I capital. As of December 31, 2005, our Tier I capital adequacy ratio was 9.67% and our combined Tier I and Tier II capital adequacy ratio was 12.95%, which exceeded the minimum levels required by the Financial Supervisory Commission. However, our capital base and capital adequacy ratio may deteriorate in the future if our results of operations or financial condition (or the results of operations or financial condition of Korea Exchange Bank after completion of our contemplated acquisition of a majority interest in that bank) deteriorates for any reason, including as a result of a deterioration in the asset quality of our retail loans (including credit card balances) and loans to small- and medium-sized enterprises, or if we are not able to deploy our funding into suitably low-risk assets.



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**Table of Contents**

If our capital adequacy ratio deteriorates, we may be required to obtain additional Tier I or Tier II capital in order to remain in compliance with the applicable capital adequacy requirements. We may not be able to obtain additional capital on favorable terms, or at all. Our ability to obtain additional capital at any time may be constrained to the extent that banks or other financial institutions in Korea or from other Asian countries are seeking to raise capital at the same time. To the extent that we fail to maintain our capital adequacy ratios in the future, Korean regulatory authorities may impose penalties on us ranging from a warning to suspension or revocation of our license. For a description of the capital adequacy requirements of the Financial Supervisory Commission, see Item 5B. Liquidity and Capital Resources Financial Condition Capital Adequacy.

***We may face increased capital requirements under the new Basel Capital Accord.***

In December 2004, the Financial Supervisory Service announced that it would implement the new Basel Capital Accord, referred to as Basel II, in Korea by the end of 2007. The implementation of Basel II will have a substantial effect on the way risk is measured among Korean financial institutions, including us. Building upon the initial Basel Capital Accord of 1988, which focused primarily on market risk and capital adequacy and asset soundness as measures of risk, Basel II expands this approach to contemplate additional areas of risk such as operational risk.

In addition, under Basel II, we are permitted to follow either a standardized approach or an internal ratings-based approach with respect to calculating credit risk capital requirements. We have voluntarily chosen to establish and follow an internal ratings-based approach, which is more risk-sensitive in assessing our credit risk capital requirements. While our initial quantitative impact studies show that implementation of an internal ratings-based approach may give rise to a modest increase in our capital adequacy, it is possible that our internal ratings-based approach may require an increase in our credit risk capital requirements, which may require us to either improve our asset quality or raise additional capital. Furthermore, we intend to adopt the advanced measurement process for our operational risk. The supervisory accreditation of our approach will not be determined until the second half of 2007, while more detailed and reliable analysis of the impact of Basel II on our capital will be available at the end of 2006. See Item 5A. Operating Results Overview New Basel Capital Accord and Item 5B. Liquidity and Capital Resources Financial Condition Capital Adequacy.

**Risks relating to government regulation and policy*****New loan loss provisioning guidelines implemented by the Financial Supervisory Commission may require us to increase our provisioning levels under Korean GAAP, which could adversely affect us.***

In November 2004, the Financial Supervisory Commission announced that it will implement new loan loss provisioning guidelines, which we, along with other Korean banks, will be required to follow from the second half of 2006 in preparing financial statements under Korean GAAP. These guidelines include a new requirement that banks take into account expected losses with respect to credits in establishing their allowance for loan losses, instead of establishing such allowances based on the classification of credits under the current asset classification criteria. As a result, we will be required to establish and maintain allowance for loan losses under Korean GAAP based on an evaluation of expected losses on individual credits or credit portfolios.

Under the new guidelines, all Korean banks, including us, were required to establish systems to calculate their historical losses and expected losses during 2005. The Financial Supervisory Commission also announced that Korean banks could voluntarily comply with the new loan loss provisioning guidelines commencing in 2005. Specifically, in the second half of 2005, banks that have implemented a credible internal system for evaluating historical losses could establish their allowance for loan losses based on such historical losses, so long as the total allowance for loan losses established exceeds the levels required under the asset classification-based provisioning guidelines. Similarly, in the first half of 2006, banks that have implemented a credible system for evaluating expected losses could establish their allowance for loan losses based on such expected losses, so long as the total allowance established exceeds currently required levels. We voluntarily

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**Table of Contents**

complied with the new guidelines and implemented a system for evaluating historical losses in establishing our allowance for loan losses, which did not result in an increase in our provisions for loan losses under Korean GAAP in 2005. However, full compliance with the new guidelines, including with respect to the requirement to evaluate expected losses, commencing in the second half of 2006 may increase our provisions for loan losses under Korean GAAP compared to previously mandated levels. Any such increase in our provisions for loan losses could have an adverse effect on our reported results of operations and financial condition under Korean GAAP and our reported capital adequacy ratio, which may adversely affect the market price of our common stock and ADSs.

Furthermore, under a recent amendment to the Regulation on the Supervision of the Banking Business, Korean banks must establish allowances in respect of certain unused credit lines as of the date of settlement for such credit lines. See Item 4B. Business Overview Supervision and Regulation Principal Regulations Applicable to Banks Capital Adequacy and Allowances.

***Government regulation of retail lending, particularly mortgage and home equity lending, has recently become more stringent, which may adversely affect our retail banking operations.***

In light of concerns regarding the potential risks of excessive retail lending, particularly mortgage and home equity lending, the Korean government has in recent years adopted more stringent regulations with respect to retail lending by Korean banks. The Financial Supervisory Commission increased the minimum loan loss reserve requirements applicable to retail loans with effect from May 2002. In addition, in an effort to curtail the growth in property speculation caused by increased levels of mortgage and home equity lending, the Financial Supervisory Commission and Financial Supervisory Service adopted measures during 2002 that reduced our ability to provide certain higher-risk mortgage and home equity loans and applied new, more stringent guidelines to mortgage and home equity lending by Korean banks.

Furthermore, in October 2003, the government advised Korean banks to limit their loans to a maximum of 40% of the value of the underlying real estate collateral, in the case of mortgage and home equity lending in areas where the average real estate price had increased substantially. See Item 4B. Business Overview Supervision and Regulation Principal Regulations Applicable to Banks Recent Regulations Relating to Retail Household Loans. In addition, the Korean government announced the implementation of measures to stabilize the real estate market in October 2003, which included:

building more residential apartments and houses;

enforcing more stringent supervision of property speculation; and

increasing the tax burden of those taxpayers who own real estate in excess of prescribed amounts.

The Korean government has also expressed a continuing commitment to stabilize the real estate market and willingness to implement additional measures, as necessary. For example, in 2004, 2005 and 2006, the Korean government has:

raised the residential property tax applicable to residential properties in cases where such property represents the third or more residential property owned by a single individual;

placed a ceiling on the sale price of newly constructed residential properties and, under certain circumstances, required developers to disclose the costs incurred in connection with the construction of such properties;

amended the Urban and Residential Environment Improvement Act to require that at least 25% of any increased floor space resulting from the redevelopment of existing residential properties be devoted to the construction of rental residential properties;

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adopted more stringent guidelines that require financial institutions to impose debt-to-income limits on customers, in addition to the current loan-to-value ratio requirements, in connection with mortgage loans for real estate located in areas of wide-spread real property speculation; and

issued unofficial guidance recommending that Korean banks further limit their mortgage and home equity lending.

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**Table of Contents**

These regulations and measures, as well as any similar regulations that the Korean government may adopt in the future, may have the effect of constraining the growth and profitability of our retail banking operations, especially in the area of mortgage and home equity lending. Furthermore, these regulations and measures may result in substantial future declines in real estate prices in Korea, which will reduce the value of the collateral securing our mortgage and home equity lending. See Other risks relating to our business A decline in the value of the collateral securing our loans and our inability to realize full collateral value may adversely affect our credit portfolio.

***Government regulation of the credit card business has increased significantly in recent years, which may hurt our credit card operations.***

Due to the rapid growth of the credit card market and rising consumer debt levels in Korea in recent years, the Korean government has heightened its regulatory oversight of the credit card industry. From mid-2002 through early 2003, the Ministry of Finance and Economy and the Financial Supervisory Commission adopted a variety of amendments to existing regulations governing the credit card industry. Among other things, these amendments increased minimum required provisioning levels applicable to credit card receivables, required the reduction in volumes for certain types of credit card loans, increased minimum capital ratios and allowed the imposition of new sanctions against credit card companies that failed to meet applicable requirements. The Financial Supervisory Commission and the Financial Supervisory Service also implemented a number of changes to the rules governing the evaluation and reporting of credit card balances, as well as procedures governing which persons may receive credit cards. For more details relating to these regulations, see Item 4B. Business Overview Supervision and Regulation Principal Regulations Applicable to Banks Credit Card Business.

The government has also increased its enforcement activities with respect to the credit card industry in recent years. In March 2002, the Financial Supervisory Commission imposed sanctions, ranging from warnings and administrative fines to partial business suspensions, on substantially all Korean credit card issuers in respect of unlawful or unfair practices discovered in the course of its industry-wide inspection. In connection with these sanctions, Kookmin Credit Card was warned against, and fined (Won)50 million for, issuing cards to non-qualified minors and, in a number of instances, for issuing cards to applicants who unlawfully used another person's name in their credit card operations.

In April 2002, the Korea Fair Trade Commission ordered four domestic-brand credit card companies to pay administrative fines in the aggregate amount of (Won)23.4 billion in connection with certain collusion and anti-competitive practices in fixing commission fees and credit card interest rates for cash advances, installment purchases and overdue accounts. Kookmin Credit Card was fined (Won)6.96 billion for anti-competitive behavior.

In light of the deteriorating liquidity position of a number of credit card companies in Korea, in March, September and October 2003, the Korean government announced measures intended to support the credit card industry. These included the relaxation or delay in the implementation of some of the new regulatory restrictions applicable to credit card companies, such as restrictions on cash advance fee rates and on the level of cash advance and card loan receivables as a percentage of total receivables. These relief measures, however, were temporary, and the overall effect of the Korean government's recent regulatory initiatives has been to constrain the growth and increase the oversight of the credit card industry. For example, since October 2003, the Financial Supervisory Commission has:

changed its standards for reporting credit card delinquency ratios to require the inclusion of restructured loans (with the exception of restructured loans with substantially improved repayment prospects, which may be excluded) in the calculation of such ratios; and

assigned to each credit card company a target delinquency ratio to meet on a semi-annual basis until the end of 2006 and required each credit card company to enter into a memorandum of understanding with the Financial Supervisory Commission by the end of November 2003 with respect to each credit card company's action plan to meet its assigned target delinquency ratio.

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**Table of Contents**

The Korean government may adopt further regulatory changes in the future that affect the credit card industry. Depending on their nature, such changes may adversely affect our credit card operations, by restricting its growth or scope, subjecting it to stricter requirements and potential sanctions or greater competition, constraining its profitability or otherwise. For more details regarding these enacted and proposed changes, see Item 4B. Business Overview Supervision and Regulation Principal Regulations Applicable to Banks Credit Card Business.

***The fee income that we receive from the Korean government for acting as one of the managers of the National Housing Fund may be reduced if the Korean government designates additional financial institutions as managers or lowers fund management fees.***

The National Housing Fund is a government fund that provides housing loans to low-income households and construction loans to fund projects to build small-sized housing. From 1981 until 2001, Housing and Commercial Bank, or H&CB, solely managed the operations of the National Housing Fund and received a monthly management fee. We have managed the fund since our formation as a result of the merger between the former Kookmin Bank and H&CB. In 2005, we received total management fees of (Won)180 billion.

In January 2000, the relevant law that had specified H&CB as the institution that manages the National Housing Fund was amended to provide that the Ministry of Construction and Transportation is to designate the institution that will perform this function. In November 2002, the ministry designated two other financial institutions as managers, together with us, of the National Housing Fund with a view to diversifying its management. In February 2003, the ministry changed the basis of calculating fees related to the National Housing Fund and, in April 2004, implemented reductions to fees relating to bonds issued by the National Housing Fund. If the ministry decides to lower existing management fees or to designate additional institutions to manage the National Housing Fund, our fee income from managing it will be reduced compared to current levels, which in turn may have a further adverse effect on our results of operations.

Furthermore, in November 2003, the Ministry of Construction and Transportation strengthened existing regulations to provide for liability of managers of the National Housing Fund, where they have clear responsibility for non-performing National Housing Fund loans or where losses result due to their negligent management. As a result, we may in the future be required to reimburse the National Housing Fund for its losses, including those that relate to the deterioration of the credit quality of its loans, to the extent such losses are deemed to have resulted from our negligence in managing the fund.

***The Korean government from time to time provides policy loans, which we may choose to accept, and may announce policies involving the participation of financial institutions, including us, in providing financial support for particular sectors.***

The Korean government has in the past provided and may continue to provide policy loans, which encourage lending to particular types of borrowers. It has generally done this by identifying sectors of the economy it wishes to promote and making low-interest funding available to financial institutions that may voluntarily choose to lend to these sectors. The government has in this manner provided policy loans intended to promote low-income mortgage lending and lending to small- and medium-sized enterprises. All loans or credits we choose to make pursuant to these policy loans would be subject to review in accordance with our credit approval procedures. However, the availability of policy loans may influence us to lend to certain sectors or in a manner in which we otherwise would not in the absence of such loans from the government.

In the past, the Korean government has also announced policies under which financial institutions in Korea may voluntarily choose to provide financial support to particular sectors, including remedial programs for troubled corporate borrowers. For example, in light of the financial market instability in Korea resulting from the liquidity problems faced by credit card companies during the first quarter of 2003, the Korean government

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## **Table of Contents**

announced temporary measures in April 2003 intended to provide liquidity support to credit card companies. These measures included, among other things, requesting banks and other financial institutions to agree to extend the maturity of debt securities of credit card companies that they held and to make contributions to mutual funds to enable them to purchase debt securities of credit card companies.

The Korean government may in the future request financial institutions in Korea, including us, to make investments in or provide other forms of financial support to particular sectors of the Korean economy as a matter of policy, which financial institutions, including us, may decide to accept. We may incur costs or losses as a result of providing such financial support.

### **Risks relating to Korea**

#### ***Escalations in tensions with North Korea could have an adverse effect on us and the market price of our ADSs.***

Relations between Korea and North Korea have been tense throughout Korea's modern history. The level of tension between the two Koreas has fluctuated and may increase or change abruptly as a result of current and future events, including ongoing contacts at the highest levels of the governments of Korea and North Korea. In December 2002, North Korea removed the seals and surveillance equipment from its Yongbyon nuclear power plant and evicted inspectors from the United Nations International Atomic Energy Agency. In January 2003, North Korea renounced its obligations under the Nuclear Non-Proliferation Treaty.

In August 2003, representatives of Korea, the United States, North Korea, China, Japan and Russia held multi-lateral talks in an effort to resolve issues relating to North Korea's nuclear weapons program. While the talks concluded without resolution, participants in the August meeting indicated that further negotiations may take place in the future and, in February 2004, six-party talks resumed in Beijing, China. A third round of talks were held in June 2004 with an agreement to hold further talks in September, which were postponed. In February 2005, North Korea announced that it possessed nuclear weapons and pulled out of the six-party disarmament talks. A two-phased fourth round of six-party talks was held in Beijing, China during the summer and fall of 2005. In September 2005, North Korea agreed in principle to end its nuclear weapons program and the six participating nations signed a draft preliminary accord pursuant to which North Korea agreed to dismantle its existing nuclear weapons, abandon efforts to produce new weapons and readmit international inspectors to its nuclear facilities. Representatives of the six nations reconvened in Beijing in November 2005 for the first phase of the fifth-round of six-party talks, which concluded without further progress being made with respect to the implementation of the draft preliminary accord. The six-party talks have not made any substantial progress thereafter as a result of certain issues, including allegations that North Korea has been involved in counterfeiting, drug-trafficking and human rights abuses.

In addition, in October 2004, the United States and Korea agreed to a three-phase withdrawal of approximately one-third of the 37,500 troops stationed in Korea by the end of 2008. By the end of 2005, 8,000 U.S. troops departed Korea in the first and second phases of such withdrawal. According to the plan, the United States would remove 10,000 troops by the end of 2006. In the final phase, another 2,500 U.S. troops would be redeployed by the end of 2008.

Any further increase in tensions, which may occur, for example, if high-level contacts breakdown or military hostilities occur, could have a material adverse effect on our operations and the market value of our common stock and ADSs.

#### ***Unfavorable financial and economic developments in Korea may have an adverse effect on us.***

We are incorporated in Korea, and substantially all of our operations are located in Korea. As a result, we are subject to political, economic, legal and regulatory risks specific to Korea. From early 1997 until 1999, Korea experienced a significant financial and economic downturn, from which it is widely believed the country has now recovered to a large extent.

**Table of Contents**

The economic indicators in 2003, 2004 and 2005 have shown mixed signs of recovery and uncertainty, and future recovery or growth of the economy is subject to many factors beyond our control. Recent developments in the Middle East, including the war in Iraq and its aftermath, higher oil prices, the general weakness of the global economy and the possibility of an outbreak of avian flu in Asia and other parts of the world have increased the uncertainty of global economic prospects in general and may continue to adversely affect the Korean economy for some time. Any future deterioration of the Korean or global economy could adversely affect our financial condition and results of operations.

Developments that could hurt Korea's economy in the future include:

financial problems relating to *chaebols*, or their suppliers, and their potential adverse impact on the Korean economy, including as a result of recent investigations relating to unlawful political contributions by *chaebols*;

failure or lack of progress in restructuring of *chaebols*, the financial industry, including credit card companies, and other large troubled companies;

loss of investor confidence arising from corporate accounting irregularities and corporate governance issues at certain *chaebols*;

a slowdown in consumer spending and the overall economy;

increasing delinquencies and credit defaults by retail and small- and medium-sized enterprise borrowers;

adverse changes or volatility in foreign currency reserve levels, commodity prices (including a further increase in oil prices), exchange rates (including fluctuation of the U.S. dollar or Japanese yen exchange rates or revaluation of the Chinese renminbi), interest rates and stock markets;

increased reliance on exports to service foreign currency debts, which could cause friction with Korea's trading partners;

adverse developments in the economies of countries that are important export markets for Korea, such as the United States, Japan and China, or in emerging market economies in Asia or elsewhere that could result in a loss of confidence in the Korean economy;

the continued emergence of China, to the extent its benefits (such as increased exports to China) are outweighed by its costs (such as competition in export markets or for foreign investment and the relocation of the manufacturing base from Korea to China);

social and labor unrest;

a decrease in tax revenues and a substantial increase in the Korean government's expenditures for unemployment compensation and other social programs that, together, would lead to an increased government budget deficit;

geo-political uncertainty and risk of further attacks by terrorist groups around the world;

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the recurrence of SARS or an outbreak of avian flu in Asia and other parts of the world;

deterioration in economic or diplomatic relations between Korea and its trading partners or allies, including such deterioration resulting from trade disputes or disagreements in foreign policy;

political uncertainty or increasing strife among or within political parties in Korea;

hostilities involving oil producing countries in the Middle East and any material disruption in the supply of oil or increase in the price of oil resulting from those hostilities; and

an increase in the level of tensions or an outbreak of hostilities between North Korea and Korea and/or the United States.



**Table of Contents*****Ongoing significant reforms and changes to the regulatory framework for the Korean financial industry could adversely affect our results of operations.***

The legal and regulatory framework for the Korean financial industry is undergoing significant reforms and changes. For example, in the past the Korean government regulated, among other things, lending rates and deposit rates for banks. Regulations also dictated the extent of competition by restricting new entrants and the growth of existing financial institutions, including the opening of new branches. Ongoing regulatory reforms have removed all controls on lending rates and deposit rates (except for the prohibition on interest payments on current account deposits) and have relaxed barriers to entry, including by foreign financial institutions, leading to increased competition. Further liberalization of the financial services industry in Korea could result from the conclusion of a free trade agreement between Korea and the United States, negotiations in respect of which are scheduled to commence in the second half of 2006. At the same time, the Korean government has revised its regulations in recent years to impose stricter regulatory standards and oversight on Korean financial institutions, as part of its efforts to modernize the industry and to address specific social and economic issues. Most recently, the Korean government has revised the regulations relating to credit cards and household lending as part of its effort to control the potential risks of excessive consumer lending. Continuing regulatory changes in the financial industry will require us to modify our business operations and may adversely affect our results of operations.

***Labor unrest in Korea may adversely affect our operations.***

Any future economic downturn in Korea or an increase in corporate reorganizations and bankruptcies could result in layoffs and higher unemployment. Such developments could lead to social unrest and substantially increase government expenditures for unemployment compensation and other costs for social programs. According to statistics from the Korea National Statistics Office, the unemployment rate generally decreased from 4.1% in 2000 to 3.1% in 2002, but increased to 3.4% in 2003 and 3.5% in 2004 and 2005. A continued increase in unemployment and any resulting labor unrest in the future could adversely affect our operations, as well as the operations of many of our customers and their ability to repay their loans, and could adversely affect the financial condition of Korean companies in general, depressing the price of their securities. These developments would likely have an adverse effect on our financial condition and results of operations.

***Financial instability in other countries, particularly emerging market countries in Asia, could adversely impact our business and cause the price of the ADSs to go down.***

The Korean market and the Korean economy are influenced by economic and market conditions in other countries, particularly emerging market countries in Asia, including China. Financial turmoil in Asia, Russia and elsewhere in the world in recent years has adversely affected the Korean economy. Although economic conditions are different in each country, investors' reactions to developments in one country can have adverse effects on the securities of companies in other countries, including Korea. A loss of investor confidence in the financial systems of emerging and other markets may cause increased volatility in Korean financial markets. Furthermore, in December 2003, we invested approximately 121 million Singapore dollars for an approximately 25% interest in Sorak Financial Holdings, which acquired an approximately 57% interest in Bank Internasional Indonesia, and we may make similar investments outside Korea in the future. In addition, if consummated, our acquisition of a majority interest in Korea Exchange Bank, which has significant overseas operations, will increase our exposure on a consolidated basis to economic conditions in other countries. We cannot be certain that financial events of the type that occurred in emerging markets in Asia in 1997 and 1998 will not happen again in Asia or in other markets in which we may invest, or that such events will not have an adverse effect on our business or the price of our common stock and ADSs.

**Risks relating to our common stock and ADSs*****Ownership of our common stock is restricted under Korean law.***

Under Korean law, a single stockholder, together with its affiliates, is generally prohibited from owning more than 10.0% of the outstanding shares of voting stock of a nationwide bank such as us, with the exception of

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**Table of Contents**

certain stockholders that are non-financial group companies, whose applicable limit is 4.0%. The Korean government, the Korea Deposit Insurance Corporation and bank holding companies are exempt from this limit, and investors may also exceed the 10.0% limit upon filing a report with, or approval by, the Financial Supervisory Commission. See Item 4B. Business Overview Supervision and Regulation Principal Regulations Applicable to Banks Restrictions on Bank Ownership. To the extent that the total number of shares of our common stock (including those represented by ADSs) that a holder and its affiliates own together exceeds that limit, that holder will not be entitled to exercise the voting rights for the excess shares, and the Financial Supervisory Commission may order that holder to dispose of the excess shares within a period of up to six months. Failure to comply with such an order would result in an administrative fine of up to 0.03% of the book value of such shares per day until the date of disposal.

***A holder of our ADSs may not be able to exercise dissent and appraisal rights unless it has withdrawn the underlying shares of our common stock and become our direct stockholder.***

In some limited circumstances, including the transfer of the whole or any significant part of our business and the merger or consolidation of us with another company, dissenting stockholders have the right to require us to purchase their shares under Korean law. However, holders of our ADSs will not be able to exercise such dissent and appraisal rights if the depositary refuses to do so on their behalf. Our deposit agreement does not require the depositary to take any action in respect of exercising dissent and appraisal rights. In such a situation, holders of our ADSs must withdraw the underlying common stock from the ADS facility (and incur charges relating to that withdrawal) and become our direct stockholder prior to the record date of the stockholders' meeting at which the relevant transaction is to be approved, in order to exercise dissent and appraisal rights.

***A holder of our ADSs may be limited in its ability to deposit or withdraw common stock.***

Under the terms of our deposit agreement, holders of common stock may deposit such stock with the depositary's custodian in Korea and obtain ADSs, and holders of ADSs may surrender ADSs to the depositary and receive common stock. However, to the extent that a deposit of common stock exceeds the difference between:

- (1) the aggregate number of common shares we have deposited or we have consented to allow to be deposited for the issuance of ADSs (including deposits in connection with offerings of ADSs and stock dividends or other distributions relating to ADSs); and
  - (2) the number of shares of common stock on deposit with the custodian for the benefit of the depositary at the time of such proposed deposit,
- such common stock will not be accepted for deposit unless

(A) our consent with respect to such deposit has been obtained; or

(B) such consent is no longer required under Korean laws and regulations.

Under the terms of the deposit agreement, no consent is required if the shares of common stock are obtained through a dividend, free distribution, rights offering or reclassification of such stock. We have consented, under the terms of the deposit agreement, to any deposit to the extent that, after the deposit, the number of deposited shares does not exceed 115,840,996 shares or any other number of shares we determine from time to time, unless the deposit would be prohibited by applicable laws or violate our articles of incorporation. We might not consent to the deposit of any additional common stock. As a result, if a holder surrenders ADSs and withdraws common stock, it may not be able to deposit the stock again to obtain ADSs.

***A holder of our ADSs will not have preemptive rights in some circumstances.***

The Korean Commercial Code of 1962, as amended, and our articles of incorporation require us, with some exceptions, to offer stockholders the right to subscribe for new shares of our common stock in proportion to their



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**Table of Contents**

existing shareholding ratio whenever new shares are issued. If we offer any rights to subscribe for additional shares of our common stock or any rights of any other nature, the depositary, after consultation with us, may make the rights available to holders of our ADSs or use reasonable efforts to dispose of the rights on behalf of such holders and make the net proceeds available to such holders. The depositary, however, is not required to make available to holders any rights to purchase any additional shares of our common stock unless it deems that doing so is lawful and feasible and:

a registration statement filed by us under the U.S. Securities Act of 1933, as amended, is in effect with respect to those shares; or

the offering and sale of those shares is exempt from or is not subject to the registration requirements of the Securities Act. Similarly, holders of our common stock located in the United States may not exercise any such rights they receive absent registration or an exemption from the registration requirements under the Securities Act.

We are under no obligation to file any registration statement with the U.S. Securities and Exchange Commission or to endeavor to cause such a registration statement to be declared effective. Moreover, we may not be able to establish an exemption from registration under the Securities Act. Accordingly, a holder of our ADSs may be unable to participate in our rights offerings and may experience dilution in its holdings. If a registration statement is required for a holder of our ADSs to exercise preemptive rights but is not filed by us or is not declared effective, the holder will not be able to exercise its preemptive rights for additional ADSs and it will suffer dilution of its equity interest in us. If the depositary is unable to sell rights that are not exercised or not distributed or if the sale is not lawful or feasible, it will allow the rights to lapse, in which case the holder will receive no value for these rights.

***Dividend payments and the amount a holder of our ADSs may realize upon a sale of its ADSs will be affected by fluctuations in the exchange rate between the U.S. dollar and the Won.***

Our common stock is listed on the Stock Market Division of the Korea Exchange and quoted and traded in Won. Cash dividends, if any, in respect of the shares represented by the ADSs will be paid to the depositary in Won and then converted by the depositary into U.S. dollars, subject to certain conditions. Accordingly, fluctuations in the exchange rate between the Won and the U.S. dollar will affect, among other things, the amounts a holder of our ADSs will receive from the depositary in respect of dividends, the U.S. dollar value of the proceeds that it would receive upon sale in Korea of the shares of our common stock obtained upon surrender of ADSs and the secondary market price of ADSs. Such fluctuations will also affect the U.S. dollar value of dividends and sales proceeds received by holders of our common stock.

***The market value of an investment in our ADSs may fluctuate due to the volatility of the Korean securities market.***

Our common stock is listed on the Stock Market Division of the Korea Exchange, which has a smaller market capitalization and is more volatile than the securities markets in the United States and many European countries. The market value of ADSs may fluctuate in response to the fluctuation of the trading price of shares of our common stock on the Stock Market Division of the Korea Exchange. The Stock Market Division of the Korea Exchange has experienced substantial fluctuations in the prices and volumes of sales of listed securities and the Stock Market Division of the Korea Exchange has prescribed a fixed range in which share prices are permitted to move on a daily basis. In the past decade, the Korea Composite Stock Price Index, known as the KOSPI, reached a peak of 1,138.75 in 1994 and subsequently fell to a low of 280.00 in 1998. On April 17, 2000, the KOSPI experienced a 93.17 point drop, which represented the single largest decrease in the history of the KOSPI. On June 26, 2006, the KOSPI closed at 1,238.05. Like other securities markets, including those in developed markets, the Korean securities market has experienced problems including market manipulation,

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## **Table of Contents**

insider trading and settlement failures. The recurrence of these or similar problems could have a material adverse effect on the market price and liquidity of the securities of Korean companies, including our common stock and ADSs, in both the domestic and the international markets.

The Korean government has the potential ability to exert substantial influence over many aspects of the private sector business community, and in the past has exerted that influence from time to time. For example, the Korean government has promoted mergers to reduce what it considers excess capacity in a particular industry and has also encouraged private companies to publicly offer their securities. Similar actions in the future could have the effect of depressing or boosting the Korean securities market, whether or not intended to do so. Accordingly, actions by the government, or the perception that such actions are taking place, may take place or has ceased, may cause sudden movements in the market prices of the securities of Korean companies in the future, which may affect the market price and liquidity of our common stock and ADSs.

*If the Korean government deems that emergency circumstances are likely to occur, it may restrict holders of our ADSs and the depositary from converting and remitting dividends and other amounts in U.S. dollars.*

If the Korean government deems that certain emergency circumstances, including, but not limited to, severe and sudden changes in domestic or overseas economic circumstances, extreme difficulty in stabilizing the balance of payments or implementing currency exchange rate and other macroeconomic policies, have occurred or are likely to occur, it may impose certain restrictions provided for under the Foreign Exchange Transaction Law, including the suspension of payments or requiring prior approval from governmental authorities for any transaction. See Item 10D. Exchange Controls General.

### **Other Risks**

*A holder of our ADSs may not be able to enforce a judgment of a foreign court against us.*

We are a corporation with limited liability organized under the laws of Korea. Substantially all of our directors and officers and other persons named in this document reside in Korea, and all or a significant portion of the assets of our directors and officers and other persons named in this document and substantially all of our assets are located in Korea. As a result, it may not be possible for holders of our ADSs to effect service of process within the United States, or to enforce against them or us in the United States judgments obtained in United States courts based on the civil liability provisions of the federal securities laws of the United States. There is doubt as to the enforceability in Korea, either in original actions or in actions for enforcement of judgments of United States courts, of civil liabilities predicated on the United States federal securities laws.

## **Item 4. INFORMATION ON THE COMPANY**

### **Item 4A. History and Development of the Company**

Our legal and commercial name is Kookmin Bank. Our registered office and principal executive offices are located at 9-1, 2-ga, Namdaemoon-ro, Jung-gu, Seoul, Korea 100-703. Our telephone number is 822-2073-8341. Our agent in the United States, Kookmin Bank, New York Branch, is located at 565 Fifth Avenue, 24th Floor, New York, NY 10017. Its telephone number is (212) 697-6100.

#### **History of the Former Kookmin Bank**

The former Kookmin Bank was established by the Korean government in 1963 under its original name of Citizens National Bank under the Citizens National Bank Act of Korea with majority government ownership. Under this Act, we were limited to providing banking services to the general public and to small- and medium-sized enterprises. See Item 4B. Business Overview Corporate Banking Small- and Medium-sized Enterprise Banking for an exact definition of small- and medium-sized enterprises. In September 1994, we completed our initial public offering in Korea and listed our shares on the Stock Market Division of the Korea Exchange.

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## **Table of Contents**

In January 1995, the Citizens National Bank Act of Korea was repealed and replaced by the Repeal Act of the Citizens National Bank Act. Our status was changed from a specialized bank to a nationwide commercial bank and in February 1995, we changed our name to Kookmin Bank. The Repeal Act allowed us to engage in lending to large businesses. Following the repeal, however, under our articles of incorporation at that time, only up to 20% of our total Won-currency loans outstanding was allowed to be made to large businesses. Currently, under our articles of incorporation, financial services to individuals and small- and medium-sized enterprises (including mortgage lending) are required to be equal to or more than 60% of the total amount of our loans denominated in Won.

In June 1998, we acquired certain assets, including loans the majority of which were considered performing as of the purchase date, and assumed most of the liabilities of DaeDong Bank, pursuant to a directive from the Financial Supervisory Commission in connection with a government program to support the deteriorating financial sector in Korea. We assumed 519 out of 1,740 employees and 49 out of 108 branches of DaeDong Bank. As of the date of the acquisition, there was a net shortfall of (Won)1,687 billion between the value of the assets we acquired and the value of the liabilities we assumed. We received cash and debt securities issued by the Korea Deposit Insurance Corporation and the Korea Asset Management Corporation in connection with the acquisition.

In December 1998, we merged with the Korea Long Term Credit Bank, which focused on providing large corporate banking services. Through this acquisition, we were able to selectively expand our large corporate business, while continuing to concentrate on the retail sector. This expansion resulted in increased product and service offerings, including wholesale deposits, corporate overdraft facilities, bills and receivables discounting, export/import financing, payment remittances, foreign exchange transactions, standby letters of credit and guarantees and acceptances.

In June 1999, Goldman Sachs Capital Koryo, L.P., a fund managed by The Goldman Sachs Group, Inc., acquired (through its wholly owned subsidiaries Goldman Sachs Capital Chosun, Ltd. and Goldman Sachs Capital Shilla, Ltd.) an interest in the former Kookmin Bank as a result of an investment of US\$500 million in new common shares and convertible bonds, consisting of (Won)360 billion of new common shares (17,768,870 common shares at (Won)20,260 per share, as adjusted for the merger ratio of 1.688346:1) and US\$200 million principal amount of subordinated convertible bonds with an original conversion price of (Won)14,200 per common share. Goldman Sachs Capital Koryo subsequently sold substantially all of the shares of our common stock it owned (including common stock obtained upon conversion of the convertible bonds) in June 2002 and November 2003.

## **History of H&CB**

H&CB was established by the Korean government in 1967 under the name Korea Housing Finance Corporation. In 1969, Korea Housing Finance Corporation became the Korea Housing Bank pursuant to the Korea Housing Bank Act. H&CB was originally established to provide low and middle income households with long-term, low-interest mortgages in order to help them purchase their own homes, and to promote the increase of housing supply in Korea by providing low-interest housing loans to construction companies. Under the Korea Housing Bank Act, up to 20% of H&CB's lending (excluding lending pursuant to government programs) could be non-mortgage lending. Until 1997 when the Korea Housing Bank Act was repealed, H&CB was the only entity in Korea allowed to provide mortgage loans with a term of longer than ten years. H&CB also had the exclusive ability to offer housing-related deposit accounts offering preferential rights to subscribe for newly-built apartments.

In June 1998, H&CB acquired certain assets, including loans the majority of which were considered performing as of the purchase date, and assumed most of the liabilities of DongNam Bank, pursuant to a directive from the Financial Supervisory Commission in connection with a government program to support the

**Table of Contents**

deteriorating financial sector in Korea. H&CB assumed 650 out of 1,661 employees and 49 out of 116 branches of DongNam Bank. As of the date of the DongNam Bank acquisition, there was a net shortfall of (Won)1,453 billion between the value of the assets it acquired and the value of the liabilities it assumed. As in the case of the former Kookmin Bank, H&CB received cash and debt securities issued by the Korea Deposit Insurance Corporation and the Korea Asset Management Corporation in connection with the acquisition. The acquisition of DongNam Bank strengthened H&CB's business presence in the southeastern region of Korea where DongNam Bank was based.

In July 1999, H&CB entered into an investment agreement with certain affiliates of the ING Groep N.V., a leading global financial services group. Through ING Insurance International B.V. and ING International Financial Holdings, ING Groep N.V. invested (Won)332 billion to acquire 9,914,777 new common shares of H&CB representing 9.99999% of H&CB's outstanding common shares. As of December 31, 2005, ING Groep N.V. beneficially owned 4.06% of our outstanding common stock.

In December 2002, we formally extended our strategic alliance agreement with ING Bank N.V., replacing its prior investment agreement with H&CB. In August 2003, our board approved and ratified an amended and restated strategic alliance agreement with ING Groep N.V. As a result:

the exclusive alliance with respect to our bancassurance business was revised to a non-exclusive, commercial relationship-based alliance;

ING Groep N.V. is required to maintain beneficial ownership of no less than 12,716,691 shares of our common stock, subject to adjustment for any share consolidations or share splits or, in the event of a merger with another entity, as adjusted accordingly pursuant to the merger ratio for the merger; and

each party agreed to maintain its level of investment in ING Life Insurance Company, Korea Ltd. (which is currently 20% owned by us and 80% owned by ING Insurance International B.V.) and KB Asset Management Co., Ltd. (which is currently 80% owned by us and 20% by ING Insurance International B.V.) until August 29, 2006.

For more details regarding our relationship with ING Groep N.V., see Item 4B. Business Overview Other Businesses Bancassurance, Item 7B. Related Party Transactions and Item 10C. Material Contracts.

**The Merger of the Former Kookmin Bank and H&CB**

In November 2000, the former Kookmin Bank and H&CB entered into discussions regarding a possible merger. On December 22, 2000, the two banks entered into a memorandum of understanding regarding the merger. The proposed merger was publicly announced in Korea on that date. On April 23, 2001, the two banks executed a merger agreement approved by their respective boards of directors. The merger was structured as a merger of the two banks into a new entity in order to ensure that the transaction was properly understood by the security holders and customers of the two banks, as well as their employees, as a merger of equals rather than an absorption by one bank of the other. Under U.S. GAAP, however, the former Kookmin Bank was deemed the accounting acquirer of H&CB in the merger. We accounted for the acquisition using the purchase method of accounting.

On September 29, 2001, the merger proposal was approved by the stockholders of both banks at extraordinary general meetings called for that purpose. The merger became effective on November 1, 2001. This merger resulted in Kookmin Bank becoming the largest commercial bank in Korea. Our ADSs were listed on the New York Stock Exchange on November 1, 2001 and our common shares were listed on the Stock Market Division of the Korea Exchange on November 9, 2001. As of October 31, 2001, H&CB's total assets were (Won)67,399 billion, its total deposits were (Won)51,456 billion, its total liabilities were (Won)64,537 billion and it had stockholders' equity of (Won)2,849 billion. As required by U.S. GAAP, we recognized H&CB's total assets and liabilities at their estimated fair values of (Won)68,347 billion and (Won)64,858 billion, respectively. These amounts reflect the recognition of (Won)544 billion of negative goodwill, which was allocated to the fixed assets, core deposit intangible assets and credit card relationship intangible assets assumed.

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## **Table of Contents**

At the time of the merger, we issued 179,775,233 shares of our common stock to holders of former Kookmin Bank shares and 119,922,229 shares of our common stock to holders of former H&CB shares. The merger ratio was such that holders of former Kookmin Bank common stock received one of our shares for every 1.688346 shares of former Kookmin Bank they owned, and holders of H&CB common stock received one of our shares for every share of H&CB common stock they owned.

In December 2003, the Korean government sold all of our common stock it held to us, through an auction process in which we were chosen as the winning bidder. We subsequently sold all of these shares in an over-the-counter transaction in June 2005.

### **The Merger with Kookmin Credit Card**

On May 30, 2003, we entered into a merger agreement with Kookmin Credit Card, previously a 75% owned and consolidated subsidiary. On July 23, 2003, our board approved the merger with Kookmin Credit Card and on September 5, 2003, the merger was approved by the shareholders of Kookmin Credit Card. On September 30, 2003, we merged with Kookmin Credit Card.

The merger was effected by the issuance of 8,120,431 shares of our common stock, and the former minority shareholders of Kookmin Credit Card received 0.442983 shares of our common stock for every one share of Kookmin Credit Card common stock that they owned and cash instead of fractional shares that they would have otherwise been entitled to receive in the merger. Immediately following the merger, former shareholders of Kookmin Credit Card common stock, other than us, owned approximately 2.4% of our outstanding common stock. The acquisition of minority interest was accounted for under the purchase method of accounting, and we stepped up the assets and liabilities acquired to their fair values at the date of acquisition. The excess of fair value of purchase consideration over the fair value of net assets acquired was recognized as goodwill.

The goals of this merger were to:

alleviate the difficulties that Kookmin Credit Card was experiencing with respect to its liquidity and capital adequacy;

maximize management efficiency and further enhance our credit card business;

assist us in developing a leading credit card business in Korea;

enable us to effectively cross-sell our financial products by integrating our database; and

develop and launch products and services that integrated our credit card and banking businesses.

### **The Contemplated Acquisition of Korea Exchange Bank**

On May 19, 2006, we entered into a share purchase agreement with an affiliate of the Lone Star funds, and subsequently entered into a similar agreement with KEXIM, for the purchase of an aggregate of 457,064,387 shares of common stock of Korea Exchange Bank, representing 70.9% of Korea Exchange Bank's issued and outstanding shares of common stock. The aggregate purchase price we have agreed to pay for such shares is (Won)6,947 billion, or (Won)15,200 per share. The completion of our contemplated acquisition of a majority interest in Korea Exchange Bank is subject to a number of conditions, including the obtaining of all regulatory approvals necessary for the consummation of transaction. In addition, the share purchase arrangements among us, the Lone Star fund affiliate and KEXIM are subject to termination by mutual agreement or by a party upon default by another party or if the transaction is not completed within 120 days of May 19, 2006. Accordingly, there is no guarantee that we will be able to complete our acquisition of a majority interest in Korea Exchange Bank as planned or at all.

We plan to fund the purchase price for the contemplated acquisition of Korea Exchange Bank through a combination of existing cash and the proceeds of new financings, including through the issuance of debt





**Table of Contents**

securities and, if necessary, arrangements whereby co-investors will purchase a portion of the common shares of Korea Exchange Bank being sold. Even if such co-investment arrangements are entered into, we anticipate that we will retain substantially all of the economic risks of the investment in the common shares of Korea Exchange Bank being sold. While our management believes that the long-term benefits of the contemplated acquisition of Korea Exchange Bank to our business will outweigh the overall costs of such acquisition, including financing costs, there is no guarantee that this will be the case.

If we are able to complete our acquisition of a majority interest in Korea Exchange Bank, it is likely that we will decide to merge with Korea Exchange Bank in the future, although the structure and timing of any such merger remains uncertain. See Item 3D. Risk Factors Risks relating to our Strategy We may fail to realize the anticipated benefits of our contemplated acquisition of a majority interest in Korea Exchange Bank and any subsequent merger between us and Korea Exchange Bank.

***Overview of Korea Exchange Bank's Business***

Korea Exchange Bank was established in 1967, pursuant to the Korea Exchange Bank Act, as a wholly government-owned bank specializing in the foreign exchange and international trade finance businesses. Korea Exchange Bank was the only Korean bank to offer trade financing and foreign exchange services until 1977. Following the loss of its monopoly in trade financing and foreign exchange, Korea Exchange Bank expanded and diversified its activities to include a full range of commercial banking services, both through the expansion of its branch network, as well as the diversification of its customer base and financial product and service offerings. Korea Exchange Bank was privatized in 1989 with the repeal of the Korea Exchange Bank Act, and its shares were first offered for public ownership in 1991. Its common stock has been listed on the Stock Market Division of the Korea Exchange since 1994.

In October 2003, the Lone Star funds acquired a 51% interest in Korea Exchange Bank through the purchase by Lone Star's subsidiary, LSF-KEB Holdings, of (i) 268,750,000 shares of newly issued common stock of Korea Exchange Bank at (Won)4,000 per share, and (ii) 26,235,923 shares of common stock of Korea Exchange Bank and 30,865,792 shares of preferred stock of Korea Exchange Bank from Commerzbank and KEXIM, respectively, at (Won)5,400 per share.

Korea Exchange Bank is a nationwide commercial bank in Korea with consolidated total assets of (Won)66,584 billion and consolidated total shareholders' equity of (Won)5,683 billion, under Korean GAAP, as of December 31, 2005. As of that date, Korea Exchange Bank had a total loan portfolio of (Won)42,885 billion and a securities portfolio of (Won)13,339 billion, and managed customer deposits of (Won)40,738 billion, on a consolidated basis, under Korean GAAP. As a full-service financial institution, Korea Exchange Bank operates an extensive banking network consisting of 317 domestic branches and sub-branches, as well as 18 international branches and sub-branches, 2 overseas representative offices and 9 overseas subsidiaries located in 22 countries outside of Korea. Korea Exchange Bank also operates over 1,607 ATMs throughout Korea and offers Internet and telephone banking services. Through this global network, Korea Exchange Bank serves Korean corporate and retail customers with a full complement of banking and financial services. Korea Exchange Bank holds a strong market position in the business segments where Korea Exchange Bank has historically maintained competitive strengths, including in foreign exchange and trade finance transactions. As of December 31, 2005, Korea Exchange Bank had 5,301 regular staff members.

***Summary Financial Information of Korea Exchange Bank***

The summary consolidated financial data set forth below have been derived from Korea Exchange Bank's audited consolidated financial statements as of and for the years ended December 31, 2003, 2004 and 2005. Korea Exchange Bank's consolidated financial statements have been prepared in accordance with Korean GAAP

**Table of Contents**

and, where applicable, accounting and reporting guidelines under the Korean accounting standards applicable to the banking industry, which differ in certain material respects from U.S. GAAP. Trust accounts on which Korea Exchange Bank guarantees a fixed rate of return and/or the repayment of principal are included in Korea Exchange Bank's consolidated financial statements.

*Consolidated income statement data*

|  | 2003                 | Year ended December 31, |             | 2005 <sup>(1)</sup><br>(in<br>millions<br>of US\$) |
|--|----------------------|-------------------------|-------------|--|
|  |                      | 2004                    | 2005        |  |
|  | (in billions of Won) |                         |             |  |
| Interest income <sup>(2)</sup>                           | (Won) 3,506          | (Won) 3,552             | (Won) 3,441 | US\$ 3,407   |
| Interest expense   | 1,986                | 1,778                   | 1,561       | 1,546  |
| Net interest income before provisions                    | 1,520                | 1,774                   | 1,880       | 1,861  |
| Non-interest operating income <sup>(3)</sup>             | 2,837                | 3,344                   | 3,299       | 3,266  |
| Non-interest operating expenses <sup>(4)</sup>           | 1,882                | 2,803                   | 3,015       | 2,984  |
| Net non-interest operating income (loss)                 | 955                  | 541                     | 284         | 282  |
| Total income <sup>(5)</sup>                              | 2,475                | 2,315                   | 2,164       | 2,143  |
| General and administrative expenses                      | 909                  | 954                     | 1,086       | 1,076  |
| Net operating income (loss) before provisions            | 1,566                | 1,361                   | 1,078       | 1,067  |
| Provisions for credit losses                             | 2,866                | 1,001                   | 44          | 43   |
| Net operating income (loss) after provisions             | (1,300)              | 360                     | 1,034       | 1,024  |
| Non-operating income                                     | 390                  | 435                     | 770         | 762  |
| Non-operating expenses                                   | 394                  | 293                     | 167         | 165  |
| Net non-operating income (loss)                          | (4)                  | 142                     | 603         | 597  |
| Ordinary income (loss)                                   | (1,304)              | 502                     | 1,637       | 1,621  |
| Extraordinary income                                     | 13                   | 18                      | 17          | 17   |
| Extraordinary loss                                       | 8                    |                         |             |  |
| Net extraordinary income (loss)                          | 5                    | 18                      | 17          | 17   |
| Earnings (losses) before income taxes                    | (1,299)              | 520                     | 1,654       | 1,638  |
| Income tax expense (benefit)                             | 16                   | 21                      | (281)       | (278)  |
| Net earnings (losses) before minority interest           | (1,315)              | 499                     | 1,935       | 1,916  |
| Minority interest in losses of consolidated subsidiaries | (447)                | (28)                    | 1           | 1  |
| Net earnings (losses)                                    | (Won) (868)          | (Won) 527               | (Won) 1,934 | US\$ 1,915   |

(1) Won amounts are expressed in U.S. dollars at the rate of (Won)1,010.0 to US\$1.00, the noon buying rate in effect on December 30, 2005 as quoted by the Federal Reserve Bank of New York in the United States.

(2) Commencing with the year ended December 31, 2005, interest on credit card loans and credit card installment purchases, merchant fees, and commission on cash advances and credit card installment purchases have been reclassified from non-interest income to interest income. Amounts for 2003 and 2004 have not been restated in Korea Exchange Bank's financial statements for 2003 and 2004 in accordance with these reclassifications.

(3) Includes trust fees and commissions and income from derivatives trading and foreign exchange.

(4) Excluding provisions for credit losses and general and administrative expenses. Includes principally losses on derivatives trading and foreign exchange and commission expenses.

(5) Represents net operating income (loss) before general and administrative expenses and provisions for credit losses.

**Table of Contents***Consolidated balance sheet data*

|   | 2003                | As of December 31,  |                     | 2005 <sup>(1)</sup><br>(in millions of US\$) |
|---|---------------------|---------------------|---------------------|--|
|   |                     | 2004                | 2005                |  |
| (in billions of Won)  |                     |                     |                     |  |
| <b>Assets</b>   |                     |                     |                     |  |
| Cash and due from banks   | (Won) 4,838         | (Won) 2,789         | (Won) 3,123         | US\$ 3,092                                   |
| Trading securities  | 1,048               | 1,758               | 1,869               | 1,850  |
| Investment securities <sup>(2)</sup>  | 12,543              | 11,226              | 11,470              | 11,357                                       |
| Available-for-sale securities   | 11,314              | 9,712               | 9,133               | 9,043  |
| Held-to-maturity securities   | 888                 | 1,488               | 2,327               | 2,304  |
| Investment in associates  | 341                 | 26                  | 10                  | 10   |
| Loans, net of allowances for loan losses and less net deferred loan fees and costs <sup>(3)</sup> | 43,034              | 41,169              | 42,886              | 42,461                                       |
| Fixed assets, less accumulated depreciation   | 960                 | 947                 | 973                 | 964  |
| Other assets <sup>(4)</sup>   | 4,133               | 5,241               | 6,263               | 6,201  |
| <b>Total assets</b>   | <b>(Won) 66,556</b> | <b>(Won) 63,130</b> | <b>(Won) 66,584</b> | <b>US\$ 65,925</b>                           |
| <b>Liabilities</b>  |                     |                     |                     |  |
| Deposits  | (Won) 45,568        | (Won) 41,257        | (Won) 40,738        | US\$ 40,335                                  |
| Borrowings  | 6,848               | 6,151               | 6,757               | 6,690  |
| Debentures, net of discounts  | 6,354               | 6,567               | 5,979               | 5,920  |
| Other liabilities <sup>(5)</sup>  | 5,543               | 6,202               | 7,427               | 7,353  |
| <b>Total liabilities</b>  | <b>64,313</b>       | <b>60,177</b>       | <b>60,901</b>       | <b>60,298</b>                                |
| <b>Shareholders equity</b>  |                     |                     |                     |  |
| Common stock  | 3,065               | 3,225               | 3,224               | 3,192  |
| Preferred stock   | 130                 |                     |                     |  |
| Capital surplus   | 157                 |                     |                     |  |
| Accumulated deficit   | (1,037)             | (567)               | 1,359               | 1,346  |
| Capital adjustments   | (99)                | 287                 | 1,099               | 1,088  |
| Minority interests in consolidated subsidiaries   | 27                  | 8                   | 1                   | 1  |
| <b>Total shareholders equity</b>  | <b>2,243</b>        | <b>2,953</b>        | <b>5,683</b>        | <b>5,627</b>                                 |
| <b>Total liabilities and shareholders equity</b>  | <b>(Won) 66,556</b> | <b>(Won) 63,130</b> | <b>(Won) 66,584</b> | <b>US\$ 65,925</b>                           |

(1) Won amounts are expressed in U.S. dollars at the rate of (Won)1,010.0 to US\$1.00, the noon buying rate in effect on December 30, 2005 as quoted by the Federal Reserve Bank of New York in the United States.

(2) The method for valuing securities used by Korean banks for financial statement purposes has changed several times in recent years.

(3) Allowance for loan losses amounted to (Won)2,442 billion as of December 31, 2003, (Won)913 billion as of December 31, 2004 and (Won)598 billion as of December 31, 2005. Net deferred loan fees and costs amounted to (Won)1 billion as of December 31, 2004 and (Won)3 billion as of December 31, 2005. Korea Exchange Bank had no such fees or costs as of December 31, 2003.

(4) Includes accounts receivable, derivative instrument assets, guarantee deposits, accrued interest, deferred tax assets, deferred tax assets and other assets.

(5) Includes accounts payable, derivative instrument liabilities, accrued expenses, agency receipt liabilities, borrowings from trust accounts, foreign exchange remittance pending and other liabilities.



**Table of Contents****Item 4B. Business Overview**  
**Business**

We are the largest commercial bank in Korea. As of December 31, 2005, we had total assets of (Won)178,508 billion and total deposits of (Won)125,699 billion. On the asset side, we provide credit and related financial services to individuals and small- and medium-sized enterprises and, to a lesser extent, to large corporate customers. On the deposit side, we provide a full range of deposit products and related services to both individuals and enterprises of all sizes.

By their nature, our core consumer and small- and medium-sized enterprise operations place a high premium on customer access and convenience. Our combined network of 1,097 branches as of December 31, 2005, the most extensive in Korea, provides a solid foundation for our business and is a major source of our competitive strength. This network provides us with a large, stable and cost effective funding source, enables us to provide our customers convenient access and gives us the ability to provide the customer attention and service essential to conducting our business, particularly in an increasingly competitive environment. Our branch network is further enhanced by automated banking machines and fixed-line, mobile telephone and Internet banking. As of December 31, 2005, we had a customer base of over 25 million retail customers, which represented approximately one-half of the Korean population. Of the population in Korea between the ages of 20 and 40, approximately two-thirds have accounts with us. As of December 31, 2005, we also had over 148,000 small- and medium-sized enterprise customers.

The following table sets forth the principal components of our lending business as of the dates indicated. As of December 31, 2005 retail loans, credit card loans and credit card receivables accounted for 65.7% of our total loan portfolio:

|  | 2003                                     |               | As of December 31,<br>2004 |               | 2005                 |               |
|--|--|---------------|----------------------------|---------------|----------------------|---------------|
|  | (in billions of Won, except percentages) |               |                            |               |                      |               |
| <b>Retail</b>  |  |               |                            |               |                      |               |
| Mortgage and home equity <sup>(1)</sup>              | (Won) 52,477                             | 36.0%         | (Won) 57,965               | 42.0%         | (Won) 59,143         | 42.9%         |
| Other consumer <sup>(2)</sup>                        | 28,727                                   | 19.7          | 25,963                     | 18.8          | 23,114               | 16.7          |
| <b>Total retail</b>                                  | <b>81,204</b>                            | <b>55.7</b>   | <b>83,928</b>              | <b>60.8</b>   | <b>82,257</b>        | <b>59.6</b>   |
| Credit card  | 15,322                                   | 10.5          | 9,421                      | 6.8           | 8,369                | 6.1           |
| Corporate  | 47,899                                   | 32.8          | 43,657                     | 31.6          | 46,157               | 33.4          |
| Capital markets activities and international banking | 1,433                                    | 1.0           | 1,118                      | 0.8           | 1,229                | 0.9           |
| <b>Total loans</b>                                   | <b>(Won) 145,858</b>                     | <b>100.0%</b> | <b>(Won) 138,124</b>       | <b>100.0%</b> | <b>(Won) 138,012</b> | <b>100.0%</b> |

<sup>(1)</sup> Includes (Won)1,162 billion, (Won)1,186 billion and (Won)1,174 billion of overdraft loans secured by real estate in connection with home equity loans as of December 31, 2003, 2004 and 2005, respectively.

<sup>(2)</sup> Includes (Won)10,038 billion, (Won)9,062 billion and (Won)7,620 billion of overdraft loans as of December 31, 2003, 2004 and 2005, respectively.

We provide a full range of personal lending products and retail banking services to individual customers, including mortgage loans. We are the largest private sector mortgage lender in Korea. We are also one of the managers of the National Housing Fund, a government fund that provides housing loans to low income households and loans to construction companies to build small-sized housing for low income households.

Lending to small- and medium-sized enterprises is the single largest component of our non-retail credit portfolio and represents a widely diversified exposure to a broad spectrum of the Korean corporate community, both by type of lending and type of customer, with one of the newest categories being collateralized loans to

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**Table of Contents**

SOHO customers that are among the smallest of the small- and medium-sized enterprises. The volume of our loans to small- and medium-sized enterprises requires a customer-oriented approach that is facilitated by our large and geographically diverse branch network.

In keeping with industry trends, our credit exposure to large corporate customers is declining as a percentage of our total loan portfolio although we continue to maintain and to seek quality relationships and to expand them by providing these customers with an increasing range of fee-related services.

Since the former Kookmin Bank initiated the issuance of domestic credit cards in 1980, we have seen our credit card business grow rapidly, particularly in 2001 and 2002 as the nationwide trend towards credit card use accelerated. As of December 31, 2005, we had more than nine million holders of KB Card. Our credit card balances (including card loans) increased from (Won)8,321 billion as of December 31, 2000 to (Won)22,643 billion as of December 31, 2002, as a result of both the merger with H&CB and significant organic growth. However, such growth was accompanied by increasing delinquencies and a significant deterioration in asset quality, which required us to take measures in 2003, 2004 and 2005 to reduce our credit card exposure, including through substantial write-offs. As a result, our credit card balances declined to (Won)8,369 billion as of December 31, 2005. See Item 3D. Risk Factors Risks relating to our retail credit portfolio and Item 4A. History and Development of the Company The Merger with Kookmin Credit Card.

**Strategy**

Our strategic focus is to be the leading bank in Korea and a world-class financial service provider. We plan to continue to develop our business on the basis of our core strengths in mortgage financing and retail banking. We believe our strong market position is an important competitive advantage, which will enable us to compete more effectively based on convenient delivery, product breadth and differentiation, and service quality while focusing on our profitability.

The key elements of our strategy are as follows:

***Identifying, targeting and marketing to attractive customer segments and providing superior customer value and service to such segments***

In recent years, rather than focusing on developing products and services to satisfy the overall needs of the general population, we have increasingly targeted specific market segments that we expect to generate superior growth and profitability. We will continue to implement a targeted marketing approach that seeks to identify the most attractive customer segments and to develop strategies to build market share in those segments. In particular, we intend to increase our wallet share of superior existing customers by using our advanced customer relationship management technology to better identify and meet the needs of our most creditworthy and high net worth customers, on whom we intend to concentrate our marketing efforts. We estimate that there are approximately 6 million people who fall into this category in Korea, and we aim to cross-sell our loan and other products to those customers who have an account with us.

As part of this strategy, we are also focusing on attracting and retaining creditworthy customers by offering more differentiated fee-based products and services that are tailored to meet their specific needs. The development and marketing of our products and services are, in part, driven by customer segmentation to ensure we meet the needs of each customer segment. For instance, we currently offer customized mortgage products and electronic banking promotions, and have enhanced our private banking services for high net worth individuals, including opening new branches specializing in such services. We also continue to develop more complex financial products, including trust commodities and other investment products, for which consumer demand has increased in recent years. We are also focusing on addressing the needs of our customers by providing the highest-quality products and services and developing an open-architecture strategy, which allows us to sell such products through the largest branch network in Korea. In short, we aim to offer our customers a convenient

## **Table of Contents**

one-stop financial services destination where they can meet their traditional retail and corporate banking requirements, as well as find a broad array of fee-based products and services tailored to address more specific banking needs. We believe such differentiated, comprehensive services and cross-selling will not only enhance customer loyalty but also increase profitability.

One of our key customer-related strategies continues to be creating greater value and better service for our customers. We intend to continue improving our customer service, including through:

*Improved customer relationship management technology.* Management has devoted substantial resources toward development of our customer relationship management system, which is designed to provide our employees with the needed information to continually improve the level of service and incentives offered to our preferred customers. Our system is based on an integrated customer database, which allows for better customer management and streamlines our customer reward system. We have also developed state-of-the-art call centers and online Internet capabilities to provide shorter response times to customers seeking information or to execute transactions. Our goals are to continually focus on improving customer service to satisfy our customer's needs through continuing efforts to deliver new and improved services and to upgrade our customer relationship management system to provide the best possible service to our customers in the future.

*Enhanced distribution channels.* We also believe we can improve customer retention and usage rates by increasing the range of products and services we offer and by developing a differentiated, multi-channel distribution network, including branches, ATMs, call centers, mobile-banking and Internet banking. We believe that our leading market position gives us a competitive advantage in developing and enhancing our distribution capabilities.

### ***Focusing on expanding and improving credit quality in our corporate lending business***

We plan to focus on corporate lending as one of our core businesses through attracting top-tier corporate customers and providing customized and distinctive products and services to build our position as a leading bank in the corporate financial market. To increase our market share in providing financial services to the corporate market, we intend to:

promote a more balanced and strengthened portfolio with respect to our corporate business by developing our large corporate customer base and utilizing our improved credit management operations to better evaluate new large corporate and small- and medium-sized enterprise customers;

develop and sell more varied corporate financial products, consisting of transactional banking products which provide higher margin and less risk such as cyber branch products to large corporate customers and cyber CEO products to small- and medium-sized enterprise customers;

generate more fee income from large corporate customers through business-to-business transactions, foreign exchange transactions and derivative and other investment products;

further develop and train our core professionals with respect to this market, including through programs such as the career development path ;

strengthen our marketing system based on our accumulated expertise in order to attract top-tier corporate customers; and

focus on enhancing our channel network in order to provide the best service by strengthening our corporate customer management.

### ***Strengthening internal risk management capabilities***



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We believe that ensuring strong asset quality through effective credit risk management is critical to maintaining stable growth and profitability and risk management will continue to be one of our key focus areas.

## **Table of Contents**

One of our highest priorities is to improve our asset quality and more effectively price our lending products to take into account inherent credit risk in our portfolio. Our goal is to maintain the soundness of our credit portfolio, profitability and capital base. To this end, we intend to continue to strengthen our internal risk management capabilities by tightening our underwriting and management policies and improving our internal compliance policies. To accomplish this objective, we have undertaken the following initiatives:

*Strengthening underwriting procedures with advanced credit scoring techniques.* We have centralized our credit management operations into our credit group. Our prior structure had divided such operations into four groups and ten teams. As a result of such centralization, we aim to enhance our credit management expertise and improve our system of checks-and-balances with respect to our credit portfolio. We have also improved our ability to evaluate the credit of our small- and medium-sized enterprise customers through assigning experienced credit loan officers to our regional credit offices. We have also introduced a policy requiring the same officer to evaluate, review and monitor the outstanding loans and other credits with respect to a customer, which will enhance expertise and improve efficiency and accountability of such officer, while enabling us to maintain a consistent credit policy. We have also, as a general matter, implemented enhanced credit analysis and scoring techniques, which we believe will enable us to make better-informed decisions about the credit we extend and improve our ability to respond more quickly to incipient credit problems. We are also focusing on enhancing our asset quality through improvement of our early monitoring systems and collection procedures.

*Improving our internal compliance policy and ensuring strict application in our daily operations.* We have improved our monitoring capabilities with respect to our internal compliance and providing training and educational programs to our management and employees. We have also implemented strict compliance policies to maintain the integrity of our risk management system.

### ***Cultivating a performance-based, customer-oriented culture that emphasizes market best practices***

We believe a strong and dedicated workforce is critical to our ability to offer our customers the highest quality banking services and is integral to our goal of maintaining our position as one of Korea's leading financial service providers. In the past, we have dedicated significant resources to develop and train our core professionals, and we intend to continue to enhance the productivity of our employees, including by regularly sponsoring in-house training and educational programs. We have also been seeking to cultivate a performance-based culture to create a work environment where members of our staff are incentivized to maximize their potential and in which our employees are directly rewarded for superior performance. We intend to maintain a professional workforce whose high quality of customer service reflects our goal to achieve and maintain global best practice standards in all areas of operations.

We plan to establish new mid- to long-term strategies to address changes in our operations and market conditions, including our acquisition of Korea Exchange Bank and the pending implementation of the Consolidated Capital Markets Act.

**Table of Contents****Branch Network**

As of December 31, 2005, we had 1,097 branches and sub-branches in Korea, which were the largest number of branches among Korean commercial banks. In Korea, retail transactions are generally conducted in cash, although credit card use has increased, and conventional checking accounts are not offered or used as widely as in other countries. An extensive branch network is important to attracting and maintaining retail customers, who use branches extensively and value convenience. We believe that our extensive branch network in Korea and retail customer base provide us with a source of stable and relatively low cost funding. Approximately 41% of our branches and sub-branches are located in Seoul, and more than 23% of our branches are located in the six next largest cities. The following table presents the geographical distribution of our branch network in Korea as of December 31, 2005:

| Area                                  | Number of |            |
|---------------------------------------|-----------|------------|
|                                       | branches  | Percentage |
| Seoul                                 | 450       | 41.0%      |
| Six largest cities (other than Seoul) | 257       | 23.4       |
| Other                                 | 390       | 35.6       |
| Total                                 | 1,097     | 100%       |

In addition, we have continued to implement the specialization of branch functions. Of our branch network, 96 branches handle corporate transactions exclusively and are dedicated to providing comprehensive services to our corporate customers.

In order to support our branch network, we have established an extensive network of automated banking machines, which are located in branches and in unmanned outlets known as autobanks. These automated banking machines consist of ATMs, cash dispensers and passbook printers. As of December 31, 2005, we had 8,365 ATMs, 608 cash dispensers and 467 passbook printers.

We have actively promoted the use of these distribution outlets in order to provide convenient service to customers, as well as to maximize the marketing and sales functions at the branch level, reduce employee costs and improve profitability. We believe that use of our automated banking machines has increased in recent years. In 2005, automated banking machine transactions accounted for approximately 21% of our deposit transactions for amounts less than (Won)1,500,000 and approximately 31% of our withdrawal transactions for amounts less than (Won)1,000,000.

The following table sets forth information, for the periods indicated, regarding the number of transactions and the fee revenue of our ATMs, including those that only dispense cash:

|                                   | For the year ended |                      |          |
|-----------------------------------|--------------------|----------------------|----------|
|                                   | 2003               | December 31,<br>2004 | 2005     |
| Number of transactions (millions) | 828                | 786                  | 621      |
| Fee revenue (in billions of Won)  | (Won) 89           | (Won) 92             | (Won) 90 |

**Retail Banking**

Due to our development as a retail bank and the know-how and expertise we have acquired from our activities in that market, retail banking has been and will continue to remain one of our core businesses. Our retail banking activities consist primarily of lending and deposit-taking.

**Table of Contents****Lending Activities**

We offer various loan products that target different segments of the population, with features tailored to each segment's financial profile and other characteristics. The following table sets forth the balances and the percentage of our total lending represented by our retail loans as of the dates indicated:

|                                     | 2003                                     |              | As of December 31,<br>2004 |              | 2005                |              |
|-------------------------------------|--|--------------|----------------------------|--------------|---------------------|--------------|
|                                     | (in billions of Won, except percentages) |              |                            |              |                     |              |
| <b>Retail:</b>                      |  |              |                            |              |                     |              |
| Mortgage and home equity loans      | (Won) 52,477                             | 36.0%        | (Won) 57,965               | 42.0%        | (Won) 59,143        | 42.9%        |
| Other consumer loans <sup>(1)</sup> | 28,727                                   | 19.7         | 25,963                     | 18.8         | 23,114              | 16.7         |
| <b>Total</b>                        | <b>(Won) 81,204</b>                      | <b>55.7%</b> | <b>(Won) 83,928</b>        | <b>60.8%</b> | <b>(Won) 82,257</b> | <b>59.6%</b> |

<sup>(1)</sup> Excludes credit card loans, but includes overdraft loans.

Our retail loans consist of:

*Mortgage loans*, which are loans made to customers to finance home purchases, construction, improvements or rentals; and *home equity loans*, which are loans made to our customers secured by their homes to ensure loan repayment. We also provide overdraft loans in connection with our home equity loans.

*Other consumer loans*, which are loans made to customers for any purpose (other than mortgage and home equity loans). These include overdraft loans, which are loans extended to customers to cover insufficient funds when they withdraw funds from their demand deposit accounts with us in excess of the amount in such accounts up to a limit established by us.

For secured loans, including mortgage and home equity loans, our policy is to lend up to 100% of the adjusted collateral value (except in areas of high speculation designated by the government where we are required to limit our lending to 40% of the appraised value of collateral) minus the value of any lien or other security interest that is prior to our security interest. In calculating the adjusted collateral value for real estate, we use the appraisal value of the collateral multiplied by a factor, generally between 40% to 60%. This factor varies depending upon the location and use of the real estate and is established in part by taking into account court-supervised auction prices for nearby properties.

A borrower's eligibility for our mortgage loans depends on value of the mortgage property, the appropriateness of the use of proceeds and the borrower's creditworthiness. A borrower's eligibility for home equity loans is determined by the borrower's credit and the value of the property, while the borrower's eligibility for other consumer loans is primarily determined by the borrower's credit. If the borrower's credit deteriorates, it may be difficult for us to recover the loan. As a result, we review the borrower's creditworthiness, collateral value, credit scoring and third party guarantees when evaluating a borrower. In addition, to reduce the interest rate of a loan or to qualify for a loan, a borrower may provide collateral, deposits or guarantees from third parties.

Due to a rapid increase in retail loans and increased credit risks relating thereto, as well as to stabilize the real estate market in Korea, the Financial Supervisory Commission and the Financial Supervisory Service have been adopting more stringent guidelines applicable to mortgage and home equity lending by Korean banks since 2002. See Item 3D. Risk Factors Risks relating to government regulation and policy and Supervision and Regulation Principal Regulations Applicable to Banks Liquidity Recent Regulations Relating to Retail Household Loans.

**Table of Contents***Mortgage and Home Equity Lending*

Our mortgage and home equity lending has substantially expanded in recent years. We do not receive any fee income related to the origination of mortgage and home equity loans.

*The Housing Finance Market in Korea.* The housing finance market in Korea is divided into public sector and private sector lending. In the public sector, two government entities, the National Housing Fund and the National Agricultural Cooperative Federation, are responsible for most of the mortgage lending. In the private sector, a number of financial institutions and installment finance companies, including us, provide mortgage lending. Prior to 1997, government regulations limited the types of mortgage lending products commercial banks in Korea could offer. These restrictions affected both the terms of mortgages that could be offered as well as eligibility of properties to be mortgaged and persons applying for mortgages. Government restrictions on mortgage lending were largely lifted in 1997, leading to a more competitive mortgage lending market. In 1998, the government promulgated new laws to facilitate asset securitization transactions by Korean banks. Such developments have contributed to the growth of the mortgage lending market by increasing the amount of funding available to lenders and allowing lenders to manage their credit risk.

*Mortgage and Home Equity Loan Products.* We provide customers with a number of mortgage and home equity loan products that have flexible features, including terms, repayment schedules, amounts and eligibility for loans, and we offer interest rates on a commercial basis. Although the maximum term of mortgage loans is 35 years, the majority of our mortgage loans have significantly shorter maturities, which may be renewed. Home equity loans have an initial maturity of three years. These loans are typically renewed upon maturity on an annual basis for a maximum of ten years, after which these loans must be repaid. Any customer is eligible for a mortgage or an individual home equity loan regardless of whether it participates in one of our housing related savings programs and so long as that customer is not barred by regulation from obtaining a loan because of bad credit history. However, customers with whom we frequently transact business and provide us with significant revenue receive preferential interest rates on loans.

As of December 31, 2005, 44.0% of our mortgage loans were secured by residential property which is the subject of the loan, 11.3% of our mortgage loans were guaranteed by the Housing Finance Credit Guarantee Fund, a government housing-related entity, and the remaining 44.7% of our mortgage loans, contrary to general practices in the United States, were unsecured (although the use of proceeds from these loans are restricted for the purpose of financing home purchases and some of these loans were guaranteed by a third party). One reason that a relatively high percentage of our mortgage loans are unsecured is that we, along with other Korean banks, provide advance loans to borrowers for the down payment of new housing (particularly apartments) that is in the process of being built. Once construction is completed, which may take several years, these mortgage loans become secured by the new housing purchased by these borrowers. For the year ended December 31, 2005, the average initial loan-to-value ratio of our mortgage loans, which is a measure of the amount of loan exposure to the appraised value of the security collateralizing the loan, was approximately 53.1%. There are three reasons that our loan-to-value ratio is relatively lower (as is the case with other Korean banks) compared to similar ratios in other countries, such as the United States. The first reason is that housing prices are high in Korea relative to average income, so most people cannot afford to borrow an amount equal to the entire value of their collateral and make interest payments on such an amount. The second reason relates to the *jeonsae* system, through which people provide a key money deposit while residing in the property prior to its purchase. At the time of purchase, most people use the key money deposit as part of their payment and borrow the remaining amount from Korean banks, which results in a loan that will be for an amount smaller than the appraised value of the property for collateral and assessment purposes. The third reason is that Korean banks discount the appraised value of the borrower's property for collateral and assessment purposes so that a portion of the appraised value is reserved in order to provide recourse to a renter who lives at the borrower's property. This is in the event that the borrower's property is seized by a creditor, and the renter is no longer able to reside at that property. See Item 3D. Risk Factors Other risks relating to our business A decline in the value of the collateral securing our loans and our inability to realize full collateral value may adversely affect our credit portfolio. As a result of government initiatives, we have also tightened our mortgage loan guidelines.

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## **Table of Contents**

*Pricing.* The interest rates on our retail mortgage loans are generally based on a periodic floating rate (which is based on a base rate determined for three-month, six-month or twelve-month periods derived using our Market Opportunity Rate system, which reflects our internal cost of funding, further adjusted to account for our expenses related to lending). Our interest rates also incorporate a margin based among other things on the type of security, priority with respect to the security, loan-to-value and loan length. We can adjust the price to reflect the borrower's current and/or expected future contribution to us. The applicable interest rate is determined at the time of the loan. If a loan is terminated prior to its maturity, the borrower is obligated to pay us an early termination fee of approximately 0.7% to 1.4% of the loan amount in addition to the accrued interest.

The interest rates on our home equity loans are determined on the same basis as our retail mortgage loans.

As of December 31, 2005, our current three-month, six-month and twelve-month base rates were 4.07%, 4.39% and 4.85%, respectively.

As of December 31, 2005, 98.8% of our outstanding mortgage and home equity loans was priced based on a floating rate and 1.2% was priced based on a fixed rate.

### *Other Consumer Loans*

Other consumer loans are primarily unsecured. However, such loans may be secured by real estate, deposits or securities. As of December 31, 2005, approximately (Won)10,877 billion, or 47.1% of our consumer loans (other than mortgage and home equity loans) were unsecured loans (although some of these loans were guaranteed by a third party). Overdraft loans are also classified as other consumer loans, are primarily unsecured and typically have a maturity between one and three years. The amount of overdraft loans have been increasing over the past several years and, as of December 31, 2005, was approximately (Won)7,620 billion.

*Pricing.* The interest rates on our other consumer loans are determined on the same basis as on our home equity loans, except that, for unsecured loans, the borrower's credit score as determined during our loan approval process is also taken into account. See Item 11. Quantitative and Qualitative Disclosures about Market Risk Credit Risk Management. For overdraft loans, we also add 50 basis points in determining the interest rate.

As of December 31, 2005, 99.3% of our other consumer loans had interest rates that were not fixed but were variable in reference to our base rate, which is based on the Market Opportunity Rate.

### *Deposit-taking Activities*

Due to our extensive nationwide network of branches and the merger, together with our long history of development and our resulting know-how and expertise, as of December 31, 2005, we had the largest number of retail customers and retail deposits among Korean commercial banks. The balance of our deposits from retail customers was (Won)99,172 billion, (Won)94,024 billion and (Won)94,817 billion as of December 31, 2003, 2004 and 2005, respectively, which constituted 75.4%, 74.5% and 75.4%, respectively, of the balance of our total deposits.

We offer many deposit products that target different segments of our retail customer base, with features tailored to each segment's financial profile, characteristics and needs, including:

*Demand deposits*, which either do not accrue interest or accrue interest at a lower rate than time or savings deposits. Demand deposits allow the customer to deposit and withdraw funds at any time and, if they are interest bearing, accrue interest at a variable rate depending on the amount of deposit. Retail and corporate demand deposits constituted 3.7% of our total deposits as of December 31, 2005 and paid average interest of 1.14% for 2005.

*Time deposits*, which generally require the customer to maintain a deposit for a fixed term, during which the deposit accrues interest at a fixed rate or a variable rate based on the Korea Composite Stock Prices

**Table of Contents**

Index (known as KOSPI ), or to deposit specified amounts on an installment basis. If the amount of the deposit is withdrawn prior to the end of the fixed term, the customer will be paid a lower interest rate than that originally offered. The term for time deposits typically range from one month to five years, and the term for installment savings deposits range from six months to ten years. Retail and corporate time deposits constituted 49.5% of our total deposits as of December 31, 2005 and paid average interest of 3.61% for 2005. Most installment savings deposits offer fixed interest rates.

*Savings deposits*, which allow depositors to deposit and withdraw money at any time and accrue interest at an adjustable interest rate, which is currently below 3.1%. Retail and corporate savings deposits constituted 33.6% of our total deposits as of December 31, 2005 and paid average interest of 0.57% for 2005.

*Certificates of deposit*, the maturities of which range from 30 days to 365 days with a required minimum deposit of (Won)5 million. Interest rates on certificates of deposit are determined based on the length of the deposit and prevailing market rates. Our certificates of deposit are sold at a discount to their face value, reflecting the interest payable on the certificate of deposit.

*Foreign currency deposits*, which accrue interest at an adjustable rate and are available to Korean residents, non-residents and overseas immigrants. We offer foreign currency time deposits and checking and passbook accounts in ten currencies.

We offer varying interest rates on our deposit products depending upon average funding costs, the rate of return on our interest earning assets and the interest rates offered by other commercial banks.

We also offer deposits that provide the holder with preferential rights to housing subscriptions and eligibility for mortgage loans. These products include:

*Housing subscription time deposits*, which are special purpose time deposit accounts providing the holder with a preferential right to subscribe for new private apartment units under the Housing Law. This law is the basic law setting forth various measures supporting the purchase of houses and the supply of such houses by construction companies. These products accrue interest at a fixed rate for one year, and at an adjustable rate after one year. Deposit amounts per account range from (Won)2 million to (Won)15 million depending on the size and location of the dwelling unit. These deposit products target high and middle income households.

*Housing subscription installment savings deposits*, which are monthly installment savings programs providing the holder with a preferential subscription right for new private apartment units under the Housing Law. Account holders are also eligible for our mortgage loans. These deposits require monthly installments of (Won)50,000 to (Won)500,000, have maturities of between two and five years and accrue interest at fixed or variable rates depending on the term. These deposit products target low- and middle-income households.

We have a priority customer program called KB Star Club that categorizes our customers by their average deposit balance for the most recent three-month period, the amount of their transactions with us and their program points based on such balances and transactions. A customer may receive preferential treatment in various areas, including interest rates and transaction fees, depending upon how the customer is classified. As of December 31, 2005, we had over three million KB Star Club customers, representing approximately 12% of our total retail customer base of over 25 million retail customers. In 2005, on an average balance basis, our KB Star Club customers held approximately 79% of our total retail customer deposits, and revenues from our KB Star Club customers accounted for approximately 52% of our revenues derived from our retail customers.

In 2002, after significant research and planning, we launched private banking operations at our headquarters. Shortly thereafter, we launched a comprehensive strategy with respect to customers with higher net worth, which included staffing appropriate representatives, marketing aggressively, establishing IT systems, selecting appropriate branch locations and readying such branches with the necessary facilities to service such customers.

## Table of Contents

As of December 31, 2005, we had established 17 centers and plan to increase the number of private banking centers as necessary. We believe that by offering high quality personal wealth management services to these customers we can increase our share of the priority customer market, which will increase our profitability and our position in the retail banking market.

The Monetary Policy Committee of the Bank of Korea (the Monetary Policy Committee) imposes a reserve requirement on Won currency deposits of commercial banks based generally on the type of deposit instrument. The reserve requirement is currently up to 5%. See Supervision and Regulation Principal Regulations Applicable to Banks Liquidity.

The Depositor Protection Act provides for a deposit insurance system where the Korea Deposit Insurance Corporation guarantees to depositors the repayment of their eligible bank deposits, which do not include foreign currency deposits. The deposit insurance system insures up to a total of (Won)50 million per depositor per bank. See Supervision and Regulation Principal Regulations Applicable to Banks Deposit Insurance System. We pay a premium rate of 0.2% of our average deposits and we paid (Won)221 billion for 2005.

### Credit Cards

Credit cards are another of our core retail products. As a result of the merger with H&CB, for a period of time we issued and operated two brands of credit cards, Kookmin Card and BC Card. Following our merger with our subsidiary, Kookmin Credit Card, in September 2003, we adopted a strategy of trying to unify the two brands. Accordingly, commencing in October 2003, we have been issuing most of our new credit cards under the KB Card brand.

The following table sets forth certain data relating to our credit card operations. All financial figures appearing below have been prepared in accordance with Korean GAAP, which differs significantly from U.S. GAAP. See Item 5B. Liquidity and Capital Resources Reconciliation with Korean GAAP.

|  | As of and for the year ended December 31,                                |             |                     |              |
|--|--|-------------|---------------------|--------------|
|  | 2003   | BC          | 2004                | 2005         |
|  | Kookmin  | Card        | KB                  | KB           |
|  | Card   | Card        | Card <sup>(1)</sup> | Card         |
|  | (in billions of Won, except number of holders, accounts and percentages) |             |                     |              |
| Number of credit cardholders (at year end) (thousands) |  |             |                     |              |
| General accounts                                       | 10,991   | 3,899       | 11,362              | 9,343        |
| Corporate accounts                                     | 148  | 53          | 182                 | 159          |
| Total  | 11,139   | 3,952       | 11,544              | 9,502        |
| Number of merchants (at year end) (thousands)          |  |             |                     |              |
| Active ratio (at year end) <sup>(2)</sup>              | 53.6%  | 50.1%       | 54.9%               | 62.7%        |
| Credit card fees                                       |  |             |                     |              |
| Merchant fees <sup>(3)</sup>                           | (Won) 711  | (Won) 212   | (Won) 803           | (Won) 788    |
| Installment and cash advance fees                      | 1,316  | 551         | 1,388               | 1,018        |
| Annual membership fees                                 | 38   | 14          | 45                  | 41           |
| Other fees   | 484  | 171         | 401                 | 234          |
| Total  | (Won) 2,549  | (Won) 948   | (Won) 2,637         | (Won) 2,081  |
| Charge volume <sup>(4)</sup>                           |  |             |                     |              |
| General purchase                                       | (Won) 21,481   | (Won) 4,664 | (Won) 25,373        | (Won) 29,836 |
| Installment purchase                                   | 7,574  | 3,223       | 7,520               | 6,748        |
| Cash advance   | 41,155   | 13,204      | 33,456              | 24,261       |
| Card loan <sup>(5)</sup>                               | 956  | 5,078       | 2,999               | 1,002        |



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|       |              |              |              |              |
|-------|--------------|--------------|--------------|--------------|
| Total | (Won) 71,166 | (Won) 26,169 | (Won) 69,348 | (Won) 61,847 |
|-------|--------------|--------------|--------------|--------------|

**Table of Contents**

|  | As of and for the year ended December 31,                                |             |                     |             |
|--|--|-------------|---------------------|-------------|
|  | 2003   | 2004        |                     | 2005        |
|  | (in billions of Won, except number of holders, accounts and percentages) |             |                     |             |
|  | BC   | KB          | KB                  |             |
|  | Kookmin Card   | Card        | Card <sup>(1)</sup> | Card        |
| Outstanding balance (at year end) <sup>(6)</sup> |  |             |                     |             |
| General purchase                                 | (Won) 1,281  | (Won) 491   | (Won) 1,808         | (Won) 2,491 |
| Installment purchase                             | 1,689  | 959         | 1,524               | 1,544       |
| Cash advance                                     | 2,639  | 1,428       | 2,934               | 2,562       |
| Card loan <sup>(5)</sup>                         | 2,199  | 979         | 1,378               | 975         |
| Total <sup>(7)</sup>                             | (Won) 7,808  | (Won) 3,857 | (Won) 7,644         | (Won) 7,572 |
| Average outstanding balances <sup>(6)</sup>      |  |             |                     |             |
| General purchase                                 | (Won) 1,419  | (Won) 624   | (Won) 1,804         | (Won) 2,045 |
| Installment purchase                             | 2,471  | 1,359       | 2,027               | 1,479       |
| Cash advance                                     | 3,088  | 1,949       | 3,497               | 2,689       |
| Card loan <sup>(5)</sup>                         | 3,039  | 1,174       | 2,256               | 1,111       |
| Delinquency ratios (at year end) <sup>(8)</sup>  |  |             |                     |             |
| Less than 1 month                                | 2.23%  | 2.70%       | 1.48%               | 1.03%       |
| From 1 month to 3 months                         | 4.82   | 5.04        | 3.32                | 1.70        |
| From 3 months to 6 months                        | 6.48   | 2.27        | 0.29                | 0.18        |
| Over 6 months                                    | 0.02   | 0.05        | 0.11                | 0.11        |
| Total  | 13.55%   | 10.06%      | 5.20%               | 3.01%       |
| Non-performing loan ratio                        |  |             |                     |             |
| Reported   | 15.86%   | 9.58%       | 4.55%               | 2.19%       |
| Managed  | 11.24%   | 9.58%       | 3.91%               | 2.05%       |
| Write-offs (gross)                               | (Won) 3,453  | (Won) 1,742 | (Won) 3,261         | (Won) 868   |
| Recoveries <sup>(9)</sup>                        | 72   | 79          | 131                 | 233         |
| Net write-offs                                   | (Won) 3,381  | (Won) 1,663 | (Won) 3,130         | (Won) 635   |
| Gross write-off ratio <sup>(10)</sup>            | 34.47%   | 34.12%      | 34.04%              | 11.85%      |
| Net write-off ratio <sup>(11)</sup>              | 33.75%   | 32.57%      | 32.66%              | 8.67%       |
| Asset sales                                      |  |             |                     |             |
| Asset securitization <sup>(12)</sup>             | (Won) 3,659  |             | (Won) 1,790         | (Won) 810   |

<sup>(1)</sup> Includes data for credit cards issued under the Kookmin Card and BC Card brands prior to September 2004.

<sup>(2)</sup> The active ratio for KB Card and Kookmin Card represents the ratio of accounts used at least once within the last six months to total accounts as of year end, while the active ratio for BC Card represents the ratio of cards outstanding at year end that have been issued for at least six months and that have been used at least once within the last six months of the year.

<sup>(3)</sup> Merchant fees consist of merchant membership and maintenance fees, costs associated with prepayment by us (on behalf of customers) of sales proceeds to merchants, processing fees relating to sales and membership applications, costs relating to the management of delinquencies and recoveries, bad debt expenses, general variable expenses and other fixed costs that are charged to our member merchants. We charge our member merchants fees that range from 1.0% to 4.5%.

<sup>(4)</sup> Represents the aggregate cumulative amount charged during the year.

<sup>(5)</sup> Card loans consist of loans that are provided on either a secured or unsecured basis to cardholders upon prior agreement. Payment of principal, fees and interest on such a loan can be due either in one payment or in installments after a fixed period.

<sup>(6)</sup> Includes certain interest trust certificates issued by special purpose entities in connection with asset securitization transactions of our underlying credit card balances. Transfers of credit card balances to special purpose entities in connection with asset securitization transactions are recognized as sales under Korean GAAP but not under U.S. GAAP.



**Table of Contents**

- (7) Total outstanding balances pursuant to U.S. GAAP for Kookmin Card and BC Card, respectively, were (Won)11,467 billion and (Won)3,855 billion as of December 31, 2003. The total outstanding balance pursuant to U.S. GAAP for all of our credit cards was (Won)9,421 billion as of December 31, 2004 and (Won)8,369 billion as of December 31, 2005.
- (8) Represents the ratio of delinquencies to outstanding balance. In line with industry practice, we have restructured a large portion of delinquent credit card account balances (defined as balances overdue for one day or more) as loans and have also replaced a portion of our delinquent credit card account balances with cash advances that are rolled over from month to month. We discontinued the practice of providing substituted cash advances from January 2004. As of December 31, 2005, these restructured loans amounted to (Won)289 billion. Because these restructured loans are not treated as being delinquent at the time of conversion or for a period of time thereafter, our delinquency ratios may not fully reflect all delinquent amounts relating to our outstanding balances.
- (9) Does not include proceeds that we received from sales of our non-performing loans that were written off. In 2003 and 2004, such proceeds amounted to (Won)201 billion and (Won)219 billion, respectively. In 2005, we received no such proceeds.
- (10) Represents the ratio of gross write-offs for the year to average outstanding balance for the year. Under Korean GAAP, our charge-off policy is generally to write off balances which are 180 days past due, except for those balance with a reasonable probability of recovery. In 2003 and 2004, our write-off ratio under Korean GAAP increased considerably due to significant repurchases and subsequent write-offs of credit card receivables underlying asset-backed securities that were issued in late 2002.
- (11) Represents the ratio of net write-offs for the year to average outstanding balances for the year. Under Korean GAAP, our charge-off policy is generally to write off balances which are 180 days past due, except for those balance with a reasonable probability of recovery. In 2003 and 2004, our write-off ratio under Korean GAAP increased considerably due to significant repurchases and subsequent write-offs of credit card receivables underlying asset-backed securities that were issued in late 2002.
- (12) Comprises credit card balances that were transferred in asset securitization transactions. Under U.S. GAAP, these transfers are not recognized as sales and are recorded as secured borrowings.

The use of credit cards in Korea has increased dramatically in recent years as the Korean economy and consumer spending recovered from the recent financial and economic difficulties and, as a result of government initiatives promoting the use of credit cards in Korea. For example, the government requires commercial merchants to accept credit cards as a means of preventing tax evasion by ensuring proper disclosure of transactions and provides tax benefits to businesses that accept credit cards. For consumers, there is also a tax deduction for certain amounts spent using credit cards. However, there has been significant concern in Korea regarding the high levels of credit card usage (including cash advances) and the deteriorating asset quality of credit card portfolios of Korean financial institutions. Commencing in July 2002, the Financial Supervisory Commission increased regulation of the credit card industry. See Item 3D. Risk Factors Risks relating to government regulation and policy and Supervision and Regulation Principal Regulations Applicable to Banks Credit Card Business.

In contrast to the system in the United States and many other countries, where most credit cards are revolving cards that allow outstanding amounts to be rolled over from month to month so long as a required minimum percentage is repaid, credit cardholders in Korea are generally required to pay for their purchases within approximately 20 to 60 days of purchase depending on their payment cycle. However, we also offer revolving cards to individuals that allow outstanding amounts to be rolled over to subsequent payment periods. Delinquent accounts (defined as amounts overdue for one day or more) are charged penalty interest and closely monitored. For installment purchases, we charge interest on unpaid installments at rates that vary according to the terms of repayments. See Item 3D. Risk Factors Risks relating to our retail credit portfolio.

We believe that by establishing a unified credit card business through our merger with Kookmin Credit Card and our adoption of the new KB Card brand, we have further enhanced this business by strengthening our risk

**Table of Contents**

management and maximizing our operational efficiency. In addition, we believe that our extensive branch network, brand recognition and overall size will enable us to cross-sell products such as credit cards to our existing and new customers.

To promote our credit card business, we offer services targeted to various financial profiles and customer requirements and are concentrating on:

strengthening cross-sales to existing customers and offering integrated financial services;

offering cards that provide additional benefits such as frequent flyer miles and reward program points that can be redeemed by the customer for complementary services, prizes and cash;

offering gold cards, platinum cards and other prime members cards, which have a higher credit limit and provide additional services in return for a higher fee;

acquiring new customers through strategic alliances and cross-marketing with retailers;

encouraging increased use of credit cards by existing customers through special offers for frequent users;

introducing new features, such as revolving credit cards, travel services and insurance;

developing fraud detection and security systems to prevent the misuse of credit cards and to encourage the use of credit cards over the Internet; and

issuing smart cards and preparing for a cardless business environment in which customers can use credit cards to make purchases by phone or over the Internet.

As of December 31, 2005, we had more than nine million cardholders. Of the credit cards outstanding, 62.7% were active, meaning that they had been used at least once during the previous six months. For 2005, our market share with respect to charge volume was 18.3% according to the Financial Supervisory Service.

Our card revenues consist principally of cash advance fees, merchant fees, credit card installment fees, interest income from credit card loans, annual fees paid by cardholders and interest and fees on late payments. Cardholders are generally required to pay for their purchases within 29 to 47 days after the date of purchase, depending on their payment cycle. Except in the case of installment purchases, accounts which remain unpaid after this period are deemed to be delinquent.

We generate other fees through a processing charge on merchants, with the average charge equaling 2.45%.

Under non-exclusive license agreements with MasterCard International Incorporated and Visa International Service Association, we also issue MasterCard and Visa credit cards.

We launched our debit card business in February 1996 in response to changing customer needs. We charge merchants an average commission of approximately 1.5% of the amounts purchased using a debit card. We also issue check cards, which are similar to debit cards except that check cards are accepted by all merchants that accept credit cards. Much like debit cards, check card purchases are also debited directly from customers' accounts with us. As of December 31, 2005, we had approximately 3.4 million check card holders, who effected check card transactions totaling approximately (Won)1,630 billion in 2005.

**Corporate Banking**

We lend to and take deposits from small- and medium-sized enterprises and, to a lesser extent, large corporate customers. As of December 31, 2003, 2004 and 2005, we had 156,960, 147,462 and 148,432 small- and medium-sized enterprise borrowers and 632, 629 and 809 large corporate borrowers, respectively. For 2003, 2004 and 2005, we received fee revenue from firm banking services offered to corporate customers, which

**Table of Contents**

include inter-account transfers, transfers of funds from various branches and agencies of a company (such as insurance premium payments) to the account of the headquarters of such company and transfers of funds from various customers of a company to the main account of such company, in the amount of (Won)63 billion, (Won)68 billion and (Won)78 billion, respectively. Of our branch network as of December 31, 2005, we had 96 branches dedicated exclusively to corporate banking.

The following table sets forth the balances and the percentage of our total lending represented by our small- and medium-sized enterprise business loans and our large corporate business loans as of the dates indicated, estimated based on our internal classifications of corporate borrowers under Korean GAAP:

|  | 2003                                     |       | As of December 31,<br>2004 |       | 2005         |       |
|--|--|-------|----------------------------|-------|--------------|-------|
|  | (in billions of Won, except percentages) |       |                            |       |              |       |
| Corporate:                               |  |       |                            |       |              |       |
| Small- and medium-sized enterprise loans | (Won) 41,540                             | 28.5% | (Won) 38,240               | 27.7% | (Won) 36,344 | 26.3% |
| Large corporate loans                    | 6,359                                    | 4.3   | 5,417                      | 3.9   | 9,813        | 7.1   |
| Total                                    | (Won) 47,899                             | 32.8% | (Won) 43,657               | 31.6% | (Won) 46,157 | 33.4% |

On the deposit-taking side, we currently offer our corporate customers several types of corporate deposits. Our corporate deposit products can be divided into two general categories: (1) demand deposits that have no restrictions on deposits or withdrawals, but which offer a relatively low interest rate; and (2) deposits from which withdrawals are restricted for a period of time, but offer higher interest rates. We also offer installment savings deposits, certificates of deposit and repurchase instruments. We offer varying interest rates on deposit products depending upon the rate of return on our income-earning assets, average funding costs and interest rates offered by other nationwide commercial banks.

The total amount of deposits from our corporate customers amounted to (Won)29,288 billion as of December 31, 2005, or 23.3% of our total deposits.

***Small- and Medium-sized Enterprise Banking***

Our small- and medium-sized enterprise banking business has traditionally been and will remain one of our core businesses because of both our historical development and our accumulated expertise. In recent years, we have largely focused our corporate banking activities on the small- and medium-sized enterprise market in Korea. We believe that we possess the necessary elements to succeed in the small- and medium-sized enterprise market, including our extensive branch network, our credit rating system for credit approval, our marketing capabilities (which we believe have provided us with significant brand loyalty) and our ability to take advantage of economies of scale.

We use the term *small- and medium-sized enterprises* as defined in the Small and Medium Industry Basic Act and related regulations. The general criterion used to define small- and medium-sized enterprises is either the number of full-time employees (less than 300), paid-in capital (equal to or less than (Won)8 billion) or sales revenues (equal to or less than (Won)30 billion). Criteria differ from industry to industry. In all cases, however, the number of full-time employees may not equal or exceed 1,000.

***Lending Activities***

Our principal loan products for our small- and medium-sized enterprise customers are working capital loans and facilities loans. Working capital loans are provided to finance working capital requirements and include notes discounted and trade financing. Facilities loans are provided to finance the purchase of equipment and the establishment of manufacturing assembly plants. As of December 31, 2005, working capital loans and facilities

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**Table of Contents**

loans accounted for 86.1% and 13.9%, respectively, of our total small- and medium-sized enterprise loans. As of December 31, 2005, we had over 148,000 small- and medium-sized enterprise customers.

Loans to small- and medium-sized enterprises may be secured by real estate or deposits or may be unsecured. As of December 31, 2005, secured loans and guaranteed loans accounted for, in the aggregate, 84.0% of our small- and medium-sized enterprise loans. Among the secured loans, 53.1% were secured by real estate and 46.9% were secured by deposits or securities. Working capital loans generally have a maturity of one year, but may be extended on an annual basis for an aggregate term of three years. Facilities loans have a maximum maturity of ten years.

When evaluating the extension of working capital loans, we review the corporate customer's creditworthiness and capability to generate cash. Furthermore, we take personal guarantees and credit guaranty letters from other financial institutions and use time and savings deposits that the borrower has with us as collateral, and may require additional collateral. We receive fees in relation to credit evaluation, collateral appraisal and other services provided in connection with a loan extension.

The value of any collateral is defined using a formula that takes into account the appraised value of the property, any prior liens or other claims against the property and an adjustment factor based on a number of considerations including, with respect to property, the value of any nearby property sold in a court-supervised auction during the previous 3.5 years. We revalue any collateral on a periodic basis (generally every year) or if a trigger event occurs with respect to the loan in question.

We also offer collective housing loans. Our collective housing loans are mortgage loans to home builders or developers who build or sell single- or multi-family housing units, principally apartment buildings. Many of these builders and developers are categorized as small- and medium-sized enterprises. We offer a variety of collective housing loans, including loans to purchase property or finance the construction of housing units, loans to contractors used for working capital purposes, and loans to educational establishments, small- and medium-sized enterprises and non-profit entities to finance the construction of dormitories. Collective housing loans subject us to the risk that the housing units will not be sold. As a result, we review the probability of the sale of the housing unit when evaluating the extension of a loan. We also review the borrower's creditworthiness and the adequacy of the intended use of proceeds. Furthermore, we take a lien on the land on which the housing unit is to be constructed as collateral. If the collateral is not sufficient to cover the loan, we also take a guarantee from the Housing Finance Credit Guarantee Fund as security.

A substantial number of our small- and medium-sized enterprise customers are SOHOs, which represent sole proprietorships, individual business interests and very small corporations. We generally diversify SOHOs into two groups. The first group are those who do not typically maintain financial statements. We generally lend to this group on a secured basis. For these SOHOs we apply a strict credit risk evaluation model, which not only uses quantitative analysis related to a customer's accounts and due amounts but also requires our credit officers to perform a qualitative analysis of each potential SOHO customer. The second group are those who maintain a double-entry book keeping system. We usually lend to this group on an unsecured basis. We evaluate the risk of this segment through the corporate credit risk system, which takes into account both financial and non-financial criteria.

*Pricing*

We establish the price for our corporate loan products (other than collective housing loans) based principally on transaction risk, our cost of funding and market considerations. Transaction risk is measured by such factors as the credit rating assigned to a particular borrower, the size of the borrower and the value and type of collateral. Our loans are priced based on the Market Opportunity Rate system.



