# UNITED STATES 

# SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

FORM 10-Q
x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2005

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$

## KNOLL, INC.

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## A Delaware Corporation <br> I.R.S. Employer No. 13-3873847

## 1235 Water Street

## East Greenville, PA 18041

Telephone Number (215) 679-7991

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No

Indicate by check mark whether the Registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act.) Yes * No x

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.) Yes " No x

As of November 04, 2005, there were $52,284,579$ shares of the Registrant s common stock, par value $\$ 0.01$ per share, outstanding.

Table of Contents

KNOLL, INC.

## TABLE OF CONTENTS FOR FORM 10-Q

Item Page
PART I FINANCIAL INFORMATION ..... 3

1. Condensed Consolidated Financial Statements (unaudited): ..... 3
Condensed Consolidated Balance Sheets at September 30, 2005 and December 31, 2004 ..... 3
Condensed Consolidated Statements of Operations for the three months and nine months ended September 30, 2005 and 2004 ..... 4
Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2005 and 2004 ..... 5
Notes to the Condensed Consolidated Financial Statements ..... 6
2. Management s Discussion and Analysis of Financial Condition and Results of Operations ..... 14
3. Quantitative and Qualitative Disclosures about Market Risk ..... 20
4. Controls and Procedures ..... 21
PART II OTHER INFORMATION ..... 22
5. Legal Proceedings ..... 22
6. Unregistered Sales of Equity Securities and Use of Proceeds ..... 22
7. Exhibits ..... 23
Signatures ..... 24
Exhibits

## Table of Contents

## PART I FINANCIAL INFORMATION

## ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS

## KNOLL, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

## (Dollars In Thousands, Except Per Share Data)

|  | September 30, 2005 |  | December 31, 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (Unaudited) |  |  |  |
| ASSETS |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 13,309 | \$ | 9,052 |
| Customer receivables, net |  | 107,254 |  | 98,440 |
| Inventories |  | 52,647 |  | 49,586 |
| Deferred income taxes |  | 11,182 |  | 12,240 |
| Prepaid and other current assets |  | 12,652 |  | 9,886 |
|  |  | - |  |  |
| Total current assets |  | 197,044 |  | 179,204 |
| Property, plant and equipment, net |  | 144,576 |  | 150,992 |
| Goodwill |  | 45,388 |  | 45,408 |
| Intangible assets, net |  | 191,507 |  | 191,974 |
| Other non-trade receivables |  | 4,533 |  | 5,465 |
| Other noncurrent assets |  | 1,299 |  | 1,196 |
| Total Assets | \$ | 584,347 | \$ | 574,239 |
|  |  | - |  | - |
| LIABILITIES AND STOCKHOLDERS EQUITY (DEFICIT) |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Current maturities of long-term debt | \$ | 102 | \$ | 108 |
| Accounts payable |  | 52,767 |  | 45,613 |
| Income taxes payable |  | 7,879 |  | 4,246 |
| Other current liabilities |  | 58,227 |  | 61,745 |
| Total current liabilities |  | 118,975 |  | 111,712 |
| Long-term debt |  | 333,586 |  | 392,750 |
| Deferred income taxes |  | 52,448 |  | 46,823 |
| Postretirement benefits other than pension |  | 24,639 |  | 23,513 |
| Pension liability |  | 4,450 |  | 7,597 |
| International retirement obligation |  | 5,337 |  | 5,771 |
| Other noncurrent liabilities |  | 7,377 |  | 7,418 |
|  |  | - |  |  |
| Total liabilities |  | 546,812 |  | 595,584 |

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| Stockholders equity (deficit): |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Common stock, \$0.01 par value; 200,000,000 shares authorized; 52,273,101 issued and outstanding (net of 183,139 treasury shares) in 2005 and 49,475,364 shares issued and outstanding (net of 118,600 treasury shares) in 2004 |  | 522 |  | 495 |
| Additional paid-in-capital |  | 81,771 |  | 45,275 |
| Unearned stock grant compensation |  | $(21,758)$ |  | $(23,833)$ |
| Accumulated deficit |  | $(37,175)$ |  | $(55,925)$ |
| Accumulated other comprehensive income |  | 14,175 |  | 12,643 |
| Total stockholders equity (deficit) |  | 37,535 |  | $(21,345)$ |
| Total Liabilities and Stockholders Equity (Deficit) | \$ | 584,347 | \$ | 574,239 |

See accompanying notes.

Table of Contents

## KNOLL, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

## (Dollars In Thousands, Except Per Share Data)

|  | Three Months Ended <br> September 30, |  |  |  | Nine Months Ended <br> September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2005 |  | 2004 |  | 2005 |  | 2004 |
| Net sales | \$ | 209,333 | \$ | 181,441 | \$ | 586,188 | \$ | 513,586 |
| Cost of goods sold |  | 137,900 |  | 118,439 |  | 388,479 |  | 341,349 |
| Gross profit |  | 71,433 |  | 63,002 |  | 197,709 |  | 172,237 |
| Selling, general and administrative expenses |  | 45,110 |  | 41,804 |  | 130,272 |  | 121,501 |
| Operating income |  | 26,323 |  | 21,198 |  | 67,437 |  | 50,736 |
| Interest expense |  | 6,214 |  | 4,866 |  | 18,301 |  | 13,233 |
| Other expense, net |  | 1,933 |  | 4,932 |  | 1,081 |  | 2,185 |
| Income before income tax expense |  | 18,176 |  | 11,400 |  | 48,055 |  | 35,318 |
| Income tax expense |  | 9,980 |  | 5,435 |  | 21,640 |  | 15,328 |
| Net income | \$ | 8,196 | \$ | 5,965 | \$ | 26,415 | \$ | 19,990 |
| Net earnings per share: |  |  |  |  |  |  |  |  |
| Basic | \$ | . 16 | \$ | . 13 | \$ | . 52 | \$ | . 43 |
| Diluted | \$ | . 15 | \$ | . 12 | \$ | . 50 | \$ | . 42 |
| Dividends per share | \$ | . 05 | \$ | 1.53 | \$ | . 15 | \$ | 1.53 |
| Weighted-average shares of common stock outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 51,972,198 |  | 46,297,630 |  | 50,852,279 |  | 46,300,556 |
| Diluted |  | 53,792,442 |  | 47,960,812 |  | 52,698,150 |  | 47,964,546 |

See accompanying notes.