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## **Table of Contents**

Our Market Opportunity Rate system is a periodic floating rate system which takes into account the current market interest rate and an activity-based cost, and a spread calculated to achieve a target return on asset ratio set for the year. As of December 31, 2005, the Market Opportunity Rate was 4.07% for three months, 4.39% for six months and 4.85% for one year.

While we generally utilize the Market Opportunity Rate system, depending on the price and other terms set by competing banks for similar borrowers, we may adjust the interest rate we charge to compete more effectively with other banks.

The interest rates on our collective housing loans are based on a periodic floating rate, which in turn is based on a base rate determined for three-month, six-month or twelve-month periods derived using our Market Opportunity Rate system. After selecting the appropriate periodic floating rate, our loan analysis system raises or lowers the floating rate based on various factors related to the loan and the borrower. In addition, we take into account the market conditions and our expenses and services to be provided with respect to such loan. The repayment schedule differs according to the variable term, repayment method and the particular loan. If a loan is terminated prior to its maturity, the corporate borrower is obligated to pay us an early termination fee in addition to the accrued interest.

### ***Large Corporate Banking***

Large corporate customers include all companies that are not small- and medium-sized enterprise customers. Due to our history of development and limitations in our articles of incorporation, large corporate banking was not a core business of the former Kookmin Bank or of H&CB prior to the merger. Our articles of incorporation provide that financial services to large corporate customers must be no more than 40% of the total amount of our Won-denominated loans. Our business focus with respect to large corporate banking has shifted from a concentration on risk management to selective expansion, within the constraints of our articles of incorporation. Specifically, we are carrying out various initiatives to improve our customer relationship with large corporate customers and plan to expand our service offerings to this segment.

### ***Lending Activities***

Our principal loan products for our large corporate customers are working capital loans and facilities loans. As of December 31, 2005, working capital loans and facilities loans accounted for 94.8% and 5.2%, respectively, of our total large corporate loans. We also offer collective housing loans, as described above under Small- and Medium-sized Enterprise Banking Lending Activities, to large corporate clients.

As of December 31, 2005, secured loans and guaranteed loans accounted for, in the aggregate, 21.0% of our large corporate loans. Among the secured loans, 38.1% were secured by real estate and 61.9% were secured by deposits or securities. Working capital loans generally have a maturity of one year but are extended on an annual basis for an aggregate term of three years. Facilities loans have a maximum maturity of 10 years.

We evaluate creditworthiness and collateral for our large corporate loans in essentially the same way as we do for small- and medium-sized enterprise loans. See Small- and Medium-sized Enterprise Banking Lending Activities above.

As of December 31, 2005, in terms of our outstanding loan balance, 37.6% of our large corporate loans was extended to borrowers in the manufacturing industry, 12.9% was extended to borrowers in the construction industry, and 19.1% was extended to borrowers in the financial and insurance industry.

### ***Pricing***

We determine pricing of our large corporate loans in the same way as we determine the pricing of our small- and medium-sized enterprise loans. See Small- and Medium-sized Enterprise Banking Pricing above. As

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**Table of Contents**

of December 31, 2005, the Market Opportunity Rate, which is utilized in pricing loans offered by us, was the same for our large corporate loans as for our small- and medium-sized enterprise loans.

**Capital Markets Activities and International Banking**

Through our capital markets operations, we invest and trade in debt and equity securities and, to a lesser extent, engage in derivatives and asset securitization transactions and make call loans.

***Securities Investment and Trading***

We invest in and trade securities for our own account in order to maintain adequate sources of liquidity and to generate interest and dividend income and capital gains. As of December 31, 2003, 2004 and 2005, our investment portfolio, which consists primarily of held-to-maturity securities and available-for-sale securities, and our trading portfolio had a combined total book value of (Won)25,167 billion, (Won)26,790 billion and (Won)28,924 billion and represented 13.7%, 15.1% and 16.2% of our total assets, respectively.

Our trading and investment portfolios consist primarily of Korean treasury securities and debt securities issued by Korean government agencies, local governments or certain government-invested enterprises and debt securities issued by financial institutions. As of December 31, 2003, 2004 and 2005, we held debt securities with a total book value of (Won)23,628 billion, (Won)25,512 billion and (Won)27,876 billion, respectively, of which:

held-to-maturity debt securities accounted for (Won)6,137 billion, (Won)6,168 billion and (Won)10,498 billion or 26.0%, 24.2% and 37.7%, respectively;

available-for-sale debt securities accounted for (Won)14,925 billion, (Won)15,898 billion or and (Won)14,027 billion or 63.1%, 62.3% and 50.3%, respectively; and

trading debt securities accounted for (Won)2,565 billion, (Won)3,446 billion and (Won)3,351 billion or 10.9%, 13.5% and 12.0%, respectively.

Of these amounts, debt securities issued by the Korean government and government agencies as of December 31, 2003, 2004 and 2005 amounted to:

(Won)5,228 billion, (Won)4,748 billion and (Won)6,209 billion, or 85.2%, 77.0% and 59.1%, respectively, of our held-to-maturity debt securities;

(Won)4,996 billion, (Won)3,735 billion and (Won)3,394 billion, or 33.5%, 23.5% and 24.2%, respectively, of our available-for-sale debt securities; and

(Won)1,419 billion, (Won)916 billion and (Won)1,756 billion, or 55.3%, 26.6% and 52.4%, respectively, of our trading debt securities.

From time to time we also purchase equity securities for our securities portfolios. Our equity securities consist primarily of marketable beneficiary certificates and equities listed on the Stock Market Division of the Korea Exchange or KOSDAQ Market Division of the Korea Exchange. As of December 31, 2003, 2004 and 2005:

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equity securities in our available-for-sale portfolio had a book value of (Won)764 billion, (Won)252 billion and (Won)128 billion, or 4.9%, 1.6% and 0.9% of our available-for-sale portfolio, respectively; and

equity securities in our trading portfolio had a book value of (Won)175 billion, (Won)249 billion and (Won)201 billion, or 6.4%, 6.7% and 5.7% of our debt and equity trading portfolio, respectively.

Our trading portfolio also includes foreign exchange spot contracts and derivative instruments. See Derivatives Trading. Our investment portfolio also includes venture capital activities, non-marketable or

**Table of Contents**

restricted equity securities, investments under the equity method and investments held by our asset management subsidiary. As of December 31, 2003, 2004 and 2005, these investments had an aggregate book value of (Won)601 billion, (Won)777 billion and (Won)719 billion, respectively.

The following tables show, as of the dates indicated, the gross unrealized gains and losses on available-for-sale and held-to-maturity securities within our investment securities portfolio, and the amortized cost and fair value of the portfolio by type of investment security:

|  | Amortized<br>cost | As of December 31, 2003<br>Gross<br>unrealized<br>gain<br>unrealized<br>loss<br>(in billions of Won) |          | Fair value   |
|--|-------------------|--|----------|--------------|
| <b>Available-for-sale securities:</b>              |                   |  |          |              |
| Debt securities                                    |                   |  |          |              |
| Korean treasury securities and government agencies | (Won) 5,024       | (Won) 11   | (Won) 39 | (Won) 4,996  |
| Corporate <sup>(1)</sup>                           | 1,845             | 95   | 10       | 1,930        |
| Financial institutions <sup>(2)</sup>              | 7,900             | 21   | 21       | 7,900        |
| Foreign governments                                | 30                | 9  |          | 39           |
| Asset-backed securities                            | 59                | 1  |          | 60           |
| Subtotal   | 14,858            | 137  | 70       | 14,925       |
| Marketable equity securities                       | 734               | 30   |          | 764          |
| Total available-for-sale securities                | (Won) 15,592      | (Won) 167  | (Won) 70 | (Won) 15,689 |
| <b>Held-to-maturity securities:</b>                |                   |  |          |              |
| Korean treasury securities and government agencies | (Won) 5,228       | (Won) 157  | (Won) 8  | (Won) 5,377  |
| Corporate <sup>(3)</sup>                           | 132               | 10   |          | 142          |
| Financial institutions <sup>(4)</sup>              | 297               | 5  |          | 302          |
| Foreign governments                                |                   |  |          |              |
| Asset-backed securities                            | 480               | 2  | 1        | 481          |
| Total held-to-maturity securities                  | (Won) 6,137       | (Won) 174  | (Won) 9  | (Won) 6,302  |

|  | Amortized<br>cost | As of December 31, 2004<br>Gross<br>unrealized<br>gain<br>unrealized<br>loss<br>(in billions of Won) |          | Fair value   |
|--|-------------------|--|----------|--------------|
| <b>Available-for-sale securities:</b>              |                   |  |          |              |
| Debt securities                                    |                   |  |          |              |
| Korean treasury securities and government agencies | (Won) 3,689       | (Won) 48   | (Won) 1  | (Won) 3,736  |
| Corporate <sup>(1)</sup>                           | 801               | 22   | 5        | 818          |
| Financial institutions <sup>(2)</sup>              | 11,103            | 38   | 6        | 11,135       |
| Foreign governments                                | 37                | 5  |          | 42           |
| Asset-backed securities                            | 166               | 1  |          | 167          |
| Subtotal   | 15,796            | 114  | 12       | 15,898       |
| Marketable equity securities                       | 225               | 27   |          | 252          |
| Total available-for-sale securities                | (Won) 16,021      | (Won) 141  | (Won) 12 | (Won) 16,150 |
| <b>Held-to-maturity securities:</b>                |                   |  |          |              |

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|  |             |           |             |
|--|-------------|-----------|-------------|
| Korean treasury securities and government agencies | (Won) 4,748 | (Won) 206 | (Won) 4,954 |
| Corporate <sup>(3)</sup>                           | 65          | 1         | 66          |
| Financial institutions <sup>(4)</sup>              | 1,242       | 5         | 1,247       |
| Foreign governments                                |             |           |             |
| Asset-backed securities                            | 113         | 2         | 115         |
| Total held-to-maturity securities                  | (Won) 6,168 | (Won) 214 | (Won) 6,382 |

**Table of Contents**

|  | Amortized<br>cost | As of December 31, 2005                             |                             | Fair value   |
|--|-------------------|---|-----------------------------|--------------|
|  |                   | Gross<br>unrealized<br>gain<br>(in billions of Won) | Gross<br>unrealized<br>loss |              |
| <b>Available-for-sale securities:</b>              |                   |   |                             |              |
| Debt securities                                    |                   |   |                             |              |
| Korean treasury securities and government agencies | (Won) 3,426       | (Won) 3   | (Won) 35                    | (Won) 3,394  |
| Corporate <sup>(1)</sup>                           | 569               | 9   | 8                           | 570          |
| Financial institutions <sup>(2)</sup>              | 9,969             | 3   | 41                          | 9,931        |
| Foreign governments                                | 17                | 2   |                             | 19           |
| Asset-backed securities                            | 114               |   | 2                           | 112          |
| Other debt securities                              | 1                 |   |                             | 1            |
| Subtotal   | 14,096            | 17  | 86                          | 14,027       |
| Marketable equity securities                       | 93                | 39  | 4                           | 128          |
| Total available-for-sale securities                | (Won) 14,189      | (Won) 56  | (Won) 90                    | (Won) 14,155 |
| <b>Held-to-maturity securities:</b>                |                   |   |                             |              |
| Korean treasury securities and government agencies | (Won) 6,209       | (Won) 37  | (Won) 168                   | (Won) 6,078  |
| Corporate <sup>(3)</sup>                           | 125               |   | 5                           | 120          |
| Financial institutions <sup>(4)</sup>              | 3,870             |   | 42                          | 3,828        |
| Foreign governments                                |                   |   |                             |              |
| Asset-backed securities                            | 294               |   | 4                           | 290          |
| Total held-to-maturity securities                  | (Won) 10,498      | (Won) 37  | (Won) 219                   | (Won) 10,316 |

(1) Includes debt securities issued by Korea Electric Power Corporation, which is controlled by the Korean government, in the amount of (Won)77 billion as of December 31, 2003, (Won)16 billion as of December 31, 2004 and (Won)14 billion as of December 31, 2005.

(2) Includes debt securities issued by the Bank of Korea, the Korea Development Bank and the Industrial Bank of Korea in the aggregate amount of (Won)7,390 billion as of December 31, 2003, (Won)10,206 billion as of December 31, 2004 and (Won)8,100 billion as of December 31, 2005. These financial institutions are controlled by the Korean government.

(3) Includes debt securities issued by Korea Electric Power Corporation, which is controlled by the Korean government, in the amount of (Won)36 billion as of December 31, 2003, (Won)30 billion as of December 31, 2004 and (Won)90 billion as of December 31, 2005.

(4) Includes debt securities issued by the Bank of Korea, the Korea Development Bank and the Industrial Bank of Korea in the aggregate amount of (Won)265 billion as of December 31, 2003, (Won)1,144 billion as of December 31, 2004 and (Won)3,476 billion as of December 31, 2005. These financial institutions are controlled by the Korean government.

**Derivatives Trading**

Until the full-scale launch of our derivative operations in mid-1999, we had been engaged in limited volumes of derivatives trading, mostly on behalf of our customers. Since then, our trading volume significantly increased from (Won)99,238 billion in 2003 to (Won)103,608 billion in 2004 and to (Won)112,785 billion in 2005. Our net trading revenue from derivatives and foreign exchange contracts for the year ended December 31, 2003, 2004 and 2005 was (Won)100 billion, (Won)298 billion and (Won)268 billion, respectively.

We provide and trade a range of derivatives products, including:

Won interest rate swaps, relating to Won interest rate risks;

cross-currency swaps, relating to foreign exchange risks, largely for Won against U.S. dollars;



**Table of Contents**

foreign exchange forwards, swaps and options, relating to foreign exchange risks; and

equity options on the KOSPI index.

To provide more sophisticated and complete treasury risk management services to our clients, we entered into a business alliance with Australia's Macquarie Bank in December 1998. Macquarie Bank, established in 1969, is a leading provider of financial services offering a full range of investment banking, commercial banking and retail financial services globally. Through this alliance, we were able to combine Macquarie Bank's derivatives expertise, risk management systems and methodologies with our established local infrastructure and strong market presence.

Our derivative operations focus on addressing the needs of our corporate clients to hedge their risk exposure and to hedge our risk exposure that results from such client contracts. We also engage in derivative trading activities to hedge the interest rate and foreign currency risk exposure that arise from our own assets and liabilities. A substantial portion of these hedge-purposed derivative contracts, however, do not qualify for hedge accounting under U.S. GAAP and are consequently treated as trading derivatives. In addition, we engage in proprietary trading of derivatives within our regulated open position limits. We engage in equity option transactions on a fully-hedged, back-to-back basis.

The following shows the estimated fair value of our derivatives and foreign exchange spot contracts as of December 31, 2003, 2004 and 2005:

|  | 2003                                 |   | As of December 31,<br>2004           |   | 2005                                 |   |
|--|--------------------------------------|---|--------------------------------------|---|--------------------------------------|---|
|  | Estimated<br>fair<br>value<br>assets | Estimated<br>fair<br>value<br>liabilities | Estimated<br>fair<br>value<br>assets | Estimated<br>fair<br>value<br>liabilities | Estimated<br>fair<br>value<br>assets | Estimated<br>fair<br>value<br>liabilities |
|  | (in billions of Won)                 |   |                                      |   |                                      |   |
| Foreign exchange spot contracts          | (Won) 2                              | (Won) 2                                   | (Won) 8                              | (Won) 5                                   |                                      |   |
| Foreign exchange derivatives             | 411                                  | 315                                       | 1,998                                | 1,846                                     | (Won) 906                            | (Won) 820                                 |
| Interest rate derivatives <sup>(1)</sup> | 149                                  | 245                                       | 323                                  | 372                                       | 234                                  | 245                                       |
| Equity derivatives                       | 214                                  | 200                                       | 72                                   | 74  | 62                                   | 62  |
| Others                                   |                                      |   |                                      |   |                                      |   |
| Total                                    | (Won) 776                            | (Won) 762                                 | (Won) 2,401                          | (Won) 2,297                               | (Won) 1,202                          | (Won) 1,127                               |

<sup>(1)</sup> Includes those for trading purposes and hedging purposes.

The following table shows the unrealized gains and losses of derivatives held or issued for hedging purposes that qualified for hedge accounting under U.S. GAAP, as of December 31, 2003, 2004 and 2005:

|                           | 2003                 |                      | As of December 31,<br>2004 |                      | 2005                |                      |
|---------------------------|----------------------|----------------------|----------------------------|----------------------|---------------------|----------------------|
|                           | Unrealized<br>gains  | Unrealized<br>losses | Unrealized<br>gains        | Unrealized<br>losses | Unrealized<br>gains | Unrealized<br>losses |
|                           | (in billions of Won) |                      |                            |                      |                     |                      |
| Interest rate derivatives | (Won) 3              | (Won) 3              | (Won) 10                   | (Won) 10             | (Won) 52            | (Won) 52             |
| Total                     | (Won) 3              | (Won) 3              | (Won) 10                   | (Won) 10             | (Won) 52            | (Won) 52             |

**Asset Securitization Transactions**

We are active in the Korean asset-backed securities market. Based on our diverse experience with respect to product development and management capabilities relating to asset securitization, we offer customers a wide





**Table of Contents**

range of financial products to reinforce our position as a leading bank with respect to the asset securitization market. We were involved in asset securitization transactions with an initial aggregate issue amount of (Won)6,865 billion in 2005, (Won)9,214 billion in 2004 and (Won)10,886 billion in 2003. Most of these securities were sold to institutional investors through Korean securities houses.

**Call Loans**

We make call loans and borrow call money in the short-term money market. Through December 31, 2005, call loans were defined as short-term lending among banks and financial institutions either in Won with maturities of 90 days or less or in foreign currencies with maturities of 30 days or less. Typically, call loans have maturities of one day. As of December 31, 2005, we had made call loans of (Won)1,713 billion and borrowed call money of (Won)1,254 billion, compared to (Won)2,993 billion and (Won)652 billion, respectively, as of December 31, 2004. Starting in 2006, we also include as call loans foreign currency lending among banks and financial institutions with maturities of 90 days or less.

**Investment Banking**

We have focused on selectively expanding our investment banking activities in order to increase our fee income and diversify our revenue base. The main focus of our investment banking operations is project finance and financial advisory services. Our principal investment banking services include:

project finance and financial advisory services for social overhead capital projects such as highway, port, power, water and sewage projects;

financing and financial advisory services for real estate development projects; and

structured finance and venture financing.

In 2005, under Korean GAAP, we generated investment banking revenue of (Won)86 billion, consisting of (Won)29 billion of interest income and (Won)57 billion of fee income.

**International Banking**

We engage in various international banking activities, including foreign exchange services and derivatives dealing, import and export-related services, offshore lending, syndicated loans and foreign currency securities investment. These services are provided primarily to our domestic customers and overseas subsidiaries and affiliates of Korean corporations. We also raise foreign currency funds through our international banking operations. Since the Korean financial crisis, which began in late 1997, we have focused on minimizing the risk of our existing foreign currency assets and maximizing the recovery ratio of non-performing assets while selectively providing financing to and making investments in overseas subsidiaries of Korean companies.

The table below sets forth certain information regarding our foreign currency assets and borrowings:

|                               | 2003       | As of December 31,<br>2004<br>(in millions of US\$) | 2005       |
|-------------------------------|------------|---|------------|
| Total foreign currency assets | US\$ 5,439 | US\$ 5,465  | US\$ 7,435 |
| Foreign currency borrowings:  |            |   |            |
| Long-term borrowings          | 1,671      | 1,485   | 1,714      |
| Short-term borrowings         | 1,324      | 730   | 1,830      |
| Total borrowings              | US\$ 2,995 | US\$ 2,215  | US\$ 3,544 |



**Table of Contents**

The table below sets forth our overseas subsidiaries and branches currently in operation as of December 31, 2005:

| <b>Business Unit<sup>(1)</sup></b> | <b>Location</b> |
|------------------------------------|-----------------|
| <b>Subsidiaries</b>                |                 |
| Kookmin Bank Hong Kong Ltd.        | Hong Kong       |
| Kookmin Bank International Ltd.    | United Kingdom  |
| <b>Branches</b>                    |                 |
| Kookmin Bank, Tokyo Branch         | Japan           |
| Kookmin Bank, Auckland Branch      | New Zealand     |
| Kookmin Bank, New York Branch      | United States   |

<sup>(1)</sup> Does not include subsidiaries and branches in liquidation or dissolution.

Our overseas branches and subsidiaries principally provide Korean companies and nationals in overseas markets with trade financing, local currency funding and foreign exchange services, in conjunction with the operations of our headquarters.

In December 2003, we invested approximately 121 million Singapore dollars for an approximately 25% interest in Sorak Financial Holdings, which was originally owned by Temasek Holdings, the Singapore government's investment vehicle. We made this investment as part of a consortium with Temasek and other parties that was formed to bid for a majority interest in Bank Internasional Indonesia, an Indonesian commercial bank, being auctioned by the Indonesian Bank Restructuring Agency. With the capital contributions made by the consortium members, Sorak Financial Holdings acquired an approximately 57% interest in Bank Internasional Indonesia. As a member of the consortium, we participate in the management of Bank Internasional Indonesia.

***Trustee and Custodian Services Relating to Investment Trusts and Other Functions***

We act as a trustee for 36 investment trust management companies and asset management companies, which are entities established to invest in securities using funds raised by the sale of beneficiary certificates of investment trusts to investors. We also act as custodian, settlement and clearing agent and fund administrator for 59 financial institutions with respect to various securities investments. We receive a fee for acting in these capacities and generally perform the following functions:

holding securities for the benefit of the securities investment trust;

receiving and making payments made in respect of such securities;

executing trades in respect of such securities on behalf of the securities investment trust, based on instructions from the relevant securities investment trust management company;

in certain cases, authenticating beneficiary certificates issued by the securities investment trust and handling settlements in respect of such beneficiary certificates;

clearing and settlement in the domestic and foreign securities markets;

providing foreign exchange services for overseas investment and foreign investors; and

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providing fund-related administration and accounting services.

For the year ended December 31, 2005, our fee income from our trustee and custodian services was (Won)18.6 billion and revenues collected as a result of administration of the underlying securities investments were (Won)4.7 billion.

**Table of Contents****Other Businesses*****Trust Account Management Services******Money Trust Management Services***

We provide trust account management services for unspecified money trusts, which are trusts the assets of which we generally have broad discretion in investing. We receive fees for our trust account management services consisting of basic fees that are based upon a percentage of the net asset value of the assets under management and, for certain types of trust account operations, performance fees that are based upon the performance of the trust account operations. In 2005, our basic fees ranged from 0.1% to 2.0% of total assets under management depending on the type of trust account. We also charge performance fees with respect to certain types of trust account products. We receive penalty payments when customers terminate their trust accounts prior to the original contract maturity.

We currently provide trust account management services for 24 types of money trusts. The money trusts we manage are generally trusts with a fixed maturity. Approximately half of our money trusts also provide periodic distributions of dividend.

Under Korean law, the assets of our trust accounts are segregated from our banking account assets and are not available to satisfy the claims of any of our potential creditors. We are, however, permitted to deposit surplus funds generated by trust assets into our banking accounts.

As of December 31, 2005, the total balance of our money trusts (under Korean GAAP) was (Won)7,406 billion. As for unspecified money trust accounts, we have investment discretion over all money trusts, which are pooled and managed jointly for each type of trust account. Specified money trust accounts are established on behalf of individual customers who direct our investment of trust assets.

The following table shows the balances of our money trusts by type as of the dates indicated as determined in accordance with Korean GAAP. Under U.S. GAAP, we historically have not consolidated money trust accounts in our financial statements or recognized the acquisition of such accounts in accordance with the purchase method of accounting due to the fact that these are not our assets but customer assets. As more fully discussed in Note 10 to our financial statements, however, beginning in 2004, we began consolidating money trusts for which we guaranteed both the principal and a fixed rate of interest (as described below) under U.S. GAAP. Under Korean GAAP, we consolidate money trusts for which we guaranteed the principal amount invested as well as those for which we guaranteed both the principal and a fixed rate of interest.

|  | 2003         | As of December 31,<br>2004<br>(in billions of Won) |  | 2005        |
|--|--------------|--|--|-------------|
| Principal and interest guaranteed trusts | (Won) 0.4    | (Won) 0.3  |  | (Won) 0.3   |
| Principal guaranteed trusts              | 3,261        | 3,162  |  | 3,188       |
| Performance trusts <sup>(1)</sup>        | 7,017        | 3,867  |  | 4,218       |
| Total                                    | (Won) 10,278 | (Won) 7,029  |  | (Won) 7,406 |

<sup>(1)</sup> Non-guaranteed trusts.

The balance of our money trusts decreased 27.9% between December 31, 2003 and December 31, 2005.

As of December 31, 2005, the trust assets we managed consisted principally of securities investments and loans from the trust accounts. As of December 31, 2005, under Korean GAAP, our trust accounts had invested in securities in the aggregate amount of (Won)6,668 billion, of which (Won)6,242 billion was debt securities. Securities investments consist of government-related debt securities, corporate debt securities, including bonds and

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**Table of Contents**

commercial paper, equity securities and other securities. Loans made by our trust account operations are similar in type to the loans made by our bank account operations. As of December 31, 2005, under Korean GAAP, our trust accounts had made loans in the principal amount of (Won)328 billion (excluding loans from the trust accounts to our banking accounts of (Won)569 billion), which accounted for 4.2% of our money trust assets. Loans by our money trusts are subject to the same credit approval process as loans from our banking accounts. As of December 31, 2005, 98.0% of the amount of loans from our money trust accounts were collateralized or guaranteed.

Our money trust accounts also invest, to a lesser extent, in equity securities, including beneficiary certificates issued by asset management companies. On a Korean GAAP basis, as of December 31, 2005, equity securities in our money trust accounts amounted to (Won)426 billion, which accounted for 5.5% of our total money trust assets. Of this amount, (Won)372 billion was from specified money trusts and (Won)54 billion was from unspecified money trusts.

We currently continue to offer pension-type money trusts that provide a guarantee of the principal amount of the investment. On a Korean GAAP basis, as of December 31, 2005, the balance of the money trusts for which we guaranteed the principal was (Won)3,188 billion.

If the income from a money trust for which we provide a guarantee is less than the amount of the payments we have guaranteed, we will need to pay the amount of the shortfall with funds from special reserves maintained with respect to trust accounts followed by basic fees from that money trust and funds from our general banking operations. In 2003, 2004 and 2005 we made no significant payments from our banking accounts to cover shortfalls in our guaranteed trusts. On a Korean GAAP basis, we derived trust fees with regard to trust account management services (including those fees related to property trust management services) of (Won)232 billion in 2003, (Won)102 billion in 2004 and (Won)121 billion in 2005.

The Indirect Investment Asset Management Business Act, which applies to unspecified money trusts, took effect in January 2004. Under that law, a bank is not permitted to offer unspecified money trust products, which was a core product in our trust business, after July 2004 (except under certain limited circumstances) and is required to qualify as an asset management company by such date in order to manage any newly offered unspecified money trust products. See *Principal Regulations Applicable to Banks Trust Business*. Because we did not qualify as an asset management company under the Indirect Investment Asset Management Business Act, since July 2004, we have continued to directly manage only trust products sold before July 2004 and have concentrated on product marketing. Trust products sold after July 2004 are managed by KB Asset Management. We believe that we can leverage our extensive sales network in connection with KB Asset Management's unspecified money trust operations.

*Property Trust Management Services*

We also offer property trust management services, where we manage non-cash assets in return for a fee. Non-cash assets include mostly securities, but can also include other liquid receivables and real estate. Under these arrangements, we render custodial services for the property in question and collect fee income in return.

In 2005, our property trust fees ranged from 0.001% to 0.3% of total assets under management depending on the type of trust accounts. As of December 31, 2005, the aggregate balance of our property trusts decreased to (Won)9,854 billion, compared to (Won)12,534 billion in 2004.

The property trusts are not consolidated within our U.S. GAAP financial statements.

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## **Table of Contents**

### *Investment Trust Management*

We offer securities investment trust products to customers and manage the funds invested by them in investment trusts, through our subsidiary, KB Asset Management, which is 80% owned by us and 20% owned by ING Insurance International B.V. As of December 31, 2005, KB Asset Management had (Won)12,765 billion of assets under management.

### *Management of the National Housing Fund*

We manage the operations of the National Housing Fund. The National Housing Fund provides financial support to low-income households in Korea by providing mortgage financing and construction loans for projects to build small-sized housing. The operations of the National Housing Fund include providing and managing National Housing Fund loans, issuing National Housing Fund bonds and collecting subscription savings deposits.

In return for managing the operations of the National Housing Fund we receive a monthly fee, calculated based on activity levels for the relevant month. In 2005, we received total fees of (Won)180 billion for managing the National Housing Fund, which accounted for 9.3% of our total fee and commission revenue during 2005, compared to (Won)161 billion in 2004.

The financial accounting for the National Housing Fund is entirely separate from our financial accounting, and the non-performing loans and loan losses of the National Housing Fund, in general, do not impact our financial condition. Regulations and guidelines for managing the National Housing Fund are issued by the Minister of Construction and Transportation pursuant to the Housing Act.

In November 2002, the Ministry of Construction and Transportation designated two other financial institutions to, together with us, manage the Fund with a view to diversifying its management. In February 2003, the Ministry of Construction and Transportation changed the basis of calculating fees related to the National Housing Fund and, in April 2004, implemented reductions to fees relating to bonds issued by the National Housing Fund. In November 2003, the Ministry of Construction and Transportation strengthened existing regulations to provide for liability of managers of the National Housing Fund, where they had clear responsibility for non-performing National Housing Fund loans or where losses resulted to the National Housing Fund due to negligent management.

### **Bancassurance**

The Korean government's liberalization of the bancassurance market in Korea has allowed us to offer insurance products of other institutions since September 2003. We currently market a wide range of bancassurance products and hope to develop additional fee-based revenues by expanding our offering of these products in the future.

In December 2002, we entered into a strategic alliance agreement with ING Bank N.V., ING Insurance International B.V. and ING Life Insurance Company, Korea, Ltd., pursuant to which ING Life Insurance Company, Korea, Ltd. would be the exclusive provider of life insurance products for our bancassurance business so long as ING Groep N.V. and its affiliates maintain a minimum shareholding in us as defined in the strategic alliance agreement. This was in anticipation of the revision by the Korean government of relevant regulations to liberalize the bancassurance market and allow non-insurance distribution channels, such as banks and other financial institutions, to offer banking and insurance products beginning in August 2003. The Korean government, however, subsequently announced that banks and other financial institutions may not enter into an exclusive relationship with a single insurance company for the provision of life insurance products. In August 2003, we amended and restated the strategic alliance agreement to a non-exclusive, commercial relationship-based alliance. See Item 4A. History and Development of the Company History of H&CB, Item 7B. Related Party Transactions and Item 10C. Material Contracts.



**Table of Contents**

In April 2004, we entered into an agreement with the Korea Deposit Insurance Corporation to purchase the assets and liabilities of Hanil Life Insurance for (Won)2.5 billion, in order to expand our bancassurance business. In connection with our acquisition, which was completed in June 2004, we also established a new wholly-owned insurance subsidiary, KB Life Insurance Co., Ltd., to which we contributed the acquired assets and liabilities. Through KB Life, we have been seeking to develop more specialized bancassurance products, tailored to the needs and preferences of specific customer profiles.

Currently, our bancassurance business has alliances with ten life insurance companies and eight non-life insurance companies and offers 38 different products through our branch network. These products are composed of 21 types of life insurance policies such as annuities, savings insurance and variable life insurance, and 17 types of non-life insurance products. In 2005, our commission income from our bancassurance business amounted to (Won)134 billion.

**Other Distribution Channels**

The following table sets forth information under Korean GAAP, for the periods indicated, on the number of users and transactions and the fee revenue of the other services provided to our retail and corporate customers, which are discussed below:

|                                    | For the year ended December 31, |              |              |
|------------------------------------|---------------------------------|--------------|--------------|
|                                    | 2003                            | 2004         | 2005         |
| <b>Phone banking:</b>              |                                 |              |              |
| Number of users <sup>(1)</sup>     | 1,577,488                       | 1,573,505    | 1,678,791    |
| Number of transaction (thousands)  | 252,297                         | 285,892      | 308,714      |
| Fee revenue (in millions of Won)   | (Won) 14,503                    | (Won) 18,021 | (Won) 20,770 |
| <b>Internet banking:</b>           |                                 |              |              |
| Number of users <sup>(1)</sup>     | 3,602,146                       | 3,223,671    | 4,337,349    |
| Number of transactions (thousands) | 388,298                         | 566,192      | 903,769      |
| Fee revenue (in millions of Won)   | (Won) 11,743                    | (Won) 19,296 | (Won) 25,722 |

<sup>(1)</sup> Users are defined as persons who had recorded a transaction within the past six months (excluding overlapping and inactive customers).

*Phone Banking*

We launched our telephone banking services in November 1991, allowing customers to conduct a number of types of transactions by telephone. We offer a variety of services, including inter-account fund transfers, balance and transaction inquiries, credit card transaction inquiries and customer service inquiries. We also have call centers, which we primarily use to:

advise clients with respect to deposits, loans and credit cards and to provide our customers a way to report any emergencies with respect to their accounts;

allow our customers to conduct transactions with respect to their accounts, such as transfers or payments, opening or closing accounts, processing loans through automated systems, conducting credit card transactions and offering lottery-related services;

conduct telemarketing to our customers or potential customers to advertise products or services through phone, fax or text messaging; and

provide automated banking services, mobile services or other services relating to affinity programs.

## **Table of Contents**

### *Internet Banking*

We began to offer a variety of services over the Internet beginning in July 1999. Our goal is to consolidate our position as a market leader in on-line banking. Our Internet banking services currently include:

Basic Banking Services these include all of the banking services offered through our telephone banking services, including funds transfers, balance and transaction inquiries, credit card transaction inquiries, pre-set automatic transfers and product inquiries;

Processing of Loan Applications we quickly process and approve on-line loan applications; and

Electronic Certification we offer an electronic certification service, which permits Internet users to authenticate transactions on a confidential basis through digital signatures.

### *Mobile Banking*

Mobile banking services allow customers to use mobile phones or PDAs (Personal Digital Assistants) to make inter-account transfers and balance and other transaction inquiries. There are currently three mobile phone service providers in Korea, SK Telecom, KT Freetel, and LG Telecom, and we provide our services in association with all three. Our mobile banking services currently include:

Basic Banking Services these include fund transfers and balance and transaction inquiries;

Mobile Stock Trading mobile banking customers can use their mobile phone to trade stocks; and

Mobile Lottery and Application for Housing we offer a mobile lottery purchasing service (Instant Lotto, Housing Lotto, Keno) and mobile submissions of applications for housing.

### *Lottery Business*

We have been designated by the government as a lottery operator and have been permitted to conduct ticket sales, marketing and sales network management in connection with two lotteries, the Housing Lottery and the Lotto 6/45, since 1969 and 2002, respectively. These lotteries are owned by the Korean government. In 2005, we received (Won)17 billion in fees in connection with managing lottery prize payouts and marketing activities.

### *Other Channels*

We provide cash management services, which include automatic transfers, connection services to other financial institutions, real-time firm banking, automatic fund concentration and transmittal of trading information. We have continued to develop our firm banking services and, as of December 31, 2005, we provided cash management services to over 1,200 large corporations and small- and medium-sized enterprises.

### *Competition*

We compete principally with other nationwide commercial banks in Korea, but we also face competition from a number of additional sources including regional banks, development banks, specialized banks and branches of foreign banks operating in Korea and installment finance corporations for mortgage loan products. We also compete for customer funds with other types of financial service institutions, including savings institutions (such as mutual savings and finance companies and credit unions and credit cooperatives), investment institutions (such as merchant banking corporations) and life insurance companies. Competition in the domestic banking industry is generally based on the types and quality of the products and services offered, including the size and location of retail networks, the level of automation and interest rates charged and paid.

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Competition has increased significantly in our traditional core businesses, retail banking, small- and medium-sized enterprise banking and credit card lending, as a result of other commercial banks reducing their

## **Table of Contents**

exposure to large corporations in light of recent financial difficulties that they experienced, contributing to some extent to the asset quality deterioration in retail and small- and medium-sized loans. As a result, our margins on lending activities may decrease in the future.

In addition, general regulatory reforms in the Korean banking industry, accelerated by Korea's economic difficulties since late 1997 and the Korean government's commitments to the International Monetary Fund, have increased competition among banks and financial institutions in Korea. Among these reforms was the lifting of the regulatory restrictions on mortgage lending and housing deposit taking activities that had prevented the other commercial banks in Korea from competing directly with H&CB in providing mortgage finance products. Increased competition in the mortgage sector has also contributed to lower margins from our mortgage lending activities. As the reform of the financial sector continues, foreign financial institutions, some with greater resources than us, have entered, and may continue to enter, the Korean market either by themselves or in partnership with existing Korean financial institutions and compete with us in providing financial and related services.

In addition, the Korean commercial banking sector is undergoing significant consolidation. A number of significant mergers and acquisitions in the industry have taken place in Korea during the last five years, including the establishment of financial holding companies, which have reduced the number of nationwide commercial banks in Korea from 16 as of December 31, 1997, to seven banks and three financial holding companies as of December 31, 2005. Furthermore, a number of significant mergers and acquisitions in the industry have taken place in Korea over the last few years, including the acquisition of Koram Bank by an affiliate of Citibank in 2004, as well as Standard Chartered Bank's acquisition of Korea First Bank in April 2005. Merger and acquisition activity in the Korean commercial banking sector may continue, and we intend to review potential acquisition opportunities as they arise. We cannot guarantee that we will not be involved in any future mergers. In addition, some of the banks resulting from these mergers may, by virtue of the increased size, provide significantly greater competition than what exists at present.

For additional information, you should read the section entitled "Item 3D. Risk Factors - Risks relating to competition."

## **Information Technology**

As a result of the merger between the former Kookmin Bank and H&CB, we completed the integration of our bank IT operations onto a single platform in September 2002 (based on H&CB's platform but incorporating functionalities of the former Kookmin Bank's platform). This system is fully integrated and provides information to all offices and branches. In addition, following the merger with Kookmin Credit Card in September 2004, we integrated our credit card IT operations onto a single platform.

Our host-based IT system is designed to ensure continuity of services even where there is a failure of the host data center due to a natural disaster or other accidents. Our credit card IT system conducts off-site back-up using IBM systems. In addition, through the implementation of Parallel Sysplex, which is a new information system (also known as a multi-host system), our bank and credit card systems are designed and operated to be able to process transactions without material interruption in the event of an internal system failure.

The integrity of our IT systems, and their ability to withstand potential catastrophic events (such as natural calamities and internal system failures), is crucial to our continuing operations. We currently test our disaster recovery systems on a quarterly basis, with the branch verification capability being tested twice a year and the main IT center disaster recovery system tested four times a year. For additional information, see "Item 11. Quantitative and Qualitative Disclosures about Market Risk - Operational Risk Management."

## **Table of Contents**

We believe that continuous evolution of our IT system is crucial in supporting our operations management and providing high-quality customer service. Accordingly, we plan to upgrade and improve our system by taking the following initiatives:

developing our next-generation system, by building on our KB Enterprise Service Architecture framework, which we applied in developing our sales support system for investment trust products and our retirement and pension service system;

strengthening our security system by periodically consulting with security experts, centralizing control and management of the security system, researching and developing a public key encryption system and improving our firewall and virus prevention system; and

continuously replacing and upgrading our hardware and software for central systems, such as our mainframe, servers, storage and network facilities and branch equipment such as PCs, ATMs and cash dispensers.

Timely offering of IT services to support business opportunities is important in retaining our competitiveness. We developed and successfully implemented the following IT services in mid-2005:

a bank-wide, integrated customer relationship management system to help identify potential and cross-marketing opportunities by providing comprehensive customer information including transaction history; and

various other IT systems and services, including a new system to support our bancassurance businesses, a retirement pension system, a large corporate customer management system, and a sales support system for investment trust products.

We are also seeking to enhance our internal controls and system backup capabilities as follows:

We completed in March 2006 a diagnostic test for the overall IT infrastructure through a third-party consultant and conducted a detailed technical inspection of our major IT facilities.

We have begun a project to build a comprehensive disruptions and services management system to develop rapid and systematic responses to disruptions and to improve IT service quality through an integrated monitoring system for our major IT resources.

We strengthened our internal accounting controls system by computerizing accounting records which had previously been manually maintained.

In 2005, we spent approximately (Won)198 billion for our IT systems, including expenses related to upgrades and stability enhancement for our IT systems and development of the To-Be system. As of December 31, 2005, we employed a total of approximately 650 employees in connection with our IT operations.

## **Assets and Liabilities**

The tables below set out selected financial highlights regarding our banking operations and individual assets and liabilities. Data as of and for the year ended December 31, 2001 reflect the impact of the merger between the former Kookmin Bank and H&CB, effective November 1, 2001. In addition, data in these tables do not include information with respect to operations that we have classified as discontinued operations as of and for the year ended December 31, 2002 under U.S. GAAP.

## ***Loan Portfolio***

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As of December 31, 2005, our total loan portfolio decreased to (Won)138,012 billion compared to (Won)138,124 billion at December 31, 2004. As of December 31, 2005, 95.6% of our total loans were Won-denominated loans.

**Table of Contents***Loan Types*

The following table presents loans by type for the periods indicated. Except where we specify otherwise, all loan amounts stated below are before deduction of allowance for loan losses. Total loans reflect our loan portfolio, including past due amounts.

|  | 2001                 | 2002                 | As of December 31,<br>2003<br>(in billions of Won) | 2004                 | 2005                 |
|--|----------------------|----------------------|--|----------------------|----------------------|
| <b>Domestic:</b>                         |                      |                      |  |                      |                      |
| Corporate                                |                      |                      |  |                      |                      |
| Commercial and industrial <sup>(1)</sup> | (Won) 36,113         | (Won) 40,072         | (Won) 41,096                                       | (Won) 38,427         | (Won) 39,636         |
| Construction                             | 4,141                | 6,385                | 6,061  | 4,459                | 5,025                |
| Lease financing                          | 568                  |                      |  |                      |                      |
| Other corporate                          | 1,669                | 1,045                | 742  | 771                  | 1,496                |
| Retail                                   |                      |                      |  |                      |                      |
| Mortgage and home equity                 | 37,194               | 46,195               | 52,477   | 57,965               | 59,143               |
| Other consumer                           | 23,312               | 28,066               | 28,727   | 25,963               | 23,114               |
| Credit cards                             | 16,751               | 22,643               | 15,322   | 9,421                | 8,369                |
| <b>Total domestic</b>                    | <b>119,748</b>       | <b>144,406</b>       | <b>144,425</b>                                     | <b>137,006</b>       | <b>136,783</b>       |
| <b>Foreign:</b>                          |                      |                      |  |                      |                      |
| Corporate                                |                      |                      |  |                      |                      |
| Commercial and industrial                | 1,146                | 1,426                | 1,433  | 1,118                | 1,229                |
| <b>Total foreign</b>                     | <b>1,146</b>         | <b>1,426</b>         | <b>1,433</b>                                       | <b>1,118</b>         | <b>1,229</b>         |
| <b>Total gross loans</b>                 | <b>(Won) 120,894</b> | <b>(Won) 145,832</b> | <b>(Won) 145,858</b>                               | <b>(Won) 138,124</b> | <b>(Won) 138,012</b> |

<sup>(1)</sup> Commercial and industrial loans include (Won)334 billion, (Won)165 billion, (Won)3 billion, (Won)335 billion and (Won)222 billion of loans to Korean government and government related agencies (including the Korea Deposit Insurance Corporation) as of December 31, 2001, 2002, 2003, 2004 and 2005, respectively.

*Loan Concentrations*

We limit our exposure to any single borrower to 10% of our total Tier I and Tier II capital, depending on their rating under our credit scoring system. We also limit our exposure to any single *chaebol* to 20.0% of our total Tier I and Tier II capital (less any capital deductions).

**Table of Contents***20 Largest Exposures by Borrower*

As of December 31, 2005, our 20 largest exposures totaled (Won)22,034 billion and accounted for 13.6% of our total exposures. The following table sets forth, as of December 31, 2005, our total exposures to these top 20 borrowers:

| Company                             | Loans              |                     |                      |  |                    |                | Guarantees<br>and<br>acceptances | Total<br>exposures | Amounts<br>classified<br>as<br>impaired<br>loans |
|-------------------------------------|--------------------|---------------------|----------------------|--|--------------------|----------------|----------------------------------|--------------------|--|
|                                     | Won<br>currency    | Foreign<br>currency | Equity<br>securities | Debt<br>securities<br>(in billions of Won) |                    |                |                                  |                    |  |
| The Bank of Korea                   | (Won) 0            | (Won) 0             | (Won) 0              | (Won) 12,034                               | (Won) 0            | (Won) 0        | (Won) 12,034                     | (Won) 0            |  |
| Korea Deposit Insurance Corporation | 0                  | 0                   | 0                    | 1,586                                      | 0                  | 0              | 1,586                            | 0                  |  |
| Hyundai Heavy Industries            | 0                  | 0                   | 0                    | 0  | 1,128              | 0              | 1,128                            | 0                  |  |
| Woori Bank                          | 0                  | 280                 | 0                    | 548  | 0                  | 0              | 828                              | 0                  |  |
| The Korea Development Bank          | 0                  | 0                   | 0                    | 800  | 0                  | 0              | 800                              | 0                  |  |
| Korea Highway Corporation           | 100                | 0                   | 6                    | 445  | 0                  | 0              | 551                              | 0                  |  |
| LG Electronics                      | 0                  | 471                 | 8                    | 29   | 3                  | 0              | 511                              | 0                  |  |
| Kia Motors                          | 0                  | 385                 | 2                    | 77   | 21                 | 0              | 485                              | 0                  |  |
| Korean National Housing Corporation | 447                | 0                   | 0                    | 30   | 0                  | 0              | 477                              | 0                  |  |
| LG Card                             | 238                | 0                   | 219                  | 0  | 0                  | 0              | 457                              | 238                |  |
| Shinhan Bank                        | 0                  | 0                   | 0                    | 387  | 0                  | 0              | 387                              | 0                  |  |
| SC First Bank                       | 0                  | 0                   | 0                    | 346  | 0                  | 0              | 346                              | 0                  |  |
| Industrial Bank of Korea            | 0                  | 0                   | 8                    | 337  | 0                  | 0              | 345                              | 0                  |  |
| Samsung Heavy Industries            | 0                  | 1                   | 5                    | 0  | 338                | 0              | 344                              | 0                  |  |
| INI Steel                           | 206                | 19                  | 0                    | 0  | 96                 | 0              | 321                              | 0                  |  |
| Samsung Electronics                 | 6                  | 283                 | 26                   | 0  | 0                  | 0              | 315                              | 0                  |  |
| Hanjin Shipping                     | 200                | 104                 | 1                    | 0  | 0                  | 0              | 305                              | 0                  |  |
| Societe Generale                    | 0                  | 0                   | 0                    | 0  | 294                | 0              | 294                              | 0                  |  |
| Hana Bank                           | 0                  | 0                   | 0                    | 263  | 0                  | 0              | 263                              | 0                  |  |
| Hyundai Capital                     | 240                | 0                   | 0                    | 17   | 0                  | 0              | 257                              | 0                  |  |
| <b>Total</b>                        | <b>(Won) 1,437</b> | <b>(Won) 1,543</b>  | <b>(Won) 275</b>     | <b>(Won) 16,899</b>                        | <b>(Won) 1,880</b> | <b>(Won) 0</b> | <b>(Won) 22,034</b>              | <b>(Won) 238</b>   |  |

As of December 31, 2005, eight of these top 20 borrowers were companies belonging to the 25 largest *chaebols* in Korea.

*Exposure to Chaebols*

As of December 31, 2005, 4.7% of our total exposure was to the 25 largest chaebols in Korea. The following table shows, as of December 31, 2005, our total exposures to the ten chaebol groups to which we have the largest exposure:

| Chaebol | Loans           |                     |                      | Debt<br>securities | Guarantees<br>and<br>acceptances | Total<br>exposures | Amounts<br>classified<br>as |
|---------|-----------------|---------------------|----------------------|--------------------|----------------------------------|--------------------|-----------------------------|
|         | Won<br>currency | Foreign<br>currency | Equity<br>securities |                    |                                  |                    |                             |



impaired

loans

(in billions of Won)

|   |             |             |           |           |             |             |         |
|---|-------------|-------------|-----------|-----------|-------------|-------------|---------|
| Samsung <sup>(1)</sup>                  | (Won) 755   | (Won) 488   | (Won) 50  | (Won) 0   | (Won) 494   | (Won) 1,787 | (Won) 0 |
| Hyundai Motors <sup>(2)</sup>           | 468         | 610         | 14        | 155       | 254         | 1,501       | 0       |
| Hyundai Heavy Industries <sup>(3)</sup> | 0           | 0           | 0         | 5         | 1,197       | 1,202       | 0       |
| LG <sup>(4)</sup>                       | 62          | 507         | 14        | 42        | 5           | 630         | 0       |
| Hanjin Shipping <sup>(5)</sup>          | 300         | 303         | 4         | 10        | 0           | 617         | 0       |
| SK Corporation <sup>(6)</sup>           | 64          | 109         | 13        | 4         | 51          | 241         | 0       |
| Lotte <sup>(7)</sup>                    | 119         | 43          | 14        | 39        | 12          | 227         | 0       |
| Hanwha <sup>(8)</sup>                   | 212         | 2           | 6         | 0         | 5           | 225         | 0       |
| KT Corporation <sup>(9)</sup>           | 162         | 7           | 8         | 39        | 1           | 217         | 0       |
| Kumho Asiana <sup>(10)</sup>            | 147         | 1           | 5         | 0         | 1           | 154         | 0       |
| Total                                   | (Won) 2,289 | (Won) 2,070 | (Won) 128 | (Won) 294 | (Won) 2,020 | (Won) 6,801 | (Won) 0 |

**Table of Contents**

- (1) Includes principally Samsung Electronics Co., Ltd., Samsung Corporation and Samsung Heavy Industries Co., Ltd.  
(2) Includes principally Hyundai Motor Company Co., Ltd., Kia Motors Corporation and INI Steel Company.  
(3) Includes principally Hyundai Heavy Industries Co., Ltd. and Hyundai Mipo Dockyard Co., Ltd.  
(4) Includes principally LG Electronics Inc., LG.Philips LCD Co., Ltd. and LG Petrochemical Co., Ltd.  
(5) Includes principally Hanjin Shipping Co., Ltd., Korean Air Lines Co., Ltd. and Hanjin Corporation.  
(6) Includes principally SK Corporation, SK Telecom Co., Ltd. and SK Shipping Co., Ltd.  
(7) Includes principally Lotte Shopping Co., Ltd., Lotte Engineering and Construction and Lotte Chilsung Beverage Co., Ltd.  
(8) Includes principally Hanwha Stores Co., Ltd., Hanwha Corporation and Hanwha Chemical Corporation.  
(9) Includes principally KT Corporation, KT Linkus and KT Fretel Co., Ltd.  
(10) Includes principally Korea Integrated Freight Terminal Co., Ltd., Kumho Industrial Co., Ltd. and Asiana Airlines.

*Loan Concentration by Industry*

The following table shows the aggregate balance of our domestic and foreign corporate loans, by industry concentration, as of December 31, 2005:

| Industry                         | Aggregate loan<br>balance<br>(in billions of<br>Won) | Percentage of<br>total loan balance |
|----------------------------------|--|-------------------------------------|
| Manufacturing                    | (Won) 15,461   | 32.6%                               |
| Retail and wholesale             | 7,539  | 15.9                                |
| Hotel, leisure or transportation | 4,284  | 9.0                                 |
| Real estate                      | 7,156  | 15.1                                |
| Construction                     | 5,042  | 10.6                                |
| Finance and insurance            | 2,344  | 5.0                                 |
| Other                            | 5,560  | 11.8                                |
| Total                            | (Won) 47,386   | 100.0%                              |

*Loan Concentration by Size of Loans*

The following table shows the aggregate balances of our loans, by outstanding loan amount, as of December 31, 2005:

| Commercial and industrial loans           | Aggregate loan<br>balance<br>(in billions of<br>Won) | Percentage of<br>total loan balance |
|---|--|-------------------------------------|
| Up to (Won)10 million                     | (Won) 180  | 0.1%                                |
| Over (Won)10 million to (Won)50 million   | 3,017  | 2.2                                 |
| Over (Won)50 million to (Won)100 million  | 3,044  | 2.2                                 |
| Over (Won)100 million to (Won)500 million | 12,660   | 9.2                                 |
| Over (Won)500 million to (Won)1 billion   | 4,964  | 3.6                                 |
| Over (Won)1 billion to (Won)5 billion     | 6,057  | 4.4                                 |
| Over (Won)5 billion to (Won)10 billion    | 1,614  | 1.2                                 |
| Over (Won)10 billion to (Won)50 billion   | 4,947  | 3.6                                 |
| Over (Won)50 billion to (Won)100 billion  | 1,359  | 1.0                                 |
| Over (Won)100 billion                     | 1,794  | 1.3                                 |
| Sub-total                                 | 39,636   | 28.8                                |



**Table of Contents**

|   | Aggregate loan<br>balance<br>(in billions of<br>Won) | Percentage of<br>total loan balance |
|---|--|-------------------------------------|
| <b>Construction loans</b>                 |  |                                     |
| Up to (Won)10 million                     | 12   | 0.0                                 |
| Over (Won)10 million to (Won)50 million   | 194  | 0.1                                 |
| Over (Won)50 million to (Won)100 million  | 249  | 0.2                                 |
| Over (Won)100 million to (Won)500 million | 1,010  | 0.7                                 |
| Over (Won)500 million to (Won)1 billion   | 404  | 0.3                                 |
| Over (Won)1 billion to (Won)5 billion     | 731  | 0.5                                 |
| Over (Won)5 billion to (Won)10 billion    | 309  | 0.3                                 |
| Over (Won)10 billion to (Won)50 billion   | 1,142  | 0.8                                 |
| Over (Won)50 billion to (Won)100 billion  | 454  | 0.3                                 |
| Over (Won)100 billion                     | 520  | 0.4                                 |
| Sub-total                                 | 5,025  | 3.6                                 |
| <b>Other corporate loans</b>              |  |                                     |
| Up to (Won)10 million                     | 11   | 0.0                                 |
| Over (Won)10 million to (Won)50 million   | 118  | 0.1                                 |
| Over (Won)50 million to (Won)100 million  | 136  | 0.1                                 |
| Over (Won)100 million to (Won)500 million | 505  | 0.4                                 |
| Over (Won)500 million to (Won)1 billion   | 167  | 0.1                                 |
| Over (Won)1 billion to (Won)5 billion     | 213  | 0.1                                 |
| Over (Won)5 billion to (Won)10 billion    | 188  | 0.1                                 |
| Over (Won)10 billion to (Won)50 billion   | 158  | 0.1                                 |
| Sub-total                                 | 1,496  | 1.0                                 |
| <b>Credit cards</b>                       |  |                                     |
| Up to (Won)10 million                     | 6,929  | 5.0                                 |
| Over (Won)10 million to (Won)50 million   | 661  | 0.5                                 |
| Over (Won)50 million to (Won)100 million  | 16   | 0.0                                 |
| Over (Won)100 million to (Won)500 million | 55   | 0.0                                 |
| Over (Won)500 million to (Won)1 billion   | 46   | 0.0                                 |
| Over (Won)1 billion to (Won)5 billion     | 112  | 0.1                                 |
| Over (Won)5 billion to (Won)10 billion    | 52   | 0.0                                 |
| Over (Won)10 billion to (Won)50 billion   | 259  | 0.2                                 |
| Over (Won)50 billion to (Won)100 billion  |  |                                     |
| Over (Won)100 billion                     | 239  | 0.2                                 |
| Sub-total                                 | 8,369  | 6.0                                 |
| <b>Mortgage and home equity loans</b>     |  |                                     |
| Up to (Won)10 million                     | 2,107  | 1.5                                 |
| Over (Won)10 million to (Won)50 million   | 18,769   | 13.6                                |
| Over (Won)50 million to (Won)100 million  | 19,476   | 14.2                                |
| Over (Won)100 million to (Won)500 million | 18,292   | 13.3                                |
| Over (Won)500 million to (Won)1 billion   | 458  | 0.3                                 |
| Over (Won)1 billion to (Won)5 billion     | 29   | 0.0                                 |
| Over (Won)5 billion to (Won)10 billion    | 12   | 0.0                                 |
| Over (Won)10 billion to (Won)50 billion   |  |                                     |
| Sub-total                                 | 59,143   | 42.9                                |



**Table of Contents**

|  | Aggregate loan<br>balance<br>(in billions of<br>Won) | Percentage of<br>total loan balance |
|--|--|-------------------------------------|
| <b>Other consumer loans</b>                    |  |                                     |
| Up to (Won)10 million                          | 7,882  | 5.8                                 |
| Over (Won)10 million to (Won)50 million        | 8,799  | 6.4                                 |
| Over (Won)50 million to (Won)100 million       | 2,377  | 1.7                                 |
| Over (Won)100 million to (Won)500 million      | 3,472  | 2.5                                 |
| Over (Won)500 million to (Won)1 billion        | 447  | 0.3                                 |
| Over (Won)1 billion to (Won)5 billion          | 137  | 0.1                                 |
| Over (Won)5 billion to (Won)10 billion         |  |                                     |
| <b>Sub-total</b>                               | <b>23,114</b>  | <b>16.8</b>                         |
| <b>Foreign commercial and industrial loans</b> |  |                                     |
| Up to (Won)10 million                          |  |                                     |
| Over (Won)10 million to (Won)50 million        | 5  | 0.0                                 |
| Over (Won)50 million to (Won)100 million       | 9  | 0.0                                 |
| Over (Won)100 million to (Won)500 million      | 91   | 0.1                                 |
| Over (Won)500 million to (Won)1 billion        | 79   | 0.0                                 |
| Over (Won)1 billion to (Won)5 billion          | 375  | 0.3                                 |
| Over (Won)5 billion to (Won)10 billion         | 167  | 0.1                                 |
| Over (Won)10 billion to (Won)50 billion        | 401  | 0.3                                 |
| Over (Won)50 billion to (Won)100 billion       |  |                                     |
| Over (Won)100 billion                          | 102  | 0.1                                 |
| <b>Sub-total</b>                               | <b>1,229</b>   | <b>0.9</b>                          |
| <b>Total</b>                                   | <b>(Won) 138,012</b>                                 | <b>100.0%</b>                       |

*Maturity Analysis*

We typically roll over our working capital loans and consumer loans (other than those payable in installments) after we conduct our normal loan review in accordance with our loan review procedures. Working capital loans may be extended on an annual basis for an aggregate term of three years and consumer loans may be extended for another term of up to 12 months for an aggregate term of ten years.

**Table of Contents**

The following table sets out the scheduled maturities (time remaining until maturity) of our loan portfolio as of December 31, 2005. The amounts disclosed are before deduction of allowance for loan losses:

|                           | 1 year or less | Over 1 year<br>but not more<br>than 5 years<br>(in billions of Won) | Over 5 years | Total         |
|---------------------------|----------------|---|--------------|---------------|
| <b>Domestic:</b>          |                |   |              |               |
| Corporate                 |                |   |              |               |
| Commercial and industrial | (Won) 30,207   | (Won) 7,126   | (Won) 2,303  | (Won) 39,636  |
| Construction              | 3,163          | 1,688   | 174          | 5,025         |
| Other corporate           | 1,496          | 0   | 0            | 1,496         |
| Total corporate           | 34,866         | 8,814   | 2,477        | 46,157        |
| Retail                    |                |   |              |               |
| Mortgage and home equity  | 21,006         | 21,592  | 16,545       | 59,143        |
| Other consumer            | 16,602         | 5,771   | 741          | 23,114        |
| Total retail              | 37,608         | 27,363  | 17,286       | 82,257        |
| Credit cards              | 7,940          | 428   | 1            | 8,369         |
| Total domestic            | 80,414         | 36,605  | 19,764       | 136,783       |
| <b>Foreign:</b>           |                |   |              |               |
| Corporate                 |                |   |              |               |
| Commercial and industrial | 545            | 493   | 191          | 1,229         |
| Total foreign             | 545            | 493   | 191          | 1,229         |
| Total gross loans         | (Won) 80,959   | (Won) 37,098  | (Won) 19,955 | (Won) 138,012 |

*Interest Rate Sensitivity*

The following table shows, as of December 31, 2005, the total amount of loans due after one year, which have fixed interest rates and variable or adjustable interest rates:

|   | As of<br>December 31, 2005<br>(in billions of Won) |
|---|--|
| Fixed rate <sup>(1)</sup>                   | (Won) 9,461  |
| Variable or adjustable rates <sup>(2)</sup> | 53,635   |
| Total gross loans                           | (Won) 63,096                                       |

<sup>(1)</sup> Fixed rate loans are loans for which the interest rate is fixed for the entire term.

<sup>(2)</sup> Variable or adjustable rate loans are loans for which the interest rate is not fixed for the entire term.

For additional information regarding our management of interest rate risk, see Item 11. Quantitative and Qualitative Disclosures about Market Risk Market Risk Management Market Risk Management for Non-Trading Activities.

*Credit Exposures to Companies in Workout, Corporate Reorganization and Composition*

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Workout is a voluntary procedure through which we, together with borrowers and other creditors, restructure a borrower's credit terms. Between 1998 and 2001, we joined with other financial institutions in Korea in establishing and implementing voluntary workout procedures. On July 18, 2001, the National Assembly of Korea adopted the Corporate Restructuring Promotion Act, which became effective in September 2001 and expired on December 31, 2005. The Corporate Restructuring Promotion Act replaced the previously established



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**Table of Contents**

workout procedures. The Act applies to more than 420 financial institutions in Korea, which include commercial banks, insurance companies, asset management companies, securities companies, merchant banks, the Korea Deposit Insurance Corporation and the Korea Asset Management Corporation. Under the Corporate Restructuring Promotion Act, all creditor financial institutions of a financially troubled borrower must participate in a creditors' committee to prepare a restructuring plan. The approval of creditor financial institutions holding not less than 75% of the total debt outstanding of a borrower (as well as 75% of the total outstanding secured debt, if the restructuring plan includes debt restructuring) finalizes the borrower's restructuring plan, including debt restructuring and provision of additional funds. Once approved, the plan is also binding on all the creditor financial institutions of the borrower. Any creditor financial institution that disagrees with the final restructuring plan approved by the creditors' committee has the right to request the creditors' committee to purchase its claims at a mutually agreed price. In the event that the creditors' committee and the dissenting creditor financial institution fail to come to an agreement on the terms of purchase, a coordination committee consisting of seven experts will be set up to resolve the matter. These procedures may require us to participate in a plan that we do not agree with or may require us to sell our claims at prices that we do not believe are adequate. The Korean government is currently in the process of amending the Corporate Restructuring Promotion Act to extend its effective term. The Korean government has announced that if it does not extend the effective term of the Corporate Restructuring Promotion Act, it would adopt a voluntary system similar to the restructuring procedures under the Corporate Restructuring Promotion Act.

Currently, all of our workout loans are managed by our corporate restructuring department and our corporate credit analysis department. Upon approval of the workout plan, a credit exposure is initially classified as precautionary or lower and thereafter cannot be classified higher than precautionary with limited exceptions. If a corporate borrower is in workout or restructuring, corporate reorganization or composition, we take the status of the borrower into account in valuing our loans to and collateral from that borrower for purposes of establishing our allowances for loan losses.

The Law Concerning Credit Restoration and Bankruptcy was enacted on March 31, 2005 and became effective on April 1, 2006. After the Law Concerning Credit Restoration and Bankruptcy became effective, each of the Company Reorganization Act, the Composition Act, the Bankruptcy Act and the Individual Debtor Recovery Act was abolished. The Law Concerning Credit Restoration and Bankruptcy contains notable changes to previously existing corporate reorganization and composition procedures, including nullification of the composition procedures currently in place and the modification of reorganization procedures, whereby existing management would continue to oversee a company's reorganization process (except that the court would be empowered to appoint a third-party receiver under certain circumstances). Notwithstanding this legislative change, any composition or company reorganization proceedings that were pending at the time the new law became effective will continue to be governed under the Composition Act and the Company Reorganization Act, respectively.

The Company Reorganization Act and the Composition Act provided for corporate reorganization proceedings and composition proceedings, both of which are court-supervised procedures to rehabilitate an insolvent company. Under these procedures, a restructuring plan is adopted at a meeting of interested parties, including creditors of the company, such restructuring plan being subject to court approval. Corporate reorganization and composition proceedings differ in two principal ways. First, in a corporate reorganization, the court appoints a receiver who has the power, subject to court supervision, to conduct all of the company's business and manage all of the company's property and assets. In composition, however, the company's existing management continues to manage the company and negotiate on its behalf with its major creditors to solve what will generally be interpreted as a temporary insolvency problem. Second, in corporate reorganization, any creditor whose claim against the company arose before the corporate reorganization proceeding began, whether secured or unsecured, may only enforce those claims in the manner and to the extent provided for in the reorganization plan. If a creditor intends to participate in a reorganization plan, it must file its claim with the court within a period fixed by the court. In composition, however, secured creditors are not subject to the composition plan, and are entitled to foreclose on their collateral outside of the composition proceeding. To the

**Table of Contents**

extent that a secured creditor has any uncollected deficiency after it forecloses on its collateral, it may then participate in the composition proceeding as an unsecured creditor with respect to that balance.

A portion of our loans to and debt securities of corporate customers are currently in workout or restructuring. As of December 31, 2005, (Won)646 billion or 0.4% of our total loans and debt securities were in workout or restructuring. This included (Won)438 billion of loans to and debt securities of large corporate borrowers and (Won)208 billion of loans to and debt securities of small- and medium-sized enterprises.

The following table shows, as of December 31, 2005, our ten largest exposures that were in workout or restructuring, including composition or court receivership:

| Company                            | Loans            |                  |                   |   |                            | Total exposures  | Amounts classified as impaired loans |
|------------------------------------|------------------|------------------|-------------------|---|----------------------------|------------------|--------------------------------------|
|                                    | Won currency     | Foreign currency | Equity securities | Debt securities<br>(in billions of Won) | Guarantees and acceptances |                  |                                      |
| LG Card                            | (Won) 238        | (Won) 0          | (Won) 219         | (Won) 0                                 | (Won) 0                    | (Won) 457        | (Won) 238                            |
| Hyundai Engineering & Construction | 79               | 0                | 37                | 16                                      | 15                         | 147              | 79                                   |
| Saehan Industries                  | 0                | 6                | 6                 | 7                                       | 5                          | 24               | 6                                    |
| Daewoo Electronics                 | 13               | 0                | 7                 | 0                                       | 0                          | 20               | 13                                   |
| Dongkuk Corporation                | 14               | 2                | 0                 | 0                                       | 0                          | 16               | 16                                   |
| KP Chemical Corp.                  | 0                | 0                | 14                | 0                                       | 0                          | 14               | 0                                    |
| Hynix Semiconductor                | 0                | 0                | 6                 | 5                                       | 0                          | 11               | 0                                    |
| Daekyung Machinery & Engineering   | 3                | 0                | 0                 | 0                                       | 8                          | 11               | 3                                    |
| Hankook Ilbo                       | 10               | 0                | 0                 | 0                                       | 0                          | 10               | 10                                   |
| Partsnic Components                | 0                | 10               | 0                 | 0                                       | 0                          | 10               | 10                                   |
| <b>Total</b>                       | <b>(Won) 357</b> | <b>(Won) 18</b>  | <b>(Won) 289</b>  | <b>(Won) 28</b>                         | <b>(Won) 28</b>            | <b>(Won) 720</b> | <b>(Won) 375</b>                     |

*Provisioning Policy*

We base our provisioning on the following loan classifications that classify corporate and consumer loans, with the exception of credit card receivables which are classified based on the number of days past due, as required by the Financial Supervisory Commission:

| Loan classification | Loan characteristics  |
|---------------------|---|
| Normal              | Loans made to customers whose financial position, future cash flows and nature of business are deemed financially sound. No problems in recoverability are expected.  |
| Precautionary       | Loans made to customers whose financial position, future cash flows and nature of business show potential weakness, although there is no immediate risk of non-repayment.   |
| Substandard         | Loans to customers whose adverse financial position, future cash flows and nature of business have a direct effect on the repayment of the loan.  |
| Doubtful            | Loans to customers whose financial position, future cash flows and nature of business are so weak that significant risk exists in the recoverability of the loan to the extent the outstanding amount exceeds any collateral pledged. |
| Estimated loss      | Loans where write-off is unavoidable.   |

We consider the following corporate loans to be impaired loans:

loans classified as substandard or below according to the Financial Supervisory Commission's asset classification guidelines;



**Table of Contents**

loans that are over 30 days past due;

loans to companies that have received a warning from the Korea Federation of Banks indicating that the company has exhibited difficulties in making timely payments of principal and interest; and

loans, which are troubled debt restructurings as defined under U.S. GAAP.

We establish loan loss allowances for corporate loans based on whether a particular loan is identified as impaired or not. Loan loss allowances are established for impaired loans, in general, by discounting the estimated future cash flow (both principal and interest) we expect to receive on such loans. Where the entire impaired loan or a portion of the impaired loan is secured by collateral or a guarantee, the fair value of the collateral or the guarantee payment is considered in establishing the level of the allowance. Alternatively, for impaired loans that are considered collateral-dependent, the amount of impairment is determined by reference to the fair value of the collateral. In addition, for certain foreign corporate loans that are considered impaired, the fair value is determined by reference to observable market prices, when available. We also establish allowances for losses for corporate loans that have not been individually identified as impaired. These allowances are based on historical migration and loss information.

The following table sets out, at the dates indicated, the percentage of our impaired corporate loans covered by loan loss allowances, based on their loan classification:

|                | As of December 31, |      |      |      |      |
|----------------|--------------------|------|------|------|------|
|                | 2001               | 2002 | 2003 | 2004 | 2005 |
|                | (percentages)      |      |      |      |      |
| Normal         | 3.4%               | 3.2% | 3.7% | 3.8% | 6.6% |
| Precautionary  | 14.2               | 12.7 | 19.5 | 9.7  | 8.3  |
| Substandard    | 29.4               | 27.8 | 23.5 | 21.9 | 23.2 |
| Doubtful       | 78.6               | 69.1 | 69.7 | 77.7 | 74.0 |
| Estimated loss | 93.5               | 91.8 | 85.8 | 89.9 | 92.2 |

For consumer loans, we establish loan loss allowances based on historical performance, previous loan loss history and charge-off information. Additional factors that management considers when establishing reserves for homogeneous pools of consumer loans include, but are not limited to, economic events, delinquencies and changes in underwriting and credit monitoring policies.

The actual amount of incurred credit losses may vary from loss estimates due to changing economic conditions or changes in industry or geographic concentrations. We have procedures in place to monitor differences between estimated and actual incurred credit losses, which include detailed periodic assessments by senior management of both individual loans and credit portfolios and the use of models to estimate incurred credit losses in those portfolios.

Management regularly evaluates the adequacy of the overall allowance for credit losses and we believe that the allowance for credit losses reflects management's best estimate of probable credit losses as of each balance sheet date.

*Loan Aging Schedule*

The following table shows our loan aging schedule (excluding accrued interest) as of the dates indicated:

| As of<br>December 31, | Normal<br>amount | %     | Amount<br>past due<br>1-3 months         |      | Amount<br>past due<br>3-6<br>months      |      | Amount<br>past due<br>more than<br>6 months |      | Total<br>amount |
|-----------------------|------------------|-------|--|------|--|------|---|------|-----------------|
|                       |                  |       | (in billions of Won, except percentages) | %    | (in billions of Won, except percentages) | %    | (in billions of Won, except percentages)    | %    |                 |
| 2003                  | (Won) 139,317    | 95.5% | (Won) 2,441                              | 1.7% | (Won) 1,527                              | 1.0% | (Won) 2,573                                 | 1.8% | (Won) 145,858   |
| 2004                  | 133,743          | 96.8  | 1,207                                    | 0.9  | 701                                      | 0.5  | 2,473                                       | 1.8  | 138,124         |
| 2005                  | 134,079          | 97.1  | 784                                      | 0.6  | 561                                      | 0.4  | 2,588                                       | 1.9  | 138,012         |



**Table of Contents***Non-Accrual Loans and Past Due Accruing Loans*

We generally place loans on non-accrual status when payments of interest and/or principal become past due by one day. We no longer recognize interest on these loans from the date the loan is placed on non-accrual status. We reclassify loans as accruing when interest and principal payments are up-to-date and future payments of principal and interest are reasonably assured. We generally do not recognize interest income on non-accrual loans unless collected.

Interest foregone is the interest due on non-accrual loans that has not been accrued in our books of account. For the year ended December 31, 2005, we would have recorded gross interest income of (Won)491 billion compared to (Won)763 billion for the year ended December 31, 2004 and (Won)916 billion for the year ended December 31, 2003 on loans accounted for on a non-accrual basis throughout the year, or since origination for loans held for part of the year, had we not foregone interest on those loans. The amount of interest income on those loans that was included in our net income for the years ended December 31, 2003, 2004 and 2005 was (Won)447 billion, (Won)258 billion and (Won)326 billion, respectively.

The category *accruing but past due one day* includes loans which are still accruing interest but on which principal or interest payments are contractually past due one day or more. We continue to accrue interest on loans that are fully secured by cash on deposit or on which there are financial guarantees from the government, Korea Deposit Insurance Corporation or certain financial institutions.

The following table shows, at the dates indicated, the amount of loans that were placed on a non-accrual basis and accruing loans which were past due one day or more:

|  | 2001                | 2002                | As of December 31,<br>2003<br>(in billions of Won) | 2004                | 2005               |
|--|---------------------|---------------------|--|---------------------|--------------------|
| <b>Loans accounted for on a non-accrual basis</b>  |                     |                     |  |                     |                    |
| Corporate  | (Won) 3,976         | (Won) 2,578         | (Won) 2,883  | (Won) 2,975         | (Won) 1,912        |
| Consumer   | 4,691               | 9,756               | 9,298  | 6,590               | 3,795              |
| Sub-total  | 8,667               | 12,334              | 12,181   | 9,565               | 5,707              |
| <b>Accruing loans which are contractually past due one day or more as to principal or interest<sup>(1)</sup></b> |                     |                     |  |                     |                    |
| Corporate  | 106                 | 268                 | 167  | 91                  | 111                |
| Consumer   | 1,471               | 2,689               | 2,481  | 1,020               | 1,198              |
| Sub-total  | 1,577               | 2,957               | 2,648  | 1,111               | 1,309              |
| <b>Total</b>   | <b>(Won) 10,244</b> | <b>(Won) 15,291</b> | <b>(Won) 14,829</b>                                | <b>(Won) 10,676</b> | <b>(Won) 7,016</b> |

<sup>(1)</sup> Includes accruing loans which are contractually past due 90 days or more in the amount of (Won)27 billion, (Won)82 billion, (Won)39 billion, (Won)11 billion and (Won)22 billion of corporate loans as of December 31, 2001, 2002, 2003, 2004 and 2005, respectively.

**Table of Contents***Troubled Debt Restructurings*

The following table presents, at the dates indicated, our loans which are troubled debt restructurings as defined under U.S. GAAP. These loans consist principally of corporate loans that are accruing interest at rates lower than the original contractual terms as a result of a variation of terms upon restructuring.

|   | 2001        | 2002        | As of December 31,<br>2003<br>(in billions of Won) | 2004        | 2005      |
|---|-------------|-------------|--|-------------|-----------|
| Loans, which are classified as troubled debt restructurings | (Won) 2,206 | (Won) 1,662 | (Won) 1,338  | (Won) 1,050 | (Won) 613 |

For 2005, interest income that would have been recorded under the original contract terms of restructured loans amounted to (Won)59 billion, out of which (Won)51 billion was reflected as interest income during 2005.

*Potential Problem Loans*

As of December 31, 2005, we had (Won)1,950 billion of loans which were current as to payment of principal and interest but where there existed serious doubt as to the ability of the borrower to comply with repayment terms in the near future.

*Other Problematic Interest Earning Assets*

We have certain other interest earning assets received in connection with troubled debt restructurings that, if they were loans, would be required to be disclosed as part of the non-accrual, past due or restructuring or potential problem loan disclosures provided above. As of December 31, 2002, we had debt securities with an amortized cost of (Won)79 billion and a market value of (Won)93 billion on which interest was past due. As of December 31, 2003, 2004 and 2005, we did not have any debt securities on which interest was past due.

*Non-Performing Loans*

Non-performing loans are defined as loans greater than 90 days past due. These loans are generally classified as substandard or below. For further information on the classification of non-performing loans under Korean regulatory requirements, see Provisioning Policy above.

The following table shows, as of the dates indicated, certain details of our total non-performing loan portfolio:

|                                | 2001        | 2002        | As of December 31,<br>2003<br>(in billions of Won, except percentages) | 2004        | 2005        |
|--------------------------------|-------------|-------------|--|-------------|-------------|
| Total non-performing loans     | (Won) 3,376 | (Won) 3,912 | (Won) 4,116  | (Won) 3,175 | (Won) 3,149 |
| As a percentage of total loans | 2.8%        | 2.7%        | 2.8%   | 2.3%        | 2.3%        |

The above table does not reflect the amount of loans classified as substandard or below that we or any of our predecessor operations sold to Korea Asset Management Corporation in connection with a government program to assist the Korean banking industry and other parties.

We have also issued securities backed by non-performing loans and collateralized bond obligations. Some of these transactions involved transfers of loans through securitizations where control of the loans has not been surrendered and, therefore, are not treated as sale transactions. Instead, the assets remain on our balance sheet with the securitization proceeds treated as secured borrowings.

**Table of Contents***Analysis of Non-Performing Loans*

The following table sets forth, as of the dates indicated, our total non-performing loans by type of borrower:

|   | 2001               |               | 2002               |               | As of December 31,<br>2003 |               | 2004               |               | 2005               |               |
|---|--------------------|---------------|--------------------|---------------|----------------------------|---------------|--------------------|---------------|--------------------|---------------|
|   | Amount             | %             | Amount             | %             | Amount                     | %             | Amount             | %             | Amount             | %             |
| <b>(in billions of Won, except percentages)</b> |                    |               |                    |               |                            |               |                    |               |                    |               |
| <b>Domestic:</b>                                |                    |               |                    |               |                            |               |                    |               |                    |               |
| Corporate                                       |                    |               |                    |               |                            |               |                    |               |                    |               |
| Commercial and industrial                       | (Won) 1,487        | 44.0%         | (Won) 1,284        | 32.8%         | (Won) 1,376                | 33.4%         | (Won) 1,548        | 48.8%         | (Won) 1,526        | 48.5%         |
| Construction                                    | 402                | 11.9          | 403                | 10.3          | 264                        | 6.4           | 250                | 7.9           | 223                | 7.1           |
| Lease financing                                 | 20                 | 0.6           |                    |               |                            |               |                    |               |                    |               |
| Other corporate                                 | 89                 | 2.6           | 23                 | 0.6           | 13                         | 0.4           | 11                 | 0.4           | 5                  | 0.2           |
| <b>Total corporate</b>                          | <b>1,998</b>       | <b>59.1</b>   | <b>1,710</b>       | <b>43.7</b>   | <b>1,653</b>               | <b>40.2</b>   | <b>1,809</b>       | <b>57.0</b>   | <b>1,754</b>       | <b>55.7</b>   |
| Retail  |                    |               |                    |               |                            |               |                    |               |                    |               |
| Mortgage and home equity                        | 614                | 18.2          | 699                | 17.9          | 1,150                      | 27.9          | 1,088              | 34.3          | 855                | 27.1          |
| Other consumer                                  | 432                | 12.8          | 577                | 14.8          | 463                        | 11.4          | 241                | 7.6           | 516                | 16.4          |
| <b>Total retail</b>                             | <b>1,046</b>       | <b>31.0</b>   | <b>1,276</b>       | <b>32.7</b>   | <b>1,613</b>               | <b>39.3</b>   | <b>1,329</b>       | <b>41.9</b>   | <b>1,371</b>       | <b>43.5</b>   |
| Credit cards                                    | 218                | 6.5           | 905                | 23.1          | 723                        | 17.4          | 32                 | 1.0           | 21                 | 0.7           |
| <b>Total domestic</b>                           | <b>3,262</b>       | <b>96.6</b>   | <b>3,891</b>       | <b>99.5</b>   | <b>3,989</b>               | <b>96.9</b>   | <b>3,170</b>       | <b>99.9</b>   | <b>3,146</b>       | <b>99.9</b>   |
| <b>Foreign:</b>                                 |                    |               |                    |               |                            |               |                    |               |                    |               |
| Corporate                                       |                    |               |                    |               |                            |               |                    |               |                    |               |
| Commercial and industrial                       | 114                | 3.4           | 21                 | 0.5           | 127                        | 3.1           | 5                  | 0.1           | 3                  | 0.1           |
| <b>Total foreign</b>                            | <b>114</b>         | <b>3.4</b>    | <b>21</b>          | <b>0.5</b>    | <b>127</b>                 | <b>3.1</b>    | <b>5</b>           | <b>0.1</b>    | <b>3</b>           | <b>0.1</b>    |
| <b>Total non-performing loans</b>               | <b>(Won) 3,376</b> | <b>100.0%</b> | <b>(Won) 3,912</b> | <b>100.0%</b> | <b>(Won) 4,116</b>         | <b>100.0%</b> | <b>(Won) 3,175</b> | <b>100.0%</b> | <b>(Won) 3,149</b> | <b>100.0%</b> |

*Top 20 Non-Performing Loans*

As of December 31, 2005, our 20 largest non-performing loans accounted for 4.6% of our total non-performing loan portfolio. The following table shows, as of December 31, 2005, certain information regarding our 20 largest non-performing loans:

| Borrower   | Industry              | Gross principal outstanding<br>(in billions of Won) | Allowance for loan losses<br>(Won) |
|------------|-----------------------|---|------------------------------------|
| Borrower A | Finance and insurance | (Won) 14  | (Won) 11                           |
| Borrower B | Retail and wholesale  | 10  | 2                                  |
| Borrower C | Manufacturing         | 9   | 5                                  |
| Borrower D | Manufacturing         | 8   | 9                                  |
| Borrower E | Transportation        | 8   | 2                                  |
| Borrower F | Construction          | 7   | 4                                  |
| Borrower G | Construction          | 7   | 4                                  |



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|            |                       |           |          |
|------------|-----------------------|-----------|----------|
| Borrower H | Other                 | 7         | 1        |
| Borrower I | Manufacturing         | 7         | 4        |
| Borrower J | Finance and insurance | 7         | 6        |
| Borrower K | Construction          | 7         | 5        |
| Borrower L | Transportation        | 7         | 2        |
| Borrower M | Other                 | 7         | 2        |
| Borrower N | Other                 | 6         | 0        |
| Borrower O | Other                 | 6         | 0        |
| Borrower P | Transportation        | 6         | 0        |
| Borrower Q | Manufacturing         | 6         | 4        |
| Borrower R | Manufacturing         | 6         | 4        |
| Borrower S | Construction          | 6         | 6        |
| Borrower T | Real estate           | 5         | 0        |
| Total      |                       | (Won) 146 | (Won) 71 |

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## Table of Contents

Most of our loans to companies in workout or restructuring, including LG Card, were not classified as non-performing as of December 31, 2005 because such loans had been rescheduled and payments on such rescheduled loans were not past due by more than 90 days.

### *Non-Performing Loan Strategy*

One of our primary objectives is to prevent our loans from becoming non-performing. Through our corporate credit rating systems, we believe that we have reduced our risks relating to future non-performing loans. Our credit rating systems are designed to prevent our loan officers from extending new loans to borrowers with high credit risks based on the borrower's credit rating. Our early warning system is designed to bring any sudden increase in a borrower's credit risk to the attention of our loan officers, who then closely monitor such loans. See Item 11. Quantitative and Qualitative Disclosures about Market Risk Credit Risk Management Credit Review and Monitoring.

Notwithstanding the above, if a loan becomes non-performing, an officer at the branch level responsible for monitoring non-performing loans will commence a due diligence review of the borrower's assets, send a notice either demanding payment or stating that we will take legal action and prepare for legal action.

At the same time, we also initiate our non-performing loan management process, which begins with:

identifying loans subject to a proposed sale by assessing the estimated losses from such sale based on the estimated recovery value of collateral, if any, for such non-performing loans;

identifying loans subject to charge-off based on the estimated recovery value of collateral, if any, for such non-performing loans and the estimated rate of recovery of unsecured loans; and

on a limited basis, identifying corporate loans subject to normalization efforts based on the cash-flow situation of the borrower. Once the details of a non-performing loan are identified, we pursue early solutions for recovery. While the overall process is the responsibility of the Credit Group, actual recovery efforts on non-performing loans are handled by one of our regional credit management centers, the Corporate Restructuring Department or one of our regional non-performing loan management teams.

In addition, we use the services of our loan collection subsidiary, KB Credit Information Co., Ltd. (formerly known as Kookeun Credit Information Co., Ltd.), of which we own 99.7% of the outstanding share capital. KB Credit Information receives payments from recoveries made on charged-off loans and loans that are overdue for over six months (three months in the case of credit card loans). KB Credit Information has over 2,000 employees, including loan recovery experts, legal experts and management employees. The fees that it receives are based on the amounts of non-performing and charged off loans that are recovered. The amount recovered was (Won)150 billion in 2002, (Won)231 billion in 2003, (Won)145 billion in 2004 and (Won)660 billion in 2005.

Methods for resolving non-performing loans include the following:

- (i) For loans in arrears for more than three months but less than six months and for loans to bankrupt companies:

non-performing loans are transferred from the operating branch or call center to our regional non-performing loan management centers;

a demand note is dispatched by mail if payment is generally two months past due;

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calls and visits are made by our regional non-performing loan management staff to customers encouraging them to make payments;

**Table of Contents**

borrowers who are past due on payments of interest and principal are registered on the Korea Federation of Banks database of non-performing loans;

preparations are made to use judicial means, including foreclosure and auction of the collateral; and

credit card loans are transferred to KB Credit Information for collection.

- (ii) For loans in arrears for more than six months but less than one year and for loans to bankrupt companies over three months after bankruptcy:

for mortgage loans other than individual housing loans, foreclosure and auction proceedings are commenced;

for unsecured loans other than credit card loans, the loans are transferred to KB Credit Information for collection; and

borrowers who are past due on payments of interest and principal are registered on the Korea Federation of Banks database of non-performing loans.

- (iii) For loans in arrears for over one year:

for individual housing loans, foreclosure and auction proceeding are commenced;

in the case of unsecured loans, the loans are treated as loan losses; and

charged off loans are given to KB Credit Information for collection, except for loans where the cost of collection exceeds the possible recovery or where the statute of limitations for collection has expired.

In order to promote speedy recovery on loans subject to foreclosures and litigation, our policy is to permit the branch responsible for handling these loans to transfer them to our Credit Management Team, to one of our regional credit management centers or to KB Credit Information.

In addition to making efforts to collect on these non-performing loans, we also undertake measures to reduce the level of our non-performing loans, which include:

selling our non-performing loans to third parties including the Korea Asset Management Corporation; and

entering into asset securitization transactions with respect to our non-performing loans.

We generally expect to suffer a partial loss on loans that we sell or securitize, to the extent such sales and securitizations are recognized under U.S. GAAP as sale transactions.



**Table of Contents***Allocation of Allowance for Loan Losses*

The following table presents, as of the dates indicated, the allocation of our loan loss allowance by loan type. The ratio represents the percentage of loans in each category to total loans.

|  | 2001                                     |               | 2002               |               | As of December 31,<br>2003 |               | 2004               |               | 2005               |               |
|--|--|---------------|--------------------|---------------|----------------------------|---------------|--------------------|---------------|--------------------|---------------|
|  | (in billions of Won, except percentages) |               |                    |               |                            |               |                    |               |                    |               |
| <b>Domestic</b>                        |  |               |                    |               |                            |               |                    |               |                    |               |
| Corporate                              |  |               |                    |               |                            |               |                    |               |                    |               |
| Commercial and industrial              |  |               |                    |               |                            |               |                    |               |                    |               |
|  | (Won) 1,830                              | 29.9%         | (Won) 1,525        | 27.5%         | (Won) 1,644                | 28.1%         | (Won) 1,912        | 27.8%         | (Won) 1,691        | 28.7%         |
| Construction                           | 312                                      | 3.4           | 423                | 4.4           | 332                        | 4.2           | 376                | 3.2           | 240                | 3.6           |
| Lease financing                        | 122                                      | 0.5           |                    |               |                            |               |                    |               |                    |               |
| Other corporate                        | 169                                      | 1.3           | 34                 | 0.7           | 28                         | 0.5           | 25                 | 0.6           | 18                 | 1.1           |
| <b>Total corporate</b>                 | <b>2,433</b>                             | <b>35.1</b>   | <b>1,982</b>       | <b>32.6</b>   | <b>2,004</b>               | <b>32.8</b>   | <b>2,313</b>       | <b>31.6</b>   | <b>1,949</b>       | <b>33.4</b>   |
| Retail                                 |  |               |                    |               |                            |               |                    |               |                    |               |
| Mortgage and home equity               |  |               |                    |               |                            |               |                    |               |                    |               |
|  | 93                                       | 30.8          | 63                 | 31.7          | 68                         | 36.0          | 246                | 42.0          | 173                | 42.9          |
| Other consumer                         | 236                                      | 19.3          | 483                | 19.2          | 1,102                      | 19.7          | 1,168              | 18.8          | 739                | 16.7          |
| <b>Total retail</b>                    | <b>329</b>                               | <b>50.1</b>   | <b>546</b>         | <b>50.9</b>   | <b>1,170</b>               | <b>55.7</b>   | <b>1,414</b>       | <b>60.8</b>   | <b>912</b>         | <b>59.6</b>   |
| Credit cards                           | 614                                      | 13.9          | 2,597              | 15.5          | 2,537                      | 10.5          | 696                | 6.8           | 331                | 6.1           |
| <b>Foreign <sup>(1)</sup></b>          | <b>132</b>                               | <b>0.9</b>    | <b>70</b>          | <b>1.0</b>    | <b>61</b>                  | <b>1.0</b>    | <b>38</b>          | <b>0.8</b>    | <b>20</b>          | <b>0.9</b>    |
| <b>Total allowance for loan losses</b> | <b>(Won) 3,508</b>                       | <b>100.0%</b> | <b>(Won) 5,195</b> | <b>100.0%</b> | <b>(Won) 5,772</b>         | <b>100.0%</b> | <b>(Won) 4,461</b> | <b>100.0%</b> | <b>(Won) 3,212</b> | <b>100.0%</b> |

<sup>(1)</sup> Consists of loans to corporations.

Our total allowance for loan losses was (Won)5,772 billion as of December 31, 2003. During 2004, the allowance for loan losses decreased by (Won)1,311 billion, or 22.7%, to (Won)4,461 billion as of December 31, 2004. During 2005, the allowance for loan losses decreased by (Won)1,249 billion, or 28.0%, to (Won)3,212 billion as of December 31, 2005. As of December 31, 2003, 2004 and 2005, 35.8%, 52.7% and 61.3% of our total allowance for loan losses, respectively, were in respect of our corporate loan portfolio (including all foreign loans), which reflect our assessment of the financial difficulties experienced by our corporate borrowers (including small- and medium-sized enterprises).

**Table of Contents***Analysis of Allowance for Loan Losses*

The following table analyzes our loan loss experience for each of the years indicated:

|   | 2001                                     | 2002        | Year ended December 31<br>2003 | 2004        | 2005        |
|---|--|-------------|--------------------------------|-------------|-------------|
|   | (in billions of Won, except percentages) |             |                                |             |             |
| Balance at the beginning of the period  | (Won) 2,394                              | (Won) 3,508 | (Won) 5,195                    | (Won) 5,772 | (Won) 4,461 |
| Amounts charged against income  | 1,264                                    | 3,909       | 7,192                          | 3,860       | 433         |
| Allowance relating to loans repurchased from the Korea Asset Management Corporation       | 8  | 6           | 6                              |             |             |
| Allowance relating to other loans repurchased   |  |             |                                | 6           |             |
| Allowance relating to loans acquired in the merger with H&CB                              | 1,279                                    | (164)       |                                |             |             |
| Allowance relating to newly consolidated entities   |  |             |                                | 9           |             |
| Gross charge-offs:  |  |             |                                |             |             |
| Domestic:   |  |             |                                |             |             |
| Corporate   |  |             |                                |             |             |
| Commercial and industrial   | 690                                      | 486         | 1,056                          | 976         | 726         |
| Construction  | 22                                       | 65          | 80                             | 103         | 9           |
| Lease financing   | 80                                       |             |                                |             |             |
| Other corporate   | 175                                      | 16          | 13                             | 8           | 9           |
| Retail  |  |             |                                |             |             |
| Mortgage and home equity  | 7  | 29          | 34                             | 181         | 112         |
| Other consumer  | 179                                      | 209         | 745                            | 1,313       | 533         |
| Credit cards  | 394                                      | 1,527       | 5,290                          | 3,313       | 868         |
| Foreign:  | 98                                       | 115         | 59                             | 20          |             |
| Total gross charge-offs   | (1,645)                                  | (2,447)     | (7,277)                        | (5,914)     | (2,257)     |
| Recoveries:   |  |             |                                |             |             |
| Domestic:   |  |             |                                |             |             |
| Corporate   |  |             |                                |             |             |
| Commercial and industrial   | 74                                       | 117         | 99                             | 56          | 114         |
| Construction  | 4  | 2           | 7                              | 40          | 3           |
| Other corporate   | 3  | 29          | 16                             | 2           | 2           |
| Retail  |  |             |                                |             |             |
| Mortgage and home equity  | 16                                       | 9           | 5                              | 1           | 3           |
| Other consumer  | 26                                       | 53          | 59                             | 71          | 114         |
| Credit cards  | 81                                       | 155         | 452                            | 554         | 338         |
| Foreign:  | 4  | 18          | 18                             | 4           | 1           |
| Total recoveries  | 208                                      | 383         | 656                            | 728         | 575         |
| Net charge-offs   | (1,437)                                  | (2,064)     | (6,621)                        | (5,186)     | (1,682)     |
| Balance, at the end of the period   | (Won) 3,508                              | (Won) 5,195 | (Won) 5,772                    | (Won) 4,461 | (Won) 3,212 |
| Ratio of net charge-offs during the period to average loans outstanding during the period | 2.0%                                     | 1.6%        | 4.5%                           | 3.6%        | 1.2%        |

**Loan Charge-Offs**

*Basic Principles*

We attempt to minimize loans to be charged off by adhering to a sound credit approval process based on credit risk analysis prior to extending loans and a systematic management of outstanding loans. However, if



## **Table of Contents**

charge-offs are necessary, we charge off loans subject to our charge-off policy at an early stage in order to maximize accounting transparency, to minimize any waste of resources in managing loans which have a low probability of being collected and to reduce our non-performing loan ratio.

### *Loans To Be Charged Off*

Loans are charged off if they are deemed to be uncollectible by falling under any of the following categories:

loans for which collection is not foreseeable due to insolvency, bankruptcy, compulsory execution, disorganization, dissolution or the shutting down of the business of the debtor;

loans for which collection is not foreseeable due to the death or disappearance of the debtor;

loans for which expenses of collection exceed the collectable amount;

loans on which collection is not possible through legal or any other means;

payments in arrears in respect of credit cards that have been overdue for more than four payment cycles and have been classified as expected loss (excluding instances where there has been partial payment of the overdue balance, where a related balance is not overdue or where a charge off is not possible due to Korean regulations), and those that have been overdue for more than six months;

payments outstanding on corporate and retail loans (other than credit card receivables) that have been overdue for more than 12 months, and those on unsecured retail loans that have been overdue for more than six months; and

the portion of loans classified as estimated loss, net of any recovery from collateral, which is deemed to be uncollectible.

### *Procedure for Charge-off Approval*

In order to charge off corporate loans under Korean GAAP, an application for a charge-off must be submitted by a branch to our Credit Management Department promptly after the corporate loan is classified as estimated loss. The relevant department or team evaluates and approves the application. Then, we must seek an approval from the Financial Supervisory Service for our charge-offs, which is typically granted. At the same time, we refer the approval of the charge-off by our Credit Management Team to our Audit & Examination Department for their review to ensure compliance with our internal procedures for charge-offs, which include consultations with the branch submitting the charge-off application. Once we receive approval from the Financial Supervisory Service, we must also obtain approval from our senior management to charge off those loans. With respect to corporate loans under U.S. GAAP, we follow a similar procedure (although we will not seek approval from the Financial Supervisory Service).

With respect to unsecured retail loans and credit card balances, we follow a different process to determine which unsecured retail loans and credit card balances should be charged off, based on the length of time those loans or balances are past due. Under Korean GAAP, we charge off unsecured retail loans which are 12 months overdue and credit card balances which have been overdue for more than four payment cycles and have been classified as expected loss (excluding instances where there has been partial payment of the overdue balance, where a related balance is not overdue or where a charge-off is not possible due to Korean regulations). Under U.S. GAAP, we follow a similar procedure, in addition to charging off any unsecured retail loans or credit card balances which have not been charged off under Korean GAAP but are six months overdue.

### *Treatment of Loans Charged Off*

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Once loans are charged off, we classify them as charged-off loans and remove them from our balance sheet. These loans are managed based on a different set of procedures. We continue our collection efforts in respect of

## **Table of Contents**

these loans, including through our subsidiary, KB Credit Information, although loans may be charged off before we begin collection efforts in some circumstances.

If a collateralized loan is overdue for more than a year (or, in certain circumstances, even if a collateralized loan is overdue for a lesser period), we will petition a court to foreclose and sell the collateral through a court-supervised auction. If a debtor ultimately fails to repay and the court grants its approval for foreclosure, we will sell the collateral, net of expenses incurred from the auction.

### *Credit Rehabilitation Programs for Delinquent Consumer Borrowers*

In light of the rapid increase in delinquencies in credit card and other consumer credit in recent years, and concerns regarding potential social issues posed by the growing number of individuals with bad credit, the Korean government has implemented a number of measures intended to support the rehabilitation of the credit of delinquent consumer borrowers. These measures may affect the amount and timing of our collections and recoveries on our delinquent consumer credits.

In 2002, the Financial Supervisory Commission established the Credit Counseling and Recovery Service based upon an agreement among approximately 160 financial institutions in Korea. Upon application to the Credit Counseling and Recovery Service and approval of a majority of unsecured and two-thirds of secured creditor financial institutions, a qualified credit delinquent person with outstanding debts to two or more financial institutions in an aggregate amount not exceeding (Won)500 million may participate in an individual work-out program designed to restructure such person's debt and rehabilitate such person's credit.

On April 1, 2006, the Law Concerning Credit Restoration and Bankruptcy took effect and replaced the Individual Debtor Rehabilitation Law. Under the Law Concerning Credit Restoration and Bankruptcy, a qualified individual debtor with outstanding debts in an aggregate amount not exceeding threshold amounts of (Won)500 million of unsecured debt and/or (Won)1 billion of secured debt may restructure his or her debts through a court-supervised debt restructuring that is binding on creditors.

## **Investment Portfolio**

### *Investment Policy*

We invest in and trade Won-denominated and, to a lesser extent, foreign currency-denominated securities for our own account to:

maintain the stability and diversification of our assets;

maintain adequate sources of back-up liquidity to match our funding requirements; and

supplement income from our core lending activities.

The International Banking & Capital Market Group and the Risk Management Department supervise our investment and trading activities. In making securities investments, we take into account a number of factors, including macroeconomic trends, industry analysis and credit evaluation in determining whether to make particular investments in securities.

Our investments in securities are also subject to a number of guidelines, including limitations prescribed under the Bank Act. Under these regulations, we must limit our investments in equity securities and bonds with a maturity in excess of three years (other than monetary stabilization bonds issued by the Bank of Korea and national government bonds) to 60.0% of our total Tier I and Tier II capital amount (less any capital deductions). Generally, we are also prohibited from acquiring more than 15.0% of the shares with voting rights issued by any other corporation subject to certain exceptions. Pursuant to an amendment to the Bank Act which became effective in July 2002, a bank and its trust accounts are prohibited from acquiring the shares of a major

**Table of Contents**

shareholder (for the definition of major shareholder, see Supervision and Regulation Principal Regulations Applicable to Banks Financial Exposure to Any Individual Customer and Major Shareholders ) of that bank in excess of an amount equal to 1% of the sum of the bank's Tier I and Tier II capital (less any capital deductions). Further information on the regulatory environment governing our investment activities is set out in Supervision and Regulation Principal Regulations Applicable to Banks Liquidity and Supervision and Regulation Principal Regulations Applicable to Banks Restrictions on Shareholdings in Other Companies.

The following table sets out the definitions of the primary categories of investments we hold:

| <b>Investment category</b>    | <b>Definition</b>   |
|-------------------------------|---|
| Held-to-maturity securities   | Held-to-maturity securities are securities for which we have the positive ability and intent to hold to maturity and are recorded at amortized cost, adjusted for accretion or amortization of discounts and premiums. Declines in the fair value of individual held-to-maturity securities below their cost that are other-than-temporary result in write-downs of the individual securities to their fair values. Such write-downs are reflected as realized losses in our income statement and cannot be subsequently reversed.  |
| Available-for-sale securities | Securities are classified as available-for-sale when we intend to hold the securities for an indefinite period of time or when the securities may be utilized for tactical asset/liability purposes and may be sold from time to time to effectively manage interest rate exposure and resultant prepayment risk and liquidity needs. Available-for-sale securities are reported at fair value with unrealized gains and losses being recorded in accumulated other comprehensive income within stockholders' equity. Other-than-temporary declines in the fair value of available-for-sale securities below cost result in write-downs to their fair value. Such write-downs are reflected as realized losses in our income statement and cannot be subsequently reversed. |
| Trading securities            | Trading assets include securities held in anticipation of short-term market movements. Trading securities are reported at fair value, with unrealized and realized gains and losses being recorded immediately in our income statement.   |

We also hold limited balances of venture capital securities, non-marketable and restricted equity securities and derivative instruments:

**Table of Contents****Book Value and Market Value**

The following table sets out the book value and market value of securities in our investment portfolio as of the dates indicated:

|   | 2003                 |              | As of December 31,<br>2004 |              | 2005         |              |
|---|----------------------|--------------|----------------------------|--------------|--------------|--------------|
|   | Book value           | Market value | Book value                 | Market value | Book value   | Market value |
|   | (in billions of Won) |              |                            |              |              |              |
| <b>Available-for-sale securities:</b>                       |                      |              |                            |              |              |              |
| Equity securities   | (Won) 764            | (Won) 764    | (Won) 252                  | (Won) 252    | (Won) 128    | (Won) 128    |
| Debt securities   |                      |              |                            |              |              |              |
| Korean treasury securities and government agency securities | 4,996                | 4,996        | 3,736                      | 3,736        | 3,394        | 3,394        |
| Debt securities issued by financial institutions            | 7,900                | 7,900        | 11,135                     | 11,135       | 9,931        | 9,931        |
| Corporate debt securities                                   | 1,930                | 1,930        | 818                        | 818          | 570          | 570          |
| Debt securities issued by foreign governments               | 39                   | 39           | 42                         | 42           | 19           | 19           |
| Asset-backed securities                                     | 60                   | 60           | 167                        | 167          | 112          | 112          |
| Other debt securities                                       |                      |              |                            |              | 1            | 1            |
| Total available-for-sale                                    | 15,689               | 15,689       | 16,150                     | 16,150       | 14,155       | 14,155       |
| <b>Held-to-maturity securities:</b>                         |                      |              |                            |              |              |              |
| Debt securities   |                      |              |                            |              |              |              |
| Korean treasury securities and government agency securities | 5,227                | 5,377        | 4,748                      | 4,954        | 6,209        | 6,078        |
| Debt securities issued by financial institutions            | 298                  | 302          | 1,242                      | 1,247        | 3,870        | 3,828        |
| Corporate debt securities                                   | 132                  | 142          | 65                         | 66           | 125          | 120          |
| Debt securities issued by foreign governments               |                      |              |                            |              |              |              |
| Asset-backed securities                                     | 480                  | 481          | 113                        | 115          | 294          | 290          |
| Total held-to-maturity                                      | 6,137                | 6,302        | 6,168                      | 6,382        | 10,498       | 10,316       |
| <b>Trading securities:</b>                                  |                      |              |                            |              |              |              |
| Equity securities   | 175                  | 175          | 249                        | 249          | 201          | 201          |
| Debt securities   |                      |              |                            |              |              |              |
| Korean treasury securities and government agency securities | 1,419                | 1,419        | 916                        | 916          | 1,756        | 1,756        |
| Debt securities issued by financial institutions            | 912                  | 912          | 2,479                      | 2,479        | 1,595        | 1,595        |
| Corporate debt securities                                   | 105                  | 105          | 6                          | 6            |              |              |
| Asset-backed securities                                     | 129                  | 129          | 45                         | 45           |              |              |
| Total trading   | 2,740                | 2,740        | 3,695                      | 3,695        | 3,552        | 3,552        |
| <b>Total securities</b>                                     | (Won) 24,566         | (Won) 24,731 | (Won) 26,013               | (Won) 26,227 | (Won) 28,205 | (Won) 28,023 |

**Table of Contents****Maturity Analysis**

The following table categorizes our debt securities by maturity and weighted average yield as of December 31, 2005:

As of December 31, 2005

|  | Within<br>1 year   | Weighted<br>average<br>yield <sup>(1)</sup> | Over 1 but<br>within 5<br>years | Weighted<br>average<br>yield <sup>(1)</sup> | Over 5 but<br>within 10<br>years<br>(in billions of Won, except percentages) | Weighted<br>average<br>yield <sup>(1)</sup> | Over 10<br>years | Weighted<br>average<br>yield <sup>(1)</sup> | Securities<br>not due at a<br>single<br>maturity | Weighted<br>average<br>yield <sup>(1)</sup> | Total               | Weighted<br>average<br>yield <sup>(1)</sup> |
|--|--------------------|---|---------------------------------|---|--|---|------------------|---|--|---|---------------------|---|
| <b>Available-for-sale securities:</b>              |                    |   |                                 |   |  |   |                  |   |  |   |                     |   |
| Korean treasury securities and government agencies | (Won) 590          | 3.39%                                       | (Won) 2,719                     | 2.12%                                       | (Won) 85   | 1.48%                                       |                  |   | (Won) 0  | 2.46%                                       | (Won) 3,394         | 2.33%                                       |
| Debt securities issued by financial institutions   | 6,651              | 2.05  | 3,275                           | 1.24  | 5  | 2.88  |                  |   |  |   | 9,931               | 1.78  |
| Corporate debt securities                          | 148                | 3.34  | 323                             | 2.59  | 10   | 4.65  | 0                | 26.93%                                      | 89   | 1.46  | 570                 | 2.67  |
| Debt securities issued by foreign governments      | 19                 | 2.56  |                                 |   |  |   |                  |   |  |   | 19                  | 2.56  |
| Asset-backed securities                            |                    |   | 112                             | 2.86  |  |   |                  |   |  |   | 112                 | 2.86  |
| Other debt securities                              |                    |   |                                 |   |  |   | 1                | 0.00  |  |   | 1                   | 0.00  |
| <b>Total</b>                                       | <b>(Won) 7,408</b> | <b>2.18</b>                                 | <b>(Won) 6,429</b>              | <b>1.71</b>                                 | <b>(Won) 100</b>   | <b>1.86</b>                                 | <b>(Won) 1</b>   | <b>7.90</b>                                 | <b>(Won) 89</b>                                  | <b>1.46</b>                                 | <b>(Won) 14,027</b> | <b>1.96</b>                                 |
| <b>Held-to-maturity securities</b>                 |                    |   |                                 |   |  |   |                  |   |  |   |                     |   |
| Korean treasury securities and government agencies | 791                | 6.46  | 4,184                           | 3.76  | 1,229  | 4.03  |                  |   | 5  | 5.21  | 6,209               | 4.16  |
| Debt securities issued by financial institutions   | 1,782              | 2.93  | 2,088                           | 2.51  |  |   |                  |   |  |   | 3,870               | 2.70  |
| Debt securities issued by foreign governments      |                    |   |                                 |   |  |   |                  |   |  |   |                     |   |
| Corporate debt securities                          |                    |   | 95                              | 2.87  | 30   | 3.22  |                  |   |  |   | 125                 | 2.95  |
| Asset-backed securities                            | 28                 | 5.15  | 205                             | 2.92  |  |   |                  |   | 61   | 1.93  | 294                 | 2.92  |
| Other debt securities                              |                    |   |                                 |   |  |   |                  |   |  |   |                     |   |
| <b>Total</b>                                       | <b>(Won) 2,601</b> | <b>4.03</b>                                 | <b>(Won) 6,572</b>              | <b>3.32</b>                                 | <b>(Won) 1,259</b>   | <b>4.01</b>                                 |                  |   | <b>(Won) 66</b>                                  | <b>2.15</b>                                 | <b>(Won) 10,498</b> | <b>3.57</b>                                 |
| <b>Trading securities:</b>                         |                    |   |                                 |   |  |   |                  |   |  |   |                     |   |
| Korean treasury securities and government agencies | 30                 | 4.21  | 1,322                           | 1.82  | 404  | 1.65  |                  |   |  |   | 1,756               | 1.82  |
| Debt securities issued by financial institutions   | 306                | 2.64  | 1,289                           | 1.24  |  |   |                  |   |  |   | 1,595               | 1.51  |

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|  |       |     |      |       |       |      |       |     |      |       |       |      |
|--|-------|-----|------|-------|-------|------|-------|-----|------|-------|-------|------|
| Debt securities issued by foreign government |       |     |      |       |       |      |       |     |      |       |       |      |
| Corporate debt securities                    |       |     |      |       |       |      |       |     |      |       |       |      |
| Asset-backed securities                      |       |     |      |       |       |      |       |     |      |       |       |      |
| Other trading securities                     |       |     |      |       |       |      |       |     |      |       |       |      |
| Total  | (Won) | 336 | 2.78 | (Won) | 2,611 | 1.53 | (Won) | 404 | 1.65 | (Won) | 3,351 | 1.67 |

(1) The weighted average yield for the portfolio represents the yield to maturity for each individual security, weighted using its book value (which is the amortized cost in the case of held-to-maturity securities and the fair value in the case of available-for-sale securities and trading securities).

**Table of Contents****Concentrations of Risk**

As of December 31, 2005, we held the following securities of individual issuers where the aggregate book value of those securities exceeded 10% of our stockholders' equity at such date, which was (Won)11,392 billion:

|                                     | Book<br>value<br>(in billions of Won) | Market<br>value     |
|-------------------------------------|---------------------------------------|---------------------|
| Name of issuer:                     |                                       |                     |
| Bank of Korea                       | (Won) 12,034                          | (Won) 12,006        |
| Korean government                   | 8,938                                 | 8,825               |
| Korea Deposit Insurance Corporation | 1,586                                 | 1,574               |
| <b>Total</b>                        | <b>(Won) 22,558</b>                   | <b>(Won) 22,405</b> |

Except for the Korean government, all of these issuers are controlled by the government.

**Funding**

We obtain funding for our lending activities from a variety of sources, both domestic and foreign. Our principal source of funding is customer deposits. In addition, we acquire funding through long-term debt, short-term borrowings, including borrowings from the Bank of Korea, and call money.

Our primary funding strategy has been to achieve low-cost funding by increasing the average balances of low-cost retail deposits, in particular demand deposits and savings deposits. We also have focused our marketing efforts on higher net worth individuals, who account for a significant portion of the assets in our retail deposit base. Customer deposits accounted for 77.6% of total funding as of December 31, 2003, 78.7% of total funding as of December 31, 2004 and 79.6% of total funding as of December 31, 2005.

In addition, we acquire funding by issuing bonds. Our borrowings consist mainly of borrowings from financial institutions, the Korean government and government-affiliated funds. Such borrowings are generally long-term borrowings, with maturities ranging from one year to 30 years.

**Deposits**

Although the majority of our deposits are short-term, it has been our experience that the majority of our depositors generally roll over their deposits at maturity, providing us with a stable source of funding. The following table shows the average balances of our deposits and the average rates paid on our deposits for the periods indicated:

|  | 2003                                     |                      | 2004                              |                      | 2005                              |                      |
|--|--|----------------------|-----------------------------------|----------------------|-----------------------------------|----------------------|
|  | Average<br>balance <sup>(1)</sup>        | Average<br>rate paid | Average<br>balance <sup>(1)</sup> | Average<br>rate paid | Average<br>balance <sup>(1)</sup> | Average<br>rate paid |
|  | (in billions of Won, except percentages) |                      |                                   |                      |                                   |                      |
| Demand deposits:                           |  |                      |                                   |                      |                                   |                      |
| Non-interest bearing                       | (Won) 2,961                              |                      | (Won) 2,832                       |                      | (Won) 3,010                       |                      |
| Interest-bearing                           | 667                                      | 0.30%                | 620                               | 0.16%                | 614                               | 1.14%                |
| Time deposits:                             |  |                      |                                   |                      |                                   |                      |
| Certificates                               | 4,068                                    | 4.45                 | 6,107                             | 4.06                 | 5,007                             | 3.69                 |
| Other time deposits                        | 67,733                                   | 4.38                 | 68,230                            | 3.98                 | 66,229                            | 3.61                 |
| Savings deposits                           | 38,368                                   | 0.91                 | 39,042                            | 0.79                 | 38,343                            | 0.57                 |
| Mutual installment deposits <sup>(2)</sup> | 11,946                                   | 5.37                 | 12,105                            | 4.63                 | 10,589                            | 3.61                 |



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|                        |               |      |               |      |               |      |
|------------------------|---------------|------|---------------|------|---------------|------|
| Average total deposits | (Won) 125,743 | 3.29 | (Won) 128,936 | 2.97 | (Won) 123,792 | 2.57 |
|------------------------|---------------|------|---------------|------|---------------|------|

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<sup>(1)</sup> Average balances are based on daily balances for our primary banking operations and subsidiaries.

**Table of Contents**

(2) Mutual installment deposits are interest-bearing deposits offered by us, which enable customers to become eligible for our loans while they maintain an account with us. The customer's account does not have to secure loan amounts once made but is a requirement for loan eligibility. Prior to qualifying for a loan a customer must make required periodic deposits to the mutual installment account for a contracted term of less than five years. A customer is not required to fulfill the deposit term prior to requesting a loan from us, but loan amounts and terms are not as favorable in the event of a loan request prior to completing the deposit contract term.

For a description of our retail deposit products, see Business Retail Banking Lending Activities Mortgage and Home Equity Lending and Business Retail Banking Deposit-Taking Activities.

**Certificates of Deposit and Other Time Deposits**

The following table presents the remaining maturities of our time deposits, certificates of deposit and mutual installment deposits which had a fixed maturity in excess of (Won)100 million as of December 31, 2005:

|                                   | Certificates<br>of deposit | Other time<br>deposits<br>(in billions of Won) | Mutual installment<br>deposits | Total               |
|-----------------------------------|----------------------------|--|--------------------------------|---------------------|
| Maturing within three months      | (Won) 2,175                | (Won) 6,207                                    | (Won) 261                      | (Won) 8,643         |
| After three but within six months | 2,249                      | 3,710  | 169                            | 6,128               |
| After six but within 12 months    | 627                        | 9,955  | 251                            | 10,833              |
| After 12 months                   | 0                          | 1,399  | 227                            | 1,626               |
| <b>Total</b>                      | <b>(Won) 5,051</b>         | <b>(Won) 21,271</b>                            | <b>(Won) 908</b>               | <b>(Won) 27,230</b> |

A majority of our other time deposits issued by our overseas branches is in the amount of US\$100,000 or more.

**Long-term debt**

The aggregate amount of contractual maturities of all long-term debt at December 31, 2005 was as follows:

|                                  | At December 31, 2005<br>(in billions of Won) |
|----------------------------------|--|
| Due in 2006                      | (Won) 6,327                                  |
| Due in 2007                      | 2,463  |
| Due in 2008                      | 2,472  |
| Due in 2009                      | 1,596  |
| Due in 2010                      | 1,822  |
| Thereafter                       | 2,069  |
| Gross long-term debt             | 16,749                                       |
| Plus: Premium                    | 2  |
| <b>Total long-term debt, net</b> | <b>(Won) 16,751</b>                          |

**Table of Contents****Short-term borrowings**

The following table presents information regarding our short-term borrowings (borrowings with an original maturity of one year or less) for the periods indicated:

|  | As of and for the year ended<br>December 31, |             |             |
|--|--|-------------|-------------|
|  | 2003   | 2004        | 2005        |
|  | (in billions of Won, except percentages)     |             |             |
| <b>Call money:</b>                                       |  |             |             |
| Year-end balance   | (Won) 225                                    | (Won) 652   | (Won) 1,254 |
| Average balance <sup>(1)</sup>                           | 1,802  | 1,267       | 1,218       |
| Maximum balance  | 2,959  | 3,773       | 2,305       |
| Average interest rate <sup>(2)</sup>                     | 3.61%  | 3.31%       | 3.28%       |
| Year-end interest rate                                   | 0.88-5.15%                                   | 0.27-6.85%  | 3.40-4.45%  |
| <b>Borrowings from the Bank of Korea: <sup>(3)</sup></b> |  |             |             |
| Year-end balance   | (Won) 1,005                                  | (Won) 922   | (Won) 647   |
| Average balance <sup>(1)</sup>                           | 1,020  | 911         | 687         |
| Maximum balance  | 1,292  | 1,073       | 972         |
| Average interest rate <sup>(2)</sup>                     | 2.45%  | 2.41%       | 2.04%       |
| Year-end interest rate                                   | 2.50%  | 2.00%       | 2.00-4.67%  |
| <b>Other short-term borrowings: <sup>(4)</sup></b>       |  |             |             |
| Year-end balance   | (Won) 11,890                                 | (Won) 8,592 | (Won) 5,471 |
| Average balance <sup>(1)</sup>                           | 13,250                                       | 8,150       | 7,474       |
| Maximum balance  | 14,239                                       | 8,592       | 9,387       |
| Average interest rate <sup>(2)</sup>                     | 4.32%  | 3.80%       | 3.68%       |
| Year-end interest rate                                   | 0.15-17.69%                                  | 0.15-17.69% | 0.00-7.73%  |

(1) Average outstanding balances have been calculated using daily averages.

(2) Average interest rates for the year are calculated by dividing the total interest expense by the average amount borrowed.

(3) Borrowings from the Bank of Korea generally mature within one month for borrowings in Won and six months for borrowings in foreign currencies.

(4) Other short-term borrowings include borrowings from trust accounts, bills sold, borrowings and debentures. Other short-term borrowings have maturities of 30 days to one year and are unsecured with the exception of borrowings from the Bank of Korea. These short-term borrowings are secured by securities totaling (Won)953 billion as of December 31, 2005.

**Supervision and Regulation****Legal and Regulatory Framework**

The banking system in Korea is governed by the Bank Act of 1950, as amended (the Bank Act) and the Bank of Korea Act of 1950, as amended (the Bank of Korea Act). In addition, Korean banks come under the regulations and supervision of the Bank of Korea, the Monetary Policy Committee, the Financial Supervisory Commission and its executive body, the Financial Supervisory Service.

The Bank of Korea, established in June 1950 under the Bank of Korea Act, performs the customary functions of a central bank. It seeks to contribute to the sound development of the national economy by price stabilization through establishing and implementing efficient monetary and credit policies. The Bank of Korea acts under instructions of the Monetary Policy Committee, the supreme policy-making body of the Bank of Korea.

## **Table of Contents**

Under the Bank of Korea Act, the Monetary Policy Committee's primary responsibilities are to formulate monetary and credit policies and to determine the operations, management and administration of the Bank of Korea.

The Financial Supervisory Commission, established on April 1, 1998, regulates commercial banks pursuant to the Bank Act, including establishing guidelines on capital adequacy of commercial banks, and prepares regulations relating to supervision of banks. Furthermore, pursuant to the Amendment to the Government Organization Act and the Bank Act on May 24, 1999, the Financial Supervisory Commission, instead of the Ministry of Finance and Economy, now regulates market entry into the banking business.

The Financial Supervisory Service was established on January 2, 1999 as a unified body of the former Bank Supervisory Authority (the successor to the Office of Bank Supervision), the Securities Supervisory Board, the Insurance Supervisory Board and the Credit Management Fund. The Financial Supervisory Service is subject to the instructions and directives of the Financial Supervisory Commission and carries out supervision and examination of commercial banks. In particular, the Financial Supervisory Service sets requirements both for prudent control of liquidity and for capital adequacy and establishes reporting requirements within the authority delegated to it under the Financial Supervisory Commission regulations, pursuant to which banks are required to submit annual reports on financial performance and shareholdings, regular reports on management strategy and non-performing loans, including write-offs, and management of problem companies and plans for the settlement of bad loans.

Under the Bank Act, permission to commence a commercial banking business or a long-term financing business must be obtained from the Financial Supervisory Commission. Commercial banking business is defined as the lending of funds acquired predominantly from the acceptance of deposits for a period not exceeding one year or subject to the limitation established by the Financial Supervisory Commission, for a period between one year and three years. Long-term financing business is defined as the lending, for periods in excess of one year, of funds acquired predominantly from paid-in capital, reserves or other retained earnings, the acceptance of deposits with maturities of at least one year, or the issuance of bonds or other securities. A bank wishing to enter into any business other than commercial banking and long-term financing businesses, such as the trust business, must obtain permission from the Financial Supervisory Commission. Permission to merge with any other banking institution, to liquidate, to close a banking business or to transfer all or a part of a business must also be obtained from the Financial Supervisory Commission.

If the Korean government deems our financial condition to be unsound or if we fail to meet the applicable capital adequacy ratio set forth under Korean law, the government may order:

capital increases or reductions;

stock cancellations or consolidations;

transfers of business;

sales of assets;

closures of branch offices;

mergers with other financial institutions;

suspensions of a part or all of business operation; or

assignments of contractual rights and obligations relating to financial transactions.

***Principal Regulations Applicable to Banks***

*Capital Adequacy and Allowances*

The Bank Act requires nationwide banks, such as us, to maintain a minimum paid-in capital of (Won)100 billion and regional banks to maintain a minimum paid-in capital of (Won)25 billion. All banks, including foreign bank

**Table of Contents**

branches in Korea, are also required to maintain a prescribed solvency position. A bank must also set aside in its legal reserve an amount equal to at least 10% of the net income after tax each time it pays dividends on net profits earned until its legal reserve reaches at least the aggregate amount of its paid-in capital.

Under the Enforcement Detailed Rules on the Supervision of Banking Business, the capital of a bank is divided into two categories, Tier I and Tier II capital. Tier I capital (core capital) consists of shareholders' equity, capital surplus, retained earnings, unpaid stock dividends and hybrid Tier I capital instruments. Tier II capital (supplementary capital) consists of revaluation reserves, gains on valuation of investment securities (up to certain limits), allowance for loan losses set aside for loans classified as normal or precautionary (up to certain limits), perpetual subordinated debt, cumulative preferred shares and certain other subordinated debt.

All banks must meet minimum ratios of Tier I and Tier II capital (less any capital deductions) to risk-weighted assets, determined in accordance with Financial Supervisory Commission requirements that have been formulated based on Bank of International Settlements ( BIS ) standards. These standards were adopted and became effective in 1996. All domestic banks and foreign bank branches must meet a minimum ratio of Tier I and Tier II capital (less any capital deductions) to risk-weighted assets of 8%.

In November 2002, the Financial Supervisory Service amended the Enforcement Detailed Rules on the Supervision of the Banking Business to include a more conservative risk-weighting system for certain newly extended home mortgage loans. As a result, for certain home mortgage loans extended after November 13, 2002, Korean banks must apply a risk-weight ratio of 60% if either of the following two conditions are satisfied, and a risk-weight ratio of 70% if both conditions are satisfied:

- (1) if the home mortgage loans are overdue for at least 30 consecutive days as of the date of calculating the bank's BIS capital adequacy ratio, or there were at least 30 overdue days during the one year period preceding the date on which the bank's BIS capital adequacy ratio is calculated; and
- (2) the borrower's debt ratio (which is the ratio of the borrower's total outstanding borrowings, including borrowings from other financial institutions, to the borrower's annual income) exceeds 250%.

For all other home mortgage loans, the bank must apply a 50% risk-weight ratio.

Under the Regulation on the Supervision of the Banking Business, banks must generally maintain allowances for credit losses in respect of their outstanding loans and other credits (including guarantees, and acceptances and trust account loans) in an aggregate amount covering not less than:

0.5% of normal credits (or 0.75% in the case of normal credits comprising loans to individuals and households, and 1% in the case of normal credits comprising outstanding credit card receivables and card loans);

2% of precautionary credits (or 8% in the case of precautionary credits comprising loans to individuals and households, and 12% in the case of precautionary credits comprising outstanding credit card receivables and card loans);

20% of substandard credits;

50% of doubtful credits (or 55% in the case of doubtful credits comprising loans to individuals and households, and 60% in the case of doubtful credits comprising outstanding credit card receivables and card loans); and

100% of estimated loss credits.

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In 2005, banks also began establishing allowances for confirmed guarantees and acceptances that they classified as normal or precautionary pursuant to the guidelines set forth by the Financial Supervisory Commission.

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## **Table of Contents**

Furthermore, under a recent amendment to the Regulation on the Supervision of the Banking Business, Korean banks must establish allowances in respect of any unused credit line as of the date of settlement in an aggregate amount covering not less than:

0.5% of such unused credit line, in case of normal credits comprising loans to business entities;

0.75% of such unused credit line, in case of normal credits comprising loans to individuals and households; and

1% of such unused credit line, in case of normal credits comprising credit card loans (excluding unused credit lines of credit card holders who have not used their credit cards for the past one year).

See Recent Regulations Relating to Retail Household Loans and Credit Card Business.

### *Liquidity*

All banks are required to ensure adequate liquidity by matching the maturities of their assets and liabilities in accordance with the Rules on the Supervision of the Banking Business. Banks may not invest an amount exceeding 60% of their Tier I and Tier II capital (less any capital deductions) in stocks and other securities with a maturity of over three years. This stipulation does not apply to Korean government bonds or to Monetary Stabilization Bonds issued by the Bank of Korea. The Financial Supervisory Commission also requires each Korean bank to:

maintain a Won liquidity ratio (defined as Won assets due within three months, including marketable securities, divided by Won liabilities due within three months) of not less than 100% and to make quarterly reports to the Financial Supervisory Service;

maintain a foreign currency liquidity ratio (defined as foreign currency liquid assets due within three months divided by foreign currency liabilities due within three months) of not less than 85%;

maintain a ratio of foreign currency liquid assets due within seven days less foreign currency liabilities due within seven days, divided by total foreign currency assets, of not less than 0%; and

maintain a ratio of foreign currency liquid assets due within a month less foreign currency liabilities due within a month, divided by total foreign currency assets, of not less than negative 10%.

The Monetary Policy Committee of the Bank of Korea is empowered to fix and alter minimum reserve requirements that banks must maintain against their deposit liabilities. The current minimum reserve ratio is:

5% of average balances for Won currency demand deposits outstanding;

1% of average balances for Won currency employee asset establishment savings deposits, employee long-term savings deposits, employee house purchase savings deposits, long-term house purchase savings deposits, household long-term savings deposits and employee preferential savings deposits outstanding; and

2% of average balances for Won currency time and savings deposits, mutual installments, housing installments and certificates of deposit outstanding.



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For foreign currency deposit liabilities, a 2% minimum reserve ratio is applied to time deposits with a maturity of one month or longer, certificates of deposit with a maturity of 30 days or longer and savings deposits with a maturity of six months or longer and a 5% minimum reserve ratio is applied to demand deposits. A 1% minimum reserve ratio applies to offshore accounts, immigrant accounts and resident accounts opened by foreign exchange banks.

### *Financial Exposure to Any Individual Customer and Major Shareholder*

Under the Bank Act, the sum of large exposures by a bank in other words, the total sum of its credits to single individuals, juridical persons or business groups that exceed 10% of the sum of Tier I and Tier II capital

**Table of Contents**

(less any capital deductions) generally must not exceed five times the sum of Tier I and Tier II capital (less any capital deductions). In addition, banks generally may not extend credit (including loans, guarantees, purchases of securities (only in the nature of a credit) and any other transactions that directly or indirectly create credit risk) in excess of 20% of the sum of Tier I and Tier II capital (less any capital deductions) to a single individual or juridical person, or grant credit in excess of 25% of the sum of Tier I and Tier II capital (less any capital deductions) to a single group of companies as defined in the Monopoly Regulations and Fair Trade Act.

Recent amendments to the Bank Act, which became effective on July 28, 2002, strengthened restrictions on extending credits to a major shareholder. A major shareholder is defined as:

a shareholder holding (together with persons who have a special relationship with that shareholder) in excess of 10% (or 15% in the case of regional banks) in the aggregate of the bank's total issued voting shares; or

a shareholder holding (together with persons who have a special relationship with that shareholder) in excess of 4% in the aggregate of the bank's (excluding regional banks) total issued voting shares (excluding shares subject to the shareholding restrictions on non-financial business group companies as described below), where the shareholder is the largest shareholder or has actual control over the major business affairs of the bank through, for example, appointment and dismissal of the officers pursuant to the Enforcement Decree of the Bank Act. Non-financial business group companies primarily consist of: (i) any single shareholding group whose non-financial company assets comprise no less than 25% of its aggregate net assets; (ii) any single shareholding group whose non-financial company assets comprise no less than (Won)2 trillion in aggregate; or (iii) any mutual fund of which any single shareholding group identified in (i) or (ii) above, owns more than 4% of the total issued and outstanding shares.

Under these amendments, banks may not extend credits to a major shareholder (together with persons who have a special relationship with that shareholder) in an amount greater than the lesser of (x) 25% of the sum of the bank's Tier I and Tier II capital (less any capital deductions) and (y) the relevant major shareholders' shareholding ratio multiplied by the sum of the bank's Tier I and Tier II capital (less any capital deductions). In addition, the total sum of credits granted to all major shareholders must not exceed 25% of the bank's Tier I and Tier II capital (less any capital deductions). However, the foregoing restrictions do not apply to the Korea Deposit Insurance Corporation, in the event that the Korea Deposit Insurance Corporation becomes a major shareholder in the process of restructuring of a bank.

*Interest Rates*

Korean banks generally depend on deposits as their primary funding source. There are no legal controls on interest rates on loans in Korea. Historically, interest rates on deposits and lending rates were regulated by the Monetary Policy Committee. Controls on deposit interest rates in Korea have been gradually reduced and, in February 2004, the Korean government removed restrictions on all interest rates, except for the prohibition on interest payments on current account deposits. This deregulation process has increased competition for deposits based on interest rates offered and, therefore, may increase a bank's interest expense.

*Lending to Small- and Medium-sized Enterprises*

In order to obtain funding from the Bank of Korea at concessionary rates for their small- and medium-sized enterprise loans, banks are required to allocate a certain minimum percentage of any monthly increase in their Won currency lending to small- and medium-sized enterprises. Currently, this minimum percentage is 45% in the case of nationwide banks and 60% in the case of regional banks. If a bank does not comply with this requirement, the Bank of Korea may:

require the bank to prepay all or a portion of funds provided to that bank in support of loans to small- and medium-sized enterprises;  
or

lower the bank's credit limit.

## **Table of Contents**

### *Disclosure of Management Performance*

In order to assist the general public, especially depositors and shareholders, in monitoring bank management performance, the Financial Supervisory Commission requires commercial banks to make mandatory public disclosures of the following in addition to the disclosure regulations generally applicable to listed companies:

loans bearing no profit made to a single business group in an amount exceeding 10% of the sum of the bank's Tier I and Tier II capital (less any capital deductions) as of the end of the previous month (where the loan exposure to that borrower is calculated as the sum of substandard credits, doubtful credits and estimated loss credits), unless the loan exposure to that group is not more than (Won)4 billion;

the occurrence of any financial incident involving embezzlement, malfeasance or misappropriation of funds in an amount exceeding 1% of the sum of the bank's Tier I and Tier II capital (less any capital deductions), unless the bank has lost or expects to lose not more than (Won)1 billion as a result of that financial incident, or the governor of the Financial Supervisory Service has made a public announcement regarding the incident; and

any loss due to court judgments or similar decisions in civil proceedings in an amount exceeding 1% of the sum of the bank's Tier I and Tier II capital (less any capital deductions) as of the end of the previous month, unless the loss is not more than (Won)1 billion.

### *Restrictions on Lending*

Pursuant to the Bank Act, commercial banks may not provide:

loans for the purpose of speculation in commodities or securities;

loans directly or indirectly secured by a pledge of a bank's own shares, or secured by a pledge of shares in excess of 20% of the issued and outstanding shares of any other corporation (subject to certain exceptions with respect to financing for infrastructure projects);

loans directly or indirectly to enable a natural or juridical person to buy the bank's own shares;

loans directly or indirectly to finance political campaigns or related activities;

loans to any of the bank's officers or employees, other than petty loans of up to (Won)20 million in the case of a general loan, (Won)50 million in the case of a general loan plus a housing loan or (Won)60 million in the aggregate for general loans, housing loans and loans to pay damages arising from wrongful acts of employees in financial transactions;

credit (including loans) secured by a pledge of shares of a subsidiary corporation of the bank or to enable a natural or juridical person to buy shares of a subsidiary corporation of the bank; or

loans to any officers or employees of a subsidiary corporation of the bank, other than general loans of up to (Won)20 million or general and housing loans of up to (Won)50 million in the aggregate.

### *Recent Regulations Relating to Retail Household Loans*

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The Financial Supervisory Commission recently implemented a number of changes to the mechanisms by which a bank evaluates and reports its retail household loan balances and has proposed implementing further changes. As a result of the rapid increase in retail household loans and related credit risks, the Financial Supervisory Commission and the Financial Supervisory Service increased the minimum provisioning requirements for retail household loans. These requirements, set forth in the following table, became effective in the second quarter of 2002:

| Asset quality classification | Provisioning ratio on retail household loans |                |
|------------------------------|--|----------------|
|                              | Before                                       | Current        |
| Normal                       | 0.5% or above                                | 0.75% or above |
| Precautionary                | 2.0% or above                                | 8.0% or above  |
| Substandard                  | 20.0% or above                               | 20.0% or above |
| Doubtful                     | 50.0% or above                               | 55.0% or above |
| Estimated loss               | 100.0%                                       | 100.0%         |

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**Table of Contents**

In addition, due to a rapid increase in the number of loans secured by homes and other forms of housing, the Financial Supervisory Commission and the Financial Supervisory Service implemented regulations designed to reduce the rate of increase in these loans, including through raising the minimum provisioning requirements for new loans secured by housing located in areas of wide-spread real property speculation. Effective from the fourth quarter of 2002, the Financial Supervisory Commission and the Financial Supervisory Service also raised the minimum provisioning requirements for household loans classified as precautionary from 2.0% to 8.0%. In a further effort to curtail extension of new or refinanced loans secured by housing, the Financial Supervisory Commission and the Financial Supervisory Service subsequently:

reduced the average loan-to-value ratio (the aggregate principal amount of credit over the approval value of collateral) that Korean commercial banks must maintain for new loans secured by housing located nationwide to below 60%; and

increased risk-weights for loans secured by housing meeting certain criteria in connection with the capital adequacy calculation for commercial banks.

More recently, on November 8, 2002, the Financial Supervisory Commission and the Financial Supervisory Service issued guidelines that:

require Korean commercial banks to implement stronger internal control systems and stricter credit review and approval policies with respect to loans secured by housing;

introduce sharing of information on multiple housing loans to a single borrower within the financial industry;

require Korean commercial banks to appoint two to three qualified market value appraisal institutions and to use the lowest of the appraisal valuations; and

discourage the use of incentive-based compensation systems by Korean commercial banks.

On October 29, 2003, the Financial Supervisory Commission announced more stringent guidelines requiring Korean commercial banks to maintain loan-to-value ratios equal to or less than 40% for new loans secured by real estate located in areas of widespread real property speculation. Furthermore, on March 30, 2006, the Financial Supervisory Commission implemented new guidelines requiring financial institutions (including Korean commercial banks) to impose on their customers debt-to-income ratios equal to or less than 40% for new loans secured by real estate located in areas of wide-spread property speculation. Such guidelines came into effect from April 5, 2006. The current minimum provisioning requirements for new loans secured by housing located in areas of wide-spread real property speculation, with respect to the portion of the new loan that exceeds the loan-to-value ratio of 70%, is 1.0% for normal loans and 10.0% for precautionary loans.

See Item 3D. Risk Factors Risks relating to government regulation and policy Government regulation of retail lending, particularly mortgage and home equity lending, has recently become more stringent, which may adversely affect our retail banking operations.

*Restrictions on Investments in Property*

A bank may possess real estate property only to the extent necessary for the conduct of its business, unless the aggregate value of that property does not exceed 60% of the sum of the bank's Tier I and Tier II capital (less any capital deductions). Any property that a bank acquires by exercising its rights as a secured party, or which a bank is prohibited from acquiring under the Bank Act, must be disposed of within one year.

*Restrictions on Shareholdings in Other Companies*

Under the Bank Act, a bank may not own more than 15% of shares outstanding with voting rights of another corporation, except where, among other reasons:

that corporation engages in a category of financial businesses set forth by the Financial Supervisory Commission; or

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**Table of Contents**

the acquisition is necessary for the corporate restructuring of the corporation and is approved by the Financial Supervisory Commission.

In the above exceptional cases, a bank must satisfy either of the following requirements:

the total investment in corporations in which the bank owns more than 15% of the outstanding shares with voting rights does not exceed 15% of the sum of Tier I and Tier II capital (less any capital deductions); or

the acquisition satisfies the requirements determined by the Financial Supervisory Commission.

The Bank Act provides that a bank using its bank accounts and its trust accounts may not acquire the shares of another corporation that is a major shareholder of the bank in excess of an amount equal to 1% of the sum of Tier I and Tier II capital (less any capital deductions).

*Restrictions on Bank Ownership*

Under the Bank Act, a single shareholder and persons who have a special relationship with that shareholder generally may acquire beneficial ownership of no more than 10% of a nationwide bank's total issued and outstanding shares with voting rights and no more than 15% of a regional bank's total issued and outstanding shares with voting rights. The Korean government, the Korea Deposit Insurance Corporation and bank holding companies qualifying under the Financial Holding Company Act are not subject to this limit. However, non-financial business group companies may not acquire beneficial ownership of shares of a nationwide bank in excess of 4% of that bank's outstanding voting shares, unless they obtain the approval of the Financial Supervisory Commission and agree not to exercise voting rights in respect of shares in excess of the 4% limit, in which case they may acquire beneficial ownership of up to 10% of a nationwide bank's outstanding voting shares. In addition, if a foreign investor, as defined in the Foreign Investment Promotion Act, owns in excess of 4% of a nationwide bank's outstanding voting shares, non-financial business group companies may acquire beneficial ownership of up to 10% of that bank's outstanding voting shares, and in excess of 10%, 25% or 33% of that bank's outstanding voting shares with the approval of the Financial Supervisory Commission in each instance, up to the number of shares owned by the foreign investor. Any other person (whether a Korean national or a foreign investor), with the exception of non-financial business group companies described above, may acquire no more than 10% of a nationwide bank's total voting shares issued and outstanding, unless they obtain approval from the Financial Supervisory Commission in each instance where the total holding will exceed 10% (or 15% in the case of regional banks), 25% or 33% of the bank's total voting shares issued and outstanding provided that, in addition to the foregoing threshold shareholding ratios, the Financial Supervisory Commission may, at its discretion, designate a separate and additional threshold shareholding ratio.

*Deposit Insurance System*

The Depositor Protection Act provides insurance for certain deposits of banks in Korea through a deposit insurance system. Under the Depositor Protection Act, all banks governed by the Bank Act are required to pay an insurance premium to the Korea Deposit Insurance Corporation on a quarterly basis. The rate is determined under the Enforcement Decree to the Depositor Protection Act, and may not exceed 0.5% of the bank's insurable deposits in any given year. The current insurance premium is 0.05% of insurable deposits for each quarter. If the Korea Deposit Insurance Corporation makes a payment on an insured amount, it will acquire the depositors' claims with respect to that payment amount. The Korea Deposit Insurance Corporation insures a maximum of (Won)50 million for deposits and interest, regardless of when the deposits were made and the size of the deposits. This limit does not apply to interest-free settlement accounts (for example, a checking account) during the period from January 1, 2001 to December 31, 2003 and therefore the whole amount deposited in such accounts is protected.

## **Table of Contents**

### *Restrictions on Foreign Exchange Position*

Under the Korean Foreign Exchange Transaction Law, each of a bank's net overpurchased and oversold positions may not exceed 50% of its shareholders' equity as of the end of the prior month.

### *Laws and Regulations Governing Other Business Activities*

A bank must register with the Ministry of Finance and Economy to enter the foreign exchange business, which is governed by the Foreign Exchange Transaction Law. A bank must obtain the permission of the Financial Supervisory Commission to enter the securities business, which is governed by regulations under the Korean Securities and Exchange Act. Under these laws, a bank may engage in the foreign exchange business, securities repurchase business, governmental/public bond underwriting business and governmental bond dealing business.

### *Trust Business*

A bank must obtain approval from the Financial Supervisory Commission to engage in trust businesses. The Trust Act and the Trust Business Act govern the trust activities of banks, and they are subject to various legal and accounting procedures and requirements, including the following:

under the Bank Act, assets accepted in trust by a bank in Korea must be segregated from other assets in the accounts of that bank, which requires that banks engaged in both banking and trust businesses must maintain two separate accounts and two separate sets of records; and

depositors and other general creditors cannot obtain or assert claims against the assets comprising the trust accounts in the event the bank is liquidated or wound-up.

The bank must make a special reserve of 25% or more of fees from each unspecified money trust account for which a bank guarantees the principal amount and a fixed rate of interest until the total reserve for that account equals 5% of the trust amount. Since January 1999, the Korean government has prohibited Korean banks from offering new guaranteed fixed rate trust account products whose principal and interest are guaranteed. In addition, a trust bank must deposit with a court an amount equal to 0.02% of its paid-in capital for each fiscal year, until the aggregate amount of those deposits equals 2.5% or more of its paid-in capital. If that bank breaches its duty of care as a trustee and causes losses to its customers, the court deposits are available as compensation.

The Indirect Investment Asset Management Business Act, which applies to unspecified money trust accounts under the Trust Business Act, securities investment trusts under the Securities Investment Trust Business Act, securities investment companies under the Securities Investment Company Act and variable insurance products under the Insurance Business Act, took effect on January 5, 2004. Under the Indirect Investment Asset Management Business Act, a bank is not permitted to offer current unspecified money trust account products after July 5, 2004 (except under certain limited circumstances), unless it is qualified as an asset management company by such date. Investment trust products will need to be established pursuant to a trust contract entered into between an asset management company and a trustee.

In the event that a bank qualifies and operates as an asset management company, a trustee or a custodian under the Indirect Investment Asset Management Business Act, it is required to establish relevant operation and management systems to prevent potential conflicts of interest among the banking business, the asset management business and the trustee or custodian business. These measures include:

prohibitions against officers, directors and employees of one particular business operation from serving as an officer, director and employee in another business operation;

prohibitions against the joint use or sharing of computer equipment or office equipment; and



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prohibitions against the sharing of information by and among officers, directors and employees engaged in the different business operations.

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## **Table of Contents**

In addition, a bank is also required to establish an Indirect Investment Asset Management Committee consisting of three directors, two of whom must be non-standing directors of such bank.

### ***Credit Card Business***

#### ***General***

In order to enter the credit card business, a bank must register with the Financial Supervisory Commission. Credit card businesses are governed by the Specialized Credit Financial Business Act, enacted on August 28, 1997 and last amended on May 31, 2005. A registered bank engaging in the credit card business is regulated by the Financial Supervisory Commission and the Financial Supervisory Service.

#### ***Disclosure and Reports***

Pursuant to the Specialized Credit Financial Business Act, a registered bank engaging in the credit card business must submit its business reports and reports with respect to its results of operations to the Governor of the Financial Supervisory Service within one month from the end of each quarter and each month.

#### ***Risk of Loss Due to Lost, Stolen, Forged or Altered Credit Cards***

Under the Specialized Credit Financial Business Act, a registered bank engaging in the credit card business is liable for any loss arising from the unauthorized use of credit cards or debit cards after it has received notice from the holder of the loss or theft of the card. A registered bank engaging in the credit card business is also responsible for any losses resulting from the use of forged or altered credit cards, debit cards and pre-paid cards. A registered bank engaging in the credit card business may, however, transfer all or part of this latter risk of loss to holders of credit card in the event of willful misconduct or gross negligence by holders of credit card if the terms and conditions of the agreement entered between the registered bank engaging in the credit card business and members of such cards specifically provide for that transfer.

For these purposes, disclosure of a customer's password that is made intentionally or through gross negligence, or the transfer of or giving as collateral of the credit card or debit card, is considered willful misconduct or gross negligence. However, a disclosure of a cardholder's password that is made under irresistible force or threat to cardholder or his/her relatives' life or health will not be deemed as willful misconduct or negligence of the cardholder.

Each registered bank engaging in the credit card business must institute appropriate measures to fulfill these obligations, such as establishing provisions, purchasing insurance or joining a cooperative association.

Pursuant to the Enforcement Decree to Specialized Credit Financial Business Act, a registered bank engaging in the credit card business will be liable for any losses arising from loss or theft of a credit card (which was not from the holder's willful misconduct or negligence) during the period beginning 60 days before the notice by the holder to the registered bank engaging in the credit card business.

Pursuant to the Specialized Credit Financial Business Act, the Financial Supervisory Commission may either restrict the limit or take other necessary measures against the registered bank engaging in the credit card business with respect to the following:

maximum limits for cash advances on credit cards;

use restrictions on debit cards with respect to per day or per transaction usage; or

aggregate issuance limits and maximum limits on the amount per card on pre-paid cards.

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**Table of Contents**

*Lending Ratio in Ancillary Business*

Pursuant to the Enforcement Decree to the Specialized Credit Financial Business Act issued in December 2003, a registered bank engaging in the credit card business must maintain an aggregate quarterly average outstanding lending balance to credit cardholders (including cash advances and credit card loans, but excluding restructured loans) no greater the sum of (i) its aggregate quarterly average outstanding credit card balance arising from the purchase of goods and services and (ii) the aggregate quarterly debit card transaction volume; provided that, in the case that any bank engaged in the credit card business was unable to meet this lending ratio as of December 31, 2003, such bank would have been granted an extended compliance period until December 31, 2007 during which to achieve such lending ratio. Any bank availing itself of such extended compliance period was also required to submit to the Financial Supervisory Commission, no later than January 31, 2004, a detailed plan setting forth how such bank intended to achieve compliance by December 31, 2007.

*Issuance of New Cards and Solicitation of New Cardholders*

The Enforcement Decree to the Specialized Credit Financial Business Act establishes the conditions under which a registered bank engaging in the credit card business may issue new cards and solicit new members. New credit cards may be issued only to the following persons:

persons who are at least 18 years old when they apply for a credit card;

persons whose capability to pay bills as they come due has been verified using standards established by the registered bank engaging in the credit card business; and

in the case of minors who are at least 18 years and younger than 20 years, persons who submit a guardian's consent along with documents evidencing income, such as an employment certificate or a tax certificate.

In addition, a registered bank engaging in the credit card business may not solicit credit card members by:

providing economic benefits or promising to provide economic benefits in excess of 10% of the annual credit card fee (in the case of no-annual fee credit cards, the average annual fees will be deemed to be (Won)10,000) in connection with issuing a credit card;

soliciting applicants on roads, public places or along corridors used by the general public;

soliciting applicants through visits, except those visits made upon prior consent and visits to a business area; and

soliciting applicants through pyramid sales methods.

*Compliance Rules on Collection of Receivable Claims*

Pursuant to Supervisory Regulation on the Specialized Credit Financial Business, a registered bank engaging in the credit card business may not:

exert violence or threaten violence;

inform a related party (a guarantor of the debtor, blood relative or fiancée of the debtor, a person living in the same household as the debtor or a person working in the same workplace as the debtor) of the debtor's obligations without just cause;

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provide false information relating to the debtor's obligation to the debtor or his or her related parties;

threaten to sue or sue the debtor for fraud despite lack of affirmative evidence to establish that the debtor has submitted forged or false documentation with respect to his/her capacity to make payment;

visit or telephone the debtor during late evening hours (between the hours of 9:00 p.m. and 8:00 a.m.); and

utilize other uncustomary methods to collect the receivables that interfere with the privacy or the peace in the workplace of the debtor or his or her related parties.

**Table of Contents****Regulations on Class Actions Regarding Securities**

The Law on Class Actions Regarding Securities was enacted as of January 20, 2004 and an amendment to such law was enacted as of March 10, 2005. The Law on Class Actions Regarding Securities governs class actions suits instituted by one or more representative plaintiff(s) on behalf of 50 or more persons who claim to have been damaged in a capital markets transaction involving securities issued by a listed company in Korea.

Applicable causes of action with respect to such suits include:

claims for damages caused by misleading information contained in a securities statement;

claims for damages caused by the filing of a misleading business report, semi-annual report, or quarterly report;

claims for damages caused by insider trading or market manipulation; and

claims instituted against auditors for damages caused by accounting irregularities.

Any such class action may be instituted upon approval from the presiding court and the outcome of such class action will have a binding effect on all potential plaintiffs who have not joined the action, with the exception of those who have filed an opt out notice with such court.

The Law on Class Actions Regarding Securities is scheduled to take effect on January 1, 2007 with respect to companies with a total asset value of less than (Won)2 trillion, and took effect on January 1, 2005 for all other companies and will apply retroactively to all applicable claims arising out of acts committed since its enactment.

An amendment of the new law delays its effectiveness until December 31, 2006 with respect to claims against companies and their auditors in cases where such companies take steps to correct any accounting irregularities.

**Item 4C. Organizational Structure**

We are the direct or indirect parent company of a number of subsidiaries. The following table provides summary information for our operating subsidiaries that are consolidated in our consolidated financial statements as of and for the year ended December 31, 2005, including contribution to our total assets, net income, operating income and stockholders' equity:

| Subsidiary                      | Percentage of ownership | Total assets | Stockholders equity<br>(in millions of Won) | Operating income | Net income  |
|---------------------------------|-------------------------|--------------|---|------------------|-------------|
| KB Data Systems Co., Ltd.       | 99.99%                  | (Won) 24,602 | (Won) 17,707                                | (Won) 3,504      | (Won) 2,590 |
| KB Futures Co., Ltd.            | 99.98                   | 43,232       | 27,295                                      | 2,334            | 1,682       |
| KB Investment Co., Ltd.         | 99.99                   | 116,553      | 113,879                                     | 13,810           | 13,810      |
| KB Asset Management Co., Ltd.   | 80.00                   | 70,430       | 65,398                                      | 19,442           | 13,651      |
| KB Real Estate Trust Co., Ltd.  | 99.99                   | 226,799      | 118,732                                     | 22,170           | 16,063      |
| KB Credit Information Co., Ltd. | 99.73                   | 39,996       | 28,535                                      | 11,161           | 8,119       |
| Kookmin Bank Hong Kong Ltd.     | 100.00                  | 380,704      | 71,601                                      | 6,972            | 7,308       |
| Kookmin Bank International Ltd. | 100.00                  | 361,204      | 64,349                                      | 4,555            | 2,663       |

Further information regarding our subsidiaries is provided below:

*KB Data Systems Co., Ltd.* was established in Korea in September 1991 to provide software services to us and other financial institutions.

*KB Futures Co., Ltd.* was established in Korea in March 1997 to act as a broker-dealer for domestic and overseas futures transactions.

**Table of Contents**

*KB Investment Co., Ltd.* was established in Korea in March 1990 to invest in and finance small- and medium-sized enterprises. KB Investment was merged with Frontier Investment Co., Ltd. and Kookmin Venture Capital Co., Ltd. effective as of December 31, 2001 and June 27, 2002, respectively. KB Investment was formerly known as Kookmin Bank Venture Capital Co., Ltd. until May 25, 2002.

*KB Asset Management Co., Ltd.* was established in April 1988 as a subsidiary of Citizens Investment Trust Company to provide trust account investment services. KB Asset Management was formerly known as Joeun Investment Management Co., Ltd. until June 10, 2002.

*KB Real Estate Trust Co., Ltd.* was established in December 1996 to provide real estate development and brokerage services and assist small- and medium-sized construction companies by managing trusts related to the real estate industry. KB Real Estate Trust was formerly known as Joeun Real Estate Trust Co., Ltd. until September 16, 2002.

*KB Credit Information Co., Ltd.* was established in October 1999 to collect delinquent loans and to check credit history. KB Credit Information was formerly known as Kookeun Credit Information Co., Ltd. (and prior to that was known as Joeun Credit Information Co., Ltd.) and was merged with KM Credit Information Co., Ltd. on May 2, 2002.

*Kookmin Bank Hong Kong Ltd.* was established in July 1995 to provide a broad range of corporate banking services.

*Kookmin Bank International Ltd.* was established in the United Kingdom in November 1991 to provide a broad range of corporate banking services.

*Other Subsidiaries.* For the year ended December 31, 2005, we derived operating loss of (Won)217 billion and net loss of (Won)214 billion from our remaining subsidiaries, which individually do not account for a significant amount of our business.

**Item 4D. Property, Plants and Equipment**

Our registered office and corporate headquarters are located at 9-1, 2-ga, Namdaemoon-ro, Jung-Gu, Seoul 100-703, Korea. The following table presents information regarding certain of our properties in Korea:

| Type of facility/building                    | Location  | Area<br>(square meters) |
|--|---|-------------------------|
| Registered office and corporate headquarters | 9-1, 2-ga,<br>Namdaemoon-ro,<br><br>Jung-gu, Seoul<br>100-703 | 1,749                   |
| Headquarters building                        | 36-3, Yoido-dong,<br>Youngdeungpo-gu,<br>Seoul 150-758        | 5,354                   |
| Headquarters building                        | Yoido, Seoul  | 5,928                   |
| Headquarters building                        | Yoido, Seoul  | 2,006                   |
| Headquarters building                        | Jongro-gu, Seoul  | 3,704                   |
| Training institute                           | Ilsan   | 207,659                 |
| Training institute                           | Daechon   | 4,158                   |
| Training institute                           | Sokcho  | 15,584                  |
| Training institute                           | Cheonan   | 196,649                 |

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|           |       |        |
|-----------|-------|--------|
| IT center | Seoul | 13,116 |
| IT center | Seoul | 4,748  |

As of December 31, 2005, we had a countrywide network of 1,097 branches and sub-branches. Approximately one-third of these facilities are housed in buildings owned by us, while the remaining branches



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**Table of Contents**

are leased properties. Lease terms are generally from two to three years and seldom exceed five years. We also have subsidiaries in Hong Kong and the United Kingdom and branches in Tokyo in Japan, Auckland in New Zealand and New York in United States. We do not own any material properties outside of Korea.

The net book value of all the properties owned by us at December 31, 2005 was (Won)1,131 billion.

**Item 4.A. UNRESOLVED STAFF COMMENTS**

We do not have any unresolved comments from the U.S. Securities and Exchange Commission staff regarding our periodic reports under the Securities Exchange Act of 1934, as amended, or the Exchange Act.

**Item 5. OPERATING AND FINANCIAL REVIEW AND PROSPECTS**

**Item 5A. *Operating Results*  
Overview**

The following discussion is based on our consolidated financial statements, which have been prepared in accordance with U.S. GAAP, except for (1) the segment analyses, which are prepared based on Korean GAAP and (2) the selected financial information under Korean GAAP, which is based on our consolidated financial statements prepared in accordance with Korean GAAP.

***Trends in the Korean Economy***

Our financial position and results of operations have been and will continue to be significantly affected by financial and economic conditions in Korea. As part of the Korean government's structural reform program, which stemmed from the economic difficulties in Korea in 1997 and 1998, the government made significant changes to the regulations governing financial institutions, including changes in loan classification and loss provisioning guidelines, Korean GAAP, securities valuation methods and liquidity and minimum capital requirements.

Financial and economic conditions generally improved in Korea from 1999 to 2005. The general level of interest rates decreased, consumer spending and consumer demand for credit cards and other financial products increased, the overall level of non-performing corporate loans decreased and overall profitability increased. Nonetheless, many large corporations, including those to which we have credit and other exposure, are still experiencing significant financial difficulties. Furthermore, substantial growth in lending to small- and medium-sized enterprises has been accompanied by increasing delinquencies and a deterioration in overall asset quality, which is expected to continue. In 2005, under Korean GAAP, we recorded charge-offs of (Won)470 billion and provisions of (Won)261 billion in respect of our loans to small- and medium-sized enterprises, compared to charge-offs of (Won)709 billion and provisions of (Won)763 billion in 2004. See Item 3D. Risk Factors Risk relating to our small- and medium-sized enterprise loan portfolio.

In addition, the significant increase in retail and credit card debt has led to a deterioration in the asset quality of the retail loans and credit card receivables of Korean financial institutions. In recent years, commercial banks, credit card companies, consumer finance companies and other financial institutions in Korea made significant investments and engaged in aggressive marketing in these areas, leading to substantially increased competition in the retail lending and credit card segments. However, the rapid growth in retail lending and credit card usage has led to increasing delinquencies, loan loss provisions, non-performing loans and charge-offs. In 2005, we recorded charge-offs of (Won)868 billion in respect of our credit card portfolio, compared to charge-offs of (Won)3,313 billion in 2004. We also recorded charge-offs of (Won)645 billion in respect of our retail loan portfolio in 2005, compared to charge-offs of (Won)1,494 billion in 2004. See Item 3D. Risk Factors Risks relating to our retail credit portfolio.

As a result of growing concerns regarding the high levels of consumer borrowing and credit card usage in Korea and the deterioration in the retail lending and credit card portfolios of Korean financial institutions, the

**Table of Contents**

Korean government has implemented various changes to the regulations governing retail loans and credit card operations generally. See Item 3D. Risk Factors Risks relating to government regulation and policy and Item 4B. Business Overview Supervision and Regulation Principal Regulations Applicable to Banks Credit Card Business.

As a result of the developments in the Korean economy described above, as well as factors such as high oil prices, the weakness of the economy in certain parts of the world, the war in Iraq and its aftermath, recent large-scale natural disasters in certain parts of the world and tensions with North Korea, the economic outlook for the financial services sector in Korea in 2006 and for the foreseeable future is uncertain.

**New Basel Capital Accord**

In December 2004, the Financial Supervisory Service announced that it would implement Basel II in Korea by the end of 2007. The implementation of Basel II will have a substantial effect on the way risk is measured among Korean financial institutions, including us. Building upon the initial Basel Capital Accord of 1988, which focused primarily on market risk and capital adequacy and asset soundness as measures of risk, Basel II expands this approach to contemplate additional areas of risk such as operational risk when calculating risk-weighted assets. Our implementation of Basel II may require an increase in our capital requirements, which may require us to either improve our asset quality or raise additional capital. See Item 5B. Liquidity and Capital Resources Financial Condition Capital Adequacy.

**Changes in Securities Values, Exchange Rates and Interest Rates**

Fluctuations of exchange rates, interest rates and stock prices affect, among other things, the demand for our products and services, the value of and rate of return on our assets, the availability and cost of funding and the financial condition of our customers. The following table shows, for the dates indicated, the stock price index of all equities listed on the Stock Market Division of the Korea Exchange as published in the KOSPI, the Won to U.S. dollar exchange rates and benchmark Won borrowing interest rates.

|                          | Dec. 31,<br>2001 | June 30,<br>2002 | Dec. 31,<br>2002 | June 30,<br>2003 | Dec. 31,<br>2003 | June 30,<br>2004 | Dec. 31,<br>2004 | June 30,<br>2005 | Dec. 30,<br>2005 |
|--------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| KOSPI                    | 693.70           | 742.72           | 627.55           | 669.93           | 810.71           | 785.79           | 895.92           | 1,008.16         | 1,379.37         |
| (Won)/US\$               |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| exchange rates (1)       | (Won) 1,313.5    | (Won) 1,205.0    | (Won) 1,186.3    | (Won) 1,196.0    | (Won) 1,192.0    | (Won) 1,156.0    | (Won) 1,035.1    | (Won) 1,034.5    | (Won) 1,010.0    |
| Corporate bond rates (2) | 7.2%             | 6.7%             | 5.8%             | 5.6%             | 5.7%             | 5.0%             | 3.9%             | 4.4%             | 5.7%             |
| Treasury bond rates (3)  | 5.9%             | 5.7%             | 5.1%             | 4.2%             | 4.8%             | 4.2%             | 3.3%             | 4.0%             | 5.1%             |

(1) Represents the noon buying rate on the dates indicated.

(2) Measured by the yield on three-year Korean corporate bonds rated as A+ by the Korean credit rating agencies.

(3) Measured by the yield on three-year treasury bonds issued by the Ministry of Finance and Economy of Korea.

**Critical Accounting Policies**

The notes to our consolidated financial statements contain a summary of our significant accounting policies, including a discussion of recently issued accounting pronouncements. Certain of these policies are critical to the portrayal of our financial condition, since they require management to make difficult, complex or subjective judgments, some of which may relate to matters that are inherently uncertain. We discuss these critical accounting policies below.

**Allowance for Credit Losses**

We evaluate our credit portfolio for impairment on an ongoing basis. We have established an allowance for credit losses, which is available to absorb probable losses that have been incurred in our credit portfolio as of the balance sheet date. If we believe that additions or changes to the allowance for credit losses are required, then we record provisions for credit losses, which are treated as charges against current income. Credit exposures that we



## **Table of Contents**

deem to be uncollectible, including actual credit losses, net of recoveries of previously charged-off amounts, are charged directly against the allowance for credit losses.

We base the level of our allowance for credit losses on an evaluation of the risk characteristics of our credit portfolio. The evaluation considers factors such as historical loss experience, the financial condition of our borrowers and current economic conditions. We evaluate corporate loans, consumer loans and off-balance sheet credit instruments in different ways, due to their respective characteristics, as follows:

We generally evaluate impaired corporate loans individually, due to the unique characteristics of individual corporate borrowers, and establish an allowance for loan losses for such loans. As described in more detail in Note 1 of our consolidated financial statements, we consider a loan impaired when, after considering risk characteristics and current information and events, we believe it is probable that we will be unable to collect all amounts due under the contractual terms of the loan agreement, including principal and interest. Once we have identified loans as impaired, we generally value them either based on the present value of expected future cash flows discounted at the loan's effective interest rate or, as a practical expedient, at a loan's observable market price or the fair value of the collateral if a loan is collateral dependent. If the resulting value is less than the carrying value of the loan, we establish a specific allowance for the difference, which is deemed uncollectible.

We also establish an allowance for loan losses for corporate loans that we do not believe are impaired. This allowance is established for each homogeneous pool of these loans based on our historical loss experience for these types of loans.

We establish an allowance for losses related to leases based on historical loss experience for these types of loans.

We generally evaluate consumer loans and certain smaller balance corporate loans, including mortgages and home equity loans and credit card balances, as individual pools for loan loss reserve purposes due to their homogeneous nature, and establish an allowance for loan losses relating to each pool based on historical loss experience.

We establish an allowance for losses for off-balance sheet credit instruments based on the probability of usage and historical loss experience.

Factors that we consider when establishing reserves for homogeneous pools of corporate and consumer loans include, but are not limited to, global and local economic events, delinquencies and changes in underwriting and credit monitoring policies.

We believe that the accounting estimate related to our allowance for credit losses is a critical accounting policy because: (1) it is highly susceptible to change from period to period because it requires us to make assumptions about future default rates and losses relating to our credit portfolio; and (2) any significant difference between our estimated credit losses (as reflected in our allowance for credit losses) and actual credit losses could require us to take additional provisions which, if significant, could have a material impact on our net income. Our assumptions about estimated losses require significant judgment because actual losses have fluctuated in the past and are expected to continue to do so, based on a variety of factors.

Our consolidated financial statements for the year ended December 31, 2005 included a total allowance for credit losses of (Won)3,451 billion as of that date (including allowances of (Won)239 billion with respect to off-balance sheet credit instruments). Our total loan charge-offs, net of recoveries, amounted to (Won)1,682 billion and our provision for credit losses amounted to (Won)613 billion in 2005.

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## **Table of Contents**

### ***Valuation of Securities and Financial Instruments***

We invest in various financial instruments including debt and equity securities, derivatives and investments in venture capital activities. Depending on the accounting treatment specific to each type of financial instrument, an estimate of fair value is required to determine the instrument's effect on our consolidated financial statements.

*Trading assets and liabilities:* Trading assets include securities that are bought and held principally for the purpose of selling them in the near term. Trading assets and liabilities also include derivatives used for trading purposes as well as those used for other than trading purposes that do not qualify for hedge accounting and foreign exchange spot contracts. Trading positions are carried at fair value and recorded on a trade date basis, with changes in fair value recognized in net trading revenue as they occur.

*Debt and marketable equity securities:* We classify our investments in debt and marketable equity securities as available-for-sale when we intend to hold the securities for an indeterminable period of time or when the securities may be sold from time to time to effectively manage interest rate exposure and liquidity needs. Available-for-sale securities are reported at fair value. Unrealized gains and losses are excluded from earnings and reported in the accumulated other comprehensive income/(loss), net of tax component of stockholders' equity. Any other-than-temporary declines in the fair value of available-for-sale securities results in the recognition of realized loss in earnings. We classify our investments in debt securities as held-to-maturity if we intend, and have the ability, to hold them until maturity. Held-to-maturity securities are reported at amortized cost. Declines in fair value of individual held-to-maturity securities below their amortized cost that are other-than-temporary result in write-downs of the securities to their fair value.

*Nonmarketable or restricted equity securities:* Some equity securities do not have readily determinable marketable values or have sales restrictions exceeding one year. We carry such securities at cost, with any other-than-temporary impairment recorded in earnings. The fair values of nonmarketable equity securities are based on the latest obtainable net asset value of the investees, which often reflect cost or other reference events or valuation performed by qualified independent valuers. The fair values of restricted equity securities are based on the latest market value of the related nonrestricted securities less a restriction discount. Any changes in the information or assumptions used in obtaining the fair values could significantly affect the fair value of these investments.

*Investments in venture capital activities:* Certain of our subsidiaries engage exclusively in venture capital activities. We carry venture capital investments at fair value with net changes in fair value recognized as non-interest income or expense. The fair values of publicly traded securities these subsidiaries hold are generally based on quoted market prices. Securities that these subsidiaries hold that are not publicly traded are originally recorded at cost, which is deemed to be fair value as of the acquisition date. Subsequent to that date we estimate fair value based on investee transactions with unaffiliated parties or based on our review of the investee's financial results and condition. If such information is not readily available, the fair values are based on the latest obtainable net asset value of the investees. Any changes to these assumptions could significantly affect the fair values of these investments.

If available, quoted market prices provide the best indication of fair value. We determine the fair value of our securities and financial instruments using quoted market prices when available, including third party broker quotations. If quoted market prices are not available, we determine the fair value based on pricing or valuation models, quoted prices of instruments with similar characteristics or discounted cash flows. The fair values calculated based on pricing and valuation models or discounted cash flow analysis are subject to various assumptions used which, if changed, could significantly affect the fair values of the investments. These assumptions relate to discount rates, cash flows and certain modeling techniques, among other things. For certain nonmarketable or restricted securities, we may periodically utilize external valuations performed by qualified independent evaluators.

**Table of Contents**

Factors we consider in determining whether declines in value are other-than-temporary include the length of time and extent to which fair value is less than cost, the status, financial condition and near-term prospects of the issuer, the status of the security, our intent and ability to hold the related security for a period of time sufficient to allow for any recovery in market value, and (for domestic securities only) the state of the Korean economy. Any changes in these assumptions could significantly affect the valuation and timing of recognition of an other-than-temporary impairment.

We believe that the accounting estimates related to the fair market value of our various securities is a critical accounting policy because: (1) they may be highly susceptible to change from period to period based on factors beyond our control; and (2) any significant difference between our estimated fair value of these securities on any particular date and either their estimated fair value on a different date or the actual proceeds that we receive upon sale of these securities could result in valuation losses or losses on disposal which may have a material impact on our net income. Our assumptions about the fair market value of securities we hold, and in particular whether or not any decline in the value of our available-for-sale or held-to-maturity securities is temporary, require significant judgment because actual valuations have fluctuated in the past and are expected to continue to do so, based on a variety of factors.

***Goodwill and Other Intangible Assets***

We recognized a significant amount of goodwill in connection with our merger with H&CB and our acquisitions of Kookmin Credit Card and the assets and liabilities of Hanil Life Insurance. In addition, we acquired core deposit and credit card relationship intangible assets upon our merger with H&CB, and credit card relationship intangible assets upon our acquisition of Kookmin Credit Card.

Goodwill represents the excess of acquisition cost over the fair value of assets and liabilities acquired in a business combination. We allocated goodwill to the reporting unit level, which we define as an operating segment, or one level below. We do not amortize goodwill. Instead, we perform tests for impairment of goodwill annually or more frequently if events or circumstances indicate that it might be impaired. Such tests include comparing the fair value of a reporting unit with its carrying amount, including goodwill. If the fair value is less than the carrying amount, a second test is required to measure the amount of goodwill impairment. The second step of the goodwill impairment test compares the implied fair value of the reporting unit goodwill with the carrying amount of that goodwill. If the carrying amount of the reporting unit goodwill exceeds the implied fair value of that goodwill, we recognize an impairment loss in an amount equal to that excess. Impairment assessments are performed using a variety of valuation methodologies, including discounted cash flow estimates. Management estimates the future cash flows expected to be derived from the use and, if applicable, the terminal value of the assets. The key variables that management must estimate include, among other factors, market trading volume, market share, fee income, growth rate and profitability margin. Although the assumptions used are consistent with internal planning, significant management judgment is involved in estimating these variables, which include inherent uncertainties. A discount rate is applied to the cash flow estimates considering our cost of capital rate and specific country and industry risk factors.

We recorded the other intangible assets at their estimated fair values. The core deposit intangible assets reflects the value of the base of demand deposits and savings accounts acquired, which we can expect to maintain for an extended period because of generally stable customer relationships. The fair value of this asset was based principally upon the estimates of: (1) the funding benefits that these deposits provide relative to our alternative funding sources; and (2) the projected run-off of the related customer accounts. The credit card relationship intangible assets reflect the value of the credit card relationships acquired from which we expect to derive future benefits over the estimated life of such relationships. The fair value of this asset was based principally upon the estimates of: (1) the profitability of the acquired accounts; and (2) the projected run-off of the acquired accounts. We will amortize these intangible assets over their estimated useful lives, which range from approximately six to ten years, on an accelerated basis. Any changes to the assumptions used in determining the fair values or the estimated useful lives of such assets could significantly affect the carrying values of these intangible assets. We

**Table of Contents**

periodically perform an impairment review on these intangible assets when circumstances warrant such an evaluation, and any impaired amounts are written off.

We believe that the accounting estimates related to the fair values of our acquired goodwill and other intangible assets is a critical accounting policy because: (1) they may be highly susceptible to change from period to period because they require assumptions about future cash flows, run-off rates and profitability; and (2) any significant difference between our estimates and the actual amounts could result in valuation losses which may have a material impact on our net income. Our assumptions about estimated future cash flows, run-off rates and profitability require significant judgment and the fair values of the goodwill and other intangible assets could fluctuate in the future, based on a variety of factors.

***Valuation Allowance for Deferred Tax Assets***

As a result of the substantial losses incurred by certain of our subsidiaries, we had an aggregate of (Won)188 billion of net operating loss carry-forwards as of December 31, 2005, which expire from 2006 to 2010. We may be able to use these net operating loss carry-forwards, as well as temporary differences in the amount of tax recorded for tax purposes and accounting purposes, to reduce the amount of tax that we would otherwise be required to pay in future periods. We recognize all existing future tax benefits arising from these tax attributes as deferred tax assets and then, based on our internal estimates of our future profits, establish a valuation allowance equal to the extent that it is more likely than not that deferred tax assets will not be realized. We record a benefit or expense under the income tax expense/benefit line of our income statement when there is a net change in our total deferred tax assets and liabilities in a period. In 2004 and 2005, we recorded a valuation allowance for a certain amount of deferred tax assets resulting from net operating loss carry-forwards and land revaluation due to the uncertainty of the amount of our future profitability.

We believe that the estimates related to our establishment of the valuation allowance for deferred tax assets is a critical accounting policy because: (1) they may be highly susceptible to change from period to period based on our assumptions regarding our future profitability; and (2) any significant difference between our estimates of future profits on any particular date and such estimates of future profits on a different date could result in an income tax expense or benefit which may have a material impact on our net income from period to period. Our assumptions about future profitability require significant judgment and are inherently subjective.

**Table of Contents****Results of Operations****Net Interest Income**

The following table shows, for the periods indicated, the principal components of our net interest income:

|  | 2003               | Year ended December 31,<br>2004<br>(in billions of Won, except<br>percentages) | 2005               | Year ended December 31,<br>2004/2003<br>(% change) | 2005/2004<br>(% change) |
|--|--------------------|--|--------------------|--|-------------------------|
| Interest and dividend income                                   |                    |  |                    |  |                         |
| Loans, including fees <sup>(1)</sup>                           | (Won) 12,062       | (Won) 10,826   | (Won) 9,464        | (10.2)%  | (12.6)%                 |
| Trading securities   | 105                | 156  | 129                | 48.6   | (17.3)                  |
| Investment securities  | 1,513              | 1,004  | 960                | (33.6)   | (4.4)                   |
| Call loans and securities purchased under<br>resale agreements | 61                 | 85   | 78                 | 39.3   | (8.2)                   |
| Deposits   | 14                 | 21   | 27                 | 50.0   | 28.6                    |
| <b>Total interest and dividend income</b>                      | <b>13,755</b>      | <b>12,092</b>  | <b>10,658</b>      | <b>(12.1)</b>                                      | <b>(11.9)</b>           |
| Interest expense   |                    |  |                    |  |                         |
| Deposits   | 4,137              | 3,834  | 3,181              | (7.3)  | (17.0)                  |
| Call money   | 65                 | 42   | 40                 | (35.4)   | (4.8)                   |
| Other borrowed funds   | 598                | 332  | 289                | (44.5)   | (13.0)                  |
| Secured borrowings   | 476                | 366  | 310                | (23.1)   | (15.3)                  |
| Long-term debt   | 1,186              | 942  | 937                | (20.6)   | (0.5)                   |
| <b>Total interest expense</b>                                  | <b>6,462</b>       | <b>5,516</b>   | <b>4,757</b>       | <b>(14.6)</b>                                      | <b>(13.8)</b>           |
| <b>Net interest income</b>                                     | <b>(Won) 7,293</b> | <b>(Won) 6,576</b>   | <b>(Won) 5,901</b> | <b>(9.8)</b>                                       | <b>(10.3)</b>           |
| <b>Net interest margin <sup>(2)</sup></b>                      | <b>4.01%</b>       | <b>3.84%</b>   | <b>3.53%</b>       |  |                         |

<sup>(1)</sup> Fees primarily include annual fees on credit cards.

<sup>(2)</sup> The ratio of net interest income to average interest earning assets. See Item 3A. Selected Financial Data Profitability ratios and other data. Comparison of 2005 to 2004

*Interest and dividend income.* Interest and dividend income decreased 11.9% from (Won)12,092 billion in 2004 to (Won)10,658 billion in 2005, primarily due to a 12.6% decrease in interest and fees on loans. The average balance of our interest earning assets decreased 2.4% from (Won)171,380 billion in 2004 to (Won)167,225 billion in 2005, and the average yields on our interest earning assets declined from 7.06% in 2004 to 6.37% in 2005.

The 12.6% decrease in interest and fees on loans from (Won)10,826 billion in 2004 to (Won)9,464 billion in 2005 was primarily the result of:

a 30.5% decrease in the average volume of credit card balances, primarily in cash advances and credit card loans, from (Won)12,049 billion in 2004 to (Won)8,369 billion in 2005, which was enhanced by a decrease of 15 basis points in average yields on such loans from 16.42% in 2004 to 16.27% in 2005;

a 7.9% decrease in the average volume of commercial and industrial loans from (Won)42,369 billion in 2004 to (Won)39,031 billion in 2005, which was enhanced by a decrease of 20 basis points in average yields on such loans from 6.23% in 2004 to 6.03% in 2005;



a decrease of 71 basis points in average yields on mortgage and home equity loans from 6.46% in 2004 to 5.75% in 2005, which was partially offset by a 4.5% increase in the average volume of such loans from (Won)55,863 billion in 2004 to (Won)58,376 billion in 2005; and

**Table of Contents**

a 10.2% decrease in the average volume of other consumer loans from (Won)27,287 billion in 2004 to (Won)24,506 billion in 2005, which was partially offset by an increase of 12 basis points in average yields on such loans from 8.05% in 2004 to 8.17% in 2005. The average volume of our loans (other than mortgage and home equity loans) decreased principally as a result of our efforts to concentrate on improving the asset quality of our loans rather than increasing the size of our loan portfolio, particularly with respect to our small- and medium-sized enterprise loans and our other consumer loans. This decrease was enhanced by a substantial decrease in the average volume of our credit card balances as a result of charge-offs we recorded as part of our continuing efforts to improve the asset quality of our credit card portfolio. These decreases were partially offset by average volume growth in our mortgage and home equity loans, which reflected higher demand for such loans in Korea as well as our increased marketing efforts with respect to such loan products. Our average yield on loans decreased 59 basis points from 7.49% in 2004 to 6.90% in 2005 principally as a result of the general decline in market interest rates in Korea from 2004 to 2005 and, in the case of mortgage and home equity loans, increasing competition among Korean banks to provide such loans.

Our securities portfolio consists primarily of investment securities, of which 92.7% represented debt securities issued by government-owned or -controlled enterprises or financial institutions (including the Korea Electric Power Corporation, the Korea Deposit Insurance Corporation, the Bank of Korea, the Korea Development Bank and the Industrial Bank of Korea) and debt securities issued by financial institutions and other Korean banks as of December 31, 2005. Interest and dividends on investment securities decreased 4.4% from (Won)1,004 billion in 2004 to (Won)960 billion in 2005. This decrease was primarily due to a 90 basis point decline in average yields on our investment securities from 5.01% in 2004 to 4.11% in 2005, as a result of the general decline in market interest rates in Korea. The effect of this decrease was partially offset by a 16.6% increase in the average volume of our investment securities from (Won)20,030 billion in 2004 to (Won)23,357 billion in 2005 primarily as a result of increased purchases of longer-term debt securities issued by financial institutions.

Our securities portfolio also includes trading securities, of which 94.3% represented debt securities issued by government-owned or -controlled enterprises or financial institutions and debt securities issued by financial institutions and other Korean banks as of December 31, 2005. Interest and dividends on trading securities decreased 17.3% from (Won)156 billion in 2004 to (Won)129 billion in 2005. This decrease was primarily due to a 94 basis point decrease in average yields on such securities from 4.80% in 2004 to 3.86% in 2005, as a result of the general decline in market interest rates in Korea, and was partially offset by a 2.7% increase in the average volume of our trading securities from (Won)3,253 billion in 2004 to (Won)3,342 billion in 2005.

*Interest Expense.* Interest expense decreased 13.8% from (Won)5,516 billion in 2004 to (Won)4,757 billion in 2005, primarily due to a 17.0% decline in interest expense on deposits, a 15.3% decline in interest expense on secured borrowings and a 13.0% decline in interest expense on other borrowed funds. The average balance of our interest bearing liabilities decreased 3.9% from (Won)160,581 billion in 2004 to (Won)154,384 billion in 2005, principally as a result of decreases in other borrowed funds, long-term borrowings and secured borrowings, which was enhanced by a 36 basis point decline in average cost from 3.44% in 2004 to 3.08% in 2005.

The 17.0% decrease in interest expense on deposits from (Won)3,834 billion in 2004 to (Won)3,181 billion in 2005 was primarily the result of:

a 37 basis point decline in the average interest rate paid on other time deposits from 3.98% in 2004 to 3.61% in 2005, which was enhanced by a 2.9% decrease in the average volume of such deposits from (Won)68,230 billion in 2004 to (Won)66,229 billion in 2005;

a 102 basis point decline in the average interest rate paid on mutual installment deposits from 4.63% in 2004 to 3.61% in 2005, which was enhanced by a 12.5% decrease in the average volume of such deposits from (Won)12,105 billion in 2004 to (Won)10,589 billion in 2005;

**Table of Contents**

a 22 basis point decline in the average interest rate paid on savings deposits from 0.79% in 2004 to 0.57% in 2005, which was enhanced by a 1.8% decrease in the average volume of such deposits from (Won)39,042 billion in 2004 to (Won)38,343 billion in 2005; and

a 18.0% decrease in the average volume of certificates of deposit from (Won)6,107 billion in 2004 to (Won)5,007 billion in 2005, which was enhanced by a 37 basis point decline in the average interest rate paid on such certificates of deposit from 4.06% in 2004 to 3.69% in 2005.

These declines in the average interest rates paid on deposits resulted from the general decline in market interest rates in Korea from 2004 to 2005, while the decreases in the average volume of such deposits was primarily attributable to increased competition among Korean banks for retail deposits.

The 15.3% decrease in interest expense on secured borrowings from (Won)366 billion in 2004 to (Won)310 billion in 2005 resulted from a decrease in both the average cost and average volume of such borrowings. The average interest rate paid on our secured borrowings decreased 59 basis points from 4.95% in 2004 to 4.36% in 2005, principally as a result of the general decline in market interest rates in Korea. The average volume of our secured borrowings declined 3.9% from (Won)7,400 billion in 2004 to (Won)7,109 billion in 2005 as a result of the liquidation of some of our special purpose entities due to the collection of underlying receivables.

Other borrowed funds consist primarily of short-term borrowings, borrowings from the Bank of Korea, short-term foreign currency borrowings, short-term debentures and borrowing from our trust accounts. The 13.0% decrease in interest expense on other borrowed funds from (Won)332 billion in 2004 to (Won)289 billion in 2005 resulted mainly from a decrease in the average volume of such borrowings, which was enhanced by a decrease in the average interest rate paid with respect to such borrowings. The average volume of short-term borrowings other than borrowings from the Bank of Korea decreased 8.3% from (Won)8,150 billion in 2004 to (Won)7,474 billion in 2005, while the average volume of borrowings from the Bank of Korea declined 24.6% from (Won)911 billion in 2004 to (Won)687 billion in 2005. Such decreases mainly reflected a decrease in our funding needs as a result of the decline in the size of our loan portfolio. The average interest rate paid on short-term borrowings other than borrowings from the Bank of Korea decreased 12 basis points from 3.80% in 2004 to 3.68% in 2005, while the average interest rate paid on borrowings from the Bank of Korea declined 37 basis points from 2.41% in 2004 to 2.04% in 2005. Such decreases mainly reflected the general decline in market interest rates in Korea.

*Net interest margin.* Net interest margin represents the ratio of net interest income to average interest earning assets. Our overall net interest margin decreased from 3.84% in 2004 to 3.53% in 2005. Net interest income decreased 10.3% from (Won)6,576 billion in 2004 to (Won)5,901 billion in 2005. The average volume of our interest earning assets decreased 2.4% from (Won)171,380 billion in 2004 to (Won)167,225 billion in 2005. The decrease in net interest margin reflected the larger decline in our net interest income compared to the decline in the average volume of our interest earning assets, which was primarily due to the larger decline in the average yield on our interest earning assets (driven mainly by a sharp decline in the average volume of higher yielding assets such as credit card receivables and other consumer loans) relative to the decline in the average cost of our interest bearing liabilities, and the resulting decrease in our net interest spread.

*Comparison of 2004 to 2003*

*Interest and dividend income.* Interest and dividend income decreased 12.1% from (Won)13,755 billion in 2003 to (Won)12,092 billion in 2004, primarily due to a 10.2% decrease in interest and fees on loans and a 33.6% decrease in interest and dividends from investment securities. The average balance of our interest earning assets decreased 5.8% from (Won)182,010 billion in 2003 to (Won)171,380 billion in 2004, and the average yields on our interest earning assets declined from 7.56% in 2003 to 7.06% in 2004.

**Table of Contents**

The 10.2% decrease in interest and fees on loans from (Won)12,062 billion in 2003 to (Won)10,826 billion in 2004 was primarily the result of:

a 27.0% decrease in the average volume of credit card balances, primarily in cash advances and credit card loans, from (Won)16,498 billion in 2003 to (Won)12,049 billion in 2004, which was enhanced by a decrease of 83 basis points in average yields on such loans from 17.25% in 2003 to 16.42% in 2004;

a 4.0% decrease in the average volume of commercial and industrial loans from (Won)44,134 billion in 2003 to (Won)42,369 billion in 2004, which was enhanced by a decrease of 24 basis points in average yields on such loans from 6.47% in 2003 to 6.23% in 2004;

a 26.7% decrease in the average volume of construction loans from (Won)6,433 billion in 2003 to (Won)4,718 billion in 2004, which was enhanced by a decrease of 107 basis points in average yields on such loans from 7.62% in 2003 to 6.55% in 2004; and

a 6.2% decrease in the average volume of other consumer loans from (Won)29,077 billion in 2003 to (Won)27,287 billion in 2004, which was enhanced by a decrease of 11 basis points in average yields on such loans from 8.16% in 2003 to 8.05% in 2004.

These decreases were partially offset by a 15.1% increase in the average volume of mortgage and home equity loans from (Won)48,535 billion in 2003 to (Won)55,863 billion in 2004, which in turn was partially offset by a decrease of 58 basis points in average yields on such loans from 7.04% in 2003 to 6.46% in 2004.

The average volume of our loans (other than mortgage and home equity loans) decreased principally as a result of our efforts to concentrate on improving the asset quality of our loans rather than increasing the size of our loan portfolio, particularly with respect to our small- and medium-sized enterprise loans and our other consumer loans. This decrease was enhanced by a substantial decrease in the average volume of our credit card balances as a result of the high level of charge-offs we recorded as part of our continuing efforts to improve the asset quality of our credit card portfolio. These decreases were partially offset by average volume growth in our mortgage and home equity loans, which reflected higher demand for such loans in Korea as well as our increased marketing efforts with respect to such loan products. Our average yield on loans decreased 72 basis points from 8.21% to 7.49% principally as a result of the general decline in market interest rates in Korea from 2003 to 2004.

Our securities portfolio consisted primarily of investment securities, of which 90.8% represented debt securities issued by government-owned or -controlled enterprises or financial institutions and debt securities issued by financial institutions and other Korean banks as of December 31, 2004. Interest and dividends on investment securities decreased 33.6% from (Won)1,513 billion in 2003 to (Won)1,004 billion in 2004. This decrease was primarily due to a 31.9% decrease in the average volume of our investment securities from (Won)29,431 billion in 2003 to (Won)20,030 billion in 2004, reflecting the redemption upon maturity of debt securities in our portfolio and a shift in our asset mix toward assets that offer higher long-term returns than investment securities. The effect of this decrease was enhanced by a 13 basis point decline in average yields on our investment securities from 5.14% in 2003 to 5.01% in 2004, as a result of the general decline in market interest rates in Korea from 2003 to 2004.

Our securities portfolio also included trading securities, of which 91.9% represented debt securities issued by government-owned or -controlled enterprises or financial institutions and debt securities issued by financial institutions and other Korean banks as of December 31, 2004. Interest and dividends on trading securities increased 48.6% from (Won)105 billion in 2003 to (Won)156 billion in 2004. This increase was primarily due to a 122 basis point increase in average yields on such securities from 3.58% in 2003 to 4.80% in 2004, as a result of a shift in the asset mix of our trading securities portfolio toward higher-yielding debt securities.

*Interest Expense.* Interest expense decreased 14.6% from (Won)6,462 billion in 2003 to (Won)5,516 billion in 2004, primarily due to a 7.3% decline in interest expense on deposits, a 44.5% decline in interest expense on other borrowed funds, a 20.6% decline in interest expense on long-term debt and a 23.1% decline in interest expense

**Table of Contents**

on secured borrowings. The average balance of our interest bearing liabilities decreased 3.7% from (Won)166,682 billion in 2003 to (Won)160,581 billion in 2004, principally as a result of decreases in other borrowed funds, long-term borrowings and secured borrowings, which was enhanced by a 44 basis point decline in average cost from 3.88% in 2003 to 3.44% in 2004.

The 7.3% decrease in interest expense on deposits from (Won)4,137 billion in 2003 to (Won)3,834 billion in 2004 was primarily the result of:

a 40 basis point decline in the average interest rate paid on other time deposits from 4.38% in 2003 to 3.98% in 2004, which was partially offset by a 0.7% increase in the average volume of such deposits from (Won)67,733 billion in 2003 to (Won)68,230 billion in 2004;

a 74 basis point decline in the average interest rate paid on mutual installment deposits from 5.37% in 2003 to 4.63% in 2004, which was partially offset by a 1.3% increase in the average volume of such deposits from (Won)11,946 billion in 2003 to (Won)12,105 billion in 2004; and

a 12 basis point decline in the average interest rate paid on savings deposits from 0.91% in 2003 to 0.79% in 2004, which was partially offset by a 1.8% increase in the average volume of such deposits from (Won)38,368 billion in 2003 to (Won)39,042 billion in 2004.

These declines in the average interest rates paid on deposits resulted from the general decline in market interest rates in Korea from 2003 to 2004, while the increases in the average volume of such deposits was primarily attributable to sustained demand for our deposit products in 2004.

The 44.5% decrease in interest expense on other borrowed funds from (Won)598 billion in 2003 to (Won)332 billion in 2004 resulted mainly from a decrease in the average volume of such borrowings, which was enhanced by a decrease in the average interest rate paid with respect to such borrowings. The average volume of short-term borrowings other than borrowings from the Bank of Korea decreased 38.5% from (Won)13,250 billion in 2003 to (Won)8,150 billion in 2004, while the average volume of borrowings from the Bank of Korea declined 10.7% from (Won)1,020 billion in 2003 to (Won)911 billion in 2004. Such decreases mainly reflected a decrease in our funding needs as a result of the decline in the size of our loan portfolio. The average interest rate paid on short-term borrowings other than borrowings from the Bank of Korea decreased 52 basis points from 4.32% in 2003 to 3.80% in 2004, while the average interest rate paid on borrowings from the Bank of Korea declined four basis points from 2.45% in 2003 to 2.41% in 2004. Such decreases mainly reflected our greater reliance on lower cost short-term Won-denominated debentures as a funding source, as well as the general decline in market interest rates in Korea from 2003 to 2004.

The 20.6% decrease in interest expense on long-term debt from (Won)1,186 billion in 2003 to (Won)942 billion in 2004 resulted from a decrease in both the average volume and average cost of such debt. The average volume of our long-term debt declined 14.9% from (Won)19,678 billion in 2003 to (Won)16,749 billion in 2004 due to a decrease in our funding needs as a result of the decline in the size of our loan portfolio. The average interest rate paid on our long-term debt declined 41 basis points from 6.03% in 2003 to 5.62% in 2004, due to the general decline in market interest rates in Korea from 2003 to 2004 and as we replaced maturing long-term debt with lower cost long-term debt.

The 23.1% decrease in interest expense on secured borrowings from (Won)476 billion in 2003 to (Won)366 billion in 2004 resulted from a decrease in both the average cost and average volume of such borrowings. The average interest rate paid on our secured borrowings decreased 89 basis points from 5.84% in 2003 to 4.95% in 2004, principally as a result of the general decline in market interest rates in Korea. The average volume of our secured borrowings declined 9.2% from (Won)8,150 billion in 2003 to (Won)7,400 billion in 2004 as a result of the liquidation of our special purpose entities due to the collection of underlying receivables.

*Net interest margin.* Net interest margin represents the ratio of net interest income to average interest earning assets. Our overall net interest margin decreased from 4.01% in 2003 to 3.84% in 2004. Net interest

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**Table of Contents**

income decreased 9.8% from (Won)7,293 billion in 2003 to (Won)6,576 billion in 2004. The average volume of our interest earning assets decreased 5.8% from (Won)182,010 billion in 2003 to (Won)171,380 billion in 2004. The decrease in net interest margin reflected the larger decline in our net interest income compared to the decline in the average volume of our interest earning assets, which was primarily due to the larger decline in the average yield on our interest earning assets (driven mainly by a sharp decline in the average volume of higher yielding assets such as credit card receivables and other consumer loans) relative to the decline in the average cost of our interest bearing liabilities, and the resulting decrease in our net interest spread.

***Provision for Credit Losses***

For a discussion of our loan loss provisioning policy, see [Item 4B. Business Overview](#) [Assets and Liabilities](#) [Loan Portfolio](#) [Provisioning Policy](#).

***Comparison of 2005 to 2004***

Our provision for credit losses decreased from (Won)3,861 billion in 2004 to (Won)613 billion in 2005, as a result of lower provisions in respect of our consumer credit portfolio (including credit card receivables) due to:

significant improvement in the asset quality of our consumer loans, as reflected in a decrease in delinquency rates; and

continued decline in our outstanding credit card balances due to significant charge-offs and our efforts to limit the growth of these assets.

These decreases were partially offset by an increase in our provisions in respect of credits other than loans in 2005 compared to 2004, due mainly to new provisions relating to certain unused lines of credit.

Our loan charge-offs, net of recoveries, decreased 67.6% from (Won)5,186 billion in 2004 to (Won)1,682 billion in 2005. This decrease was attributable mainly to (Won)2,229 billion and (Won)823 billion decreases in net charge-offs of outstanding credit card balances and other consumer loans, respectively.

***Comparison of 2004 to 2003***

Our provision for credit losses decreased from (Won)7,167 billion in 2003 to (Won)3,861 billion in 2004, as a result of lower provisions in respect of our credit card portfolio due to:

significant improvement in the asset quality of our credit card portfolio, as reflected in a sharp decrease in delinquency rates and non-performing loans; and

continued decline in our outstanding credit card balances due to significant charge-offs and our efforts to limit the growth of these assets.

This decrease was partially offset by higher provisions in respect of our corporate loan portfolio, particularly small- and medium-sized enterprise loans, and our retail loans. The higher provisions with respect to our small- and medium-sized enterprise loans were primarily due to a deterioration in the overall asset quality of such loans, while the higher provisions with respect to our retail loans were primarily due to the increase in the outstanding volume of mortgage and home equity loans, as well as an overall deterioration in asset quality in 2004.

Our loan charge-offs, net of recoveries, decreased 21.7% from (Won)6,621 billion in 2003 to (Won)5,186 billion in 2004. This decrease was attributable mainly to a (Won)2,079 billion decrease in net charge-offs of outstanding credit card balances, which was partially offset by increases in net charge-offs of retail loans and corporate loans of (Won)707 billion and (Won)63 billion, respectively.

As a result of such charge-offs, overdue balances in our credit card portfolio decreased 76.1% from (Won)3,317 billion as of December 31, 2003 to (Won)794 billion as of December 31, 2004, resulting in lower provisioning for our outstanding credit card balances.



**Table of Contents**

After net charge-offs, overdue balances in our retail loan portfolio decreased 52.1% from (Won)6,221 billion as of December 31, 2003 to (Won)2,980 billion as of December 31, 2004 and overdue balances in our corporate loan portfolio decreased 1.5% from (Won)2,396 billion as of December 31, 2003 to (Won)2,360 billion as of December 31, 2004. However, the non-performing loan portion of our overdue corporate loans increased, which reflected the deterioration in the asset quality of our small- and medium-sized enterprise loans. Such deterioration and the growth of our mortgage and home equity loans, as well as continued weakness in the Korean economy, resulted in higher provisioning for these assets.

**Allowance for Loan Losses**

For information on allowance for loan losses, see [Critical Accounting Policies](#) [Allowance for Loan Losses](#) and [Item 4B. Business Overview](#) [Assets and Liabilities](#) [Loan Portfolio](#) [Allocation of Allowance for Loan Losses](#).

*Corporate Loans.* We establish specific loan loss allowances for corporate loans based on whether a particular loan is impaired or not. See [Item 4B. Business Overview](#) [Assets and Liabilities](#) [Loan Portfolio](#) [Provisioning Policy](#). We also establish an allowance for loan losses for corporate loans that we do not believe are impaired based on our historical loss experience for those types of loans. Smaller balance commercial loans (which are commercial loans of (Won)1 billion or less) are managed on a portfolio basis and evaluated collectively for impairment. The following table shows, for the periods indicated, certain information regarding our impaired corporate loans.

|  | As of December 31, |      |      |
|--|--------------------|------|------|
|  | 2003               | 2004 | 2005 |
| Impaired loans as a percentage of total corporate loans            | 9.8%               | 8.6% | 7.1% |
| Allowance for loan losses as a percentage of total corporate loans | 4.2                | 5.3  | 4.2  |
| Allowance for loan losses as a percentage of impaired loans        | 28.4               | 38.3 | 45.4 |

During 2005, impaired loans and allowance for loan losses, each as a percentage of total corporate loans, decreased, while the level of allowance for loan losses as a percentage of impaired loans increased. Although significant charge-offs resulted in a decrease in the overall outstanding balance of both total impaired loans and allowance for loan losses as a percentage of total corporate loans, the deterioration in the asset quality of small- and medium-sized enterprise loans led to a worse overall mix of impaired loans, resulting in an increase in allowance for loan losses as a percentage of impaired loans.

During 2004, impaired loans as a percentage of total corporate loans decreased, while the level of allowance for loan losses as a percentage of both impaired loans and total corporate loans increased. Although significant charge-offs resulted in a decrease in the overall outstanding balance of both total corporate loans and impaired loans as a percentage of total corporate loans, the deterioration in the asset quality of small- and medium-sized enterprise loans led to a worse overall mix of impaired loans, resulting in an increase in allowance for loan losses as a percentage of both impaired loans and total corporate loans.

*Consumer Loans.* We establish allowances for loan losses for consumer loans (including credit card receivables) based on historical losses as well as delinquencies and changes in underwriting and credit monitoring policies. We also analyze government economic data when considering consumer bankruptcies and delinquency rates as well as the build-up of consumer debt in Korea. The following table shows, for the periods indicated, certain information regarding our non-performing loans to the consumer sector.

|  | As of December 31, |      |      |
|--|--------------------|------|------|
|  | 2003               | 2004 | 2005 |
| Non-performing loans as a percentage of total consumer loans               | 2.4%               | 1.5% | 1.5% |
| Allowance for loan losses as a percentage of total consumer loans          | 3.8                | 2.3  | 1.4  |
| Allowance for loan losses as a percentage of non-performing consumer loans | 30.0               | 11.7 | 9.2  |



**Table of Contents**

During 2005, non-performing consumer loans as a percentage of total consumer loans remained relatively constant, while the level of allowance for loan losses as a percentage of both total consumer loans and non-performing consumer loans decreased, as a result of significant charge-offs of non-performing credit card balances and retail loans and the resulting improvement in the overall asset quality of our credit card portfolio, and as the decrease in loan balances resulting from such charge-offs was offset by new mortgage and home equity loans.

During 2004, non-performing consumer loans as a percentage of total consumer loans, as well as the level of allowance for loan losses as a percentage of both total consumer loans and non-performing consumer loans, decreased as a result of significant charge-offs of non-performing credit card balances and retail loans and the resulting improvement in the overall asset quality of our credit card portfolio, and as the decrease in loan balances resulting from such charge-offs was more than offset by new mortgage and home equity loans.