Table of Contents

## KNOLL, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

## (Unaudited)

## (Dollars In Thousands)

|  | Nine Months Ended <br> September 30, |  |
| :---: | :---: | :---: |
|  | 2005 | 2004 |
| CASH FLOWS FROM OPERATING ACTIVITIES |  |  |
| Net income | \$ 26,415 | \$ 19,990 |
| Adjustments to reconcile net income to cash provided by operating activities: |  |  |
| Depreciation | 13,947 | 15,921 |
| Amortization of intangible assets | 468 | 1,539 |
| Loss on disposal of fixed assets | 253 |  |
| Write-off of deferred financing fees |  | 2,517 |
| Foreign currency loss | 1,692 | 996 |
| Tax benefit from exercise of stock options | 8,128 |  |
| Amortization of stock grants | 3,013 |  |
| Unrealized gain on foreign currency exchange contract | (85) |  |
| Other non-cash items | (114) | (795) |
| Changes in assets and liabilities: |  |  |
| Customer receivables | $(9,674)$ | $(4,058)$ |
| Inventories | $(3,285)$ | $(7,662)$ |
| Accounts payable | 7,123 | (270) |
| Current and deferred income taxes | 7,094 | 10,605 |
| Other current assets | (666) | $(3,525)$ |
| Other current liabilities | $(2,704)$ | $(3,246)$ |
| Other noncurrent assets and liabilities | (955) | 4,189 |
| Cash provided by operating activities | 50,650 | 36,201 |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |  |
| Capital expenditures | $(7,631)$ | $(7,146)$ |
| Proceeds from disposal of property, plant, and equipment | 15 | 1 |
|  | - | - |
| Cash used in investing activities | $(7,616)$ | $(7,145)$ |
|  |  |  |
| CASH FLOWS FROM FINANCING ACTIVITIES |  |  |
| Proceeds (repayment) from revolving credit facilities, net |  | $(223,750)$ |
| Proceeds from the issuance of long term debt |  | 425,000 |
| Repayment of long-term debt | $(59,098)$ | $(156,250)$ |
| Deferred Financing Fees |  | $(5,431)$ |
| Payment of dividends | $(7,665)$ | $(68,183)$ |
| Net proceeds from issuance of common stock | 29,524 |  |
| Purchase of common stock for treasury | $(1,193)$ | (186) |


| Cash used in financing activities | $(38,432)$ | $(28,800)$ |
| :---: | :---: | :---: |
| Effect of exchange rate changes on cash and cash equivalents | (345) | 563 |
| Increase in cash and cash equivalents | 4,257 | 819 |
| Cash and cash equivalents at beginning of period | 9,052 | 11,517 |
| Cash and cash equivalents at end of period | \$ 13,309 | \$ 12,336 |

See accompanying notes.

Table of Contents

## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## SEPTEMBER 30, 2005

## NOTE 1: BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements of Knoll, Inc. (the Company ) have been prepared pursuant to the rules and regulations of the United States Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. The consolidated balance sheet of the Company, as of December 31, 2004, was derived from the Company saudited consolidated balance sheet as of that date (See Note 12). All other consolidated financial statements contained herein are unaudited and reflect all adjustments which are, in the opinion of management, necessary to summarize fairly the financial position of the Company and the results of the Company s operations and cash flows for the periods presented. All of these adjustments are of normal recurring nature. All intercompany balances and transactions have been eliminated in consolidation. These consolidated financial statements should be read in conjunction with the financial statements and notes thereto included in the Company s Form 10-K for the year ended December 31, 2004.

## NOTE 2: NEW ACCOUNTING PRONOUNCEMENTS

In November 2004, the FASB issued SFAS No. 151, Inventory Costs ( SFAS 151 ). This statement amends the guidance in ARB No. 43, Chapter 4, Inventory Pricing, to clarify accounting for abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage). SFAS 151 requires that those items be recognized as current-period charges. In addition, this statement requires that allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities however, in periods of abnormal high production, the amount of fixed overhead allocated to products is decreased so that inventories are not measured above cost. The Company is required to adopt these provisions on January 1, 2006 and does not believe there will be a material impact from SFAS 151 on the consolidated financial statements.

In December 2004, the FASB issued a revision of SFAS No. 123, Share-Based Payment ( SFAS 123(R) ), which supersedes SFAS No. 123 and APB Opinion No. 25. This statement focuses primarily on transactions in which an entity obtains employee services in exchange for share-based payments. The pro forma disclosure previously permitted under SFAS No. 123 will no longer be an alternative to financial statement recognition. Under SFAS $123(\mathrm{R})$, a public entity generally is required to measure the cost of employee services received in exchange for the award of an equity instrument based on the grant-date fair value of the award, with such cost recognized over the applicable vesting period. In addition, SFAS $123(\mathrm{R})$ requires an entity to provide certain disclosures in order to assist in understanding the nature of share-based payment transactions and the effects of those transactions on the financial statements. The Company is required to adopt the provisions of SFAS 123(R) by January 1, 2006. Under SFAS No. 123(R), the Company must determine the appropriate fair value model to be used for valuing share-based payments, the amortization method for compensation cost and the transition method to be used at the date of adoption. The permitted transition methods include either retrospective or modified prospective adoption. Under the retrospective option, prior periods may be restated either as of the beginning of the year of adoption or for all periods presented. The modified prospective method requires that compensation expense be recorded for all unvested stock options at the beginning of the first quarter of adoption of SFAS No. 123(R), while the retrospective method would record compensation expense for all unvested stock options beginning with the first period presented.

Table of Contents

## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The Company is currently evaluating the requirements of SFAS 123(R) and expects to use the Black-Scholes option-pricing model to value all of its unvested stock options and the modified-prospective method in applying the requirements of SFAS No. 123(R) beginning January 1, 2006. The Company has not yet finalized the effect of applying these methods but most likely the effect will result in amounts that are similar to the current pro forma disclosures under SFAS No. 123(See Note 9).

## NOTE 3: INVENTORIES

Inventories, net consist of:


Inventory reserves for obsolescence and other estimated losses were $\$ 6,010$ and $\$ 6,347$ at September 30, 2005 and December 31, 2004, respectively.

## NOTE 4: INCOME TAXES

In the fourth quarter of 2004, the United States Congress passed The American Jobs Creation Act of 2004 (the Act), which introduced a new tax deduction for computing taxable profits from the sale of products manufactured in the United States and a special one-time dividends received deduction on the repatriation of certain foreign earnings upon meeting certain criteria. The Act provides for a deduction of $85 \%$ of foreign earnings that are repatriated. The deduction is available through December 31, 2005. On July 27, 2005, the Company formalized a plan to repatriate $\$ 45$ million of foreign earnings from its Canadian operations. The Company repatriated $\$ 20$ million during the third quarter of 2005 and expects to repatriate the remaining $\$ 25$ million during the fourth quarter of 2005.

The Company s income tax provision consists of federal, state and foreign income taxes. The tax provisions for the three months and nine months ended September 30, 2005 and 2004 were based on the estimated effective tax rates applicable for the full years ending December 31, 2005 and

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2004, after giving effect to items specifically related to the interim periods. The Company s effective tax rate was $55 \%$ and $48 \%$ for the three months ended September 30, 2005 and 2004, respectively and $45 \%$ and $43 \%$ for the nine months ended September 30, 2005 and 2004, respectively. The Company s effective tax rate for the three months and nine months ended September 30, 2005 was higher than federal, state and foreign statutory rates as a result of the $\$ 3.1$ million tax effect related to the Company s plan to repatriate $\$ 45$ million of foreign earnings from its Canadian operations. $\$ 20$ million has been repatriated during the third quarter of 2005. The Company s effective tax rate for the three months and nine months ended September 30, 2004 was higher than federal, state and foreign statutory rates as a result of losses realized in certain non-U.S. jurisdictions for which no tax benefits have been recognized and the inclusion of $\$ 654,000$ non-deductible IPO costs. The Company s non-U.S. operations are expected to approximate breakeven in 2005 and consequently the taxes on current year operating results will have negligible impact on the consolidated effective tax rate.

Table of Contents

## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

In December 2004, the FASB issued Staff Position No. 109-1, Application of FASB Statement No. 109, Accounting for Income Taxes, to the Tax Deduction on Qualified Production Activities Provided by the American Jobs Creation Act of 2004 ( FSP 109-1 ). FSP 109-1 clarifies that the benefit of the manufacturer $s$ tax deduction provided by the new tax law constitutes a special deduction and not a change in tax rate.

## NOTE 5: DERIVATIVE FINANCIAL INSTRUMENTS

In October 2004, as required by the Company s credit facility, the Company entered into an interest rate swap agreement and an interest rate cap agreement for purposes of managing its risk in market interest rate fluctuations. These agreements hedge interest rate risk on a notional amount of approximately $\$ 212.5$ million of the Company s borrowings under the credit facility. Under the interest rate swap agreement, the Company pays a fixed rate of interest of $3.010 \%$ and receives a variable rate of interest equal to three-month London Interbank Offered Rate (LIBOR), as determined on the last day of each quarterly settlement period on an aggregated notional principal amount of $\$ 50.0$ million. Changes in the fair value of interest rate swap agreement are recorded in the period the value of the contract changes. The net amount paid or received upon quarterly settlements is recorded as an adjustment to interest expense, while the change in fair value is recorded as a component of accumulated other comprehensive income in the equity section of the balance sheet. The interest rate cap agreement sets a maximum interest rate on a notional amount and utilizes LIBOR as a variable-rate reference. Under the new cap agreement, the Company paid a premium of $\$ 425$ thousand for a cap rate of $4.250 \%$ on $\$ 162.5$ million of the Company s borrowing under the new credit facility. Because the interest rate cap did not offset the change in cash flows related to the interest payments on the debt, the interest rate cap agreement is considered ineffective and the change in fair value of the contract is reported in earnings in the period the value of the contract changes as a component of other income (expense). Both the interest rate swap agreement and the interest rate cap agreement mature on September 30, 2006.

The aggregate fair market value of the interest rate swap and cap agreements as of September 30, 2005 was $\$ 1.1$ million and is included in other non-current assets in the Company s consolidated balance sheet as of September 30, 2005. For the three month period ended September 30, 2005, the Company recognized an aggregate net gain related to the agreements of $\$ 469$ thousand, of which $\$ 61$ thousand was recorded as interest income, $\$ 250$ thousand was recorded as other income in the Company s consolidated statement of operations, and $\$ 158$ thousand pre-tax was recorded in other comprehensive income. For the three month period ended September 30, 2004, the Company recognized no benefit or loss related to the agreements.

For the nine month period ended September 30, 2005, the Company recognized an aggregate net benefit related to the agreements of $\$ 580$ thousand, of which $\$ 14$ thousand was recorded as interest income, $\$ 133$ thousand was recorded as a component of other income in the Company s consolidated statement of operations, and $\$ 433$ thousand pre-tax was recorded as other comprehensive income. The aggregate fair market value of the interest rate agreements as of December 31, 2004 was $\$ 526$ thousand, all of which was included in other non-current assets in the Company s consolidated balance sheet as of December 31, 2004. The Company s interest rate collar agreements expired in February 2004. For the nine month period ended September 30, 2004, the Company recognized an aggregate net loss related to the agreements of $\$ 3$ thousand, of which $\$ 847$ thousand was recorded as interest expense and $\$ 844$ thousand was recorded as a component of other income in the Company s consolidated statement of operations.

Table of Contents

## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The Company will continue to review its exposure to interest rate fluctuations and evaluate whether it should manage such exposure through derivative transactions.

## Foreign Currency Contracts

From time to time, the Company enters into foreign currency forward exchange contracts and foreign currency option contracts to manage its exposure to foreign exchange rates associated with short-term operating receivables of a Canadian subsidiary that are payable by the U.S. operations. The terms of these contracts are generally less than a year. Changes in the fair value of such contracts are reported in earnings in the period the value of the contract changes. The net gain or loss upon settlement and the remaining change in fair value is record as a component of other income (expense).

As of September 30, 2005, the Company had no outstanding foreign currency contracts. The aggregate fair market value of the foreign currency option contract outstanding at December 31, 2004 was $\$(87)$ thousand all of which was included in prepaid and other current assets in the Company s consolidated balance sheet. For the three month period ended September 30, 2005 the Company recognized no gain or loss related to the agreements. For the three month period ended September 30, 2004, the Company recognized a net loss of $\$ 505$ thousand. For the nine month period ended September 30, 2005, the Company recognized a net gain of $\$ 85$ thousand related to an agreement settled during the period. For the nine month period ended September 30, 2004 the Company recognized a net loss of $\$ 202$ thousand.

## NOTE 6: DIVIDENDS

On September 30, 2005, June 30, 2005 and March 30, 2005, the Company paid a $\$ .05$ per share cash dividend to stockholders of record on September 15, 2005, June 15, 2005 and March 16, 2005, respectively, resulting in aggregate dividends of $\$ 7.7$ million (approximately $\$ 2.5$ million per declaration).

In August 2005, the Board of Directors announced its intention to declare and pay quarterly cash dividends of $\$ .10$ per share beginning in the fourth quarter of 2005.

## NOTE 7: CONTINGENT LIABILITIES AND COMMITMENTS

The Company is currently involved in matters of litigation, including environmental contingencies, arising in the ordinary course of business. The Company accrues for such matters when expenditures are probable and reasonably estimable. Based upon information presently known,

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management is of the opinion that such litigation, either individually or in the aggregate, will not have a material adverse effect on the Company s consolidated financial position, results of operations, or cash flows.

The Company offers a warranty for all of its products. The specific terms and conditions of those warranties vary depending upon the product sold. The Company estimates the costs that may be incurred under its warranties and records a liability in the amount of such costs at the time product revenue is recognized. Factors that affect the Company s liability include historical product-failure experience and estimated repair costs for identified matters for each specific product category. The Company periodically assesses the adequacy of its recorded warranty liabilities and adjusts the amounts as necessary. Adjustments to recorded reserves for pre-existing warranties are not material for each period presented.

Table of Contents

## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

|  | Nine Months Ended |  |  |
| :---: | :---: | :---: | :---: |
|  | September 30, 2005 | September 30, <br> 2004 |  |
|  | (in thousands) |  |  |
| Balance at beginning of period | \$ 5,019 | \$ | 5,647 |
| Provision for warranty claims | 4,967 |  | 4,413 |
| Warranty claims paid | $(4,842)$ |  | $(5,136)$ |
| Balance at end of period | \$ 5,144 | \$ | 4,924 |

The Company is currently involved in various agreements in which it guarantees a percentage of the contract value between certain clients and a financing company. Under the terms of the agreements, the Company is liable for the guaranteed amount upon nonpayment by the client. As of September 30, 2005, the arrangements have expiration dates that range from 2005 to 2008 and the Company has recorded a liability of $\$ 535,000$, which is the maximum potential liability under these guarantees. No recourse provisions or collateral exists which would allow the Company to recover amounts paid.