**Non-Interest Income**

The following table shows, for the periods indicated, the components of our non-interest income:

|  | 2003               | Year ended December 31,<br>2004<br>(in billions of Won) | 2005               | Year ended December 31,<br>2004/2003<br>(% change) | 2005/2004  |
|--|--------------------|---|--------------------|--|------------|
| Credit card merchant fees  | (Won) 1,049        | (Won) 835   | (Won) 811          | (20.4)%  | (2.9)%     |
| Other fees and commission income (excluding credit card merchant fees) | 853                | 934   | 1,065              | 9.5  | 14.0       |
| Net trading revenue  | 163                | 409   | 292                | 150.9  | (28.6)     |
| Trust fees, net  | 289                | 153   | 146                | (47.1)   | (4.6)      |
| Net gain on investments  | 387                | 99  | 98                 | (74.4)   | (1.0)      |
| Other non-interest income  | 173                | 370   | 432                | 113.9  | 16.8       |
| <b>Total non-interest income</b>                                       | <b>(Won) 2,914</b> | <b>(Won) 2,800</b>                                      | <b>(Won) 2,844</b> | <b>(3.9)</b>                                       | <b>1.6</b> |

**Comparison of 2005 to 2004**

Non-interest income increased 1.6% from (Won)2,800 billion in 2004 to (Won)2,844 billion in 2005. This increase was attributable primarily to:

a (Won)131 billion increase in other fees and commission income from (Won)934 billion in 2004 to (Won)1,065 billion in 2005; and

a (Won)62 billion increase in other non-interest income from (Won)370 billion in 2004 to (Won)432 billion in 2005.

These increases were largely offset by a (Won)117 billion decrease in net trading revenue from (Won)409 billion in 2004 to (Won)292 billion in 2005.

Other fees and commission income consists of commissions received on fund management, credit cards, cash dispenser services and letters of credit, commissions and fees received for brokerage and agency activities, commissions received on remittances and bancassurance fees. The 14.0% increase in other fees and commission income was attributable principally to an increase in commissions received for brokerage and agency activities.

Other non-interest income consists mainly of gains on the sale of loans and extinguishment of our debt obligations and insurance premiums. The 16.8% increase in other non-interest income was attributable principally to higher gains on sales of loans to third-party special purpose entities.

Net trading revenue consists of net realized and unrealized gains on securities and derivatives in our trading portfolio. The 28.6% decrease in net trading revenue resulted mainly from a decrease of gains on disposal of trading securities.



**Table of Contents***Comparison of 2004 to 2003*

Non-interest income decreased 3.9% from (Won)2,914 billion in 2003 to (Won)2,800 billion in 2004. This decrease was attributable primarily to:

a (Won)288 billion decrease in net gain on investments from (Won)387 billion in 2003 to (Won)99 billion in 2004;

a (Won)214 billion decrease in credit card merchant fees from (Won)1,049 billion in 2003 to (Won)835 billion in 2004; and

a (Won)136 billion decrease in net trust fees from (Won)289 billion in 2003 to (Won)153 billion in 2004.

These decreases were partially offset by a (Won)246 billion increase in net trading revenue from (Won)163 billion in 2003 to (Won)409 billion in 2004 and a (Won)197 billion increase in other non-interest income from (Won)173 billion in 2003 to (Won)370 billion in 2004.

Net gain on investments consists in gains on equity securities, debt securities and gains on other investments, net of corresponding losses. The 74.4% decrease in net gain on investments was attributable principally to a decrease of gains on equity securities, as a result of a decrease in disposal gain on equity securities due to the stabilization of the Korean equity market in 2004.

Credit card merchant fees represent fees we collect from merchants in respect of credit card purchases by our cardholders. The 20.4% decrease in credit card merchant fees was attributable principally due to a decrease in credit card charge volume as a result of our efforts to improve the asset quality of our credit card portfolio by restricting credit card usage by certain cardholders.

Net trust fees represent trust management fees we collect from our trust accounts, net of payments to cover shortfalls in our guaranteed trust products. The 47.1% decrease in net trust fees resulted primarily from a decrease in the average volume of our trust account assets due to our customers withdrawing funds from our trust accounts and investing such funds in products with higher yields, such as those offered by investment trust companies.

The 150.9% increase in net trading revenue resulted from a (Won)172 billion increase in net gain on trading-related revenue from disposals and revaluations of derivatives and foreign exchange spot contracts from (Won)126 billion in 2003 to (Won)298 billion in 2004 and a (Won)60 billion increase in net gain on trading-related revenue from disposals and revaluations of debt securities from (Won)16 billion in 2003 to (Won)76 billion in 2004. These increases resulted respectively from an increase in the volume of our derivative and foreign exchange contracts and a decrease in market interest rates which increased the value of our debt securities.

The 113.9% increase in other non-interest income was attributable principally to a (Won)47 billion increase in gains on the disposal of premises and equipment from (Won)5 billion in 2003 to (Won)52 billion in 2004 and a (Won)35 billion increase in bancassurance fees from (Won)23 billion in 2003 to (Won)58 billion in 2004.

***Non-Interest Expense***

The following table shows, for the periods indicated, the components of our non-interest expense:

|                                | Year ended December 31, |             |             | Year ended December 31, |           |
|--------------------------------|-------------------------|-------------|-------------|-------------------------|-----------|
|                                | 2003                    | 2004        | 2005        | 2004/2003               | 2005/2004 |
|                                | (in billions of Won)    |             |             | (% change)              |           |
| Salaries and employee benefits | (Won) 1,657             | (Won) 1,702 | (Won) 2,193 | 2.7%                    | 28.8%     |
| Other administrative expenses  | 713                     | 646         | 628         | (9.4)                   | (2.8)     |
| Other fees and commissions     | 523                     | 537         | 524         | 2.7                     | (2.4)     |
| Depreciation and amortization  | 526                     | 441         | 353         | (16.2)                  | (20.0)    |
| Credit card fees               | 521                     | 332         | 188         | (36.3)                  | (43.4)    |
| Other non-interest expenses    | 466                     | 374         | 428         | (19.7)                  | 14.4      |

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|                            |             |             |             |       |     |
|----------------------------|-------------|-------------|-------------|-------|-----|
| Total non-interest expense | (Won) 4,406 | (Won) 4,032 | (Won) 4,314 | (8.5) | 7.0 |
|----------------------------|-------------|-------------|-------------|-------|-----|

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**Table of Contents**

*Comparison of 2005 to 2004*

Non-interest expense increased 7.0% from (Won)4,032 billion in 2004 to (Won)4,314 billion in 2005. This increase was primarily due to a (Won)491 billion increase in salaries and employee benefits and a (Won)54 billion increase in other non-interest expenses, partially offset by a (Won)144 billion decrease in credit card fees and a (Won)88 billion decrease in depreciation and amortization.

The 28.8% increase in salaries and employee benefits resulted mainly from a 412.0% increase in termination benefits paid from (Won)50 billion in 2004 to (Won)206 billion in 2005 in connection with a voluntary early retirement program and a 377.3% increase in certain incentive bonuses from (Won)22 billion in 2004 to (Won)105 billion in 2005.

Other non-interest expenses include losses in connection with the sale of loans, losses on the disposal of premises and equipment, tax expenses other than income tax, insurance expense, losses on impairment of other assets, provision for other losses, donations and penalties. The 14.4% increase in other non-interest expenses resulted mainly from a (Won)90 billion increase in provision for other losses, partially offset by a (Won)57 billion decrease in insurance expense.

Credit card fees include fees and commissions paid to our sales agents, expenses related to awarding mileage and bonus points to our credit card customers and fees and commissions paid to our member merchants. The 43.4% decrease in credit card fees resulted mainly from a decrease in payments to third-party collection agencies due to the improvement of the asset quality of our credit card portfolio.

The 20.0% decrease in depreciation and amortization resulted mainly from a decrease in new purchases of property and equipment.

*Comparison of 2004 to 2003*

Non-interest expense decreased 8.5% from (Won)4,406 billion in 2003 to (Won)4,032 billion in 2004. This decrease was primarily due to:

a (Won)189 billion decrease in credit card fees from (Won)521 billion in 2003 to (Won)332 billion in 2004;

a (Won)92 billion decrease in other non-interest expenses from (Won)466 billion in 2003 to (Won)374 billion in 2004;

an (Won)85 billion decrease in depreciation and amortization from (Won)526 billion in 2003 to (Won)441 billion in 2004; and

a (Won)67 billion decrease in other administrative expenses from (Won)713 billion in 2003 to (Won)646 billion in 2004.

These decreases were partially offset by a (Won)45 billion increase in salaries and employment benefits from (Won)1,657 billion in 2003 to (Won)1,702 billion in 2004.

The 36.3% decrease in credit card fees resulted mainly from decreases in credit card charge volume and in new credit card issuances due to our efforts to improve the asset quality of our credit card portfolio by restricting credit card usage by certain cardholders and applying stricter criteria for new credit card issuances.

The 19.7% decrease in other non-interest expenses resulted mainly from a (Won)98 billion decrease in losses in connection with the sale of loans due to the sale of mostly corporate loans that had already been charged off in the prior year.

The 16.2% decrease in depreciation and amortization resulted mainly from a decrease in the new purchase of property and equipment.

The 9.4% decrease in other administrative expenses (which include other employee benefits, advertising, public relations, sales promotion and data processing expenses) was primarily attributable to a decrease in advertising and sales promotion expenses.



**Table of Contents****Income Tax Expense (Benefit)***Comparison of 2005 to 2004*

Income tax expense increased 145.3% from (Won)448 billion in 2004 to (Won)1,099 billion in 2005 as a result of an increase in earnings and a decrease in our deferred income tax assets from 2004 to 2005. The statutory tax rate applicable to us was approximately 29.7% in 2004. Our effective tax rate was 30.3% in 2004 and 28.8% in 2005.

*Comparison of 2004 to 2003*

Income tax benefit of (Won)367 billion in 2003 changed to an income tax expense of (Won)448 billion in 2004 as a result of an increase in earnings and a decrease in our deferred income tax assets from 2003 to 2004. The statutory tax rate applicable to us was approximately 29.7% in 2003 and 2004. From 2005, the statutory tax rate will be lowered to 27.5% applicable to taxable income in excess of (Won)100 million and 14.3% applicable to taxable income of (Won)100 million or below. Our effective tax rate was 27.9% in 2003 and 30.3% in 2004.

**Minority Interest***Comparison of 2005 to 2004*

Minority interest represents the allocation to minority shareholders of their interests in the gain or loss of our non-wholly owned consolidated subsidiaries. Expense attributable to minority interests was (Won)3 billion in both 2004 and 2005. The expense in 2004 and 2005 was due primarily to the deduction of the portion of net income earned by KB Asset Management that was attributable to such interests.

*Comparison of 2004 to 2003*

Income attributable to minority interests was (Won)52 billion in 2003 compared to an expense of (Won)3 billion in 2004. The income in 2003 was due primarily to the deduction of the portion of the loss of Kookmin Credit Card in 2003 that was attributable to the interests of minority shareholders.

**Net Income**

As a result of the above, our net income was (Won)2,716 billion in 2005, as compared to net income of (Won)1,032 billion in 2004 and a net loss of (Won)947 billion in 2003.

**Results under Korean GAAP by Principal Business Segment**

We are organized into four major business segments: retail banking, credit card operations, corporate banking and capital markets. The following discussion is based upon our internal management account information, prepared based on Korean GAAP. The following table shows, for the periods indicated, our results of operation by segment based on this information:

|                        | Net income <sup>(1)</sup> |           |             | Total revenue           |              |              |
|------------------------|---------------------------|-----------|-------------|-------------------------|--------------|--------------|
|                        | Year ended December 31,   |           |             | Year ended December 31, |              |              |
|                        | 2003                      | 2004      | 2005        | 2003                    | 2004         | 2005         |
|                        | (in billions of Won)      |           |             |                         |              |              |
| Retail banking         | (Won) 863                 | (Won) 724 | (Won) 1,320 | (Won) 12,523            | (Won) 12,225 | (Won) 9,169  |
| Credit card operations | (1,816)                   | (220)     | 494         | 3,655                   | 2,585        | 2,193        |
| Corporate banking      | (133)                     | (245)     | 360         | 3,648                   | 3,119        | 4,267        |
| Capital markets        | 478                       | 48        | 151         | 6,103                   | 9,558        | 7,109        |
| Other                  | (4)                       | 34        | 7           | 1,197                   | 929          | 2,797        |
| Total                  | (Won) (612)               | (Won) 341 | (Won) 2,332 | (Won) 27,126            | (Won) 28,416 | (Won) 25,535 |

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(1) After deduction of income tax allocated proportionately among each segment.



**Table of Contents****Retail Banking**

Our retail banking segment products include mortgage and home equity loans and other consumer loans, deposits and other savings products. The following table shows, for the periods indicated, our income statement data for this segment:

|  | 2003                 | Year ended December 31, |             | 2005   | Year ended December 31, |  |            |  |
|--|----------------------|-------------------------|-------------|--------|-------------------------|--|------------|--|
|  |                      | 2004                    |             |        | 2004/2003               |  | 2005/2004  |  |
|  | (in billions of Won) |                         |             |        |                         |  | (% change) |  |
| <b>Income statement data:</b>                                |                      |                         |             |        |                         |  |            |  |
| Interest income  | (Won) 12,094         | (Won) 11,610            | (Won) 8,592 | (4.0)% | (26.0)%                 |  |            |  |
| Interest expense   | 8,024                | 7,487                   | 5,373       | (6.7)  | (28.2)                  |  |            |  |
| Provision for credit losses                                  | 822                  | 1,402                   | 372         | 70.6   | (73.5)                  |  |            |  |
| Non-interest income  | 429                  | 615                     | 577         | 43.4   | (6.2)                   |  |            |  |
| Non-interest expense including depreciation and amortization | 2,160                | 2,249                   | 1,604       | 4.1    | (28.7)                  |  |            |  |
| Net income before tax  | 1,517                | 1,087                   | 1,820       | (28.3) | 67.4                    |  |            |  |
| Income tax <sup>(1)</sup>                                    | 654                  | 363                     | 500         | (44.5) | 37.7                    |  |            |  |
| Net income   | (Won) 863            | (Won) 724               | (Won) 1,320 | (16.1) | 82.3                    |  |            |  |

<sup>(1)</sup> Portion of income tax allocated to this segment based on income before tax.

*Comparison of 2005 to 2004*

Our net income before tax for this segment increased 67.4% from (Won)1,087 billion in 2004 to (Won)1,820 billion in 2005.

Interest income from our retail banking activities decreased 26.0% from (Won)11,610 billion in 2004 to (Won)8,592 billion in 2005, primarily due to an inter-segment adjustment of interest income between this segment and the corporate banking segment resulting from a change in our management policy regarding certain Won-denominated deposit and savings products and their consequent transfer from this segment to the corporate banking segment in 2005. The effect of this adjustment was enhanced by a decline in average interest rates on mortgage and home equity loans as a result of declines in market interest rates in Korea, which caused interest income from these loans to decrease 8.6% from (Won)5,869 billion in 2004 to (Won)5,365 billion in 2005. The average volume of retail loans remained relatively stable at (Won)82,990 billion in 2005 compared to (Won)83,154 billion in 2004.

Our largest and most important funding source is deposits from retail customers, which represent approximately three-quarters of our total deposits. Interest expense in the retail banking segment decreased 28.2% from (Won)7,487 billion in 2004 to (Won)5,373 billion in 2005, due primarily to a decline in average interest rates on deposit and savings products from 3.04% in 2004 to 2.63% in 2005. The decrease in interest expense was also attributable in part to an inter-segment transfer of certain Won-denominated deposit and savings products from this segment to the corporate banking segment in 2005, as described above. As a result of these factors, interest expense relating to deposit and savings products declined 43.9% from (Won)3,898 billion in 2004 to (Won)2,185 billion in 2005.

Provision for credit losses on retail loans decreased 73.5% from (Won)1,402 billion in 2004 to (Won)372 billion in 2005, primarily due to an improvement in the overall asset quality of such loans.

Non-interest income decreased 6.2% from (Won)615 billion in 2004 to (Won)577 billion in 2005, primarily due to a decline in miscellaneous fee income from retail banking accounts, which was partially offset by an increase in fees derived from sales of insurance products of other institutions and sales of beneficiary certificates.

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**Table of Contents**

Non-interest expense, which includes depreciation and amortization, decreased 28.7% from (Won)2,249 billion in 2004 to (Won)1,604 billion in 2005, primarily due to the reorganization of our branch network to minimize overlapping branches in certain metropolitan areas.

*Comparison of 2004 to 2003*

Our net income before tax for this segment decreased 28.3% from (Won)1,517 billion in 2003 to (Won)1,087 billion in 2004.

Interest income from our retail banking activities decreased 4.0% from (Won)12,094 billion in 2003 to (Won)11,610 billion in 2004, primarily due to a decline in average interest rates on inter-segment lending from retail banking to other segments as a result of declines in market interest rates in Korea, which caused interest income from these loans to decrease 11.4% from (Won)6,483 billion in 2003 to (Won)5,741 billion in 2004. This decrease was partially offset by an increase in average retail lending volumes, specifically for mortgage and home equity loans, principally as a result of greater demand for such loans. The average volume of retail loans increased 7.2% from (Won)77,525 billion in 2003 to (Won)83,118 billion in 2004, the effect of which was partially offset by a decline in average interest rates in respect of such loans as a result of the general decline in market interest rates in Korea. As a result of these effects, interest income relating to retail loans increased 1.7% from (Won)5,769 billion in 2003 to (Won)5,869 billion in 2004.

Interest expense in the retail banking segment decreased 6.7% from (Won)8,024 billion in 2003 to (Won)7,487 billion in 2004, due to a decline in average interest rates on deposit and savings products from 3.4% in 2003 to 3.1% in 2004, which was partially offset by a 2.3% increase in the average volume of deposit and savings products from (Won)125,049 billion in 2003 to (Won)127,877 billion in 2004. As a result, interest expense relating to deposit and savings products declined 8.7% from (Won)4,270 billion in 2003 to (Won)3,898 billion in 2004.

Provision for credit losses on retail loans increased 70.6% from (Won)822 billion in 2003 to (Won)1,402 billion in 2004, primarily due to an increase in mortgage and home equity loan volume, as well as a deterioration in the asset quality of our retail loan portfolio, including increasing delinquencies and non-performing loans.

Non-interest income increased 43.4% from (Won)429 billion in 2003 to (Won)615 billion in 2004, primarily due to an increase in fees derived from sales of insurance products of other institutions and sales of beneficiary certificates.

Non-interest expense increased 4.1% from (Won)2,160 billion in 2003 to (Won)2,249 billion in 2004 primarily due to a change in Korean GAAP, commencing in 2004, which requires, provisions for loan losses recorded in the year of sale in respect of loans sold to be reversed upon the sale and booked as part of the loss or gain on sale of such loans. As a result, losses on sales of retail loans increased in 2004 compared to 2003, which contributed to the increase in non-interest expense.

**Table of Contents****Credit Card Operations**

Our credit card segment handles our credit card activities. Prior to its merger into us in September 2003, these activities were managed principally by Kookmin Credit Card, our consolidated subsidiary. Subsequent to the merger, these activities and the related assets and liabilities have been combined with us and are managed by the relevant units of our bank. The following table shows, for the periods indicated, our income statement data for this segment:

|  | 2003          | Year ended December 31,      |             | Year ended December 31, |                         |
|--|---------------|------------------------------|-------------|-------------------------|-------------------------|
|  |               | 2004<br>(in billions of Won) |             | 2005                    | 2004/2003<br>(% change) |
| <b>Income statement data:</b>                                |               |                              |             |                         |                         |
| Interest income  | (Won) 2,084   | (Won) 1,406                  | (Won) 2,057 | (32.5)%                 | 46.3%                   |
| Interest expense   | 758           | 386                          | 296         | (49.1)                  | (23.3)                  |
| Provision for credit losses                                  | 287           | 781                          | 608         | 172.1                   | (22.1)                  |
| Non-interest income  | 1,571         | 1,178                        | 136         | (25.0)                  | (88.5)                  |
| Non-interest expense including depreciation and amortization | 5,770         | 1,792                        | 608         | (68.9)                  | (66.0)                  |
| Net income (loss) before tax <sup>(1)</sup>                  | (3,160)       | (375)                        | 681         | (88.1)                  | N/M                     |
| Income tax <sup>(1)(2)</sup>                                 | (1,344)       | (155)                        | 187         | (88.5)                  | N/M                     |
| Net income (loss) <sup>(1)</sup>                             | (Won) (1,816) | (Won) (220)                  | (Won) 494   | (87.9)                  | N/M                     |

<sup>(1)</sup> N/M = not meaningful.

<sup>(2)</sup> Portion of income tax allocated to this segment based on income before tax.

**Comparison of 2005 to 2004**

Our income before tax for this segment changed from a net loss of (Won)375 billion in 2004 to a net gain of (Won)681 billion in 2005.

Interest income from our credit card operations increased 46.3% from (Won)1,406 billion in 2004 to (Won)2,057 billion in 2005. This increase was primarily due to a reclassification of interest on credit card loans and credit card installment purchases, merchant fees, and commission on cash advances and credit card installment purchases from commissions under non-interest income in interest income as a result of a change in accounting policy in 2005.

Interest expense decreased 23.3% from (Won)386 billion in 2004 to (Won)296 billion in 2005 due to decreased funding costs resulting from lower average balances of inter-segment borrowings and lower average interest rates in respect of such borrowings as a result of a decline in market interest rates.

Provision for credit losses decreased 22.1% from (Won)781 billion in 2004 to (Won)608 billion in 2005. This decrease was primarily due to an improvement in the overall asset quality of our credit card portfolio.

Non-interest income decreased 88.5% from (Won)1,178 billion in 2004 to (Won)136 billion in 2005. This decrease resulted principally from the aforementioned reclassification of interest on credit card loans, fees and commissions in 2005 as interest income compared to prior periods where such interest, fees and commissions were classified under non-interest income.

Non-interest expense, which includes depreciation and amortization, decreased 66.0% from (Won)1,792 billion in 2004 to (Won)608 billion in 2005, primarily due to a decrease in losses on sales of credit card balances as a result of the lower volume of such sales in 2004 compared to 2005 and a decrease in payments to third-party collection agencies due to the improvement of the assets quality of our credit portfolio.

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**Table of Contents***Comparison of 2004 to 2003*

Our net loss before tax for this segment decreased from (Won)3,160 billion in 2003 to (Won)375 billion in 2004. The decrease in net loss in 2004 was primarily as a result of a decrease in our credit loss provisions, a portion of which was recorded as non-interest expense, as described below.

Interest income from our credit card operations decreased 32.5% from (Won)2,084 billion in 2003 to (Won)1,406 billion in 2004. This decrease was primarily due to a decrease in the average volume of outstanding credit card balances, as a result of a high level of charge-offs. The average volume of cash advances and card loans decreased 35.0% from (Won)7,749 billion in 2003 to (Won)5,033 billion in 2004. The decrease in average outstanding credit card balances was partially offset by an increase in the average interest rates in respect of such outstanding balances from 16.6% in 2003 to 20.6% in 2004, principally as a result of a decrease in delinquencies.

Interest expense decreased 49.1% from (Won)758 billion in 2003 to (Won)386 billion in 2004 due to decreased funding costs resulting from lower average balances of inter-segment borrowings and lower average interest rates in respect of such borrowings as a result of a decline in market interest rates. In addition, interest expense declined because debentures and borrowings of Kookmin Credit Card were combined with us and, accordingly, the interest expense from such debentures and borrowings was reclassified to the capital markets segment, following Kookmin Credit Card's merger with us in September 2003.

Provision for credit losses increased 172.1% from (Won)287 billion in 2003 to (Won)781 billion in 2004. The provision for credit losses for 2003 does not include (Won)1,438 billion of such provision recorded during the first three quarters of 2003 by Kookmin Credit Card that was reclassified as non-interest expense, as part of a provision for losses due to the merger of Kookmin Credit Card with us. Including such amount, provision for credit losses decreased 54.7% from 2003 to 2004, primarily as a result of the decrease in outstanding credit card balances, as well as an improvement in their asset quality.

Non-interest income decreased 25.0% from (Won)1,571 billion in 2003 to (Won)1,178 billion in 2004. This decrease resulted principally from a decrease in the total volume of credit card transactions, which led to a decrease in installment purchase fees and fees and commissions received from member merchants, who are charged from 1.0% to 4.5% on transaction amounts based on balance of credit and frequency of usage. This decrease was partially offset by a 0.1% increase in average merchant fee rates charged by us from 2.4% of transaction amounts in 2003 to 2.5% of transaction amounts in 2004.

Non-interest expense decreased 68.9% from (Won)5,770 billion in 2003 to (Won)1,792 billion in 2004, primarily due to a decrease in losses on sales of credit card balances as a result of the lower volume of such sales in 2003 compared to 2004. A one-time provision recorded in 2003 for losses due to the merger of Kookmin Credit Card with us of (Won)1,652 billion (comprising a provision for credit losses of (Won)1,438 billion and a loss on valuation of securities of (Won)214 billion) for the first three quarters of 2003 also contributed to the decrease in non-interest income from 2003 to 2004.

**Table of Contents****Corporate Banking**

Our corporate banking segment handles our transactions with private and public enterprises. Activities within the segment include loans, overdrafts and other credit facilities, deposits in Won and foreign currencies and foreign currency activities. The following table shows, for the periods indicated, our income statement data for this segment:

|  | Year ended December 31, |             |             | Year ended December 31, |           |
|--|-------------------------|-------------|-------------|-------------------------|-----------|
|  | 2003                    | 2004        | 2005        | 2004/2003               | 2005/2004 |
|  | (in billions of Won)    |             |             | (% change)              |           |
| <b>Income statement data:</b>                                |                         |             |             |                         |           |
| Interest income  | (Won) 3,398             | (Won) 2,960 | (Won) 4,126 | (12.9)%                 | 39.4%     |
| Interest expense   | 2,234                   | 1,838       | 2,900       | (17.7)                  | 57.8      |
| Provision for credit losses                                  | 830                     | 896         | 376         | 8.0                     | (58.0)    |
| Non-interest income  | 251                     | 159         | 141         | (36.7)                  | (11.4)    |
| Non-interest expense including depreciation and amortization | 791                     | 798         | 494         | 0.9                     | (38.0)    |
| Net income (loss) before tax <sup>(1)</sup>                  | (206)                   | (413)       | 497         | 100.5                   | N/M       |
| Income tax <sup>(1)(2)</sup>                                 | (73)                    | (168)       | 137         | 130.1                   | N/M       |
| Net income <sup>(1)</sup>                                    | (Won) (133)             | (Won) (245) | (Won) 360   | 84.2                    | N/M       |

<sup>(1)</sup> N/M = not meaningful.

<sup>(2)</sup> Portion of income tax allocated to this segment based on income before tax.

**Comparison of 2005 to 2004**

Our net income before tax for this segment changed from a loss of (Won)413 billion in 2004 to a gain of (Won)497 billion in 2005.

Interest income from our corporate banking activities increased 39.4% from (Won)2,960 billion in 2004 to (Won)4,126 billion in 2005. This increase was primarily due to the aforementioned inter-segment adjustment of interest income between the retail banking segment and this segment resulting from a change in our management policy regarding certain Won-denominated deposit and savings products and their consequent transfer from the retail banking segment to this segment in 2005. The effect of this adjustment was partially offset by a decrease in average interest rates on corporate loans from 6.26% in 2004 to 6.03% in 2005, principally as a result of the general decline in market interest rates, and a decrease in the average corporate lending volume.

Interest expense increased 57.8% from (Won)1,838 billion in 2004 to (Won)2,900 billion in 2005. This increase was primarily due to the inter-segment transfer of certain Won-denominated deposit and savings products from the retail banking segment to this segment in 2005, as described above. The effect of this increase was partially offset by a decline in the average interest rates on inter-segment borrowings in line with the general decline in market interest rates.

Provision for credit losses on commercial loans decreased 58.0% from (Won)896 billion in 2004 to (Won)376 billion in 2005, primarily due to an improvement in the overall asset quality of our commercial loans.

Non-interest income decreased 11.4% from (Won)159 billion in 2004 to (Won)141 billion in 2005. This decrease was primarily due to a decrease in recoveries of certain interest and fee income from loans that were charged off.

Non-interest expense, which includes depreciation and amortization, decreased 38.0% from (Won)798 billion in 2004 to (Won)494 billion in 2005, primarily due to the reorganization of our branch network to minimize overlapping branches in certain metropolitan areas.

**Table of Contents***Comparison of 2004 to 2003*

Our net loss before tax for this segment increased from (Won)206 billion in 2003 to (Won)413 billion in 2004. As in 2003, income tax allocation for 2004 had a positive effect on net loss from this segment, which was (Won)245 billion.

Interest income from our corporate banking activities decreased 12.9% from (Won)3,398 billion in 2003 to (Won)2,960 billion in 2004. This decrease was primarily due to a 4.0% decrease in average corporate lending volume from (Won)47,153 billion in 2003 to (Won)45,248 billion in 2004, reflecting a decline principally of loans to small- and medium-sized enterprises as a result of significant charge-offs. The effect of this decrease was enhanced by a decrease in average interest rates from 6.97% in 2003 to 6.26% in 2004 principally as a result of the general decline in market interest rates.

Interest expense decreased 17.7% from (Won)2,234 billion in 2003 to (Won)1,838 billion in 2004. This decrease was primarily due to a 17.5% decrease in interest expense relating to inter-segment borrowing, primarily from our retail banking segment, from (Won)2,229 billion in 2003 to (Won)1,838 billion in 2004, as a result of a decline in the average inter-segment interest rates on such borrowings in line with the general decline in market interest rates. This decrease was enhanced by a 4.0% decrease in the average volume such inter-segment borrowing.

Provision for credit losses on commercial loans increased 8.0% from (Won)830 billion in 2003 to (Won)896 billion in 2004, primarily due to the deterioration in the asset quality of our loans to small- and medium-sized enterprises, including SOHO borrowers.

Non-interest income decreased 36.7% from (Won)251 billion in 2003 to (Won)159 billion in 2004. This decrease was primarily due to a decrease in recoveries of certain interest and fee income from loans that were charged off.

Non-interest expense increased 0.9% from (Won)791 billion in 2003 to (Won)798 billion in 2004, primarily due to an increase in losses on sales of loans mainly as result of the higher volume of such sales in 2004 compared to 2003.

**Capital Markets**

Our capital markets segment handles our treasury activities and dealing of trading and investment securities as well as raising foreign currency funding through debentures and borrowings in foreign currencies. The following table shows, for the periods indicated, our income statement data for this segment:

|  | 2003                 | Year ended December 31, |             | Year ended December 31, |           |
|--|----------------------|-------------------------|-------------|-------------------------|-----------|
|  |                      | 2004                    | 2005        | 2004/2003               | 2005/2004 |
|  | (in billions of Won) |                         |             | (% change)              |           |
| <b>Income statement data:</b>                                |                      |                         |             |                         |           |
| Interest income  | (Won) 3,120          | (Won) 2,417             | (Won) 1,872 | (22.5)%                 | (22.5)%   |
| Interest expense   | 3,080                | 2,660                   | 1,871       | (13.6)                  | (29.7)    |
| Provision for credit losses                                  | (27)                 | (10)                    |             | (63.0)                  | (99.6)    |
| Non-interest income  | 2,983                | 7,141                   | 5,237       | 139.4                   | (26.7)    |
| Non-interest expense including depreciation and amortization | 2,239                | 6,647                   | 5,029       | 196.9                   | (24.3)    |
| Net income before tax  | 811                  | 261                     | 209         | (67.8)                  | (20.0)    |
| Income tax <sup>(1)</sup>                                    | 333                  | 213                     | 58          | (36.0)                  | (72.8)    |
| Net income   | (Won) 478            | (Won) 48                | (Won) 151   | (90.0)                  | 214.6     |

<sup>(1)</sup> Portion of income tax allocated to this segment based on income before tax.

**Table of Contents***Comparison of 2005 to 2004*

Our net income before tax for this segment decreased 20.0% from (Won)261 billion in 2004 to (Won)209 billion in 2005.

Interest income decreased 22.5% from (Won)2,417 billion in 2004 to (Won)1,872 billion in 2005, primarily due to an inter-segment adjustment of interest income between this segment and the other segment resulting from a change in our management policy regarding certain debentures and their consequent transfer from this segment to the other segment in 2005. The effect of this adjustment was enhanced by a decline in average interest rates due to the general decline in market interest rates.

Interest expense decreased 29.7% from (Won)2,660 billion in 2004 to (Won)1,871 billion in 2005, due primarily to a decrease of interest expense relating to borrowings in both Won and foreign currencies. This decrease was attributable primarily to the inter-segment transfer of certain debentures from this segment to the other segment in 2005, as described above, as well as the general decline in market interest rates.

Non-interest income decreased 26.7% from (Won)7,141 billion in 2004 to (Won)5,237 billion in 2005, primarily due to a 23.2% decrease in revenues and valuation gains on derivatives from (Won)6,259 billion in 2004 to (Won)4,804 billion in 2005, which resulted mainly from lower transaction volume stemming principally from the continuing appreciation of the Won versus other currencies in 2005.

Non-interest expense, which includes depreciation and amortization, decreased 24.3% from (Won)6,647 billion in 2004 to (Won)5,029 billion in 2005, primarily due to 22.7% decrease in losses (including valuation losses) on derivatives from (Won)6,045 billion in 2004 to (Won)4,672 billion in 2005, which resulted mainly from the lower transaction volume as described above.

*Comparison of 2004 to 2003*

Our net income before tax for this segment decreased 67.8% from (Won)811 billion in 2003 to (Won)261 billion in 2004.

Interest income decreased 22.5% from (Won)3,120 billion in 2003 to (Won)2,417 billion in 2004. The decrease was primarily due to a decrease in income from investment securities and from amounts due from financial institutions, as a result of a decrease in the average volume of such assets, as well as a decline in average interest rates due to the general decline in market interest rates.

Interest expense decreased 13.6% from (Won)3,080 billion in 2003 to (Won)2,660 billion in 2004, due primarily to a decrease of interest expense relating to borrowings in both Won and foreign currencies as a result of a decrease in average volume as well as in market interest rates.

Net reversal of provision for credit losses decreased from (Won)27 billion in 2003 to (Won)10 billion in 2004, primarily due to a decrease in the average volume of offshore loans in foreign currency while the asset quality of our foreign loans remained similar in 2004 compared to 2003.

Non-interest income increased 139.4% from (Won)2,983 billion in 2003 to (Won)7,141 billion in 2004, primarily due to a more than four-fold increase in revenues and valuation gains on derivatives from (Won)1,532 billion in 2003 to (Won)6,259 billion in 2004, which resulted mainly from higher transaction volume. This increase was enhanced by a 24.9% increase in revenues on trading securities from (Won)173 billion in 2003 to (Won)216 billion in 2004 mainly as a result of an increase in trading volume.

Non-interest expense increased 196.9% from (Won)2,239 billion in 2003 to (Won)6,647 billion in 2004, primarily due to a more than four-fold increase in losses (including valuation losses) on derivatives from (Won)1,473 billion in 2003 to (Won)6,045 billion in 2004, which resulted mainly from higher transaction volume. This increase was

**Table of Contents**

partially offset by a 60.1% decrease in loss on investment securities from (Won)268 billion in 2003 to (Won)107 billion in 2004 resulting from the improved valuation of such securities and lower losses on sales of such assets.

**Other**

Other includes our back office administrative operations, operations of our consolidated subsidiaries (including our guaranteed trust accounts) and other income or expense (including severance payments) that cannot be categorized in other segments. The following table shows, for the periods indicated, our income statement data for this segment:

|  | Year ended December 31, |           |             | Year ended December 31, |           |
|--|-------------------------|-----------|-------------|-------------------------|-----------|
|  | 2003                    | 2004      | 2005        | 2004/2003               | 2005/2004 |
|  | (in billions of Won)    |           |             | (% change)              |           |
| <b>Income statement data</b>                                 |                         |           |             |                         |           |
| Interest income  | (Won) 355               | (Won) 255 | (Won) 1,082 | (28.2)%                 | 324.3%    |
| Interest expense   | 200                     | 212       | 974         | 6.0                     | 359.4     |
| Provision for loan losses                                    | 116                     | 49        | 16          | (57.8)                  | (67.3)    |
| Non-interest income  | 842                     | 674       | 1,715       | (20.0)                  | 154.5     |
| Non-interest expense including depreciation and amortization | 871                     | 623       | 1,682       | (28.5)                  | 170.0     |
| Net income (loss) before tax                                 | (Won) 10                | (Won) 45  | (Won) 125   | 350.0                   | 177.8     |
| Income tax <sup>(1)</sup>                                    | 14                      | 11        | 118         | (21.4)                  | 972.7     |
| Net income <sup>(2)</sup>                                    | (Won) (4)               | (Won) 34  | (Won) 7     | N/M                     | (79.4)    |

<sup>(1)</sup> Portion of income tax allocated to this segment based on income before tax.

<sup>(2)</sup> N/M = not meaningful.

**Comparison of 2005 to 2004**

Our net income before tax for this segment increased 177.8% from (Won)45 billion in 2004 to (Won)125 billion in 2005.

Interest income increased 324.3% from (Won)255 billion in 2004 to (Won)1,082 billion in 2005. This increase was primarily due the aforementioned inter-segment adjustment of interest income between the capital markets segment and this segment resulting from a change in our management policy regarding certain debentures and their consequent transfer from the capital markets segment to this segment in 2005.

Interest expense increased 359.4% from (Won)212 billion in 2004 to (Won)974 billion in 2005 primarily due to the inter-segment transfer of certain debentures from the capital markets segment to this segment in 2005, as described above.

Provision for credit losses decreased 67.3% from (Won)49 billion in 2004 to (Won)16 billion in 2005 primarily due to an improvement in the overall asset quality of our loans made by our overseas branches and subsidiaries.

Non-interest income increased 154.5% from (Won)674 billion in 2004 to (Won)1,715 billion in 2005 primarily due to an increase in fee income received from ATM and electronic banking transactions.

Non-interest expense, which includes depreciation and amortization, increased 170.0% from (Won)623 billion in 2004 to (Won)1,682 billion in 2005, primarily due to an increase in termination benefits paid in connection with a



**Table of Contents**

voluntary early retirement program and an increase in administrative expenses as a result of the increase in the average volume of debentures in this segment due to the inter-segment transfer described above.

*Comparison of 2004 to 2003*

Our net income before tax for this segment increased 350.0% from (Won)10 billion in 2003 to (Won)45 billion in 2004.

Interest income decreased 28.2% from (Won)355 billion in 2003 to (Won)255 billion in 2004. This decrease was primarily due to a 23.3% decrease of interest income in our guaranteed trust accounts from (Won)210 billion in 2003 to (Won)161 billion in 2004, which resulted mainly from a decrease in the average volume of interest earning assets in those accounts. This decrease was enhanced by a decline in average interest rates applicable to such assets due to the general decline in market interest rates.

Interest expense increased 6.0% from (Won)200 billion in 2003 to (Won)212 billion in 2004 primarily due to an increase in payments to our trust customers, which we classify as interest expense, as a result of increased returns attributable to an improvement in the asset quality of our principal and interest guaranteed trusts and principal guaranteed trusts, which was partially offset by a decline in average interest rates. Also, interest expense paid to our non-guaranteed trust accounts increased due to an increase of the average volume of borrowings from such trust accounts.

Provision for credit losses decreased 57.8% from (Won)116 billion in 2003 to (Won)49 billion in 2004 primarily due to a decrease in the average volume of loans provided by the trust accounts, as well as their improved asset quality.

Non-interest income decreased 20.0% from (Won)842 billion in 2003 to (Won)674 billion in 2004 primarily due to a 52.4% decrease in trust fee income from our non-guaranteed trust accounts from (Won)248 billion in 2003 to (Won)118 billion in 2004, an 8.0% decrease in fee income from managing the National Housing Fund from (Won)175 billion in 2003 to (Won)161 billion in 2004, and a decline in non-interest income from our guaranteed trust accounts as a result of a decrease in the average volume of guaranteed trust account assets.

Non-interest expense, which includes depreciation and amortization, decreased 28.5% from (Won)871 billion in 2003 to (Won)623 billion in 2004, primarily due to a decline in non-interest expense in our guaranteed trust accounts as a result of a decrease in the average volume of guaranteed trust account deposits.

**Table of Contents****Item 5B. Liquidity and Capital Resources  
Financial Condition****Assets**

The following table sets forth, as of the dates indicated, the principal components of our assets:

|   | 2003          | As of December 31,<br>2004<br>(in billions of Won) | 2005          | % Change  |           |
|---|---------------|--|---------------|-----------|-----------|
|   |               |  |               | 2004/2003 | 2005/2004 |
| Cash and cash equivalents                                   | (Won) 3,170   | (Won) 2,818  | (Won) 3,086   | (11.1)%   | 9.5%      |
| Restricted cash   | 2,770         | 1,822  | 2,259         | (34.2)    | 24.0      |
| Interest-bearing deposits in other banks                    | 563           | 597  | 515           | 6.0       | (13.7)    |
| Call loans and securities purchased under resale agreements | 3,959         | 2,993  | 1,716         | (24.4)    | (42.7)    |
| Trading assets  | 3,517         | 6,096  | 4,754         | 73.3      | (22.0)    |
| Investments <sup>(1)</sup>                                  | 22,427        | 23,095   | 25,372        | 3.0       | 9.9       |
| Loans:  |               |  |               |           |           |
| Domestic:   |               |  |               |           |           |
| Commercial:   |               |  |               |           |           |
| Commercial and industrial                                   | 41,096        | 38,427   | 39,636        | (6.5)     | 3.1       |
| Construction  | 6,061         | 4,459  | 5,025         | (26.4)    | 12.7      |
| Lease financing   |               |  |               |           |           |
| Other commercial  | 742           | 771  | 1,496         | 3.9       | 94.0      |
| Total commercial  | 47,899        | 43,657   | 46,157        | (8.9)     | 5.7       |
| Consumer:   |               |  |               |           |           |
| Credit cards  | 15,322        | 9,421  | 8,369         | (38.5)    | (11.2)    |
| Mortgage and home equity                                    | 52,477        | 57,965   | 59,143        | 10.5      | 2.0       |
| Other consumer  | 28,727        | 25,963   | 23,114        | (9.6)     | (11.0)    |
| Total consumer  | 96,526        | 93,349   | 90,626        | (3.3)     | (2.9)     |
| Total domestic  | 144,425       | 137,006  | 136,783       | (5.1)     | (0.2)     |
| Foreign:  |               |  |               |           |           |
| Commercial and industrial                                   | 1,433         | 1,118  | 1,229         | (22.0)    | 9.9       |
| Total foreign   | 1,433         | 1,118  | 1,229         | (22.0)    | 9.9       |
| Deferred origination costs                                  | 127           | 131  | 139           | 3.1       | 6.1       |
| Less allowance for loan losses                              | (5,772)       | (4,461)  | (3,212)       | (22.7)    | (28.0)    |
| Total loans   | 140,213       | 133,794  | 134,939       | (4.6)     | 0.9       |
| Due from customers on acceptances                           | 605           | 743  | 627           | 22.8      | (15.6)    |
| Premises and equipment, net                                 | 1,909         | 1,637  | 1,516         | (14.2)    | (7.4)     |
| Accrued interest and dividends receivable                   | 995           | 871  | 1,060         | (12.5)    | 21.7      |
| Security deposits   | 1,331         | 1,285  | 1,185         | (3.5)     | (7.8)     |
| Goodwill and other intangible assets                        | 818           | 730  | 611           | (10.8)    | (16.3)    |
| Other assets  | 1,702         | 1,055  | 868           | (38.0)    | (17.7)    |
| Total assets  | (Won) 183,979 | (Won) 177,536                                      | (Won) 178,508 | (3.5)     | 0.5       |

<sup>(1)</sup> Consists of available-for-sale securities, held-to-maturity securities, venture capital securities and other investments.



**Table of Contents**

*Comparison of 2005 to 2004*

Our assets increased 0.5% from (Won)177,536 billion as of December 31, 2004 to (Won)178,508 billion as of December 31, 2005, as increases in investments, commercial loans and mortgage and home equity loans were largely offset by decreases in credit cards and other consumer loans.

Our loans (net of loan loss allowances) increased 0.9% from (Won)133,794 billion as of December 31, 2004 to (Won)134,939 billion as of December 31, 2005.

Commercial loans increased 5.7% from (Won)43,657 billion as of December 31, 2004 to (Won)46,157 billion as of December 31, 2005. Investments increased 9.9% from (Won)23,095 billion as of December 31, 2004 to (Won)25,372 billion as of December 31, 2005. Mortgage and home equity loans increased 2.0% from (Won)57,965 billion as of December 31, 2004 to (Won)59,143 billion as of December 31, 2005.

These increases were largely offset by an 11.0% decrease in other consumer loans from (Won)25,963 billion as of December 31, 2004 to (Won)23,114 billion as of December 31, 2005 and an 11.2% decrease in credit card balances from (Won)9,421 billion as of December 31, 2004 to (Won)8,369 billion as of December 31, 2005.

*Comparison of 2004 to 2003*

Our assets decreased 3.5% from (Won)183,979 billion as of December 31, 2003 to (Won)177,536 billion as of December 31, 2004, primarily due to a decrease in credit card balances, other consumer loans, commercial and industrial loans and construction loans, which were partially offset by an increase in our mortgage and home equity loans and trading assets.

Our loans (net of loan loss allowances) decreased 4.6% from (Won)140,213 billion as of December 31, 2003 to (Won)133,794 billion as of December 31, 2004.

Credit card balances decreased 38.5% from (Won)15,322 billion as of December 31, 2003 to (Won)9,421 billion as of December 31, 2004. Other consumer loans decreased 9.6% from (Won)28,727 billion as of December 31, 2003 to (Won)25,963 billion as of December 31, 2004. Commercial and industrial loans decreased 6.5% from (Won)41,096 billion as of December 31, 2003 to (Won)38,427 billion as of December 31, 2004. Construction loans decreased 26.4% from (Won)6,061 billion as of December 31, 2003 to (Won)4,459 billion as of December 31, 2004.

These decreases were partially offset by a (Won)5,488 billion increase in mortgage and home equity loans from (Won)52,477 billion as of December 31, 2003 to (Won)57,965 billion as of December 31, 2004 and (Won)2,579 billion increase in trading assets from (Won)3,517 billion as of December 31, 2003 to (Won)6,096 billion as of December 31, 2004.

**Table of Contents****Liabilities and Stockholders Equity**

The following table sets forth, as of the dates indicated, the principal components of our liabilities and our stockholders equity:

|   | 2003                 | As of December 31,<br>2004<br>(in billions of Won) | 2005                 | % Change      |              |
|---|----------------------|--|----------------------|---------------|--------------|
|   |                      |  |                      | 2004/2003     | 2005/2004    |
| <b>Deposits</b>   |                      |  |                      |               |              |
| Interest bearing  | (Won) 128,144        | (Won) 123,203                                      | (Won) 121,787        | (3.9)%        | (1.1)%       |
| Non-interest bearing  | 3,460                | 3,017  | 3,912                | (12.8)        | 29.7         |
| Call money  | 225                  | 652  | 1,253                | 189.8         | 92.3         |
| Trading liabilities   | 762                  | 2,297  | 1,078                | 201.4         | (53.1)       |
| Acceptances outstanding   | 605                  | 743  | 627                  | 22.8          | (15.6)       |
| Other borrowed funds  | 12,895               | 9,514  | 6,118                | (26.2)        | (35.7)       |
| Accrued interest payable  | 3,938                | 3,495  | 3,307                | (11.2)        | (5.4)        |
| Secured borrowings  | 8,207                | 6,121  | 8,118                | (25.4)        | 32.6         |
| Long-term debt  | 16,607               | 17,899   | 16,751               | 7.8           | (6.4)        |
| Other liabilities   | 2,552                | 2,900  | 4,151                | 13.6          | 43.1         |
| <b>Total liabilities</b>  | <b>177,395</b>       | <b>169,841</b>                                     | <b>167,102</b>       | <b>(4.3)</b>  | <b>(1.6)</b> |
| <b>Minority interest</b>  |                      |  |                      |               |              |
| Minority interest   | 16                   | 13   | 14                   | (18.8)        | 7.7          |
| Common stock  | 1,682                | 1,682  | 1,682                | 0.0           | 0.0          |
| Additional paid-in capital  | 5,393                | 5,400  | 5,416                | 0.1           | 0.3          |
| Other <sup>(1)</sup>  | (507)                | 600  | 4,294                | N/M           | 615.7        |
| <b>Stockholders equity</b>  | <b>6,568</b>         | <b>7,682</b>                                       | <b>11,392</b>        | <b>17.0</b>   | <b>48.3</b>  |
| <b>Total liabilities, minority interest and stockholders equity</b> | <b>(Won) 183,979</b> | <b>(Won) 177,536</b>                               | <b>(Won) 178,508</b> | <b>(3.5)%</b> | <b>0.5%</b>  |

<sup>(1)</sup> N/M = Not meaningful.  
Comparison of 2005 to 2004

Our total liabilities decreased 1.6% from (Won)169,841 billion as of December 31, 2004 to (Won)167,102 billion as of December 31, 2005, principally due to decreases in other borrowed funds and interest bearing deposits, which were partially offset by increases in secured borrowings and other liabilities.

Other borrowed funds decreased 35.7% from (Won)9,514 billion as of December 31, 2004 to (Won)6,118 billion as of December 31, 2005.

Our interest bearing deposits decreased 1.1% from (Won)123,203 billion as of December 31, 2004 to (Won)121,787 billion as of December 31, 2005, primarily due to decreases in other time deposits and mutual installment deposits.

Secured borrowings increased 32.6% from (Won)6,121 billion as of December 31, 2004 to (Won)8,118 billion as of December 31, 2005.

Other liabilities increased 43.1% from (Won)2,900 billion as of December 31, 2004 to (Won)4,151 billion as of December 31, 2005.

Our stockholders equity increased by 48.3% from (Won)7,682 billion as of December 31, 2004 to (Won)11,392 billion as of December 31, 2005. This increase resulted principally from an increase in retained earnings, which was attributable mainly to our significant net income in 2005.



**Table of Contents***Comparison of 2004 to 2003*

Our total liabilities decreased 4.3% from (Won)177,395 billion as of December 31, 2003 to (Won)169,841 billion as of December 31, 2004, principally due to decreases in interest bearing deposits, other borrowed funds and secured borrowings, which were partially offset by increases in trading liabilities and long-term debt.

Our interest bearing deposits decreased 3.9% from (Won)128,144 billion as of December 31, 2003 to (Won)123,203 billion as of December 31, 2004, primarily due to decreases in savings deposits, certificates of deposit and mutual installment deposits.

Other borrowed funds decreased 26.2% from (Won)12,895 billion as of December 31, 2003 to (Won)9,514 billion as of December 31, 2004. Secured borrowings decreased 25.4% from (Won)8,207 billion as of December 31, 2003 to (Won)6,121 billion as of December 31, 2004.

Trading liabilities increased 201.4% from (Won)762 billion as of December 31, 2003 to (Won)2,297 billion as of December 31, 2004. Long-term debt increased 7.8% from (Won)16,607 billion as of December 31, 2003 to (Won)17,899 billion as of December 31, 2004.

Our stockholders' equity increased by 17.0% from (Won)6,568 billion as of December 31, 2003 to (Won)7,682 billion as of December 31, 2004. This increase resulted principally from an increase in retained earnings, which was attributable mainly to our significant net income in 2004.

**Liquidity**

Since we are a retail bank, our primary source of funding (which includes deposits, long-term debt, borrowings from the Bank of Korea and other short-term borrowings, secured borrowings and call money) has historically been and continues to be customer deposits. Deposits amounted to (Won)131,604 billion, (Won)126,220 billion and (Won)125,699 billion as of December 31, 2003, 2004 and 2005, which represented approximately 77.6%, 78.7% and 79.6% of our total funding, respectively. We have been able to use customer deposits to finance our operations generally, including meeting a portion of our liquidity requirements. We also use cash and cash equivalents, payments on loans and sales of short-term securities to meet our liquidity needs. Other sources of liquidity available to us include call money, borrowings from the Bank of Korea and other short-term borrowings which amounted to (Won)13,121 billion, (Won)10,166 billion and (Won)7,371 billion as of December 31, 2003, 2004 and 2005 and represented 7.7%, 6.3% and 4.7% of our total funding, respectively. These types of borrowings have maturities of less than one year. For a more detailed description of our funding sources, see Item 4B. Business Overview Funding.

On May 19, 2006, we entered into a share purchase agreement with an affiliate of the Lone Star funds, and subsequently entered into a similar agreement with KEXIM, for the purchase of an aggregate of 457,064,387 shares of common stock of Korea Exchange Bank, representing 70.9% of Korea Exchange Bank's issued and outstanding shares of common stock. The aggregate purchase price we have agreed to pay for such shares is (Won)6,947 billion, or (Won)15,200 per share. See Item 4A. History and Development of the Company The Contemplated Acquisition of Korea Exchange Bank. We plan to fund the purchase price for the contemplated acquisition of Korea Exchange Bank through a combination of existing cash and the proceeds of new financings, including through the issuance of debt securities and, if necessary, arrangements whereby co-investors will purchase a portion of the common shares of Korea Exchange Bank being sold. Even if such co-investment arrangements are entered into, we anticipate that we will retain substantially all of the economic risks of the investment in the common shares of Korea Exchange Bank being sold. While our management believes that the long-term benefits of the contemplated acquisition of Korea Exchange Bank to our business will outweigh the overall costs of such acquisition, including financing costs, there is no guarantee that this will be the case.

The Financial Supervisory Commission of Korea requires each Korean bank to maintain specific Won and foreign currency liquidity ratios. These ratios require us to keep the ratio of liquid assets to liquid liabilities

**Table of Contents**

above certain minimum levels. For a description of these requirements, see Item 4B. Business Overview Supervision and Regulation Principal Regulations Applicable to Banks Liquidity.

We are exposed to liquidity risk arising from withdrawals of deposits and maturities of our borrowings, as well as the need to fund our lending, trading and investment activities and the management of our trading positions. The goal of liquidity management is for us to be able, even under adverse conditions, to meet all of our liability repayments on time and fund all investment opportunities. For an explanation of how we manage our liquidity risk, see Item 11. Quantitative and Qualitative Disclosures about Market Risk Liquidity Risk Management.

**Contractual Cash Obligations**

The following table sets forth our contractual cash obligations as of December 31, 2005.

|   | Total               | Payments due by period |                    |                    | More than 5 years  |
|---|---------------------|------------------------|--------------------|--------------------|--------------------|
|   |                     | Less than 1 year       | 1-3 years          | 3-5 years          |                    |
|   |                     | (in billions of Won)   |                    |                    |                    |
| Long-term debt obligations <sup>(1)</sup> | (Won) 16,749        | (Won) 6,327            | (Won) 4,935        | (Won) 3,418        | (Won) 2,069        |
| Secured borrowings <sup>(2)</sup>         | 1,748               | 1,128                  | 616                | 4                  |                    |
| <b>Total</b>                              | <b>(Won) 18,497</b> | <b>(Won) 7,455</b>     | <b>(Won) 5,551</b> | <b>(Won) 3,422</b> | <b>(Won) 2,069</b> |

<sup>(1)</sup> Long-term debt includes senior debt and subordinated debt, as contained in Note 18 to our consolidated financial statements. The above table excludes short-term bank borrowings, secured borrowings and deposits since these are generally short-term in nature.

<sup>(2)</sup> Excluding securities sold under repurchase agreements.

**Commitments and Guarantees**

The following table sets forth our commitments and guarantees as of December 31, 2005. These commitments, apart from certain guarantees and acceptances, are not included within our consolidated balance sheet. Guarantees issued after December 31, 2002 are recorded at their fair value at inception, which is amortized over the life of guarantees.

|   | Total              | Payments due by period |                    |                  | More than 5 years  |
|---|--------------------|------------------------|--------------------|------------------|--------------------|
|   |                    | Less than 1 year       | 1-3 years          | 3-5 years        |                    |
|   |                    | (in billions of Won)   |                    |                  |                    |
| Financial guarantees  | (Won) 83           | (Won) 78               | (Won) 5            |                  |                    |
| Performance guarantees  | 1,511              | 464                    | 919                | (Won) 128        |                    |
| Credit derivatives  | 41                 | 41                     |                    |                  |                    |
| Liquidity facilities to special purpose entities <sup>(1)</sup> | 3,888              | 1,031                  | 2,628              | 100              | (Won) 129          |
| Loans sold with recourse to Korea Asset Management Corporation  | 1                  |                        |                    | 1                |                    |
| Trust fund guarantees   | 3,233              |                        |                    |                  | 3,233              |
| <b>Total</b>  | <b>(Won) 8,757</b> | <b>(Won) 1,614</b>     | <b>(Won) 3,552</b> | <b>(Won) 229</b> | <b>(Won) 3,362</b> |

<sup>(1)</sup> Including securities purchased under resale agreements.

**Capital Adequacy**



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The following discussion and the figures herein are based on the Korean GAAP statistics we prepared for regulatory reporting purposes in Korea. We are subject to Financial Supervisory Commission capital adequacy

**Table of Contents**

requirements, which have been formulated based on, and are consistent in all material respects with, the capital adequacy accord reached by the Basel Committee of Banking Supervision, Bank for International Settlements in 1988. We are required to maintain a minimum ratio of total capital to risk-weighted assets, as determined by a specified formula, of 8.0%. The Bank for International Settlements has adopted changes to its capital adequacy standards to take into account market risk from equity securities, foreign exchange and derivative instruments held by banks. These changes became applicable to most Korean banks commencing in 2002. See Item 4B. Business Overview Supervision and Regulation Principal Regulations Applicable to Banks Capital Adequacy and Allowances.

As of December 31, 2005, our capital adequacy ratio was 12.95%, compared to 11.01% as of December 31, 2004. This increase resulted primarily from an increase in our retained earnings due to our net income, as well as the sale of treasury stock in June 2005, as described below.

As of December 31, 2004, our capital adequacy ratio was 11.01%, compared to 9.81% as of December 31, 2003. This increase resulted principally from increases in our retained earnings due to our net income, as well as the issuance of subordinated bonds and a decrease in our risk-weighted assets in 2004.

In September 2003, we issued 8,120,431 shares of our common stock to shareholders of Kookmin Credit Card in connection with our merger with Kookmin Credit Card.

In December 2003, we purchased 27,423,761 shares of our common stock in the Korean government's auction of the shares that it had owned, which reduced our capital adequacy ratio by 0.9% based on our financial condition as of December 31, 2003. We subsequently sold all of these treasury shares in an over-the-counter transaction in June 2005.

The following table sets forth a summary of our capital and capital adequacy ratios as of December 31, 2003, 2004 and 2005.

|  | 2003    | As of December 31,                      |         | 2005  |
|--|---------|---|---------|-------|
|  |         | 2004                                    | 2004    |       |
|  | (Won)   | (in billions of Won, except percentage) | (Won)   | (Won) |
| Tier I capital:  | 7,681   | 8,077                                   | 11,708  |       |
| Paid-in capital  | 1,682   | 1,682                                   | 1,682   |       |
| Capital reserves   | 6,060   | 6,061                                   | 6,092   |       |
| Retained earnings  | 1,536   | 1,897                                   | 3,968   |       |
| Minority interests in consolidated subsidiaries                | 17      | 28                                      | 39      |       |
| Others   | (1,614) | (1,591)                                 | (73)    |       |
| Tier II capital:   | 5,187   | 5,901                                   | 4,789   |       |
| Revaluation reserves   | 177     | 177                                     | 177     |       |
| Allowance for credit losses <sup>(1)</sup>                     | 1,468   | 1,435                                   | 1,524   |       |
| Hybrid debt  | 439     | 537                                     | 505     |       |
| Subordinated debt <sup>(2)</sup>                               | 3,035   | 3,482                                   | 2,415   |       |
| Valuation gain on investment securities                        | 68      | 270                                     | 168     |       |
| Investment in non-consolidated equity investees <sup>(3)</sup> | (159)   | (153)                                   | (162)   |       |
| Subordinated notes from securitizations                        | (210)   | (490)                                   | (652)   |       |
| Total core and supplementary capital                           | 12,500  | 13,335                                  | 15,683  |       |
| Risk-weighted assets   | 127,370 | 121,082                                 | 121,073 |       |
| On-balance sheet   | 122,054 | 115,969                                 | 115,204 |       |
| Off-balance sheet  | 4,160   | 3,970                                   | 5,403   |       |
| Market risk <sup>(4)</sup>                                     | 1,156   | 1,143                                   | 466     |       |
| Capital adequacy ratio   | 9.81%   | 11.01%                                  | 12.95%  |       |
| Tier I capital   | 6.03    | 6.67                                    | 9.67    |       |
| Tier II capital  | 3.78    | 4.34                                    | 3.28    |       |

**Table of Contents**

- (1) Reserves for possible credit losses in respect of credits classified as normal or precautionary are used to calculate Tier II capital only to the extent they represent up to 1.25% of risk-weighted assets.
- (2) The subordinated debt representing 50% of Tier I capital is used in the calculation of Tier II capital.
- (3) Equity investees engaged in banking and financial activities of which we own more than 15% are deducted from total capital, not deducted directly from Tier I and Tier II pursuant to the guidelines of the Financial Supervisory Service.
- (4) Net of risk-weighted assets related to credit risk with respect to our trading activities account.

In March 2006, we issued subordinated notes in the amount of (Won)1.9 trillion, which will be due in 2012. As a result of the issuance, our capital adequacy ratio increased to 15.15 % as of March 31, 2006.

In June 2004, the Basel Committee for Banking Supervision published materials titled International Convergence of Capital Measurement and Capital Standards, a Revised Framework, or also known as Basel II. The Financial Supervisory Service provided Korean with guidelines in October 2004 and announced in December 2004 that it would implement Basel II in Korea by the end of 2007.

Under Basel II, we are permitted to follow either a standardized approach, or an internal ratings-based approach with respect to calculating credit risk capital requirements. We have voluntarily chosen to establish and follow an internal ratings-based approach, which is more risk-sensitive in assessing our credit risk capital requirements. While our initial quantitative impact studies show that implementation of an internal ratings-based approach will give rise to a modest increase in our capital adequacy, it is possible that our internal ratings-based approach may require an increase in our credit risk capital requirements, which may require us to either improve our asset quality or raise additional capital. Furthermore, we intend to adopt the advanced measurement process for our operational risk. The supervisory accreditation of our approach will not be determined until the second half of 2007, while more detailed and reliable analysis of the impact of Basel II on our capital will be available at the end of 2006.

Our target date for full implementation and compliance with Basel II is December 31, 2007, in line with the deadline established by the Financial Supervisory Service.

As part of the ongoing development of our infrastructure related to the introduction of Pillar 1 of Basel II, a number of important achievements were realized in 2005. First, we completed the development of our credit risk weighted asset and expected loss calculation system. Moreover, we have refined and updated our Basel II compliant risk components. As a result, we are now able to compute our credit risk weighted assets in accordance with the requirements of Basel II. Second, we have also completed the development of our operational risk management system in accordance with the Basel II Advanced Measurement Approach, or AMA, in December 2005. Also, we updated our procedure with respect to collecting loss data and, as a result, we are now able to calculate our operational risk VaR in accordance with AMA. Finally, in accordance with approval received from the Financial Supervisory Service in 2005, our market risk model is now being used to compute market risk VaR.

In addition, we established our implementation plan for development of our internal capital adequacy assessment process in October 2005, in order to meet the requirements of Pillar 2 of Basel II. Under this plan, we are developing the quantitative and qualitative assessment methodologies for interest rate, liquidity, strategic and reputational risk, as well as for other risks not fully captured under Pillar 1, such as credit concentration risk and residual risk in credit mitigation/securitization. This work is scheduled to be completed by the end of 2006. The highlight of these developments is our upgraded bank-wide risk management system. We have recently completed a significant upgrade to our credit risk economic capital and risk adjusted return on capital systems and methodologies, resulting in an automated credit risk economic capital measurement engine. This new system will allow us to develop more advanced portfolio analytics and to provide detailed portfolio information to management, including that required for risk adjusted performance measurement.

**Table of Contents**

Regarding Pillar 3 of Basel II, we have defined specific business reporting requirements related to Pillar 3 in close cooperation with the Financial Supervisory Service and completed the development of our Basel II disclosure system in November 2005.

**Recent Accounting Pronouncements*****Statement of Financial Accounting Standards ( SFAS ) No. 123 (revised 2004), Share-Based Payment***

In December 2004, the Financial Accounting Standards Board ( FASB ) issued SFAS No. 123 (revised 2004), Share-Based Payment ( SFAS No. 123(R) ), which revised SFAS No. 123 and eliminates the ability to account for share-based compensation transactions using Accounting Principles Board ( APB ) Opinion No. 25. SFAS No. 123(R) generally requires that such transactions be accounted for using a fair value-based method with the resulting compensation cost recognized over the period that the employee is required to provide service in order to receive their compensation. SFAS No. 123(R) also amends SFAS No. 95, Statement of Cash Flows, requiring the benefits of tax deductions in excess of recognized cash flows to be reported as a financing cash inflow, rather than as a reduction of taxes paid as previously required. In April 2005, the U.S. Securities and Exchange Commission approved a new rule that delayed the effective date of SFAS No. 123(R). Under the U.S. Securities and Exchange Commission's rule, SFAS No. 123(R) is effective for public companies for annual, rather than interim, periods that begin after June 15, 2005. We adopted SFAS No. 123(R) beginning January 1, 2006. We adopted the fair value method of accounting for stock-based compensation as of January 1, 2003, and as a result, adoption of SFAS No. 123(R) did not have a material impact on our results of operations or financial condition.

On March 29, 2005, the U.S. Securities and Exchange Commission released Staff Accounting Bulletin No. 107 ( SAB No. 107 ), which provides guidance on several technical issues regarding the required adoption of SFAS No. 123(R). We adopted SAB 107 on January 1, 2006 in conjunction with the adoption of SFAS No. 123(R). Compliance with SAB No. 107 did not have a material impact upon our results of operations or financial condition.

***Emerging Issues Task Force ( EITF ) No. 03-1, The Meaning of Other-Than-Temporary Impairment and its Application to Certain Investments and FASB Staff Position ( FSP ) EITF No. 03-1-1, Effective Date of Paragraphs 10 20 of EITF Issue No. 03-1, The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments***

In March 2004, the EITF issued EITF No. 03-1 The Meaning of Other-Than-Temporary Impairment and its Application to Certain Investments ( EITF No. 03-1 ). EITF No. 03-1 provides recognition and measurement guidance regarding when impairments of equity and debt securities are considered other than temporary thereby requiring a charge to earnings, and also requires additional annual disclosures for investments in unrealized loss positions. The requirements for additional annual disclosures were previously issued by the EITF in November 2003 and were effective with respect to us for the year ended December 31, 2003.

In September 2004, the FASB issued FSP EITF No. 03-1-1, Effective Date of Paragraphs 10 20 of EITF Issue No. 03-1, The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments, which delayed the recognition and measurement provisions of EITF No. 03-1 pending the issuance of further implementation guidance.

On November 3, 2005, the FASB issued FSP No. FAS 115-1 and FAS 124-1, The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments. This FSP addresses the determination as to when an investment is considered impaired, whether that impairment is other than temporary, and the measurement of an impairment loss. It also includes accounting considerations subsequent to the recognition of other-than-temporary impairment and requires certain disclosures about unrealized losses that have not been recognized as other-than-temporary impairments. It nullifies certain requirements of EITF Issue No. 03-1 and supersedes EITF Topic No. D-44, Recognition of Other-Than-Temporary Impairment upon the Planned Sale of

**Table of Contents**

a Security Whose Cost Exceeds Fair Value. The guidance in this FSP also amends SFAS No. 115. The FSP is effective for reporting periods beginning after December 15, 2005. The adoption of FSP No.115-1 and FAS 124-1 on January 1, 2006 is not expected to have a material impact on our results of operations or financial condition.

***FIN No. 47, Accounting for Conditional Asset Retirement Obligation***

In March 2005, the FASB issued FIN No. 47 which applies to obligations associated with the retirement of a tangible long-lived asset that result from the acquisition, construction, or development and/or the normal operation of a long-lived asset. Under FIN No. 47, an entity is required to recognize the fair value of a liability for an asset retirement obligation in the period in which it is incurred if a reasonable estimate of fair value can be made. FIN No. 47 is effective no later than the end of the first fiscal year ending after December 15, 2005. The adoption of FIN No. 47 is not expected to have a significant impact on our results of operations or financial condition.

***SFAS No. 153, Accounting for Exchange of Nonmonetary Assets an amendment of APB Opinion No. 29, Accounting for Nonmonetary Transactions***

In December 2004, the FASB issued SFAS No.153, Accounting for Exchange of Nonmonetary Assets ( SFAS No.153 ), which eliminates the APB Opinion No. 29 exception for nonmonetary exchanges of similar productive assets and replaces it with a general exception for exchanges of nonmonetary assets that do not have commercial substance. A nonmonetary exchange has commercial substance if the future cash flows of the entity are expected to change significantly as a result of the exchange. SFAS No.153 is effective for nonmonetary asset exchanges occurring in fiscal periods beginning after June 15, 2005. The adoption of SFAS No.153 is not expected to have significant impact on our results of operations or financial condition.

***SFAS No. 154, Accounting Changes and Error Corrections***

In May 2005, the FASB issued SFAS No.154, Accounting Changes and Error Corrections ( SFAS No. 154 ), which is a replacement of APB Opinion No. 20, Accounting Changes and SFAS No. 3, Reporting Accounting Changes in Interim Financial Statements. SFAS No. 154 provides guidance on the accounting for and reporting of accounting changes and error corrections. SFAS No. 154 also establishes, unless impracticable, retrospective application as the required method for reporting change in accounting principle. SFAS No.154 is effective for accounting changes and corrections of errors made in the fiscal years beginning after December 15, 2005. The adoption of SFAS No.154 is not expected to have significant impact on our results of operations or financial condition.

***SFAS No. 155, Accounting for Certain Hybrid Instruments***

In February 2006, the FASB issued SFAS No. 155, Accounting for Certain Hybrid Instruments ( SFAS No. 155 ), which permits, but does not require, fair value accounting for any hybrid financial instrument that contains an embedded derivative that would otherwise require bifurcation in accordance with SFAS No. 133. SFAS No. 155 also subjects beneficiary interests issued by securitization vehicles to the requirements of SFAS No. 133. SFAS No. 155 is effective as of January 1, 2007, with earlier adoption permitted. Our management is currently evaluating the effect of this statement, but does not expect that it would have a significant impact on our results of operations or financial condition.

***SFAS No. 156, Accounting for Servicing of Financial Assets an amendment of FASB Statement No. 140***

In March 2006, the FASB issued SFAS No. 156, Accounting for Servicing of Financial Assets ( SFAS No. 156 ) which amends FASB No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities, with respect to the accounting for separately recognized servicing assets and

**Table of Contents**

servicing liabilities. SFAS No. 156 requires an entity to recognize a servicing asset or servicing liability each time it undertakes an obligation to service a financial asset by entering into a servicing contract in any of the following situations: (a) a transfer of the servicer's financial assets that meets the requirements for sale accounting, (b) a transfer of the servicer's financial assets to a qualifying special-purpose entity in a guaranteed mortgage securitization in which the transferor retains all of the resulting securities and classifies them as either available-for-sale securities or trading securities in accordance with SFAS No. 115 and (c) an acquisition or assumption of an obligation to service a financial asset that does not relate to financial assets of the servicer or its consolidated affiliates. It also requires all separately recognized servicing assets and servicing liabilities to be initially measured at fair value, if practicable, and permits an entity to choose either of the amortization method or fair value measurement method for each class of separately recognized servicing assets and servicing liabilities. Our management is currently evaluating the effect of this statement, but does not expect that it would have a significant impact on our results of operations or financial condition.

**Selected Financial Information Under Korean GAAP**

The selected consolidated financial and other data shown below have been derived from our consolidated financial statements, prepared in accordance with Korean GAAP.

Under Korean GAAP, consolidated financial statements include the accounts of fully- or majority-owned subsidiaries and substantially controlled affiliates that have assets in excess of (Won)7 billion. Substantial control is deemed to exist when the investor is the largest stockholder and owns more than 30% of the investee's voting shares. Korean GAAP does not require the consolidation of subsidiaries, or substantially controlled affiliates, where activities are dissimilar from ours.

Under Korean GAAP, financial statements of our trust accounts on which we guarantee a fixed rate of return and/or the repayment of principal are consolidated, whereby assets and liabilities of third parties held by such trusts are reflected as part of our consolidated assets and liabilities, and revenues and expenses generated from such third-party assets are reflected in our consolidated statement of operations. Activities between trusts and us are eliminated in consolidation.

Beginning January 1, 1999, our financial statements are prepared in accordance with financial accounting standards generally accepted for banking institutions issued by the Korean Securities and Futures Commission.

Capital adequacy ratios have been calculated from the consolidated financial statements prepared in accordance with Korean GAAP and using the guidelines issued by the Financial Supervisory Commission.

**Table of Contents****Consolidated Income Statement Data under Korean GAAP**

|   | 2001 <sup>(1)</sup> | 2002   | Year ended December 31, |               | 2005         | 2005 <sup>(2)</sup> |   |
|---|---------------------|--|-------------------------|---------------|--------------|---------------------|---|
|   |                     | (in billions of Won, except per common share data) |                         |               |              |                     | (in millions of US\$, except per common share data) |
| Interest income <sup>(3)</sup>                                      | (Won) 8,304         | (Won) 13,088                                       | (Won) 13,085            | (Won) 12,284  | (Won) 11,491 | US\$ 11,377         |   |
| Interest expense  | 5,502               | 7,008  | 6,476                   | 5,541         | 4,731        | 4,684               |   |
| Net interest income   | 2,802               | 6,080  | 6,609                   | 6,743         | 6,760        | 6,693               |   |
| Provision for possible credit losses                                | 1,414               | 3,196  | 2,029                   | 3,065         | 1,029        | 1,019               |   |
| Net interest income after provision for possible credit losses      | 1,388               | 2,884  | 4,580                   | 3,678         | 5,731        | 5,674               |   |
| Non-interest revenue <sup>(3)(4)</sup>                              | 5,325               | 5,775  | 4,936                   | 8,547         | 6,796        | 6,728               |   |
| Non-interest expense <sup>(5)</sup>                                 | 5,177               | 6,703  | 6,595                   | 10,546        | 9,438        | 9,344               |   |
| Operating income  | 1,536               | 1,956  | 2,921                   | 1,679         | 3,089        | 3,058               |   |
| Non-operating loss, net   | (180)               | (138)  | (4,181)                 | (1,056)       | 170          | 169                 |   |
| Net (loss) income before income tax expense                         | 1,356               | 1,818  | (1,260)                 | 623           | 3,259        | 3,227               |   |
| Income tax (benefit) expense  | 560                 | 612  | (418)                   | 264           | 1,006        | 996                 |   |
| Net (loss) income before consolidation adjustments                  | 796                 | 1,206  | (842)                   | 359           | 2,253        | 2,231               |   |
| Minority interest in (losses) earnings of consolidated subsidiaries | (121)               | 65   | (77)                    | (3)           | (12)         | (12)                |   |
| Other   | 162                 |  |                         |               |              |                     |   |
| Net income  | (Won) 837           | (Won) 1,271  | (Won) (919)             | (Won) 356     | (Won) 2,241  | US\$ 2,219          |   |
| Per common share data:  |                     |  |                         |               |              |                     |   |
| Earnings per share-basic  | (Won) 4,188         | (Won) 4,001  | (Won) (2,818)           | (Won) (1,162) | (Won) 6,943  | US\$ 6.87           |   |
| Earnings per share-diluted  | 4,003               | 4,001  | (2,818)                 | (1,161)       | 6,938        | 6.87                |   |
| Cash dividends per common share <sup>(6)</sup>                      | 100                 | 1,000  |                         | 550           | 550          | 0.54                |   |
| Stock dividends per common share                                    | 300                 |  |                         |               |              |                     |   |

<sup>(1)</sup> Data reflect the impact of the merger between the former Kookmin Bank and H&CB effected on November 1, 2001, which was accounted for using the purchase method of accounting.

<sup>(2)</sup> Won amounts are expressed in U.S. dollars at the rate of (Won)1,010.0 to US\$1.00, the noon buying rate in effect on December 30, 2005 as quoted by the Federal Reserve Bank of New York in the United States.

<sup>(3)</sup> Commencing with the year ended December 31, 2005, interest on credit card loans and credit card installment purchases, merchant fees, and commission on cash advances and credit card installment purchases have been reclassified from non-interest income to interest income.

<sup>(4)</sup> Non-interest revenue includes fees and commission income (other than with respect to credit cards), dividends on securities, gains on security valuations and disposals, gains on foreign currency transactions and gains from derivative transactions.

<sup>(5)</sup> Non-interest expense is composed of fees and commissions paid or payable, general and administrative expenses, losses on security valuations and disposals, losses on foreign currency transactions and losses from derivative transactions.

<sup>(6)</sup> Ratios represent the periods to which the dividends relate.





**Table of Contents****Consolidated Balance Sheet Data under Korean GAAP**

|   | 2001 <sup>(1)</sup>  | 2002                 | Year ended December 31,<br>2003<br>(in billions of Won) |                      | 2004                 | 2005                | 2005 <sup>(2)</sup><br>(in millions<br>of US\$) |
|---|----------------------|----------------------|---|----------------------|----------------------|---------------------|---|
| Cash and cash equivalents   | (Won) 7,843          | (Won) 4,791          | (Won) 6,561   | (Won) 5,213          | (Won) 5,943          | US\$ 5,884          |   |
| Foreign exchange <sup>(3)</sup>   |                      |                      |   |                      |                      |                     |   |
| Loans <sup>(4)(5)(6)</sup>  | 118,982              | 138,456              | 145,067   | 138,969              | 138,281              | 136,912             |   |
| Less: allowance for<br>doubtful accounts                                    | (2,641)              | (3,312)              | (3,922)   | (3,131)              | (2,459)              | (2,435)             |   |
| Trading securities <sup>(7)</sup>   | 11,634               | 9,273                | 7,178   | 6,523                | 6,463                | 6,399               |   |
| Investment securities <sup>(7)</sup>  | 26,653               | 27,589               | 22,159  | 24,147               | 27,016               | 26,749              |   |
| Premises and equipment,<br>net  | 3,291                | 3,360                | 3,025   | 2,637                | 2,442                | 2,417               |   |
| Other assets <sup>(8)(9)</sup>  | 6,837                | 6,969                | 6,755   | 8,331                | 5,217                | 5,165               |   |
| Consolidation adjustment<br>debit   |                      |                      |   |                      |                      |                     |   |
| <b>Total assets</b>   | <b>(Won) 172,599</b> | <b>(Won) 187,126</b> | <b>(Won) 186,823</b>                                    | <b>(Won) 182,689</b> | <b>(Won) 182,903</b> | <b>US\$ 181,091</b> |   |
| Deposits  | 120,449              | 126,891              | 135,373   | 130,134              | 129,616              | 128,332             |   |
| Borrowings <sup>(10)(11)</sup>  | 17,073               | 15,473               | 10,751  | 9,359                | 13,328               | 13,196              |   |
| Debentures  | 13,861               | 23,450               | 19,183  | 21,875               | 16,548               | 16,384              |   |
| Other liabilities <sup>(12)</sup>   | 11,939               | 10,632               | 13,205  | 12,059               | 10,960               | 10,852              |   |
| <b>Total liabilities</b>  | <b>163,322</b>       | <b>176,446</b>       | <b>178,512</b>  | <b>173,427</b>       | <b>170,452</b>       | <b>168,764</b>      |   |
| Minority interests in<br>consolidated subsidiaries                          | 309                  | 252                  | 17  | 28                   | 39                   | 38                  |   |
| Stockholders equity   | 8,968                | 10,428               | 8,294   | 9,234                | 12,412               | 12,289              |   |
| <b>Total liabilities, minority<br/>interest and stockholders<br/>equity</b> | <b>(Won) 172,599</b> | <b>(Won) 187,126</b> | <b>(Won) 186,823</b>                                    | <b>(Won) 182,689</b> | <b>(Won) 182,903</b> | <b>US\$ 181,091</b> |   |

(1) Data reflect the impact of the merger between the former Kookmin Bank and H&CB effected on November 1, 2001, which was accounted for using the purchase method of accounting.

(2) Won amounts are expressed in U.S. dollars at the rate of (Won)1,010.0 to US\$1.00, the noon buying rate in effect on December 30, 2005 as quoted by the Federal Reserve Bank of New York in the United States.

(3) Foreign exchange represents holdings of foreign currency and bills bought in foreign currencies and are included in cash and cash equivalents and loans, respectively. The amounts of foreign currency and bills bought in foreign currencies as of December 31, 2001 were (Won)147 billion and (Won)1,006 billion, respectively. As of December 31, 2002, the amounts were (Won)187 billion and (Won)756 billion, respectively. As of December 31, 2003, the amounts were (Won)228 billion and (Won)534 billion, respectively. As of December 31, 2004, the amounts were (Won)125 billion and (Won)575 billion, respectively. As of December 31, 2005, the amounts were (Won)150 billion and (Won)1,378 billion, respectively.

(4) Loans represent the gross amount of loans, before adjustment for the allowance for loan losses. Accrued interest income is included within other assets.

(5) Credit card assets are included in loans. The amount of credit card assets was (Won)14,089 billion, (Won)14,968 billion, (Won)11,665 billion, (Won)7,644 billion and (Won)7,571 billion as of December 31, 2001, 2002, 2003, 2004 and 2005, respectively.

(6) Call loans are included in loans. The amount of call loans at December 31, 2001, 2002, 2003, 2004 and 2005 was (Won)1,497 billion, (Won)319 billion, (Won)1,659 billion, (Won)2,824 billion and (Won)1,535 billion respectively.

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- <sup>(7)</sup> Under Korean GAAP, all debt securities and marketable equity securities are accounted for on a similar basis to U.S. GAAP. However, adjustments for impairment can be reversed up to the original cost of the investment.

**Table of Contents**

- (8) Guarantees and acceptances for which the amounts were determined do not appear on the balance sheet but are recorded as an off-balance sheet item in the notes to our consolidated financial statements. The amounts of guarantees and acceptances at December 31, 2001, 2002, 2003, 2004 and 2005 were (Won)2,825 billion, (Won)1,048 billion, (Won)811 billion, (Won)976 billion and (Won)1,790 billion respectively.
- (9) Other assets include leasehold deposits, accounts receivables, accrued interest income, prepaid expenses and unsettled debit of domestic exchange (which represents outstanding balances due from other banks generated in the process of fund settlements of domestic exchange, such as checks, bills, drafts, remittance exchange, ATM use and credit card network). Leasehold deposits are recorded as other assets on the balance sheet. Accumulated depreciation is recorded as a deduction from premises and equipment.
- (10) Borrowings consist mainly of borrowings from the Bank of Korea, the Korean government and other banking institutions.
- (11) Call money is included in borrowings at December 31, 2001, 2002, 2003, 2004 and 2005. The balance of call money as of those dates was (Won)2,701 billion, (Won)306 billion, (Won)522 billion, (Won)655 billion and (Won)1,254 billion respectively.
- (12) Under Korean GAAP, contingent losses with respect to guarantees and acceptances are recognized by applying the same classification methods and provision percentages used in determining the allowance for loan losses. Provisions are only applied to acceptances and guarantees classified as substandard, doubtful and estimated loss. The amounts of allowance as of December 31, 2001, 2002, 2003, 2004 and 2005 were (Won)44 billion, (Won)2 billion, (Won)1 billion, (Won)1 billion and (Won)10 billion respectively. These amounts are included in other liabilities.

**Profitability and Other Ratios under Korean GAAP**

|   | Year ended December 31, |       |         |       |       |
|---|-------------------------|-------|---------|-------|-------|
|   | 2001                    | 2002  | 2003    | 2004  | 2005  |
| <b>Net income as a percentage of:</b>                     | (percentages)           |       |         |       |       |
| Average total assets <sup>(1)</sup>                       | 0.76%                   | 0.71% | (0.47)% | 0.19% | 1.22% |
| Average stockholders equity <sup>(1)</sup>                | 15.47                   | 11.47 | (7.36)  | 3.75  | 19.30 |
| Dividend payout ratio <sup>(2)</sup>                      | 14.32                   | 25.58 |         | 47.36 | 8.25  |
| Net interest spread <sup>(3)</sup>                        | 2.11                    | 3.93  | 3.57    | 4.04  | 3.98  |
| Net interest margin <sup>(4)</sup>                        | 2.59                    | 3.87  | 3.76    | 4.05  | 4.10  |
| Efficiency ratio <sup>(5)</sup>                           | 63.51                   | 56.54 | 57.13   | 68.97 | 69.62 |
| Cost-to-average assets ratio <sup>(6)</sup>               | 4.67                    | 3.75  | 3.34    | 5.66  | 5.13  |
| Fee income as a percentage of total income <sup>(7)</sup> | 15.50                   | 13.10 | 13.56   | 7.28  | 6.13  |

(1) Average balances are based on (a) daily balances for our primary banking operations and (b) quarterly balances for subsidiaries.

(2) The dividend payout ratio represents the ratio of total dividends paid on common stock as a percentage of net income attributable to common stock.

(3) Net interest spread represents the difference between the yield on average interest earning assets and cost of average interest bearing liabilities.

(4) Net interest margin represents the ratio of net interest income to average interest earning assets.

(5) Efficiency ratio represents the ratio of non-interest expense to the sum of net interest income and non-interest income.

(6) Cost-to-average assets ratio represents the ratio of non-interest expense to average total assets.

(7) Fee income represents income other than interest income and other operating income, and excludes fees and commissions classified in those categories under Korean GAAP.

**Table of Contents****Capital Ratios under Korean GAAP**

|   | 2001          | Year ended December 31, |       |       | 2005  |
|---|---------------|-------------------------|-------|-------|-------|
|   |               | 2002                    | 2003  | 2004  |       |
|   | (percentages) |                         |       |       |       |
| Tier I capital adequacy ratio <sup>(1)</sup>                        | 7.09%         | 6.62%                   | 6.03% | 6.67% | 9.67% |
| Tier II capital adequacy ratio <sup>(1)</sup>                       | 3.18          | 3.79                    | 3.78  | 4.34  | 3.28  |
| Average stockholders equity as a percentage of average total assets | 4.88          | 6.20                    | 6.33  | 5.10  | 6.31  |

<sup>(1)</sup> The capital adequacy ratios are computed in accordance with the guidelines issued by the Financial Supervisory Commission, which guidelines are consistent with the capital adequacy accord reached by the Basel Committee of Banking Supervision, Bank for International Settlements in all material respects. The computation is prepared on a consolidated Korean GAAP basis.

**Credit Portfolio Ratios under Korean GAAP**

|   | 2001                                     | As of December 31, |             |             | 2005        |
|---|--|--------------------|-------------|-------------|-------------|
|   |  | 2002               | 2003        | 2004        |             |
|   | (in billions of Won, except percentages) |                    |             |             |             |
| Non-performing loans <sup>(1)</sup>   | (Won) 3,925                              | (Won) 4,126        | (Won) 4,962 | (Won) 3,524 | (Won) 2,297 |
| Non performing loans as a percentage of total loans                                       | 3.30%                                    | 2.98%              | 3.45%       | 2.53%       | 1.66%       |
| Non performing loans as a percentage of total assets                                      | 2.27                                     | 2.20               | 2.66        | 1.93        | 1.26        |
| Allowance for loan losses as a percentage of non-performing loans                         | 46.96                                    | 40.04              | 44.62       | 47.86       | 52.83       |
| Allowance for loan losses as a percentage of total loans                                  | 2.22                                     | 2.38               | 2.59        | 2.25        | 1.78        |
| Non-performing credits as a percentage of total credits <sup>(2)</sup>                    | 3.26                                     | 2.96               | 3.44        | 2.52        | 1.63        |
| Won loans as a percentage of Won deposits <sup>(3)</sup>                                  | 97.36                                    | 95.20              | 97.35       | 99.41       | 96.94       |
| Precautionary loans as a percentage of total loans  | 3.67                                     | 5.50               | 5.35        | 4.37        | 2.30        |
| Precautionary and below loans as a percentage of total loans <sup>(4)</sup>               | 6.97                                     | 8.48               | 8.81        | 6.90        | 3.97        |
| Precautionary and below loans as a percentage of total assets <sup>(4)</sup>              | 4.80                                     | 6.27               | 6.78        | 5.26        | 3.00        |
| Allowance for loan losses as a percentage of precautionary and below loans <sup>(4)</sup> | 25.24                                    | 19.37              | 22.20       | 23.53       | 28.29       |

<sup>(1)</sup> Non-performing loans are defined in accordance with regulatory guidance in Korea. See Item 4B. Business Overview Supervision and Regulation Principal Regulations Applicable to Banks.

<sup>(2)</sup> Credits include loans and confirmed guarantees and acceptances provided from our trust accounts (including bills purchased and privately placed debentures), as well as the total loan portfolio of the banking accounts. Loans, as defined for Korean GAAP purposes, include loans provided from our trust accounts (including bills purchased and privately placed debentures), as well as the total loan portfolio of the banking accounts.

<sup>(3)</sup> Under Korean GAAP, Won loans do not include bills bought in Won, advances for customers, credit card accounts, bonds purchased under resale agreements, call loans, private placement corporate bonds and loans in restructurings that have been swapped for equity in the restructured borrower. Including these items, our ratios as of December 31, 2001, 2002, 2003, 2004 and 2005 would have been 95.77%, 108.67%, 109.74%, 109.55% and 107.40%, respectively.

<sup>(4)</sup> As defined by the Financial Supervisory Commission.

**Reconciliation with Korean GAAP**

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Our consolidated financial statements are prepared in accordance with accounting principles and policies as summarized in Note 1 to our consolidated financial statements. These principles and policies differ in some

**Table of Contents**

respect from generally accepted accounting principles applicable in Korea. The following are reconciliations of net income and stockholders equity of the consolidated statements with Korean GAAP:

|   | <b>2005</b><br><b>(in millions of Won)</b> |
|---|--|
| <b>U.S. GAAP net income</b>   | (Won) 2,716,197                            |
| 1 Provision for credit losses   | (793,720)                                  |
| 2 Deferred loan costs   | (4,361)                                    |
| 3 Equity method investments   | (18,565)                                   |
| 4 Securities and hedging derivatives accounting                                   | 10,193                                     |
| 5 Other loan sale accounting  | 32,078                                     |
| 6 Fixed assets  | 992  |
| 7 Merger with Korea Long Term Credit Bank   |  |
| 8 Reversal of amortization of present value discounts                             | 6,440                                      |
| 9 Foreign currency translation  | (27,595)                                   |
| 10 Merger with H&CB   | (41,784)                                   |
| 11 Minority interest  | (9,219)                                    |
| 12 Merger with Kookmin Credit Card  | 7,853                                      |
| 13 Consolidation of fund represented by the wholly owned beneficiary certificates | 192,434                                    |
| 14 Others   | 62,147                                     |
| <b>Total of adjustments</b>   | (583,107)                                  |
| <b>Tax effect of adjustments</b>  | 107,965                                    |
| <b>Korean GAAP net income</b>   | (Won) 2,241,055                            |
| <b>U.S. GAAP stockholders equity</b>  | (Won) 11,392,408                           |
| 1 Provision for credit losses   | (538,564)                                  |
| 2 Deferred loan costs   | (84,411)                                   |
| 3 Equity method investments   | (25,387)                                   |
| 4 Securities and hedging derivatives accounting                                   | 372,104                                    |
| 5 Other loan sale accounting  | (380,507)                                  |
| 6 Fixed assets  | 331,586                                    |
| 7 Merger with Korea Long Term Credit Bank   | 363,550                                    |
| 8 Reversal of amortization of present value discounts                             | 158,111                                    |
| 9 Foreign currency translation  | (24,204)                                   |
| 10 Merger with H&CB   | 607,955                                    |
| 11 Minority interest  | 38,613                                     |
| 12 Merger with Kookmin Credit Card  | (250,540)                                  |
| 13 Consolidation of fund represented by the wholly owned beneficiary certificates | 369  |
| 14 Others   | 55,413                                     |
| <b>Total of adjustments</b>   | 624,088                                    |
| <b>Tax effect of adjustments</b>  | 433,736                                    |
| <b>Korean GAAP stockholders equity</b>  | (Won) 12,450,232                           |

The following is a summary of the significant adjustments made to consolidated net income and stockholders equity to reconcile the U.S. GAAP results with those under Korean GAAP. The numbered paragraphs below refer to the corresponding item numbers set forth above.

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1. We established the U.S. GAAP loan loss allowance for impaired non-homogeneous loans based on (1) the present value of expected future cash flows discounted at the loan's effective interest rate, (2) the fair value of the collateral if the loan was collateral dependent or (3) observable market prices if available. For small balance homogeneous impaired loan portfolios and consumer loans, we established the allowance for the

**Table of Contents**

loan losses based on an evaluation of the historical performance of the loan portfolios. Allowance for loans that were not impaired was based principally on historical migration patterns. Other factors that management considered when establishing reserves for loans include, but were not limited to, global and local economic events, delinquencies, changes in underwriting and changes in credit monitoring policies. See Item 4B. Business Overview Assets and Liabilities Loan Portfolio Provisioning Policy.

Prior to 2004 year-end, the allowance for loan losses under Korean GAAP was determined based on the classification guidelines promulgated by the Financial Supervisory Commission ( FSC ), which require that the allowance should be equal to or greater than the allowance based on the minimum provisioning rate determined by the classification of the loan. Beginning with 2004 year-end, the allowance for loan losses under Korean GAAP has been determined at the larger of the allowance based on historical loss rates of loan portfolios or the one based on the loan classification guidelines of the FSC. For 2004 year-end, we used the allowance based on the FSC guidelines as it was greater than the one based on the historical loss rates. Our reserve under Korean GAAP was established based on the following percentages as of December 31, 2005:

|                | Corporate loans | 2005<br>Retail loans<br>(percentages) | Credit card balances |
|----------------|-----------------|---------------------------------------|----------------------|
| Normal         | 0.50% or more   | 0.75% or more                         | 1.00% or more        |
| Precautionary  | 2.00% or more   | 8.00% or more                         | 12.00% or more       |
| Substandard    | 20.00% or more  | 20.00% or more                        | 20.00% or more       |
| Doubtful       | 50.00% or more  | 55.00% or more                        | 60.00% or more       |
| Estimated loss | 100.00%         | 100.00%                               | 100.00%              |

The historical loss rates used under Korean GAAP were different from those under U.S. GAAP as a result of differences in methodologies and industry practice including approaches for estimating charge-off recovery rates and loss factors from migration and roll rate analyses.

This adjustment also reflected the offsetting effects of (1) the consolidation of our trust accounts, which include loans and related reserves under Korean GAAP and (2) the deconsolidation of certain securitized loans and related reserves which we recorded as sales under Korean GAAP.

- Under U.S. GAAP, certain employee and other costs associated with originating loans are deferred and amortized as a yield adjustment over the life of the related loans, net of any related fees received. These costs relate to direct loan origination activities performed by us which include evaluating the prospective borrower's financial condition, recording guarantees, collateral and other security arrangements, negotiating loan terms, preparing and processing loan documents and closing the transaction. Prior to January 1, 2003, Korean GAAP required that these origination fees and costs be recognized as income or expense when received or paid and did not provide for deferral or amortization. Effective January 1, 2003, certain origination fees and costs were required to be deferred and amortized as a yield adjustment over the life of the related loans.
- In our consolidated financial statements under U.S. GAAP, we must include a proportionate share of the results of operations of our investments accounted for under the equity method, which would be also prepared on a U.S. GAAP basis. Consequently, the results of each of our equity method investments have been affected by the conversion from each investment's respective local GAAP to U.S. GAAP.
- Under U.S. GAAP, decreases in fair value with respect to all securities classified as available-for-sale or held-to-maturity as well as unlisted equity securities below the cost basis of an individual security and deemed to be other-than-temporary must be written off through a charge to income. In determining whether a decrease in fair value is other-than-temporary, the following factors were considered: the length of time and the extent to which the market value had been less than cost; the financial condition and near-term prospects of the issuer; and the intent and ability of the holder to retain its investment in the issuer for a



**Table of Contents**

period of time sufficient to allow for any anticipated recovery in market value. Under Korean GAAP, when the recoverable value of available-for-sale or held-to-maturity securities is less than their amortized acquisition costs (in the case of equity securities, their acquisition costs), and there is any objective evidence of impairment, then their book value is adjusted to their recoverable amount, and the amount of their amortized acquisition costs (in the case of equity securities, their acquisition costs) in excess of the recoverable amount less the amount of impairment loss already recognized in the prior periods is reflected in current loss as impairment loss.

Under U.S. GAAP, to qualify for hedge accounting, derivatives must be highly effective at reducing the risk associated with the exposure being hedged. Each derivative must be formally designated as a hedge, with documentation of the risk management objective and strategy for the hedge, identification of the hedging instrument, the hedged item and risk exposure, and how effectiveness would be assessed prospectively and retrospectively. Under Korean GAAP, the criteria that must be met in order to apply hedge accounting were less prescriptive. This adjustment reflected the effects of the reversal of the hedge accounting treatment under Korean GAAP and fair value adjustments to derivatives arising from differences in bifurcation criteria and consolidation scope of special purpose entities.

5. Under U.S. GAAP, the transfer of loans was recorded as a sale if specific and prescriptive criteria were met relating to the transferor's relinquishing control. If these criteria were not met, the transfer would be treated as a secured borrowing. Certain loan transfers (including those in connection with asset securitization transactions) that qualified for derecognition as sales under Korean GAAP did not meet U.S. GAAP criteria for derecognition as sales.
6. Under Korean GAAP, we revalued certain fixed assets in accordance with Korean GAAP with the revaluation increment credited to capital surplus. As a result of this revaluation, depreciation expense on these assets was adjusted to reflect the increased basis. Under U.S. GAAP, such a revaluation is not permitted and depreciation expense should be based on historical cost. As part of our normal operations, we occasionally dispose of fixed assets. Due to the difference in carrying value under U.S. GAAP and Korean GAAP noted above, there was an adjustment to reflect the difference in the gain or loss on disposal of those fixed assets.
7. In accordance with Korean GAAP, the value of consideration paid for Korea Long Term Credit Bank was based on the price of our common stock on the date that the transaction was consummated. In addition, the assets were recorded at their carrying values. This transaction created negative goodwill under Korean GAAP which was recorded in stockholders' equity. The application of U.S. GAAP resulted in goodwill because of differences in the measurement of the purchase price and recording the related assets and liabilities at fair value. The income statement adjustment represented the accretion to income of the difference between book value and fair value on the net assets acquired.
8. Under Korean GAAP, loans modified through troubled debt restructurings were carried at the lower of (1) the book value of the loan prior to restructuring and (2) the present value of the restructured loan. If carried at present value, the related present value discount was accreted to income over the remaining term of the restructured loans. Under U.S. GAAP, such troubled debt restructured loans were treated as impaired loans and the related allowance for loan losses were established based on (1) the present value of expected future cash flows discounted, (2) the fair value of the collateral if the loan is collateral dependent, or (3) observable market prices if available. Accordingly, this difference reflects the reversal of the present value discount.
9. U.S. GAAP requires that all unrealized gains and losses arising from available-for-sale securities be recorded in accumulated other comprehensive income. Under Korean GAAP, the portion of unrealized gains and losses on available for sale securities arising from foreign currency translation were recognized in earnings.
10. Under Korean GAAP, the value of consideration paid for H&CB was measured based on our stock price on the consummation date of the merger, whereas under U.S. GAAP, the value of consideration was measured

**Table of Contents**

based on our average closing stock price on the Stock Market Division of the Korea Exchange two days before and after the date the merger was agreed to and announced. The application of U.S. GAAP resulted in negative goodwill due to the fact that the consideration paid was less than the fair value of H&CB's net assets acquired. Under Korean GAAP, goodwill was created because the value of consideration measured based on the consummation date was significantly higher. The income statement adjustment primarily reflected the following:

- (a) Reversal of goodwill amortization that was recorded under Korean GAAP.
- (b) Costs that were directly related to the merger were expensed under Korean GAAP, whereas such costs were included in the cost of the merger under U.S. GAAP.
- (c) Accretion to income or amortization to expense of the difference between the fair value and book value of the assets acquired and liabilities assumed.
- (d) The amortization related to the core deposit and credit card relationship intangible assets acquired in the merger based on their estimated useful lives in proportion to the estimated run-off of the related depositor and customer relationships, respectively.