## NOTE 8: PENSIONS

The following table presents the interim disclosure requirements of components of the Company s net periodic cost (benefit) related to its defined benefit pension plans for the three months and nine months ended September 30, 2005 and 2004, respectively:

|  | Pension Benefits |  |  | Other Benefits |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three months ended |  |  | Three months ended |  |  |  |
|  | $\begin{gathered} \text { September 30, } \\ 2005 \end{gathered}$ | September 30, 2004 |  | $\begin{gathered} \text { September 30, } \\ 2005 \end{gathered}$ |  | September 30, 2004 |  |
|  | (in thousands) |  |  |  |  |  |  |
| Service cost | \$ 2,157 | \$ | 2,248 | \$ | 219 | \$ | 218 |
| Interest cost | 1,310 |  | 1,138 |  | 466 |  | 405 |
| Expected return on plan assets | $(1,225)$ |  | $(1,042)$ |  |  |  |  |
| Amortization of prior service cost | 19 |  | 19 |  | (56) |  | (56) |
| Recognized actuarial loss | 45 |  | 89 |  | 108 |  | 67 |


| Net periodic benefit cost | \$ 2,306 | \$ | 2,452 | \$ 737 | \$ | 634 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Pension Benefits |  |  | Other Benefits |  |  |
|  | Nine months ended |  |  | Nine months ended |  |  |
|  | September 30, 2005 |  | nber 30, <br> 004 | September 30, 2005 |  | $\begin{aligned} & \text { ber 30, } \\ & 04 \end{aligned}$ |
|  | (in thousands) |  |  |  |  |  |
| Service cost | \$ 6,471 | \$ | 6,742 | \$ 657 | \$ | 653 |
| Interest cost | 3,930 |  | 3,413 | 1,398 |  | 1,215 |
| Expected return on plan assets | $(3,675)$ |  | $(3,125)$ |  |  |  |
| Amortization of prior service cost | 57 |  | 58 | (168) |  | (168) |
| Recognized actuarial loss | 135 |  | 267 | 324 |  | 202 |
| Net periodic benefit cost | \$ 6,918 | \$ | 7,355 | \$ 2,211 | \$ | 1,902 |

Table of Contents

## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

During the third quarter of 2005, the Company made an additional contribution to its defined benefit pension plan of $\$ 6.6$ million from the cash received from the foreign earnings repatriation and pursuant to the conditions of the American Jobs Creation Act of 2004.

## NOTE 9: STOCK PLANS

Statement of Financial Accounting Standards No. 123, Accounting for Stock-Based Compensation ( SFAS 123 ), encourages entities to record compensation expense for stock-based employee compensation plans at fair value but provides the option of measuring compensation expense using the intrinsic value method prescribed in Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees ( APB 25 ). The Company accounts for stock-based compensation in accordance with APB 25 . No stock-based employee compensation cost related to the three stock incentive plans is reflected in net income, as all options granted under those plans had an exercise price equal to the fair value of the underlying common stock on the date of grant.

The following table illustrates the effect on net income if the Company had applied the fair value recognition provisions of SFAS 123 to stock-based employee compensation.

|  | Three months ended |  |  |  | Nine months ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September 30, } \\ 2005 \end{gathered}$ |  | September 30, 2004 |  | September 30, 2005 |  | September 30, 2004 |  |
|  | (in thousands, except per share data) |  |  |  |  |  |  |  |
| Net income-as reported | \$ | 8,196 | \$ | 5,965 |  | ,415 | \$ | 19,990 |
| Add: |  |  |  |  |  |  |  |  |
| Earned stock grant compensation |  | 1,013 |  |  |  | ,013 |  |  |
| Other stock-based compensation (income) |  | 188 |  | 92 |  | 141 |  | 357 |
| Deduct: |  |  |  |  |  |  |  |  |
| Total stock-based employee compensation determined under the fair value based method |  | $(1,573)$ |  | (684) |  | ,701) |  | $(1,394)$ |
| As adjusted net income |  | 7,824 | \$ | 5,373 |  | ,868 | \$ | 18,953 |
|  |  | - |  |  |  |  |  | - |
| Earnings per share: |  |  |  |  |  |  |  |  |
| Basic-as reported | \$ | . 16 | \$ | . 13 | \$ | . 52 | \$ | . 43 |
| Diluted-as reported | \$ | . 15 | \$ | . 12 | \$ | . 50 | \$ | . 42 |
| Basic-as adjusted | \$ | . 15 | \$ | . 12 | \$ | . 49 | \$ | . 41 |
| Diluted-as adjusted | \$ | . 15 | \$ | . 11 | \$ | . 47 | \$ | . 40 |

## NOTE 10: OTHER COMPREHENSIVE INCOME

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Comprehensive income (loss) consists of net earnings, foreign currency translation adjustments, minimum pension liability, and unrealized gains (losses) on derivatives. Comprehensive income was approximately $\$ 12.6$ million and $\$ 11.1$ million for the three months ended September 30, 2005 and September 30, 2004, respectively. For the nine months ended September 30, 2005 and September 30, 2004, comprehensive income totaled $\$ 28.0$ million and $\$ 22.2$ million, respectively. The following presents the components of Accumulated Other Comprehensive Income (Loss) for the period indicated.

Table of Contents

## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

| Nine months ended: | Beginning <br> Balance | Before-Tax <br> Amount | Tax <br> Benefit (Expense) | Net-of-Tax Amount | Ending <br> Balance |
| :---: | :---: | :---: | :---: | :---: | :---: |
| September 30, 2005 |  |  |  |  |  |
| Minimum pension liability | \$ (7) | \$ | \$ | \$ | \$ (7) |
| Foreign currency translation adjustment | 12,500 | 1,272 |  | 1,272 | 13,772 |
| Unrealized gain (loss) on derivative | 150 | 433 | (173) | 260 | 410 |
| Accumulated other comprehensive income (loss), net of tax | \$ 12,643 | \$ 1,705 | \$ (173) | \$ 1,532 | \$ 14,175 |

## NOTE 11: COMMON STOCK AND EARNINGS PER SHARE

Basic earnings per share excludes the dilutive effect of common shares that could potentially be issued, due to the exercise of stock options, and is computed by dividing net income by the weighted-average number of common shares outstanding for the period. Diluted earnings per share include the effect of shares and potential shares issued under the stock incentive plans.

|  | Three months ended |  | Nine months ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September 30, } \\ 2005 \end{gathered}$ | $\begin{gathered} \text { September 30, } \\ 2004 \end{gathered}$ | $\begin{gathered} \text { September 30, } \\ 2005 \end{gathered}$ | September 30, 2004 |
| Weighted average shares of common stock outstanding-basic | 51,972 | 46,298 | 50,852 | 46,301 |
| Potentially dilutive shares resulting from stock plans | 1,820 | 1,663 | 1,846 | 1,664 |
| Weighted average common shares-diluted | 53,792 | 47,961 | 52,698 | 47,965 |
| Antidilutive options not included in the weighted average common shares - diluted | 75 | 2,793 | 125 | 2,535 |

Common stock activity for the nine months ended September 30, 2005 and 2004, included the repurchase of approximately 64,500 shares for $\$ 1.2$ million and 11,100 shares for $\$ 186$ thousand, respectively. For the nine months ended September 30, 2005 common stock activity also included the issuance of $2,862,382$ shares for $\$ 28.4$ million under the Company stock based compensation plan.

NOTE 12: RECLASSIFICATIONS

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Certain reclassifications have been made to the prior year balance sheet to conform to the current year presentation.