11. The operating results of each of our subsidiaries have been affected by the conversion to U.S. GAAP from Korean GAAP. Consequently, the allocation to minority of their shares of the respective subsidiaries has been affected as a result of the conversion. Under Korean GAAP, minority interest is treated as a component of stockholders' equity. Under U.S. GAAP, minority interest is not considered part of stockholders' equity and is disclosed in the consolidated balance sheet between the liability section and the stockholders' equity section.

12. Under Korean GAAP, the value of consideration paid for the step-up acquisition of a subsidiary is measured based on book value of the subsidiary's net assets on the consummation date of the merger. Accordingly the value of consideration paid for the acquisition of Kookmin Credit Card ( KCC ) was measured based on book value of KCC's net assets. However, under U.S. GAAP, the value of consideration was measured based on our average closing stock price on the Stock Market Division of the Korea Exchange two days before and after the date the merger was agreed to and announced. The application of U.S. GAAP resulted in goodwill due to the fact that the consideration paid was more than the fair value of KCC's net assets acquired. Under Korean GAAP, goodwill was not recognized because the value of consideration measured based on the consummation date was the same as the book value of KCC's net assets. The adjustment primarily reflected the following:

- (a) Costs that were directly related to the merger were expensed under Korean GAAP, whereas such costs were included in the cost of the merger under U.S. GAAP.
- (b) The operating results of KCC was affected by the conversion to U.S. GAAP from Korean GAAP. Consequently, the allocation to minority of their shares of KCC was also affected as a result of the conversion.
- (c) Accretion to income or amortization to expense of the difference between the fair value and book value of the assets acquired and liabilities assumed.
- (d) The amortization related to the credit card relationship intangible asset acquired in the merger based on their estimated useful lives in proportion to the estimated run-off of customer relationships.

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13. Under Korean GAAP, beneficiary certificates were treated as available-for-sale securities and, therefore, related unrealized gains or losses were recorded in the other comprehensive income of the stockholders' equity. When beneficiary certificates were sold, related realized gains or losses were recorded in net income. However, under U.S. GAAP, the underlying funds represented by the wholly owned beneficiary certificates were consolidated into our financial statements, resulting in the net income or loss of the funds being reflected in our annual net income. The difference in the stockholders' equity mostly relates to the effect of deferred taxes on the unrealized gains or losses on the beneficiary certificates treated as available for sale securities.

**Table of Contents**

14. This adjustment reflected the effect of miscellaneous items, which were not individually material.

**Item 5C. *Research and Development, Patents and Licenses, etc.***

**Not Applicable**

**Item 5D. *Trend Information***

These matters are discussed under Item 5A and Item 5B above where relevant.

**Item 5E. *Off-Balance Sheet Arrangements***

See Item 5B. Liquidity and Capital Resources Financial Condition Contractual Cash Obligations and Item 5B. Liquidity and Capital Resources Financial Condition Commitments and Guarantees.

**Item 5F. *Tabular Disclosure of Contractual Obligations***

See Item 5B. Liquidity and Capital Resources Financial Condition Contractual Cash Obligations.

**Item 6. DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES**

**Item 6A. *Directors and Senior Management***

**Board of Directors**

Our board of directors, currently consisting of four executive directors and nine non-executive directors, has the ultimate responsibility for the management of our affairs. We currently have an executive director, Hyung Duk Chang, who serves as a standing member of the Audit Committee.

Our articles of incorporation provide that:

we may have no more than 30 directors;

the number of executive directors must be less than 50% of the total number of directors; and

we have five or more non-executive directors.

Each of our executive and non-executive directors has been elected for a three-year term of office, except that the term of each of the non-executive directors re-elected at the ordinary shareholders' meeting in March 2006 will be one, two or three years from such shareholders' meeting. Terms are renewable and are subject to the Korean Commercial Code, the Bank Act and related regulations.

Our board of directors meets on a regular basis to discuss and resolve material corporate matters. Additional extraordinary meetings may also be convened at the request of any director or any committee that serves under the board of directors.

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The names and positions of our directors are set forth below. The business address of all of the directors is our registered office at 9-1, 2-ga, Namsaemoo-ro, Jung-gu, Seoul 100-703, Korea.

**Table of Contents****Executive Directors**

The table below identifies our executive directors as of the date of this annual report:

| <b>Name</b>     | <b>Age</b> | <b>Position</b>  | <b>Director Since</b> | <b>End of Term<sup>(1)</sup></b> |
|-----------------|------------|--|-----------------------|----------------------------------|
| Chung Won Kang  | 55         | President and Chief Executive Officer                                      | November 1, 2004      | 2007                             |
| Hyung Duk Chang | 55         | Chief Audit Executive  | December 13, 2004     | 2008                             |
| Ki Hong Kim     | 47         | Chief Executive Vice President   | March 24, 2006        | 2009                             |
| Kap Shin        | 50         | Chief Financial Officer and Senior Executive Vice President; Finance Group | March 18, 2005        | 2008                             |

<sup>(1)</sup> The date on which each term will end will be the date of the general stockholders meeting in the relevant year. None of the executive directors have any significant activities outside Kookmin Bank.

*Chung Won Kang* is our president and chief executive officer. He was an advisor to Kim & Chang, non-executive director of LG Investment & Securities Co., Ltd., an advisor to World Bank Group, president and chief executive officer of the former Seoul Bank, chief country officer of Deutsche Bank Group, Korea and chief country officer of Bankers Trust Group, Korea. He received a B.A. in economics from Dartmouth College and an M.A. in law and diplomacy from The Fletcher School of Law & Diplomacy.

*Hyung Duk Chang* is our auditor and executive director. He was an advisor to Shin & Kim, a representative director and head of Management Consulting at Kyobo Life Insurance, senior vice president of Planning & Human Resources and head of the Credit & Consumer Finance Department at Seoul Bank, and a managing director of SME Business Unit & Consumer Finance Department at Citibank. He received a B.A. in English at Hankuk University of Foreign Studies and studied top management at The Federation of Korean Industries.

*Ki Hong Kim* is our executive director, chief executive vice president and head of the Strategic Planning Group since March 2006. He was a non-executive director from 2003 to 2005. He was a professor of business administration at Chungbuk National University, a research fellow at the Korea Institute of Fiscal Policy, a research director at the Korea Insurance Development Institute and an assistant governor at the Financial Supervisory Service. He received a B.A. in business and economics from Barat College, an M.B.A. from the University of Missouri and a Ph.D. in business administration from the University of Georgia.

*Kap Shin* is our chief financial officer, senior executive vice president and head of the Finance Group. He was chief financial officer of Korea Exchange Bank Credit Service, chief executive officer of Kapco Inc. and chief financial officer of Citibank Korea. He received a B.A. in accounting and an M.B.A. from Northern Illinois University.

**Non-executive Directors**

Our non-executive directors are selected based on the candidates talents and skills in diverse areas, such as law, finance, economy, management and accounting. All nine non-executive directors below were nominated by our Non-executive Director Nominating Committee and elected at the ordinary shareholders meeting.

**Table of Contents**

The table below identifies our non-executive directors as of the date of this annual report:

| <b>Name</b>      | <b>Age</b> | <b>Position</b>        | <b>Director Since</b> | <b>Year Term Ends<sup>(1)</sup></b> |
|------------------|------------|------------------------|-----------------------|-------------------------------------|
| Dong Soo Chung   | 60         | Non-executive Director | March 22, 2002        | 2008                                |
| Nobuya Takasugi  | 63         | Non-executive Director | March 18, 2005        | 2008                                |
| Kee Young Chung  | 57         | Non-executive Director | March 24, 2006        | 2009                                |
| Doo Hwan Song    | 57         | Non-executive Director | March 18, 2005        | 2008                                |
| Chang Kyu Lee    | 56         | Non-executive Director | March 18, 2005        | 2008                                |
| Dam Cho          | 53         | Non-executive Director | March 18, 2005        | 2008                                |
| Bo Kyung Byun    | 53         | Non-executive Director | March 24, 2006        | 2009                                |
| Baek In Cha      | 47         | Non-executive Director | March 24, 2006        | 2009                                |
| Young Soon Cheon | 45         | Non-executive Director | March 23, 2004        | 2007                                |

<sup>(1)</sup> The date on which each term will end will be the date of the general stockholders' meeting in the relevant year.

*Dong Soo Chung* has been a non-executive director since 2002. He is currently our chairman of the board of directors and a professor at Sangmyung University. He served as the deputy minister of the Ministry of Environment from January 2001 to February 2002. Prior to that, he was the assistant minister of the Planning and Management Office at the Ministry of Planning and Budget. He received a B.A. in business administration from Seoul National University and an M.A. in public administration from University of Wisconsin at Madison.

*Nobuya Takasugi* has been a non-executive director since 2005. He is currently an executive advisor to Fuji Xerox Korea. He was chairman and chief executive officer of Fuji Xerox Korea, chairman of the Seoul Japan Club and chairman of the Asia Pacific Policy Research Institute Advisory Council. He received a B.A. in commercial science from Waseda University in Japan.

*Kee Young Chung* was elected non-executive director this year. He is currently a professor of Keimyung University. He was President of Korea Accounting Institute, Chairman of Korea Accounting Standards Board and Chief Accountant of Financial Supervisory Service. He received a B.A. in business administration from Seoul National University, an M.B.A from Seoul National University, and a Ph.D. in accounting from the University of Texas at Austin.

*Doo Hwan Song* has been a non-executive director since 2005. He is currently a representative partner of Hankyul Law Firm. He served as an independent counsel on remittance to North Korea, an arbitrator of the Korean Commercial Arbitration Board, an executive director of the Korean Bar Association and a judge in the Seoul Civil District Court. He received a B.A. in law from Seoul National University.

*Chang Kyu Lee* has been a non-executive director since 2005. He is currently chief executive officer of Joongang Ilbo News Media. He was chief economic correspondent and managing director of Joongang Ilbo, director of Joongang Ilbo Newsroom and branch chief of Joongang Ilbo in Tokyo. He received a B.A. in economics from Sogang University.

*Dam Cho* has been a non-executive director since 2005. He is currently a professor at Chonnam National University. He was president of Korean Financial Management Association and a lecturer at Hongik University. He received a B.A. in business administration, an M.B.A. and a Ph.D. in finance from Korea University.

*Bo Kyung Byun* was elected non-executive director this year. He is currently President and Chief Executive Officer of Kolon Data Communication Co., Ltd. He was President and Chief Executive Officer of LG IBM PC Co., Ltd. and a board member of IBM Korea. He received a B.S. in mechanical engineering from Seoul National University and an Executive Education MBA Program Certificate from the Wharton School, University of Pennsylvania.

**Table of Contents**

*Baek In Cha* was elected non-executive director this year. He is currently Vice President of Korea Institute of Finance. He was an assistant professor at City University of Hong Kong and the University of Texas at Arlington. He received a B.A. in economics from Seoul National University, and an M.A. and Ph.D. in economics from the University of Minnesota.

*Young Soon Cheon* was elected as a non-executive director in 2004. She is currently a professor of business administration at Chungang University. Prior to that, she was an assistant professor at Kyunghee University and an assistant professor at Baruch College, City University of New York. She received a B.A. in business administration from Chungang University, and an M.A. and Ph.D. in accountancy from the University of Georgia.

Any director having an interest in a transaction that is subject to approval by the board of directors may not vote at the meeting during which the board approves the transaction.

**Executive Officers**

The table below identifies our senior executive officers who are not executive directors as of the date of this annual report:

| <b>Name</b>         | <b>Age</b> | <b>Position</b>   |
|---------------------|------------|---|
| Nam Sik Yang        | 52         | Senior Executive Vice President; Consumer Banking Group I                     |
| Won Sik Yeo         | 53         | Senior Executive Vice President; Consumer Banking Group II                    |
| Dal Soo Lee         | 54         | Senior Executive Vice President; Consumer Marketing Group                     |
| Yong Kook Oh        | 57         | Senior Executive Vice President; Corporate Banking Group                      |
| Hyo Sung Won        | 46         | Senior Executive Vice President; Credit Card Group                            |
| De Oak Shin         | 55         | Senior Executive Vice President; PB/Asset Management Group                    |
| Jung Young Kang     | 55         | Senior Executive Vice President; Trust/National Housing Fund Management Group |
| Young Han Choi      | 48         | Senior Executive Vice President; Capital Markets and Treasury Group           |
| Dong Soo Choe       | 51         | Senior Executive Vice President; Credit Group                                 |
| Jeong Min Kim       | 55         | Senior Executive Vice President; Sales Supporting Group                       |
| Donald H. MacKenzie | 58         | Senior Executive Vice President; Risk Management Group                        |
| Kap Joe Song        | 59         | Senior Executive Vice President; Information Technology Group                 |
| Dong Won Kim        | 53         | Senior Executive Vice President; Human Resources Group                        |

None of the executive officers have any significant activities outside Kookmin Bank.

*Nam Sik Yang* is a senior executive vice president and the head of the Consumer Banking Group I. Prior to that, he was the head of the Consumer Banking Group II. He received a B.S. from Seoul National University and an M.A. from Yonsei University.

*Won Sik Yeo* is a senior executive vice president and the head of the Consumer Banking Group II. Prior to that, he was the head of Kangnam regional headquarters. He received a B.A. from Kookjae University.

*Dal Soo Lee* is a senior executive vice president and the head of the Consumer Marketing Group. Prior to that, he was the head of Daegu regional headquarters. He graduated from Daegu Commercial High School.

*Yong Kook Oh* is a senior executive vice president and the head of the Corporate Banking Group. Prior to that, he was a deputy president and executive vice president at Shinhan Bank and head of the Local Corporation Banking Group at Citibank, Korea. He received a B.A. in business from Korea University.

*Hyo Sung Won* is a senior executive vice president and the head of the Credit Card Group. Prior to that, he was senior executive vice president of the Consumer Marketing Group, executive vice president at KorAm Bank



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**Table of Contents**

and a marketing director at Citibank, Korea. He received a B.A. in business from Seoul National University and an M.B.A. from Indiana University.

*De Oak Shin* is a senior executive vice president and the head of the PB/Asset Management Group. Prior to that, she was the head of Seongnam regional headquarters. She received a B.A. in education from Sookmyung Women's University.

*Jung Young Kang* is a senior executive vice president and the head of the Trust/National Housing Fund Management Group. Prior to joining us, he was a tax judge at the National Tax Tribunal. He received a B.A. in Economics from Sungkyunkwan University, an M.A. in public administration from Seoul National University and an M.A. in economics from Indiana University.

*Young Han Choi* is a senior executive vice president and the head of the Capital Markets and Treasury Group. Prior to that, he was a consultant at Accolate Inc. and the head of the Trading and Treasury Group at Deutsche Bank Korea. He received a B.A. in business from Yonsei University and an M.B.A. from University of Michigan.

*Dong Soo Choe* is a senior executive vice president and the head of the Credit Group. Prior to that, he was the head of Commercial Affairs and Investment Banking at Samsung Securities and an assistant executive vice president of Credit Analysis at Hana Bank. He received a B.A. in French literature from Yonsei University and an M.B.A. from the Peter Drucker Management School of Claremont Graduate University.

*Jeong Min Kim* is a senior executive vice president and the head of the Sales Supporting Group. Prior to that, he was the head of the Human Resources Group. He received a B.A. in business from Korea National Open University and an M.A. in human resources from Yonsei University.

*Donald H. MacKenzie* is a senior executive vice president and the head of the Risk Management Group. Prior to that, he was an executive director and senior executive vice president. He was seconded to us by ING Groep N.V. in 2000 as a senior advisor on risk management matters. Before coming to Korea, he was the country manager for ING Bank N.V. in Japan, managing director of ING Barings Limited, a vice president with Goldman Sachs and a partner at KPMG Peat Marwick. He is a member of the Canadian Institute of Chartered Accountants. He received a B.A. in economics from British Columbia University and a degree in accounting, finance and business administration from Simon Fraser University.

*Kap Joe Song* is a senior executive vice president and the head of the Information Technology Group. Prior to that, he was the executive vice president of IT at Hana Bank, and vice president of Citibank Global Tec Infra Division. He received a B.S. from Yonsei University.

*Dong Won Kim* is a senior executive vice president and the head of the Human Resources Group. Prior to that, he was the head of Strategic Planning Group. Prior to joining us, he was an editor at the Maeil Business Newspaper and a professor at Suwon University. He received a B.A., M.A., and Ph.D. in economics from Korea University.

**Item 6B. Compensation**

The aggregate remuneration paid and benefits-in-kind paid by us to our chairman, our president and chief executive officer, our other executive directors, our non-executive directors and our executive officers for the year ended December 31, 2005 was (Won)5,864 million. In addition, for the year ended December 31, 2005, we set

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**Table of Contents**

aside (Won)879 million for allowances for severance and retirement benefits for our chairman, our president and chief executive officer, the other executive directors and our executive officers.

We do not have service contracts with any of our directors or officers providing for benefits upon termination of their employment with us.

We have granted stock options to our president and chief executive officer and other directors and executive officers as described below. For all of the options granted, we may elect either to issue common shares or allocate treasury shares, or pay in cash or treasury shares, the difference between the exercise and the market price at the date of exercise. Upon vesting, options may be exercised between three to eight years from the grant date, once restrictions on the exercise of options, including continued employment for at least two years from the grant date, lapse.

On November 1, 2004, we granted 700,000 options to our current president and chief executive officer, Mr. Chung Won Kang. Calculation with respect to how many options are exercisable is variable based on our financial performance and, specifically, the meeting of certain financial targets. Of the 700,000 options granted:

300,000 options will become exercisable if we reach a return on equity target of 25%;

200,000 options will become exercisable if we reach a BIS target ratio of 12%; and

200,000 options will become exercisable if we reach a total return target for our shareholders, which is 100% of the rate of increase in the KOSPI banking industry index.

Our financial performance, as well as the rate of increase in the KOSPI banking industry index, will be measured at the commencement of the exercise period. In the case of early retirement, prior to the date of retirement, the number of options exercisable will be determined based on the duration of employment and the exercise price will depend on the KOSPI banking industry index on the date of such early retirement. These options vest after three years from the grant date and up to eight years after such date, beginning on November 2, 2007 and may be exercised up to eight years from the grant date. The exercise price is (Won)37,600 and the exercised options can be settled through the issuance of shares, the allocation of treasury shares, or the payment in cash or treasury shares the difference between the exercise and the market price at the date of exercise, at our discretion. For additional information regarding our stock option plan, see Note 29 to our consolidated financial statements.

In 2005, we recognized (Won)20,957 million as compensation expense for the stock options granted under our incentive stock option plan. For additional information regarding our compensation expense in connection with our incentive stock option plan, see Note 29 to our consolidated financial statements.

**Item 6C. Board Practices**

See Item 6A. Directors and Senior Management above for information concerning the terms of office and contractual employment arrangements with our directors and executive officers.

**Committees of the Board of Directors**

We currently have the following committees that serve under the board:

the Audit Committee;

the Board Steering Committee;

the Management Strategy Committee;

the Risk Management Committee;

the Evaluation and Compensation Committee; and

the Non-executive Director Nominating Committee.

## **Table of Contents**

Each committee member is appointed by the board of directors, except for members of the Audit Committee, who are elected at the general meeting of stockholders.

### ***Audit Committee***

The committee currently consists of four non-executive directors, Young Soon Cheon, Kee Young Chung, Dam Cho and Bo Kyung Byun, together with our chief audit executive Hyung Duk Chang, who serves as a standing member. The chairperson of the Audit Committee is Young Soon Cheon. The Audit Committee oversees our financial reporting and approves the appointment of our independent auditors. The committee also reviews our financial information, auditor's examinations, key financial statement issues and the administration of our financial affairs by the board of directors. In connection with the general meetings of stockholders, the committee examines the agenda for, and financial statements and other reports to be submitted by, the board of directors to each general meeting of stockholders. The committee holds regular meetings every quarter.

### ***Board Steering Committee***

The committee currently consists of five non-executive directors, Dong Soo Chung, Doo Hwan Song, Chang Kyu Lee, Dam Cho and Young Soon Cheon, together with our president and chief executive officer Chung Won Kang. The chairperson of the Board Steering Committee is currently Dong Soo Chung. The committee is responsible for discussion and review of overall matters with respect to the governance of the bank, promoting the efficiency and active function of the Board and each committee, coordination and the conferring of opinions between the board and the president and evaluations of the board, committees and non-executive directors. The committee's responsibilities also include planning the board's agenda, development and monitoring director education programs and reviewing the structure of committees. The committee holds regular meetings every quarter.

### ***Management Strategy Committee***

The committee currently consists of five non-executive directors, Chang Kyu Lee, Nobuya Takasugi, Dong Soo Chung, Doo Hwan Song and Bo Kyung Byun, together with chief executive vice president Ki Hong Kim. The chairperson of the Management Strategy Committee is currently Chang Kyu Lee. The Management Strategy Committee reviews vision and mid-long term management strategy, the annual business plan, the annual budget plan, new strategic businesses, major financial strategy and major issues with respect to our management. The committee holds regular meetings every quarter.

### ***Risk Management Committee***

The committee currently consists of five non-executive directors, Dam Cho, Nobuya Takasugi, Kee Young Chung, Baek In Cha and Young Soon Cheon, together with our chief financial officer and senior executive vice president Kap Shin. The chairperson of the Risk Management Committee is Dam Cho. The Risk Management Committee oversees and makes determinations on all issues relating to our comprehensive risk management function. In order to ensure our stable financial condition and to maximize our profits, the committee monitors our overall risk exposure and reviews our compliance with risk policies and risk limits. In addition, the committee reviews risk and control strategies and policies, evaluates whether each risk is at an adequate level, establishes or abolishes risk management divisions, reviews risk-based capital allocations and reviews the plans and evaluation of internal control. The committee holds regular meetings every quarter.

### ***Evaluation and Compensation Committee***

The committee currently consists of four non-executive directors, Doo Hwan Song, Dong Soo Chung, Chang Kyu Lee, and Baek In Cha. The chairperson of the committee is Doo Hwan Song. The Evaluation and

**Table of Contents**

Compensation Committee reviews compensation schemes and compensation levels. The committee is also responsible for deliberating and deciding compensation of directors, evaluating management’s performance and deciding the performance-based annual salary of the president and the chief audit executive. The committee holds regular meetings every six months.

***Non-executive Director Nominating Committee***

The committee currently has no members. The last meeting of the committee was on February 21, 2006 to nominate our current slate of nine non-executive directors. The committee oversees the selection of non-executive director candidates and recommends them annually sometime prior to the general stockholders meeting. The term of office of its members is from the first meeting of the committee held to nominate the non-executive directors until the nominated non-executive directors are appointed. The committee shall be composed of four non-executive directors.

**Differences in Corporate Governance Practices**

Pursuant to the rules of the New York Stock Exchange applicable to foreign private issuers like us that are listed on the New York Stock Exchange, we are required to disclose significant differences between the New York Stock Exchange’s corporate governance standards and those that we follow under Korean law and in accordance with our own internal procedures. The following is a summary of such significant differences:

**NYSE Corporate Governance Standards**

**Director independence**

Listed companies must have a majority of independent directors.

**Executive Session**

Listed companies must hold meetings solely attended by non-management directors to more effectively check and balance management directors.

**Nomination/Corporate Governance Committee**

Listed companies must have a nomination/corporate governance committee composed entirely of independent directors.

**Compensation Committee**

Listed companies must have a compensation committee composed entirely of independent directors.

**Audit Committee**

Listed companies must have an audit committee that satisfies the requirements of Rule 10A-3 under the Exchange Act.

**Audit Committee Additional Requirements**

Listed companies must have an audit committee that is composed of more than three directors.

**Kookmin Bank**

The majority of our board of directors is independent (as defined in accordance with the New York Stock Exchange’s standards), as 9 out of 13 directors are non-executive directors.

Our non-executive directors hold quarterly executive sessions in accordance with the Regulation of the Board of Directors.

Our Non-executive Director Nominating Committee is composed of four non-executive directors, and the committee presents proposals for the nomination of non-executive directors to the board.

We maintain an Evaluation and Compensation Committee composed of four non-executive directors.

We maintain an Audit Committee comprised of four non-executive directors and a standing member who satisfies the New York Stock Exchange’s independence requirements. Accordingly, we are in compliance with Rule 10A-3 under the Exchange Act.

Our Audit Committee has five members, as described above.

**Table of Contents****NYSE Corporate Governance Standards****Shareholder Approval of Equity Compensation Plan**

Listed companies must allow its shareholders to exercise their voting rights with respect to any material revision to the company's equity compensation plan.

**Corporate Governance Guidelines**

Listed companies must adopt and disclose corporate governance guidelines.

**Code of Business Conduct and Ethics**

Listed companies must adopt and disclose a code of business conduct and ethics for directors, officers and employees, and promptly disclose any waivers of the code for directors or executive officers.

**Item 6D. Employees**

The following table sets forth information, for the periods indicated, regarding our employees:

|   | As of December 31, |        |        |
|---|--------------------|--------|--------|
|   | 2003               | 2004   | 2005   |
| Full-time employees                                 | 19,525             | 18,927 | 16,960 |
| Contractual employees                               | 9,455              | 8,367  | 7,085  |
| Managerial or executive employees                   | 11,309             | 11,000 | 10,360 |
| Members of Korea Financial Industry Union           |                    |        |        |
| Kookmin Bank Chapter                                | 8,342              | 8,126  |        |
| H&CB Chapter  | 6,933              | 6,772  |        |
| Members of the Korean Confederation of Trade Unions |                    |        |        |
| Former Kookmin Credit Card Labor Union              | 1,215              | 1,215  |        |
| Members of Korea Financial Industry Union           |                    |        |        |
| Kookmin Bank Chapter                                |                    |        | 14,816 |
| Subsidiary full-time employees <sup>(1)</sup>       | 945                | 1,226  | 1,145  |

<sup>(1)</sup> Including executive officers.

We consider our relations with our employees to be satisfactory. Every year, usually in May, our unions and our management negotiate and enter into a new collective bargaining agreement and negotiate annual wage adjustments. Following the merger of former Kookmin Bank and H&CB, we had two union chapters of the Korea Financial Industry Union and one labor union of the Korean Confederation of Trade Unions. These three union bodies merged into the Kookmin Bank Chapter of the Korea Financial Industry Union in January 2005.

In connection with the merger between the former Kookmin Bank and H&CB, we encountered a number of difficulties with the labor unions of both banks, most of which have since been resolved. More recently, in connection with the merger of Kookmin Credit Card with us, in May 2003, the employees of Kookmin Credit

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**Table of Contents**

Card called a strike to demand that the merger be stopped. We subsequently reached an agreement with them relating to staffing, salaries and other benefits.

In February 2005, after 2,200 employees chose to take voluntary early retirement, we established a human resources outsourcing organization to assist those who wished to come out of retirement to return to work for us.

Our compensation packages consist of base salary and base bonuses. We also provide performance-based compensation to employees and management. Executive officers, heads of regional headquarters and employees in positions that require professional skills, such as fund managers and dealers, are compensated depending on their individual annual performance evaluation. Recently, we have also implemented a profit-sharing system in order to enhance the performance of our employees. Under this system, we pay bonuses to our employees, in addition to the base salary and depending on our annual performance.

We provide a wide range of benefits to our employees, including our executive directors. These benefits include medical insurance, employment insurance, workers compensation, employee and spouse life insurance, free medical examinations, child tuition and fee reimbursement, disabled child financial assistance and reimbursement for medical expenses.

Pursuant to the Korean National Pension Law, we prepay a portion of our accrued severance liabilities to the National Pension Corporation at the rate of 4.5% of each employee's annual wages. Our employees are also responsible for payment to the National Pension Corporation of 4.5% of their wages. Our employees are entitled to receive an annuity from the National Pension Corporation following their retirement, commencing at the age of 60.

Upon termination, our employees are entitled to receive severance payments pursuant to the Labor Standards Act of Korea. The amount received by any employee equals the amount equivalent to (1) 30 days' salary, calculated by averaging the employee's daily salary for the three months prior to the date of the employee's departure, multiplied by (2) the number of continuous years during which the employee worked. For information regarding our severance payments, see Note 28 of the notes to our consolidated financial statements.

All of our employees are eligible to participate in our employee stock ownership association plan. We are not required to, and do not, make cash contributions to this plan. Members of our employee stock ownership association plan have pre-emptive rights to acquire up to 20% of our shares in public offerings by us pursuant to the Korean Securities and Exchange Act. In April 2005, we contributed 2,000,000 shares to our employee stock ownership association. The association will need to hold these shares for three years, after which such shares may be sold.

We operate an employee training program in order to improve management skills of our employees. The program is aimed at cultivating financial specialists with higher levels of management and business skills, and is comprised of a number of customized training programs such as training courses for employees of different positions, a human resources development program to train future leaders and support programs for self-learning courses. The training programs are operated at various locations including four Kookmin Bank training centers and other domestic and overseas training facilities. The broad spectrum of training programs, combined with the state-of-the-art technologies such as cyber training and satellite broadcasting, maximizes the level of exposure of the trainees to the contents of the programs. Also, our new training scheme for 2006 based on classified training courses and a development evaluation system has facilitated systemic development of employee skills and a spontaneous learning environment.

**Table of Contents****Item 6E. Share Ownership**  
**Common Stock**

As of December 31, 2005, the persons who are currently our directors or executive officers, as a group, held an aggregate of 12,774 shares of common stock of Kookmin Bank, representing approximately 0.004% of the outstanding Kookmin Bank common stock as of such date. None of these persons individually held more than 1% of the outstanding common stock of Kookmin Bank as of such date.

**Stock Options**

The following table is the breakdown of stock options with respect to our common stock which we have granted to our directors and employees. It describes grant date, position, exercise period, price and the number of options as of March 31, 2006.

| Grant Date | Position when granted                    | Exercise period |           | Exercise price        | Number                 | Number of | Number of |
|------------|--|-----------------|-----------|-----------------------|------------------------|-----------|-----------|
|            |  | From            | To        |                       | of granted             | exercised |           |
|            |  |                 |           |                       | options <sup>(1)</sup> | options   | options   |
| 24-Mar-01  | Senior Executive Vice President          | 25-Mar-04       | 24-Mar-07 | 25,100                | 19,333                 | 3,500     | 15,833    |
| 24-Mar-01  | Non-executive Director                   | 25-Mar-04       | 24-Mar-07 | 25,100                | 2,318                  | 1,518     | 800       |
| 24-Mar-01  | Employee                                 | 25-Mar-04       | 24-Mar-07 | 25,100                | 16,491                 | 14,916    | 1,575     |
| 15-Mar-01  | Chairman and CEO                         | 16-Mar-04       | 15-Mar-09 | 28,027                | 29,614                 | 15,000    | 14,614    |
| 15-Mar-01  | Chief Audit Executive                    | 16-Mar-04       | 15-Mar-09 | 28,027                | 14,807                 | 2,807     | 12,000    |
| 15-Mar-01  | 5 Non-executive Directors                | 16-Mar-04       | 15-Mar-09 | 28,027                | 12,623                 | 0         | 12,623    |
| 15-Mar-01  | 7 Senior Executive Vice Presidents       | 16-Mar-04       | 15-Mar-09 | 28,027                | 71,070                 | 21,380    | 49,690    |
| 15-Mar-01  | 47 Employees                             | 16-Mar-04       | 15-Mar-09 | 28,027                | 39,092                 | 16,469    | 22,623    |
| 22-Mar-01  | Auditor <sup>(2)</sup>                   | 23-Mar-04       | 22-Mar-11 | 71,538                | 6,644                  | 0         | 6,644     |
| 22-Mar-01  | 3 Vice Presidents <sup>(2)</sup>         | 23-Mar-04       | 22-Mar-11 | 71,538                | 15,502                 | 0         | 15,502    |
| 16-Nov-01  | Chairman                                 | 17-Nov-04       | 16-Nov-09 | 51,200                | 150,000                | 0         | 150,000   |
| 22-Mar-02  | Chief Audit Executive                    | 23-Mar-05       | 22-Mar-10 | 57,100                | 9,963                  | 0         | 9,963     |
| 22-Mar-02  | 8 Non-executive Directors                | 23-Mar-05       | 22-Mar-10 | 57,100                | 32,284                 | 421       | 31,863    |
| 22-Mar-02  | 8 Senior Executive Vice Presidents       | 23-Mar-05       | 22-Mar-10 | 57,100                | 131,651                | 5,744     | 125,907   |
| 22-Mar-02  | 16 Employees                             | 23-Mar-05       | 22-Mar-10 | 57,100                | 147,658                | 0         | 147,658   |
| 29-Mar-02  | 3 Non-executive Directors <sup>(2)</sup> | 30-Mar-04       | 29-Mar-11 | 129,100               | 9,990                  | 0         | 9,990     |
| 26-Jul-02  | Senior Executive Vice President          | 27-Jul-05       | 26-Jul-10 | 58,800                | 23,899                 | 0         | 23,899    |
| 21-Mar-03  | 9 Non-executive Directors                | 22-Mar-06       | 21-Mar-11 | 46,268 <sup>(3)</sup> | 63,443                 | 10,000    | 53,443    |
| 21-Mar-03  | 3 Senior Executive Vice Presidents       | 22-Mar-06       | 21-Mar-11 | 35,500                | 25,910                 | 0         | 25,910    |
| 21-Mar-03  | 6 Employees                              | 22-Mar-06       | 21-Mar-11 | 35,500                | 62,993                 | 0         | 62,993    |
| 27-Aug-03  | Senior Executive Vice President          | 28-Aug-06       | 27-Aug-11 | 40,500                | 5,091                  | 0         | 5,091     |
| 09-Feb-04  | 4 Senior Executive Vice Presidents       | 10-Feb-07       | 09-Feb-12 | 46,100                | 26,702                 | 0         | 26,702    |
| 09-Feb-04  | 10 Employees                             | 10-Feb-07       | 09-Feb-12 | 46,100                | 48,837                 | 0         | 48,837    |
| 23-Mar-04  | 4 Non-executive Directors                | 24-Mar-07       | 23-Mar-12 | 48,650 <sup>(3)</sup> | 20,000                 | 0         | 20,000    |
| 23-Mar-04  | Senior Executive Vice President          | 24-Mar-07       | 23-Mar-12 | 47,200                | 10,000                 | 0         | 10,000    |
| 01-Nov-04  | President and CEO                        | 02-Nov-07       | 01-Nov-12 | <sup>(4)</sup>        | 700,000                | 0         | 700,000   |
| 18-Mar-05  | Chief Audit Executive                    | 19-Mar-08       | 18-Mar-13 | <sup>(5)</sup>        | 30,000                 | 0         | 30,000    |
| 18-Mar-05  | 9 Non-executive Directors                | 19-Mar-08       | 18-Mar-13 | <sup>(5)</sup>        | 105,259                | 0         | 105,259   |
| 18-Mar-05  | 14 Senior Executive Vice Presidents      | 19-Mar-08       | 18-Mar-13 | 46,800                | 313,795                | 0         | 313,795   |
| 18-Mar-05  | 23 Employees                             | 19-Mar-08       | 18-Mar-13 | 46,800                | 281,274                | 0         | 281,274   |
| 27-Apr-05  | Employee                                 | 28-Apr-08       | 27-Apr-13 | 45,700                | 15,000                 | 0         | 15,000    |
| 22-Jul-05  | Senior Executive Vice President          | 23-Jul-08       | 22-Jul-13 | 49,200                | 30,000                 | 0         | 30,000    |
| 23-Aug-05  | Employee                                 | 24-Aug-08       | 23-Aug-13 | 53,000                | 15,000                 | 0         | 15,000    |
| 24-Mar-06  | Chief Audit Executive                    | 25-Mar-09       | 24-Mar-14 | <sup>(6)</sup>        | 20,000                 | 0         | 20,000    |
| 24-Mar-06  | 9 Non-executive Directors                | 25-Mar-09       | 24-Mar-14 | <sup>(6)</sup>        | 155,000                | 0         | 155,000   |
| 24-Mar-06  | 5 Senior Executive Vice Presidents       | 25-Mar-09       | 24-Mar-14 | <sup>(6)</sup>        | 315,000                | 0         | 315,000   |
| 24-Mar-06  | 15 Employees                             | 25-Mar-09       | 24-Mar-14 | <sup>(6)</sup>        | 450,000                | 0         | 450,000   |
| 28-Apr-06  | Employee                                 | 29-Apr-09       | 28-Apr-14 | <sup>(7)</sup>        | 30,000                 | 0         | 30,000    |



|           |        |           |
|-----------|--------|-----------|
| 3,456,243 | 91,755 | 3,364,488 |
|-----------|--------|-----------|

**Table of Contents**

- (1) Some numbers of the granted options have been adjusted due to the merger and the early retirement of the grantees.
- (2) Originally options with respect to common stock of Kookmin Credit Card, which have been converted into options with respect to our common stock.
- (3) Weighted average of the exercise price of all granted options.
- (4) Exercise price = (Won)37,600 x (1 + the increase rate of KOSPI Banking Industry Index x 0.4). The increase rate of KOSPI Banking Industry Index = (KOSPI Banking Industry Index as of the starting date of exercise period - KOSPI Banking Industry Index as of the grant date) / KOSPI Banking Industry Index as of the grant date.
- (5) Exercise price = (Won)46,800 x (1 + the increase rate of KOSPI Banking Industry Index x 0.4). The increase rate of KOSPI Banking Industry Index = (KOSPI Banking Industry Index as of the starting date of exercise period - KOSPI Banking Industry Index as of the grant date) / KOSPI Banking Industry Index as of the grant date.
- (6) Exercise Price = (Won)75,200 x (1 + TRS of the three major competitors x 0.4). TRS of the three major competitors shall mean (the sum of each of the three major competitor's total market cap at the expected exercise share confirmation date less the sum of each of the three major competitor's total market cap at the grant date) divided by the sum of each of the three major competitor's total market cap at the grant date.
- (7) Exercise Price = (Won)81,900 x (1 + TRS of the three major competitors x 0.4).

**Item 7. MAJOR STOCKHOLDERS AND RELATED PARTY TRANSACTIONS****Item 7A. Major Stockholders**

The following table presents information regarding the beneficial ownership of our shares at December 31, 2005 by each person or entity known to us to own beneficially more than 5% of our outstanding shares.

Except as otherwise indicated, each stockholder identified by name has:

sole voting and investment power with respect to its shares; and

record and beneficial ownership with respect to its shares.

| Beneficial Owner                    | Number of shares of<br>common stock | Percentage of<br>total shares of<br>common<br>stock (%) | Percentage of<br>total shares on a<br>fully<br>diluted basis (%) |
|-------------------------------------|-------------------------------------|---|--|
| The Bank of New York <sup>(1)</sup> | 51,175,814                          | 15.21%  | 15.21%   |

<sup>(1)</sup> As depositary bank.

As of December 31, 2005, executive and non-executive directors collectively owned 1,730 shares of our common stock, and our executive officers, excluding our chairman, our president and chief executive officer, and chief audit executive owned 11,044 shares of our common stock.

Other than as set forth above, no other person or entity known by us to be acting in concert, directly or indirectly, jointly or separately, owned 5.0% or more of the outstanding shares of our common stock or exercised control or could exercise control over us as of December 31, 2005.

In December 2003, we purchased 27,423,761 shares of our common stock in the Korean government's auction of the shares that it had owned. In June 2005, we disposed of all of these shares in an over-the-market transaction. With respect to the remaining shares that we own, we cannot exercise any voting rights with respect to those shares pursuant to Korean law.

**Item 7B. Related Party Transactions**

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As of December 31, 2003, 2004 and 2005, we had an aggregate of (Won)8,048 million, (Won)1,633 million and (Won)4,283 million respectively, in loans outstanding to our executive officers and directors. In addition, as of such dates, we had loans outstanding to various companies whose directors or executive officers were serving concurrently as our directors or executive officers. See Note 34 of the notes to our consolidated financial statements. All of these loans were made in the ordinary course of business, on substantially the same terms,

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**Table of Contents**

including interest rate and collateral, as those prevailing at the time for comparable transactions with other persons and did not involve more than the normal risk of collectibility or present other unfavorable features.

None of our directors or officers have or had any interest in any transactions effected by us that are or were unusual in their nature or conditions or significant to our business which were effected during the current or immediately preceding year or were effected during an earlier year and remain in any respect outstanding or unperformed.

In June 1999, Goldman Sachs Capital Koryo, L.P., a fund managed by The Goldman Sachs Group, Inc., acquired (through its wholly owned subsidiaries Goldman Sachs Capital Chosun, Ltd. and Goldman Sachs Capital Shilla, Ltd.) an interest in the former Kookmin Bank in return for an investment of US\$500 million in new common shares and convertible bonds, consisting of (Won)360 billion of new common shares (17,768,870 common shares at (Won)20,260 per share, as adjusted for the merger ratio of 1.688346:1) and US\$200 million principal amount of subordinated convertible bonds with an original conversion price of (Won)14,200 per common share. Goldman Sachs Capital Koryo subsequently sold substantially all of the shares of our common stock it owned (including common stock obtained upon conversion of the convertible bonds) in June 2002 and November 2003. See See Item 4A. History and Development of the Company History of the Former Kookmin Bank.

In December 2002, we formally extended our strategic alliance agreement with ING Bank N.V., replacing its prior investment agreement with H&CB. Under the terms of the strategic alliance agreement, we are required to cause one nominee of ING Bank N.V. to be appointed as an executive director and senior executive vice president and another nominee to be appointed as a non-executive director so long as ING Groep N.V. and its affiliates maintain a minimum shareholding in us as defined in the strategic alliance agreement. In August 2003, our board approved and ratified an amended and restated strategic alliance agreement with ING Groep N.V. As a result:

the exclusive alliance with respect to our bancassurance business was revised to a non-exclusive, commercial relationship-based alliance;

ING Groep N.V. is required to maintain beneficial ownership of no less than 12,716,691 shares of our common stock, subject to adjustment for any share consolidations or share splits or, in the event of a merger with another entity, as adjusted accordingly pursuant to the merger ratio for the merger; and

each party agreed to maintain its level of investment in ING Life Insurance Company, Korea Ltd. (which is currently 20% owned by us and 80% owned by ING Insurance International B.V.) and KB Asset Management (which is currently 80% owned by us and 20% by ING Insurance International B.V.) until August 29, 2006.

In August 2003, we amended and restated our joint venture agreement with ING Insurance International B.V. and ING Life Insurance Company, Korea, Ltd. This agreement establishes the terms of the joint venture between us and ING Insurance International with respect to ING Life Insurance Company, Korea. Pursuant to this agreement, we have agreed to use our best commercial efforts to source and distribute insurance products produced and underwritten by ING Life Insurance Company, Korea at a percentage level that is approximately 30% of our total sales of insurance products produced and underwritten from all life insurance companies.

In August 2003, we also amended certain provisions in our joint venture agreement with ING Insurance International B.V. and KB Asset Management Co., Ltd. This agreement expands and establishes the terms of the joint venture between us and ING Insurance International with respect to KB Asset Management.

In June 2004, we established a new wholly-owned insurance subsidiary, KB Life Insurance Co., Ltd., to which we contributed the acquired assets and liabilities. KB Life focuses on bancassurance, and offer life insurance and wealth management products through our branch network. ING Insurance International B.V. purchased a 49% interest in KB Life in January 2005.

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**Table of Contents**

For more details regarding our relationship with ING Groep N.V., see Item 4A. History and Development of the Company History of H&CB, Item 4B. Business Overview Other Businesses Bancassurance and Item 10C. Material Contracts.

**Item 7C. *Interest of Experts and Counsel***  
**Not Applicable**

**Item 8. FINANCIAL INFORMATION**

**Item 8A. *Consolidated Statements and Other Financial Information***  
See Item 18. Financial Statements and pages F-1 through F-74.

**Legal Proceedings**

Excluding the legal proceedings discussed below, we and our subsidiaries are not a party to any legal or administrative proceedings and no proceedings are known by any of us or our subsidiaries to be contemplated by governmental authorities or third parties, which, if adversely determined, may have a material adverse effect on our consolidated financial condition or results of operations.

***The Merger with H&CB***

In March 2001, an individual filed a lawsuit with the Seoul Central District Court requesting the court to order a revocation of the merger. Despite the dismissal of certain motions filed in connection with the lawsuit, the case is still pending. In the meantime, additional persons have joined the lawsuit as plaintiffs. In November 2003, the Seoul Central District Court decided the case in our favor. The individual, however, appealed the decision to the Seoul High Court. On March 30, 2005, Seoul High Court denied the plaintiff's appeal. The plaintiff then appealed the decision to the Supreme Court in May 2005. The case is still pending.

***Other Proceedings***

In February 2006, the Korean government indicted the former team head of our lottery operations and several other individuals in connection with excessive fees paid to a subcontractor by the government. The subcontractor was hired by us in connection with our lottery operations, and fees paid to such subcontractor were deducted prior to transferring any profit received by us to the government. Criminal proceedings against those individuals are pending. We cannot exclude the possibility that the government may hold us responsible and choose to commence legal proceedings against us to recover damages in connection with such excessive payment.

In June 2006, the Fair Trade Commission announced that it will assess a fine against us in the aggregate amount of (Won)6.4 billion for allegedly:

not reducing the interest rates on certain of our adjustable-rate home equity loans in prior years despite a decline in market interest rates;

collecting unauthorized early repayment commissions from our customers in connection with certain of our housing loans; and

paying KB Asset Management a management fee higher than that of other asset management companies with respect to certain money market fund products.

In addition, the Fair Trade Commission announced that it will issue a warning to us for allegedly:

canceling accumulated bonus points given to our credit card holders whose card transactions were suspended for more than a year; and  
not giving certain bonus points to our credit card holders who were in default on their payments.

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**Table of Contents**

We are considering appealing these decisions to the Fair Trade Commission or in judicial proceedings upon our receipt of the Fair Trade Commission's formal decisions. In addition, in May 2006 the Fair Trade Commission commenced an investigation into whether 11 banks (including us) engaged in collusive or anti-competitive activity in connection with fixing interest rates and commission fees. We have not received any updates with respect to the status of this investigation.

In 2005, certain individuals, including one of our employees, fabricated and distributed counterfeit certificates of deposit, or CDs, with us as issuer. Korea Real Estate Investment Trust Co., Ltd. and Electric Contractors Financial Cooperative came to own the counterfeit CDs and requested us to make payments on the CDs, which were rejected by us. Korea Real Estate Investment Trust Co., Ltd. and Electric Contractors Financial Cooperative commenced legal proceedings against us in September 2005 in the amount of approximately (Won)40 billion and (Won)25 billion, respectively, and the case is still pending at a district court. Also as a result of this incident, the Financial Supervisory Service closed for three months our bank branch in which the implicated individual was employed, issued warnings to certain of our executive officers and required us to discipline 26 other employees.

During the second quarter of 2004, the Financial Supervisory Service, which is our principal regulator in Korea, conducted a periodic inspection of our bank, which it generally performs once every two years. Following the conclusion of this periodic inspection, the Financial Supervisory Service notified us in June 2004 that it would conduct an audit review with respect to our audited annual financial statements prepared under Korean GAAP as of and for the year ended December 31, 2003. As a result of the review, the Financial Supervisory Service determined that we had improperly applied certain Korean accounting principles in connection with our merger with Kookmin Credit Card and other accounting related matters. The Financial Supervisory Service required us to adjust certain line items in our Korean GAAP financial statements, which resulted in an increase in our net loss for 2003 by approximately (Won)177 billion. We were also fined (Won)2 billion and our previous president and chief executive officer was given a disciplinary warning from the Financial Supervisory Service as a result of these accounting violations, which effectively prevented him from extending his term after the expiration of his initial term in October 2004. In addition, we were prohibited from selecting our own independent auditor to audit our Korean GAAP financial statements as of and for the future years ending December 31, 2005 and 2006. In May 2005, we engaged Deloitte Anjin LLC as our new independent auditor for purposes of our Korean GAAP financial statements after it was selected on our behalf by the Financial Supervisory Service.

During the first quarter of 2004, the National Tax Administration of Korea completed a tax audit in respect of us for the fiscal years 1998, 1999, 2000 and 2001, as a result of which we were assessed (Won)123.3 billion for three cases of tax deficiencies. We have paid the entire amount, but appealed the assessment to the National Tax Tribunal. One of the cases is pending in the National Tax Tribunal and the others are in the Seoul Administrative Court.

In November 2002, the Korea Fair Trade Commission fined five credit card companies (including Kookmin Credit Card) for allegedly discriminating against merchants at department stores by charging fees higher than those charged to merchants at discount stores. Kookmin Credit Card's portion of the fine amounted to (Won)640 million. In February 2003 Kookmin Credit Card paid the administrative fine in full and filed a lawsuit with the Seoul High Court to revoke the order. The Seoul High Court ruled for us in June 2004. The Korean Fair Trade Commission, however, appealed to the Supreme Court in August 2004. The case is still pending.

In April 2002, the Korea Fair Trade Commission ordered four domestic-based credit card companies to pay administrative fines in an aggregate amount of (Won)23.4 billion in connection with certain collusion and anti-competitive practices in fixing commission fees and credit card interest rates for cash advances, installment purchases and overdue accounts. Kookmin Credit Card was fined (Won)6.96 billion for anti-competitive behavior. In July 2002 Kookmin Credit Card paid the administrative fine in full; prior to this it filed a lawsuit in October 2002 with the Seoul High Court to revoke the order. On May 20, 2004, the Seoul High Court ruled that the order to pay administrative fines was invalid. The Korean Fair Trade Commission petitioned to the Supreme Court in June 2004. The case is still pending.

**Table of Contents**

On January 9, 2002, the Korea Fair Trade Commission ordered seven banks, including us, to refrain from refusing to continue their business relationship with a particular business partner, Hana Bank. The banks filed a lawsuit with the Seoul High Court to revoke the order and, in October 2003, the Seoul High Court decided in our favor. The Korea Fair Trade Commission appealed this ruling in November 2003. The case is still pending.

On April 6, 2001, the Korea Fair Trade Commission fined Kookmin Credit Card (Won)235 million for allegedly using its superior market position to prevent other banks in our affinity program from altering fees paid by merchants and from reducing the payment cycle from merchants. In September, 2001 Kookmin Credit Card paid the administrative fine in full and filed a lawsuit with the Seoul High Court to revoke the order. The court ruled against Kookmin Credit Card in December 2002. Kookmin Credit Card appealed to the Supreme Court in January 2003. The case is still pending.

**Dividends**

Dividends must be approved by the stockholders at the annual general meeting of stockholders. Cash dividends may be paid out of retained earnings that have not been appropriated to statutory reserves. See Item 10B. Memorandum and Articles of Association Description of Capital Stock Dividends and Other Distributions.

The table below sets forth, for the periods indicated, the dividend per share of common stock and the total amount of dividends declared and paid by us in respect of each of the five years ended December 31, 2005. The dividends set out for each of the years below were paid within 30 days after our annual stockholders meeting, which is held no later than March of the following year.

| Fiscal year         | Dividends per common share <sup>(1)</sup> |      | Dividends per preferred share | Total amount of cash dividends paid (in millions of Won) |  |
|---------------------|---|------|-------------------------------|--|--|
|                     | (Won)                                     | US\$ |                               | (Won)  |  |
| 2001 <sup>(2)</sup> | 400                                       | 0.34 |                               | 29,967   |  |
| 2002 <sup>(3)</sup> | 1,000                                     | 0.84 |                               | 325,233  |  |
| 2003 <sup>(4)</sup> |   |      |                               |  |  |
| 2004 <sup>(5)</sup> | 550                                       | 0.53 |                               | 168,574  |  |
| 2005 <sup>(6)</sup> | 550                                       | 0.54 |                               | 184,889  |  |

- <sup>(1)</sup> Won amounts are expressed in U.S. dollars at the noon buying rate in effect at the end of the relevant periods as quoted by the Federal Reserve Bank of New York in the United States.
- <sup>(2)</sup> On December 15, 2001, our board of directors passed a board resolution recommending a 6% stock dividend and a cash dividend of (Won)100 per common share (before dividend tax), representing 2% of the par value of each share, for the fiscal year ended December 31, 2001. This resolution was approved and ratified by our stockholders on March 22, 2002. For this dividend, 17,979,954 common shares were issued and distributed to the stockholders who were registered in the stockholder registry on December 31, 2001.
- <sup>(3)</sup> On March 3, 2003, our board of directors passed a board resolution recommending a cash dividend of (Won)1,000 per common share (before dividend tax), representing 20% of the par value of each share, for the fiscal year ended December 31, 2002. This resolution was approved and ratified by our stockholders on March 21, 2003.
- <sup>(4)</sup> On February 9, 2004, our board of directors passed a board resolution recommending that no dividends be paid for the fiscal year ended December 31, 2003. This resolution was approved and ratified by our stockholders on March 23, 2004.
- <sup>(5)</sup> On February 3, 2005, our board of directors passed a board resolution recommending a cash dividend of (Won)550 per common share (before dividend tax), representing 11% of the par value of each share, for the fiscal year ended December 31, 2004. This resolution was approved and ratified by our stockholders on March 18, 2005.
- <sup>(6)</sup> On February 8, 2006, our board of directors passed a board resolution recommending a cash dividend of (Won)550 per common share (before dividend tax), representing 11% of the par value of each share, for the fiscal year ended December 31, 2005. This resolution was approved and ratified by our stockholders on March 24, 2006.



**Table of Contents**

Future dividends will depend upon our revenues, cash flow, financial condition and other factors. As an owner of ADSs, you will be entitled to receive dividends payable in respect of the shares of common stock represented by such ADSs.

For a description of the tax consequences of dividends paid to our stockholders, see Item 10E. Taxation United States Taxation and Korean Taxation Taxation of Dividends.

**Item 8B. *Significant Changes***  
**Not Applicable**

**Item 9. THE OFFER AND LISTING**

**Item 9A. *Offering and Listing Details***  
**Market Price Information**

The principal trading market for our common stock is the Stock Market Division of the Korea Exchange. Our common stock has been listed on the Stock Market Division of the Korea Exchange since November 9, 2001, and the ADSs have been listed on the New York Stock Exchange under the symbol KB since November 1, 2001. The ADSs are identified by the CUSIP number 50049M109.

**Table of Contents**

The table below sets forth, for the periods indicated, the high and low closing prices and the average daily volume of trading activity on the Stock Market Division of the Korea Exchange for our common stock and, for periods prior to the merger, for the common stock of the former Kookmin Bank (not adjusted for the merger ratio), and the high and low closing prices and the average daily volume of trading activity on the New York Stock Exchange for our ADSs.

|  | Stock Market Division of Korea Exchange <sup>(1)</sup> |              |                              | New York Stock Exchange <sup>(2)</sup> |            |                              |
|--|--|--------------|------------------------------|--|------------|------------------------------|
|  | Closing price per common stock <sup>(3)</sup>          |              | Average daily trading volume | Closing price per ADS                  |            | Average daily trading volume |
|  | High   | Low          | (in thousands of shares)     | High                                   | Low        | (in thousands of shares)     |
| 2001   |  |              |                              |  |            |                              |
| First Quarter  | (Won) 18,900   | (Won) 13,200 | 2,700.9                      |  |            |                              |
| Second Quarter   | 17,750   | 12,250       | 1,975.9                      |  |            |                              |
| Third Quarter  | 20,600   | 15,600       | 1,891.4                      |  |            |                              |
| Fourth Quarter (to October 31)   | 20,000   | 16,600       | 1,754.7                      |  |            |                              |
| Fourth Quarter (from November 1 for ADSs and from November 9 for common stock) | 50,300   | 41,300       | 2,549.4                      | US\$ 40.00                             | US\$ 34.00 | 116.9                        |
| 2002   |  |              |                              |  |            |                              |
| First Quarter  | 62,100   | 51,500       | 1,897.0                      | 48.69                                  | 39.45      | 161.6                        |
| Second Quarter   | 66,400   | 54,300       | 1,642.0                      | 54.10                                  | 40.75      | 332.6                        |
| Third Quarter  | 62,100   | 44,750       | 1,227.4                      | 52.32                                  | 35.30      | 320.4                        |
| Fourth Quarter   | 47,700   | 37,150       | 2,139.9                      | 40.09                                  | 29.40      | 364.8                        |
| 2003   |  |              |                              |  |            |                              |
| First Quarter  | 43,300   | 29,600       | 1,777.8                      | 37.87                                  | 22.90      | 306.0                        |
| Second Quarter   | 39,900   | 29,150       | 2,532.1                      | 33.25                                  | 23.39      | 355.5                        |
| Third Quarter  | 46,200   | 36,400       | 1,683.6                      | 39.23                                  | 30.86      | 405.0                        |
| Fourth Quarter   | 48,100   | 38,100       | 2,068.1                      | 40.34                                  | 33.46      | 238.9                        |
| 2004   |  |              |                              |  |            |                              |
| First Quarter  | 50,600   | 44,000       | 1,456.0                      | 44.20                                  | 37.40      | 231.5                        |
| Second Quarter   | 49,000   | 32,650       | 1,894.1                      | 42.94                                  | 28.94      | 352.9                        |
| Third Quarter  | 39,900   | 31,450       | 1,573.4                      | 35.83                                  | 27.11      | 366.1                        |
| Fourth Quarter   | 41,200   | 35,000       | 1,414.5                      | 39.08                                  | 31.70      | 308.2                        |
| 2005   |  |              |                              |  |            |                              |
| First Quarter  | 49,300   | 40,000       | 1,270.0                      | 48.76                                  | 37.70      | 332.8                        |
| Second Quarter   | 48,400   | 41,750       | 945.7                        | 47.74                                  | 41.70      | 269.7                        |
| Third Quarter  | 64,500   | 47,200       | 1,194.5                      | 61.00                                  | 45.63      | 288.9                        |
| Fourth Quarter   | 77,800   | 56,300       | 1,442.6                      | 76.67                                  | 54.10      | 374.9                        |
| 2006 (through June 26)   |  |              |                              |  |            |                              |
| January  | 77,400   | 66,300       | 1,518.6                      | 80.00                                  | 66.25      | 524.6                        |
| February   | 77,000   | 69,100       | 1,439.0                      | 79.15                                  | 72.40      | 475.9                        |
| March  | 84,200   | 71,800       | 1,548.5                      | 86.10                                  | 72.63      | 481.4                        |
| April  | 86,600   | 80,700       | 1,047.8                      | 91.34                                  | 83.35      | 297.7                        |
| May  | 89,900   | 72,900       | 1,528.1                      | 97.50                                  | 79.01      | 579.4                        |
| June (through June 26)   | 77,700   | 69,800       | 1,386.4                      | 82.09                                  | 72.45      | 624.3                        |

Source: IDC Remote Plus, Reuters and Stock Market Division of the Korea Exchange

<sup>(1)</sup> Trading of common shares on the Stock Market Division of the Korea Exchange commenced on November 9, 2001.

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- (2) Trading of ADSs on the New York Stock Exchange commenced on November 1, 2001. Each ADS represents the right to receive one share.
- (3) For periods prior to November 9, 2001, the quotations for the common shares are in respect of the former Kookmin Bank, which have not been adjusted for the merger ratio.

**Table of Contents****Item 9B. Plan of Distribution****Not Applicable****Item 9C. Markets****The Stock Market Division of the Korea Exchange**

The Stock Market Division of the Korea Exchange began its operations in 1956. Currently it is the only stock exchange in Korea. It has a single trading floor located in Seoul. The Stock Market Division of the Korea Exchange is a membership organization consisting of most of the Korean securities companies and some Korean branches of foreign securities companies.

As of December 31, 2005, the aggregate market value of equity securities listed on the Stock Market Division of the Korea Exchange was approximately (Won)655 trillion. The average daily trading volume of equity securities for 2005 was approximately 468 million shares with an average transaction value of (Won)3,158 billion.

The Stock Market Division of the Korea Exchange has the power in some circumstances to suspend trading in the shares of a given company or to de-list a security pursuant to the Listing Regulation of the Stock Market Division of the Korea Exchange. The Stock Market Division of the Korea Exchange also restricts share price movements. All listed companies are required to file accounting reports annually, semiannually and quarterly and to release immediately all information that may affect trading in a security.

The Stock Market Division of the Korea Exchange publishes the Korea Composite Stock Price Index, or KOSPI, every ten seconds, which is an index of all equity securities listed on the Stock Market Division of the Korea Exchange. On January 1, 1983, the method of computing KOSPI was changed from the Dow Jones method to the aggregate value method. In the new method, the market capitalizations of all listed companies are aggregated, subject to certain adjustments, and this aggregate is expressed as a percentage of the aggregate market capitalization of all listed companies as of the base date, January 4, 1980.

The following table sets out movements in KOSPI:

|      | <b>Opening</b> | <b>High</b> | <b>Low</b> | <b>Closing</b> |
|------|----------------|-------------|------------|----------------|
| 1982 | 123.60         | 134.48      | 105.99     | 128.99         |
| 1983 | 122.52         | 134.46      | 115.59     | 121.21         |
| 1984 | 115.25         | 142.46      | 115.25     | 142.46         |
| 1985 | 139.53         | 163.37      | 131.40     | 163.37         |
| 1986 | 161.40         | 279.67      | 153.85     | 272.61         |
| 1987 | 264.82         | 525.11      | 264.82     | 525.11         |
| 1988 | 532.04         | 922.56      | 527.89     | 907.20         |
| 1989 | 919.61         | 1,007.77    | 844.75     | 909.72         |
| 1990 | 908.59         | 928.82      | 566.27     | 696.11         |
| 1991 | 679.75         | 763.10      | 586.51     | 610.92         |
| 1992 | 624.23         | 691.48      | 459.07     | 678.44         |
| 1993 | 697.41         | 874.10      | 605.93     | 866.18         |
| 1994 | 879.32         | 1,138.75    | 855.37     | 1,027.37       |
| 1995 | 1,013.57       | 1,016.77    | 847.09     | 882.94         |
| 1996 | 888.85         | 986.84      | 651.22     | 651.22         |
| 1997 | 653.79         | 792.29      | 350.68     | 376.31         |
| 1998 | 385.49         | 579.86      | 280.00     | 562.46         |
| 1999 | 587.57         | 1,028.07    | 498.42     | 1,028.07       |
| 2000 | 1,059.04       | 1,059.04    | 500.60     | 504.62         |
| 2001 | 520.95         | 704.50      | 468.76     | 693.70         |
| 2002 | 724.95         | 937.61      | 584.04     | 627.55         |
| 2003 | 635.17         | 822.16      | 515.24     | 810.71         |
| 2004 | 821.26         | 936.06      | 719.59     | 895.92         |
| 2005 | 893.71         | 1,379.37    | 870.84     | 1,379.37       |

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|                        |          |          |          |          |
|------------------------|----------|----------|----------|----------|
| 2006 (through June 26) | 1,389.27 | 1,464.70 | 1,203.86 | 1,238.05 |
|------------------------|----------|----------|----------|----------|

*Source: The Stock Market Division of the Korea Exchange*

**Table of Contents**

Shares are quoted ex-dividend on the first trading day of the relevant company's accounting period. Since the calendar year is the accounting period for the majority of listed companies, this may account for the drop in KOSPI between its closing level at the end of one calendar year and its opening level at the beginning of the following calendar year.

With certain exceptions, principally to take account of a share being quoted ex-dividend and ex-rights, permitted upward and downward movements in share prices of any category of shares on any day are limited under the rules of the Stock Market Division of the Korea Exchange to 15% of the previous day's closing price of the shares, rounded down as set out below:

| Previous day's closing price (Won) | Rounded<br>down to<br>(Won) |
|------------------------------------|-----------------------------|
| Less than 5,000                    | 5                           |
| 5,000 to less than 10,000          | 10                          |
| 10,000 to less than 50,000         | 50                          |
| 50,000 to less than 100,000        | 100                         |
| 100,000 to less than 500,000       | 500                         |
| 500,000 or more                    | 1,000                       |

As a consequence, if a particular closing price is the same as the price set by the fluctuation limit, the closing price may not reflect the price at which persons would have been prepared, or would be prepared to continue, if so permitted, to buy and sell shares. Orders are executed on an auction system with priority rules to deal with competing bids and offers.

Due to the deregulation of restrictions on brokerage commission rates, the brokerage commission rate on equity securities transactions may be determined by the parties, subject to commission schedules being filed with the Stock Market Division of the Korea Exchange by the securities companies. In addition, a securities transaction tax will generally be imposed on the transfer of shares or certain securities representing rights to subscribe for shares. An agriculture and fishery special surtax of 0.15% of the sales prices will also be imposed on transfer of these shares and securities on the Stock Market Division of the Korea Exchange. See Item 10E. Taxation Korean Taxation.

**Table of Contents**

The following table sets forth the number of companies listed on the Stock Market Division of the Korea Exchange, the corresponding total market capitalization at the end of the periods indicated and the average daily trading volume for those periods:

| Year                   | Market capitalization on the |                         |                                   | Average daily trading volume, value |                                     |                                    |
|------------------------|------------------------------|-------------------------|-----------------------------------|-------------------------------------|-------------------------------------|------------------------------------|
|                        | Number of listed companies   | last day of each period |                                   | Thousands of shares                 | Average daily trading volume, value |                                    |
|                        |                              | (Billions of Won)       | (Millions of US\$) <sup>(1)</sup> |                                     | (Millions of Won)                   | (Thousands of US\$) <sup>(1)</sup> |
| 1982                   | 334                          | (Won) 3,001             | US\$ 4,279                        | 9,704                               | (Won) 6,667                         | US\$ 9,507                         |
| 1983                   | 328                          | 3,490                   | 4,666                             | 9,325                               | 5,941                               | 7,944                              |
| 1984                   | 336                          | 5,149                   | 6,434                             | 14,847                              | 10,642                              | 13,301                             |
| 1985                   | 342                          | 6,570                   | 7,921                             | 18,925                              | 12,315                              | 14,846                             |
| 1986                   | 355                          | 11,994                  | 13,439                            | 31,755                              | 32,870                              | 36,830                             |
| 1987                   | 389                          | 26,172                  | 30,250                            | 20,353                              | 70,185                              | 81,120                             |
| 1988                   | 502                          | 64,544                  | 81,177                            | 10,367                              | 198,364                             | 249,483                            |
| 1989                   | 626                          | 95,477                  | 138,997                           | 11,757                              | 280,967                             | 409,037                            |
| 1990                   | 669                          | 79,020                  | 115,610                           | 10,866                              | 183,692                             | 268,753                            |
| 1991                   | 686                          | 73,118                  | 101,623                           | 14,022                              | 214,263                             | 297,795                            |
| 1992                   | 688                          | 84,712                  | 110,691                           | 24,028                              | 308,246                             | 402,779                            |
| 1993                   | 693                          | 112,665                 | 142,668                           | 35,130                              | 574,048                             | 726,919                            |
| 1994                   | 699                          | 151,217                 | 185,657                           | 36,862                              | 776,257                             | 953,047                            |
| 1995                   | 721                          | 141,151                 | 178,266                           | 26,130                              | 487,762                             | 616,016                            |
| 1996                   | 760                          | 117,370                 | 151,289                           | 26,571                              | 486,834                             | 627,525                            |
| 1997                   | 776                          | 70,989                  | 82,786                            | 41,525                              | 555,759                             | 648,115                            |
| 1998                   | 748                          | 137,799                 | 81,297                            | 97,716                              | 660,429                             | 389,634                            |
| 1999                   | 725                          | 349,504                 | 294,319                           | 278,551                             | 3,481,620                           | 2,931,891                          |
| 2000                   | 704                          | 188,042                 | 166,703                           | 306,163                             | 2,602,211                           | 2,306,925                          |
| 2001                   | 689                          | 255,850                 | 200,039                           | 473,241                             | 1,997,420                           | 1,561,705                          |
| 2002                   | 683                          | 258,681                 | 217,379                           | 857,245                             | 3,041,598                           | 2,308,789                          |
| 2003                   | 684                          | 355,363                 | 298,123                           | 542,010                             | 2,216,636                           | 1,859,594                          |
| 2004                   | 683                          | 412,588                 | 398,597                           | 372,895                             | 2,232,108                           | 2,156,418                          |
| 2005                   | 702                          | 655,075                 | 648,589                           | 467,629                             | 3,157,662                           | 3,126,398                          |
| 2006 (through June 26) | 717                          | 604,501                 | 630,214                           | 336,721                             | 4,105,713                           | 4,280,351                          |

Source: The Stock Market Division of the Korea Exchange

<sup>(1)</sup> Converted at the noon buying rate of the Federal Reserve Bank of New York in effect on the last business day of the period indicated. The Korean securities markets are principally regulated by the Financial Supervisory Commission and the Korean Securities and Exchange Act. The Korean Securities and Exchange Act was fundamentally amended numerous times in recent years to broaden the scope and improve the effectiveness of official supervision of the securities markets. As amended, the law imposes restrictions on insider trading and price manipulation, requires specified information to be made available by listed companies to investors and establishes rules regarding margin trading, proxy solicitation, takeover bids, acquisition of treasury shares and reporting requirements for stockholders holding substantial interests.

**Further Opening of the Korean Securities Market**

A stock index futures market was opened on May 3, 1996 and a stock index option market was opened on July 7, 1997, in each case at the Stock Market Division of the Korea Exchange. Remittance and repatriation of funds in connection with foreign investment in stock index futures and options are subject to regulations similar to those that govern remittance and repatriation in the context of foreign investment in Korean stocks.





## **Table of Contents**

In addition, on January 28, 2002 the Stock Market Division of the Korea Exchange opened a new options market for seven stocks (Samsung Electronics, SK Telecom, KT Corporation, Korea Electric Power Corporation, POSCO, Kookmin Bank and Hyundai Motor Company). Foreigners are permitted to invest in such options subject to the same procedural requirements and investment limitations applicable to Korean investors.

Starting from May 1, 1996, foreign investors were permitted to invest in warrants representing the right to subscribe for shares of a company listed on the Stock Market Division of the Korea Exchange or on the KOSDAQ Market Division of the Korea Exchange, subject to certain investment limitations. A foreign investor may not acquire such warrants with respect to shares of a class of a company for which the ceiling on aggregate investment by foreigners has been reached or exceeded.

As of December 30, 1997, foreign investors were permitted to invest in all types of corporate bonds, bonds issued by national or local governments and bonds issued in accordance with certain special laws without being subject to any aggregate or individual investment ceiling. The Financial Supervisory Commission sets forth procedural requirements for such investments. The government announced on February 8, 1998 its plans for the liberalization of the money market with respect to investment in money market instruments by foreigners in 1998. According to the plan, foreigners have been permitted to invest in money market instruments issued by corporations, including commercial paper, starting February 16, 1998 with no restrictions as to the amount. Starting May 25, 1998, foreigners have been permitted to invest in certificates of deposit and repurchase agreements.

Currently, foreigners are permitted to invest in certain securities including shares of all Korean companies that are not listed on the Stock Market Division of the Korea Exchange nor on the KOSDAQ Market Division of the Korea Exchange and in bonds that are not listed.

### **Protection of Customer's Interest in Case of Insolvency of Securities Companies**

Under Korean law, the relationship between a customer and a securities company in connection with a securities sell or buy order is deemed to be consignment and the securities acquired by a consignment agent (i.e., the securities company) through such sell or buy order are regarded as belonging to the customer in so far as the customer and the consignment agent's creditors are concerned. Therefore, in the event of a bankruptcy or reorganization procedure involving a securities company, the customer of the securities company is entitled to the proceeds of the securities sold by the securities company.

When a customer places a sell order with a securities company which is not a member of the Stock Market Division of the Korea Exchange, and that securities company places a sell order with another securities company, which is a member of the Stock Market Division of the Korea Exchange, the customer is still entitled to the proceeds of the securities sold and received by the non-member company from the member company regardless of the bankruptcy or reorganization of the non-member company.

Under the Korean Securities and Exchange Act, the Stock Market Division of the Korea Exchange is obliged to indemnify any loss or damage incurred by a counterparty as a result of a breach by its members. If a securities company which is a member of the Stock Market Division of the Korea Exchange breaches its obligation in connection with a buy order, the Stock Market Division of the Korea Exchange is obliged to pay the purchase price on behalf of the breaching member. Therefore, the customer can acquire the securities that have been ordered to be purchased by the breaching member.

When a customer places a buy order with a non-member company and the non-member company places a buy order with a member company, the customer has the legal right to the securities received by the non-member company from the member company because the purchased securities are regarded as belonging to the customer in so far as the customer and the non-member company's creditors are concerned.

As the cash deposited with a securities company is regarded as belonging to the securities company, which is liable to return the same at the request of its customer, the customer cannot take back deposited cash from the

**Table of Contents**

securities company if a bankruptcy or reorganization procedure is instituted against the securities company and, therefore, can suffer from loss or damage as a result. However, the Depositor Protection Act provides that the Korea Deposit Insurance Corporation will, upon the request of the investors, pay investors an amount equal to the full amount of cash deposited with a securities company prior to August 1, 1998 in case of the securities company's bankruptcy, liquidation, cancellation of securities business license or other insolvency events. However, this indemnification was available only until the end of 2000. From 2001, the maximum amount to be paid to each customer is limited to (Won)50 million. Pursuant to the Korean Securities and Exchange Act, as amended, securities companies are required to deposit the cash received from its customers to the extent the amount is not covered by the insurance with the Korea Securities Finance Corporation, a special entity established pursuant to the Korean Securities and Exchange Act. Set-off or attachment of cash deposits by securities companies is prohibited. The premiums related to this insurance are paid by securities companies.

**Reporting Requirements for Holders of Substantial Interests**

Any person whose direct or beneficial ownership of our common stock with voting rights, whether in the form of shares of common stock or ADSs, certificates representing the rights to subscribe for shares or equity-related debt securities including convertible bonds and bonds with warrants (which we refer to collectively as "Equity Securities"), together with the Equity Securities beneficially owned by certain related persons or by any person acting in concert with the person, accounts for 5% or more of the total outstanding shares (plus Equity Securities of us held by such persons) is required to report the status and purpose (in terms of whether the purpose of the shareholding is to exercise control over our management) of the holdings to the Financial Supervisory Commission and the Stock Market Division of the Korea Exchange within five business days after reaching the 5% ownership interest. In addition, any change in (i) the ownership interest subsequent to the report that equals or exceeds 1% of the total outstanding Equity Securities of us or (ii) the purpose of the shareholding is required to be reported to the Financial Supervisory Commission and the Stock Market Division of the Korea Exchange within five business days from the date of the change.

Violation of these reporting requirements may subject a person to criminal sanctions such as fines or imprisonment and/or a loss of voting rights with respect to the ownership of Equity Securities exceeding 5%. Furthermore, the Financial Supervisory Commission may order the disposal of the unreported Equity Securities.

In addition to the reporting requirements described above, any person whose direct or beneficial ownership of our stock accounts for 10% or more of the total issued and outstanding stock (which we refer to as a "major stockholder") must report the status of his/her shareholding to the Korea Securities and Futures Commission and the Stock Market Division of the Korea Exchange within ten days after he/she becomes a major stockholder. In addition, any change in the ownership interest subsequent to the report must be reported to the Korea Securities and Futures Commission and the Stock Market Division of the Korea Exchange within the 10th day of the month following the month in which the change occurred. Violation of these reporting requirements may subject a person to criminal sanctions such as fines or imprisonment.

Any single stockholder and persons who stand in a special relationship with that stockholder that acquire more than 4% of the voting stock of a nationwide Korean bank pursuant to the Bank Act will be subject to reporting requirements. In addition, any single stockholder and persons who stand in a special relationship with that stockholder that acquire in excess of 10% of a nationwide bank's total issued and outstanding shares with voting rights must receive approval from the Financial Supervisory Commission to acquire shares in each instance where the total shareholding would exceed 10%, 25% or 33%, respectively, of the bank's total issued and outstanding shares with voting rights. See Item 4B. Business Overview - Supervision and Regulation - Principal Regulations Applicable to Banks - Restrictions on Bank Ownership.

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## **Table of Contents**

### **Restrictions Applicable to ADSs**

No Korean governmental approval is necessary for the sale and purchase of our ADSs in the secondary market outside Korea or for the withdrawal of shares of our common stock underlying the ADSs and the delivery inside Korea of shares in connection with the withdrawal, provided that a foreigner who intends to acquire the shares must obtain an investment registration card from the Financial Supervisory Service as described below. The acquisition of the shares by a foreigner must be immediately reported to the governor of the Financial Supervisory Commission, either by the foreigner or by his standing proxy in Korea.

Persons who have acquired shares of our common stock as a result of the withdrawal of shares underlying our ADSs may exercise their preemptive rights for new shares, participate in free distributions and receive dividends on shares without any further Korean governmental approval.

Under current Korean laws and regulations, the depository is required to obtain the prior consent of us for the number of shares of our common stock to be deposited in any given proposed deposit that exceeds the difference between:

- (1) the aggregate number of shares of our common stock deposited by us for the issuance of our ADSs (including deposits in connection with the initial issuance and all subsequent offerings of our ADSs and stock dividends or other distributions related to these ADSs); and

- (2) the number of shares of our common stock on deposit with the depository at the time of such proposed deposit.

We have agreed to grant such consent to the extent that the total number of shares on deposit with the depository would not exceed 115,840,996 at any time.

### **Restrictions Applicable to Shares**

As a result of amendments to the Foreign Exchange Transaction Laws and Financial Supervisory Commission regulations (which we refer to collectively as the Investment Rules ) adopted in connection with the stock market opening from January 1992 and after that date, foreigners may invest, with limited exceptions and subject to procedural requirements, in all shares of Korean companies, whether listed on the Stock Market Division of the Korea Exchange or on the KOSDAQ Market Division of the Korea Exchange, unless prohibited by specific laws. Foreign investors may trade shares listed on the Stock Market Division of the Korea Exchange or on the KOSDAQ Market Division of the Korea Exchange only through the Stock Market Division of the Korea Exchange or the KOSDAQ Market Division of the Korea Exchange, except in limited circumstances, including:

odd-lot trading of shares;

acquisition of shares (which we refer to as Converted Shares ) by exercise of warrants, conversion rights or exchange rights under bonds with warrants, convertible bonds or exchangeable bonds or withdrawal rights under depository receipts issued outside of Korea by a Korean company;

acquisition of shares as a result of inheritance, donation, bequest or exercise of stockholders' rights, including preemptive rights or rights to participate in free distributions and receive dividends; and

over-the-counter transactions between foreigners of a class of shares for which the ceiling on aggregate acquisition by foreigners, as explained below, has been reached or exceeded subject to certain exceptions.

For over-the-counter transactions of shares between foreigners outside the Stock Market Division of the Korea Exchange or the KOSDAQ Market Division of the Korea Exchange for shares with respect to which the limit on aggregate foreign ownership has been reached or exceeded,

a securities company licensed in Korea must

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**Table of Contents**

act as an intermediary. Odd-lot trading of shares outside the Stock Market Division of the Korea Exchange or the KOSDAQ Market Division of the Korea Exchange must involve a licensed securities company in Korea as the other party. Foreign investors are prohibited from engaging in margin transactions with respect to shares that are subject to a foreign ownership limit.

The Investment Rules require a foreign investor who wishes to invest in shares on the Stock Market Division of the Korea Exchange or the KOSDAQ Market Division of the Korea Exchange (including Converted Shares and shares being issued for initial listing on the Stock Market Division of the Korea Exchange or on KOSDAQ Market Division of the Korea Exchange) to register its identity with the Financial Supervisory Service prior to making any such investment. The registration requirement does not, however, apply to foreign investors who acquire Converted Shares with the intention of selling such Converted Shares within three months from the date of acquisition. Upon registration, the Financial Supervisory Service will issue to the foreign investor an investment registration card, which must be presented each time the foreign investor opens a brokerage account with a securities company. Foreigners eligible to obtain an investment registration card include foreign nationals who have not been residing in Korea for a consecutive period of six months or more, foreign governments, foreign municipal authorities, foreign public institutions, international financial institutions or similar international organizations, corporations incorporated under foreign laws and any person in any additional category designated by decree of the Ministry of Finance and Economy under the Korean Securities and Exchange Act. All Korean offices of a foreign corporation as a group are treated as a separate foreigner from the offices of the corporation outside Korea for the purpose of investment registration. However, a foreign corporation or depositary issuing depositary receipts may obtain one or more investment registration cards in its name in certain circumstances as described in the relevant regulations.

Upon a foreign investor's purchase of shares through the Stock Market Division of the Korea Exchange or the KOSDAQ Market Division of the Korea Exchange, no separate report by the investor is required because the investment registration card system is designed to control and oversee foreign investment through a computer system. However, a foreign investor's acquisition or sale of shares outside the Stock Market Division of the Korea Exchange or the KOSDAQ Market Division of the Korea Exchange (as discussed above) must be reported by the foreign investor or his standing proxy to the governor of the Financial Supervisory Service at the time of each such acquisition or sale. A foreign investor must ensure that any acquisition or sale by it of shares outside the Stock Market Division of the Korea Exchange or the KOSDAQ Market Division of the Korea Exchange in the case of trades in connection with a tender offer, odd-lot trading of shares or trades of a class of shares for which the aggregate foreign ownership limit has been reached or exceeded, is reported to the governor of the Financial Supervisory Service by the securities company engaged to facilitate such transaction. A foreign investor may appoint a standing proxy from among the Korea Securities Depository, foreign exchange banks (including domestic branches of foreign banks), securities companies (including domestic branches of foreign securities companies), asset management companies, futures trading companies and internationally recognized custodians which will act as a standing proxy to exercise stockholders' rights or perform any matters related to the foregoing activities if the foreign investor does not perform these activities himself. Generally, a foreign investor may not permit any person, other than its standing proxy, to exercise rights relating to his shares or perform any tasks related thereto on his behalf. However, a foreign investor may be exempted from complying with these standing proxy rules with the approval of the governor of the Financial Supervisory Service in cases deemed inevitable by reason of conflict between laws of Korea and the home country of the foreign investor.

Certificates evidencing shares of Korean companies must be kept in custody with an eligible custodian in Korea. Only foreign exchange banks (including domestic branches of foreign banks), securities companies (including domestic branches of foreign securities companies), the Korea Securities Depository, asset management companies, futures trading companies and internationally recognized custodians are eligible to act as a custodian of shares for a non-resident or foreign investor. A foreign investor must ensure that his custodian deposits his shares with the Korea Securities Depository. However, a foreign investor may be exempted from complying with this deposit requirement with the approval of the governor of the Financial Supervisory Service

## **Table of Contents**

in circumstances where compliance with that requirement is made impracticable, including cases where compliance would contravene the laws of the home country of such foreign investor.

Under the Investment Rules, with certain exceptions, foreign investors may acquire shares of a Korean company without being subject to any foreign investment ceiling. As one such exception, designated public corporations are subject to a 40% ceiling on the acquisition of shares by foreigners in the aggregate. Designated public corporations may set a ceiling on the acquisition of shares by a single person within 3% of the total number of shares. Currently, Korea Electric Power Corporation is the only designated public corporation that has set such a ceiling. Furthermore, an investment by a foreign investor in 10% or more of the outstanding shares with voting rights of a Korean company is defined as a foreign direct investment under the Foreign Investment Promotion Act of Korea. Generally, a foreign direct investment must be reported to the Ministry of Commerce, Industry and Energy of Korea. The acquisition of shares of a Korean company by a foreign investor may also be subject to certain foreign or other shareholding restrictions in the event that the restrictions are prescribed in a specific law that regulates the business of the Korean company. For a description of such restrictions applicable to Korean banks, see Item 4B. Business Overview Supervision and Regulation Principal Regulations Applicable to Banks Restrictions on Bank Ownership.

**Item 9D. *Selling Shareholders***  
**Not Applicable**

**Item 9E. *Dilution***  
**Not Applicable**

**Item 9F. *Expenses of the Issuer***  
**Not Applicable**

**Item 10. ADDITIONAL INFORMATION**  
**Not Applicable**

**Item 10A. *Share Capital***  
**Not Applicable**

**Item 10B. *Memorandum and Articles of Association***  
**Description of Capital Stock**

Set forth below is information relating to our capital stock, including brief summaries of certain provisions of our articles of incorporation, the Korean Commercial Code, the Korean Securities and Exchange Act of 1976, as amended (the Korean Securities and Exchange Act ) and certain related laws of Korea, all as currently in effect. The following summaries do not purport to be complete and are subject to the articles of incorporation and the applicable provisions of the Korean Securities and Exchange Act, the Korean Commercial Code, and certain other related laws of Korea.

As of December 31, 2005, our authorized share capital is 1,000,000,000 shares. Subject to applicable laws and regulations, we are authorized to issue shares of preferred stock up to one-half of all of the issued and outstanding shares under our articles of incorporation. Furthermore, through an amendment of the articles of incorporation, we may create new classes of shares, in addition to the common shares and the preferred shares. See Voting Rights.



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## **Table of Contents**

As of December 31, 2005, we had 336,379,116 shares of issued common stock and had 336,161,181 shares of outstanding common stock. No preferred stock is currently outstanding. All of the issued and outstanding shares are fully-paid and non-assessable, and are in registered form. Our authorized but unissued share capital consists of 663,620,884 shares. We may issue the unissued shares without further stockholder approval, subject to a board resolution as provided in the articles of incorporation. See **Preemptive Rights and Issuances of Additional Shares** and **Dividends and Other Distributions** **Distribution of Free Shares**.

Our articles of incorporation provide that our stockholders may, by special resolution, grant to our officers, directors and employees stock options exercisable for up to 15% of the total number of our issued and outstanding shares. Our board of directors may also grant stock options exercisable for up to 1% of our issued and outstanding shares, provided that such grant must be approved at the general meeting of stockholders convened immediately after the date of granting such stock options. As of December 31, 2005, our officers, directors and employees held options to purchase 3,209,794 shares of our common stock. These outstanding options included options to purchase 700,000 shares of our common stock held by our chief executive officer. The exercise by our chief executive officer of options to purchase 700,000 shares of our common stock is subject to the satisfaction of certain conditions with respect to the price of our common stock on the Stock Market Division of the Korea Exchange.

Share certificates are issued in denominations of one, five, ten, 50, 100, 500, 1,000 and 10,000 shares.

### ***Organization and Register***

We are a banking corporation organized in Korea under the Korean Commercial Code and the Bank Act. We are registered with the commercial registry office of Seoul Central District Court.

### ***Dividends and Other Distributions***

#### ***Dividends***

Dividends are distributed to stockholders in proportion to the number of shares of the relevant class of capital stock owned by each stockholder following approval by the stockholders at an annual general meeting of stockholders. Subject to the requirements of the Korean Commercial Code, the Bank Act and other applicable laws and regulations, we expect to pay full annual dividends on newly issued shares for the year in which the new shares are issued.

We declare our dividend annually at the annual general meeting of stockholders, which are held within three months after the end of each fiscal year. Once declared, the annual dividend must be paid to the stockholders of record as of the end of the preceding fiscal year within one month after the annual general meeting. Annual dividends may be distributed either in cash or in shares provided that shares must be distributed at par value and, if the market price of the shares is less than their par value, dividends in shares may not exceed one-half of the annual dividend.

On March 24, 2006, we amended our articles of incorporation to include a new provision for distribution of quarterly dividends. Accordingly, in addition to the annual dividend, we may also distribute cash dividends to the stockholders of record as of the end of March, June and September each year upon a resolution by the board of directors.

Under the Korean Commercial Code and our articles of incorporation, we do not have an obligation to pay any annual dividend unclaimed for five years from the payment date.

The Bank Act and the regulations thereunder provide that a Korean bank shall not pay an annual dividend, unless each time it pays dividends it has set aside in its legal reserve an amount equal to at least one-tenth of its



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**Table of Contents**

net income after tax and shall set aside such amount in its legal reserve until its legal reserve reaches at least the aggregate amount of its stated capital. Under the Bank Act and the regulations thereunder, we intend to set aside allowances for loan losses and reserves for severance pay in addition to the above legal reserve.

For information regarding Korean taxes on dividends, see Item 10E. Taxation Korean Taxation.

*Distribution of Free Shares*

In addition to permitting dividends in the form of shares to be paid out of retained or current earnings, the Korean Commercial Code permits a company to distribute to its stockholders, in the form of free shares, an amount transferred from the capital surplus or legal reserve to stated capital. These free shares must be distributed pro rata to all stockholders. Our articles of incorporation provide that the types of shares to be distributed to the holders of preferred shares will be determined by the board of directors.

*Preemptive Rights and Issuances of Additional Shares*

Unless otherwise provided in the Korean Commercial Code, a company may issue authorized but unissued shares at such times and upon such terms as the board of directors of the company may determine. The company must offer the new shares on uniform terms to all stockholders who have preemptive rights and who are listed on the stockholders' register as of the applicable record date. Our stockholders will be entitled to subscribe for any newly issued shares in proportion to their existing shareholdings. However, as provided in our articles of incorporation, new shares may be issued to persons other than existing stockholders if such shares are:

publicly offered pursuant to the Korean Securities and Exchange Act;

issued to our employee stock ownership association as described below;

represented by our depositary receipts;

issued to certain foreign or domestic investors in the course of management of our bank pursuant to relevant laws and regulations;

issued upon exercise of stock options pursuant to the Korean Securities and Exchange Act;

issued to the Korean government or the Korea Deposit Insurance Corporation; or

issued primarily to a third party who has contributed to the management of our bank, including by providing financing, credit, advanced financing technique, know-how or entering into close business alliances.

Public notice of the preemptive rights to new shares and the transferability thereof must be given not less than two weeks (excluding the period during which the stockholders' register is closed) prior to the record date. We will notify the stockholders who are entitled to subscribe for newly issued shares of the deadline for subscription at least two weeks prior to the deadline. If a stockholder fails to subscribe on or before such deadline, the stockholder's preemptive rights will lapse. Our board of directors may determine how to distribute shares in respect of which preemptive rights have not been exercised or where fractions of shares occur.

Under the Korean Securities and Exchange Act, members of our employee stock ownership association, whether or not they are stockholders, will have a preemptive right, subject to certain exceptions, to subscribe for up to 20% of the shares publicly offered pursuant to the Korean Securities and Exchange Act. This right is exercisable only to the extent that the total number of shares so acquired and held by such members does not exceed 20% of the total number of shares then outstanding. As of December 31, 2005, our employee stock ownership association owned 2,868,596 of our shares of common stock.

***Voting Rights***

Each outstanding share of our common stock is entitled to one vote per share. However, voting rights with respect to shares of common stock that we hold and shares of common stock that are held by a corporate

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## **Table of Contents**

stockholder, where more than one-tenth of the outstanding capital stock is directly or indirectly owned by us, may not be exercised. Unless stated otherwise in a company's articles of incorporation, the Korean Securities and Exchange Act permits holders of an aggregate of 1% or more of the outstanding shares with voting rights to request cumulative voting when electing two or more directors. Our articles of incorporation do not prohibit cumulative voting. The Korean Commercial Code and our articles of incorporation provide that an ordinary resolution may be adopted if approval is obtained from the holders of at least a majority of those shares of common stock present or represented at such meeting and such majority also represents at least one-fourth of the total of our issued and outstanding shares of common stock. Holders of non-voting shares (other than enfranchised non-voting shares) will not be entitled to vote on any resolution or to receive notice of any general meeting of stockholders unless the agenda of the meeting includes consideration of a resolution on which such holders are entitled to vote. If our annual general stockholders' meeting resolves not to pay to holders of preferred shares the annual dividend as determined by the board of directors at the time of issuance of such shares, the holders of preferred shares will be entitled to exercise voting rights from the general stockholders' meeting following the meeting adopting such resolution to the end of a meeting to declare to pay such dividend with respect to the preferred shares. Holders of such enfranchised preferred shares will have the same rights as holders of common stock to request, receive notice of, attend and vote at a general meeting of stockholders.

The Korean Commercial Code provides that to amend the articles of incorporation, which is also required for any change to the authorized share capital of the company, and in certain other instances, including removal of a director of a company, dissolution, merger or consolidation of a company, transfer of the whole or a significant part of the business of a company, acquisition of all of the business of any other company, acquisition of a part of the business of any other company having a material effect on the business of the company or issuance of new shares at a price lower than their par value, a special resolution must be adopted by the approval of the holders of at least two-thirds of those shares present or represented at such meeting and such special majority also represents at least one-third of the total issued and outstanding shares with voting rights of the company.

In addition, in the case of amendments to the articles of incorporation or any merger or consolidation of a company or in certain other cases, where the rights or interest of the holders of the preferred shares are adversely affected, a resolution must be adopted by a separate meeting of holders of the preferred shares. Such a resolution may be adopted if the approval is obtained from stockholders of at least two-thirds of the preferred shares present or represented at such meeting and such preferred shares also represent at least one-third of the total issued and outstanding preferred shares of the company.

A stockholder may exercise his voting rights by proxy given to another stockholder. The proxy must present the power of attorney prior to the start of a meeting of stockholders.

### *Liquidation Rights*

In the event we are liquidated, the assets remaining after the payment of all debts, liquidation expenses and taxes will be distributed to stockholders in proportion to the number of shares held. Holders of preferred shares have no preferences in liquidation.

### **General Meetings of Stockholders**

There are two types of general meetings of stockholders: annual general meetings and extraordinary general meetings. We will be required to convene our annual general meeting within three months after the end of each fiscal year. Subject to a board resolution or court approval, an extraordinary general meeting of stockholders may be held when necessary or at the request of the holders of an aggregate of 3% or more of our outstanding shares of common stock, or the holders of an aggregate of 1.5% or more of our outstanding stock with voting rights, who have held those shares at least for six months. Under the Korean Commercial Code, an extraordinary general meeting of stockholders may also be convened at the request of our audit committee, subject to a board

**Table of Contents**

resolution or court approval. Holders of non-voting shares may be entitled to request a general meeting of stockholders only to the extent the non-voting shares have become enfranchised as described under the section entitled "Voting Rights" above, hereinafter referred to as "enfranchised non-voting shares." Meeting agendas will be determined by the board of directors or proposed by holders of an aggregate of 3% or more of the outstanding shares with voting rights, or by holders of an aggregate of 0.5% or more of our outstanding shares with voting rights, who have held those shares for at least six months, by way of a written proposal to the board of directors at least six weeks prior to the meeting. Written notices or e-mail notices stating the date, place and agenda of the meeting must be given to the stockholders at least two weeks prior to the date of the general meeting of stockholders. Notice may, however, be given to holders of 1% or less of the total number of issued and outstanding shares which are entitled to vote, by placing at least two public notices at least two weeks in advance of the meeting in at least two daily newspapers. Stockholders who are not on the stockholders' register as of the record date will not be entitled to receive notice of the general meeting of stockholders, and they will not be entitled to attend or vote at such meeting. Holders of enfranchised non-voting shares who are on the stockholders' register as of the record date will be entitled to receive notice of the general meeting of stockholders and they will be entitled to attend and vote at such meeting. Otherwise, holders of non-voting shares will not be entitled to receive notice of or vote at general meetings of stockholders.

The general meeting of stockholders will be held at our head office, which is our registered head office, or, if necessary, may be held anywhere in the vicinity of our head office.

***Rights of Dissenting Stockholders***

Pursuant to the Korean Securities and Exchange Act, and the Law on the Improvement of the Structure of the Financial Industry, in certain limited circumstances (including, without limitation, if we transfer all or any significant part of our business, if we acquire a part of the business of any other company and such acquisition has a material effect on our business or if we merge or consolidate with another company), dissenting holders of shares of our common stock and our preferred stock will have the right to require us to purchase their shares. To exercise such a right, stockholders must submit to us a written notice of their intention to dissent prior to the general meeting of stockholders. Within 20 days (10 days in the case of a merger or consolidation under the Law on Improvement of the Structure of the Financial Industry) after the date on which the relevant resolution is passed at such meeting, such dissenting stockholders must request in writing that we purchase their shares. We are obligated to purchase the shares from dissenting stockholders within one month after the end of such request period (within two months after the receipt of such request in the case of a merger or consolidation under the Law on Improvement of the Structure of Financial Industry) at a price to be determined by negotiation between the stockholder and us. If we cannot agree on a price with the stockholder through such negotiations, the purchase price will be the arithmetic mean of:

the weighted average of the daily stock prices on the Stock Market Division of the Korea Exchange for the two-month period prior to the date of the adoption of the relevant board of directors' resolution;

the weighted average of the daily stock prices on the Stock Market Division of the Korea Exchange for the one-month period prior to the date of the adoption of the relevant board of directors' resolution; and

the weighted average of the daily stock prices on the Stock Market Division of the Korea Exchange for the one-week period prior to the date of the adoption of the relevant board of directors' resolution.

However, the Financial Supervisory Commission may adjust such price if we or holders of at least 30% of our shares that we are obligated to purchase do not accept such purchase price and request the Financial Supervisory Commission to adjust the purchase price not later than ten days prior to the end of the one month purchase period. In the case of a merger or consolidation pursuant to the Law on the Improvement of the Structure of Financial Industry where the government or the Korea Deposit Insurance Corporation provides financial support, if a price cannot be agreed upon by the relevant parties, the purchase price will be determined by an accounting expert. However, the court may adjust such price if we or holders of at least 30% of our shares

## **Table of Contents**

that we are obligated to purchase do not accept such purchase price and request the court to adjust the purchase price by no later than 30 days from the date of the determination of the purchase price.

### ***Required Disclosure of Ownership***

Under Korean law, stockholders who beneficially hold more than a certain percentage of our common stock, or who are related to or are acting in concert with other holders of certain percentages of our common stock or our other equity securities, must report the status of their holdings to the Financial Supervisory Commission and other relevant governmental authorities. For a description of such required disclosure of ownership, see Item 4B. Business Overview Supervision and Regulation Principal Regulations Applicable to Banks Restrictions on Bank Ownership and Item 9C. Markets Reporting Requirements for Holders of Substantial Interests.

### ***Other Provisions***

#### ***Register of Stockholders and Record Dates***

We maintain the register of our stockholders at our principal office in Seoul, Korea. We register transfers of shares on the register of stockholders upon presentation of the share certificates.

The record date for annual dividends is December 31. For the purpose of determining the holders of shares entitled to annual dividends, the register of stockholders may be closed for the period beginning from January 1 and ending on January 31. Further, the Korean Commercial Code and our articles of incorporation permit us upon at least two weeks public notice to set a record date and/or close the register of stockholders for not more than three months for the purpose of determining the stockholders entitled to certain rights pertaining to the shares. The trading of shares and the delivery of certificates in respect thereof may continue while the register of stockholders is closed. Also, we may distribute dividends to stockholders on a quarterly basis, and the record dates for these quarterly dividends are the end of March, June and September of each year.

#### ***Annual Reports***

At least one week before the annual general meeting of stockholders, we must make our management report to shareholders and audited financial statements available for inspection at our head office and at all of our branch offices. Copies of this report, the audited financial statements and any resolutions adopted at the general meeting of stockholders are available to our stockholders.

Under the Korean Securities and Exchange Act, we must file with the Korean Financial Supervisory Commission and the Stock Market Division of the Korea Exchange an annual report within 90 days after the end of each fiscal year, a half-year report within 45 days after the end of the first six months of each fiscal year and quarterly reports within 45 days after the end of the first three months and nine months of each fiscal year, respectively. Copies of such reports will be available for public inspection at the Korean Financial Supervisory Commission and the Stock Market Division of the Korea Exchange.

#### ***Transfer of Shares***

Under the Korean Commercial Code, the transfer of shares is effected by the delivery of share certificates. The Korean Securities and Exchange Act provides, however, that in case of a company listed on the Stock Market Division of the Korea Exchange such as us, share transfers can be effected by the book-entry method. In order to assert stockholders rights against us, the transferee must have his name and address registered on the register of stockholders. For this purpose, stockholders are required to file with us their name, address and seal. Non-resident stockholders must notify us of the name of their proxy in Korea to which our notice can be sent. Under current Korean regulations, the Korea Securities Depository, internationally recognized foreign custodians, asset management companies, futures trading companies, foreign exchange banks (including

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**Table of Contents**

domestic branches of foreign banks), and securities companies (including domestic branches of foreign securities companies) may act as agents and provide related services for foreign stockholders. In addition, foreign stockholders may appoint a standing proxy among the foregoing and generally may not allow any person other than the standing proxy to exercise rights to the acquired shares or perform any tasks related thereto on their behalf. Certain foreign exchange controls and securities regulations apply to the transfer of shares by non-residents or non-Koreans. See Item 9C. Markets and Item 10D. Exchange Controls. Except as provided in the Bank Act, the ceiling on the aggregate shareholdings of a single stockholder and persons who stand in a special relationship with such stockholder is 10% of our issued and outstanding voting shares. See Item 4B. Business Overview Supervision and Regulation Principal Regulations Applicable to Banks Restrictions on Bank Ownership.