## NOTE 13: SUBSEQUENT EVENT

On October 3, 2005, the Company amended and restated its existing senior credit facility. The new senior secured facility permits the Company to borrow an aggregate principal amount of up to $\$ 450$ million, consisting of a $\$ 200$ million revolving credit facility and a $\$ 250$ million term loan facility. The Company used the proceeds of the term loan facility and a $\$ 92$ million borrowing under the revolving credit facility to repay amounts outstanding under the previously existing senior credit facility of $\$ 333$ million, plus accrued interest and to pay related fees and expenses.

Table of Contents

## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The $\$ 250$ million term loan is subject to a $0.25 \%$ quarterly principal amortization equal to $\$ 625$ thousand per quarter with the remaining principal due on October 2, 2012. Loans made pursuant to the revolving credit facility may be borrowed, repaid and reborrowed from time to time until October 2, 2010, subject to satisfaction of certain conditions on the date of any such borrowing. Obligations under the credit facility are currently secured by a first security interest in substantially all of the Company s assets and properties, as well as those of the Company s domestic subsidiaries. Following an improvement of the Company s debt ratings to specified levels, the indebtedness will be secured only by a pledge of the capital stock of each of the Company s wholly owned domestic subsidiaries and $65 \%$ of the capital stock of each of the Company s, and the wholly owned domestic subsidiaries , first tier international subsidiaries. Borrowings under the credit agreement bear interest at a floating rate based, at the Company s option, upon (i) a LIBOR rate plus an applicable percentage or (ii) the greater of the federal funds rate plus $0.5 \%$ or the prime rate, plus an applicable percentage.

The senior credit agreement contains a letter of credit subfacility that allows for the issuance of up to $\$ 15,000,000$ in letters of credit and a swing-line loan subfacility that allows for issuance of up to $\$ 10,000,000$ in swing-line loans. The amount available for borrowing under the revolving credit facility is reduced by the total outstanding letters of credit and swing-line loans.

The Company is required to pay a commitment fee equal to $0.5 \%$ per annum on the unused portion of the revolving credit facility, subject to adjustment based upon the Company s leverage ratio. In addition, the Company is required to pay a letter of credit equal to the applicable margin payable on revolving credit facility loans maintained as LIBOR loans, subject to adjustment under similar circumstances.

In addition, the credit agreement also contains various affirmative and negative covenants that among other things, limit, subject to certain exceptions, the incurrence of additional indebtedness; capital expenditures in excess of a specified amount in any fiscal year (with a two-year carry-over); and declaration or payment of dividends and stock repurchases.

As a result of completing the Company s amended credit facility, the Company expects to incur approximately $\$ 1.0$ million of costs related to putting the new facility in place and to write-off approximately $\$ 3.7$ million of deferred financing fees related to the old facility.

Table of Contents

ITEM 2: MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Management s discussion and analysis of financial condition and results of operations provides an account of the Company sfinancial performance and financial condition that should be read in conjunction with the accompanying unaudited condensed consolidated financial statements.

## Overview

This quarter continued to produce double digit sales growth marking it our sixth consecutive quarter of year-over-year sales growth. We not only experienced double digit growth in sales but also in backlog, operating profits, net income and earnings per share. We achieved this growth in spite of inflationary pressures and the negative foreign exchange impact associated with the strengthening of the Canadian dollar.

The outlook for the industry continues to be positive and economic indicators support further industry expansion. Office vacancy rates are continuing to decrease, while new office construction activity is picking up. New building construction tends to drive larger size office system projects and our growth is evidence of that.

Overall net sales for the quarter increased $15.4 \%$ to $\$ 209.3$ million over the same period a year ago. Sales are continuing to increase across all product categories. Third quarter gross profit increased $13.3 \%$, operating income increased $24.1 \%$ and net income increased $37.4 \%$ over the same period a year ago.

Inflation pressures continued to negatively impact our gross margins. For the quarter, we incurred $\$ 4.6$ million in commodity and transportation inflation. Deterioration of the U.S. dollar relative to the Canadian dollar led to $\$ 1.9$ million in foreign exchange losses. These inflation costs and foreign exchange losses were partially offset by approximately $\$ 3.7$ million of price realization, and another $\$ 1.8$ million from global sourcing and continuous improvement efforts. Even with the inflationary pressures and the deterioration of the U.S. dollar relative to the Canadian dollar, we have been able to sustain significant growth in operating profits and net income as compared to the third quarter ended 2004.

Also during the quarter we began the first stage of exiting an 80,000 square foot leased facility in Canada. The lease expires this December. Operations in this leased facility will be consolidated into our main operating facility in Toronto. We expect to complete the move by the end of the year and estimate restructuring charges of approximately $\$ 800,000$ relating to this move. $\$ 200,000$ of these charges were incurred in the third quarter 2005 and the balance is expected to be incurred in the fourth quarter.

## Critical Accounting Policies

The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the U.S. requires us to make estimates and assumptions that affect the reported amounts of certain assets, liabilities, revenues and expenses and the disclosure of certain contingent assets and liabilities. Actual results may differ from such estimates. On an ongoing basis we review our accounting policies and procedures. A more detailed review of our critical accounting policies is contained in the company s $10-\mathrm{K}$ report for the year ended

December 31, 2004. During the first three quarters of 2005, there have been no material changes in our accounting policies and procedures.

## Table of Contents

## Results of Operations

## Comparison of the Three Months and Nine Months Ended September 30, 2005 and 2004

|  | Three Months Ended |  |  | Nine Months Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September 30, } \\ 2005 \end{gathered}$ | September 30, 2004 |  | $\begin{gathered} \text { September 30, } \\ 2005 \end{gathered}$ | September 30, 2004 |  |
| Consolidated Statement of Operations Data: |  |  |  |  |  |  |
| Net Sales | \$ 209,333 | \$ | 181,441 | \$ 586,188 | \$ | 513,586 |
| Gross Profit | 71,433 |  | 63,002 | 197,709 |  | 172,237 |
| Operating Income | 26,323 |  | 21,198 | 67,437 |  | 50,736 |
| Interest Expense | 6,214 |  | 4,866 | 18,301 |  | 13,233 |
| Other Expense, net | 1,933 |  | 4,932 | 1,081 |  | 2,185 |
| Income Tax Expense | 9,980 |  | 5,435 | 21,640 |  | 15,328 |
| Net Income | \$ 8,196 | \$ | 5,965 | \$ 26,415 | \$ | 19,990 |
| Statistical and Other Data: |  |  |  |  |  |  |
| Sales Growth (Decline) from Comparable Prior Year | 15.4\% |  | 2.8\% | 14.1\% |  | (0.9)\% |
| Gross Profit Margin | 34.1\% |  | 34.7\% | 33.7\% |  | 33.5\% |
| Backlog | \$ 125,409 | \$ | 113,748 | \$ 125,409 | \$ | 113,748 |

## Sales

Sales for the third quarter of 2005 were $\$ 209.3$ million, an increase of $\$ 27.9$ million, or $15.4 \%$, from sales of $\$ 181.4$ million for the third quarter of 2004. Sales for the nine months ended September 30 , 2005 were $\$ 586.2$ million, an increase of $\$ 72.6$ million, or $14.1 \%$ from sales of $\$ 513.6$ million for the same period in the prior year primarily due to higher sales volume across all our product categories and Europe. Price realization, resulting from price increases implemented in May and December 2004 and adjustments to product discounts, contributed $\$ 3.7$ million for the quarter and $\$ 9.0$ million for the nine months.

At September 30, 2005, sales backlog was $\$ 125.4$ million, an increase of $\$ 11.6$ million, or $10.2 \%$, from sales backlog of $\$ 113.8$ million as of September 30, 2004. Backlog is not a significant factor used to predict the Company s long-term business prospects.

## Gross Profit and Operating Income

Gross profit for the third quarter of 2005 was $\$ 71.4$ million, an increase of $\$ 8.4$ million or $13.3 \%$, from gross profit of $\$ 63.0$ million for third quarter of 2004. Gross profit for the nine months ended September 30,2005 was $\$ 197.7$ million, an increase of $\$ 25.5$ million or $14.8 \%$, from gross profit of $\$ 172.2$ million for the same period in the prior year. Operating income for the third quarter of 2005 was $\$ 26.3$ million, an increase of $\$ 5.1$ million or $24.1 \%$, from operating income of $\$ 21.2$ million for the third quarter of 2004 . Operating income for the nine months ended September 30, 2005 was $\$ 67.4$ million, an increase of $\$ 16.7$ million or $32.9 \%$, from operating income of $\$ 50.7$ million for the same period in

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2004. As a percentage of sales, gross profit decreased from $34.7 \%$ for the third quarter of 2004 to $34.1 \%$ for the third quarter of 2005 . Operating income as a percentage of sales increased from $11.7 \%$ in the third quarter of 2004 to $12.6 \%$ over the same period of 2005 . For the nine months ended September 30, 2005 gross profit as a percentage of sales increased from $33.5 \%$ in 2004 to $33.7 \%$ in 2005. Operating income as a percentage of sales increased from $9.9 \%$ during the first nine months of 2004 to $11.5 \%$ during the same period in 2005, primarily due to higher sales, which allow for better absorption of fixed operating costs.

The increase in gross profit for the quarter and the nine months year-to-date is a result of better absorption of overhead on incremental volume of approximately $\$ 10.9$ million and $\$ 30.9$ million, respectively. Gross profit also benefited by approximately $\$ 3.7$ and $\$ 9.0$ million from improved pricing, and $\$ 1.8$ and $\$ 6.3$ million, of cost savings realized from ongoing global sourcing initiatives and continuous improvement programs. Offsetting these cost savings were $\$ 4.6$ million of commodity and transportation inflation for the quarter and $\$ 13.9$ year-to-date as well as $\$ 1.9$ million of unfavorable exchange rate impact in the quarter and $\$ 5.6$ million year-to-date. While we have been largely successful in countering material inflation through our global sourcing and continuous improvement programs, we have not been successful in offsetting the increase in our foreign exchange transaction costs.

## Table of Contents

Selling, general and administrative expense for the third quarter 2005 was $\$ 45.1$ million or $21.6 \%$ of sales compared to $\$ 41.8$ million, or $23.0 \%$ of sales for the third quarter 2004. Operating expense for the nine months ended September 30, 2005 was $\$ 130.3$ million or $22.2 \%$ of sales compared to $\$ 121.5$ million or $23.7 \%$ of sales for the same period in 2004. Increased performance based compensation of approximately $\$ 0.8$ million, $\$ 1.0$ million non-cash stock-based compensation related to restricted stock grants, and the incremental costs of operating as a public company of approximately $\$ 1.0$ million negatively impacted operating expenses for the third quarter of 2005. Operating expenses in the third quarter of 2004 included $\$ 600$ thousand of costs associated with our 2004 initial public offering. The $\$ 8.8$ million increase in selling, general, and administrative expense for the first nine months of 2005 as compared to the same period in 2004 is due to approximately $\$ 2.5$ million of incremental costs of operating as a public company, $\$ 3.0$ million as a result of non-cash stock-based compensation and $\$ 2.2$ million of performance-based compensation.

## Interest Expense

Interest expense for the quarter and nine months ended September 30, 2005 was $\$ 6.2$ million and $\$ 18.3$ million, an increase of $\$ 1.4$ million and $\$ 5.1$ million, respectively, from the same periods in 2004. The increase in interest expense is largely due to increasing interest rates. The credit facility entered into on September 30, 2004 bore interest at higher rates than the prior facility. The weighted average rate for the nine months ended September 30, 2005 was approximately $6.5 \%$. The weighted average rate for the same period of 2004 was approximately $3.8 \%$.

## Other Expense, net

Other expense for the third quarters of 2005 and 2004 was $\$ 1.9$ million and $\$ 4.9$ million comprised primarily of foreign exchange transaction losses caused by the revaluing of the Company s Canadian intercompany account. Third quarter 2004 also included a $\$ 2.5$ million write off of deferred financing fees. Other expense for the nine months ended September 30, 2005 was $\$ 1.1$ million comprised primarily of a $\$ 2.0$ million loss on foreign exchange transactions offset by gains on the interest rate swap and cap agreements and other miscellaneous income. Other expense for the nine months ended September 30, 2004 was $\$ 2.2$ million comprised primarily of deferred financing fees of $\$ 2.5$ million which were written off during the third quarter of 2004, an approximate $\$ 500,000$ foreign exchange transaction loss and other miscellaneous income.

## Income Tax Expense

The mix of pretax income and the varying effective tax rates in the countries in which we operate directly affects our consolidated effective tax rate. The effective tax rate was $54.9 \%$ in the third quarter of 2005 compared to $47.7 \%$ in the third quarter of $2004 . \$ 3.1$ million of taxes were related to the one-time repatriation of $\$ 45$ million of Canadian earnings under the American Job Creations Act, which increased our effective rate by $17 \%$ during the third quarter of 2005. The effective tax rate for the nine months ended September 30, 2005 was $45.0 \%$ and $43.4 \%$ for the same period in 2004. $\$ 654,000$ of non-deductible IPO costs as well as non U.S. tax losses for which a tax benefit was not recorded increased the 2004 effective tax rate over the anticipated statutory rates.

## Liquidity and Capital Resources

The following table highlights certain key cash flows and capital information pertinent to the discussion that follows:

|  | Nine Months Ended |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September 30, } \\ 2005 \end{gathered}$ | $\begin{gathered} \text { September 30, } \\ 2004 \end{gathered}$ |  |
|  | (in thousands) |  |  |
| Cash provided by operating activities | \$ 50,650 | \$ | 36,201 |
| Capital expenditures | 7,631 |  | 7,146 |
| Net cash used in investing activities | 7,616 |  | 7,145 |
| Purchase of common stock | 1,193 |  | 186 |
| Net repayment of debt | 59,098 |  | 156,250 |
| Payment of dividends | 7,665 |  | 68,183 |
| Net proceeds from issuance of stock | 29,524 |  |  |
| Net cash used for financing activities | 38,432 |  | 28,800 |

## Table of Contents

Historically cash generated by operating activities has been used to fund working capital, capital expenditures and scheduled payments of principal and debt service. Our capital expenditures are typically for new product tooling and manufacturing equipment. These capital expenditures support new products and continuous improvements in our manufacturing processes.

Operating cash flows were $\$ 50.7$ million and $\$ 36.2$ million for the nine month period ended September 30, 2005 and 2004. Operating cash flow in 2005 was largely the result of $\$ 45.6$ million provided by net income plus non-cash amortizations, $\$ 8.1$ million from the tax benefit of stock options, offset by ( $\$ 3.1$ ) million of changes in assets and liabilities. Operating cash flows in 2004 resulted from $\$ 40.2$ million provided by net income plus non-cash amortizations offset by $\$ 4.0$ million of changes in assets and liabilities.