*Acquisition of Our Shares*

We generally may not acquire our own shares except in certain limited circumstances, including, without limitation, a reduction in capital.

Notwithstanding the foregoing restrictions, pursuant to the Korean Securities and Exchange Act and regulations under the Bank Act and after submission of certain reports to the Korean Financial Supervisory Commission, we may purchase our own shares on the Stock Market Division of the Korea Exchange or through a tender offer, subject to the restrictions that:

the aggregate purchase price of such shares may not exceed the total amount available for distribution of dividends at the end of the preceding fiscal year; and

the purchase of such shares shall meet the risk-adjusted capital ratio under Bank for International Settlements standards. In general, subsidiaries of which we own 50% or more will not be permitted to acquire our shares.

**Item 10C. *Material Contracts***

In December 2002, we formally extended our strategic alliance agreement with ING Bank N.V., pursuant to which we agreed to replace the prior investment agreement entered into with the affiliates of ING Bank and H&CB with this agreement and to enter into joint venture agreements with its affiliates relating to the bancassurance business and KB Asset Management. Under the terms of this agreement, we are required to nominate one person selected by ING Bank N.V. to be appointed as an executive director and senior executive vice president and another person to be appointed as a non-executive director so long as ING Groep N.V. and its affiliates maintain a minimum shareholding in us as defined in this agreement. In August 2003, our board approved and ratified an amended and restated strategic alliance agreement with ING Groep N.V. As a result:

the exclusive alliance with respect to our bancassurance business was revised to a non-exclusive, commercial relationship-based alliance;

ING Groep N.V. is required to maintain beneficial ownership of no less than 12,716,691 shares of our common stock, subject to adjustment for any share consolidations or share splits or, in the event of a merger with another entity, as adjusted accordingly pursuant to the merger ratio for the merger; and

each the parties agreed to maintain its level of investment in ING Life Insurance Company, Korea Ltd. (which is currently 20% owned by us and 80% owned by ING Insurance International B.V.) and KB Asset Management (which is currently 80% owned by us and 20% by ING Insurance International B.V.) until August 29, 2006.

For more details regarding our relationship with ING Groep N.V., see Item 4A. History and Development of the Company History of H&CB, Item 4B. Business Overview Other Businesses Bancassurance, and Item 7B. Related Party Transactions.



**Table of Contents**

On May 19, 2006, we entered into a share purchase agreement with an affiliate of the Lone Star funds, and subsequently entered into a similar agreement with KEXIM, for the purchase of an aggregate of 457,064,387 shares of common stock of Korea Exchange Bank, representing 70.9% of Korea Exchange Bank's issued and outstanding shares of common stock. The aggregate purchase price we have agreed to pay for such shares is (Won)6,947 billion, or (Won)15,200 per share. The completion of our contemplated acquisition of a majority interest in Korea Exchange Bank is subject to a number of conditions, including the obtaining of all regulatory approvals necessary for the consummation of transaction. In addition, the share purchase arrangements among us, the Lone Star fund affiliate and KEXIM are subject to termination by mutual agreement or by a party upon default by another party or if the transaction is not completed within 120 days of May 19, 2006. See Item 4A. History and Development of the Company The Contemplated Acquisition of Korea Exchange Bank.

**Item 10D. Exchange Controls**  
**General**

The Foreign Exchange Transaction Act of Korea and the Presidential Decree and regulations under that Act and Decree, which we refer to collectively as the Foreign Exchange Transaction Laws, regulate investment in Korean securities by non-residents and issuance of securities outside Korea by Korean companies. Non-residents may invest in Korean securities pursuant to the Foreign Exchange Transaction Laws. The Financial Supervisory Commission has also adopted, pursuant to its authority under the Korean Securities and Exchange Act, regulations that restrict investment by foreigners in Korean securities and regulate issuance of securities outside Korea by Korean companies.

Under the Foreign Exchange Transaction Laws, (1) if the Korean government deems that it is inevitable due to the outbreak of natural calamities, wars, conflict of arms or grave and sudden changes in domestic or foreign economic circumstances or other situations equivalent thereto, the Ministry of Finance and Economy may temporarily suspend payment, receipt or the whole or part of transactions to which the Foreign Exchange Transaction Laws apply, or impose an obligation to safe-keep, deposit or sell means of payment in or to certain Korean governmental agencies or financial institutions; and (2) if the Korean government deems that international balance of payments and international finance are confronted or are likely to be confronted with serious difficulty or the movement of capital between Korea and abroad brings or is likely to bring about serious obstacles in carrying out its currency policies, exchange rate policies and other macroeconomic policies, the Ministry of Finance and Economy may take measures to require any person who intends to perform capital transactions to obtain permission or to require any person who performs capital transactions to deposit part of the payments received in such transactions at certain Korean governmental agencies or financial institutions, in each case subject to certain limitations.

**Restrictions Applicable to Shares**

Under the Foreign Exchange Transaction Laws, a foreign investor who intends to acquire shares must designate a foreign exchange bank at which he must open a foreign currency account and a Won account exclusively for stock investments. No approval is required for remittance into Korea and deposit of foreign currency funds in the foreign currency account. Foreign currency funds may be transferred from the foreign currency account at the time required to place a deposit for, or settle the purchase price of, a stock purchase transaction to a Won account opened at a securities company. Funds in the foreign currency account may be remitted abroad without any Korean governmental approval.

Dividends on shares of Korean companies are paid in Won. No Korean governmental approval is required for foreign investors to receive dividends on, or the Won proceeds of the sale of, any shares to be paid, received and retained in Korea. Dividends paid on, and the Won proceeds of the sale of, any shares held by a non-resident of Korea must be deposited either in a Won account with the investor's securities company or in his Won account. Funds in the investor's Won account may be transferred to his foreign currency account or withdrawn



## **Table of Contents**

for local living expenses up to certain limitations. Funds in the Won account may also be used for future investment in shares or for payment of the subscription price of new shares obtained through the exercise of preemptive rights.

Securities companies and asset management companies are allowed to open foreign currency accounts with foreign exchange banks exclusively for accommodating foreign investors' stock investments in Korea. Through these accounts, securities companies and asset management companies may enter into foreign exchange transactions on a limited basis, such as conversion of foreign currency funds and Won funds, either as a counterparty to or on behalf of foreign investors, without the investors having to open their own accounts with foreign exchange banks.

### **Item 10E. *Taxation*** **United States Taxation**

This summary describes certain material U.S. federal income tax consequences for a U.S. holder (as defined below) of acquiring, owning, and disposing of common shares or ADSs. This summary applies to you only if you hold the common shares or ADSs as capital assets for tax purposes. This summary does not apply to you if you are a member of a class of holders subject to special rules, such as:

a dealer in securities or currencies;

a trader in securities that elects to use a mark-to-market method of accounting for securities holdings;

a bank;

a life insurance company;

a tax-exempt organization;

a person that holds common shares or ADSs that are a hedge or that are hedged against interest rate or currency risks;

a person that holds common shares or ADSs as part of a straddle or conversion transaction for tax purposes;

a person whose functional currency for tax purposes is not the U.S. dollar; or

a person that owns or is deemed to own 10% or more of any class of our stock.

This summary is based on the Internal Revenue Code of 1986, as amended, its legislative history, existing and proposed regulations promulgated thereunder, and published rulings and court decisions, all as currently in effect. These laws are subject to change, possibly on a retroactive basis.

Please consult your own tax advisers concerning the U.S. federal, state, local, and other tax consequences of purchasing, owning, and disposing of common shares or ADSs in your particular circumstances.

For purposes of this summary, you are a U.S. holder if you are the beneficial owner of a common share or an ADS and are:

a citizen or resident of the United States;

a U.S. domestic corporation; or

otherwise subject to U.S. federal income tax on a net income basis with respect to income from the common share or ADS.

In general, if you are the beneficial owner of ADSs, you will be treated as the beneficial owner of the common shares represented by those ADSs for U.S. federal income tax purposes, and no gain or loss will be recognized if you exchange an ADS for the common share represented by that ADS.

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## **Table of Contents**

### ***Dividends***

The gross amount of cash dividends that you receive (prior to deduction of Korean taxes) generally will be subject to U.S. federal income taxation as foreign source dividend income and will not be eligible for the dividends received deduction. Dividends paid in Won will be included in your income in a U.S. dollar amount calculated by reference to the exchange rate in effect on the date of your receipt of the dividend, in the case of common shares, or the depositary's receipt, in the case of ADSs, regardless of whether the payment is in fact converted into U.S. dollars. If such a dividend is converted into U.S. dollars on the date of receipt, you generally should not be required to recognize foreign currency gain or loss in respect of the dividend income.

Subject to certain exceptions for short-term and hedged positions, the U.S. dollar amount of dividends received by an individual prior to January 1, 2011 with respect to the ADSs will be subject to taxation at a maximum rate of 15% if the dividends are qualified dividends. Dividends paid on the ADSs will be treated as qualified dividends if (i) the ADSs are readily tradable on an established securities market in the United States and (ii) the Company was not, in the year prior to the year in which the dividend was paid, and is not, in the year in which the dividend is paid, a passive foreign investment company (PFIC). The ADSs are listed on the New York Stock Exchange, and will qualify as readily tradable on an established securities market in the United States so long as they are so listed. Based on the Company's audited financial statements and relevant market and shareholder data, the Company believes that it was not treated as a PFIC for U.S. federal income tax purposes with respect to its 2004 or 2005 taxable year. In addition, based on the Company's audited financial statements and its current expectations regarding the value and nature of its assets, the sources and nature of its income, and relevant market and shareholder data, the Company does not anticipate becoming a PFIC for its 2006 taxable year.

Distributions of additional shares in respect of common shares or ADSs that are made as part of a pro-rata distribution to all of our stockholders generally will not be subject to U.S. federal income tax.

### ***Sale or Other Disposition***

For U.S. federal income tax purposes, gain or loss you realize on a sale or other disposition of common shares or ADSs generally will be treated as U.S. source capital gain or loss, and will be long-term capital gain or loss if the common shares or ADSs were held for more than one year. Your ability to offset capital losses against ordinary income is limited. Long-term capital gain recognized by an individual U.S. holder generally is subject to taxation at reduced rates.

### ***Foreign Tax Credit Considerations***

You should consult your own tax advisers to determine whether you are subject to any special rules that limit your ability to make effective use of foreign tax credits, including the possible adverse impact of failing to take advantage of benefits under the income tax treaty between the United States and Korea. If no such rules apply, you may claim a credit against your U.S. federal income tax liability for Korean taxes withheld from dividends on the common shares or ADSs, so long as you have owned the common shares or ADSs (and not entered into specified kinds of hedging transactions) for at least a 16-day period that includes the ex-dividend date. Instead of claiming a credit, you may, if you so elect, deduct such Korean taxes in computing your taxable income, subject to generally applicable limitations under U.S. tax law. Korean taxes withheld from a distribution of additional shares that is not subject to U.S. tax may be treated for U.S. federal income tax purposes as imposed on general limitation income. Such treatment could affect your ability to utilize any available foreign tax credit in respect of such taxes.

Any Korean securities transaction tax or agriculture and fishery special surtax that you pay will not be creditable for foreign tax credit purposes.

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## **Table of Contents**

Foreign tax credits will not be allowed for withholding taxes imposed in respect of certain short-term or hedged positions in securities and may not be allowed in respect of arrangements in which a U.S. holder's expected economic profit is insubstantial.

The calculation of foreign tax credits and, in the case of a U.S. holder that elects to deduct foreign taxes, the availability of deductions involve the application of complex rules that depend on a U.S. holder's particular circumstances. You should consult your own tax advisers regarding the creditability or deductibility of such taxes.

### **U.S. Information Reporting and Backup Withholding Rules**

Payments of dividends and sales proceeds that are made within the United States or through certain U.S.-related financial intermediaries are subject to information reporting and may be subject to backup withholding unless the holder (i) is a corporation or other exempt recipient and demonstrates this when required or (ii) provides a taxpayer identification number and certifies that no loss of exemption from backup withholding has occurred. Holders that are not U.S. persons generally are not subject to information reporting or backup withholding. However, such a holder may be required to provide a certification of its non-U.S. status in connection with payments received within the United States or through a U.S.-related financial intermediary.

### **Korean Taxation**

The following summary of Korean tax considerations applies to you so long as you are not:

a resident of Korea;

a corporation organized under Korean law; or

engaged in a trade or business in Korea through a permanent establishment or a fixed base to which the relevant income is attributable or with which the relevant income is effectively connected.

#### ***Taxation of Dividends on Shares or ADSs***

We will deduct Korean withholding tax from dividends paid to you (whether payable in cash or in shares) at a rate of 27.5% (inclusive of resident surtax). If you are a qualified resident in a country that has entered into a tax treaty with Korea, you may qualify for a reduced rate of Korean withholding tax. See **Tax Treaties** below for a discussion on treaty benefits. If we distribute to you shares representing a transfer of certain capital reserves or asset revaluation reserves into paid-in capital, that distribution may be subject to Korean withholding tax.

In order to obtain a reduced rate of withholding tax pursuant to an applicable tax treaty, you must submit to us, prior to the dividend payment date, such evidence of tax residence as the Korean tax authorities may require in order to establish your entitlement to the benefits of the applicable tax treaty (which will include a certificate of your tax residency issued by a competent authority of your country of tax residence).

If you hold ADSs, evidence of tax residence may be submitted to us through the Depository.

#### ***Taxation of Capital Gains From Transfer of Shares or ADSs***

As a general rule, capital gains earned by non-residents upon transfer of Shares or ADSs are subject to Korean withholding tax at the lower of (1) 11% (inclusive of resident surtax) of the gross proceeds realized or (2) subject to the production of satisfactory evidence of acquisition costs and certain direct transaction costs of the Shares or ADSs, 27.5% (inclusive of resident surtax) of the net realized gain, unless exempt from Korean income taxation under the applicable Korean tax treaty with the non-resident's country of tax residence. See **Tax Treaties** below for a discussion on treaty benefits. Even if you do not qualify for an exemption under a

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**Table of Contents**

tax treaty, you will not be subject to the foregoing withholding tax on capital gains if you qualify under the relevant Korean domestic tax law exemptions discussed in the following paragraphs.

In regards to the transfer of Shares through the Korea Stock Exchange, you will not be subject to the withholding tax on capital gains (as described in the preceding paragraph) if you (1) have no permanent establishment in Korea and (2) did not own or have not owned (together with any shares owned by any entity with which you have a certain special relationship) 25% or more of the total issued and outstanding Shares, which may include the Shares represented by the ADSs, at any time during the calendar year in which the sale occurs and during the five calendar years prior to the calendar year in which the sale occurs.

In regards to the transfer of ADSs outside Korea, under a tax ruling issued by the Korean tax authority in 1995 (the 1995 tax ruling ), ADSs are treated as securities separate from the underlying shares represented by such ADSs and, based on such ruling, (i) capital gains earned by you from the transfer of ADSs to another non-resident (other than to such transferee's permanent establishment in Korea) will not be subject to Korean income taxation or withholding tax and (ii) capital gains earned by you (regardless of whether you have a permanent establishment in Korea) will be exempt from Korean income taxation by virtue of the Special Tax Treatment Control Law of Korea, or the STTCL, provided that the issuance of the ADSs is deemed to be an overseas issuance under the STTCL.

If you are subject to tax on capital gains with respect to the sale of ADSs, or of Shares you acquired as a result of a withdrawal, the purchaser or, in the case of the sale of Shares on the Korea Stock Exchange or through a licensed securities company in Korea, the licensed securities company, is required to withhold Korean tax from the sales price in an amount equal to 11% (inclusive of resident surtax) of the gross realization proceeds and to make payment of these amounts to the Korean tax authority, unless you establish your entitlement to an exemption under an applicable tax treaty or domestic tax law or produce satisfactory evidence of your acquisition cost and transaction costs for the Shares or ADSs. To obtain the benefit of an exemption from tax pursuant to an applicable tax treaty, you must submit to the purchaser or the securities company, or through the ADS depository, as the case may be, prior to or at the time of payment, such evidence of your tax residence as the Korean tax authorities may require in support of your claim for treaty benefits. See the discussion under Tax Treaties below for an additional explanation on claiming treaty benefits.

***Tax Treaties***

Korea has entered into a number of income tax treaties with other countries (including the United States), which would reduce or exempt Korean withholding tax on dividends on, and capital gains on transfer of, the Shares or ADSs. For example, under the Korea-United States income tax treaty, reduced rates of Korean withholding tax of 16.5% or 11.0% (depending on your shareholding ratio and inclusive of resident surtax) on dividends and an exemption from Korean withholding tax on capital gains are available to residents of the United States that are beneficial owners of the relevant dividend income or capital gains, subject to certain exceptions.

You should inquire for yourself whether you are entitled to the benefit of a tax treaty between Korea and the country where you are a resident. It is the responsibility of the party claiming the benefits of an income tax treaty in respect of dividend payments or capital gains to submit to us, the purchaser or the securities company, as applicable, a certificate as to his tax residence. In the absence of sufficient proof, we, the purchaser or the securities company, as applicable, must withhold tax at the normal rates. Furthermore, in order for you to obtain the benefit of a tax exemption on certain Korean source income (such as dividends or capital gains) under an applicable tax treaty, Korean tax law requires you (or your agent) to submit an application for tax exemption along with a certificate of your tax residency issued by a competent authority of your country of tax residence, subject to certain exceptions. Such application should be submitted to the relevant district tax office by the ninth day of the month following the date of the first payment of such income.

**Table of Contents*****Inheritance Tax and Gift Tax***

If you die while holding an ADS or donate an ADS, it is unclear whether, for Korean inheritance and gift tax purposes, you will be treated as the owner of the Shares underlying the ADSs. If the tax authority interprets depository receipts as the underlying share certificates, you may be treated as the owner of the Shares and your heir or the donee (or in certain circumstances, you as the donor) will be subject to Korean inheritance or gift tax presently at the rate of 10% to 50%, provided that the value of the ADSs or Shares is greater than a specified amount.

If you die while holding a Share or donate a Share, your heir or donee (or in certain circumstances, you as the donor) will be subject to Korean inheritance or gift tax at the same rate as indicated above.

At present, Korea has not entered into any tax treaty relating to inheritance or gift taxes.

***Securities Transaction Tax***

If you transfer Shares on the Korea Stock Exchange, you will be subject to securities transaction tax at the rate of 0.15% and an agriculture and fishery special surtax at the rate of 0.15% of the sale price of the Shares. If your transfer of the Shares is not made on the Korea Stock Exchange, subject to certain exceptions, you will be subject to securities transaction tax at the rate of 0.5% and will not be subject to an agriculture and fishery special surtax.

With respect to transfer of ADSs, a tax ruling issued in 2004 by the Korean tax authority ( the 2004 tax ruling ) appears to hold that depository shares (such as the ADSs) constitute share certificates subject to the securities transaction tax; provided that, under the Securities Transaction Tax Law, the transfer of depository receipts listed on the New York Stock Exchange, the Nasdaq National Market, or other qualified foreign exchanges is exempt from the securities transaction tax.

In principle, the securities transaction tax, if applicable, must be paid by the transferor of the Shares or ADSs. When the transfer is effected through a securities settlement company, such settlement company is generally required to withhold and pay the tax to the tax authorities. When such transfer is made through a securities company only, such securities company is required to withhold and pay the tax. Where the transfer is effected by a non-resident without a permanent establishment in Korea, other than through a securities settlement company or a securities company, the transferee is required to withhold the securities transaction tax.

**Item 10F. *Dividends and Paying Agents*  
Not Applicable****Item 10G. *Statements by Experts*  
Not Applicable****Item 10H. *Documents on Display***

We are subject to the information requirements of the U.S. Securities Exchange Act of 1934, as amended, and, in accordance therewith, are required to file reports, including annual reports on Form 20-F, and other information with the U.S. Securities and Exchange Commission. These materials, including this annual report and the exhibits thereto, may be inspected and copied at the Commission's public reference rooms in Washington, D.C., New York, New York and Chicago, Illinois. Please call the Commission at 1-800-SEC-0330 for further information on the public reference rooms. As a foreign private issuer, we are also required to make filings with the Commission by electronic means. Any filings we make electronically will be available to the public over the Internet at the Commission's web site at <http://www.sec.gov>.

## **Table of Contents**

### **Item 10I. *Subsidiary Information* Not Applicable**

### **Item 11. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK Overview**

As a financial services provider, we are exposed to various risks related to our lending and trading businesses, our funding activities and our operating environment. Our goal in risk management is to ensure that we identify, measure, monitor and control the various risks that arise, and that our organization adheres strictly to the policies and procedures, which we establish to address these risks. The principal risks to which we are exposed are credit risk, market risk, liquidity risk and operational risk, and we strive to manage these risks within acceptable limits.

#### **Organization**

We have established a multi-layered risk management governance structure. The highest decision making body is the Risk Management Committee, which provides board-level direction to the bodies below it. At the operational level, the Risk Management Group and the Credit Group work closely with other business groups to implement risk management strategies, policies and procedures.

#### ***Risk Management Committee***

Our Risk Management Committee is a board level committee that is responsible for overseeing all risks and advising the board of directors with respect to risk management-related issues. The committee consists of the chief financial officer and five non-executive directors, with the chief risk officer as secretary, and its major roles include:

establishing risk management strategies in accordance with the directives of the board of directors;

determining our risk appetite;

reviewing the level of risks we are exposed to and the status of our risk management operations; and

approving the introduction and modification of various risk management systems and methodologies.

#### ***Risk Management Council***

Our Risk Management Council is the executive decision making body for our risk management operations. It consists of eight senior executive vice presidents, including the chief risk officer as chairman. Its responsibilities include:

determining basic principles and major policies for risk management;

setting economic capital, or EC, limits for each business group based on the overall risk appetite set by the Risk Management Committee; and

setting limits for each type of risk and for integrated risk levels.

#### ***Risk Management Subcommittees***

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Our Risk Management Subcommittees execute the decisions made by the Risk Management Council and make operational decisions regarding risk management policies and procedures:

The Credit Risk Management Subcommittee approves the criteria to set total exposure limits that are implemented by our business groups and resolves certain working level issues relating to credit risk management. It is composed of nine members, executive vice president from our Credit Analysis Division who serves as chairman and eight general managers.



## **Table of Contents**

The Market Risk Management Subcommittee sets market risk-related limits, approves new derivative instruments that can be traded and resolves certain working-level issues related to market risk management. In particular, the Market Risk Management Subcommittee sets the Value at Risk, or VaR, limits, position limits and stop loss limits for our fixed income, equity, foreign exchange and derivative portfolios, as well as scenario loss limits and sensitivity limits for our derivatives portfolio. It is composed of nine members, including our chief risk officer as chairman and eight general managers.

The Assets and Liabilities Management, or ALM, Subcommittee sets interest rates and fee levels, enacts or revises the internal guidelines for both ALM risk management and the operation of our interest rate and fee structure and reviews monthly ALM reports. It is composed of 14 members, including the general manager of our ALM Department as chairman and 13 general managers.

### ***Risk Management Group***

Our Risk Management Group is responsible for identifying, measuring, monitoring and reporting on risks, and for initiating actions with respect to risk management that may be required by our other business groups. The chief risk officer is responsible for the Risk Management Group, and is the chairman of the Risk Management Council and a member of the Loan Committee and the Management Council.

### ***Subsidiary Risk Management***

We manage the risk of our consolidated subsidiaries through supporting the construction of their risk management systems in order to ensure the soundness of their management. Our Credit Review Department assumes the responsibility of overall control and coordination of our subsidiaries' risk management policies and procedures. Its major roles in this regard are as follows:

monitoring and reporting on our subsidiaries' risk management status;

reviewing the current risk management practice of our subsidiaries and making recommendations to our subsidiaries as necessary; and

operating a working-level council with respect to subsidiary risk management policies and procedures.

### ***Credit Group***

Our Credit Group is responsible for controlling, managing and reporting our overall credit risk. The chief credit officer is responsible for the Credit Group, and is a member of the Risk Management Council and the chairman of the Loan Committee. The Credit Group is divided into six departments:

**Credit Planning Department.** This department manages the overall credit risk of our loan portfolio and is responsible for oversight of overall asset quality. It also establishes our loan loss provisioning policy and determines total exposure limits for our corporate customers. It maintains and upgrades our credit scoring system for corporate customers.

**Retail Credit Analysis Department.** This department maintains and upgrades our credit scoring system for retail customers. It is also responsible for improving our retail loan approval process.

**Corporate Credit Analysis Department.** This department maintains and monitors our credit approval processes. It is also responsible for conducting industry analysis and management of our pre-workout corporate customers.

**Corporate Restructuring Department.** This department is responsible for the management of our corporate workout customers.

Credit Management Department. This department develops and oversees our procedures for management of delinquent loans. It is also responsible for management of non-performing credits, including sales and securitization of non-performing loans.

Credit Card Analysis Department. This department develops and upgrades the credit rating system for the credit card business group, and is also responsible for improving credit card approval processes.

## **Table of Contents**

### **Credit Risk Management**

Credit risk is the risk of expected and unexpected losses in the event of borrower or counterparty defaults. Credit risk management aims to improve asset quality and generate stable profits while reducing risk through diversified and balanced loan portfolios. We determine the creditworthiness of each type of borrower or counterparty through reviews conducted by our credit experts and through our credit rating systems, and we set a credit limit for each borrower or counterparty. In January 2005, our credit risk management was centralized in our Credit Group, which is headed by our chief credit officer.

We assess and manage all credit exposures, whether on- or off-balance sheet. These exposures include loans to borrowers and counterparties, investments in securities, letters of credit, bankers' acceptances, derivatives and commitments. Our risk appetite, which is the ratio of our required economic capital to our estimated available book capital, is approved by the Risk Management Committee twice a year. Thereafter, we calculate economic capital every month for each business group and bank-wide based on attributed economic capital. We measure and report profiles of credit risk at a bank-wide level and by business group regularly to relevant business groups and senior management, including the Risk Management Council and the Risk Management Committee.

We use expected default rates and recovery rates to determine the expected loss rate of a borrower or counterparty. We use the expected loss rate to make credit related decisions, including pricing, loan approval and establishment of standards to be followed at each level of decision making. These rates are calculated using information gathered from our internal database. With respect to large corporate borrowers, we also use information provided by external credit rating services to calculate default rates and recovery rates.

Our credit risk management processes include:

establishing credit policy;

credit evaluation and approval;

industry assessment;

total exposure management;

collateral evaluation and monitoring;

credit risk assessment;

early warning and credit review; and

post-credit extension monitoring.

### ***Credit Evaluation***

We evaluate the ability of all loan applicants to repay their debts before we approve any loans, except for loans guaranteed by letters of guarantee issued by the Credit Guarantee Fund, the Korea Technology Credit Guarantee Fund and highly rated banks, and for loans fully secured by deposits with us. We assign each borrower or guarantor a credit rating based on the judgment of our experts or scores calculated using the appropriate credit rating system. Factors that we consider in assigning credit ratings include both financial factors and non-financial factors, such as our perception of a borrower's reliability, management and operational risk and risk relating to the borrower's industry. The credit rating process differs according to the type, size and characteristics of a borrower.

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We use our internally developed credit rating systems to rate potential borrowers. As the characteristics of each customer segment differ, we use several credit rating systems for our customers. The nature of the credit rating system used for a particular borrower depends on whether the borrower is an individual, a small office/home office customer, a small-sized enterprise, medium-sized enterprise or a large company. For large

## **Table of Contents**

companies, we have 12 credit ratings, ranging from AAA to D. For small- and medium-sized enterprises, we have 11 credit ratings ranging from AA to D. For retail customers, we have 13 credit ratings ranging from grade 1 to grade 13.

Based on the credit rating of a borrower, we apply different credit policies, which affect factors such as credit limit, loan period, loan pricing, loan classification and provisioning. We also use these credit ratings in evaluating our bank-wide risk management strategy. Factors we consider in making this evaluation include the profitability of each company or transaction, performance of each business unit and portfolio management. We monitor the credit status of borrowers and collect information to adjust our ratings appropriately. If we change a borrower's credit rating, we will also change the credit policies relating to that borrower and we may also change the policies underlying our loan portfolio.

### ***Retail Loan Approval Process***

*Mortgage Loans and Secured Retail Loans.* Our processing center staff reviews mortgage loans and retail loans secured by real estate or guarantees. Branch staff employees forward loan applications to processing centers. But in the case of loans secured by deposits with us, our branch staff approves such loans. We make lending decisions based on our assessment of the value of the collateral, debt service capability and the borrower's score generated from our credit rating systems.

For mortgage loans and loans secured by real estate, we evaluate the value of the real estate offered as collateral using a database we have developed that contains information about real estate values throughout Korea. We also use information from a third party provider about the real estate market in Korea, which gives us up-to-date market value information for Korean real estate. In addition, our processing center staff employees review the value of real estate provided by the evaluation system to ensure there are no significant discrepancies. Beginning in April 2005, we have based decisions regarding the approval of such loans primarily on the results of our credit rating systems.

For loans secured by deposits, we will grant loans up to 100% of the deposit amount if we hold the deposit, or, if the deposits are with another financial institution, an amount that is determined based on the credit rating of that institution. We also require borrowers to observe specified collateral ratios in respect of secured obligations.

With respect to mortgage loans and secured retail loans, we initially screen customers based on various items on our checklist that indicate whether the customer may have deteriorating credit using internal information and rating information from credit bureaus. We also evaluate debt service capability for eligible customers pursuant to certain checklist items, such as type of residence, profession, family information, annual income, age, credit card overdue information, transaction history (with both our bank and other financial institutions) and other relevant credit information.

We generally decide whether to evaluate a loan application within three to five days after recording the relevant information in our credit rating systems.

*Unsecured Retail Loans.* We review applications for unsecured retail loans in accordance with our credit scoring systems. These automated systems evaluate loan applications and determine an appropriate pricing for the loan. The major benefits of using a credit scoring system are that it yields uniform results regardless of the user, that it can be used effectively by employees who do not necessarily have extensive experience in credit evaluation and that it can be updated easily to reflect changing market conditions by adjusting how each factor is weighted. The staff of our processing centers reviews the results of the credit scoring system based on information input by our branch staff and, if approved, issues the loan.

Our credit scoring systems take into account factors including borrower's income, assets, profession, age, transaction history (with both our bank and other financial institutions) and other relevant credit information. The systems rank each borrower in an appropriate class, and that class is used to decide whether to approve loans as well as to determine loan amounts.

**Table of Contents**

We generally base our decisions on the results of our credit scoring systems to evaluate applications. However, a credit officer may overturn the results of our credit scoring systems, in certain circumstances.

**Corporate Loan Approval Process**

We approve corporate loans at different levels of our organization depending on the size and type of the loan, the credit risk level assessed by the credit rating system, whether the loan is secured by collateral and, if secured, the value of the collateral. The lowest level of authority is the branch staff employee, who can approve small loans and loans that have the lowest range of credit risk. Larger loans and loans with higher credit risk are approved by higher levels of authority depending on where they fall in a matrix of loan size and credit risk. Depending on the size and terms of any particular loan or the credit risk relating to a particular borrower, more than one entity may review the application, although generally loan applications are reviewed only by the entity having corresponding authority to approve the loan. The following table identifies the various entities that are involved in approving corporate loans.

| <b>Entity</b>                                    | <b>Members</b>   | <b>Quorum for Approval</b>                                      |
|--|--|---|
| Loan Committee                                   | Head of the Credit Group; Head of the Corporate Banking Group; Head of the Risk Management Group; Head of the Credit Analysis Division; Corporate Credit Analysis Department Manager; Credit Planning Department Manager; Corporate Banking Department Manager; Transactional Banking Department Manager | 2/3 or more participation; 2/3 or more required for approval    |
| Senior Credit Officers Committee                 | One of the Heads of the Credit Analysis Division and Corporate Credit Analysis Department Manager; six Senior Credit Officers; two Junior Credit Officers  | 2/3 or more participation;<br>2/3 or more required for approval |
| Credit Officers Committee                        | Four Credit Officers   | 2/3 or more participation;<br>2/3 or more required for approval |
| <i>Local/Regional Approval</i>                   |  |   |
| Credit Analysis Center Credit Officers Committee | Four Credit Officers   | 2/3 or more participation;<br>2/3 or more required for approval |
| Relationship Managers Committee                  | One Senior Relationship Manager and two Relationship Managers  | Agreement of all members  |

We evaluate all of our corporate borrowers by using credit rating systems, except for applicants whose borrowings are fully secured by deposits or applicants who have obtained third-party guarantees from the government or certain other very highly rated guarantors. See Credit Evaluation.

For owner-operated enterprises with sales volume of (Won)2 billion or lower (which we refer to as retail SOHOs), we have put in place a retail SOHO credit rating system, which adopts simplified credit evaluation modeling procedures. This system consists of a scoring model, a qualitative credit assessment (or QCA) model and a preliminary examination checklist. The scoring model analyzes information with respect to the customer's personal information and bank transaction history. The QCA model analyzes information about business capability, operating capability, management capability, transaction reliability, documentary reliability and financial stability. The preliminary examination checklist is based on information regarding the customer's credit delinquencies, loans and outstanding credit card debt. This system classifies customers into ten possible credit ratings.

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## **Table of Contents**

For other small- and medium-sized enterprises and owner-operated enterprises with a sales volume of over (Won)2 billion, we have put in place a credit rating system known as CRS. The CRS model consists of the following three parts:

*Financial Model.* The financial model uses the borrower's current status and trend of financial ratios calculated using its financial statements. The financial model classifies potential borrowers into one of three size categories and one of five types of industry. This model incorporates logistic regression and statistical methods, which use financial ratios such as stability ratio, cash flow ratio, profitability ratio and debt to equity ratio to make credit determinations.

*QCA Model.* The QCA model uses various qualitative factors, such as future repayment capability, market prospects, management capability and business capability, to evaluate borrowers. The factors that are evaluated and the weighting given to each factor vary by type of industry and size of company.

*Default Signal Check Model.* The default signal check model checks the consistency of the preliminary rating. This model checks various factors, including financial ratios with low scores, any non-quantitative factors that may cause a corporate default and any information arising from past experience, to determine the likelihood of a future default. The results of the default signal check model may be used to cap a borrower's credit grade.

Large corporations, financial institutions and certain non-profit organizations such as educational foundations and medical organizations cannot be effectively rated by our CRS system only. Accordingly, we rely more on the judgment of our expert credit officers with respect to these entities. The relative importance of the factors we use to evaluate these entities varies, and accordingly the process largely depends on the experience and expertise of our Credit Group credit officers. These officers primarily base their decisions on the historical financial data and financial prospects of the prospective borrower and the prospects of its industry. We may also consider other factors, including management experience and competence, ownership structure, reputation, quality of financial information provided and the purpose of the loan. The responsible credit officer analyzes this data using his or her discretion, and then drafts a report relating to the potential borrower, which includes a tentative credit rating determination. This report is submitted to the Senior Credit Officers Committee for its review and final approval of the borrower's rating. This committee consists of six senior credit officers and two junior credit officers, all chosen from among our Credit Group.

We often refer to corporate information gathered or ratings assigned by external credit rating agencies, such as Korea Information Service, National Information & Credit Evaluation Inc. and Korea Management Consulting & Credit Rating Corporation, in order to improve the accuracy of our credit ratings.

### ***Credit Card Approval Process***

We make decisions on all credit card approvals based on a combination of two internally developed scoring systems: our application scoring system and our card generic scoring system.

Our application scoring system reflects various credit information, including basic customer information (such as credit history, occupation, job title and income of applicant), transaction history with us, if any, delinquency and transaction history with other card companies and credit information provided by bank associations and other credit bureaus. We also consider repayment ability, total assets and the length of the applicant's relationship, if any, and past contribution to our profitability, if any.

Our card generic scoring system reflects various sources of external information, including credit information from the Korea Federation of Banks and credit bureaus. Our card generic scoring system is developed to estimate credit risk of customers more specifically by reflecting information not reflected in the application scores.

On the basis of the combination of the scores from our application scoring system and card generic scoring system, we establish, among other things, the term of any new approvals, initial limits and differentiation of fee

**Table of Contents**

rates with respect to our credit cards. Our systems allows us to differentiate applicants into groups that receive immediate credit card approval or rejection, or that may require us to further investigate that applicant's credit qualifications. The initial limits of new applicants are based on their estimated monthly income, which is based on their occupation and the value of their personal assets. We apply our fee rates to applicants differently according to risk premium and profitability.

***Total Exposure Management***

We establish and manage total exposure limits for corporations, Korean conglomerates, or chaebols, and industries in order to optimize the use of credit availability and avoid excessive risk concentration. We establish total exposure limits for large corporations and conglomerates by reviewing factors such as their industry, size, cash flows, financial ratios and credit ratings, while establishing exposure limits for industries by reviewing gross domestic product, industry ratings and our total exposure. Small- and medium-sized enterprise limits are set by referring to the results from our credit rating system. The guidelines used to set these total exposure limits are approved by our Credit Risk Management Subcommittees. In certain exceptional cases, we may extend loans that are secured by sufficient collateral or pose a low credit risk on a case-by-case basis even if the applicable limit is exceeded. Our Credit Risk Management Subcommittee must also approve all cases where established limits are to be exceeded.

Our maximum exposure limit is within 20% of our Tier I and Tier II capital for a single conglomerate, and within 10% of our Tier I and Tier II capital for an individual large corporation. These limits are lower than the regulatory limits that Korean banks are required by law to follow. In practice, the total exposure limits that we set for corporations and groups are far lower than these levels.

We manage and control exposure limits on a daily basis. The principal system that we use for this purpose is the Total Exposure Management System. This system allows us to monitor and control our total exposure to large corporations, conglomerates and industries. We monitor our exposure to large corporations, our exposure to the 29 largest conglomerates in Korea designated by the Financial Supervisory Commission based on their outstanding exposures, and our exposure to 144 industry groups. Our Total Exposure Management System integrates all of our credit-related risk including credit extended by our overseas branches and affiliates. The assets subject to the system include all Won-denominated and foreign currency-denominated loans, all assets in trust accounts except specified money trusts, guarantees, trade-related credits, commercial paper, corporate bonds and derivatives. With respect to small- and medium-sized enterprises to which we have an exposure of less than (Won)30 billion, we manage and control exposure limits through a system that measures the client exposure limit and transaction limit with respect to these entities.

***Collateral Evaluation and Monitoring System***

We use the Collateral Evaluation and Monitoring System to manage the liquidation value of collateral we hold. The Collateral Evaluation and Monitoring System is a computerized collateral management system that can be accessed from our headquarters and our branches. Using this system, we can more accurately assess the actual liquidation value of collateral, determine the recovery rate on our loans and use this information in setting our credit risk management and loan policies. We can monitor the value of all the collateral a borrower provides and the value of that collateral based on its liquidation value. When appraising the value of real estate collateral, which makes up the largest part of our collateral, we consult a regularly updated database provided by a third party that tracks the prices at which various types of real estate in various regions of Korea are sold. We appraise the value of collateral when we make a loan, when the loan is due for renewal and when events occur that may change the value of the collateral.



## **Table of Contents**

### ***Credit Review and Monitoring***

Our credit review function is independent of the business groups which manage our assets. Our Credit Review Department:

reviews our internal credit regulations, policies and systems;

analyzes the credit status of selected loan assets and verifies the appropriateness of the credit evaluations/approvals made by branches and headquarters;

evaluates the corporate credit risk of potentially insolvent companies; and

operates our comprehensive portfolio monitoring system.

More specifically, our Credit Review Department reviews the financial condition of selected borrowers, including their current debt levels, collateral, business condition, debt service capability and transactions with related parties. Based on such review, we may adjust a borrower's credit rating, asset quality classification of the loan or our lending policy to a particular borrower, depending on the circumstances.

Our Credit Review Department also conducts specific industry reviews, which focuses on growth, stability, competition and the ability of a particular industry to adapt to a changing environment. Based on the results of a particular industry review, we may revise the total exposure limit assigned to that industry and the borrowing policy for each company within that industry.

We perform credit review operations independently from our asset operating teams, which manage the day-to-day operations relating to loans after they have been approved and disbursed to the borrower.

We review the borrower's condition with respect to its current debt, collateral, business, transactions with related parties and debt service capability. Based on our review, we may adjust the borrower's credit rating, our lending policy or asset quality classification of the loan provided to the borrower. We also regularly review other aspects of the lending process, including industries in which borrowers operate, our asset operating teams' loan quality and the quality of our domestic and overseas assets. Our industry reviews focus on growth, stability, competition and ability to adapt to a changing environment. Based on the results of a particular industry review, we may revise the total exposure limit assigned to that industry and lending policy for each company within that industry. When a review takes place, we may adjust not only credit ratings of our borrowers based on a variety of factors, but also asset quality classification, credit limits and applied interest rates or our credit policies. Credit review results are reported to our chief risk officer and the Risk Management Committee on a quarterly basis.

Our Credit Review Department also conducts on-site reviews of selected branches and related credit analysis centers which are experiencing increasing delinquency ratios and bad debts. During these visits we examine the loan processes and recommend improvement plans and appropriate follow-up measures.

Also, based on guidelines provided by the Financial Supervisory Service to all Korean banks, we operate a corporate credit risk assessment program to facilitate the identification of weak companies and possible commencement of corporate restructuring. Through this program, we, together with other banks, are able to detect symptoms of financially troubled companies at an early stage, assess related credit risk and support the normalization of companies that are likely to turnaround through a workout process, or seek to liquidate those companies that are not likely to recover.

We also conduct portfolio monitoring on all credit portfolios, focusing on asset quality status, vintage analysis and roll-rate analysis to provide information necessary for the formulation of effective credit policies and strategies and for effective credit risk management.

### **Market Risk Management**

The major risk to which we are exposed is interest rate risk on debt instruments and interest-bearing securities and, to a lesser extent, equity risk and foreign exchange risk. The financial instruments that expose us



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## **Table of Contents**

to these risks are loans, debentures, deposits, securities and financial derivatives. We are not exposed to commodity risk, the other recognized form of market risk, as we do not hold any commodity positions. We are also exposed to interest rate risk and liquidity risk in our banking book. We divide market risk into risks arising from trading activities and risks arising from non-trading activities.

Our Risk Management Council establishes overall market risk management principles. It has delegated the responsibility for the market risk management for trading activities to the Market Risk Management Subcommittee, which is chaired by our chief risk officer. This subcommittee meets on a regular basis each month and as required to respond to developments in the market and the economy. Based on the policies approved by the Risk Management Council, the Market Risk Management Subcommittee reviews and approves reports as required that include trading profits and losses, position reports, limit utilization, sensitivity analysis and value at risk, or VaR, results for our trading activities.

The Asset Liability Management Committee is responsible for day-to-day interest and liquidity risk management of non-trading activities. It meets on a regular basis and as required to respond to developments in the market and the economy. Members of the Asset Liability Management Committee, acting through our Asset Liability Management Department, review our interest rate and liquidity gap position monthly, formulate a view on interest rates, establishing strategies with respect to deposit and lending rates and review the business profile and its impact on asset and liability management.

To ensure adequate interest and liquidity risk management, we have also assigned the responsibilities of our asset and liability management risk control to our Market/Operational Risk Department in our Risk Management Group, which monitors and reviews the asset and liability management risk procedures and activities of our Asset Liability Management Department, and independently reports to the management on the related issues.

### ***Market Risk Management for Trading Activities***

Our trading activities consist of:

trading activities for our own account to realize short-term trading profits in Won-denominated debt and equities markets and foreign exchange markets based on our short-term forecast of changes in market situation; and

trading activities involving derivatives, such as swaps, forwards, futures and option transactions, to realize profits primarily from arbitrage transactions and, to a lesser extent, from selling derivative products to our customers and to hedge market risk incurred from those activities. In addition, certain derivative products that we use to hedge our own market risk are classified as trading activities as they do not qualify for hedge accounting treatment under U.S. GAAP. We believe, however, that certain of these products are effective as economic hedges.

We use derivative instruments to hedge our market risk and, to a limited extent, to make profits by trading derivative products within acceptable risk limits. The principal objective of our hedging strategy is to manage our market risk within established limits. We use the following hedging instruments to manage relevant risks:

to hedge interest rate risk from its trading activities, the Trading Department occasionally uses interest rate futures (Korea Treasury Bond Futures) and interest rate swaps;

to hedge equity risk from its trading activities, the Trading Department selectively uses stock index futures;

to hedge interest rate risk and foreign exchange risk from our foreign currency-denominated asset and liability positions as well as our trading activities, the Trading Department, the International Treasury Department and Investment Banking Department use interest rate swaps, cross-currency interest rate swaps, foreign exchange forwards and futures, Euro-dollar futures and currency options; and

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to change the interest rate characteristics of certain assets and liabilities after the original investment or funding, we use swaps. For example, depending on the market situation, we may choose to obtain fixed

**Table of Contents**

rate funding instead of floating rate funding if we believe that the terms are more favorable, which we can achieve by entering into interest rate swaps.

We generally manage our market risk at the portfolio level. To control our exposure to market risk, we use EC and VaR limits set by the Risk Management Council and position, stop loss and sensitivity (PVBP, Delta, Gamma, Vega) limits set by the Market Risk Management Subcommittee. We prepared our risk control and management guidelines for derivative trading based on the regulations and guidelines promulgated by the Financial Supervisory Service.

We monitor market risk arising from trading activities of our business groups and departments. The market risk measurement model we use for both our Won-denominated trading operations and foreign currency-denominated trading operations is implemented through our integrated market risk management system called Panorama, which enables us to generate consistent VaR numbers for all trading activities.

*Value at Risk analysis.* We use daily value at risk, or VaR, to measure market risk. Our daily VaR is a statistically estimated maximum amount of loss that could occur for a day under normal distribution of financial variables. We use a 99% single tail confidence level to measure our daily VaR, which means the actual amount of loss may exceed the VaR, on average, once out of 100 business days.

Value at risk is a commonly used market risk management technique. However, this approach does have some shortcomings. VaR estimates possible losses over a certain period at a particular confidence level using past market movement data. Past market movement, however, is not necessarily a good indicator of future events, as there may be conditions and circumstances in the future that the model does not anticipate. As a result, the timing and magnitude of the actual losses can be different depending on the assumptions made at the time of calculation. In addition, the time periods used for the model, generally one or ten days, are assumed to be a sufficient holding period before liquidating the relevant underlying positions. If these holding periods are not sufficient, or too long, the VaR results may understate or overstate the potential loss.

In order to measure VaR, we use the variance-covariance method, which takes into account the diversification effects among different risk categories as well as within the same risk category.

The following table shows our daily VaRs as of December 31, 2003, 2004 and 2005, at a 99% confidence level for a one-day holding period, for interest risk, equity risk and foreign exchange risk relating to our trading activities. The following figures were calculated on a non-consolidated basis.

|                                    | 2003                 | As of December 31,<br>2004 | 2005       |
|------------------------------------|----------------------|----------------------------|------------|
|                                    | (in billions of Won) |                            |            |
| <b>Risk categories:</b>            |                      |                            |            |
| Interest risk                      | (Won) 8.3            | (Won) 2.3                  | (Won) 20.7 |
| Equity risk                        | 4.5                  | 4.4                        | 5.2        |
| Foreign exchange risk              | 0.04                 | 0.2                        | 1.2        |
| Less: diversification              | 6.3                  | 1.2                        | 16.0       |
| VaR for overall trading activities | 6.5                  | 5.7                        | 11.1       |

*Back-Testing.* We conduct back testing on a daily basis to validate the adequacy of our market risk model. In back testing, we compare both the actual and hypothetical profit and loss with the VaR calculations and analyze any results that fall outside our predetermined confidence interval of 99%.

*Stress testing.* In addition to VaR, which assumes normal market situations, we use stress testing to assess our market risk exposure to abnormal market fluctuations. Abnormal market fluctuations include significant declines in the stock market and significant increases in the general level of interest rates. This is an important

**Table of Contents**

way to supplement VaR, as VaR is a statistical expression of possible loss under a given confidence level and holding period. It does not cover potential loss if the market moves in a manner that is outside our normal expectations. Stress testing projects the anticipated change in value of holding positions under certain scenarios assuming that no action is taken during a stress event to change the risk profile of a portfolio. According to our stress testing, we estimate that as of December 31, 2005, our trading securities portfolio, which represents most of our trading risk, could have lost (Won)238 billion for an assumed short-term extreme decline of approximately 21% in the equity market and experienced an approximate 200 basis point, or 2%, increase in interest rates under an abnormal stress environment.

Although we have not set any limits based on stress testing, we monitor the impact of market turmoil or any abnormality. If the impact is large, our chief risk officer may request a portfolio restructuring or other appropriate action.

*Interest Risk*

Interest risk from trading activities arises mainly from our trading of Won-denominated debt securities. Our trading strategy is to benefit from short-term movements in the prices of debt securities arising from changes in interest rates. As our trading accounts are marked-to-market daily, we manage the interest risk related to our trading accounts using market value-based tools such as VaR and sensitivity analysis. As of December 31, 2005, the VaR of our interest risk from trading was (Won)20.7 billion and the weighted average duration, or weighted average maturity, of our Won-denominated trading debt securities was approximately 2.1 years.

*Foreign Exchange Risk*

Foreign exchange risk arises because we have assets and liabilities that are denominated in currencies other than Won, as well as off-balance sheet items such as foreign exchange forwards and currency swaps.

Assets and liabilities denominated in U.S. dollars account for the majority of our foreign currency assets and liabilities. Those denominated in Japanese yen and the euro account for most of the remainder.

The difference between our foreign currency assets and liabilities is offset against forward foreign exchange positions and currency swaps to obtain our net foreign currency open position. The Market Risk Management Subcommittee oversees our foreign exchange exposure for both trading and non-trading purposes by establishing a limit for this net foreign currency open position, together with stop loss limits. VaR limits are established on a combined basis for our domestic operations and foreign branches.

The following table shows our non-consolidated net open positions at the end of 2003, 2004 and 2005. Positive amounts represent long positions and negative amounts represent short positions. The net open positions held by subsidiaries are not significant.

|                 | 2003               | As of December 31, <sup>(1)</sup><br>2004<br>(in millions of US\$) | 2005              |
|-----------------|--------------------|--|-------------------|
| <b>Currency</b> |                    |  |                   |
| U.S. dollars    | US\$ (20.1)        | US\$ 14.8  | US\$ 126.3        |
| Japanese yen    | (0.1)              | (1.2)  | (8.4)             |
| Euro            | 2.4                | 2.5  | 2.4               |
| Others          | 1.4                | 0.1  | 4.7               |
| <b>Total</b>    | <b>US\$ (16.4)</b> | <b>US\$ 16.2</b>   | <b>US\$ 125.0</b> |

<sup>(1)</sup> Amounts prepared on a non-consolidated basis.

## **Table of Contents**

### *Equity Price Risk*

Equity price risk results from our equity trading portfolio in Won since we do not have any trading exposure to shares denominated in foreign currencies.

The equity trading portfolio in Won consists of exchange-traded stocks and nearest month or second nearest month futures contracts under strict limits on diversification as well as position limits and stop loss limits.

The Market Risk Management Subcommittee sets annual and monthly stop loss limits that are monitored by the Market/Operational Risk Department. In order to ensure timely action, the stop loss limit of individual securities is monitored by our middle office.

As of December 31, 2005, our equity trading position was (Won)216 billion.

### *Derivative Market Risk*

Our derivative trading includes interest rate and cross-currency swaps, foreign exchange forwards, stock index and interest rate futures and currency options. These activities consist primarily of the following:

arbitrage transactions to make profit from short-term discrepancies between the spot and forward derivative markets or within the derivative markets;

sales of tailor-made derivative products that meet various needs of our corporate customers and related transactions to reduce our exposure resulting from those sales;

taking positions in limited cases when we expect short-swing profits based on our market forecasts; and

trading to hedge our interest rate and foreign currency risk exposure as described above.

Market risk from trading derivatives is not significant since our derivative trading activities are primarily driven by arbitrage and customer deals with very limited open trading positions.

### *Market Risk Management for Non-Trading Activities*

#### *Interest Rate Risk*

Our principal market risk from non-trading activities is interest rate risk. Interest rate risk arises due to mismatches in the maturities or re-pricing periods of these rate-sensitive assets and liabilities. We measure interest rate risk for Won and foreign currency assets and liabilities in our bank accounts (including derivatives) and our principal guaranteed trust accounts. Most of our interest-earning assets and interest-bearing liabilities are denominated in Won and our foreign currency-denominated assets and liabilities are mostly denominated in U.S. dollars.

Our principal interest rate risk management objectives are to generate stable net interest revenues and to protect our asset value against interest rate fluctuations. We principally manage this risk for our non-trading activities by analyzing and managing maturity and duration gaps between our interest-earning assets and interest-bearing liabilities. Although we have used hedging instruments only on a limited basis for interest rate risk management for our non-trading assets and liabilities, to date the Korean financial market has not been sufficiently developed for this purpose. We expect to increase our use of derivatives to hedge this risk in the near future as the Korean financial market becomes more sophisticated.

Interest rate gap analysis measures expected changes in net interest revenues by calculating the difference in the amounts of interest-earning assets and interest-bearing liabilities at each maturity and interest resetting date. We perform interest rate gap analysis for Won-denominated and foreign currency-denominated assets and trust assets on a monthly basis or more frequently when deemed necessary.





**Table of Contents**

*Interest Rate Gap Analysis.* We perform interest rate gap analysis based on interest rate repricing maturities of assets and liabilities. However, for some of our assets and liabilities with either no maturities or unique characteristics, we use or assume certain maturities, including the following examples:

With respect to asset maturities, we assume remaining maturities of prime rate-linked loans with remaining maturities of over one year to be one year and use the actual maturities for prime rate-linked loans with remaining maturities of less than one year.

With respect to liability maturities, we assume non-core demand deposits under the Financial Supervisory Commission guidelines to have remaining maturities of less than three months; and we assume core demand deposits under the same guidelines to have remaining maturities of over three years.

The following table shows our non-consolidated interest rate gap for Won-denominated accounts and foreign currency-denominated accounts as of December 31, 2005, based on our Korean GAAP accounts, which vary in certain significant respects from our accounts prepared in accordance with U.S. GAAP.

|  | As of December 31, 2005 <sup>(1)</sup> |              |              |              |              | Total         |
|--|--|--------------|--------------|--------------|--------------|---------------|
|  | 0-3 months                             | 3-6 months   | 6-12 months  | 1-3 years    | Over 3 years |               |
| (in billions of Won, except percentages) |  |              |              |              |              |               |
| <b>Won-denominated</b>                   |  |              |              |              |              |               |
| <b>Interest-earning assets:</b>          |  |              |              |              |              |               |
| Loans                                    | (Won) 72,921                           | (Won) 31,544 | (Won) 9,851  | (Won) 1,484  | (Won) 588    | (Won) 116,388 |
| Securities                               | 8,149                                  | 466          | 5,169        | 11,116       | 3,301        | 28,200        |
| Others                                   | 10,953                                 | 935          | 1,178        | 1,246        | 277          | 14,589        |
| Total                                    | (Won) 92,023                           | (Won) 32,945 | (Won) 16,198 | (Won) 13,846 | (Won) 4,165  | (Won) 159,177 |
| <b>Interest-bearing liabilities:</b>     |  |              |              |              |              |               |
| Deposits                                 | (Won) 52,960                           | (Won) 18,283 | (Won) 27,447 | (Won) 6,581  | (Won) 22,258 | (Won) 127,530 |
| Borrowings                               | 2,609                                  | 0            | 0            | 0            | 0            | 2,609         |
| Others                                   | 5,748                                  | 3,003        | 4,156        | 4,386        | 2,414        | 19,708        |
| Total                                    | (Won) 61,317                           | (Won) 21,287 | (Won) 31,604 | (Won) 10,967 | (Won) 24,672 | (Won) 149,846 |
| Sensitivity gap                          | 30,706                                 | 11,658       | (15,406)     | 2,879        | (20,507)     | 9,330         |
| Cumulative gap                           | 30,706                                 | 42,364       | 26,958       | 29,837       | 9,330        |               |
| % of total assets                        | 19.3%                                  | 26.6%        | 16.9%        | 18.7%        | 5.9%         |               |
| <b>Foreign currency-denominated</b>      |  |              |              |              |              |               |
| <b>Interest-earning assets:</b>          |  |              |              |              |              |               |
| Due from banks                           | (Won) 396                              | (Won) 107    | (Won) 19     | (Won) 0      | (Won) 0      | (Won) 522     |
| Loans                                    | 3,740                                  | 686          | 40           | 69           | 30           | 4,566         |
| Securities                               | 278                                    | 125          | 23           | 135          | 30           | 590           |
| Others                                   | 2,261                                  | 356          | 68           | 3            | 0            | 2,688         |
| Total                                    | (Won) 6,676                            | (Won) 1,274  | (Won) 149    | (Won) 207    | (Won) 60     | (Won) 8,367   |
| <b>Interest-bearing liabilities:</b>     |  |              |              |              |              |               |
| Deposits                                 | (Won) 891                              | (Won) 858    | (Won) 34     | (Won) 4      | (Won) 0      | (Won) 1,787   |
| Borrowings                               | 2,176                                  | 993          | 106          | 38           | 0            | 3,313         |

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|                   |             |             |           |           |         |             |
|-------------------|-------------|-------------|-----------|-----------|---------|-------------|
| Others            | 809         | 20          | 0         | 502       | 0       | 1,331       |
| Total             | (Won) 3,876 | (Won) 1,872 | (Won) 140 | (Won) 543 | (Won) 0 | (Won) 6,430 |
| Sensitivity gap   | 2,800       | (598)       | 10        | (336)     | 60      | 1,936       |
| Cumulative gap    | 2,800       | 2,203       | 2,212     | 1,877     | 1,936   |             |
| % of total assets | 33.47%      | 26.33%      | 26.44%    | 22.43%    | 23.15%  |             |

<sup>(1)</sup> The numbers are prepared on a non-consolidated basis in accordance with Korean GAAP for internal management purposes.

**Table of Contents**

*Duration Gap Analysis.* We also perform duration gap analysis to measure and manage interest rate risk. Duration gap analysis is a more long-term risk indicator than interest rate gap analysis, as interest rate gap analysis focuses more on accounting income as opposed to the market value of the assets and liabilities. We emphasize duration gap analysis because, in the long run, our principal concern with respect to interest rate fluctuations is the net asset value rather than net interest revenue changes. In 2005, our asset and liability duration gap was negative and it moved between -0.2550 years and -0.4010 years. Accordingly, our net asset value would have declined between (Won)107 billion and (Won)637 billion if interest rates had decreased by one percentage point.

For duration gap analysis we use or assume the same maturities for different assets and liabilities that we use or assume for our interest rate gap analysis.

The following table, which was prepared in accordance with Korean GAAP, shows duration gaps and net asset value changes when interest rates decrease by one percentage point as of the specified dates on a non-consolidated basis.

| Date              | Asset duration<br>(in years) | Liability duration<br>(in years) | Duration gap<br>(in years) | Net asset value change<br>(in billions of Won) |
|-------------------|------------------------------|----------------------------------|----------------------------|--|
| June 30, 2003     | 0.5401                       | 0.8819                           | (0.2912)                   | (Won) (466)                                    |
| December 31, 2003 | 0.5311                       | 0.8779                           | (0.3270)                   | (545)  |
| June 30, 2004     | 0.5206                       | 0.9247                           | (0.3880)                   | (624)  |
| December 31, 2004 | 0.5024                       | 0.9395                           | (0.4049)                   | (653)  |
| June 30, 2005     | 0.5244                       | 0.9132                           | (0.339)                    | (532)  |
| December 31, 2005 | 0.5141                       | 0.8316                           | (0.255)                    | (407)  |

We set interest rate risk limits using historical interest rate volatility of financial bonds and duration gaps with respect to expected asset and liability positions based on our annual business plans. The Asset Liability Management Department in our Finance Group submits interest rate gap analysis reports, duration gap analysis reports, sensitivity reports and interest rate limit compliance reports monthly to the Asset Liability Management Committee and quarterly to the Risk Management Committee.

The following table, which was prepared in accordance with Korean GAAP, summarizes our interest rate risk on a non-consolidated basis, taking into account asset and liability durations as of December 31, 2005.

|                                      | As of December 31, 2005 |  |              |              |              | Total         |
|--------------------------------------|-------------------------|--|--------------|--------------|--------------|---------------|
|                                      | 3 months or less        | 3-6 months<br>(in billions of Won, except percentages and maturities in years) | 6-12 months  | 1-3 years    | Over 3 years |               |
| <b>Won-denominated:</b>              |                         |  |              |              |              |               |
| Asset position                       | (Won) 92,023            | (Won) 32,945   | (Won) 16,198 | (Won) 13,846 | (Won) 4,165  | (Won) 159,177 |
| Liability position                   | 61,317                  | 21,287   | 31,604       | 10,967       | 24,672       | 149,846       |
| Gap                                  | 30,706                  | 11,658   | (15,406)     | 2,879        | (20,507)     | 9,330         |
| Average maturity                     | 0.193                   | 0.389  | 0.684        | 1.508        | 2.410        |               |
| Interest rate volatility             | 1.52%                   | 1.76%  | 1.99%        | 2.53%        | 2.73%        |               |
| Amount at risk                       | 90                      | 80   | (210)        | 110          | (1,350)      | (1,280)       |
| <b>Foreign currency-denominated:</b> |                         |  |              |              |              |               |
| Asset position                       | (Won) 6,676             | (Won) 1,274  | (Won) 149    | (Won) 207    | (Won) 60     | (Won) 8,367   |
| Liability position                   | 3,876                   | 1,872  | 140          | 543          | 0            | 6,430         |
| Gap                                  | 2,800                   | (598)  | 10           | (336)        | 60           | 1,936         |
| Average maturity                     | 0.20                    | 0.39   | 0.77         | 2.12         | 2.70         |               |
| Interest rate volatility             | 1.10%                   | 1.26%  | 1.79%        | 1.79%        | 1.79%        |               |
| Amount at risk                       | 73                      | (36)   | 2            | (153)        | 35           | (79)          |



## **Table of Contents**

### *Foreign Exchange Risk*

We manage foreign exchange rate risk arising from our non-trading operations together with such risks arising from our trading operations. See *Market Risk Management for Trading Activities Foreign Exchange Risk* above.

### *Liquidity Risk Management*

Liquidity risk is the risk of insolvency or loss due to a disparity between the inflow and outflow of funds resulting from, for example, maturity mismatches, obtaining funds at a high price or disposing of securities at an unfavorable price due to lack of available funds. We manage our liquidity in order to meet our financial liabilities from withdrawals of deposits, redemption of matured debentures and repayments at maturity of borrowed funds. We also require sufficient liquidity to fund loans, to extend other credits and to invest in securities. Our liquidity management goal is to meet all our liability repayments on time and fund all investment opportunities even under adverse conditions. To date, we have not experienced significant liquidity risk, including during 1997 and 1998 when the Korean economy experienced serious difficulties.

We maintain liquidity by holding sufficient quantities of assets that can be liquidated to meet actual or potential demands for funds from depositors and others. We also manage liquidity by ensuring that the excess of maturing liabilities over maturing assets in any period is kept to manageable levels relative to the amount of funds we believe we could raise by issuing securities. We seek to minimize our liquidity costs by managing our liquidity position on a daily basis and by limiting the amount of cash at any time that is not invested in interest earning assets or securities.

We maintain diverse sources of liquidity to facilitate flexibility in meeting our funding requirements. We fund our operations principally by accepting deposits from retail and corporate depositors, accessing the call loan market (a short-term market for loans with maturities of less than one month), issuing debentures and borrowing from the Bank of Korea. We use the majority of funds we raise to extend loans or purchase securities. Generally, deposits are of shorter average maturity than loans or investments.

For Won-denominated assets and liabilities, we manage liquidity using a cash flow structure based on holding short-term liabilities and long-term assets. Generally, the average initial contract maturity of our new Won-denominated time deposits was about 12 months, while during the same period most of our new loans and securities had maturities over one year.

We manage liquidity risk within the limits set on Won and foreign currency accounts in accordance with the regulations of the Financial Supervisory Commission. The Financial Supervisory Commission requires Korean banks to maintain a Won liquidity ratio of at least 100.0% and a foreign liquidity ratio of at least 85.0%. The Financial Supervisory Commission defines the Won liquidity ratio as Won liquid assets (including marketable securities) due within three months divided by Won liabilities due within three months.

The Fund Management Department and the International Treasury Department are responsible for daily liquidity risk management of our Won and foreign currency exposure, respectively. They report monthly plans for funding and asset management to the Asset Liability Management Committee, which discusses factors such as interest rate movements, maturity structures of our deposits, loans and securities, re-deposit ratios and loan roll-over ratios.

**Table of Contents**

The following table shows our liquidity status and limits for Won and foreign currency accounts as of December 31, 2005 in accordance with Financial Supervisory Commission regulations:

|                                   | <b>3 months or<br/>less<br/>(in billions of<br/>Won, except<br/>percentages)</b> |                            |                       |
|-----------------------------------|--|----------------------------|-----------------------|
| <b>Won accounts:</b>              |  |                            |                       |
| Assets (A)                        |  |                            | (Won) 68,825          |
| Liabilities (B)                   |  |                            | 63,392                |
| Liquidity gap                     |  |                            | 5,433                 |
| Liquidity ratio (A/B)             |  |                            | 108.57%               |
| Limit                             |  |                            | 100.00%               |
|                                   | <b>7 days<br/>or less</b>  | <b>1 month<br/>or less</b> | <b>1-3<br/>months</b> |
|                                   | <b>(in millions of US\$, except percentages)</b>                                 |                            |                       |
| <b>Foreign currency accounts:</b> |  |                            |                       |
| Foreign currency assets           | US\$ 4,748   | US\$ 7,232                 | US\$ 11,092           |
| Foreign currency liabilities      | 3,351  | 10,389                     | 11,211                |
| Maturity gap                      | 1,397  | (3,158)                    | (120)                 |
| Cumulative gap (A)                | 1,397  | (1,761)                    | (1,881)               |
| Total assets (B)                  | 36,895   | 36,895                     | 36,895                |
| Liquidity gap ratio (A/B)         | 3.79%  | (4.78)%                    | 92.46% <sup>(1)</sup> |
| Limits                            | 0.00%  | (10.00)%                   | 85.00%                |

<sup>(1)</sup> Liquidity ratio.

The Asset Liability Management Department in our Finance Group reports whether we are complying with these limits monthly to the Asset Liability Management Committee and quarterly to the Risk Management Committee.

**Operational Risk Management****Overall Status**

Basel II currently defines operational risk as the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. However, there is still no complete consensus on the definition of operational risk in the banking industry. We define operational risk broadly to include all financial and non-financial risks, other than credit risk, market risk, interest rate risk and liquidity risk, that may arise from our operations that could negatively impact our capital, including the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events as defined under Basel II. Our operational risk management objectives include not only satisfying regulatory requirements, but also providing internal support through the growth of a strong risk management culture, reinforcement of internal controls, improvement of work processes and provision of timely feedback to management members and staff throughout the company.

We are in the process of establishing a bank-wide operational risk management framework meeting the Basel II Advanced Measurement Approach, or AMA, according to a multi-year plan comprising:

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the framework building phase, which was completed at the end of 2004;

the implementation phase, which was completed at the end of 2005; and

the stabilization phase, which we plan to complete by the end of 2007.

## **Table of Contents**

In 2004, we completed the framework building phase, which focused on building our operational risk management framework through upgrades relating to our control self assessment program, identification of key risk indicators, collection of internal loss data and initial measurement of operational risk capital based on Basel II. We completed the implementation phase with the development of our new operational risk management system in December 2005, and now calculate our operational risk VaR on a quarterly basis using the loss distribution approach, in line with AMA.

Our Operational Risk Unit is part of our Risk Management Group, and it is responsible for:

refining bank-wide operational risk policies and procedures;

managing internal and external loss data;

measuring operational risk;

providing appropriate training and support to business line operational risk managers; and

reporting overall operational risk status to our senior management.

In addition, we also have internal control managers in all our departments and branches who update our control self assessments on a quarterly basis. Through this method we are able to ensure proper monitoring and measurement of operational risk in each of our business groups.

### ***Internal Control***

Our Audit Division, Legal Department, Compliance Department and Compliance Operating Department all play important roles in reviewing and maintaining the integrity of our internal control environment.

The Audit Committee, which consists of four non-executive directors and our chief audit executive, is an independent authority that evaluates the effectiveness and efficiency of our internal control systems and business processes and reviews the reliability of financial statements to secure the transparency and stability of our management, including through the activities of our independent auditor. In carrying out these duties, the Audit Committee ultimately protects our property for the benefit of our shareholders, investors and customers by independently monitoring our management.

Our chief audit executive executes duties determined and delegated by the Audit Committee. That person is responsible for auditing our management's daily business activities and also responsible for the auditing activities summarized below in order for the Audit Committee to function effectively.

Our Audit Division, which consists of three departments (Audit Planning Department, Branch Auditing Department and Management Auditing Department), is the execution body for the Audit Committee, and it performs the following activities:

general audits, which include full-scale audits of the overall operations performed according to an annual audit plan, and sectional audits of selected operations performed when determined necessary by the Audit Committee;

special audits, performed when our audit committee or chief audit executive deems it necessary or pursuant to requests by the president and chief executive officer, board or supervisory authorities, such as the Financial Supervisory Service;



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day-to-day audits, including preliminary audits and ex post facto audits, performed by the chief audit executive with respect to the regular management of our operations; and

real-time monitoring audits, performed to detect any unusual transactions by analyzing data and information with a computerized audit system, and to take necessary actions with respect to such transactions in a timely manner.

## **Table of Contents**

The Financial Supervisory Service periodically conducts a general examination of our operations. It also performs special examination on particular aspects of our operations, such as risk management, credit monitoring and liquidity, as the need arises.

As a result of recent regulatory trends, our Audit Division is continuing its efforts to establish an advanced audit system and value-added internal audit by introducing risk-based audit techniques.

Our Management Auditing Department reviews our headquarters' operations through the use of Business Measurement Process, or BMP, audit methodology. This methodology requires that our Management Auditing Department evaluate the risk and process of our business units and concentrate their audit capacity with respect to high risk areas to support our management's financial objectives.

Our Compliance Department and Compliance Operating Department operates a compliance system to ensure that all of our employees comply with the relevant laws and regulations. This system's main function is to establish and manage our compliance program, educate employees and management and improve our internal control process.

### ***Legal Risk***

We consider legal risk as a part of our operational risk. The uncertainty of the enforceability of the obligations of our customers and counterparties, including foreclosure on collateral, creates legal risk. Changes in laws and regulations could also adversely affect us. Legal risk is higher in new areas of business where the law is often untested in the courts, although legal risk can also increase in our traditional business to the extent that the legal and regulatory landscape in Korea is changing and many new laws and regulations governing the banking industry remain untested. Our Legal Department seeks to minimize legal risk by using stringent legal documentation, employing procedures designed to ensure that transactions are properly authorized and consulting legal advisers. Our internal auditors review loan documentation to ensure that these are correctly drawn up to withstand scrutiny in court should such scrutiny occur.

### ***IT System Operational Risk***

The integrity of our electronic systems, and their ability to withstand potential catastrophic events, is crucial to our continuing operations. Accordingly, we are continuing to develop our disaster recovery capabilities. In February 2002, we developed a draft plan to create an integrated IT infrastructure. We completed the initial development of this system in September 2002, which related to our general ledger system. In July 2004, we successfully conducted and completed the online operation of our disaster recovery system during an online power stoppage. In 2005, we conducted four disaster recovery tests, including testing at our branches.

In order to minimize operational risks relating to our IT systems, we have implemented a multi-host system that runs three (or, in the case of our credit card system, two) host systems simultaneously on-site and ensures system continuity in case any of the host systems fails. This system backs up our data systems at an off-site location on a real-time basis to ensure that our operations can be carried out normally and without material interruption in the event of an internal system failure at one of the other host sites. The system functions by means of complete interconnectivity between our main IT center, our IT recovery center and our branches and headquarters facilities.

We currently test our disaster recovery systems on a quarterly basis, with the branch verification capability being tested twice a year and the main IT center disaster recovery system tested four times a year. Our disaster recovery capabilities involves a number of other operations, including credit card and call center transactions. Internally, our IT System Department monitors all of our electronic and computerized network processes and our IT systems. This department monitors and reports on any unusual delays or irregularities reported by our branches. In addition, the IT Planning Department is responsible for the daily monitoring of our entire information security system.

**Table of Contents**

In 2005, we conducted a variety of projects to manage our IT system operational risk including projects to improve the performance of our core banking system, to increase internet system capacity, to expand systems subject to disaster recovery, to build a security system for branch internet, to introduce patches to the management system, and to build a call center integration system.

**Item 12. DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES**

**Not Applicable**

**Item 13. DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES**

**Not Applicable**

**Item 14. MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS**

**Not Applicable**

**Item 15. CONTROLS AND PROCEDURES**

We have evaluated, with the participation of our chief executive officer and chief financial officer, the effectiveness of our disclosure controls and procedures as of December 31, 2005. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives. Based upon our evaluation, our chief executive officer and chief financial officer concluded that our disclosure controls and procedures as of December 31, 2005 were effective to provide reasonable assurance that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported, within the time periods specified in the applicable rules and forms, and that it is accumulated and communicated to our management, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

As a company with ADSs listed on the New York Stock Exchange, we are required to comply with the Sarbanes-Oxley Act of 2002. Section 404 of the Act and the applicable rules of the U.S. Securities and Exchange Commission require foreign private issuers such as us to assess and report on internal controls over financial reporting on an annual basis, commencing with the fiscal year ending December 31, 2006. We are in the process of evaluating the requirements of Section 404 and are making preparations to comply with such requirements when they become applicable to us.

There has been no change in our internal control over financial reporting during 2005 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**Item 16. RESERVED**

**Item 16A. *Audit Committee Financial Expert***

Our board of directors has determined that Young Soon Cheon, our non-executive director and the chairman of our Audit Committee, and Kee Young Chung, our non-executive director and member of our Audit Committee, qualify as audit committee financial experts and are independent within the meaning of this Item 16A.

**Table of Contents****Item 16B. Code of Ethics**

We have adopted a code of ethics, as defined in Item 16B of Form 20-F under the Securities Exchange Act of 1934, as amended. Our code of ethics applies to our chief executive officer, and chief financial officer and persons performing similar functions as well as to our non-executive directors and other officers and employees. Our code of ethics is available on our website at <http://www.kbstar.com>. If we amend the provisions of our code of ethics that apply to our chief executive officer and chief financial officer and persons performing similar functions, or if we grant any waiver of such provisions, we will disclose such amendment or waiver on our website at the same address.

**Item 16C. Principal Accountant Fees and Services  
Audit and Non-audit Fees**

The following table sets forth the fees billed to us by independent registered public accounting firm Samil PricewaterhouseCoopers during the fiscal year ended December 31, 2004 and by independent registered public accounting firm Deloitte Anjin LLC during the fiscal year ended December 31, 2005:

|                    | Year ended December 31, |                    |
|--------------------|-------------------------|--------------------|
|                    | 2004                    | 2005               |
|                    | (in millions of Won)    |                    |
| Audit fees         | (Won) 6,291             | (Won) 3,772        |
| Audit-related fees | 402                     |                    |
| Tax fees           | 252                     |                    |
| All other fees     |                         | 30                 |
| <b>Total fees</b>  | <b>(Won) 6,945</b>      | <b>(Won) 3,802</b> |

Audit fees in the above table are the aggregate fees billed by Samil PricewaterhouseCoopers and Deloitte Anjin LLC in connection with the audits of:

our annual financial statements and the review of our interim financial statements;

our special purpose entities in connection with the Korean Securities and Exchange Act; and

our trust accounts and funds in connection with the Korean Trust Business Act.

Audit-related fees in the above table are the aggregate fees billed by Samil PricewaterhouseCoopers for:

due diligence related to mergers and acquisition; and

accounting consultations.

Tax fees in the above table are fees billed by Samil PricewaterhouseCoopers for tax compliance and tax advice.

Other fees in the above table are fees billed by Deloitte Anjin LLC in connection with our financial debenture offering services.

**Audit Committee Pre-Approval Policies and Procedures**

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Our audit committee has not established pre-approval policies and procedures for the engagement of our independent auditors for services. Our audit committee expressly approves on a case-by-case basis any engagement of our independent auditors for audit and non-audit services provided to our subsidiaries or to us.

**Table of Contents**

**Item 16D. Exemptions from the Listing Standards for Audit Committees**

**Not Applicable**

**Item 16E. Purchase of Equity Securities by the Issuer and Affiliated Purchasers**

Neither we nor any affiliated purchaser, as defined in Rule 10b-18(a)(3) of the Exchange Act, purchased any of our equity securities during the period covered by this annual report.

**Item 17. FINANCIAL STATEMENTS**

**Not Applicable**

**Item 18. FINANCIAL STATEMENTS**

Reference is made to Item 19(a) for a list of all financial statements filed as part of this annual report.

**Item 19. EXHIBITS**

(a) List of Financial Statements:

|  | <b>Page</b> |
|--|-------------|
| <b>Audited consolidated financial statements of Kookmin Bank and subsidiaries prepared in accordance with U.S. GAAP</b>    |             |
| Report of Deloitte Anjin LLC, independent registered public accounting firm  | F-1         |
| Report of Samil PricewaterhouseCoopers, independent registered public accounting firm                                      | F-2         |
| Consolidated balance sheets as of December 31, 2004 and 2005   | F-3         |
| Consolidated statements of operations and comprehensive income (loss) for the years ended December 31, 2003, 2004 and 2005 | F-4         |
| Consolidated statements of changes in stockholders' equity for the years ended December 31, 2003, 2004 and 2005            | F-6         |
| Consolidated statements of cash flows for the years ended December 31, 2003, 2004 and 2005                                 | F-8         |
| Notes to consolidated financial statements   | F-11        |

**Table of Contents****(b) Exhibits**

Pursuant to the rules and regulations of the U.S. Securities and Exchange Commission, Kookmin Bank has filed certain agreements as exhibits to this Annual Report on Form 20-F. These agreements may contain representations and warranties made by the parties. These representations and warranties have been made solely for the benefit of the other party or parties to such agreements and (i) may be intended not as statements of fact, but rather as a way of allocating the risk to one of the parties to such agreements if those statements turn out to be inaccurate, (ii) may have been qualified by disclosures that were made to such other party or parties and that either have been reflected in the company's filings or are not required to be disclosed in those filings, (iii) may apply materiality standards different from what may be viewed as material to investors and (iv) were made only as of the date of such agreements or such other date(s) as may be specified in such agreements and are subject to more recent developments. Accordingly, these representations and warranties may not describe Kookmin Bank's actual state of affairs at the date of this annual report.

| <b>Number</b> | <b>Description</b>  |
|---------------|---|
| 1.1           | Amended and Restated Articles of Incorporation of Kookmin Bank (translation in English).  |
| 2.1*          | Form of Share Certificate of Kookmin Bank's common stock, par value (Won)5,000 per share (translation in English).  |
| 2.2*          | Form of Amended and Restated Deposit Agreement to be entered into among Kookmin Bank, The Bank of New York, as depository, and all owners and holders from time to time of American depository receipts issued thereunder, including the form of American depository receipt (incorporated herein by reference to Exhibit (a) of the registrants Registration Statement on Form F-6 (Registration No. 333-13882) filed on September 5, 2001). |
| 4.1*          | Investment Agreement, dated as of July 15, 1999, between H&CB, ING Insurance International B.V. and ING Verzekeringen N.V. (as amended).  |
| 4.2**         | Waiver Agreement, dated as of October 31, 2001, among H&CB, ING Insurance International B.V., ING Life Insurance Company, Korea Ltd. and KB Asset Management Co., Ltd.  |
| 4.3*          | Merger Agreement, dated as of April 23, 2001, by and between Kookmin Bank and H&CB.   |
| 4.4***        | Waiver Agreement, dated as of December 4, 2002, between Kookmin Bank and ING Bank N.V.  |
| 4.5****       | Merger Agreement, dated as of May 30, 2003, between Kookmin Bank and Kookmin Credit Card.   |
| 4.6*****      | Amended and Restated Strategic Alliance Agreement, dated as of August 27, 2003, between Kookmin Bank and ING Bank N.V.  |
| 4.7           | Share Purchase Agreement, dated as of May 19, 2006, between LSF-KEB Holdings, SCA and Kookmin Bank  |
| 4.8           | Share Purchase Agreement, dated as of June 27, 2006, among The Export-Import Bank of Korea, LSF-KEB Holdings, SCA and Kookmin Bank  |
| 8.1*****      | List of subsidiaries of Kookmin Bank.   |
| 11.1*****     | Code of Ethics.   |
| 12.1          | Section 302 certifications.   |
| 13.1          | Section 906 certifications.   |

**Table of Contents**

- \* Incorporated by reference to the registrant s filing on Form F-4 (No. 333-13880), filed on September 10, 2001.
- \*\* Incorporated by reference to the registrant s filing on Form F-1 (No. 333-90074), filed on June 4, 2002.
- \*\*\* Incorporated by reference to the registrant s filing on Form 20-F (No. 1-15258), filed on June 17, 2003.
- \*\*\*\* Incorporated by reference to the registrant s filing on Form F-4 (No. 333-106262), filed on June 19, 2003.
- \*\*\*\*\* Incorporated by reference to the registrant s filing on Form 20-F (No. 1-15258), filed on June 28, 2004.
- \*\*\*\*\* Incorporated by reference to the registrant s filing on Form 20-F (No. 1-15258), filed on June 28, 2005.
- \*\*\*\*\* Incorporated by reference to Note 35 of the consolidated financial statements of the registrant included in this annual report.



**Table of Contents**

**SIGNATURES**

The registrant hereby certifies that it meets all of the requirements for filing on Form 20-F and that it has duly caused and authorized the undersigned to sign this annual report on its behalf.

KOOKMIN BANK  
(Registrant)

/s/ Chung Won Kang  
(Signature)

Chung Won Kang  
President and Chief Executive Officer  
(Name and Title)

Date: June 28, 2006

**Table of Contents**

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Stockholders of

Kookmin Bank:

We have audited the accompanying consolidated balance sheet of Kookmin Bank and its subsidiaries (collectively referred to as the Bank ) as of December 31, 2005, and the related consolidated statements of operations and comprehensive income(loss), changes in stockholders' equity, and cash flows for the year then ended (all expressed in Korean Won). These financial statements are the responsibility of the Bank's management. Our responsibility is to express an opinion on these financial statements based on our audit. The consolidated financial statements of the Bank for the years ended December 31, 2003 and 2004 were audited by other auditors whose report, dated June 23, 2005, expressed an unqualified opinion on those statements.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Bank is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. Our audit included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bank's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, such 2005 consolidated financial statements present fairly, in all material respects, the financial position of Kookmin Bank and its subsidiaries as of December 31, 2005, and the results of their operations and their cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audit also comprehended the translation of Korean Won amounts into United States dollar amounts and, in our opinion such translation has been made in conformity with the basis stated in Note 1. The translation of the financial statement amounts into United States dollars has been made solely for the convenience of readers in the United States of America.

/s/ DELOITTE ANJIN LLC

Seoul, Korea

June 9, 2006

**Table of Contents**

**Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Stockholders of

Kookmin Bank

In our opinion, the accompanying consolidated balance sheet and the related consolidated statements of operations and comprehensive income, of changes in stockholders' equity and of cash flows present fairly, in all material respects, the financial position of Kookmin Bank and its subsidiaries (the Bank) at December 31, 2004 and the results of their operations and their cash flows for each of the two years in the period ended December 31, 2004 in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Bank's management. Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

/s/ Samil PricewaterhouseCoopers

Seoul, Korea

June 23, 2005

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Consolidated Balance Sheets**

As of December 31,

|   | 2004                        | 2005               | 2005   |
|---|-----------------------------|--------------------|--|
|   | Korean Won<br>(in millions) |                    | Translation into<br>U.S. Dollars<br>(Note 1)<br>(in thousands) |
| <b>ASSETS</b>   |                             |                    |  |
| Cash and cash equivalents   | 2,817,522                   | 3,085,542          | 3,054,992  |
| Restricted cash   | 1,822,112                   | 2,258,642          | 2,236,279  |
| Interest-bearing deposits in other banks  | 597,497                     | 515,080            | 509,981  |
| Call loans and securities purchased under resale agreements   | 2,993,476                   | 1,716,080          | 1,699,089  |
| Trading assets  | 6,095,645                   | 4,754,416          | 4,707,343  |
| Investments   | 23,094,969                  | 25,371,762         | 25,120,556   |
| Loans (net of allowance for loan losses of (Won)4,461,435 million in 2004 and (Won)3,212,012 million in 2005)   | 133,794,275                 | 134,939,480        | 133,603,446  |
| Due from customers on acceptances   | 742,506                     | 626,874            | 620,667  |
| Premises and equipment, net   | 1,636,609                   | 1,516,387          | 1,501,373  |
| Accrued interest and dividends receivable   | 870,618                     | 1,059,403          | 1,048,914  |
| Security deposits   | 1,285,419                   | 1,184,586          | 1,172,857  |
| Goodwill  | 421,990                     | 394,457            | 390,552  |
| Other intangible assets, net  | 307,881                     | 217,272            | 215,121  |
| Other assets  | 1,055,903                   | 868,075            | 859,480  |
| <b>Total assets</b>   | <b>177,536,422</b>          | <b>178,508,056</b> | <b>176,740,650</b>   |
| <b>LIABILITIES</b>  |                             |                    |  |
| Deposits:   |                             |                    |  |
| Interest bearing  | 123,203,419                 | 121,787,047        | 120,581,234  |
| Non-interest bearing  | 3,017,436                   | 3,911,526          | 3,872,798  |
| Call money  | 652,185                     | 1,253,511          | 1,241,100  |
| Trading liabilities   | 2,296,588                   | 1,078,435          | 1,067,757  |
| Acceptances outstanding   | 742,506                     | 626,874            | 620,667  |
| Other borrowed funds  | 9,514,418                   | 6,117,805          | 6,057,233  |
| Accrued interest payable  | 3,494,533                   | 3,306,443          | 3,273,706  |
| Secured borrowings  | 6,120,939                   | 8,117,934          | 8,037,558  |
| Long-term debt  | 17,899,341                  | 16,751,050         | 16,585,199   |
| Other liabilities   | 2,899,635                   | 4,150,742          | 4,109,646  |
| <b>Total liabilities</b>  | <b>169,841,000</b>          | <b>167,101,367</b> | <b>165,446,898</b>   |
| <b>Commitments and contingencies (Notes 30, 31 and 32)</b>  |                             |                    |  |
| Minority interests  | 13,143                      | 14,281             | 14,140   |
| <b>STOCKHOLDERS EQUITY</b>  |                             |                    |  |
| Common stock ((Won)5,000 par value, authorized 1 billion shares, 336,379,116 shares issued and 306,497,907 shares outstanding in 2004 and 336,379,116 shares issued and 336,161,181 shares outstanding in 2005) | 1,681,896                   | 1,681,896          | 1,665,243  |

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|   |                    |                    |                    |
|---|--------------------|--------------------|--------------------|
| Additional paid-in capital  | 5,400,237          | 5,416,396          | 5,362,769          |
| Retained earnings   | 1,812,546          | 4,360,327          | 4,317,156          |
| Accumulated other comprehensive income (loss), net of tax                             | 109,920            | (56,551)           | (55,991)           |
| (Less: treasury stock, at cost, 29,881,209 shares in 2004 and 217,935 shares in 2005) | (1,322,320)        | (9,660)            | (9,565)            |
|   | <u>7,682,279</u>   | <u>11,392,408</u>  | <u>11,279,612</u>  |
| Total stockholders' equity  |                    |                    |                    |
| Total liabilities, minority interests and stockholders' equity                        | <u>177,536,422</u> | <u>178,508,056</u> | <u>176,740,650</u> |

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Consolidated Statements of Operations and Comprehensive Income (Loss)**

For the years ended December 31,

|  | 2003                                    | 2004              | 2005              | 2005   |
|--|---|-------------------|-------------------|--|
|  | Korean Won                              |                   |                   | Translation into<br>U.S. Dollars<br>(Note 1)   |
|  | (in millions, except per share amounts) |                   |                   | (in thousands,<br>except per share<br>amounts) |
| <b>Interest and dividend income</b>                          |   |                   |                   |  |
| Deposits in other banks                                      | 13,800                                  | 21,336            | 26,738            | 26,473   |
| Loans, including fees  | 12,061,170                              | 10,825,980        | 9,464,551         | 9,370,843                                      |
| Trading assets   | 105,433                                 | 155,751           | 128,566           | 127,293  |
| Investment securities  | 1,513,172                               | 1,003,496         | 960,358           | 950,850  |
| Call loans and securities purchased under resale agreements  | 61,332                                  | 85,324            | 77,759            | 76,989   |
| <b>Total interest and dividend income</b>                    | <b>13,754,907</b>                       | <b>12,091,887</b> | <b>10,657,972</b> | <b>10,552,448</b>                              |
| <b>Interest expense</b>                                      |   |                   |                   |  |
| Deposits   | 4,136,028                               | 3,834,009         | 3,181,124         | 3,149,628                                      |
| Call money   | 65,357                                  | 41,552            | 40,060            | 39,663   |
| Other borrowed funds   | 598,286                                 | 332,278           | 288,754           | 285,895  |
| Secured borrowings   | 476,157                                 | 365,914           | 309,864           | 306,796  |
| Long-term debt   | 1,185,621                               | 942,042           | 936,729           | 927,455  |
| <b>Total interest expense</b>                                | <b>6,461,449</b>                        | <b>5,515,795</b>  | <b>4,756,531</b>  | <b>4,709,437</b>                               |
| <b>Net interest income</b>                                   | <b>7,293,458</b>                        | <b>6,576,092</b>  | <b>5,901,441</b>  | <b>5,843,011</b>                               |
| Provision for credit losses                                  | 7,167,654                               | 3,861,434         | 613,105           | 607,035  |
| <b>Net interest income after provision for credit losses</b> | <b>125,804</b>                          | <b>2,714,658</b>  | <b>5,288,336</b>  | <b>5,235,976</b>                               |
| <b>Non-interest income</b>                                   |   |                   |                   |  |
| Trust fees, net  | 289,254                                 | 152,769           | 145,813           | 144,369  |
| Other fees and commission income                             | 1,901,656                               | 1,769,120         | 1,875,791         | 1,857,219                                      |
| Net trading revenue  | 162,635                                 | 408,816           | 292,290           | 289,396  |
| Net gain on investments                                      | 387,174                                 | 99,039            | 97,863            | 96,894   |
| Other non-interest income                                    | 173,090                                 | 369,657           | 432,253           | 427,973  |
| <b>Total non-interest income</b>                             | <b>2,913,809</b>                        | <b>2,799,401</b>  | <b>2,844,010</b>  | <b>2,815,851</b>                               |
| <b>Non-interest expense</b>                                  |   |                   |                   |  |
| Salaries and employee benefits                               | 1,656,961                               | 1,702,095         | 2,192,952         | 2,171,240                                      |
| Depreciation and amortization                                | 525,894                                 | 440,624           | 352,613           | 349,122  |
| Other administrative expenses                                | 712,785                                 | 646,241           | 628,132           | 621,913  |
| Credit card fees   | 520,823                                 | 331,740           | 187,777           | 185,917  |

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|   |                    |                   |                   |                   |
|---|--------------------|-------------------|-------------------|-------------------|
| Other fees and commissions  | 523,451            | 537,305           | 524,656           | 519,461           |
| Other non-interest expenses   | 465,928            | 373,951           | 427,594           | 423,360           |
|   | <u>          </u>  | <u>          </u> | <u>          </u> | <u>          </u> |
| Total non-interest expense  | 4,405,842          | 4,031,956         | 4,313,724         | 4,271,013         |
|   | <u>          </u>  | <u>          </u> | <u>          </u> | <u>          </u> |
| <b>Income (loss) before income tax expense (benefit) and minority interests</b> | <b>(1,366,229)</b> | <b>1,482,103</b>  | <b>3,818,622</b>  | <b>3,780,814</b>  |
|   | <u>          </u>  | <u>          </u> | <u>          </u> | <u>          </u> |
| Income tax expense (benefit)  | (367,056)          | 447,825           | 1,099,720         | 1,088,831         |
| Minority interests  | (52,137)           | 2,528             | 2,705             | 2,679             |
|   | <u>          </u>  | <u>          </u> | <u>          </u> | <u>          </u> |
| <b>Net income (loss)</b>  | <b>(947,036)</b>   | <b>1,031,750</b>  | <b>2,716,197</b>  | <b>2,689,304</b>  |
|   | <u>          </u>  | <u>          </u> | <u>          </u> | <u>          </u> |

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Consolidated Statements of Operations and Comprehensive Income (Loss)**

For the years ended December 31,

|   | <u>2003</u>                             | <u>2004</u>       | <u>2005</u>       | <u>2005</u>                                    |
|---|---|-------------------|-------------------|--|
|   | Korean Won                              |                   |                   | Translation into<br>U.S. Dollars<br>(Note 1)   |
|   | (in millions, except per share amounts) |                   |                   | (in thousands,<br>except per share<br>amounts) |
| <b>Other comprehensive income (loss), net of tax</b>              |   |                   |                   |  |
| Foreign currency translation adjustments                          | 8,622                                   | (15,539)          | (11,116)          | (11,006)                                       |
| Net unrealized gains (losses) on available-for-sale securities    | (113,086)                               | 64,279            | (155,355)         | (153,816)                                      |
|   | <u>          </u>                       | <u>          </u> | <u>          </u> | <u>          </u>                              |
| Total other comprehensive income (loss), net of tax               | (104,464)                               | 48,740            | (166,471)         | (164,822)                                      |
|   | <u>          </u>                       | <u>          </u> | <u>          </u> | <u>          </u>                              |
| <b>Comprehensive income (loss)</b>                                | <b>(1,051,500)</b>                      | <b>1,080,490</b>  | <b>2,549,726</b>  | <b>2,524,482</b>                               |
|   | <u>          </u>                       | <u>          </u> | <u>          </u> | <u>          </u>                              |
| <b>Net income (loss) per common share</b>                         |   |                   |                   |  |
| Basic:  |   |                   |                   |  |
| Net income (loss)   | (2,905)                                 | 3,367             | 8,415             | 8.33   |
|   | <u>          </u>                       | <u>          </u> | <u>          </u> | <u>          </u>                              |
| Diluted:  |   |                   |                   |  |
| Net income (loss)   | (2,905)                                 | 3,365             | 8,411             | 8.33   |
|   | <u>          </u>                       | <u>          </u> | <u>          </u> | <u>          </u>                              |
| Weighted average basic common shares outstanding (in thousands)   | 326,000                                 | 306,432           | 322,786           | 322,786  |
|   | <u>          </u>                       | <u>          </u> | <u>          </u> | <u>          </u>                              |
| Weighted average diluted common shares outstanding (in thousands) | 326,000                                 | 306,650           | 322,948           | 322,948  |
|   | <u>          </u>                       | <u>          </u> | <u>          </u> | <u>          </u>                              |

The accompanying notes are an integral part of these consolidated financial statements.



Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Consolidated Statements of Changes in Stockholders' Equity**

For the years ended December 31,

|  | Common Stock |           | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Income(Loss)<br>Net of Tax | Treasury<br>Stock | Total<br>Stockholders'<br>Equity |
|--|--------------|-----------|----------------------------------|----------------------|---|-------------------|----------------------------------|
|  | Shares       | Amount    |                                  |                      |   |                   |                                  |
| <b>Korean Won (in millions, except share data)</b>             |              |           |                                  |                      |   |                   |                                  |
| <b>Balance at January 1, 2003</b>                              | 325,232,596  | 1,641,293 | 5,145,481                        | 2,032,004            | 165,644   | (148,973)         | 8,835,449                        |
| Issuance of common shares on acquisition of minority interests | 8,120,431    | 40,603    | 235,118                          |                      |   |                   | 275,721                          |
| Acquisition of treasury stock                                  | (28,078,856) |           |                                  |                      |   | (1,227,876)       | (1,227,876)                      |
| Reissuance of treasury stock                                   |              |           |                                  |                      |   |                   |                                  |
| a. On exercise of stock options                                | 88,322       |           | 390                              |                      |   | 4,285             | 4,675                            |
| b. Under employee stock ownership plan                         | 1,000,000    |           | (950)                            |                      |   | 44,252            | 43,302                           |
| Stock-based compensation                                       |              |           | 13,368                           |                      |   |                   | 13,368                           |
| Exercise of stock options                                      |              |           | (56)                             |                      |   |                   | (56)                             |
| Cash dividends declared ((Won)1,000 per share)                 |              |           |                                  | (325,233)            |   |                   | (325,233)                        |
| Other comprehensive income, net of tax:                        |              |           |                                  |                      |   |                   |                                  |
| a. Foreign currency translation                                |              |           |                                  |                      | 8,622   |                   | 8,622                            |
| b. Unrealized holding gains on investment securities           |              |           |                                  |                      | (113,086)   |                   | (113,086)                        |
| Net loss   |              |           |                                  | (947,036)            |   |                   | (947,036)                        |
| <b>Balance at December 31, 2003</b>                            | 306,362,493  | 1,681,896 | 5,393,351                        | 759,735              | 61,180  | (1,328,312)       | 6,567,850                        |
| Reissuance of treasury stock                                   |              |           |                                  |                      |   |                   |                                  |
| a. On exercise of stock options                                | 135,414      |           | (2,754)                          |                      |   | 5,992             | 3,238                            |
| Stock-based compensation                                       |              |           | 9,640                            |                      |   |                   | 9,640                            |
| Other comprehensive income, net of tax:                        |              |           |                                  |                      |   |                   |                                  |
| a. Foreign currency translation                                |              |           |                                  |                      | (15,539)  |                   | (15,539)                         |
| b. Unrealized holding gains on investment securities           |              |           |                                  |                      | 64,279  |                   | 64,279                           |
| Net income   |              |           |                                  | 1,031,750            |   |                   | 1,031,750                        |
| Change of consolidation scope adoption of FIN No. 46(R)        |              |           |                                  | 21,061               |   |                   | 21,061                           |
| <b>Balance at December 31, 2004</b>                            | 306,497,907  | 1,681,896 | 5,400,237                        | 1,812,546            | 109,920   | (1,322,320)       | 7,682,279                        |
| Reissuance of treasury stock                                   |              |           |                                  |                      |   |                   |                                  |
| a. On exercise of stock options                                | 239,513      |           | (3,303)                          |                      |   | 10,599            | 7,296                            |
| b. Under employee stock ownership plan                         | 2,000,000    |           | 722                              |                      |   | 88,504            | 89,226                           |
| c. Sale to market  | 27,423,761   |           | 25,452                           |                      |   | 1,213,557         | 1,239,009                        |
| Stock-based compensation                                       |              |           | (6,712)                          |                      |   |                   | (6,712)                          |
| Cash dividends declared ((Won)550 per share)                   |              |           |                                  | (168,574)            |   |                   | (168,574)                        |
| Other comprehensive income, net of tax:                        |              |           |                                  |                      |   |                   |                                  |
| a. Foreign currency translation                                |              |           |                                  |                      | (11,116)  |                   | (11,116)                         |
| b. Unrealized holding gains on investment securities           |              |           |                                  |                      | (155,355)   |                   | (155,355)                        |
| Net income   |              |           |                                  | 2,716,197            |   |                   | 2,716,197                        |
| Change of consolidation scope adoption of FIN No. 46(R)        |              |           |                                  | 158                  |   |                   | 158                              |
| <b>Balance at December 31, 2005</b>                            | 336,161,181  | 1,681,896 | 5,416,396                        | 4,360,327            | (56,551)  | (9,660)           | 11,392,408                       |

The accompanying notes are an integral part of these consolidated financial statements.



Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Consolidated Statements of Changes in Stockholders' Equity**

For the years ended December 31,

|   | <u>Common Stock</u>   |               | <u>Additional<br/>Paid-in<br/>Capital</u> | <u>Retained<br/>Earnings</u> | <u>Accumulated<br/>Other<br/>Comprehensive<br/>Income(Loss)<br/>Net of Tax</u> | <u>Treasury<br/>Stock</u> | <u>Total<br/>Stockholders<br/>Equity</u> |
|---|---|---------------|---|------------------------------|--|---------------------------|--|
|   | <u>Shares</u>   | <u>Amount</u> |   |                              |  |                           |  |
|   | <b>Translation into U.S. Dollars (Note 1) (in thousands, except share data)</b> |               |   |                              |  |                           |  |
| <b>Balance at December 31, 2004</b>                       | 306,497,907   | 1,665,243     | 5,346,770                                 | 1,794,600                    | 108,831  | (1,309,227)               | 7,606,217                                |
| Reissuance of treasury stock                              |   |               |   |                              |  |                           |  |
| a. On exercise of stock options                           | 239,513   |               | (3,270)                                   |                              |  | 10,494                    | 7,224                                    |
| b. Under employee stock ownership plan                    | 2,000,000   |               | 715                                       |                              |  | 87,628                    | 88,343                                   |
| c. Sale to market   | 27,423,761  |               | 25,200                                    |                              |  | 1,201,540                 | 1,226,740                                |
| Stock-based compensation                                  |   |               | (6,646)                                   |                              |  |                           | (6,646)                                  |
| Cash dividends declared (US \$ 0.54 per share)            |   |               |   | (166,905)                    |  |                           | (166,905)                                |
| Other comprehensive income, net of tax.                   |   |               |   |                              |  |                           |  |
| a. Foreign currency translation                           |   |               |   |                              | (11,006)   |                           | (11,006)                                 |
| b. Unrealized holding gains on investment securities      |   |               |   |                              | (153,816)  |                           | (153,816)                                |
| Net income  |   |               |   | 2,689,304                    |  |                           | 2,689,304                                |
| Change of consolidation scope - adoption of FIN No. 46(R) |   |               |   | 157                          |  |                           | 157                                      |
| <b>Balance at December 31, 2005</b>                       | 336,161,181   | 1,665,243     | 5,362,769                                 | 4,317,156                    | (55,991)   | (9,565)                   | 11,279,612                               |

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Consolidated Statements of Cash Flows**

For the years ended December 31,

|  | <u>2003</u>              | <u>2004</u>      | <u>2005</u>      | <u>2005</u>  |
|--|--------------------------|------------------|------------------|--|
|  | Korean Won (in millions) |                  |                  | Translation into<br>U.S. Dollars<br>(Note 1)<br>(in thousands) |
| <b>Cash flows from operating activities:</b>   |                          |                  |                  |  |
| Net income (loss)  | (947,036)                | 1,031,750        | 2,716,197        | 2,689,304  |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |                          |                  |                  |  |
| Provision for credit losses  | 7,167,654                | 3,861,434        | 613,105          | 607,035  |
| Depreciation and amortization  | 525,894                  | 440,624          | 352,613          | 349,122  |
| Accretion of discounts on finance debentures   | 23,725                   | 60,515           | 59,118           | 58,533   |
| Net loss (gain) on valuation of trading securities                                       | (5,957)                  | (26,847)         | 12,918           | 12,790   |
| Net gain on sales of trading securities  | (56,805)                 | (84,278)         | (37,101)         | (36,735)   |
| Net loss (gain) on valuation of derivatives  | 17,623                   | (91,460)         | (123,950)        | (122,723)  |
| Net gain on transaction of derivatives   | (31,274)                 | (113,332)        | (80,032)         | (79,240)   |
| Net gain on sales of available-for-sale securities                                       | (498,106)                | (114,920)        | (70,041)         | (69,347)   |
| Impairment loss on available-for-sale securities   | 79,051                   | 75,390           | 22,188           | 21,968   |
| Income on equity method investments  | (14,421)                 | (44,286)         | (38,036)         | (37,658)   |
| Net loss on redemption of held-to-maturities securities                                  | 26,492                   | 313              | 3,036            | 3,005  |
| Net loss (gain) on other investments   | 19,810                   | (15,677)         | (15,010)         | (14,861)   |
| Net loss (gain) on sales of loans  | 98,274                   | 2,476            | (100,091)        | (99,100)   |
| Net loss (gain) on disposal of premises and equipment                                    | 30,751                   | (32,971)         | (16,279)         | (16,118)   |
| Impairment loss on other assets  |                          |                  | 816              | 808  |
| Gain on extinguishment of debts  |                          | (10,725)         |                  |  |
| Non-cash stock compensation expense  | 13,321                   | 9,640            | 36,760           | 36,396   |
| Employee stock ownership plan  | 42,900                   |                  | 89,500           | 88,614   |
| Minority interests in net income (loss) of consolidated subsidiaries                     | (52,137)                 | 2,528            | 2,705            | 2,679  |
| Net change in:   |                          |                  |                  |  |
| Trading assets   | 1,335,257                | (2,267,793)      | 1,461,938        | 1,447,463  |
| Accrued interest and dividend receivable   | 121,737                  | 124,130          | (189,630)        | (187,752)  |
| Other assets   | (690,869)                | 541,792          | 203,416          | 201,402  |
| Trading liabilities  | 137,672                  | 1,534,123        | (1,169,565)      | (1,157,985)  |
| Accrued interest payable   | (525,211)                | (443,269)        | (184,745)        | (182,916)  |
| Other liabilities  | (81,154)                 | 448,613          | 1,110,435        | 1,099,441  |
| <b>Net cash provided by operating activities</b>   | <b>6,737,191</b>         | <b>4,887,770</b> | <b>4,660,265</b> | <b>4,614,125</b>   |

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Consolidated Statements of Cash Flows**

For the years ended December 31,

|  | 2003                     | 2004         | 2005         | 2005   |
|--|--------------------------|--------------|--------------|--|
|  | Korean Won (in millions) |              |              | Translation into<br>U.S. Dollars<br>(Note 1)<br>(in thousands) |
| <b>Cash flows from investing activities:</b>                                   |                          |              |              |  |
| Net change in restricted cash  | (1,189,599)              | 947,773      | (436,530)    | (432,208)  |
| Net change in interest-bearing deposits in other banks                         | 1,629                    | (34,406)     | 60,693       | 60,093   |
| Net change in call loans and securities purchased under resale agreements      | (3,729,519)              | 965,385      | 1,275,724    | 1,263,093  |
| Proceeds from sales and maturities of available-for-sale securities            | 34,817,351               | 15,952,866   | 12,926,567   | 12,798,581   |
| Purchases of available-for-sale securities                                     | (36,154,587)             | (16,373,896) | (10,998,289) | (10,889,396)   |
| Proceeds from maturities, prepayments and calls of held-to-maturity securities | 9,363,827                | 2,271,629    | 4,248,543    | 4,206,478  |
| Purchases of held-to-maturity securities                                       | (4,391,620)              | (2,302,775)  | (8,600,357)  | (8,515,205)  |
| Net change in venture capital activities                                       | (7,940)                  | (12,602)     | 9,430        | 9,336  |
| Net change in other investments  | 14,263                   | 129,130      | (38,575)     | (38,193)   |
| Proceeds from sales of subsidiaries  |                          |              | 14,781       | 14,635   |
| Net originations and repayments of loans                                       | (6,997,853)              | 1,900,788    | (1,513,359)  | (1,498,376)  |
| Proceeds from sales of loans   | 238,105                  | 413,450      | 10,761       | 10,655   |
| Proceeds from sales of premises and equipment                                  | 124,123                  | 207,880      | 40,038       | 39,642   |
| Payments for purchases of premises and equipment                               | (347,368)                | (225,374)    | (170,823)    | (169,132)  |
| Net change in security deposits  | 5,391                    | 45,738       | 97,407       | 96,442   |
| Cash received related to business combination                                  |                          | 71,066       |              |  |
| Net cash provided by (used in) investing activities                            | (8,253,797)              | 3,956,652    | (3,073,989)  | (3,043,555)  |
| <b>Cash flows from financing activities:</b>                                   |                          |              |              |  |
| Net increase (decrease) in non-interest bearing deposits                       | (284,733)                | (442,710)    | 894,995      | 886,134  |
| Net increase (decrease) in interest-bearing deposits                           | 9,489,380                | (4,940,349)  | (1,375,324)  | (1,361,707)  |
| Net increase (decrease) in call money  | (80,590)                 | 426,809      | 601,958      | 595,998  |
| Net increase (decrease) in secured borrowings                                  | 342,266                  | (2,054,624)  | 1,996,829    | 1,977,059  |
| Net decrease in other borrowed funds   | (2,960,648)              | (3,380,783)  | (3,453,377)  | (3,419,185)  |
| Proceeds from issuance of long-term debt                                       | 8,241,245                | 13,126,378   | 1,386,766    | 1,373,036  |
| Repayment of long-term debt  | (11,834,143)             | (11,894,798) | (2,451,921)  | (2,427,644)  |
| Cash dividends paid to minority stockholders by subsidiaries                   | (2,474)                  | (1,667)      | (1,536)      | (1,521)  |
| Proceeds from exercise of stock options  | 826                      | 3,701        | 8,492        | 8,407  |
| Proceeds from reissuance of treasury stock                                     |                          |              | 1,248,663    | 1,236,300  |
| Purchases of treasury stock  | (1,227,876)              |              |              |  |
| Cash dividends paid on common stocks   | (325,233)                |              | (168,574)    | (166,905)  |
| Other  | (212)                    |              |              |  |
| Net cash provided by (used in) financing activities                            | 1,357,808                | (9,158,043)  | (1,313,029)  | (1,300,028)  |

The accompanying notes are an integral part of these consolidated financial statements.



Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Consolidated Statements of Cash Flows**

For the years ended December 31,

|  | <u>2003</u>              | <u>2004</u>             | <u>2005</u>             | <u>2005</u>  |
|--|--------------------------|-------------------------|-------------------------|--|
|  | Korean Won (in millions) |                         |                         | Translation into<br>U.S. Dollars<br>(Note 1)<br>(in thousands) |
| Effect of exchange rate changes on cash  | 1,410                    | (39,013)                | (5,227)                 | (5,175)  |
| Net increase (decrease) in cash and cash equivalents                                 | (157,388)                | (352,634)               | 268,020                 | 265,367  |
| Cash and cash equivalents, beginning of year   | <u>3,327,544</u>         | <u>3,170,156</u>        | <u>2,817,522</u>        | <u>2,789,625</u>   |
| Cash and cash equivalents, end of year   | <u><u>3,170,156</u></u>  | <u><u>2,817,522</u></u> | <u><u>3,085,542</u></u> | <u><u>3,054,992</u></u>  |
| <b>Supplemental disclosure of cash flow information:</b>                             |                          |                         |                         |  |
| Cash paid during the year for interest   | 6,461,450                | 5,515,795               | 5,056,968               | 5,006,899  |
| Cash paid during the year for income tax   | 327,219                  | 26,496                  | 145,485                 | 144,045  |
| <b>Supplemental schedule of noncash investing and financing activities:</b>          |                          |                         |                         |  |
| Acquisitions (Notes 3 and 14):   |                          |                         |                         |  |
| Fair value of net assets (liabilities) acquired                                      | 45,465                   | (27,286)                |                         |  |
| Loans repurchased from KAMCO in exchange for bonds (Note 4)                          | 26,840                   |                         |                         |  |
| Bonds and securities received in connection with loan restructuring                  | 34,224                   | 310,276                 | 677                     | 670  |
| Increase (decrease) in cumulative translation adjustments, net of tax                | 8,622                    | (15,539)                | (11,115)                | (11,006)   |
| Increase (decrease) in unrealized gains on available-for-sale securities, net of tax | (113,086)                | 64,279                  | (155,355)               | (153,816)  |
| Shares issued on acquisition of minority interests                                   | 275,932                  |                         |                         |  |

The accompanying notes are an integral part of these consolidated financial statements.

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

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**1. General Information and Summary of Significant Accounting Policies**

Kookmin Bank was established in 1963 under the Citizens National Bank Act to provide and administer funds for financing to the general public and small businesses. Pursuant to the repeal of the Citizens National Bank Act, effective January 5, 1995, Kookmin Bank has conducted its operations in accordance with the provisions of the General Banking Act.

Kookmin Bank merged with Korea Long Term Credit Bank on December 31, 1998 and with Daegu, Busan, Jeonnam Kookmin Mutual Savings & Finance Co., Ltd. on August 22, 1999. Also, under the decision of the Financial Supervisory Commission in accordance with the Structural Improvement of the Financial Industry Act, Kookmin Bank purchased certain assets, including loans classified as normal or precautionary, and assumed most of the liabilities of Daedong Bank on June 29, 1998. Also, Kookmin Bank completed the legal consolidation with Housing and Commercial Bank ( H&CB ) on October 31, 2001.

On September 30, 2003, Kookmin Bank acquired the remaining 25.22% outstanding minority interest in Kookmin Credit Card ( KCC ), previously a 74.78% owned subsidiary of Kookmin Bank, in order to maximize the synergies, efficiencies, and competitiveness from combining operations of KCC into the credit card division of Kookmin Bank. The acquisition was effected through an exchange of shares at an exchange ratio of 1:0.442983, with the stockholders of KCC receiving 8,120,431 shares of Kookmin Bank common stock for 18,331,248 shares of KCC common stock exchanged. The acquisition of the minority interest in KCC was accounted for using the purchase method of accounting.

On April 29, 2004, Kookmin Bank established KB Life, a new wholly owned subsidiary, to engage in insurance business, and acquired the assets and liabilities of Hanil Life Insurance. On September 1, 2004, Kookmin Bank and KB Life entered into a Joint Venture Agreement with ING Insurance International B. V. ( ING ), whereby ING would acquire a 49% equity interest in KB Life from Kookmin Bank, and Kookmin Bank and ING agreed to operate KB Life as a Joint Venture Enterprise, subject to certain regulatory approvals. The prerequisite regulatory approvals were obtained on January 25, 2005 and the Joint Venture Agreement was consummated on January 27, 2005.

Kookmin Bank and its subsidiaries (collectively referred to as the Bank ) derive substantially all of their revenue and income from providing a broad range of banking and related financial services to consumers and corporations primarily in Korea and in selected international markets. It is also engaged in the trust business under the Trust Business Act and in the credit card business under the Specialized Credit Financial Business Act and other related laws. As of December 31, 2005, it operated through 1,097 domestic branches and offices and 3 overseas branches.

As of December 31, 2005, the Bank s paid-in capital amounts to (Won)1,681,896 million and its 51,175,814 shares are listed on the New York Stock Exchange as American Depository Shares ( ADS ).

**Risk and uncertainties**



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Until 2004, the economy of Korea experienced contractions in the private banking industry, which were triggered by an oversupply of credit that led to poor asset quality, increases in the level of bankruptcies, high level of written-off loans, and higher levels of delinquencies related to consumer borrowings and small and medium-enterprise borrowings. In addition, credit card companies including the Bank's credit card operation experienced serious liquidity issues and suffered substantial losses.

Although economic conditions in Korea have improved and some of the trends and conditions noted above have improved to a certain extent, the Bank and its customers may continue to be affected for the foreseeable future by certain adverse economic conditions in Korea and the countries on which Korea

F-11

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

---

heavily depends for its trade. The accompanying consolidated financial statements reflect management's assessment of the impact to the date of the economic environment on the financial position and results of operations of the Bank. If these conditions have an adverse effect on the Bank, adjustments to the carrying amount of its loans and investments would be required, and such adjustments could be material to the consolidated financial statements.

**Use of estimates**

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America ( US GAAP ) requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses and disclosure of contingent assets and liabilities as of the date of the consolidated financial statements and the reported amounts of income and expenses during the reporting period. Actual results could differ from those estimates. Material estimates that are particularly susceptible to significant change in the near term primarily relate to the allowance for credit losses on loans and off-balance sheet credit instruments, investment securities, derivative financial instruments, deferred tax assets, financial instruments with no available market prices, goodwill and other intangibles.

**Basis of presentation and consolidation**

The consolidated financial statements include the accounts of Kookmin Bank and its subsidiaries which are generally controlled through a majority voting interest. The Bank also includes in its consolidated financial statements the accounts of the variable interest entities ( VIEs ) for which the Bank has been determined to be the primary beneficiary pursuant to the Financial Accounting Standards Board ( FASB ) Interpretation No. 46 (Revised 2003), Consolidation of Variable Interest Entities, an interpretation of ARB No. 51 ( FIN No. 46(R) ) (See Note 10).

The Bank accounts for investments in companies in which it owns a voting or economic interest of 20 to 50 percent and for which it has the ability to exercise significant influence over operating and financing decisions using the equity method of accounting. These investments are reported in Other securities under Investments and the Bank's proportionate share of income or loss of the equity method investees and gains and losses realized on disposition of investments are reported in Net gain (loss) on investments.

Assets held in agency, fiduciary or trust management capacities are not included in the consolidated financial statements.

The consolidated financial statements are presented in accordance with US GAAP. All material inter-company transactions and balances have been eliminated in the consolidation.

**Business combination**

Since the adoption of Statement of Financial Accounting Standards ( SFAS ) No. 141, Business Combinations, the Bank accounts for business combinations using the purchase method. Identifiable intangible assets acquired in a business combination are separately valued and recognized on the balance sheet if they meet certain requirements. The excess of the cost of the acquired entity over the net amounts assigned to assets acquired and liabilities assumed is recognized as an asset referred to as goodwill . Results of operations of the acquired business are included in the consolidated statements of operations from the date of acquisition.

F-12

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

---

**Foreign currency translation**

Assets and liabilities denominated in foreign currencies are translated into Korean Won at the exchange rate prevailing on the balance sheet date, with resulting gains and losses included in the consolidated statements of operations. Transactions in foreign currency are recorded at the exchange rate prevailing on the date of transaction and the relating gains and losses from the settlement of foreign currency transactions are recognized in the consolidated statements of operations.

Assets, liabilities and operations of foreign branches and subsidiaries are recorded based on the functional currency of each entity. For certain foreign operations, the functional currency is the local currency, in which case the assets, liabilities and operations are translated, for consolidation purposes, at current exchange rates from the local currency to the reporting currency, the Korean Won. The resulting unrealized gains or losses are reported as a component of accumulated other comprehensive income (loss) on an after tax basis. Gains and losses arising from the translation of available-for-sale securities denominated in foreign currencies are also recorded as a component of Accumulated other comprehensive income (loss), net of tax.

**Cash and cash equivalents**

Cash and cash equivalents are comprised of cash on hand, cash items in the process of collection, highly liquid securities and interest-earning deposits with original maturities at the time of purchase of 90 days or less, other than those used for trading purposes.

**Securities purchased under agreement to resell and securities sold under agreement to repurchase**

The Bank enters into short-term purchases of securities under agreements to resell ( resale agreements ) and sales of securities under agreements to repurchase ( repurchase agreements ) of substantially identical securities. Resale agreements and repurchase agreements are accounted for as secured lending and secured borrowing transactions, respectively, when control over the related securities has not been surrendered by the transferor and are recorded at the amount at which the securities were acquired or sold. When control over the related securities has been surrendered by the transferor, the Bank accounts for its resale agreements as purchases of securities with related forward commitments to resell and accounts for its repurchase agreements as sales of securities with related forward commitments to repurchase. It is the Bank's policy to take possession of securities under agreements to resell. The Bank minimizes the credit risk associated with these transactions by monitoring its aggregate credit exposure to each counterparty and collateral value and requiring the counterparty to deposit additional collateral with the Bank when deemed necessary.

**Trading assets and liabilities, including derivatives**

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Trading assets include securities that are bought and held principally for the purpose of selling them in the near term. Trading positions are carried at fair value and recorded on a trade date basis. The Bank recognizes changes in the fair value of trading positions as they occur in net trading revenue.

Trading assets and liabilities also include derivatives used for trading purposes and for non-trading purposes that do not qualify for hedge accounting treatment and foreign exchange contracts that are recognized on the consolidated financial statements at fair value. Trading and non-trading derivatives include interest rate and foreign currency swaps, credit indexed contracts, equity conversion options, puts and calls, caps and floors, warrants, and futures and forwards. The Bank recognizes changes in the fair value of trading and non-trading derivatives that do not qualify for hedge accounting treatment and foreign exchange contracts as they occur in net trading revenue .

F-13

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

---

The fair value of trading securities, derivative financial instruments and foreign exchange contracts is determined using quoted market prices, including quotes from dealers trading those securities or instruments, when available. If quoted market prices are not available, the fair value is determined by the Bank's management based on pricing models, quoted prices of instruments with similar characteristics, discounted cash flows or the net asset value of the investee.

**Derivatives used for hedging purposes**

The Bank uses various derivative instruments as part of its asset and liability management process, including interest rate and foreign currency swaps, to manage various interest rate and foreign exchange exposure or modify interest rate characteristics of various balance sheet accounts. Certain derivative contracts are entered into for non-trading purposes and intended to serve as economic hedges of risk but do not qualify for hedge accounting.

Derivatives accounted for as hedges must be highly effective at reducing the risk associated with the exposure being hedged. Each derivative must be formally designated as a hedge, with documentation of the risk management objective and strategy for the hedge, identification of the hedging instrument, the hedged item and risk exposure, and how effectiveness is assessed prospectively and retrospectively at inception and on a regular basis using quantitative measures of correlation. The Bank discontinues hedge accounting when it is determined that a derivative is not expected to be or has ceased to be highly effective as a hedge, and then reflects changes in fair value in earnings after termination of the hedge relationship.

All derivatives, whether designated for hedging relationships or not, are recorded on the consolidated balance sheet at fair value. If the derivative is designated as a fair value hedge of fixed rate assets, liabilities or firm commitments, all changes in the fair value of the derivative and changes in the fair value of the hedged item attributable to the hedged risk are recognized in the current earnings. Hedge ineffectiveness represented by the net amount is reflected in the current earnings. Fair value hedges are used to limit the Bank's exposure to total changes in the fair value of its fixed interest-earning assets or interest-bearing liabilities that are due to interest rate or foreign exchange volatility. Fair value hedges of the Bank mainly include hedges of fixed rate debentures.

If the derivative is designated as a cash flow hedge of floating rate assets, liabilities or forecasted transactions, the effective portion of the change in the fair value of the derivative is recorded in other comprehensive income and recognized in the consolidated income statements when the hedged item affects earnings. The ineffective portion of cash flow hedges is immediately recognized in the current earnings. Cash flow hedges are used to minimize the variability in cash flows of interest-earning assets or interest-bearing liabilities or forecasted transactions caused by interest rate or foreign exchange fluctuation.

If hedge relationships are terminated, hedge designations are removed or forecasted transactions are no longer expected to occur, hedge accounting treatment would not be applied prospectively and the related hedging derivatives would be transferred to trading assets and liabilities. In such cases, the changes in the fair value or cash flows of the hedged item that are attributable to the risk being hedged will not be offset and

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the fair value changes in the hedging derivatives are recognized immediately in the current earnings.

The majority of the Bank's derivatives qualify as hedges pursuant to SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities as amended by SFAS No. 137, Accounting for Derivative Instruments and Hedging Activities - Deferral of the Effective Date of SFAS No. 133, and by SFAS No. 138, Accounting for Certain Derivative Instruments and Certain Hedging Activities (collectively referred to as the SFAS No. 133), under the short-cut method of hedge accounting. The short-cut method assumes no ineffectiveness in a hedging relationship involving an interest rate swap and an interest-bearing

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**Table of Contents****KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

---

asset or liability. The changes in fair value or cash flow that are attributable to the risk being hedged will be completely offset at the hedge's inception and on an on-going basis. Under the short-cut method, among other requirements, the critical terms of the derivative instrument and the hedged item should be initially the same and subsequently stay the same throughout the hedge's life to support the ongoing application of hedge accounting. Non-trading derivatives that do not qualify for hedge accounting include interest rate swaps that are entered into hedge interest rate risks.

**Equity securities**

Equity securities with readily determinable fair values are recorded on a trade-date basis and are accounted for at fair value. Dividend income on these securities is recorded in Interest and dividend income. Those purchased with the intention of recognizing short-term profits are included in Trading assets at fair value. Marketable equity securities not classified as trading are designated as securities available-for-sale and are carried at fair value with unrealized gains and losses, net of income tax, reflected in accumulated other comprehensive income(loss). Realized gains and losses on the sales of equity securities are determined using the moving average method. Declines in fair value of individual available-for-sale securities below their cost that are other than temporary result in write-downs of the individual securities to their fair value. Factors considered in determining whether such declines in value are other than temporary include the length of time and extent to which fair value is less than cost, the status, financial condition and near-term prospects of the issuer, the status of the security, the Bank's intent and ability to hold the related security for a period of time sufficient to allow for any recovery in market value, and the state of the Korean economy for domestic securities. The related write-downs are included in earnings under Net gain (loss) on investments. Any unrealized losses that the Bank has determined to be other than temporary are recognized in earnings in the period such determination is made.

**Debt securities**

Debt securities are recorded on a trade-date basis. Debt securities for which the Bank has the positive ability and intent to hold until maturity are classified as securities held-to-maturity and recorded at amortized cost and adjusted for accretion or amortization of discounts and premiums, respectively. Debt securities that the Bank purchases for short-term appreciation or other trading purposes are carried at fair value and classified as short-term investments which are included in Trading assets. Debt securities not classified as held-to-maturity or trading are designated as available-for-sale and carried at market value with unrealized gains and losses, net of income tax, reflected in accumulated other comprehensive income(loss). Interest earned on debt securities, including amortization of premiums and accretion of discounts based on the effective interest rate method, is included in Interest income and realized gains and losses from the sale of debt securities, which are included in Net gain (loss) on investments, are determined on a specific security basis.

Declines in fair value of individual available-for-sale securities and held-to-maturity securities below their amortized cost that are other than temporary result in write-downs of the individual securities to their fair value. The related write-downs are included in earnings under Net gain (loss) on investments. Any unrealized losses that the Bank has determined to be other than temporary are recognized in earnings in the period such determination is made.



**Venture capital securities**

KB Investment Co., Ltd., one of the Bank's subsidiaries, engages exclusively in venture capital activities. Venture capital investments are not within the scope of SFAS No. 115, Accounting for Certain Investments

F-15

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

---

in Debt and Equity Securities ( SFAS No. 115 ) and are subject to specialized industry accounting principles for investment companies. Venture capital investments are recorded as Venture capital securities under Investments and are carried at fair value with net changes in fair value recognized in Net gain (loss) on investments. The fair values of publicly-traded securities held by this subsidiary are generally based on quoted market prices. Securities that are held by this subsidiary that are not publicly traded are initially recorded at cost, which is deemed to approximate the fair value as of the acquisition date. Subsequent to that date, management estimates the fair value based on investee transactions with unaffiliated parties, management's review of the investee's financial results and condition or the latest obtainable net asset value of the investees.

**Non-marketable or restricted equity securities**

Certain equity securities that do not have readily determinable fair values or have sales restrictions exceeding one year are recorded using the cost method. The cost method is used for those investments in which the Bank does not have significant influence over the investees, and under this method, there is no change to the cost basis unless there is other than temporary decline in value. If the decline is determined to be other than temporary, the Bank writes down the cost basis of the investment to a new cost basis that represents realizable value. Those equity securities are recorded as Other securities under Investments and the amount of write-down is included in earnings under Net gain (loss) on investments and dividend income earned on these securities is recorded in Interest and dividend income.

**Loans**

Loans are carried at their outstanding principal balances, net of any unearned income and unamortized deferred nonrefundable loan origination fees and costs on originated loans. Loan origination fees, net of certain direct origination costs, are deferred and recognized as an adjustment to the yield. Interest income on loans that are not placed on non-accrual status is accrued at the effective rate and credited to income as it is earned.

Loans are generally placed on non-accrual status when principal or interest payments become contractually one day past due or are classified as impaired loans, except where the loans are fully collateralized by customer deposits or guaranteed by sovereign or certain selected financial institutions. When a loan is placed on non-accrual status, interest accrued previously but unpaid is generally reversed against current year interest income. Cash receipts on non-accrual loans, for which the ultimate collectibility of principal is uncertain, are applied as principal reductions; otherwise, payments are applied first to the delinquent interest, normal interest, and then to the loan balance until paid in full. A non-accrual loan is normally restored to accrual status when all the principal and interest amounts contractually due are brought current and it is believed that the financial condition of the borrower has improved to the extent that the collection of future principal and interest is reasonably assured on a timely basis.

Securities received by the Bank under a debt restructuring or settlement are recorded at the fair value of the security at the date of restructuring or settlement. Any difference between the fair value of the security and the net carrying amount of the loan is recorded as a direct charge-off or recovery, as appropriate, on the loan through the allowance for loan losses.

**Loans held-for-sale**

Loans held-for-sale are loans that the Bank has the intent to sell in the foreseeable future. The Bank's loans held-for-sale include residential mortgage loans and are carried at the lower of aggregate cost or market

F-16

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Table of Contents

## KOOKMIN BANK AND SUBSIDIARIES

### Notes to Consolidated Financial Statements

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value as determined on an aggregate basis. Loans held-for-sale are included in Other assets and gains and losses on the sales of loans are determined using the specific-identification method and included in Other non-interest income (expense).

#### Allowance for loan losses

The allowance for loan losses is based upon management's continuing review and evaluation of the loan portfolio and is management's best estimate of probable losses incurred as of the balance sheet date. The determination of the adequacy of the allowance for loan losses hinges upon various judgments and assumptions, including but not necessarily limited to, management's assessment of potential losses on individual loans, domestic and international economic conditions, loan portfolio composition, transfer risks and prior loan loss experience. The allowance for loan losses is charged against income as provision for loan losses. The aggregate allowance for loan losses is increased by amounts charged to the provisions for loan losses, net of charge-offs, and recoveries as a result of cash collections from charged-off accounts.

The Bank's allowance for loan losses consists of (a) specific allowances for specifically identified impaired borrowers, and (b) general allowances for homogeneous pools of commercial and consumer loans, and other loans which are not specifically identified as impaired.

A commercial loan is considered as impaired when, after consideration of current information and events, it is probable that the Bank will be unable to collect all amounts due, including principal and interest, according to the contractual terms of the loan agreement. Generally, the Bank considers the following types of loans to be impaired:

Loans classified as substandard or below according to the Financial Supervisory Commission's asset classification guidelines;

Loans that are 30 days or more past due;

Loans to companies that have received a warning from the Korean Federation of Banks, indicating that the Bank has exhibited difficulties in making timely payments of principal and interest;

Loans which are troubled debt restructurings under US GAAP.

Once a loan has been identified as individually impaired, impairment is measured in accordance with SFAS No. 114, Accounting by Creditors for Impairment of a Loan as amended by SFAS No. 118, Accounting by Creditors for Impairment of a Loan Income Recognition and Disclosures an amendment of SFAS No. 114. The Bank's measurement of the impairment of a loan, with the exception of large groups of smaller-balance homogeneous loans that are collectively evaluated for impairment, is based on the present value of expected future cash flows discounted at the

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loan's effective interest rate or, as a practical expedient, at the loan's observable market price or the fair value of the collateral if the loan is collateral dependent. If the recorded investment in impaired loans exceeds the present value of payments expected to be received, a specific allowance is established as a component of the allowance for loan losses.

The Bank performs periodic and systematic detailed reviews of its lending portfolio to identify credit risks and to assess the overall collectibility of those portfolios. The allowance for homogeneous pools of commercial and consumer loans, and other loans, which are not specifically identified as impaired, is established through a process that begins with estimates of probable losses inherent in the portfolio. These estimates are based upon various analyses including the Bank's historical delinquency and loan loss experience, and adjusted for qualitative factors, such as the current economic conditions in which the Bank operates as well as current lending policies and procedures.

F-17

**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

---

Loans are charged off if they are deemed to be uncollectible. Consumer and credit card loan portfolio are charged-off at no more than 180 days past due.

**Allowance for off-balance sheet credit instruments**

The Bank maintains an allowance for credit losses on off-balance-sheet credit instruments, including commitments to extend credit, guarantees, acceptances, standby and commercial letters of credit and other financial instruments to absorb estimated probable losses related to these unfunded credit facilities. The allowance is estimated based on the assessment of the probability of commitment usage and credit risk factors for loans outstanding to these same customers. The allowance for credit losses for off-balance sheet credit instruments is included in Other liabilities in the consolidated balance sheets.

**Non-performing loans**

Non-performing loans include loans that are 90 days or more past due as to principal or interest, or where reasonable doubt exists as to timely collection, including loans that are individually identified as being impaired, and troubled debt restructurings. The Bank also classifies loans as non-performing when the borrower enters into a status of default, liquidation, bankruptcy or business discontinuance.

**Foreclosed assets**

Foreclosed assets are comprised of any assets seized or property acquired through a loan foreclosure proceeding or acceptance of a deed-in lieu of loan foreclosure. These assets are initially recorded at fair value at the date of acquisition. After acquisition, such assets are carried at the lower of their carrying amounts or fair values as determined by their estimated public auction price, net of selling costs. An impairment assessment is made where there is an indication that the carrying amount may not be recoverable. Foreclosed assets are reported in Other Assets .

**Secured borrowings**

Transfers of loans and securities related to certain securitizations, in which control over the loans and securities has not been surrendered, are accounted for as collateralized borrowings. The liability for funds received under the related loan and securities sale agreements is included in Secured borrowings. Also, the amounts borrowed based on collateral and the amounts borrowed under repurchase agreements in which control over the related securities has not been surrendered by the transferor are included in Secured borrowings.

**Loan and securities provided as collateral**

The Bank pledges loans as collateral for certain borrowings. These borrowings are structured as transfers of loans through asset securitization, which are retained on the consolidated balance sheets, as the Bank retains control of the assets transferred. The Bank also pledges securities as collateral for transactions on repurchase agreements, derivatives contracts, borrowings from Bank of Korea and other borrowings structured as a transfer of securities through asset securitizations. The Bank retains control of the securities and retains them on the consolidated balance sheets. Securities pledged cannot be sold or re-pledged by the Bank. However, the Bank has the right to substitute the collateral provided that this is not to the detriment of the counterparties.

**Table of Contents****KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****Premises and equipment**

Premises, equipment and furniture and leasehold improvements are stated at cost less accumulated depreciation. Depreciation of buildings is computed on a straight-line basis over the estimated useful lives of the assets. Depreciation of equipment and furniture is computed on a declining balance basis over the useful lives of the assets, or the term of the lease, if shorter, in the case of leasehold improvements. Gains or losses on disposals of premises and equipment are determined by reference to their carrying amount and are reported in Other non-interest income (expense). Maintenance and repairs are charged to expense as incurred.

The estimated useful lives of premises and equipment are as follows:

|                         |           |
|-------------------------|-----------|
| Buildings               | 40 years  |
| Equipment and furniture | 3-6 years |
| Leasehold improvements  | 1-5 years |

**Goodwill**

Goodwill represents the excess of acquisition cost over the fair values of assets and liabilities acquired in a business combination. Other intangible assets represent purchased assets that also lack physical substance but can be distinguished from goodwill because of contractual or other legal rights, or the asset is capable of being sold or exchanged either on its own or in connection with a related contract, asset or liability.

Under the provisions of SFAS No. 142, Goodwill and Other Intangible Assets ( SFAS No. 142 ), which sets forth the accounting for goodwill and intangible assets subsequent to their acquisition, goodwill is no longer amortized. SFAS No. 142 requires that goodwill and indefinite-lived intangible assets be allocated to the reporting unit level, which the Bank defines as an operating segment or one level below. SFAS No. 142 also requires that goodwill and indefinite-lived intangible assets be tested for impairment at the reporting unit level at least annually or more frequently, if events or circumstances indicate a potential impairment.

The goodwill impairment test under SFAS No. 142 is performed in two phases. The first step of the impairment test, used to identify potential impairment, compares the fair value of the reporting unit with its carrying amount, including goodwill. If the carrying amount of the reporting unit exceeds its fair value, goodwill of the reporting unit is considered impaired, and an additional procedure of the impairment test must be performed. The second step of the impairment test quantifies the amount of the impairment loss by comparing the carrying amount of goodwill to the implied fair value. An impairment loss is recorded to the extent the carrying amount of goodwill exceeds its implied fair value. The Bank performed impairment tests of goodwill as of December 31, 2003, 2004 and 2005, and concluded that no impairment of goodwill exists.



**Other intangible assets**

The Bank has no indefinite-lived intangible assets. Other finite-lived intangible assets include core deposit intangibles, credit card relationship intangibles and capitalized software. Core deposit intangibles reflects the estimated fair value of the acquired demand deposits and savings deposit, which the Bank can expect to maintain for an extended period of time because of generally stable customer relationships. Credit card relationship intangibles reflect the estimated fair value of the credit card relationships acquired from which the Bank expects to derive future benefits over the estimated life of such relationships. Both the core deposit intangibles and the credit card relationship intangibles are amortized on an accelerated basis over their useful lives in proportion to the estimated run-off of depositors and credit card customers, respectively. The

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

---

estimated useful lives of the core deposit intangible and the credit card relationship intangibles range from six to ten years. Capitalized software is amortized over its estimated useful life ranging from four to five years.

**Impairment of long-lived assets and other intangible assets**

Other intangible assets subject to amortization are evaluated for impairment in accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets. The Bank reviews its long-lived assets, including identifiable intangibles with definite lives, for impairment whenever events or changes in business circumstances indicate that the carrying amount of assets may not be fully recoverable. Such circumstances include significant or sustained declines in revenues or earnings and material adverse changes in the economic climate. The carrying amount of an intangible asset is considered not recoverable if it exceeds the sum of the undiscounted cash flows expected to result from the use of such asset. For assets of which the Bank intends to hold for use, if the total of the expected future undiscounted cash flows is less than the carrying amount of the assets, a loss is recognized for the difference between the fair value and carrying value of the assets. For assets of which the Bank intends to sell, a loss is recognized for the amount that the estimated fair value, less cost to sell, is less than the carrying value of the assets.

**Fair value of financial instruments**

SFAS No. 107, Disclosures about Fair Value of Financial Instruments requires disclosure of fair value information for financial instruments, whether or not recognized in the consolidated balance sheets, which it is practicable to estimate such value.

Management uses its best judgment in estimating the fair value of the Bank's financial instruments; however, there are inherent weaknesses in any estimation technique. Therefore, for substantially all financial instruments, the fair value estimates presented herein are not necessarily indicative of the amounts the Bank could have realized in a sales transaction at December 31, 2005 or 2004. The estimated fair value amounts for 2005 and 2004 have been measured as of year-end, and have not been reevaluated or updated for purposes of these consolidated financial statements subsequent to those dates. As such, the estimated fair values of these financial instruments subsequent to the reporting date may be different than the amounts reported at year-end. The fair value of financial instruments and the methods and assumptions used in estimating fair value amounts are detailed in Note 30.

**Employee stock option plan**

The Bank has various stock-based employee compensation plans, which are described in detail in Note 29. Prior to January 1, 2003, the Bank accounted for its various stock-based employee compensation plans using the intrinsic-value method in accordance with Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees and related Interpretations (APB No. 25). The compensation expense

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was calculated by multiplying the number of shares underlying the option by the difference between the market value of the underlying shares on the measurement date and the exercise price. The compensation expense was recognized over the service (vesting) period.

Effective January 1, 2003, the Bank adopted the fair value recognition provisions of SFAS No. 123, Accounting for Stock-Based Compensation ( SFAS No. 123 ) and selected the modified prospective method of adoption under the provisions of SFAS No. 148, Accounting for Stock-Based Compensation Transition and Disclosure. Under SFAS No. 123, the compensation expense is determined using option

F-20

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

---

pricing models intended to estimate the fair value of the stock options at the grant date. The compensation expense is recognized over the service (vesting) period with a corresponding credit to additional paid-in capital.

Prior to August 23, 2005, the Bank intended to settle options exercised by issuing treasury shares. Effective August 23, 2005, the Bank changed the settlement method from issuing treasury shares to cash settlement for options exercised. However, cash settlement will only occur once all outstanding treasury shares have been issued in connection with stock options exercised. As a result of this change of settlement method, SFAS No. 123 requires the modification to be accounted for as if the original award was cancelled and a new award with different terms was issued. Accordingly, the fair value of the new award at the date of modification is required to be compared to the fair value of the original award immediately before the modification. As a result of the modification, the Bank reclassified previously recorded additional paid-in capital into liabilities to reflect the change in intrinsic value of the options, and (Won)36,760 million of compensation expense was recorded in 2005.

**Trust fees and compensation to the trust accounts**

The Bank manages funds on behalf of its customers through operations of various trust accounts. The Bank earns fees for managing those funds, which is recognized when earned. In certain cases, the Bank guarantees (a) principal and a fixed return on principal or (b) principal only to the investors in those trust accounts. At each balance sheet date, the Bank accrues the liability that exists on account of such guarantees where the Bank does not consolidate the trust accounts.

**Other fees and commission income**

Other fees and commissions primarily consist of credit card fees, fees on guarantees and import/export letters of credit, and commissions received on remittance, lottery sales, cash dispenser service, cash management services and others. Such fees are recognized when earned.

**Income tax**

Deferred income taxes are provided on an asset and liability method whereby deferred tax assets are recognized for deductible temporary differences, including operating loss, and tax credit carryforwards, and deferred tax liabilities are recognized for taxable temporary differences. Temporary differences are the differences between the carrying values of assets and liabilities for financial reporting purposes and their tax bases. Deferred income tax benefit or expense is then recognized for the change in deferred tax assets or liabilities between periods. Deferred tax assets and liabilities are adjusted for the effect of changes in tax laws and rates on the date of enactment.

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Deferred tax assets, including the tax effect on the carryforward tax losses, are recognized to the extent it is more likely than not that some portion or all of the deferred tax assets will be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. To the extent the deferred tax assets are not realizable, a valuation allowance is recognized.

### **Earnings per share**

Basic earnings per share is computed by dividing net income available to common shareholders by the weighted average number of common shares outstanding in each period. Diluted earnings per share reflects

F-21

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

---

the potential dilution that could occur if securities or other contracts to issue common stock were exercised. Diluted earnings per share is computed on the basis of weighted average number of common shares outstanding during each period and dilutive common equivalent shares representing the weighted average dilutive effect of the Bank's stock options outstanding during each period. Dilutive potential common shares are calculated using the treasury stock method.

**Comprehensive income**

The Bank records unrealized gains and losses on available-for-sale securities and foreign currency translation adjustments in Accumulated Other Comprehensive Income (Loss), net of tax. Gains and losses on available-for-sale securities are reclassified to net income or loss as the gains or losses are realized upon sale of the securities. Other-than-temporary impairment charges are reclassified to net income or loss at the time of the charge. Translation gains or losses on foreign currencies translation adjustments are reclassified to net income or loss upon the sale or liquidation of investment in foreign operations.

**United States dollar amounts**

The Bank operates primarily in Korea and its official accounting records are maintained in Korean Won. The US dollar amounts are provided herein as supplementary information solely for the convenience of the reader. Korean Won amounts are expressed in US dollars at the rate of (Won)1,010.0 to US\$1.00, the US Federal Reserve Bank of New York noon buying exchange rate in effect at December 30, 2005. Such convenience translation into US dollars should not be construed as representations that the Korean Won amounts have been, could have been, or could in the future be, converted at this or any other rate of exchange.

**2. Recently Issued Accounting Pronouncements**

**SFAS No. 123 (revised 2004), Share-Based Payment**

In December 2004, the FASB issued SFAS No. 123 (revised 2004), Share-Based Payment ( SFAS No. 123(R) ), which revised SFAS No. 123 and eliminates the ability to account for share-based compensation transactions using APB No. 25. SFAS No. 123(R) generally requires that such transactions be accounted for using a fair value-based method with the resulting compensation cost recognized over the period that the employee is required to provide service in order to receive their compensation. SFAS No. 123(R) also amends SFAS No. 95, Statement of Cash Flows, requiring the benefits of tax deductions in excess of recognized cash flows to be reported as a financing cash inflow rather than as a reduction of taxes paid as currently required. In April 2005, the SEC approved a new rule that delayed the effective date of SFAS No. 123(R). Under the SEC's rule, SFAS No. 123(R) is effective for public companies for annual, rather than interim, periods that begin after June 15, 2005. The Bank adopted SFAS No. 123(R) beginning January 1, 2006. The Bank adopted the fair value method of accounting for stock-based compensation as of January 1, 2003, and as a result, adoption of SFAS No. 123(R) did not have a material impact on the Bank's consolidated results of operations

or financial condition.

On March 29, 2005, the Securities and Exchange Commission released Staff Accounting Bulletin No. 107 ( SAB No. 107 ) which provides guidance on several technical issues regarding the required adoption of SFAS No. 123(R). The Bank has adopted SAB 107 on January 1, 2006 in conjunction with the adoption of SFAS No. 123(R). Compliance with SAB No. 107 did not have a material impact on the Bank's consolidated results of operations or financial condition.

F-22

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

---

**EITF No. 03-1, The Meaning of Other-Than-Temporary Impairment and its Application to Certain Investments , FSP EITF No. 03-1-1, Effective Date of Paragraphs 10 20 of EITF Issue No. 03-1, and FSP Nos. FAS 115-1 and FAS 124-1, The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments**

In March 2004, the Emerging Issues Task Force ( EITF ) issued EITF No. 03-1, The Meaning of Other-Than-Temporary Impairment and its Application to Certain Investments ( EITF No. 03-1 ). EITF No. 03-1 provides recognition and measurement guidance regarding when impairments of equity and debt securities are considered other than temporary, thereby requiring a charge to earnings, and also requires additional annual disclosures for investments in unrealized loss positions. The additional annual disclosures were previously issued by the EITF in November 2003 and were effective for the Bank for the year ended December 31, 2003. The disclosures required by EITF No. 03-1 are presented in Note 9.

In September 2004, the FASB issued FASB Staff Position ( FSP ) EITF No. 03-1-1, Effective Date of Paragraphs 10 20 of EITF Issue No. 03-1, which delayed the recognition and measurement provisions of EITF No. 03-1 pending the issuance of further implementation guidance.

On November 3, 2005, the FASB issued FSP No. FAS 115-1 and FAS 124-1, The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments. This FSP addresses the determination as to when an investment is considered impaired, whether that impairment is other than temporary, and the measurement of an impairment loss. The FSP also includes accounting considerations subsequent to the recognition of other-than-temporary impairment and requires certain disclosures on unrealized losses that have not been recognized as other-than-temporary impairments. This FSP nullifies certain requirements of EITF Issue No. 03-1 and supersedes EITF Topic No. D-44, Recognition of Other-Than-Temporary Impairment upon the Planned Sale of a Security Whose Cost Exceeds Fair Value. The guidance in this FSP also amends SFAS No. 115. The FSP is effective for reporting periods beginning after December 15, 2005. The adoption of FSP s on January 1, 2006 did not have a material impact on the Bank s consolidated results of operations or financial condition.

**FIN No. 47, Accounting for Conditional Asset Retirement Obligation**

In March 2005, the FASB issued FIN No. 47, which applies to obligations associated with the retirement of a tangible long-lived asset that result from the acquisition, construction, or development and/or the normal operation of a long-lived asset. An entity shall recognize the fair value of a liability for an asset retirement obligation in the period in which it is incurred, if a reasonable estimate of fair value can be made. FIN No. 47 is effective no later than the end of fiscal year ending after December 15, 2005. The adoption of FIN No. 47 did not have a significant impact on the Bank s results of operations or financial condition.

**SFAS No. 153, Accounting for Exchange of Nonmonetary Assets, an amendment of APB Opinion No. 29, Accounting for Nonmonetary Transactions**



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In December 2004, the FASB issued SFAS No.153, Accounting for Exchange of Nonmonetary Assets ( SFAS No.153 ), which eliminates the APB Opinion No. 29 exception for nonmonetary exchanges of similar productive assets and replaces it with a general exception for exchanges of nonmonetary assets that do not have commercial substance. A nonmonetary exchange has commercial substance if the future cash flows of the entity are expected to change significantly as a result of the exchange. SFAS No.153 is effective for nonmonetary asset exchanges occurring in fiscal periods beginning after June 15, 2005. The adoption of SFAS No.153 did not have significant impact on the Bank's consolidated results of operations or financial condition.

F-23

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

---

**SFAS No. 154, Accounting Changes and Error Corrections**

In May 2005, the FASB issued SFAS No.154- Accounting Changes and Error Corrections , which is a replacement of APB Opinion No. 20, Accounting Changes and SFAS No. 3, Reporting Accounting Changes in Interim Financial Statements. SFAS No. 154 provides guidance on the accounting for and reporting of accounting changes and error corrections. SFAS No. 154 also establishes, unless impracticable, retrospective application as the required method for reporting a change in accounting principle. SFAS No.154 is effective for accounting changes and corrections of errors made in the fiscal years beginning after December 15, 2005. The adoption of SFAS No.154 did not have significant impact on the Bank s consolidated results of operations or financial condition.

**SFAS No. 155, Accounting for Certain Hybrid Instruments**

In February 2006, the FASB issued SFAS No. 155, Accounting for Certain Hybrid Instruments , which permits, but does not require, fair value accounting for any hybrid financial instrument that contains an embedded derivative that would otherwise require bifurcation in accordance with SFAS No. 133. SFAS No. 155 also subjects beneficiary interests issued by securitization vehicles to the requirements of SFAS No. 133. SFAS No. 155 is effective as of January 1, 2007, with earlier adoption permitted. Management of the Bank is currently evaluating the effect of the Statement, but does not expect that it will have a significant impact on the Bank s consolidated results of operations or financial condition.

**SFAS No. 156, Accounting for Servicing of Financial Assets an amendment of FASB Statement No. 140**

On March, 2006, the FASB issued SFAS No. 156, Accounting for Servicing of Financial Assets which amends FASB No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities , with respect to the accounting for separately recognized servicing assets and servicing liabilities. This Statement requires an entity to recognize a servicing asset or servicing liability each time it undertakes an obligation to service a financial asset by entering into a servicing contract in any of the following situations, a) a transfer of the servicer s financial assets that meets the requirements for sale accounting, b) a transfer of the servicer s financial assets to a qualifying special-purpose entity in a guaranteed mortgage securitization in which the transferor retains all of the resulting securities and classifies them as either available-for-sale securities or trading securities in accordance with SFAS No. 115 and c) an acquisition or assumption of an obligation to service a financial asset that does not relate to financial assets of the servicer or its consolidated affiliates. SFAS No. 156 also requires all separately recognized servicing assets and servicing liabilities to be initially measured at fair value, if practicable and permits an entity to choose either the amortization method or fair value measurement method for each class of separately recognized servicing assets and servicing liabilities. The Statement is effective as of the beginning of Bank s first fiscal year that begins after September 15, 2006. The requirements for recognition and initial measurement of servicing assets and servicing liabilities should be applied prospectively to all transactions after adoption.

**3. Acquisition of Minority Interest in Kookmin Credit Card**

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On May 30, 2003, the Bank entered into a Merger Agreement with Kookmin Credit Card Co., Ltd ( KCC ), a 74.78% owned subsidiary of the Bank, in order to maximize the synergies, efficiencies and competitiveness from combining the operations of KCC into the credit card division of the Bank. To facilitate the merger, on September 30, 2003, the Bank acquired all of the outstanding minority interest in

F-24

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

KCC, which represents the remaining 25.22% of KCC's outstanding common stock. The acquisition was effected through an exchange of shares at an exchange ratio of 1:0.442983, with the stockholders of KCC receiving 8,120,431 shares of the Bank's stock for 18,331,248 shares of KCC common stock exchanged. The acquisition of the minority interests in KCC was accounted for under the purchase method of accounting in accordance with SFAS No. 141. Accordingly, the final purchase price was allocated to the assets acquired and the liabilities based on their estimated fair values at the merger date.

The allocation of purchase price consideration for the acquisition is as follows (in millions of Won):

|  |          |
|--|----------|
| Fair value of Kookmin Bank common stock exchanged                              | 275,932  |
| Acquisition costs  | 1,784    |
|  | <hr/>    |
| Total purchase price   | 277,716  |
|  | <hr/>    |
| Fair value of 25.22% of KCC tangible net assets acquired                       | (29,535) |
| Fair value of 25.22% of KCC credit card relationship intangible asset acquired | 75,000   |
| Goodwill   | 232,251  |
|  | <hr/>    |
| Total purchase price   | 277,716  |
|  | <hr/>    |

Fair value of the Bank's common stock exchanged is calculated using the number of shares of the Bank's common stock issued to KCC stockholders multiplied by the average closing price of the Bank's shares on the Korean Stock Exchange two days before and after May 30, 2003, the Merger Agreement date.

The credit card relationship intangibles reflect the estimated fair value of the credit card relationships acquired from the minority interest from which the Bank expects to derive future benefits over the estimated life of such relationships. The customer relationship intangible is amortized over its estimated useful life of 10 years on an accelerated basis. The fair value of this asset is based principally on the estimates of (i) the profitability of the acquired accounts and (ii) the projected run-off of the acquired accounts.

Goodwill generated represents the excess of the purchase price over the fair value of 25.22% of the net assets of KCC. Goodwill generated from this acquisition of KCC minority interests is allocated to the Bank's Credit Card Operations segment.

As part of the acquisition, the Bank also issued 32,136 of the Bank's stock options to replace 80,000 of the outstanding KCC employee stock options. This exchange is treated as a modification of existing awards in accordance with SFAS No. 123. However, since the fair value of the KCC options was higher than the Bank's replacement options as of the date of acquisition, no compensation expense was recognized.

**4. Transactions with Korea Asset Management Corporation**

Prior to 1999, the Bank sold certain non-performing loans to the Korea Asset Management Corporation ( KAMCO ). KAMCO was established to purchase, manage and dispose of non-performing assets in the Korea financial market for the purpose of restoring soundness to the Korea financial market. The sales agreements contain a recourse obligation under which KAMCO can obligate the Bank to repurchase the related loans at the original sales price. The recourse obligation has no expiration date. Loans for which the Bank has a recourse obligation amounted to (Won)4,294 million and (Won)4,283 million as of December 31, 2004 and 2005, respectively. As of December 31, 2004 and 2005, the Bank recorded a liability of (Won)392 million and (Won)276 million, respectively, which is reported in other liabilities, and represents its estimated obligation to repurchase the loans under the recourse obligation.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****5. Restricted Cash**

The following table presents restricted cash as of December 31:

|   | <u>2004</u>             | <u>2005</u>             |
|---|-------------------------|-------------------------|
| <i>(in millions of Won)</i>                   |                         |                         |
| Reserve deposits with the Bank of Korea       | 1,728,736               | 2,235,841               |
| Deposits with Hansol Mutual Savings & Finance | 86,249                  |                         |
| Other   | 7,127                   | 22,801                  |
| <b>Total restricted cash</b>                  | <b><u>1,822,112</u></b> | <b><u>2,258,642</u></b> |

Reserve deposits with the Bank of Korea ( BOK ) represent amounts required under the General Banking Act for payment of deposits. Deposits with Hansol Mutual Savings & Finance were restricted from being withdrawn prior to their maturity in accordance with the sales agreement of Bukook Mutual Savings & Finance, which was then a subsidiary of the Bank. The deposits were withdrawn at their maturity date in 2005.

**6. Call Loans and Securities Purchased under Resale Agreements**

Call loans and securities purchased under agreements to resell, at their respective carrying values, consisted of the following as of December 31:

|  | <u>2004</u>             | <u>2005</u>             |
|--|-------------------------|-------------------------|
| <i>(in millions of Won)</i>  |                         |                         |
| Call loans <sup>(1)</sup>  | 2,993,476               | 1,712,980               |
| Securities purchased under resale or similar arrangements <sup>(2)</sup> |                         | 3,100                   |
| <b>Total</b>   | <b><u>2,993,476</u></b> | <b><u>1,716,080</u></b> |

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- (1) Call loans are short-term lending among banks and financial institutions, with maturities of 90 days or less for call loans in won currency and 30 days or less for call loans in foreign currencies. Typically, call loans have maturities of one day.
  - (2) The Bank enters into short-term purchases of securities under agreements to resell substantially identical securities and classified these agreements as secured lending transactions.



Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****7. Trading Assets and Liabilities**

The trading assets and liabilities, at fair value, consisted of the following as of December 31:

| <i>(in millions of Won)</i>             | <u>2004</u>             | <u>2005</u>             |
|---|-------------------------|-------------------------|
| <b>Trading assets:</b>                  |                         |                         |
| Debt securities:                        |                         |                         |
| Korean treasury and government agencies | 916,291                 | 1,756,183               |
| Corporate                               | 5,833                   |                         |
| Financial institutions                  | 2,478,856               | 1,594,839               |
| Asset-backed securities                 | 44,963                  |                         |
| Equity securities                       | 249,069                 | 201,011                 |
|   | <u>3,695,012</u>        | <u>3,552,033</u>        |
| Foreign exchange spot contracts         | 7,951                   | 439                     |
| Derivative instruments:                 |                         |                         |
| Foreign exchange derivatives            | 1,997,447               | 905,925                 |
| Interest rate derivatives               | 322,637                 | 234,127                 |
| Equity derivatives                      | 72,440                  | 61,579                  |
| Credit derivatives                      | 158                     | 218                     |
| Other                                   |                         | 95                      |
|   | <u>2,400,633</u>        | <u>1,202,383</u>        |
| <b>Total trading assets</b>             | <b><u>6,095,645</u></b> | <b><u>4,754,416</u></b> |
| <b>Trading liabilities:</b>             |                         |                         |
| Foreign exchange spot contracts         | 5,279                   | 150                     |
| Derivative instruments:                 |                         |                         |
| Foreign exchange derivatives            | 1,846,086               | 820,562                 |
| Interest rate derivatives               | 371,778                 | 196,012                 |
| Equity derivatives                      | 73,445                  | 61,616                  |
| Other                                   |                         | 95                      |
|   | <u>2,296,588</u>        | <u>1,078,435</u>        |

**8. Net Trading Revenue**



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The following table presents net trading revenue for the years ended December 31:

|                                  | 2003           | 2004           | 2005           |
|----------------------------------|----------------|----------------|----------------|
| <i>(in millions of Won)</i>      |                |                |                |
| Debt securities                  | 15,904         | 75,783         | (34,634)       |
| Equity securities                | 46,859         | 35,343         | 58,817         |
| Foreign exchange contracts       | 86,220         | 92,899         | 64,125         |
| Derivative instruments           | 13,652         | 204,791        | 203,982        |
|                                  | 162,635        | 408,816        | 292,290        |
| <b>Total net trading revenue</b> | <b>162,635</b> | <b>408,816</b> | <b>292,290</b> |

For the years ended December 31, 2003, 2004 and 2005, net unrealized holding gains on trading securities of (Won)5,957 million and (Won)26,847 million and net unrealized holding losses of (Won)12,918 million, respectively, were included in net trading revenue.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****9. Investments**

Investments as of December 31, 2004 and 2005 consisted of the following:

| <i>(in millions of Won)</i>               | <u>2004</u>       | <u>2005</u>       |
|---|-------------------|-------------------|
| Available-for-sale securities             | 16,150,138        | 14,154,996        |
| Held-to-maturity securities               | 6,167,880         | 10,497,936        |
| Venture capital securities <sup>(1)</sup> | 69,768            | 78,828            |
| Other securities <sup>(2)</sup>           | 707,183           | 640,002           |
| <b>Total investments</b>                  | <b>23,094,969</b> | <b>25,371,762</b> |

- 
- (1) Securities held by KB Investment Co., Ltd, a subsidiary engaged in venture capital activities.
  - (2) Other securities are comprised of equity securities without readily determinable fair values or with sales restrictions exceeding one year, and investments accounted for under the equity method.

As of December 31, 2004, the amortized cost and fair value of the Bank's available-for-sale securities and held-to-maturity securities and the related gross unrealized gains and losses were as follows:

| <i>(in millions of Won)</i>                | <u>Amortized<br/>cost</u> | <u>Gross<br/>unrealized<br/>gains</u> | <u>Gross<br/>unrealized<br/>losses</u> | <u>Fair value</u> |
|--|---------------------------|---------------------------------------|--|-------------------|
| <b>Available-for-sale securities:</b>      |                           |                                       |  |                   |
| Debt securities:                           |                           |                                       |  |                   |
| Korean treasury and government agencies    | 3,688,617                 | 48,040                                | 1,176                                  | 3,735,481         |
| Corporate                                  | 801,012                   | 22,181                                | 5,065                                  | 818,128           |
| Financial institutions                     | 11,103,054                | 37,821                                | 5,676                                  | 11,135,199        |
| Foreign governments                        | 37,756                    | 4,850                                 | 451                                    | 42,155            |
| Asset-backed securities                    | 166,315                   | 878                                   | 96                                     | 167,097           |
| Sub-total                                  | 15,796,754                | 113,770                               | 12,464                                 | 15,898,060        |
| Marketable equity securities               | 224,668                   | 27,424                                | 14                                     | 252,078           |
| <b>Total available-for-sale securities</b> | <b>16,021,422</b>         | <b>141,194</b>                        | <b>12,478</b>                          | <b>16,150,138</b> |
| <b>Held-to-maturity securities:</b>        |                           |                                       |  |                   |

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|   |           |         |       |           |
|---|-----------|---------|-------|-----------|
| Debt securities:                        |           |         |       |           |
| Korean treasury and government agencies | 4,748,442 | 206,180 | 18    | 4,954,604 |
| Corporate                               | 64,822    | 943     |       | 65,765    |
| Financial institutions                  | 1,241,601 | 4,782   | 39    | 1,246,344 |
| Asset-backed securities                 | 113,015   | 1,833   |       | 114,848   |
|   | <hr/>     | <hr/>   | <hr/> | <hr/>     |
| Total held-to-maturity securities       | 6,167,880 | 213,738 | 57    | 6,381,561 |
|   | <hr/>     | <hr/>   | <hr/> | <hr/>     |

F-28

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

As of December 31, 2005, the amortized cost and fair value of the Bank's available-for-sale securities and held-to-maturity securities and the related gross unrealized gains and losses were as follows:

|   | <u>Amortized<br/>cost</u> | <u>Gross<br/>unrealized<br/>gains</u> | <u>Gross<br/>unrealized<br/>losses</u> | <u>Fair value</u>        |
|---|---------------------------|---------------------------------------|--|--------------------------|
| <i>(in millions of Won)</i>             |                           |                                       |  |                          |
| <b>Available-for-sale securities:</b>   |                           |                                       |  |                          |
| Debt securities:                        |                           |                                       |  |                          |
| Korean treasury and government agencies | 3,425,594                 | 2,960                                 | 34,708                                 | 3,393,846                |
| Corporate                               | 569,207                   | 9,318                                 | 8,332                                  | 570,193                  |
| Financial institutions                  | 9,968,929                 | 2,658                                 | 40,937                                 | 9,930,650                |
| Foreign governments                     | 17,121                    | 1,500                                 |  | 18,621                   |
| Asset-backed securities                 | 114,021                   |                                       | 1,653                                  | 112,368                  |
| Other debt securities                   | 1,090                     |                                       |  | 1,090                    |
| Sub-total                               | <u>14,095,962</u>         | <u>16,436</u>                         | <u>85,630</u>                          | <u>14,026,768</u>        |
| Marketable equity securities            | 93,545                    | 39,273                                | 4,590                                  | 128,228                  |
| Total available-for-sale securities     | <u><u>14,189,507</u></u>  | <u><u>55,709</u></u>                  | <u><u>90,220</u></u>                   | <u><u>14,154,996</u></u> |
| <b>Held-to-maturity securities:</b>     |                           |                                       |  |                          |
| Debt securities:                        |                           |                                       |  |                          |
| Korean treasury and government agencies | 6,208,841                 | 36,971                                | 168,251                                | 6,077,561                |
| Corporate                               | 124,917                   |                                       | 4,906                                  | 120,011                  |
| Financial institutions                  | 3,869,621                 | 152                                   | 41,393                                 | 3,828,380                |
| Asset-backed securities                 | 294,557                   | 88                                    | 4,330                                  | 290,315                  |
| Total held-to-maturity securities       | <u><u>10,497,936</u></u>  | <u><u>37,211</u></u>                  | <u><u>218,880</u></u>                  | <u><u>10,316,267</u></u> |

The BOK and the Korea Development Bank ( KDB ) are both financial institutions owned and controlled by the Korean government. The fair value of available-for-sale debt securities from financial institutions include (Won)10,067,551 million and (Won)7,773,276 million as of December 31, 2004 and 2005, respectively, which are issued by BOK and KDB. The amortized cost of held-to-maturity debt securities from financial institutions include (Won)1,114,967 million and (Won)3,466,238 million as of December 31, 2004 and 2005, respectively, which are issued by BOK and KDB.

For the years ended December 31, 2003, 2004 and 2005, the Bank recognized impairment losses on available-for-sale securities of (Won)79,051 million, (Won)75,390 million, and (Won)22,188 million, respectively, where decreases in fair value were deemed to be other-than-temporary. No impairment losses on held-to-maturity securities were recognized for the years ended December 31, 2003, 2004 and 2005. Any deterioration in the Korean economy or in the specific circumstances of the counterparty to the security, could adversely affect the fair value of the securities

held by the Bank.

F-29

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The following table summarizes the gross unrealized losses and fair value of investment securities aggregated by investment category and the length of time that individual securities have been in a continuous unrealized loss position as of December 31, 2004:

|  | December 31, 2004   |                         |                     |                         |                  |                         |
|--|---------------------|-------------------------|---------------------|-------------------------|------------------|-------------------------|
|  | Less than 12 months |                         | 12 months or longer |                         | Total            |                         |
|  | Fair Value          | Gross Unrealized Losses | Fair Value          | Gross Unrealized Losses | Fair Value       | Gross Unrealized Losses |
| <i>(in millions of Won)</i>                |                     |                         |                     |                         |                  |                         |
| <b>Available-for-sale securities</b>       |                     |                         |                     |                         |                  |                         |
| Debt securities:                           |                     |                         |                     |                         |                  |                         |
| Korean treasury and government agencies    | 755,929             | 1,176                   |                     |                         | 755,929          | 1,176                   |
| Corporate                                  | 111,203             | 5,065                   |                     |                         | 111,203          | 5,065                   |
| Financial institutions                     | 1,998,755           | 5,676                   |                     |                         | 1,998,755        | 5,676                   |
| Foreign governments                        | 10,136              | 451                     |                     |                         | 10,136           | 451                     |
| Asset-backed securities                    | 40,136              | 96                      |                     |                         | 40,136           | 96                      |
| Marketable equity securities               | 2,303               | 14                      |                     |                         | 2,303            | 14                      |
| <b>Total available-for-sale securities</b> | <b>2,918,462</b>    | <b>12,478</b>           |                     |                         | <b>2,918,462</b> | <b>12,478</b>           |
| <b>Held-to-maturity securities</b>         |                     |                         |                     |                         |                  |                         |
| Debt securities:                           |                     |                         |                     |                         |                  |                         |
| Korean treasury and government agencies    | 11,933              | 18                      |                     |                         | 11,933           | 18                      |
| Financial institutions                     | 271,518             | 39                      |                     |                         | 271,518          | 39                      |
| <b>Total held-to-maturity securities</b>   | <b>283,451</b>      | <b>57</b>               |                     |                         | <b>283,451</b>   | <b>57</b>               |
| <b>Total temporary impaired securities</b> | <b>3,201,913</b>    | <b>12,535</b>           |                     |                         | <b>3,201,913</b> | <b>12,535</b>           |

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The following table summarizes the gross unrealized losses and fair value of investment securities aggregated by investment category and the length of time that individual securities have been in a continuous unrealized loss position as of December 31, 2005:

|  | December 31, 2005   |                      |                     |                      |                   |                      |
|--|---------------------|----------------------|---------------------|----------------------|-------------------|----------------------|
|  | Less than 12 months |                      | 12 months or longer |                      | Total             |                      |
|  | Fair                | Gross                | Fair                | Gross                | Fair              | Gross                |
|  | Value               | Unrealized<br>Losses | Value               | Unrealized<br>Losses | Value             | Unrealized<br>Losses |
| <i>(in millions of Won)</i>                |                     |                      |                     |                      |                   |                      |
| <b>Available-for-sale securities</b>       |                     |                      |                     |                      |                   |                      |
| Debt securities:                           |                     |                      |                     |                      |                   |                      |
| Korean treasury and government agencies    | 2,775,294           | 34,708               |                     |                      | 2,775,294         | 34,708               |
| Corporate                                  | 266,554             | 8,332                |                     |                      | 266,554           | 8,332                |
| Financial institutions                     | 8,203,165           | 40,937               |                     |                      | 8,203,165         | 40,937               |
| Foreign governments                        |                     |                      |                     |                      |                   |                      |
| Asset-backed securities                    | 112,368             | 1,653                |                     |                      | 112,368           | 1,653                |
| Marketable equity securities               | 10,413              | 4,590                |                     |                      | 10,413            | 4,590                |
| <b>Total available-for-sale securities</b> | <b>11,367,794</b>   | <b>90,220</b>        |                     |                      | <b>11,367,794</b> | <b>90,220</b>        |
| <b>Held-to-maturity securities</b>         |                     |                      |                     |                      |                   |                      |
| Debt securities:                           |                     |                      |                     |                      |                   |                      |
| Korean treasury and government agencies    | 4,027,071           | 168,251              |                     |                      | 4,027,071         | 168,251              |
| Corporate                                  | 114,946             | 4,906                |                     |                      | 114,946           | 4,906                |
| Financial institutions                     | 3,368,240           | 41,393               |                     |                      | 3,368,240         | 41,393               |
| Asset-backed securities                    | 180,604             | 4,330                |                     |                      | 180,604           | 4,330                |
| <b>Total held-to-maturity securities</b>   | <b>7,690,861</b>    | <b>218,880</b>       |                     |                      | <b>7,690,861</b>  | <b>218,880</b>       |
| <b>Total temporary impaired securities</b> | <b>19,058,655</b>   | <b>309,100</b>       |                     |                      | <b>19,058,655</b> | <b>309,100</b>       |

As of December 31, 2004 and 2005, the cost of approximately 457 and 1,238 debt and equity securities exceeded their fair value by (Won)12,535 million and (Won)309,100 million, respectively. The unrealized losses on these securities are not considered to be other-than temporary because the unrealized losses resulted mainly from changes in the current market conditions and do not affect the expected cash flows of the underlying collateral or issuer. The Bank has the ability to hold these securities for a period of time sufficient to recover from the unrealized losses. Accordingly, the Bank's management has determined that the decline in fair value of the above investment securities is considered temporary in nature.

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For the years ended December 31, 2003, 2004 and 2005, the Bank recognized net losses on venture capital securities and other investments of (Won)19,810 million and a net gain of (Won)15,677 million and (Won)15,010 million, respectively.

For the years ended December 31, 2003, 2004 and 2005, proceeds from sales of available-for-sale securities amounted to (Won)34,817,351 million, (Won)15,952,866 million and (Won)12,926,567 million, respectively. Gross realized gains amounted to (Won)577,751 million, (Won)173,180 million and (Won)154,671 million, and gross realized losses amounted to (Won)79,645 million, (Won)58,400 million and (Won)84,630 million for the years ended December 31, 2003, 2004 and 2005, respectively.

F-31



Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The expected maturity distribution of the amortized cost and estimated fair value of the Bank's available-for-sale and held-to-maturity debt securities at December 31, 2005 by contractual maturity are shown in the table below. The actual maturities may differ from the expected maturities or contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

|  | Available-for-sale debt securities |                   | Held-to-maturity debt securities |                   |
|--|------------------------------------|-------------------|----------------------------------|-------------------|
|  | Amortized Cost                     | Fair Value        | Amortized Cost                   | Fair Value        |
| <i>(in millions of Won)</i>                  |                                    |                   |                                  |                   |
| Due in one year or less                      | 7,423,655                          | 7,407,998         | 2,600,268                        | 2,596,492         |
| Due after one year through five years        | 6,481,098                          | 6,428,808         | 6,572,470                        | 6,457,312         |
| Due after five years through ten years       | 102,841                            | 99,680            | 1,259,037                        | 1,195,982         |
| Due after ten years                          | 1,561                              | 1,542             |                                  |                   |
| Securities not due at a single maturity date | 86,807                             | 88,740            | 66,161                           | 66,481            |
| <b>Total</b>                                 | <b>14,095,962</b>                  | <b>14,026,768</b> | <b>10,497,936</b>                | <b>10,316,267</b> |

**10. Variable Interest Entities**

In January 2003, the FASB issued FIN No. 46, which addressed consolidation by business enterprises where equity investors did not bear the residual economic risks and rewards. These entities were commonly referred to as special purpose entities (SPEs) although non-SPE entities were also subject to this interpretation. The underlying principle of FIN No. 46 is that if a business enterprise had the majority financial interest in an entity, which was defined in the guidance as a VIE, the assets, liabilities and results of the activities of the VIE should be included in the consolidated financial statements with those of the business enterprise. In December 2003, the FASB issued FIN No. 46(R), which clarifies and interprets certain provisions of FIN No. 46 without changing the basic accounting model in FIN No.46.

In the normal course of its business, the Bank is a party to various entities which may be deemed to be variable interest entities such as asset-backed securitizations of non-performing loans, various investment funds, guaranteed trusts and SPEs created for structured financing. The Bank also, in the ordinary course of its business, has involvements in certain VIEs through various types of interests, including investments in subordinated debt, the right to receive fees for acting as an asset manager or a business trustee, and the right to receive fees for providing liquidity facilities.

In connection with the adoption of FIN No. 46(R), the Bank has consolidated all VIEs for which the Bank was determined to be the primary beneficiary. The following table represents the carrying amount of assets held by VIEs as of December 31, 2004 and 2005, which have been consolidated by the Bank.

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|  | <u>2004</u>              | <u>2005</u>             |
|--|--------------------------|-------------------------|
| <i>(in millions of Won)</i>  |                          |                         |
| Investments  | 7,376,429                | 2,915,603               |
| Loans (net of allowance for loan losses of (Won)775,582 million and (Won)1,018,506 million as of December 31, 2004 and 2005, respectively) | 3,119,002                | 2,276,978               |
| Other assets   | 1,438,004                | 1,258,561               |
| <b>Total</b>   | <b><u>11,933,435</u></b> | <b><u>6,451,142</u></b> |

The total assets consolidated by the Bank at December 31, 2004 and 2005 includes (Won)6,572,071 million and (Won)4,367,377 million, respectively, of structured transactions where the Bank packages and securitizes assets,

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

(Won)5,278,593 million and (Won)2,028,427 million, respectively, related to investment trusts that hold investments on behalf of the Bank, and (Won)82,771 million and (Won)55,338 million, respectively, related to Guaranteed Fixed Rate Money Trusts constructed by the Bank.

In connection with the adoption of FIN No. 46(R), the Bank consolidated its Guaranteed Fixed Rate Money Trusts because the Bank was deemed to be the primary beneficiary. These trusts were constructed by the Bank and the Bank would absorb the majority of the expected losses of the trusts by providing a guarantee of the principal and a fixed rate of return on the principal amount invested. The Bank did not consolidate its Guaranteed Principal Money Trusts or performance based trusts because the Bank is not the primary beneficiary.

FIN No. 46(R) also requires disclosure of significant variable interests the company has in VIEs where it is not the primary beneficiary and thus not required to consolidate. The Bank has significant involvement with VIEs that it will not likely consolidate because it is not considered the primary beneficiary. These SPEs are structured by other third parties. In all cases, the Bank does not absorb the majority of the entities' losses nor does it receive a majority of the entities' expected residual returns. These entities facilitate client transactions, and the Bank provides the entities with administration services and liquidity. The transactions with the entities are conducted at arm's length, and individual credit decisions are based on the analysis of the specific SPE, taking into consideration the quality of the underlying assets. The Bank records and reports these transactions with the SPEs similar to any other third party transactions. All liquidity facilities provided to these entities are included in the Bank's credit-related commitments described in more detail in Note 32.

The following table presents, by type of VIE, the total assets and maximum exposures to loss as a result of the involvement in significant VIEs, which have not been consolidated at December 31, 2004 and 2005.

|   | 2004               |                                 | 2005               |                                 |
|---|--------------------|---------------------------------|--------------------|---------------------------------|
|   | Total assets       | Maximum exposure <sup>(1)</sup> | Total assets       | Maximum exposure <sup>(1)</sup> |
| <i>(in millions of Won)</i>                         |                    |                                 |                    |                                 |
| Asset-backed securitization of non-performing loans | 1,091,776          | 12,267                          | 1,896,570          | 12,280                          |
| SPEs created for structured financing               | 128,223,601        | 2,858,795                       | 149,503,685        | 3,629,029                       |
| Liquidity providing to SPEs                         | 10,474,033         | 4,312,200                       | 5,407,914          | 3,822,600                       |
| Investment trusts                                   | 3,233,059          | 3,108,275                       | 3,299,418          | 3,188,429                       |
| <b>Total</b>  | <b>143,022,469</b> | <b>10,291,537</b>               | <b>160,107,587</b> | <b>10,652,338</b>               |

- (1) Represents the carrying amount of equity interests and debt interests held by the Bank or guarantees provided by the Bank as of December 31, 2004 and 2005.



Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****11. Loans**

The composition of the loan portfolio as of December 31, 2004 and 2005 was as follows:

| <i>(in millions of Won)</i>              | <u>2004</u>        | <u>2005</u>        |
|--|--------------------|--------------------|
| Domestic                                 |                    |                    |
| Commercial:                              |                    |                    |
| Commercial and industrial <sup>(1)</sup> | 38,427,249         | 39,635,687         |
| Construction loans                       | 4,459,316          | 5,025,637          |
| Other commercial <sup>(2)</sup>          | 770,875            | 1,495,747          |
| Consumer:                                |                    |                    |
| Mortgage and home equity                 | 57,964,483         | 59,143,293         |
| Credit cards                             | 9,421,196          | 8,369,211          |
| Other consumer <sup>(3)</sup>            | 25,962,639         | 23,113,973         |
| Foreign                                  | 1,118,494          | 1,228,988          |
|  | <u>138,124,252</u> | <u>138,012,536</u> |
| Gross loans <sup>(4)(5)(6)</sup>         |                    |                    |
| Deferred origination costs, net          | 131,458            | 138,956            |
| Less: Allowance for loan losses          | (4,461,435)        | (3,212,012)        |
|  | <u>133,794,275</u> | <u>134,939,480</u> |
| Total loans, net                         |                    |                    |

- 
- (1) Commercial and industrial loans include (Won)334,561 million and (Won)222,126 million of loans to the Korean government and government related agencies as of December 31, 2004 and 2005, respectively.
  - (2) Other commercial loans include bills bought in foreign currency and overdrafts.
  - (3) Other consumer loans include personal overdrafts and loans with principal due at maturity.
  - (4) Total loans on non-accrual status amounted to (Won)9,565,372 million and (Won)5,706,927 million as of December 31, 2004 and 2005, respectively.
  - (5) The total investment in loans past due one day or more still accruing interest amounted to (Won)1,110,309 million and (Won)1,309,314 million as of December 31, 2004 and 2005, respectively.
  - (6) Total pledged loans amounted to (Won)2,954,351 million and (Won)1,665,538 million as of December 31, 2004 and 2005, respectively (See Note 32).

For the years ended December 31, 2003, 2004 and 2005, the Bank received convertible debt securities having a fair market value of (Won)809 million, (Won)0, and (Won)0, respectively, and equity securities having a fair market value of (Won)33,415 million, (Won)174,168 million and (Won)52,665 million, respectively, through the restructuring of 27, 16 and 16 loans having an aggregate book value of (Won)152,870 million, (Won)502,341 million and (Won)134,394 million, respectively. The Bank recognized aggregate charge-offs of (Won)118,646 million, (Won)328,173 million and (Won)81,952 million in 2003, 2004 and 2005, respectively, related to these transactions.

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Korea Housing Financing Corporation ( KHFC ), a government owned entity, which was established on March 1, 2004 in accordance with the Korea Housing Finance Corporation Act, has developed a new mortgage loan sale scheme to provide opportunity for long-term investment and to stimulate the domestic housing market. Under the new scheme, the Bank entered into a mortgage loan sale and servicing agreement with KHFC, and underwrites mortgage loans at fixed interest rates and transfers them to KHFC within a short period of time after origination. These loans are written with the intention of transfer to KHFC and have an average contractual maturity of 20 years. These loans are transferred at their carrying value and the Bank retains no risk, but retains various servicing responsibilities with regard to the collection and administration of the loans, as well as servicing rights, and receives servicing fees in return.

F-34

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The Bank sold mortgage loans with an aggregate principal balance of (Won)256,524 million and (Won)336,098 million to KHFC and recognized (Won)343 million and (Won)2,738 million of servicing fee income for the years ended December 31, 2004 and 2005, respectively. In relation to these transactions, the Bank recorded loans held for sale as of December 31, 2004 and 2005 amounting to (Won)26,185 million and (Won)19,113 million, respectively.

The following table sets forth information on the Bank's impaired loans as of December 31, 2003, 2004 and 2005. Impaired loans are those on which the Bank believes it is probable that it will not be able to collect all amounts due according to the contractual terms of the loan.

|  | 2003             | 2004             | 2005             |
|--|------------------|------------------|------------------|
| <i>(in millions of Won)</i>  |                  |                  |                  |
| Impaired loans with an allowance   | 4,515,254        | 3,685,306        | 3,231,343        |
| Impaired loans without an allowance  | 341,007          | 158,116          | 139,637          |
| <b>Total impaired loans</b>  | <b>4,856,261</b> | <b>3,843,422</b> | <b>3,370,980</b> |
| Allowance for impaired loans   | 1,377,421        | 1,472,019        | 1,530,909        |
| Average balance of impaired loans during the year                              | 5,030,902        | 5,156,846        | 4,119,600        |
| Interest income recognized on impaired loans during the year <sup>(1)(2)</sup> | 282,796          | 256,604          | 194,310          |

- 
- (1) Had the impaired loans performed in accordance with their original terms, additional interest income of (Won)137,617 million, (Won)163,258 million and (Won)126,877 million would have been recorded in 2003, 2004 and 2005, respectively.
  - (2) Of these amounts, (Won)117,670 million, (Won)110,216 million and (Won)50,523 million as of December 31, 2003, 2004 and 2005, respectively, relate to troubled debt restructurings.

The net carrying amount of foreclosed assets amounted to (Won)239 million and (Won)353 million as of December 31, 2004 and 2005, respectively, and are included in Other Assets (See Note 13).

As discussed in Note 1, adverse economic conditions in the Korean economy may continue to have a negative effect on debtors of the Bank. The Bank owns investment securities of, and has loans outstanding to, a number of Korean companies that have experienced financial difficulties. The ultimate collectibility of these amounts is subject to a number of factors, including the successful performance of the debtors under various restructuring plans in place or in process of negotiation and their ability to perform on loan and debt obligations given the status of the Korean economy and the potential continuation of adverse trends or other unfavorable developments. Consequently, it is reasonably possible that adjustments could be made to the reserves for impaired loans and to the carrying amount of investments in the near term in amounts that may be material to the Bank's consolidated financial statements.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The table below summarizes the changes in the allowance for credit losses for the years ended December 31:

|   | 2003        |   |             | 2004        |   |             |
|---|-------------|---|-------------|-------------|---|-------------|
|   | Loans       | Off-balance<br>sheet credit<br>instruments <sup>(1)</sup> | Total       | Loans       | Off-balance<br>sheet credit<br>instruments <sup>(1)</sup> | Total       |
| <i>(in millions of Won)</i>                                   |             |   |             |             |   |             |
| Allowance at January 1,                                       | 5,195,205   | 81,233  | 5,276,438   | 5,771,951   | 56,830  | 5,828,781   |
| Provision for (reversal of) credit losses                     | 7,192,057   | (24,403)  | 7,167,654   | 3,859,917   | 1,517   | 3,861,434   |
| Allowance relating to loans reacquired from<br>KAMCO (Note 4) | 5,325       |   | 5,325       |             |   |             |
| Allowance relating to newly consolidated entity               |             |   |             | 9,239       |   | 9,239       |
| Charge-offs   | (7,276,745) |   | (7,276,745) | (5,913,519) |   | (5,913,519) |
| Recoveries  | 656,109     |   | 656,109     | 728,176     |   | 728,176     |
| Other   |             |   |             | 5,671       |   | 5,671       |
| Allowance at December 31,                                     | 5,771,951   | 56,830  | 5,828,781   | 4,461,435   | 58,347  | 4,519,782   |

|                              | 2005        |   |             |
|------------------------------|-------------|---|-------------|
|                              | Loans       | Off-balance<br>sheet credit<br>instruments <sup>(1)</sup> | Total       |
| <i>(in millions of Won)</i>  |             |   |             |
| Allowance at January 1,      | 4,461,435   | 58,347  | 4,519,782   |
| Provisions for credit losses | 432,688     | 180,417   | 613,105     |
| Charge-offs                  | (2,257,431) |   | (2,257,431) |
| Recoveries                   | 575,682     |   | 575,682     |
| Other                        | (362)       |   | (362)       |
| Allowance at December 31,    | 3,212,012   | 238,764   | 3,450,776   |

(1) The allowance for off-balance sheet credit instruments is included in Other liabilities .

**12. Premises and Equipment**

Premises and equipment, net as of December 31, 2004 and 2005 consisted of the following:



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|                                | <b>2004</b> | <b>2005</b> |
|--------------------------------|-------------|-------------|
| <i>(in millions of Won)</i>    |             |             |
| Land                           | 520,418     | 513,036     |
| Buildings                      | 897,715     | 913,704     |
| Equipment and furniture        | 1,393,144   | 1,427,031   |
| Leasehold improvements         | 175,124     | 191,778     |
| Construction in progress       | 1,242       | 155         |
|                                | <hr/>       | <hr/>       |
| Total                          | 2,987,643   | 3,045,704   |
| Less: Accumulated depreciation | (1,351,034) | (1,529,317) |
|                                | <hr/>       | <hr/>       |
| Premises and equipment, net    | 1,636,609   | 1,516,387   |
|                                | <hr/>       | <hr/>       |

F-36

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The Bank incurred depreciation expense on its buildings, equipment and furniture, leasehold improvements and operating lease assets of (Won)404,178 million, (Won)322,717 million and (Won)256,741 million for the years ended December 31, 2003, 2004 and 2005, respectively.

**13. Other Assets**

Other assets as of December 31, 2004 and 2005 consisted of the following:

|                                       | <b>2004</b>      | <b>2005</b>    |
|---------------------------------------|------------------|----------------|
| <i>(in millions of Won)</i>           |                  |                |
| Accounts receivable                   | 52,075           | 90,031         |
| Payments in advance                   | 34,510           | 14,062         |
| Deferred tax assets, net              | 656,598          | 630,002        |
| Prepaid expenses                      | 35,260           | 45,430         |
| Prepaid income tax                    | 185,681          | 983            |
| Foreclosed assets, net <sup>(1)</sup> | 239              | 353            |
| Loans held-for-sale                   | 26,185           | 19,113         |
| Others                                | 65,355           | 68,101         |
| <b>Total</b>                          | <b>1,055,903</b> | <b>868,075</b> |

(1) Net of valuation reserve of (Won)253 million and (Won)230 million as of December 31, 2004 and 2005, respectively.

**14. Goodwill and Other Intangible Assets**

The following table presents goodwill as of December 31, 2004 and 2005 allocated to each of the Bank's business segments, as defined in Note 36:

|                             | <b>2004</b>    | <b>2005</b>    |
|-----------------------------|----------------|----------------|
| <i>(in millions of Won)</i> |                |                |
| Corporate Banking           | 145,985        | 145,985        |
| Credit Card Operation       | 248,472        | 248,472        |
| Other                       | 27,533         |                |
| <b>Total</b>                | <b>421,990</b> | <b>394,457</b> |

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The goodwill allocated to the Other business segment in 2004 was generated from the acquisition of the assets and liabilities of Hanil Life Insurance. On April 8, 2004, the Bank entered into an acquisition agreement with Korea Deposit Insurance Corporation ( KDIC ) and Hanil Life Insurance, to acquire certain assets and liabilities of Hanil Life Insurance. On April 29, 2004, the Bank established KB life, a new wholly owned subsidiary, to engage in insurance business and acquired the assets and liabilities of Hanil Life Insurance. This acquisition resulted in the recognition of (Won)27,533 million of goodwill in 2004 based on the purchase method of accounting.

On September 1, 2004, the Bank and KB Life entered into a Joint Venture Agreement ( JV Agreement ) with ING Insurance International B. V. ( ING ), whereby ING would acquire a 49% equity interest in KB Life from the Bank for cash consideration of (Won)14.8 billion, and the Bank and ING agreed to operate KB Life as a Joint Venture Enterprise, subject to certain regulatory approvals. The prerequisite regulatory approvals were obtained on January 25, 2005 and the JV Agreement was consummated on January 27, 2005. Since ING has the substantive participating rights related to most of matters of ordinary course of

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

business in accordance with EITF No. 96-16, *Investor's Accounting for an Investee. When the Investor Has a Majority of the Voting Interest but the Minority Shareholder or Shareholders Have Certain Approval or Veto Rights*, KB Life was deconsolidated from the Bank in 2005, which resulted in the decrease of goodwill allocated to the *Other* business segment.

There was no goodwill impairment charges recorded for the years ended December 31, 2003, 2004 and 2005.

There were no indefinite-lived intangible assets for any of the periods presented. Other intangible assets, which are subject to amortization, primarily include core deposit and credit card relationship intangibles, as well as capitalized software costs. The gross carrying amount and accumulated amortization related to other intangibles assets as of December 31, 2004 and 2005 are presented below.

|  | December 31, 2004     |                          |                     | December 31, 2005     |                          |                     |
|--|-----------------------|--------------------------|---------------------|-----------------------|--------------------------|---------------------|
|  | Gross carrying amount | Accumulated amortization | Net carrying amount | Gross carrying amount | Accumulated amortization | Net carrying amount |
| <i>(in millions of Won)</i>                        |                       |                          |                     |                       |                          |                     |
| Core deposit intangible                            | 403,773               | (221,571)                | 182,202             | 403,773               | (275,393)                | 128,380             |
| Credit card relationship intangible <sup>(1)</sup> | 133,844               | (95,603)                 | 38,241              | 133,844               | (117,098)                | 16,746              |
| Credit card relationship intangible <sup>(2)</sup> | 75,000                | (18,075)                 | 56,925              | 75,000                | (30,000)                 | 45,000              |
| Capitalized software costs                         | 64,925                | (47,060)                 | 17,865              | 64,925                | (57,672)                 | 7,253               |
| Other  | 25,606                | (12,958)                 | 12,648              | 37,687                | (17,794)                 | 19,893              |
| <b>Total</b>                                       | <b>703,148</b>        | <b>(395,267)</b>         | <b>307,881</b>      | <b>715,229</b>        | <b>(497,957)</b>         | <b>217,272</b>      |

(1) Recognized with respect to the merger of H&CB

(2) Recognized with respect to the merger of KCC

The aggregate amortization expenses of other intangible assets in 2003, 2004 and 2005 were (Won)121,716 million, (Won)117,907 million and (Won)95,872 million, respectively, and are included in *Depreciation and amortization expense* in the consolidated statements of operations. The amortization expense related to other intangible assets for the remaining useful lives are expected to be (Won)84,140 million, (Won)56,416 million, (Won)37,650 million, (Won)24,614 million and (Won)4,818 million for 2006, 2007, 2008, 2009 and 2010, respectively.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****15. Deposits**

Deposits as of December 31, 2004 and 2005 were as follows:

| <i>(in millions of Won)</i>           | <u>2004</u>        | <u>2005</u>        | <u>Weighted<br/>Average Rate<br/>Paid for 2005</u> |
|---------------------------------------|--------------------|--------------------|--|
| <b>Interest-bearing deposits:</b>     |                    |                    |  |
| Interest-bearing demand deposits      | 622,828            | 757,958            | 1.14%  |
| Savings deposits                      | 37,329,035         | 42,951,104         | 0.57%  |
| Certificate of deposit accounts       | 4,908,950          | 5,389,543          | 3.69%  |
| Other time deposits                   | 68,770,711         | 63,011,636         | 3.61%  |
| Mutual installment deposits           | 11,571,895         | 9,676,806          | 3.61%  |
|                                       | <u>123,203,419</u> | <u>121,787,047</u> | <u>2.63%</u>                                       |
| <b>Non-interest-bearing deposits:</b> |                    |                    |  |
| Demand deposits                       | 3,017,436          | 3,911,526          |  |
|                                       | <u>3,017,436</u>   | <u>3,911,526</u>   |  |
| <b>Total deposits</b>                 | <u>126,220,855</u> | <u>125,698,573</u> | <u>2.57%</u>                                       |

Mutual installment deposits are interest-bearing accounts offered by the Bank which enable customers to become eligible for mortgage and other consumer loans as well as corporate loans while maintaining an account with the Bank. Prior to qualifying for a loan, a customer must make a required monthly deposit to the mutual installment account for a contracted term of less than five years. A customer is not required to fulfill the deposit term prior to requesting a loan from the Bank, but the loan amount and terms are not as favorable as those associated with a loan request made after completing the deposit contract term.

Deposits with consolidated Guaranteed Fixed Rate Money Trusts, which were (Won)337 million and (Won)331 million as of December 31, 2004 and 2005, respectively, are included in interest bearing deposits.

The scheduled contractual maturities of certificate of deposits, other time deposits and mutual installment deposits as of December 31, 2005 were as follows:

|                             |            |
|-----------------------------|------------|
| <i>(in millions of Won)</i> |            |
| 2006                        | 67,636,828 |

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|              |                   |
|--------------|-------------------|
| 2007         | 5,653,939         |
| 2008         | 2,151,054         |
| 2009         | 175,221           |
| 2010         | 206,651           |
| Thereafter   | 2,254,292         |
| <b>Total</b> | <b>78,077,985</b> |

The KDIC provides deposit insurance up to a total of (Won)50 million per depositor in each bank pursuant to the Depositor Protection Act for deposits maturing after January 1, 2001, regardless of the placement date of the deposit. For the insurance covered by KDIC, the Bank pays a premium of 0.2% of the average deposits which amounted to (Won)229,290 million, (Won)231,285 million and (Won)221,797 million in 2003, 2004 and 2005, respectively.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****16. Other Borrowed Funds**

A summary of other borrowed funds as of December 31, 2004 and 2005 is presented below.

|   | 2004                   |                                      | 2005                   |                                      |
|---|------------------------|--------------------------------------|------------------------|--------------------------------------|
|   | Outstanding<br>Balance | Weighted<br>Average Interest<br>Rate | Outstanding<br>Balance | Weighted<br>Average Interest<br>Rate |
| <i>(in millions of Won)</i>                       |                        |                                      |                        |                                      |
| <b>Kookmin Bank</b>                               |                        |                                      |                        |                                      |
| Borrowings from the Bank of Korea                 | 922,151                | 2.41%                                | 646,850                | 2.00%                                |
| Borrowings in foreign currencies                  | 577,199                | 1.28%                                | 1,574,877              | 3.41%                                |
| Borrowings from trust account managed by the Bank | 787,764                | 3.48%                                | 1,050,915              | 3.05%                                |
| Debentures in Won                                 | 7,008,452              | 4.13%                                | 2,545,422              | 3.92%                                |
| Other borrowings                                  | 218,852                | 1.24%                                | 296,722                | 4.93%                                |
| Subtotal  | 9,514,418              | 3.67%                                | 6,114,786              | 3.61%                                |
| <b>Subsidiaries</b>                               |                        |                                      |                        |                                      |
| Borrowings from other financial institutions      |                        |                                      | 3,019                  | 0.99%                                |
| Total other borrowed funds                        | 9,514,418              | 3.67%                                | 6,117,805              | 3.54%                                |

Other borrowed funds are defined as borrowed funds with original maturities of less than one year.

**17. Secured Borrowings**

The Bank transferred certain non-performing loans and investment securities to SPEs, which in turn issued beneficial interests collateralized by such loans. In addition, KCC, one of the Bank's majority-owned subsidiaries, had transferred credit card loans and revolving assets to a SPE prior to its merger with the Bank. In accordance with SFAS No. 140, these transactions have been accounted for as secured borrowings. As a result, the loans and securities collateralizing these borrowings are included in Loans and Available-for-sale securities or Held-to-maturity securities, respectively, and the beneficial interests issued by the SPEs, which pay interest at rates of 3.62% to 6.50% per annum as of December 31, 2005, are included in Secured borrowings.

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In addition, the Bank has sold securities under repurchase agreement having maturities in excess of 90 days but less than 1 year, which are also classified as secured borrowings. Securities sold under agreements to repurchase are reflected at the amount of cash received in connection with the transaction. The Bank may be required to provide additional collateral based on the fair value of the underlying securities.