For the nine month period ended September 30, 2005, we used available cash, including the $\$ 50.7$ million of net cash from operations and $\$ 29.5$ million of proceeds from the issuance of common stock to fund $\$ 7.6$ million in capital expenditures, repay $\$ 59.1$ million of existing debt, and fund dividend payments to shareholders totaling $\$ 7.7$ million. For the nine month period ended September 30, 2004 we used available cash, including the $\$ 36.2$ million of net cash from operations and $\$ 45.0$ million of net borrowings under our then-existing credit facility, to fund $\$ 7.2$ million of capital expenditures, and pay $\$ 68.2$ million in dividends to shareholders.

Cash used in investing activities was $\$ 7.6$ million for the nine month period ended September 30, 2005 and $\$ 7.2$ million for the same period in 2004. Fluctuations in cash used in investing activities are primarily attributable to the levels of capital expenditures. We estimate that our capital expenditures in 2005 will be approximately $\$ 12.0$ million.

During the third quarter of 2005, we made an additional $\$ 6.6$ million contribution to our defined benefit pension plan. This payment resulted in increasing the value of the plan assets to over $90 \%$ of the projected benefit obligation.

On October 3, 2005, we amended and restated our existing credit facility in order to extend the maturities of our outstanding debt, obtain greater financial flexibility and take advantage of favorable debt capital markets to reduce our borrowing costs. In connection with our amended and restated credit facility, we increased our revolving credit facility to $\$ 200.0$ million and reduced our term loan facility to $\$ 250.0$ million. Our amended and restated credit facility with various lenders and Bank of America, N.A., as Administrative Agent, and UBS Securities LLC, as Syndication Agent, permits us to borrow an aggregate principal amount of up to $\$ 450.0$ million, consisting of a $\$ 200.0$ million revolving credit facility and $\$ 250.0$ million term loan facility. Our amended and restated credit facility is guaranteed by all our existing and future domestic wholly owned subsidiaries. As of October 3, 2005, our outstanding indebtedness was approximately $\$ 342.7$ million, a net decrease of approximately $\$ 50.2$ million from December 31, 2004, and we had outstanding borrowings of $\$ 92.0$ million on our revolving credit facility.

In addition to our amended and restated credit facility, our foreign subsidiaries maintain local credit facilities to provide credit for overdraft, working capital and other purposes. As of October 3, 2005, total credit available under such facilities was approximately $\$ 10.4$ million, or the foreign currency equivalent.

We continue to have significant liquidity requirements. In addition to the cash requirements for debt service, we have commitments under our operating leases for certain machinery and equipment as well as manufacturing, warehousing, showroom and other facilities used in our operations.

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We are currently in compliance with all of the covenants and conditions under our amended and restated credit facility. We believe that existing cash balances and internally generated cash flows, together with borrowings available under our new revolving credit facility, will be sufficient to fund normal working capital needs, capital spending requirements, debt service requirements and dividend payments for at least the next twelve months. In addition, we believe that we will have adequate funds available to meet long-term cash requirements and that we will be able to comply with the covenants under the credit agreement. Future principal debt payments may be paid out of cash flows from operations, from future refinancing of our debt or equity issuances. However, our ability to make scheduled payments of principal, to pay interest on or to refinance our indebtedness, to satisfy our other debt obligations and to pay dividends to stockholders will depend upon our future operating performance, which will be affected by general economic, financial, competitive, legislative, regulatory, business and other factors beyond our control.

## Table of Contents

## Environmental Matters

Our past and present business operations and the past and present ownership and operation of manufacturing plants on real property are subject to extensive and changing federal, state, local and foreign environmental laws and regulations, including those relating to discharges to air, water and land, the handling and disposal of solid and hazardous waste and the cleanup of properties affected by hazardous substances. As a result, we are involved from time to time in administrative and judicial proceedings and inquiries relating to environmental matters and could become subject to fines or penalties related thereto. We cannot predict what environmental legislation or regulations will be enacted in the future, how existing or future laws or regulations will be administered or interpreted or what environmental conditions may be found to exist. Compliance with more stringent laws or regulations, or stricter interpretation of existing laws, may require additional expenditures by us, some of which may be material. We have been identified as a potentially responsible party pursuant to the Comprehensive Environmental Response, Compensation and Liability Act of 1980 ( CERCLA ) for remediation costs associated with waste disposal sites that we previously used. The remediation costs and our allocated share at some of these CERCLA sites are unknown. We may also be subject to claims for personal injury or contribution relating to CERCLA sites. We reserve amounts for such matters when expenditures are probable and reasonably estimable. Based upon information presently known, management is of the opinion that such litigation, either individually or in the aggregate, will not have a material adverse effect on the Company s consolidated financial position, results of operations, or cash flows.

## Off-Balance Sheet Arrangements

We do not currently have, nor have we ever had, any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. In addition, we do not engage in trading activities involving non-exchange traded contracts. As a result, we are not materially exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in these relationships.

## Section 404 of the Sarbanes-Oxley Act of 2002

Beginning in late 2004, we began a process to document and evaluate our internal controls over financial reporting in order to satisfy the requirements of Section 404 of the Sarbanes-Oxley Act of 2002 and the related regulations, which require annual management assessments of the effectiveness of our internal controls over financial reporting and a report by our independent auditors addressing these assessments in 2005. In this regard, management has dedicated internal resources, engaged outside consultants and adopted a detailed work plan to (i) assess and document the adequacy of internal controls over financial reporting, (ii) take steps to improve control processes, where appropriate, (iii) validate through testing that controls are functioning as documented and (iv) implement a continuous reporting and improvement process for internal control over financial reporting. Our efforts to commence compliance with Section 404 of the Sarbanes-Oxley Act of 2002 and the related regulations regarding our assessment of our internal controls over financial reporting have resulted, and are likely to continue to result, in increased expenses. Management and our audit committee have given our compliance with Section 404 the highest priority. We cannot be certain that these measures will ensure that we implement and maintain adequate controls over our financial processes and reporting in the future. Any failure to implement required new or improved controls, or difficulties encountered in their implementation, could harm our operating results or cause us to fail to meet our reporting obligations. If we fail to correct any issues in the design or operating effectiveness of internal controls over financial reporting or fail to prevent fraud, current and potential shareholders could lose confidence in our financial reporting, which could harm our business and the trading price of our common stock.