F-40



Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The components of the secured borrowings and related collateral as of December 31, 2004 were as follows:

|  | 2004      |                       |                  |                  |
|--|-----------|-----------------------|------------------|------------------|
|  | Maturity  | Secured<br>borrowings | Collateral       |                  |
|  |           |                       | Loans            | Securities       |
| <i>(in millions of Won)</i>  |           |                       |                  |                  |
| Kookmin 6th ABS Specialty Co., Ltd. 6.39%-7.27% senior collateralized bond obligation              | 2004-2005 | 16,000                | 21,621           | 29               |
| Kookmin Credit Card 7th ABS Specialty Co., Ltd. 6.65% senior collateralized bond obligation        | 2005      | 500,000               | 594,567          |                  |
| Kookmin Credit Card 8th ABS Specialty Co., Ltd. 6.13% senior collateralized bond obligation        | 2006      | 365,000               | 510,573          |                  |
| Kookmin Credit Card Securitization 2002-1, Ltd. 6.17% senior collateralized bond obligation        | 2007      | 260,950               | 536,475          |                  |
| Kookmin Credit Card 16h ABS Specialty Co., Ltd. 5.60%-6.50%, Senior collateralized bond obligation | 2004-2006 | 49,929                | 46,349           | 16               |
| KB 2nd ABS Specialty Co., Ltd. 4.25%-4.94% senior collateralized bond obligation                   | 2005-2006 | 280,000               | 247,156          |                  |
| KB 3rd ABS Specialty Co., Ltd. 3.49%-3.92% senior collateralized bond obligation                   | 2005-2006 | 275,000               | 328,162          |                  |
| FN Star 1st ABS Specialty Co., Ltd. 5.03%-5.27% senior collateralized bond obligation              | 2004-2005 | 155,000               | 345,418          |                  |
| FN Star 2nd ABS Specialty Co., Ltd. 5.15%-5.72% senior collateralized bond obligation              | 2004-2006 | 205,000               | 322,972          |                  |
| FN Star 3rd ABS Specialty Co., Ltd. 4.00%-5.03% senior collateralized bond obligation              | 2004-2006 | 287,000               | 1,058            | 20,018           |
| FN Star 4th ABS Specialty Co., Ltd. 5.05%-5.72% senior collateralized bond obligation              | 2005-2007 | 173,000               |                  |                  |
| FN Star 5th ABS Specialty Co., Ltd. 4.73%-5.66% senior collateralized bond obligation              | 2005-2009 | 82,000                |                  | 42,998           |
| Other 1.5%-4.1% securities sold under repurchase agreement   | 2004-2006 | 3,443,344             |                  | 3,791,977        |
|  |           | <u>6,092,223</u>      |                  |                  |
| Gross secured borrowings   |           | 6,092,223             |                  |                  |
| Plus: Premium  |           | 28,716                |                  |                  |
|  |           | <u>6,120,939</u>      | <u>2,954,351</u> | <u>3,855,038</u> |
| Total secured borrowings, net  |           | 6,120,939             | 2,954,351        | 3,855,038        |

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The components of the secured borrowings and related collateral as of December 31, 2005 were as follows:

|   | 2005      |                       |                  |                  |
|---|-----------|-----------------------|------------------|------------------|
|   | Maturity  | Secured<br>borrowings | Collateral       |                  |
|   |           |                       | Loans            | Securities       |
| <i>(in millions of Won)</i>   |           |                       |                  |                  |
| Kookmin Credit Card 8th ABS Specialty Co., Ltd. 6.13% senior collateralized bond obligation | 2006      | 365,000               | 540,042          |                  |
| Kookmin Credit Card Securitization 2002-1, Ltd. 6.17% senior collateralized bond obligation | 2007      | 253,250               | 471,634          |                  |
| Kookmin Credit Card 16h ABS Specialty Co., Ltd. 6.50% senior collateralized bond obligation | 2006      | 10,000                | 20,427           | 16               |
| KB 3rd ABS Specialty Co., Ltd. 3.62%-3.92% senior collateralized bond obligation            | 2006      | 60,000                | 93,773           |                  |
| KB 4th ABS Specialty Co., Ltd. 3.79%-4.52% senior collateralized bond obligation            | 2006-2007 | 222,000               | 121,750          |                  |
| KB 5th ABS Specialty Co., Ltd. 4.49%-5.43% senior collateralized bond obligation            | 2006-2007 | 260,000               | 223,478          |                  |
| KB 6th ABS Specialty Co., Ltd. 4.61%-5.91% senior collateralized bond obligation            | 2006-2007 | 125,000               | 132,988          |                  |
| FN Star 2nd ABS Specialty Co., Ltd. 5.56%-5.72% senior collateralized bond obligation       | 2006      | 55,000                | 61,280           |                  |
| FN Star 3rd ABS Specialty Co., Ltd. 5.03% senior collateralized bond obligation             | 2006      | 222,000               | 166              |                  |
| FN Star 4th ABS Specialty Co., Ltd. 5.46%-5.72% senior collateralized bond obligation       | 2006-2007 | 78,000                |                  |                  |
| FN Star 5th ABS Specialty Co., Ltd. 4.87%-5.66% senior collateralized bond obligation       | 2006-2009 | 71,000                |                  | 27,999           |
| Modern House 1st ABS Specialty Co., Ltd. 5.59% senior collateralized bond obligation        | 2006      | 11,939                |                  | 30,812           |
| Modern House 2nd ABS Specialty Co., Ltd. 5.89% senior collateralized bond obligation        | 2006-2007 | 15,207                |                  | 30,812           |
| Other 3.00%-4.95% securities sold under repurchase agreement                                | 2006-2007 | 6,358,308             |                  | 6,571,036        |
|   |           | <u>8,106,704</u>      |                  |                  |
| Gross secured borrowings  |           | 8,106,704             |                  |                  |
| Plus: Premium   |           | 11,230                |                  |                  |
|   |           | <u>8,117,934</u>      | <u>1,665,538</u> | <u>6,660,675</u> |
| Total secured borrowings, net   |           | 8,117,934             | 1,665,538        | 6,660,675        |

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Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

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**Secured Borrowings Maturity Schedule**

The combined aggregate amount of contractual maturities of all secured borrowings as of December 31, 2005 was as follows:

*(in millions of Won)*

|                               |           |
|-------------------------------|-----------|
| Due in 2006                   | 7,472,155 |
| Due in 2007                   | 630,549   |
| Due in 2008                   |           |
| Due in 2009                   | 4,000     |
| Due in 2010                   |           |
| Thereafter                    |           |
|                               | <hr/>     |
| Gross secured borrowings      | 8,106,704 |
| Plus: Premium                 | 11,230    |
|                               | <hr/>     |
| Total secured borrowings, net | 8,117,934 |
|                               | <hr/>     |

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****18. Long-term Debt**

The following table is a summary of long-term debt (net of unamortized original issue premium) as of December 31, 2004 and 2005:

| <i>(in millions of Won)</i>  | <u>Interest rate</u> | <u>Maturity</u> | <u>2004</u>       | <u>2005</u>       |
|--|----------------------|-----------------|-------------------|-------------------|
| <b>Senior</b>  |                      |                 |                   |                   |
| <b>Kookmin Bank</b>  |                      |                 |                   |                   |
| <b>Won currency</b>  |                      |                 |                   |                   |
| Notes payable to Ministry of Finance and Economy                   | 2.92%-5.00%          | 2006-2025       | 229,534           | 202,455           |
| Notes payable to Korea Development Bank                            | 2.00%-4.00%          | 2006-2010       | 5,227             | 4,353             |
| Notes payable to other government funds                            | 1.00%-8.00%          | 2006-2020       | 471,224           | 436,497           |
| Notes payable to Industrial Bank of Korea                          | 3.40%-4.50%          | 2006-2013       | 158,245           | 115,437           |
| Floating rate finance debentures <sup>(1)</sup>                    | 4.29%-7.00%          | 2008-2015       | 610,000           | 202,180           |
| Finance debentures   | 3.14% -7.80%         | 2006-2011       | 6,419,041         | 5,884,029         |
| Other notes payable  | 1.92%- 7.00%         | 2006-2020       | 1,160,863         | 1,203,465         |
| Subtotal   |                      |                 | <u>9,054,134</u>  | <u>8,048,416</u>  |
| <b>Foreign currency</b>  |                      |                 |                   |                   |
| Floating rate finance debentures <sup>(1)</sup>                    | 0.17%-5.36%          | 2006-2010       | 171,037           | 529,983           |
| Finance debentures   | 2.37%-4.63%          | 2007            | 533,252           | 509,780           |
| Floating rate notes payable <sup>(1)</sup>                         | 0.20%-5.16%          | 2006-2010       | 790,360           | 571,891           |
| Other notes payable  | 0.42%-1.19%          | 2006-2008       | 40,483            | 116,087           |
| Subtotal   |                      |                 | <u>1,535,132</u>  | <u>1,727,741</u>  |
| <b>Subsidiaries</b>  |                      |                 |                   |                   |
| Borrowings from other financial institutions in Won                | 1.10%-4.50%          | 2016-2027       | 115,294           | 84,943            |
| Borrowings from other financial institutions in foreign currencies | 2.68%-2.82%          | 2005            | 1,959             |                   |
| Borrowings from Small and Medium Company Promotion Fund            | 3.00%                | 2006-2007       | 3,908             | 1,320             |
| Subtotal   |                      |                 | <u>121,161</u>    | <u>86,263</u>     |
| <b>Subordinated</b>  |                      |                 |                   |                   |
| <b>Kookmin Bank</b>  |                      |                 |                   |                   |
| <b>Won currency</b>  |                      |                 |                   |                   |
| Finance debentures   | 4.19%-15.02%         | 2006-2033       | 7,184,622         | 6,886,346         |
| Gross long-term debt   |                      |                 | <u>17,895,049</u> | <u>16,748,766</u> |
| Premium  |                      |                 | 4,292             | 2,284             |

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|                           |            |            |
|---------------------------|------------|------------|
| Total long-term debt, net | 17,899,341 | 16,751,050 |
|---------------------------|------------|------------|

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(1) Interest rates on floating rate debt are those rates in effect at December 31, 2005.

Long-term debt is predominately denominated in Won, US dollars and Japanese Yen with both fixed and floating interest rates. Floating rates are generally determined periodically by formulas based on certain money market rates tied to the six-month London Inter-bank Offered Rate ( LIBOR ) and the monthly

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

Public Fund Prime Rate published by the Korean government and are reset on a monthly, quarterly and semi-annual basis. The weighted-average interest rate for long-term debt was 5.62% and 5.48% as of December 31, 2004 and 2005, respectively.

**Debt Maturity Schedule**

The combined aggregate amount of contractual maturities of all long-term debt as of December 31, 2005 was as follows:

|                             |            |
|-----------------------------|------------|
| <i>(in millions of Won)</i> |            |
| Due in 2006                 | 6,326,584  |
| Due in 2007                 | 2,463,148  |
| Due in 2008                 | 2,472,135  |
| Due in 2009                 | 1,596,420  |
| Due in 2010                 | 1,822,127  |
| Thereafter                  | 2,068,352  |
|                             |            |
| Gross long-term debt        | 16,748,766 |
| Plus: Premium               | 2,284      |
|                             |            |
| Total long-term debt, net   | 16,751,050 |

**19. Other Liabilities**

Other liabilities as of December 31, 2004 and 2005 were comprised of the following:

|  |             |             |
|--|-------------|-------------|
|  | <b>2004</b> | <b>2005</b> |
| <i>(in millions of Won)</i>                                  |             |             |
| Accrued severance benefits                                   | 129,291     | 155,890     |
| Accrued expenses   | 652,660     | 846,841     |
| Accounts payable   | 474,105     | 472,949     |
| Unearned income  | 113,428     | 109,933     |
| Tax withholdings and income tax payable                      | 198,457     | 1,020,936   |
| Guarantee deposits received                                  | 98,917      | 102,237     |
| Deferred tax liabilities                                     | 4,057       | 2,249       |
| Due to agencies  | 280,569     | 272,838     |
| Allowance for losses on off-balance sheet credit instruments | 58,347      | 238,764     |

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|  |                   |                   |
|--|-------------------|-------------------|
| Payments received on behalf of government and others | 233,692           | 112,919           |
| Policy reserve                                       | 156,127           |                   |
| Others   | 499,985           | 815,186           |
|  | <u>          </u> | <u>          </u> |
| Total  | 2,899,635         | 4,150,742         |
|  | <u>          </u> | <u>          </u> |

F-45

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****20. Non-interest Income**

The components of non-interest income for the years ended December 31, 2003, 2004 and 2005 were as follows:

|   | <u>2003</u>       | <u>2004</u>       | <u>2005</u>       |
|---|-------------------|-------------------|-------------------|
| <i>(in millions of Won)</i>                                       |                   |                   |                   |
| Trust fees, net   | 289,254           | 152,769           | 145,813           |
| Other fees and commission income:                                 |                   |                   |                   |
| Commissions received on fund management                           | 180,455           | 165,759           | 184,054           |
| Commissions and fees received for brokerage and agency activities | 54,695            | 83,682            | 148,675           |
| Commissions received on credit card                               | 1,048,719         | 834,666           | 810,706           |
| Commissions received in remittance                                | 38,900            | 29,561            | 23,498            |
| Commissions received on cash dispenser service                    | 89,181            | 91,539            | 90,337            |
| Commissions received on letters of credit                         | 46,022            | 51,149            | 46,605            |
| Bancassurance fees received                                       | 23,246            | 117,670           | 133,973           |
| Other   | 420,438           | 395,094           | 437,943           |
|   | <u>          </u> | <u>          </u> | <u>          </u> |
| Subtotal  | 1,901,656         | 1,769,120         | 1,875,791         |
|   | <u>          </u> | <u>          </u> | <u>          </u> |
| Net trading revenue   | 162,635           | 408,816           | 292,290           |
|   | <u>          </u> | <u>          </u> | <u>          </u> |
| Net gain (loss) on investment securities:                         |                   |                   |                   |
| Debt securities   | 69,296            | 368               | (43,404)          |
| Equity securities   | 337,688           | 82,994            | 126,257           |
| Other   | (19,810)          | 15,677            | 15,010            |
|   | <u>          </u> | <u>          </u> | <u>          </u> |
| Subtotal  | 387,174           | 99,039            | 97,863            |
|   | <u>          </u> | <u>          </u> | <u>          </u> |
| Other non-interest income:  |                   |                   |                   |
| Gain on sale of loans   | 2,784             | 542               | 100,710           |
| Gain on extinguishment of debt                                    |                   | 10,725            |                   |
| Insurance premiums  |                   | 58,385            |                   |
| Other   | 170,306           | 300,005           | 331,543           |
|   | <u>          </u> | <u>          </u> | <u>          </u> |
| Subtotal  | 173,090           | 369,657           | 432,253           |
|   | <u>          </u> | <u>          </u> | <u>          </u> |
| Total non-interest income   | <u>2,913,809</u>  | <u>2,799,401</u>  | <u>2,844,010</u>  |



Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****21. Non-interest Expense**

The components of non-interest expense for the years ended December 31, 2003, 2004 and 2005 were as follows:

|   | <u>2003</u>      | <u>2004</u>      | <u>2005</u>      |
|---|------------------|------------------|------------------|
| <i>(in millions of Won)</i>                     |                  |                  |                  |
| <b>Salaries and employee benefits:</b>          |                  |                  |                  |
| Salaries and other benefits                     | 1,532,367        | 1,578,372        | 2,062,279        |
| Provision for accrued severance benefits        | 124,594          | 123,723          | 130,673          |
| <b>Subtotal</b>                                 | <u>1,656,961</u> | <u>1,702,095</u> | <u>2,192,952</u> |
| <b>Depreciation and amortization:</b>           |                  |                  |                  |
| Depreciation on premises and equipment          | 404,178          | 322,717          | 256,741          |
| Amortization of other intangible assets         | 121,716          | 117,907          | 95,872           |
| <b>Subtotal</b>                                 | <u>525,894</u>   | <u>440,624</u>   | <u>352,613</u>   |
| Other administrative expenses                   | 712,785          | 646,241          | 628,132          |
| <b>Credit card fees:</b>                        |                  |                  |                  |
| Commissions paid on credit card                 | 513,722          | 328,653          | 187,031          |
| Commissions paid on troubled credit card        | 7,101            | 3,087            | 746              |
| <b>Subtotal</b>                                 | <u>520,823</u>   | <u>331,740</u>   | <u>187,777</u>   |
| <b>Other fees and commissions:</b>              |                  |                  |                  |
| Insurance fees on deposits to KDIC              | 229,290          | 231,285          | 221,797          |
| Contribution to guarantee funds                 | 178,094          | 179,922          | 169,431          |
| Commissions on overdue loans                    | 8,703            | 7,884            | 3,273            |
| Other   | 107,364          | 118,214          | 130,155          |
| <b>Subtotal</b>                                 | <u>523,451</u>   | <u>537,305</u>   | <u>524,656</u>   |
| <b>Other non-interest expenses:</b>             |                  |                  |                  |
| Loss on sale of loans                           | 101,057          | 3,018            | 619              |
| Loss on disposition of assets                   | 35,956           | 18,981           | 4,304            |
| Tax expenses other than income tax              | 117,841          | 105,279          | 99,501           |
| Insurance expense including benefits and claims |                  | 57,100           |                  |
| Other   | 211,074          | 189,573          | 323,170          |
| <b>Subtotal</b>                                 | <u>465,928</u>   | <u>373,951</u>   | <u>427,594</u>   |

|                            |           |           |           |
|----------------------------|-----------|-----------|-----------|
| Total non-interest expense | 4,405,842 | 4,031,956 | 4,313,724 |
|----------------------------|-----------|-----------|-----------|

**22. Common Stock**

**Capital stock**

The Bank has 1,000 million authorized shares of common stock with (Won)5,000 par value, of which 336,379,116 shares were issued as of December 31, 2004 and 2005, and 306,497,907 shares and 336,161,181 shares, net of 29,881,209 shares and 217,935 shares of treasury stock, were outstanding as of December 31, 2004 and 2005, respectively.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

Acquisition of minority interest in KCC: On September 30, 2003, Kookmin Bank acquired all outstanding minority interests in KCC, which represent the remaining 25.22% of KCC's outstanding common stock. The acquisition was effected through an exchange of shares at an exchange ratio of 1:0.442983, with the stockholders of KCC receiving 8,120,431 shares of Kookmin Bank stock for 18,331,248 shares of KCC common stock exchanged.

**Treasury stock**

Treasury stock transactions are recorded at cost. The changes in the treasury stock of the Bank for the years ended December 31, 2003, 2004 and 2005 were as follows:

| Description                 | Shares increase | Shares decrease | Net changes  |
|-----------------------------|-----------------|-----------------|--------------|
| Shares at January 1, 2003   |                 |                 | 3,026,089    |
| 2003                        | 28,078,856      | 1,088,322       | 26,990,534   |
| 2004                        |                 | 135,414         | (135,414)    |
| 2005                        |                 | 29,663,274      | (29,663,274) |
| Shares at December 31, 2005 |                 |                 | 217,935      |

In 2003, the Bank repurchased a total of 28,078,856 shares and held them as treasury stock of which (a) 27,423,761 shares were acquired from the KDIC (a Korean Government entity) at approximately (Won)43,700 per share through public bidding with an intent to sell these shares depending on certain market conditions and (b) 650,000 shares were acquired for the purpose of settlement of stock options granted under its stock-based compensation plan. The Bank reissued 88,322 shares upon the exercise of employee stock options and 1,000,000 shares under its Employee Stock Ownership Plan as discussed below.

During 2004, there was no additional increase of treasury stock; however, the Bank reissued 135,414 shares upon the exercise of employee stock options.

In 2005, the Bank sold 26,680,772 shares of treasury stock for (Won)1,215,042 million on the domestic over-the-counter market and reissued 742,989 shares of global depository receipts for (Won)33,621 million on June 16, 2005 for the purpose of improving its net capital ratios and enhancing the quality of its financial structure pursuant to a resolution of the Board of Directors on April 27, 2005.

In addition, in 2005, the Bank reissued 239,513 shares upon the exercise of employee stock options and 2,000,000 shares under Employee Stock Ownership Plan as discussed below.

### **Employee Stock Ownership Plan**

On July 26, 2002, the Board of Directors made a resolution to establish an Employee Stock Ownership Plan (the "ESOP") for the welfare of employees. In accordance with the ESOP, the Bank acquired 3,000,000 shares of treasury stock in 2002, and the Bank contributed 1,000,000 shares in 2003 and 2,000,000 shares in 2005, respectively, to the Employee Stock Ownership Association (the "ESOA"). The fair value of shares contributed to the ESOA amounting to (Won)42,900 million, (Won)0 and (Won)89,500 million, in 2003, 2004 and 2005, respectively, was charged to compensation expense, as the Bank does not have control over the ESOA.

All the Bank's employees are eligible to participate in the ESOP except employees who are granted stock options under the Bank's stock-based compensation plan. On the date of stock contribution by the Bank, the ESOA temporarily allocates shares to eligible employees and confirm allocation to the individuals after three years. These shares can be withdrawn by the employees after one year from the confirmation date.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

Under the ESOP, all eligible employees were required to contribute an equal number of shares to the ESOA during 2003, which can be withdrawn after one year from the contribution date. Upon retirement, disorganization or exercise of purchase option, withdrawal is permitted despite the obligatory depositing period. The dividends received by the ESOA on the shares held by them will be distributed to the employees along with distribution of shares to the employees.

**Dividends**

Dividends payable to the equity stockholders are based on the unappropriated retained earnings available for distribution, which is defined in Korean Commercial Law, as reported in Kookmin Bank's unconsolidated financial statements prepared in accordance with accounting principles generally accepted in the Republic of Korea ( KGAAP ). Hence, the unappropriated retained earnings available for dividend distribution in accordance with US GAAP may, in certain years, either not be fully available or will be additionally available for distribution to the equity shareholders. Further, dividends are declared and paid in Korean Won. As of December 31, 2004 and 2005, in its KGAAP unconsolidated financial statements, Kookmin Bank has reported unappropriated retained earnings of (Won)1,257,905 million and (Won)3,325,271 million, respectively.

On March 21, 2003, a cash dividend was declared and (Won)325,233 million was paid on March 21, 2003. On March 18, 2005, the stockholders approved a cash dividend to stockholders of record as of December 31, 2004, and the cash dividend amounting to (Won)168,574 million was paid on March 23, 2005.

**23. Retained Earnings**

Korean regulations required the Bank to appropriate retained earnings and the balances as of December 31, 2004 and 2005 were as follows:

|   | <u>2004</u>             | <u>2005</u>             |
|---|-------------------------|-------------------------|
| <i>(in millions of Won)</i>                 |                         |                         |
| Appropriated retained earnings:             |                         |                         |
| Legal reserve                               | 545,740                 | 601,340                 |
| Reserve for business rationalization        | 40,760                  |                         |
| Reserve for financial structure improvement |                         | 55,600                  |
| Other statutory reserves                    | 2,490                   | 3,337                   |
| Unappropriated retained earnings            | 1,223,556               | 3,700,050               |
| <b>Total</b>                                | <b><u>1,812,546</u></b> | <b><u>4,360,327</u></b> |

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The General Banking Act requires the Bank to appropriate as a legal reserve an amount equal to a minimum of 10% of annual net income, as reported in Kookmin Bank's unconsolidated financial statements under generally accepted accounting principles in Korea (Korean GAAP), until such reserve equals 100% of its paid-in capital. This reserve is not available for payment of cash dividends but may be transferred to capital stock or used to reduce an accumulated deficit, if any, by an appropriate resolution of the Bank's board of directors.

Pursuant to the Tax Exemption and Reduction Control Law, the Bank is required to appropriate, as a reserve for business rationalization, amounts equal to the tax reductions arising from tax exemptions and tax credits up to December 31, 2001. Since the requirement is no longer effective the tax exemptions and tax rationalization reserve was transferred to retained earnings, pursuant to the approval at the stockholders meeting on March 18, 2005.

F-49

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

In 2002, the Finance Supervisory Service recommended that banks appropriate at least 10 percent of their net income after accumulated deficit to a reserve for financial structure improvement, until the simple capital ratio equals 5.5 percent. This reserve is not available for payment of cash dividends; however, it can be used to reduce deficit or be transferred to capital.

The Bank's branch in Japan is required to appropriate a legal reserve of up to 10% of annual income, as reported in the Japan Branch's financial statements under generally accepted accounting principles in Japan, until such reserve equals two billion Japanese Yen. This reserve is used only to reduce any accumulated deficit related to the branch in Japan and is recorded in Other statutory reserves.

**24. Components of Accumulated Other Comprehensive Income (Loss)**

Comprehensive income includes net income plus transactions and other occurrences that are the result of non-owner changes in equity. For the years ended December 31, 2003, 2004 and 2005, the non-owner equity changes are composed of foreign currency translation adjustments and unrealized gains and losses on available-for-sale securities, net of taxes. Below are the components of accumulated other comprehensive income (loss) and the related tax effects for the years ended December 31, 2003, 2004 and 2005.

|  | <b>Foreign<br/>Currency<br/>Translation<br/>Adjustments</b> | <b>Net Unrealized<br/>Gains on<br/>Investment<br/>Securities</b> | <b>Accumulated<br/>Other<br/>Comprehensive<br/>Income (Loss), Net</b> |
|--|---|--|---|
| <i>(in millions of Won)</i>  |   |  |   |
| <b>Balance, January 1, 2003</b>  | (21,405)  | 187,049  | 165,644   |
| Foreign currency translation adjustments, net of tax expense (Won)3,664 million                            | 8,622   |  | 8,622   |
| Unrealized holding losses on available-for-sale securities, net of tax benefit (Won)391 million            |   | (924)  | (924)   |
| Less: Reclassification adjustment for gains included in net income, net of tax benefit (Won)47,385 million |   | (112,162)  | (112,162)   |
| <b>Current period change</b>   | 8,622   | (113,086)  | (104,464)   |
| <b>Balance, December 31, 2003</b>  | (12,783)  | 73,963   | 61,180  |
| Foreign currency translation adjustments, net of tax benefit (Won)5,343 million                            | (15,539)  |  | (15,539)  |
| Unrealized holding gains on available-for-sale securities, net of tax expense (Won)22,842 million          |   | 68,192   | 68,192  |
| Less: Reclassification adjustment for gains included in net income, net of tax benefit (Won)1,653 million  |   | (3,913)  | (3,913)   |

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|  |          |           |           |
|--|----------|-----------|-----------|
| <b>Current period change</b>   | (15,539) | 64,279    | 48,740    |
| <b>Balance, December 31, 2004</b>  | (28,322) | 138,242   | 109,920   |
| Foreign currency translation adjustments, net of tax benefit (Won)4,216 million                            | (11,116) |           | (11,116)  |
| Unrealized holding losses on available-for-sale securities, net of tax benefit (Won)35,722 million         |          | (97,208)  | (97,208)  |
| Less: Reclassification adjustment for gains included in net income, net of tax benefit (Won)22,056 million |          | (58,147)  | (58,147)  |
| <b>Current period change</b>   | (11,116) | (155,355) | (166,471) |
| <b>Balance, December 31, 2005</b>  | (39,438) | (17,113)  | (56,551)  |

F-50



Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****25. Regulatory Requirements**

In conformity with the Financial Supervisory Service ( FSS ) and the Basel Committee on Banking Regulations and Supervisory Practice guidelines, the Bank applied risk-adjusted capital ratios to evaluate its capital adequacy. The capital adequacy guidelines adopt the approach of risk-weighted capital measure based on the framework developed and proposed by the Basel Committee on Banking Supervision of the Bank for International Settlements ( BIS ) and involve quantitative credit measures of the assets and certain off-balance-sheet items.

Total capital consists of two tiers of capital. Tier 1 Capital includes common stockholders' equity, retained profits, legal reserves, and minority interests, less intangible assets and other adjustments. Tier 2 Capital consists of the allowance for credit losses up to 1.25 percent of risk-weighted assets, limited amounts of subordinated debt and other adjustments. Under the capital adequacy guidelines, banking institutions with international operations are required to maintain a minimum 8% total risk-based capital ratio, the ratio of total risk-adjusted capital divided by total risk-weighted assets, including a Tier 1 capital ratio of at least 4%.

The capital ratios are calculated based on the Bank's consolidated balance sheets prepared in accordance with KGAAP which may vary in certain significant respects from US GAAP. In the event the Bank does not maintain a consolidated capital adequacy ratio of 8%, it is subject to corrective actions recommended by the FSS based on the actual financial position and capital ratio of the Bank. Management of the Bank believes that the Bank met all capital adequacy requirements to which it is subject as of December 31, 2004 and 2005. However, events beyond management's control, such as fluctuations in interest rates or a downturn in the economy could adversely affect future earnings and consequently, the Bank's ability to meet its future capital requirements.

The following capital ratios are calculated in accordance with and as defined by the FSS guideline, which is materially consistent with BIS guidelines and the Bank's consolidated financial statements prepared in accordance with KGAAP which may vary in certain significant respects from US GAAP as of December 31:

|   | <b>2004</b>        | <b>2005</b>        |
|---|--------------------|--------------------|
| <i>(in millions of Won, except capital ratios)</i>                                      |                    |                    |
| <b>Tier 1 capital</b>   | 8,076,519          | 11,707,567         |
| <b>Tier 2 capital</b>   | 5,900,797          | 4,788,643          |
| <b>Less : Investment in non-consolidated equity investees, and others<sup>(1)</sup></b> | (642,785)          | (813,675)          |
| <b>Total risk-adjusted capital</b>  | <b>13,334,531</b>  | <b>15,682,535</b>  |
| <b>Risk-Weighted Assets</b>   |                    |                    |
| On-balance sheet assets   | 115,969,225        | 115,203,838        |
| Off-balance sheet assets  | 3,970,163          | 5,402,481          |
| <b>Total risk-weighted assets</b>   | <b>119,939,388</b> | <b>120,606,319</b> |

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|                                    |             |             |
|------------------------------------|-------------|-------------|
| <b>Total assets<sup>(2)</sup></b>  | 281,474,269 | 365,551,063 |
| <b>Capital Adequacy Ratios (%)</b> |             |             |
| Tier 1 capital ratio (%)           | 6.73        | 9.71        |
| Tier 2 capital ratio (%)           | 4.92        | 3.97        |
| <b>Capital adequacy ratio (%)</b>  | 11.12       | 13.00       |

F-51

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

-

- (1) Equity investees engaged in banking and financial activities of which the Bank owns more than 15% and subordinated notes from securitization are deducted from total capital, but not deducted directly from Tier 1 and Tier 2 pursuant to the guidelines of the FSS.
- (2) Total assets include off-balance sheet assets.

In addition to the existing capital ratio calculations, all banks in Korea, with certain exceptions, are required to report to the FSS an alternative set of capital ratios, taking into account market risk from equity securities, foreign exchange and derivative instruments. The Bank is subject to these regulatory reporting requirements, which are covered under the same existing minimum capital adequacy ratios.

Capital ratios of the Bank in accordance with these regulatory reporting requirements and the Bank's consolidated financial statements prepared in accordance with Korean GAAP, which may vary in certain significant respects from US GAAP as of December 31, 2004 and 2005 were as follows:

|  | 2004        | 2005        |
|--|-------------|-------------|
| <i>(in millions of Won, except capital ratios)</i> |             |             |
| <b>Tier 1 capital</b>                              | 8,076,519   | 11,707,567  |
| <b>Tier 2 capital<sup>(1)</sup></b>                | 5,258,012   | 3,974,968   |
| <b>Total risk-adjusted capital</b>                 | 13,334,531  | 15,682,535  |
| <b>Risk-Weighted Assets</b>                        |             |             |
| Risk-weighted assets for credit risk               | 119,433,885 | 119,481,026 |
| Risk-weighted assets for market risk               | 1,647,850   | 1,591,650   |
| <b>Total risk-weighted assets</b>                  | 121,081,735 | 121,072,676 |
| <b>Total assets<sup>(2)</sup></b>                  | 281,474,269 | 365,551,063 |
| <b>Capital Adequacy Ratios (%)</b>                 |             |             |
| Tier 1 capital ratio (%)                           | 6.67        | 9.67        |
| Tier 2 capital ratio (%)                           | 4.34        | 3.28        |
| <b>Capital adequacy ratio (%)</b>                  | 11.01       | 12.95       |

- (1) Equity investees engaged in banking and financial activities of which the Bank owns more than 15% are deducted from directly Tier 2, pursuant to the guidelines of the FSS.
- (2) Total assets include off-balance sheet items.

**26. Income Tax**

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The components of income tax expense (benefit) for the years ended December 31, 2003, 2004 and 2005 were as follows:

| <i>(in millions of Won)</i>                        | <b>For the years ended December 31,</b> |                |                  |
|--|---|----------------|------------------|
|  | <b>2003</b>                             | <b>2004</b>    | <b>2005</b>      |
| National tax:                                      |   |                |                  |
| Current  | 158,880                                 | 179,874        | 920,655          |
| Deferred   | (492,567)                               | 227,240        | 79,090           |
| <b>Total national income tax expense (benefit)</b> | <b>(333,687)</b>                        | <b>407,114</b> | <b>999,745</b>   |
| Local tax:   |   |                |                  |
| Current  | 15,888                                  | 17,987         | 92,066           |
| Deferred   | (49,257)                                | 22,724         | 7,909            |
| <b>Total local income tax expense (benefit)</b>    | <b>(33,369)</b>                         | <b>40,711</b>  | <b>99,975</b>    |
| <b>Total income tax expense (benefit)</b>          | <b>(367,056)</b>                        | <b>447,825</b> | <b>1,099,720</b> |

F-52

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The preceding table does not reflect the tax effects of unrealized gains and losses on available-for-sale securities and foreign currency translation. The tax effects of these items are recorded directly in stockholders' equity.

Income tax is calculated for each individual entity in the group. As a result, losses incurred by subsidiaries cannot be offset against profits earned by the parent company. Income tax on the operating profit differs from the theoretical amount that would arise at the statutory tax rate of the home country of the parent as follows:

|   | 2003        | 2004      | 2005      |
|---|-------------|-----------|-----------|
| <i>(in millions of Won)</i>   |             |           |           |
| Income (loss) from continuing operations for the years ended December 31, | (1,366,229) | 1,482,103 | 3,818,622 |
| Statutory tax rates   | 29.7%       | 29.7%     | 27.5%     |
| Prima facie tax calculated at a statutory tax rate                        | (405,770)   | 440,185   | 1,050,121 |
| Income not assessable for tax purposes                                    | (3,809)     | (4,666)   | (13,904)  |
| Expenses not deductible for tax purposes                                  | 3,101       | 5,599     | 74,694    |
| Taxation on outside basis   | 57,928      | 6,220     | 2,367     |
| Adjustment for overseas tax rates   | (5,158)     | 4,125     | (1,614)   |
| Change in statutory tax rate  | 30,655      | 12,784    |           |
| Increase (decrease) in valuation allowance                                | (237,734)   | (20,980)  | (9,515)   |
| Tax for prior years   | 198,759     | 3,279     | 1,429     |
| Others  | (5,028)     | 1,279     | (3,858)   |
| Income tax expense (benefit)  | (367,056)   | 447,825   | 1,099,720 |

Effective from January 1, 2005, the applicable statutory tax rate has been changed from 29.7% to 27.5%.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The tax effects of temporary differences that give rise to significant portions of the deferred income tax assets( DTA ) and deferred income tax liabilities ( DTL ) as of December 31, 2004 and 2005 were as follows:

|  | <u>2004</u>      | <u>2005</u>      |
|--|------------------|------------------|
| <i>(in millions of Won)</i>  |                  |                  |
| <b>Deferred income tax assets:</b>   |                  |                  |
| Allowance for loan losses  | 227,220          |                  |
| Other liabilities  | 64,667           | 142,612          |
| Valuation of trading assets  |                  | 2,965            |
| Valuation of investments   | 483,378          | 597,552          |
| Valuation of available-for-sale securities   |                  | 5,341            |
| Premises and equipment   | 115,527          | 177,123          |
| Long-term debt   | 17,291           | 10,552           |
| Other temporary differences  | 119,509          | 18,331           |
| Net operating loss   | 37,714           | 50,257           |
|  | <u>1,065,306</u> | <u>1,004,733</u> |
| Total gross deferred income tax asset  | 1,065,306        | 1,004,733        |
| Less: Valuation allowance  | (121,730)        | (123,625)        |
|  | <u>943,576</u>   | <u>881,108</u>   |
| Deferred income tax asset  | 943,576          | 881,108          |
| <b>Deferred income tax liabilities:</b>  |                  |                  |
| Allowance for loan losses  |                  | 39,109           |
| Valuation of trading assets  | 2,117            |                  |
| Valuation of available-for-sale securities   | 52,437           |                  |
| Accrued interest and dividend receivable   | 125,277          | 153,778          |
| Other assets   | 8,086            | 33,168           |
| Other temporary differences  | 103,118          | 27,300           |
|  | <u>291,035</u>   | <u>253,355</u>   |
| Total gross deferred income tax liabilities  | 291,035          | 253,355          |
| Net deferred income tax assets, including other comprehensive income ( OCI ) related DTL | 652,541          | 627,753          |
| Less: OCI related DTL  | (41,911)         | 20,300           |
| Net deferred income tax assets, excluding OCI related DTL                                | <u>694,452</u>   | <u>607,453</u>   |

Deferred income tax assets are recognized only to the extent that realization of the related tax benefit is more likely than not. Management believes it is uncertain whether certain subsidiaries will generate sufficient profits to offset their tax losses in 2004 and 2005. Accordingly, a valuation allowance totaling (Won)121,730 million and (Won)123,625 million as of December 2004 and 2005, respectively, was recognized for

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deferred income tax assets related to net operating loss carryforwards ( NOLs ) and temporary differences that may not be realized. The increase of the valuation allowance in 2005 was principally due to the increase of temporary differences.

As of December 31, 2005, the Bank, including its subsidiaries had (Won)187,922 million of NOLs. These losses are expected to expire in the periods ranging from 2006 to 2010.

F-54

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****27. Earnings Per Share ( EPS )**

The following table is a summary of the computation of earnings per share for the years ended December 31:

|  | 2003      | 2004      | 2005      |
|--|-----------|-----------|-----------|
| <i>(in millions of Won, except share data)</i>   |           |           |           |
| Net income (loss) from continuing operations   | (947,036) | 1,031,750 | 2,716,197 |
| Net income (loss) available to common stockholders for basic EPS                             | (947,036) | 1,031,750 | 2,716,197 |
| Effect of dilutive securities  |           |           |           |
| Net income (loss) available to common stockholders for diluted EPS                           | (947,036) | 1,031,750 | 2,716,197 |
| Weighted average common shares outstanding applicable to basic EPS (in thousands)            | 326,000   | 306,432   | 322,786   |
| Dilutive effect of stock options   |           | 218       | 162       |
| Adjusted weighted average common shares outstanding applicable to diluted EPS (in thousands) | 326,000   | 306,650   | 322,948   |
| Net income (loss) per common share basic:  | (2,905)   | 3,367     | 8,415     |
| Net income (loss) per common share diluted:  | (2,905)   | 3,365     | 8,411     |

Stock options excluded from the computation of diluted earnings per share, due to their anti-dilutive effect, totaled 2,048,554 and 2,155,131 and 2,094,986 in 2003, 2004 and 2005, respectively.

**28. Employee Severance Plan**

Employees with one or more years of service are entitled to receive a lump-sum payment upon termination of their employment with the Bank, based on their length of service and rates of pay at the time of termination (the severance plan). Under the Korean National Pension Fund Law, the Bank was required to pay a certain percentage of employee severance benefits to the National Pension Fund prior to April 1999.

Additionally, the Bank contributes voluntarily a certain percentage of employee severance benefits to a severance insurance deposit account (Severance Insurance Deposit) maintained for the benefit of employees at an insurance company. The Bank has no additional liability once the amount has been contributed, thus the Bank deducts contributions made to the National Pension Fund and the Severance Insurance Deposit from its accrued employee severance plan obligations. The compensation cost of employees' severance benefit is recognized based on the vested benefits to which the employees are entitled if they separate immediately.



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Under limited circumstances, employees can withdraw their accumulated unpaid severance amounts before their termination of employment ( interim severance payment ). Severance plan payments include the amount for such withdrawal. Total interim severance payments made by the Bank were (Won)3,002 million, (Won)12,401 million and (Won)10,768 million in 2003, 2004 and 2005, respectively.

In addition to regular termination benefits, the Bank paid special termination benefits of (Won)0, (Won)50,029 million and (Won)255,615 million to 0, 459, and 2,198 employees who accepted early retirement for the years ended December 31, 2003, 2004 and 2005, respectively.

The Bank accrued severance benefits of (Won)124,594 million, (Won)123,723 million and (Won)130,673 million for the years ended December 31, 2003, 2004 and 2005, respectively.

F-55

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

Accrued employee severance plan obligations included in Other liabilities as of December 31 were as follows:

|  | <b>2004</b>    | <b>2005</b>    |
|--|----------------|----------------|
| <i>(in millions of Won)</i>  |                |                |
| <b>Balance at beginning of the year</b>  | 241,076        | 327,239        |
| Severance benefit  | 123,723        | 130,673        |
| Plan payments  | (37,560)       | (60,882)       |
|  | <u>327,239</u> | <u>397,030</u> |
| Less: Balance of payments remaining with National Pension Fund and Severance Insurance Deposit | (197,948)      | (241,140)      |
| <b>Balance at end of the year</b>  | <u>129,291</u> | <u>155,890</u> |

The Bank expects to pay the following future benefits to its employees upon their normal retirement age of 58:

|                             |        |
|-----------------------------|--------|
| <i>(in millions of Won)</i> |        |
| 2006                        | 250    |
| 2007                        | 259    |
| 2008                        | 797    |
| 2009                        | 1,481  |
| 2010                        | 4,234  |
| 2011 - 2015                 | 85,530 |

The above amounts have been determined based on the employees' current salary rates and the number of service years that will be accumulated upon their retirement date. These amounts do not include amounts that might be paid to employees that will cease working with the Bank before their normal retirement age.

**29. Employee Stock Option Plan****Employee stock-based compensation plan of Kookmin Bank**

In 2003, the Bank granted 350,000 options, of which (i) 180,000 and 30,000 options are performance based and have an exercise price of (Won)35,500 and (Won)40,500 per option and (ii) 140,000 options are subject to service requirements and their exercise price is indexed to the

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bank industrial index, with a minimum exercise price of (Won)35,500 per option. In addition to the above, in 2003, the Bank granted 32,136 replacement options at a weighted-average exercise price of (Won)89,432 per option to Kookmin Credit Card stock option holders in connection with the merger of Kookmin Credit Card with the Bank.

In 2004, the Bank granted 815,000 options, of which (i) 85,000 and 10,000 options are performance based and have an exercise price of (Won)46,100 and (Won)47,200, respectively, per option and (ii) 700,000 and 20,000 options are subject to service requirements and their exercise price is indexed to the bank industrial index, with a minimum exercise price of (Won)37,600 and (Won)47,200, respectively, per option.

In 2005, the Bank granted 990,000 options, of which (i) 765,000, 15,000, 30,000 and 15,000 options are performance based and have an exercise price of (Won)46,800 and (Won)45,700 and (Won)49,200 and (Won)53,000, respectively, per option, and (ii) 165,000 options are subject to service requirements and their exercise price is indexed to the bank industrial index, with a minimum exercise price of (Won)46,800 per option.

Generally, the options granted (a) are subject to either service or performance based requirements and (b) have either a fixed exercise price or an exercise price that is indexed to the bank industrial index. The options granted vest three years from the date of grant. However, if an employee resigns or ceases to be

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

employed by the Bank prior to three years from the grant date, the options vest in proportion to the number of days service from the grant date. The exercise period ranges from 2 years to 7 years post completion of the three-year vesting period.

For options granted under all of the above plans, the Bank can choose to settle the vested stock options either by a) issuing new shares, b) payment using treasury shares or c) cash equivalent to the difference between the market price and the exercise price. The market price is determined by the arithmetic average of the weighted average of every closing price for two months, one month and one week immediately preceding the exercise of the option, published by Korea Exchange. Prior to August 23, 2005, the Bank intended to settle options exercised by issuing treasury shares. Effective August 23, 2005, the Bank has changed its intention of the settlement method from issuing treasury shares to cash settlement. As a result of the change, the Bank reclassified previously recorded additional paid-in capital into liabilities to reflect the change in intrinsic value of the options.

The following table summarizes the information about stock option activity under the Bank's stock-based compensation plans for the years ended December 31, 2003, 2004 and 2005:

|                                | 2003                       |   | 2004                             |   | 2005                             |   |
|--------------------------------|----------------------------|---|----------------------------------|---|----------------------------------|---|
|                                | Number of<br>Stock Options | Weighted<br>average<br>exercise<br>price<br>(Won) | Number<br>of<br>Stock<br>Options | Weighted<br>average<br>exercise<br>price<br>(Won) | Number<br>of<br>Stock<br>Options | Weighted<br>average<br>exercise<br>price<br>(Won) |
| Outstanding, beginning of year | 1,941,231                  | 43,540  | 2,048,554                        | 43,910  | 2,532,054                        | 43,412  |
| Granted                        | 382,136 <sup>(1)</sup>     | 42,516  | 815,000                          | 38,840  | 990,000                          | 49,200  |
| Exercised                      | (91,283)                   | 9,808   | (135,414)                        | 23,919  | (239,513)                        | 30,731  |
| Forfeited                      | (183,530)                  | 54,057  | (196,086)                        | 43,070  | (72,747)                         | 43,056  |
| Outstanding, end of year       | 2,048,554                  | 43,910  | 2,532,054                        | 43,412  | 3,209,794                        | 49,172  |
| Exercisable at year-end        | 303,028                    | 25,459  | 1,120,219                        | 42,847  | 1,256,161                        | 49,450  |

(1) Includes 32,136 replacement options at a weighted-average exercise price of (Won)89,432 in relation to the merger of KCC.

The weighted-average fair value at grant date of options granted for the years ended December 31, 2003, 2004 and 2005 were (Won)17,069, (Won)12,199 and (Won)14,281, respectively.

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Prior to January 1, 2003, the Bank accounted for stock-based employee compensation plans using the intrinsic-value method in accordance with APB No. 25 and related Interpretations. Effective January 1, 2003, the Bank adopted the fair value recognition provisions of SFAS No. 123 and selected the modified prospective method of adoption under the provisions of SFAS No. 148. Refer to Note 1 for further description of these accounting standards. The fair values of stock options calculated using Black Sholes Model are based on the following weighted-average assumptions that were determined at the grant date for the years ended December 31, 2003, 2004, and 2005.

| <b>For options granted during</b> | <b>2003</b> | <b>2004</b> | <b>2005</b> |
|-----------------------------------|-------------|-------------|-------------|
| Expected annual dividend yield    | 1.81%       | 1.06%       | 1.25%       |
| Expected volatility               | 53.01%      | 43.94%      | 44.62%      |
| Risk-free interest rate           | 4.96%       | 3.72%       | 3.95%       |
| Expected option life              | 5.5 years   | 3.0 years   | 3.0 years   |

F-57

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The following table summarizes the information about stock options outstanding as of December 31, 2005:

| Exercise Price<br>(Won) | Number of Stock Options | Options outstanding  |                                       |   | Options exercisable     |                                       |
|-------------------------|-------------------------|--|---------------------------------------|---|-------------------------|---------------------------------------|
|                         |                         | Weighted Average Remaining Contractual Life <sup>(1)</sup> | Weighted Average Exercise Price (Won) | Weighted Average Fair Value at Grant Date (Won) | Number of Stock Options | Weighted Average Exercise Price (Won) |
| 25,100                  | 36,726                  | 1.23   | 25,100                                | 28,801  | 36,726                  | 25,100                                |
| 27,600                  | 60,754                  | 0.16   | 27,600                                | 25,514  | 60,754                  | 27,600                                |
| 28,027                  | 133,695                 | 3.21   | 28,027                                | 16,691  | 133,695                 | 28,027                                |
| 35,500                  | 153,003                 | 5.22   | 35,500                                | 17,442  |                         |                                       |
| 37,600                  | 700,000                 | 6.84   | 37,600                                | 11,718  |                         |                                       |
| 40,500                  | 5,091                   | 5.66   | 40,500                                | 19,236  |                         |                                       |
| 45,700                  | 15,000                  | 7.33   | 45,700                                | 13,180  |                         |                                       |
| 46,100                  | 75,539                  | 6.11   | 46,100                                | 15,456  |                         |                                       |
| 46,800                  | 930,000                 | 7.22   | 46,800                                | 14,598  |                         |                                       |
| 47,200                  | 30,000                  | 6.23   | 47,200                                | 14,199  |                         |                                       |
| 49,200                  | 30,000                  | 7.56   | 49,200                                | 15,674  |                         |                                       |
| 51,200                  | 650,000                 | 3.88   | 51,200                                | 19,149  | 650,000                 | 51,200                                |
| 53,000                  | 15,000                  | 7.65   | 53,000                                | 18,132  |                         |                                       |
| 57,100                  | 318,951                 | 4.22   | 57,100                                | 29,728  | 318,951                 | 57,100                                |
| 58,800                  | 23,899                  | 4.57   | 58,800                                | 24,375  | 23,899                  | 58,800                                |
| 71,538                  | 22,146                  | 5.22   | 71,538                                | 16,758  | 22,146                  | 71,538                                |
| 129,100                 | 9,990                   | 5.24   | 129,100                               | 28,295  | 9,990                   | 129,100                               |

(1) Contractual life indicates the sum of service (vesting) period and exercise period.

**Stock-based compensation plan of KCC**

Beginning in FY 2001, KCC issued stock options to certain executive officers and directors under its stock-based compensation plans. In FY 2002 and 2003, KCC granted 286,000 and 135,000 options, respectively, to purchase its stock at an exercise price of (Won)57,160 and (Won)46,100, respectively, per option. Of the options granted in FY 2002, 40,000 options were granted at an exercise price indexed to the stock index, with a minimum exercise price of (Won)57,160 per option. In FY 2003, prior to the merger of KCC and the Bank, KCC cancelled most of the stock options due to the poor performance of KCC, except 80,000 options that were replaced by the Bank's stock options upon the merger. As of September 30, 2003, the merger date between the Bank and KCC, the stock-based compensation plan of KCC was terminated.

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Generally, the options granted were subject to service requirements and had either a fixed exercise price or an exercise price that is indexed to the stock index. The options granted vested two to three years from the date of grant. However, if an employee resigns or ceases to be employed by the KCC prior to the vesting period, the options vested in proportion to the number of days service from the grant date. The exercise period ranges from 2 years to 7 years after completion of the vesting period.

F-58

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The following table summarizes the information on stock option activity under KCC's stock-based compensation plans for the year ended December 31, 2003.

|  | <u>2003</u>    |  |
|--|----------------|--|
|  | <u>Options</u> | <u>Weighted<br/>average<br/>exercise price<br/>(Won)</u> |
| Outstanding, beginning of year             | 286,000        | 52,707   |
| Granted                                    | 135,000        | 46,100   |
| Exercised                                  |                |  |
| Forfeited/canceled                         | (341,000)      | 52,781   |
| Options replaced upon merger with the Bank | (80,000)       | 41,241   |
| Outstanding, end of year                   |                |  |

**30. Fair Value of Financial Instruments**

The fair value of a financial instrument is defined as the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. Fair value is based on quoted market prices, where available. However, in many instances, there are no quoted market prices for the Bank's various financial instruments. As a result, fair values of such instruments are derived using present value or other valuation techniques derived based on management's assumptions of the estimated amount and timing of future cash flows and estimated discount rates. Different assumptions could significantly affect these estimates. Accordingly, such estimates may not be indicative of net realizable value. In addition, the calculation of estimated fair value is based on market conditions at a specific point in time and may not be reflective of future fair values. Certain financial instruments and all non-financial instruments are excluded from the scope of SFAS No. 107. Accordingly, the derived fair value estimates presented herein are only indicative of individual financial instruments and cannot be substantiated by comparison to independent markets and should not be considered an indication of the fair value of the Bank.

Fair values among financial institutions are not comparable due to the wide range of permitted valuation techniques and numerous estimates that must be made. This lack of objective valuation standard introduces a great degree of subjectivity to these derived or estimated fair values.



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The following section summarizes the methods and assumptions used by the Bank, by type of financial instrument, in estimating fair value. Different assumptions could significantly affect these estimates.

**Assets and liabilities for which fair value approximates carrying value:** The carrying values of certain financial assets and liabilities are reported at cost, including cash and cash equivalents, restricted cash, call loans, securities purchased under resale agreements, due from customers on acceptances, accrued interest and dividends receivable, accrued interest payable, security deposits, loan held-for-sale, noninterest-bearing deposits, call money, other borrowed funds and acceptances outstanding. The carrying values of these financial assets and liabilities are considered to approximate their fair values due to their short-term nature and negligible credit losses.

**Interest-bearing deposits in other banks:** The fair values of fixed interest-bearing deposits are estimated by discounting cash flows based on current rates for similar types of deposits. The fair values of variable rate interest-bearing deposits are considered to approximate their carrying values.

**Securities and trading assets/liabilities:** Fair values for trading assets, available-for-sale securities and trading liabilities (including trading derivative financial instruments) are recognized in the consolidated

Table of Contents

## KOOKMIN BANK AND SUBSIDIARIES

### Notes to Consolidated Financial Statements

---

balance sheets based on market prices, where available. Fair values of held-to-maturity securities are also based on market prices, where available. If quoted market prices are not available, fair values are based on quoted market prices of comparable instruments, discounted cash flows, counterparty quotes or external valuations performed by qualified independent evaluators, except in the case of certain swaps where pricing models are used.

**Other investments:** Other investments include venture capital securities and non-marketable or restricted equity securities, which are included in Investments in the Bank's consolidated balance sheets. The fair values of the venture capital securities are estimated based on investee transactions with unaffiliated parties, management's review of the investee's financial results and condition, or the latest obtainable net asset value of the investees. The fair values of the non-marketable or restricted equity securities are recorded at book value.

**Loans receivable:** Loans receivable are reported net of specific and general provisions for impairment. The fair value of fixed rate loans is estimated by discounting contractual cash flows based on current rates at which similar loans would be made to borrowers for the same maturities. The fair values of variable rate loans that reprice frequently with no significant changes in credit risk are considered to approximate their carrying values in the consolidated balance sheets.

**Interest-bearing deposits:** The fair values of variable rate interest bearing deposits approximate their carrying values in the consolidated balance sheets. Fair values for fixed-rate interest bearing deposits are estimated using a discounted cash flow calculation that applies interest rates currently being offered for deposits with similar maturities.

**Secured borrowings:** The fair values for securities sold under agreements to repurchase are estimated using discounted cash flow calculation that applies interests currently being offered for securities sold under agreements to repurchase with similar maturities. The fair values for beneficial interests issued by the SPEs estimated using quoted market price.

**Long-term debt:** The aggregate fair value for long-term debt is based on quoted market prices, where available. For long-term debt where quoted market prices are not available, a discounted cash flow model is used based on the current rates for debt with similar maturities.

**Derivative financial instruments:** All derivatives are recognized on the consolidated balance sheets at fair value based on quoted market prices or dealer quotes where available. If quoted market prices are not available, pricing or valuation models are applied to current market information to estimate fair value; in some cases, counterparty quotes or external valuations are also utilized (See Note 31).

**Off-balance sheet instruments:** Fair value for off-balance-sheet instruments are based on an estimate of the difference between fees currently charged to enter into similar agreements and fees paid to reduce or eliminate exposure to those agreements, taking into account the remaining terms of the agreements and the counterparties' credit standing.



Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The estimated fair values of the Bank's financial instruments as of December 31, 2004 and 2005 were as follows:

|   | 2004               |             | 2005               |             |
|---|--------------------|-------------|--------------------|-------------|
|   | Carrying<br>Amount | Fair Value  | Carrying<br>Amount | Fair Value  |
| <i>(in millions of Won)</i>                                 |                    |             |                    |             |
| <b>Financial assets:</b>                                    |                    |             |                    |             |
| Cash and cash equivalents                                   | 2,817,522          | 2,817,522   | 3,085,542          | 3,085,542   |
| Restricted cash   | 1,822,112          | 1,822,112   | 2,258,642          | 2,258,642   |
| Interest-bearing deposits in other banks                    | 597,497            | 597,497     | 515,080            | 515,080     |
| Call loans and securities purchased under resale agreements | 2,993,476          | 2,993,476   | 1,716,080          | 1,716,080   |
| Trading assets  | 6,095,045          | 6,095,045   | 4,754,416          | 4,754,416   |
| Investments   | 23,094,969         | 23,308,650  | 25,371,762         | 25,190,093  |
| Loans, net  | 133,794,275        | 133,926,175 | 134,939,480        | 135,538,499 |
| Due from customers on acceptances                           | 742,506            | 742,506     | 626,874            | 626,874     |
| Accrued interest and dividends receivable                   | 870,618            | 870,618     | 1,059,403          | 1,059,403   |
| Security deposits   | 1,285,419          | 1,285,419   | 1,184,586          | 1,184,586   |
| Other assets- Loans held-for-sale                           | 26,185             | 26,185      | 19,113             | 19,113      |
| Other assets- off-balance sheet instruments                 | 13,389             | 13,389      | 11,737             | 11,737      |
| <b>Financial liabilities:</b>                               |                    |             |                    |             |
| Interest-bearing deposits                                   | 123,203,419        | 123,504,549 | 121,787,047        | 121,733,976 |
| Non-interest-bearing deposits                               | 3,017,436          | 3,017,436   | 3,911,526          | 3,911,526   |
| Call money  | 652,185            | 652,185     | 1,253,511          | 1,253,511   |
| Trading liabilities   | 2,296,588          | 2,296,588   | 1,078,435          | 1,078,435   |
| Acceptances outstanding                                     | 742,506            | 742,506     | 626,874            | 626,874     |
| Other borrowed funds  | 9,514,418          | 9,514,418   | 6,117,805          | 6,116,071   |
| Accrued interest payable                                    | 3,494,533          | 3,494,533   | 3,306,443          | 3,306,443   |
| Secured borrowings  | 6,120,939          | 6,174,080   | 8,117,934          | 8,115,980   |
| Long-term debt  | 17,899,341         | 19,129,975  | 16,751,050         | 16,790,653  |
| Other liabilities- off-balance sheet instruments            | 13,389             | 13,389      | 11,737             | 11,737      |

The differences between the carrying amounts and the fair values of guarantees, commercial letters of credit, standby letters of credit and other lending commitments are immaterial to the consolidated financial statements.

**31. Derivative Instruments and Hedging Activities**

For the years ended December 31, 2003, 2004 and 2005, hedge accounting was applied exclusively on those interest rate swap transactions that qualified for the short-cut method of hedge accounting. Since no ineffectiveness was assumed for those transactions, no ineffective portion was recognized in earnings for the years ended December 31, 2003, 2004 and 2005.

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The Bank applied fair value hedge accounting for the interest rate swap transactions which qualified for hedge accounting. Fair values of derivatives not qualifying for hedge accounting are reflected in Trading assets or Trading liabilities and any changes in fair values related to these derivatives transactions are reflected in Net Trading Revenue. The fair values of derivatives qualifying for hedge accounting are

F-61

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

---

included in Other assets or Other liabilities and the earnings impact of these fair value hedges and the change in fair value attributable to the risk being hedged for the hedged item are included in Other non-interest income or Other non-interest expenses.

In the normal course of business, the Bank enters into derivatives and foreign exchange contracts to manage the risk exposures of its customers. The Bank also uses derivative instruments in reducing risk exposures relating to fluctuations in its own trading accounts, and asset and liabilities in response to interest rate and foreign exchange risks.

The Bank uses interest rate derivatives principally to manage exposure to fluctuations in fair value in responses to interest rate risk. Pay-fixed receive-variable interest rate swaps are used to convert fixed rate assets, principally debt securities, into synthetic variable rate instruments. Receive-fixed pay-variable interest rate swaps contracts are used to convert fixed rate funding sources, principally fixed rate debt, into synthetic variable rate funding instruments. Cross-currency interest rate swaps are contracts that generally involve the exchange of both interest and principal amounts in two different currencies. Cross-currency swaps are used by the Bank to convert asset and funding denominated from one currency into another currency.

Derivative instruments may expose the Bank to market risk or credit risk in excess of the amounts recorded on the balance sheet. Market risk arises due to market price, interest rate and foreign exchange rate fluctuations that may result in a decrease in the market value of a financial instrument and/or an increase in its funding cost. Exposure to market risk is managed through position limits and other controls and by entering into hedging transactions. Credit risk is the possibility that loss may occur from counterparty failure to perform according to the terms of the contract and if the value of collateral held, if any, was not adequate to cover such losses. Credit risk is controlled through credit approvals, limits and monitoring procedures based on the same credit policies used for on-balance-sheet instruments. Generally, collateral or other security is not required. The amount of collateral obtained, if any, is based on the nature of the financial instrument and management's credit evaluation of each counterparty.

**32. Commitments and Contingencies**

**Legal proceedings**

The Bank is a party to certain legal actions arising in the normal course of its operations. Other than the legal proceedings discussed below, management believes that these actions are without merit and that the ultimate liability, if any, will not materially affect the Bank and its subsidiaries' financial position, liquidity or results of operations.

In March 2001, an individual filed a lawsuit with the Seoul Central District Court requesting the court to order a revocation of the merger with H&CB. Despite the dismissal of certain motions filed in connection with the lawsuit, the case is still pending. Additional persons have joined the lawsuit as plaintiffs. In November 2003, the Seoul Central District Court decided the case in the Bank's favor. The individual, however, appealed

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the decision to the Seoul High Court. On March 30, 2005, Seoul High Court denied the plaintiff's appeal. The plaintiff then appealed the decision to the Supreme Court in May 2005. The case is still pending.

During the first quarter of 2004, the National Tax Administration of Korea completed a tax audit in respect of the Bank for the fiscal years 1998, 1999, 2000 and 2001, as a result of which the Bank was assessed (Won)123.3 billion for tax deficiencies. The Bank has paid the entire amount, but has made an appeal on the assessment. The case is still pending before the National Tax Tribunal and Administration Court.

F-62

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

---

On January 9, 2002, the Korea Fair Trade Commission ordered seven banks, including the Bank, to refrain from refusing to continue their business relationship with a particular business partner, Hana Bank. The banks filed a lawsuit with the Seoul High Court to revoke the order and, in October 2003, the Seoul High Court decided in favor of the banks. The Korea Fair Trade Commission appealed this ruling in November 2003. The case was pending as of December 31, 2005; however, it was settled in the Bank's favor on May 12, 2006.

In 2005, certain individuals fabricated and distributed counterfeit certificates of deposit, or (CDs), with us as issuer. Korea Real Estate Investment Trust Co., Ltd. and Electric Contractors Financial Cooperative came to own the counterfeit CDs and requested us to make payments on the CDs, which we refused to do. Korea Real Estate Investment Trust Co., Ltd. and Electric Contractors Financial Cooperative commenced legal proceedings in September 2005 in the amount for (Won)40,108 million and (Won)25,217 million, respectively, and the case is still pending at a district court. With respect to this litigation, the Bank has accrued (Won)27,500 million of liabilities as of December 31, 2005.

**Lease commitments**

All leases entered into by the Bank as lessee are operating leases. Total rental expense for the years ended December 31, 2003, and 2004 and 2005 was (Won)129,206 million, (Won)125,445 million and (Won)91,028 million, respectively.

In lieu of rent, certain lease agreements require the Bank to advance a non-interest-bearing refundable deposit to the landlord for the landlord's use during the lease term. The amount of the advance is determined by the prevailing market rate and is recorded as a security deposit in the consolidated balance sheets. Approximately all of the operating leases that the Bank entered into as of December 31, 2005 are cancelable.

**Credit-related commitments**

The Bank is a party to credit related financial instruments with off-balance sheet risk in the normal course of business. The primary purpose of these instruments is to ensure that funds are available to a customer as required. Guarantees, which represent irrevocable assurances that the Bank will make payments in the event that a customer cannot meet its obligations to third parties, carry the same credit risk as loans. Cash requirements under guarantees are considerably less than those under commitments because the Bank does not generally expect the third party to draw funds under the agreement.

Commercial letters of credit, which are written undertakings by the Bank on behalf of a customer authorizing a third party to draw drafts on the Bank up to a stipulated amount under specific terms and conditions, are collateralized by the underlying shipments of goods to which they relate and therefore have significantly less risk.



Commitments to extend credit represent unused portions of authorizations to extend credit in the form of loans, guarantees or letters of credit. With respect to credit risk on commitments to extend credit, the Bank is potentially exposed to loss in an amount equal to the total unused commitments.

For credit related financial instruments, the contractual amount of the financial instrument represents the maximum potential credit risk if the counterparty does not perform according to the terms of the contracts. A large majority of these commitments expire without being drawn upon. As a result, total contractual amounts are not representative of the Bank's actual future credit exposure or liquidity requirements for these commitments.

F-63

**Table of Contents****KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

As of December 31, 2004 and 2005, the financial instruments whose contract amounts represent credit risk to the Bank were as follows:

|                              | Contract Amount |            |
|------------------------------|-----------------|------------|
|                              | 2004            | 2005       |
| <i>(in millions of Won)</i>  |                 |            |
| Guarantees <sup>(1)</sup>    | 770,094         | 1,594,663  |
| Commercial letters of credit | 1,312,739       | 1,980,753  |
| Unused lines of credit:      |                 |            |
| Commercial                   | 24,912,226      | 23,900,356 |
| Consumer <sup>(2)</sup>      | 59,192,430      | 50,581,293 |

- (1) With respect to the guarantees and acceptance, the Bank provided (Won)58,347 million and (Won)40,562 million of allowance for losses as of December 31, 2004 and 2005, respectively.
- (2) Of this amount, (Won)49,024,501 million and (Won)41,257,961 million as of December 31, 2004 and 2005, respectively, relate to the unused credit card limits that may be cancelled by the Bank at any time.

**Contingencies**

The Bank has provided one note with a value of (Won)119,169 million to Korean Housing Guarantee Co., Ltd. as collateral for the performance guarantee related to the real estate trust operations. Further, as of December 31, 2005, the Bank transferred endorsed bills amounting to (Won)10,910 million.

**Pledged assets**

The primary components of assets pledged as collateral for borrowings and other purposes as of December 31, 2004 and 2005 were as follows:

|                               | 2004      | 2005      |
|-------------------------------|-----------|-----------|
| <i>(in millions of Won)</i>   |           |           |
| Available-for-sale securities | 1,156,022 | 352,513   |
| Held-to-maturity securities   | 4,149,791 | 7,847,558 |
| Other investment securities   | 9,838     | 262       |
| Loans                         | 2,954,351 | 1,665,538 |
| Real estate                   | 17,890    | 9,018     |

|       |                  |                  |
|-------|------------------|------------------|
| Total | <u>8,287,892</u> | <u>9,874,889</u> |
|-------|------------------|------------------|

F-64

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****Obligation under guarantees**

The Bank provides a variety of guarantees to its customers to enhance their credit standing and enable them to complete a wide variety of business transactions. The maximum potential amount of future payments represents the notional amounts that could be lost under the guarantees if there were a total default by the guaranteed parties, without consideration of possible recoveries under recourse provisions or from collateral held or pledged. Guarantee arrangements which have been issued or modified after December 31, 2002 have been recorded on the Bank's consolidated balance sheet at their fair value at inception. The Bank has recorded this amount in "Other liabilities" with an offsetting entry in "Other Assets". As cash is received under such arrangements and applied to other assets, the liability recorded at inception is amortized into fees and commissions over the life of the contract. The table below summarizes all of the Bank's guarantees under FIN No. 45 as of December 31, 2005.

|                                   | Expire within<br>one year | Expire after one<br>year | Total            | Maximum<br>potential amount<br>of future payment<br>or notional<br>amounts |
|-----------------------------------|---------------------------|--------------------------|------------------|--|
| <i>(in millions of Won)</i>       |                           |                          |                  |  |
| Financial guarantees              | 78,473                    | 4,913                    | 83,386           | 83,386   |
| Performance guarantees            | 464,296                   | 1,046,981                | 1,511,277        | 1,511,277  |
| Liquidity facilities to SPEs      | 1,030,388                 | 2,857,204                | 3,887,592        | 3,887,592  |
| Credit derivatives                | 40,520                    |                          | 40,520           | 40,520   |
| Loans sold with recourse to KAMCO |                           | 685                      | 685              | 685  |
| Trust Fund Guarantees             |                           | 3,233,352                | 3,233,352        | 3,233,352  |
| <b>Total</b>                      | <b>1,613,677</b>          | <b>7,143,135</b>         | <b>8,756,812</b> | <b>8,756,812</b>   |

Financial guarantees are used in various transactions to enhance the credit standing of the Bank's customers. They represent irrevocable assurance, subject to satisfaction of certain conditions, that the Bank will make payments in the event that the customers fail to fulfill their obligations to third parties. Such financial obligations are principally composed of standby letters of credit and credit enhancement for debtors.

Performance guarantees are issued to guarantee customers' tender bids on construction or similar projects or to guarantee completion of such projects in accordance with contract terms. They are also issued to support the customers' obligation to supply specified products, commodities, maintenance or other services to third parties.

As of December 31, 2004 and 2005, the carrying amount of the liabilities related to financial and performance guarantees amounted to (Won)3,962 million and (Won)7,848 million, respectively.

Liquidity facilities to SPEs represent irrevocable commitments to provide contingent liquidity credit lines including commercial paper purchase agreements to SPEs for which the Bank serves as the administrator. The SPEs are established by clients to have access to funding from the commercial paper market or the corporate debt market by transferring assets to the SPEs. The Bank has commitments to provide liquidity to SPEs up to (Won)4,701 billion and (Won)3,888 billion as of December 31, 2004 and 2005, respectively. As of December 31, 2004 and 2005, the carrying amount of these liabilities amounted to (Won)9,427 million and (Won)3,889 million, respectively. Although the Bank does not sell assets to these SPEs, it would be required to provide funding under the liquidity credit lines in the event that the SPEs do not hold enough funds to make scheduled payments on their outstanding senior debt securities. Under the commercial paper purchase agreements, the Bank is required to purchase commercial paper issued by the SPEs when enough funding is not available in the commercial paper market. The Bank has limited credit exposure to these SPEs because the risk of first loss is borne by the clients or other third parties, or the SPEs are over-collateralized with the assets sold to them.

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

---

The Bank enters into certain guarantee contracts that meet the characteristics of a derivative under SFAS No. 133. Such derivatives effectively guarantee the return on counterparty's referenced portfolio of assets. These derivatives are recorded on the balance sheet at fair value in trading assets/liabilities. As of December 31, 2004 and 2005, the carrying amount of these derivatives amounted to (Won)158 million and (Won)218 million, respectively.

Loans sold with recourse represent certain non-performing loans the Bank sold to KAMCO prior to 1999(See Note 4). As of December 31, 2004 and 2005, the Bank has recorded in Other liabilities of (Won)392 million and (Won)276 million, respectively, representing its estimated obligation to repurchase the loans sold with recourse.

In normal course of the Bank's business, indemnification clauses are often included in standard contracts with an assessment that risk of loss is remote. In many cases, there are no stated or notional amounts included in the indemnification clauses and the contingencies triggering the obligation to indemnify have not occurred and are not expected to occur. No amounts were reflected in the consolidated balance sheets as of December 31, 2004 and 2005 related to these indemnifications.

**33. Concentrations of Geographic and Credit Risk**

**Geographic risk**

Loans to borrowers based in Korea comprised 99% of the Bank's loan portfolio as of December 31, 2004 and 2005. Investments in debt and equity securities of Korean entities comprised 99% of the Bank's investment portfolio, including investments held by the Bank's venture capital subsidiaries, as of December 31, 2004 and 2005.

**Credit risk**

Concentrations of credit risk arise when a number of customers are engaged in similar business activities, or activities in the same geographic region, or have similar economic features that would cause their ability to meet their contractual obligations to be similarly affected by changes in economic conditions.

The Bank regularly monitors various segments of its credit risk portfolio to assess potential concentration risks and to obtain collateral when deemed necessary. No entity was responsible for 10% or more of the Bank's total interest and dividend income for the years ended December 31, 2003, 2004 or 2005.



**Table of Contents****KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The table below indicates major products including exposures both of on-balance sheet loans and off-balance sheet credit instruments (principally unused credit lines) as of December 31:

|                                 | 2004                  |                    |                   | 2005                  |                    |                   |
|---------------------------------|-----------------------|--------------------|-------------------|-----------------------|--------------------|-------------------|
|                                 | Total Credit Exposure | On-Balance Sheet   | Off-Balance Sheet | Total Credit Exposure | On-Balance Sheet   | Off-Balance Sheet |
| <i>(in millions of Won)</i>     |                       |                    |                   |                       |                    |                   |
| Commercial and industrial loans | 59,406,653            | 38,427,249         | 20,979,404        | 58,937,609            | 39,635,687         | 19,301,922        |
| Construction loans              | 6,244,305             | 4,459,316          | 1,784,989         | 7,065,421             | 5,025,637          | 2,039,784         |
| Other commercial loans          | 2,851,406             | 770,875            | 2,080,531         | 4,054,397             | 1,495,747          | 2,558,650         |
| Mortgages and home equity loans | 59,121,595            | 57,964,483         | 1,157,112         | 60,355,587            | 59,143,293         | 1,212,294         |
| Credit card loans               | 58,445,697            | 9,421,196          | 49,024,501        | 49,627,172            | 8,369,211          | 41,257,961        |
| Other consumer loans            | 34,973,456            | 25,962,639         | 9,010,817         | 31,225,010            | 23,113,973         | 8,111,037         |
| Foreign loans                   | 1,185,795             | 1,118,494          | 67,301            | 1,228,988             | 1,228,988          |                   |
| <b>Total</b>                    | <b>222,228,907</b>    | <b>138,124,252</b> | <b>84,104,655</b> | <b>212,494,184</b>    | <b>138,012,536</b> | <b>74,481,648</b> |

**34. Related Party Transactions**

A number of banking transactions are entered into with related parties in the normal course of business. These include loans, deposits, investment securities, acceptances outstanding and foreign currency transactions. These transactions are carried out on commercial terms and conditions and at market rates, and are disclosed below.

**Korea Deposit Insurance Corporation**

KDIC, a Korean Government entity, held 9.42% of the Bank's shares as of December 31, 2002. In December 2003, the Bank acquired KDIC's holding through public bidding and thereafter KDIC and other entities affiliated with the Korean Government have not been considered as related parties of the Bank.

**National Housing Fund**



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The National Housing Fund was established by the Korean Government to provide financial aid in the form of small-scale housing loans to low-income households and to construction companies that specialized in low-income housing projects. The Bank is one of the managers (consignee) designated by the Korean Government to manage the sources and uses of funds of the National Housing Fund. The primary role of the Bank is to manage the NHF fund in accordance with the mandate issued by the Korean Government.

### **Housing Finance Credit Guarantee Fund**

The Housing Finance Credit Guarantee Fund ( HFCGF ) was established by the Korean Government to provide guarantees to mortgage lenders for defaults by borrowers if the borrowers are unable to provide the collateral required by a bank. The Bank provides mortgage lending to the borrowers who are unable to provide the collateral required. The Bank receives a fee from the HFCGF for underwriting mortgage loans, which HFCGF guarantees.

F-67

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****Directors with common relationship**

It is common for the directors of the Bank to have a relationship with other entities due to their office positions at those entities. During this common relationship period, the Bank considers those entities to be related parties of the Bank. The Bank has regular business relationship with these entities in the normal course and is not influenced by the relationship of the directors.

| <b>Related Party</b>  | <b>Relationship with the related party</b> | <b>Relationship in financial years</b> | <b>Remark</b>   |
|---|--|--|---|
| Jassen Korea, Ltd.  | Internal auditor                           | Nov 2001 to Mar 2005                   | In January 2005, the director resigned from the Bank  |
| Daewoo Shipbuilding & Marine Engineering Co., Ltd. ( DSME ) | Non-executive director                     | Mar 2005 onwards                       | Mar 2005 onwards                                      |
| Money Today, Ltd.   | Non-executive director                     | Mar 2005 onwards                       | Mar 2005 onwards                                      |
| Samsung Electro Mechanics Co., Ltd. ( SEM )                 | Non-executive director                     | Mar 2005 to Dec 2005                   | In December 2005, the director resigned from the Bank |
| EG Co., Ltd   | Non-executive director                     | Mar 2006 onwards                       | Mar 2006 onwards                                      |
| LG International Corp ( LG Int. )                           | Non-executive director                     | Mar 2006 onwards                       | Mar 2006 onwards                                      |

**Loans to related parties**

The table below summarizes the changes in the amount of loans to directors, director nominees and executive officers.

|                             | <b>2004</b> | <b>2005</b> |
|-----------------------------|-------------|-------------|
| <i>(in millions of Won)</i> |             |             |
| Loans, January 1,           | 8,048       | 1,633       |
| New loans                   | 1,318       | 3,243       |
| Repayments                  | 7,733       | 593         |
| Loans, December 31,         | 1,633       | 4,283       |



Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The outstanding balances as of December 31, 2003, 2004 and 2005 and the related expense and income for the years then ended for related party transactions were as follows:

|  | 2003      |                       |         |          |        |         |        |           |
|--|-----------|-----------------------|---------|----------|--------|---------|--------|-----------|
|  | KDIC      | Trusts <sup>(1)</sup> | LG Card | Pulmuwon | Kolon  | NHF     | HFCGF  | Directors |
| <i>(in millions of Won)</i>                |           |                       |         |          |        |         |        |           |
| Investment securities                      | 3,078,089 |                       |         |          |        |         |        |           |
| Loans                                      |           |                       | 487,000 | 11,261   | 36,213 |         |        | 8,048     |
| Receivables                                | 27,797    | 113,433               |         |          |        |         |        |           |
| Borrowings                                 |           | 3,895,444             |         |          |        | 83,545  |        |           |
| Interest income on deposits in other banks |           | 548                   |         |          |        |         |        |           |
| Interest income on securities              | 350,661   |                       |         |          |        |         |        |           |
| Interest income on loans                   |           |                       | 7,090   | 741      | 2,911  |         |        | 388       |
| Fees and commission income                 |           | 289,254               |         |          |        | 174,910 | 5,545  |           |
| Interest expense on borrowings             |           | 55,766                |         |          |        | 3,910   |        |           |
| Fees and commission expense                |           |                       |         |          |        |         | 53,159 |           |

|                                  | 2004                  |          |        |        |                  |           |
|----------------------------------|-----------------------|----------|--------|--------|------------------|-----------|
|                                  | Trusts <sup>(1)</sup> | Pulmuwon | Kolon  | DSME   | Janssen<br>Korea | Directors |
| <i>(in millions of Won)</i>      |                       |          |        |        |                  |           |
| Loans                            |                       |          | 25,360 |        | 6,500            | 1,633     |
| Due from customers on acceptance |                       |          |        | 60,320 |                  |           |
| Receivables                      | 86,403                |          |        |        |                  |           |
| Borrowings                       | 787,764               |          |        |        |                  |           |
| Interest income on loans         |                       |          | 150    | 1,927  | 98               | 140       |
| Fees and commission income       |                       | 152,769  |        | 107    |                  |           |
| Interest expense on borrowings   |                       | 46,699   |        |        |                  |           |

|                                   | 2005                  |                  |        |                |        |     |         |           |
|-----------------------------------|-----------------------|------------------|--------|----------------|--------|-----|---------|-----------|
|                                   | Trusts <sup>(1)</sup> | Janssen<br>Korea | DSME   | Money<br>Today | SEM    | EG  | LG Int. | Directors |
| <i>(in millions of Won)</i>       |                       |                  |        |                |        |     |         |           |
| Loans                             |                       |                  |        |                | 50,000 | 951 | 400     | 4,283     |
| Due from customers on acceptances |                       |                  | 49,212 |                |        | 4   |         |           |
| Receivables                       | 36,793                |                  |        |                |        |     |         |           |
| Borrowings                        | 1,050,915             |                  |        |                |        |     |         |           |
| Interest income on loans          |                       | 81               | 1      | 16             | 1,403  |     | 9       | 272       |

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|                                |         |    |
|--------------------------------|---------|----|
| Fees and commission income     | 145,813 | 44 |
| Interest expense on borrowings | 29,229  |    |

(1) See Note 37

F-69

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements****35. Operating Subsidiaries**

Operating subsidiaries of the Bank as of December 31, 2004 and 2005 were as follows:

|  | Country of<br>Incorporation | Percentage<br>Ownership <sup>(1)</sup> |         |
|--|-----------------------------|--|---------|
|  |                             | 2004                                   | 2005    |
| KB Data System Co., Ltd.                     | Korea                       | 99.98%                                 | 99.99%  |
| KB Futures Co., Ltd.                         | Korea                       | 99.98%                                 | 99.98%  |
| KB Investment Co., Ltd.                      | Korea                       | 99.89%                                 | 99.99%  |
| Kookmin Bank International Ltd.              | United Kingdom              | 100.00%                                | 100.00% |
| KB Asset Management Co., Ltd. <sup>(2)</sup> | Korea                       | 80.00%                                 | 80.00%  |
| KB Real Estate Trust Co., Ltd.               | Korea                       | 99.99%                                 | 99.99%  |
| Jooeun Industrial Co., Ltd. <sup>(3)</sup>   | Korea                       | 99.99%                                 | 99.99%  |
| Kookmin Bank Hong Kong Ltd. <sup>(4)</sup>   | Hong Kong                   | 100.00%                                | 100.00% |
| KB Credit Information Co., Ltd.              | Korea                       | 99.73%                                 | 99.73%  |
| KB Life Insurance Co., Ltd. <sup>(5)</sup>   | Korea                       | 100.00%                                | 51.00%  |

(1) Direct and indirect ownership are combined.

(2) KB Investment Trust Management Co., Ltd. was renamed KB Asset Management Co., Ltd. on April 4, 2004.

(3) The dissolution of Jooeun Industrial Co., Ltd. was approved during the shareholders' meeting of the company on March 19, 2002.

(4) Kookmin Finance Hong Kong Ltd. was renamed Kookmin Bank Hong Kong Ltd. on January 1, 2004.

(5) On September 1, 2004, the Bank and KB Life entered into a Joint Venture Agreement ( JV Agreement ) with ING Insurance International B. V. ( ING ), whereby ING would acquire a 49% equity interest in KB Life from the Bank. In accordance with JV Agreement, KB Life was deconsolidated from the Bank in 2005.

All holdings are in the common shares of the undertaking concerned. Certain VIEs, which have been consolidated in accordance with FIN No. 46(R) as of December 31, 2004 and 2005, are not included in the list of the operating subsidiaries.

**36. Segment Reporting**

For management reporting purposes, the Bank's business segment results are reported to management under KGAAP. The Bank is organized into four major business segments: Retail Banking, Corporate Banking, Capital Markets Activities and Credit Card Operations. These business divisions are based on the nature of the products and services provided, the type or class of customer, and the Bank's management organization, and provide the basis on which the Bank reports its primary segment information:

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**Retail banking** The retail banking segment's assets and liabilities are mainly with individuals and households. This segment handles private customer current accounts, savings, deposits, consumer loans and mortgage loans.

**Corporate banking** The corporate banking segment's assets and liabilities are mainly with private and public enterprises. The activities within this segment include loans, overdrafts, other credit facilities, deposits in foreign currencies and other foreign currency activities.

**Capital markets activities** Activities within this segment include trading activities in securities and derivatives, activities involving investment security portfolios, and foreign currency funding through debentures and borrowings.

**Credit card operations** The credit card segment's assets and liabilities are mainly with individuals or corporate cardholders and card merchants, and it handles domestic as well as overseas credit and debit card operations.

F-70

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

Other operations of the Bank comprise of activities of all subsidiaries and other consolidated entities, activities of foreign branches and trust account management activities, none of which constitute a separately reportable segment.

During 2005, the Bank has combined its International Banking segment (i.e. transactions relating to overseas loans originated by the Bank's overseas subsidiaries and branches), which was previously included in the International Banking and Capital Market Activities segment, into the Corporate Banking segment; however the Bank did not restate the prior years' segment information due to the impracticability of obtaining reliable prior period segment information.

Operating revenues and expenses and interest income and expense, related to both third party and inter-segment transactions, are included in determining the operating earnings of each segment. The provision for income taxes is comprised of corporate income tax and resident tax surcharges. The income tax expenses are allocated to the respective segment based on performance. Transactions between the business segments are reflected on terms established by management.

The segment results were prepared based on Korean GAAP and a reconciliation to US GAAP has been provided for certain line items.

A summary of the business segment results is shown in the following table:

| Year ended December 31, 2003      | Retail<br>Banking | Corporate<br>Banking | Capital<br>Markets<br>Activities <sup>(1)</sup> | Credit Card<br>Operations | Other        | Subtotal<br>before<br>Eliminations | Eliminations <sup>(2)</sup> | Total              |
|-----------------------------------|-------------------|----------------------|---|---------------------------|--------------|------------------------------------|-----------------------------|--------------------|
| (in millions of Won)              |                   |                      |   |                           |              |                                    |                             |                    |
| Operating income                  | 12,522,842        | 3,648,512            | 6,103,139                                       | 3,655,038                 | 1,196,848    | 27,126,379                         | (8,293,558)                 | 18,832,821         |
| Operating expense                 | 11,006,136        | 3,854,855            | 5,292,380                                       | 6,815,440                 | 1,186,924    | 28,155,735                         | (7,986,490)                 | 20,169,245         |
| <b>Segment results</b>            | <b>1,516,706</b>  | <b>(206,343)</b>     | <b>810,759</b>                                  | <b>(3,160,402)</b>        | <b>9,924</b> | <b>(1,029,356)</b>                 | <b>(307,068)</b>            | <b>(1,336,424)</b> |
| Interest income                   | 12,093,975        | 3,398,007            | 3,120,065                                       | 2,084,474                 | 354,859      | 21,051,380                         | (7,966,478)                 | 13,084,902         |
| Interest expense                  | 8,023,649         | 2,233,964            | 3,079,540                                       | 758,234                   | 200,483      | 14,295,870                         | (7,820,109)                 | 6,475,761          |
| Net interest income (expense)     | 4,070,326         | 1,164,043            | 40,525  | 1,326,240                 | 154,376      | 6,755,510                          | (146,369)                   | 6,609,141          |
| Provision for credit losses       | 822,258           | 830,047              | (26,598)  | 287,238                   | 115,770      | 2,028,715                          | (19)                        | 2,028,696          |
| Non-interest income               | 428,867           | 250,505              | 2,983,074                                       | 1,570,564                 | 841,989      | 6,074,999                          | (327,080)                   | 5,747,919          |
| Non-interest expense              | 1,895,552         | 713,227              | 2,216,279                                       | 5,664,016                 | 822,660      | 11,311,734                         | (166,302)                   | 11,145,432         |
| Net non-interest income (expense) | (1,466,685)       | (462,722)            | 766,795   | (4,093,452)               | 19,329       | (5,236,735)                        | (160,778)                   | (5,397,513)        |
| Depreciation and amortization     | 264,677           | 77,617               | 23,159  | 105,952                   | 48,011       | 519,416                            | (60)                        | 519,356            |



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|  |                   |                   |                   |                    |                  |                    |                    |                    |
|--|-------------------|-------------------|-------------------|--------------------|------------------|--------------------|--------------------|--------------------|
| Extraordinary gain                             |                   |                   |                   |                    |                  |                    |                    |                    |
| Net income (loss) before tax expense (benefit) | 1,516,706         | (206,343)         | 810,759           | (3,160,402)        | 9,924            | (1,029,356)        | (307,068)          | (1,336,424)        |
| Income tax expense (benefit)                   | 653,742           | (73,349)          | 333,217           | (1,344,823)        | 13,547           | (417,666)          |                    | (417,666)          |
| Net income (loss)                              | 862,964           | (132,994)         | 477,542           | (1,815,579)        | (3,623)          | (611,690)          | (307,068)          | (918,758)          |
| US GAAP adjustments                            | (257,710)         | 5,692             | 92,631            | (251,480)          | 161,465          | (249,402)          |                    |                    |
| Inter-segment transactions                     | 44,146            | 38,886            | (180,404)         | 283,232            | (271,804)        | (85,944)           |                    |                    |
| <b>Consolidated net income (loss)</b>          | <b>649,400</b>    | <b>(88,416)</b>   | <b>389,769</b>    | <b>(1,783,827)</b> | <b>(113,962)</b> | <b>(947,036)</b>   |                    |                    |
| <b>Segments total assets</b>                   | <b>82,888,134</b> | <b>46,161,302</b> | <b>45,498,780</b> | <b>9,299,121</b>   | <b>4,591,739</b> | <b>188,439,076</b> | <b>(1,616,286)</b> | <b>186,822,790</b> |

(1) Previously referred to as International Banking and Capital Market Activities.

(2) Includes eliminations for consolidation, inter-segment transactions and certain differences in classification under management's reporting system.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

| <u>Year ended December 31, 2004</u>            | <u>Retail<br/>Banking</u> | <u>Corporate<br/>Banking</u> | <u>Capital<br/>Markets<br/>Activities<sup>(1)</sup></u> | <u>Credit Card<br/>Operations</u> | <u>Other</u>     | <u>Subtotal<br/>before<br/>Eliminations</u> | <u>Eliminations<sup>(2)</sup></u> | <u>Total</u>       |
|--|---------------------------|------------------------------|---|-----------------------------------|------------------|---|-----------------------------------|--------------------|
| (in millions of Won)                           |                           |                              |   |                                   |                  |   |                                   |                    |
| Operating income                               | 12,225,287                | 3,119,004                    | 9,558,181   | 2,584,888                         | 928,889          | 28,416,249                                  | (7,127,795)                       | 21,288,454         |
| Operating expense                              | 11,138,450                | 3,532,234                    | 9,296,770   | 2,959,420                         | 883,574          | 27,810,448                                  | (7,142,146)                       | 20,668,302         |
| <b>Segment results</b>                         | <b>1,086,837</b>          | <b>(413,230)</b>             | <b>261,411</b>  | <b>(374,532)</b>                  | <b>45,315</b>    | <b>605,801</b>                              | <b>14,351</b>                     | <b>620,152</b>     |
| Interest income                                | 11,610,455                | 2,960,193                    | 2,417,265   | 1,406,470                         | 254,797          | 18,649,180                                  | (7,458,681)                       | 11,190,499         |
| Interest expense                               | 7,487,402                 | 1,837,681                    | 2,660,061   | 385,608                           | 212,215          | 12,582,967                                  | (7,043,107)                       | 5,539,860          |
| Net interest income (expense)                  | 4,123,053                 | 1,122,512                    | (242,796)   | 1,020,862                         | 42,582           | 6,066,213                                   | (415,574)                         | 5,650,639          |
| Provision for credit losses                    | 1,401,701                 | 895,988                      | (10,154)  | 780,711                           | 49,236           | 3,117,482                                   | (52,954)                          | 3,064,528          |
| Non-interest income                            | 614,832                   | 158,811                      | 7,140,916   | 1,178,418                         | 674,092          | 9,767,069                                   | 330,886                           | 10,097,955         |
| Non-interest expense                           | 2,003,773                 | 749,689                      | 6,621,946   | 1,736,502                         | 559,381          | 11,671,291                                  | (45,561)                          | 11,625,730         |
| Net non-interest income (expense)              | (1,388,941)               | (590,878)                    | 518,970   | (558,084)                         | 114,711          | (1,904,222)                                 | 376,447                           | (1,527,775)        |
| Depreciation and amortization                  | 245,574                   | 48,876                       | 24,917  | 56,599                            | 62,742           | 438,708                                     | (524)                             | 438,184            |
| Extraordinary gain                             |                           |                              |   |                                   |                  |   |                                   |                    |
| Net income (loss) before tax expense (benefit) | 1,086,837                 | (413,230)                    | 261,411   | (374,532)                         | 45,315           | 605,801                                     | 14,351                            | 620,152            |
| Income tax expense (benefit)                   | 362,585                   | (168,187)                    | 213,689   | (154,668)                         | 11,487           | 264,906                                     | (690)                             | 264,216            |
| Net income (loss)                              | 724,252                   | (245,043)                    | 47,722  | (219,864)                         | 33,828           | 340,895                                     | 15,041                            | 355,936            |
| US GAAP adjustments                            | (220,706)                 | 113,935                      | 348,691   | 940,404                           | (457,547)        | 724,777                                     |                                   |                    |
| Inter-segment transactions                     | 93,362                    | 4,607                        | (358,183)   | (155,189)                         | 381,481          | (33,922)                                    |                                   |                    |
| <b>Consolidated net income (loss)</b>          | <b>596,908</b>            | <b>(126,501)</b>             | <b>38,230</b>   | <b>565,351</b>                    | <b>(42,238)</b>  | <b>1,031,750</b>                            |                                   |                    |
| <b>Segments total assets</b>                   | <b>88,512,608</b>         | <b>43,132,877</b>            | <b>39,283,803</b>                                       | <b>7,678,108</b>                  | <b>5,782,617</b> | <b>184,390,013</b>                          | <b>(1,538,160)</b>                | <b>182,851,853</b> |

(1) Previously referred to as International Banking and Capital Market Activities.

(2) Includes eliminations for consolidation, inter-segment transactions and certain differences in classification under management's reporting system.

| <u>Year ended December 31, 2005</u> | <u>Retail<br/>Banking</u> | <u>Corporate<br/>Banking</u> | <u>Capital<br/>Markets<br/>Activities</u> | <u>Credit Card<br/>Operations</u> | <u>Other</u> | <u>Subtotal<br/>before<br/>Eliminations</u> | <u>Eliminations<sup>(1)</sup></u> | <u>Total</u> |
|-------------------------------------|---------------------------|------------------------------|---|-----------------------------------|--------------|---|-----------------------------------|--------------|
| (in millions of Won)                |                           |                              |   |                                   |              |   |                                   |              |
| Operating income                    | 9,168,892                 | 4,266,647                    | 7,109,326                                 | 2,192,790                         | 2,797,177    | 25,534,832                                  | (6,494,764)                       | 19,040,068   |
| Operating expense                   | 7,348,750                 | 3,769,841                    | 6,900,655                                 | 1,511,749                         | 2,671,588    | 22,202,583                                  | (6,409,622)                       | 15,792,961   |

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|  |                   |                   |                   |                  |                  |                    |                    |                    |
|--|-------------------|-------------------|-------------------|------------------|------------------|--------------------|--------------------|--------------------|
| <b>Segment results</b>                         | 1,820,142         | 496,806           | 208,671           | 681,041          | 125,589          | 3,332,249          | (85,142)           | 3,247,107          |
| Interest income                                | 8,591,845         | 4,125,769         | 1,872,344         | 2,056,876        | 1,081,688        | 17,728,522         | (8,243,171)        | 9,485,351          |
| Interest expense                               | 5,373,455         | 2,899,684         | 1,871,473         | 295,782          | 973,760          | 11,414,154         | (6,683,028)        | 4,731,126          |
| Net interest income (expense)                  | 3,218,390         | 1,226,085         | 871               | 1,761,094        | 107,928          | 6,314,368          | (1,560,143)        | 4,754,225          |
| Provision for credit losses                    | 371,697           | 375,696           | (39)              | 608,140          | 15,696           | 1,371,190          | 119,022            | 1,490,212          |
| Non-interest income                            | 577,047           | 140,878           | 5,236,982         | 135,914          | 1,715,489        | 7,806,310          | 1,748,407          | 9,554,717          |
| Non-interest expense                           | 1,418,899         | 451,542           | 5,028,179         | 569,090          | 1,596,318        | 9,064,028          | 155,954            | 9,219,982          |
| Net non-interest income (expense)              | (841,852)         | (310,664)         | 208,803           | (433,176)        | 119,171          | (1,257,718)        | 1,592,453          | 334,735            |
| Depreciation and amortization                  | 184,699           | 42,919            | 1,042             | 38,737           | 85,814           | 353,211            | (1,570)            | 351,641            |
| Extraordinary gain                             |                   |                   |                   |                  |                  |                    |                    |                    |
| Net income (loss) before tax expense (benefit) | 1,820,142         | 496,806           | 208,671           | 681,041          | 125,589          | 3,332,249          | (85,142)           | 3,247,107          |
| Income tax expense (benefit)                   | 500,539           | 136,621           | 57,385            | 187,287          | 118,244          | 1,000,076          | 5,976              | 1,006,052          |
| Net income (loss)                              | 1,319,603         | 360,185           | 151,286           | 493,754          | 7,345            | 2,332,173          | (91,118)           | 2,241,055          |
| US GAAP adjustments                            | (22,595)          | 118,309           | (224,579)         | 508,289          | (79,950)         | 299,474            |                    |                    |
| Inter-segment transactions                     | (22,541)          | (188,167)         | 1,274             | (17,415)         | 311,399          | 84,550             |                    |                    |
| <b>Consolidated net income (loss)</b>          | <b>1,274,467</b>  | <b>290,327</b>    | <b>(72,019)</b>   | <b>984,628</b>   | <b>238,794</b>   | <b>2,716,197</b>   |                    |                    |
| <b>Segments total assets</b>                   | <b>85,228,601</b> | <b>45,898,872</b> | <b>36,021,510</b> | <b>8,431,323</b> | <b>8,951,346</b> | <b>184,531,652</b> | <b>(1,628,930)</b> | <b>182,902,722</b> |

(1) Includes eliminations for consolidation, inter-segment transactions and certain differences in classification under management's reporting system.

Table of Contents**KOOKMIN BANK AND SUBSIDIARIES****Notes to Consolidated Financial Statements**

The allowance for loan losses under US GAAP for each segment is as follows:

|                             | <b>Retail<br/>Banking</b> | <b>Corporate<br/>Banking</b> | <b>Capital<br/>Markets<br/>Activities</b> | <b>Credit Card<br/>Operations</b> | <b>Other</b> | <b>Total</b> |
|-----------------------------|---------------------------|------------------------------|---|-----------------------------------|--------------|--------------|
| <i>(in millions of Won)</i> |                           |                              |   |                                   |              |              |
| As of December 31, 2004     | 1,414,081                 | 2,156,423                    | 37,413                                    | 696,262                           | 157,256      | 4,461,435    |
| As of December 31, 2005     | 912,417                   | 1,931,956                    | 1,909                                     | 331,196                           | 34,534       | 3,212,012    |

Following is a reconciliation of the business segments' total assets as of December 31, 2003, 2004 and 2005 to the consolidated total assets.

|                                  | <b>2003</b>        | <b>2004</b>        | <b>2005</b>        |
|----------------------------------|--------------------|--------------------|--------------------|
| <i>(in millions of Won)</i>      |                    |                    |                    |
| Segments' total assets           | 188,439,076        | 184,390,013        | 184,531,652        |
| US GAAP adjustments              | (2,843,501)        | (5,315,431)        | (4,394,666)        |
| Inter-segment transactions       | (1,616,286)        | (1,538,160)        | (1,628,930)        |
| <b>Consolidated total assets</b> | <b>183,979,289</b> | <b>177,536,422</b> | <b>178,508,056</b> |

Following is a reconciliation of the business segments' revenue for the years ended December 31, 2003, 2004 and 2005 to the consolidated revenue:

|                             | <b>2003</b>       | <b>2004</b>       | <b>2005</b>       |
|-----------------------------|-------------------|-------------------|-------------------|
| <i>(in millions of Won)</i> |                   |                   |                   |
| Segments' revenue           | 27,126,379        | 28,416,249        | 25,534,832        |
| US GAAP adjustments         | (2,164,105)       | (6,397,166)       | (5,538,086)       |
| Inter-segment transactions  | (8,293,558)       | (7,127,795)       | (6,494,764)       |
| <b>Consolidated revenue</b> | <b>16,668,716</b> | <b>14,891,288</b> | <b>13,501,982</b> |

The adjustments presented in the tables above represent consolidated assets and revenues not specifically allocated to individual business segments.

Geographic segment disclosures have been excluded as assets and revenues attributable to external customers in foreign countries are not significant.

### **37. Trust Accounts**

The Bank offers a variety of asset management and administration services under trust arrangements in accordance with the Korean Trust Law and the Korean Trust Business Act. The trust accounts managed by the Bank are classified into performance based trusts and guaranteed trusts in terms of the nature of the trusts, and the guaranteed trusts consist of Guaranteed Principal Money Trusts and Guaranteed Fixed Rate Money Trusts.

The Guaranteed Principal Money Trusts require the Bank to guarantee the return of the principal amount invested at the termination of a fixed term deposit. Additionally, the Bank guarantees a specified rate of return on the principal amount invested in Guaranteed Fixed Rate Money Trusts. Based on the Bank's analysis of potential risk and reward generated from the guaranteed trusts, the Guaranteed Fixed Rate Money Trusts were consolidated in the Bank's financial statements in accordance with FIN No. 46(R). For further discussion on the consolidation scope of the trust accounts, refer to Note 10.

With respect to the managing of the trust accounts, the Bank charges investment management fees on the Guaranteed Principal Money Trusts and other performance based trusts, and receives commission income, including penalty charges for early withdrawal of fixed term deposits.

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**Table of Contents**

**KOOKMIN BANK AND SUBSIDIARIES**

**Notes to Consolidated Financial Statements**

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**38. Subsequent Events**

LSF-KEB Holdings, SCA (the Holdings), Lone Star's Belgian subsidiary headquartered in Brussels and a majority shareholder of Korea Exchange Bank (KEB), has announced its intention of selling its KEB shares to third parties. In January 2006, in response to this announcement, the Bank showed its interest in purchasing the shares, as part of its business plan to strengthen its status as the leading bank in Korea. Subsequently, on March 23, 2006, the Bank was appointed as a primary negotiating counterparty for the acquisition of Korea Exchange Bank by the Holdings. In accordance with this appointment, due diligence for determining the purchase price was conducted, and on May 19, 2006, the Bank entered into a share purchase agreement with the Holdings, and subsequently entered into a similar agreement with the Export-Import bank, for the purchase of an aggregate of 457,064,387 shares of common stock of KEB, representing 70.9% of KEB's issued and outstanding shares of common stock. The aggregate purchase price we have agreed to be paid for such shares is (Won)6,947 billion at (Won)15,200 per share. The completion of the Bank's contemplated acquisition of a majority interest in KEB is subject to a number of conditions, including the obtaining of all regulatory approvals necessary for the consummation of the transaction. In addition, the share purchase arrangements among the Bank, the Lone Star fund affiliate and KEXIM are subject to termination by mutual agreement or by a party upon default by another party or if the transaction is not completed within 120 days from May 19, 2006. Accordingly, there is no guarantee that the Bank will be able to complete the acquisition of a majority interest in KEB as planned. The consolidated total assets, liabilities, and stockholders' equity of KEB under Korean GAAP amount to (Won)66,584 billion, (Won)60,901 billion and (Won)5,683 billion, respectively, as of December 31, 2005.

**Dividends declared**

At the general stockholders' meeting on March 24, 2006 the shareholders approved payment of a cash dividend of 11% to stockholders of record as of December 31, 2005. The cash dividend amounting to (Won)184,889 million was paid on March 29, 2006.