## Table of Contents

## Forward-looking Statements

This Form 10-Q contains forward-looking statements, principally in the sections entitled Management s Discussion and Analysis of Financial Condition and Results of Operations and Business. Statements and financial discussion and analysis contained in this Form 10-Q that are not historical facts are forward-looking statements. These statements discuss goals, intentions and expectations as to future trends, plans, events, results of operations or financial condition, or state other information relating to us, based on our current beliefs as well as assumptions made by us and information currently available to us. Forward-looking statements generally will be accompanied by words such as anticipate , believe , could, estimate, expect, forecast, intend, may, possible, potential, predict, project, or other similar words, phrases or expressi believe these forward-looking statements are reasonable, they are based upon a number of assumptions concerning future conditions, any or all of which may ultimately prove to be inaccurate. Important factors that could cause actual results to differ materially from the forward-looking statements include, without limitation: changes in raw material prices and availability, including petroleum-based products and steel; transportation costs; the risks described in the Company s 2004 Registration Statement on Form S-1; changes in the financial stability of our clients; decreased corporate spending and service sector employment; changes in relationships with clients; the mix of products sold and of clients purchasing our products; the success of new technology initiatives; changes in business strategies and decisions; competition from our competitors; our ability to recruit and retain an experienced management team; restrictions on government spending resulting in fewer sales to one of our largest customers; restrictions in our credit agreement on spending; our ability to protect our patents, copyrights and trademarks; our reliance on furniture dealers to produce sales; claims of third parties arising from allegations of patent, copyright and trademark infringements; violations of environment laws and regulations; potential labor disruptions; adequacy of our insurance policies; the availability of future capital; and currency rate fluctuations. The factors identified above are believed to be important factors (but not necessarily all of the important factors) that could cause actual results to differ materially from those expressed in any forward-looking statement. Unpredictable or unknown factors could also have material adverse effects on us. All forward-looking statements included in this Form 10-Q are expressly qualified in their entirety by the foregoing cautionary statements. Except as required under the Federal securities laws and rules regulations of the SEC, we undertake no obligation to update, amend, or clarify forward-looking statements, whether as a result of new information, future events, or otherwise.

## Table of Contents

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company provided a discussion of our market risk in Item 7A of our 2004 annual report on Form 10-K for the year ended December 31, 2004. During the first nine months of 2005, there was no substantive change in our market risk except for the items noted below:

During the normal course of business, the Company is routinely subjected to market risk associated with interest rate movements and foreign currency exchange rate movements. Interest rate risk arises from the Company s debt obligations and related interest rate cap and swap agreements. Foreign currency exchange rate risk arises from its non-U.S. operations and purchases of inventory from foreign suppliers.

The Company has risk in its exposure to certain material and transportation costs. The Company s largest raw material costs are for steel and plastics. Steel is the primary raw material used in the manufacture of the Company sproducts. The prices of plastic are sensitive to the cost of oil, which is used in the manufacture of plastics, and have increased significantly in recent months. We estimate that materials costs for steel and plastic will increase by $\$ 13.0$ million by the end of 2005. Transportation costs are expected to increase by approximately $\$ 4.1$ million in 2005. To date, we have been largely successful in offsetting these price changes in materials and energy through our global sourcing initiatives and price increases to our products, however we have not been successful in offsetting the increase in our foreign exchange rate costs.

## Interest Rate Risk

The Company has both fixed and variable rate debt obligations that are denominated in U.S. dollars. Changes in interest rates have different impacts on the fixed and variable-rate portions of the debt. A change in interest rates impacts the interest incurred and cash paid on the variable-rate debt but does not impact the interest incurred or cash paid on the fixed rate debt.

The Company uses interest rate swap and cap agreements for other than trading purposes in order to manage its exposure to fluctuations in interest rates on the Company s variable-rate debt. Such agreements effectively convert $\$ 212.5$ million of the Company s variable-rate debt to a fixed-rate basis, utilizing the three-month London Interbank Offered Rate, or LIBOR, as a floating rate reference. Fluctuations in LIBOR affect both the Company s net financial instrument position and the amount of cash to be paid or received by it, if any, under these agreements.

## Foreign Currency Exchange Rate Risk

The Company manufactures its products in the United States, Canada and Italy and sells its products in those markets as well as in other European countries. The Company s foreign sales and certain expenses are transacted in foreign currencies. The Company s production costs, profit margins and competitive position are affected by the strength of the currencies in countries where it manufactures or purchases goods relative to the strength of the currencies in countries where the Company s products are sold. Additionally, as the Company reports currency in the U.S. dollar, our financial position is affected by the strength of the currencies in countries where it has operations relative to the strength of the U.S. dollar. The principal foreign currencies in which the Company conducts business are the Canadian dollar and the Euro. Approximately $11.8 \%$ of the Company s revenues for the nine month period ended September 30, 2005 and $10.1 \%$ in the same period for 2004, and $35.9 \%$ of its cost of goods sold for the nine month period ended September 30, 2005 and $31.5 \%$ for the same period in 2004, were denominated in currencies other than the U.S. dollar. Foreign currency exchange rate fluctuations resulted in a $\$ 2.5$ million loss for the third quarter of 2005, and a $\$ 2.4$ million loss for the same period in 2004.

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From time to time, the Company enters into foreign currency forward exchange contracts and foreign currency option contracts for other than trading purposes in order to manage its exposure to foreign exchange rates associated with short-term operating receivables of a Canadian subsidiary that are payable by the Company s U.S. operations. The terms of these contracts are generally less than a year. Changes in the fair value of such contracts are reported in earnings in the period the value of the contract changes.

## Table of Contents

## ITEM 4. CONTROLS AND PROCEDURES

Our management, with the participation of the Company s Chief Executive Officer and Chief Financial Officer, after evaluating the effectiveness of the Company s disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e) as of September 30, 2005, have concluded that, as of such date, the Company s disclosure controls and procedures were adequate and effective to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission s rules and forms.

There were no changes in our internal controls over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) that occurred during our last fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

Table of Contents

## PART II OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

## None

## ITEM 2. UNREGISTERED SALES OF EOUITY SECURITIES AND THE USE OF PROCEEDS

## Repurchases of Equity Securities

The following is a summary of share repurchase activity during the period from June 1, 2005 through September 30, 2005.

On August 17, 2005, the Company s Board of Directors approved a stock repurchase program, whereby it authorized the Company to purchase shares of its common stock in the open market from the cash proceeds received by the Company upon exercise of options to purchase shares of the Company s common stock.

In addition, from time-to-time the Company repurchases shares of common stock under the Company s 401(k) retirement savings plan. In 1999, the Company issued shares of common stock to the accounts of all actively employed U.S. participants under the $401(\mathrm{k})$ retirement savings plan at that time. Upon retirement, death, or termination of employment, these participants may sell vested shares of common stock back to the Company. When a participant elects to sell vested shares back to the Company, the Company may elect to purchase those shares or cause them to be sold in the open market.

|  | Total Number of <br> Shares <br> Purchased as <br> part of publicly <br> Announced <br> Plans or | Maximum <br> Dollar Value of <br> Shares that may <br> yet be |
| :--- | :--- | :--- | :--- | :--- |
| Purchased |  |  |

(1) 900 of these shares were purchased under our $401(\mathrm{k})$ retirement savings plan.
(2) These shares were purchased under the Company s stock repurchase program approved by the Company s Board of Directors on August 17, 2005. The stock repurchase plan does not have a limit on the number or value of shares purchased or an expiration date.
(3) There is no limit on the number or value of shares that may be purchased by the Company under the stock repurchase program or for the 401(k) plan.

## Table of Contents

## ITEM 6. EXHIBITS

## Exhibit

## Number Description

10.2 Amended and Restated Credit Agreement dated October 3, 2005, among Knoll Inc., Bank of America, N.A., as Administrative Agent, UBS Securities LLC, as Syndication Agent, UBS Securities LLC and Banc of America Securities LLC, as Joint Lead Arrangers and Joint Bookrunners, Citibank, F.S.B. Manufactures and Traders Trust Company and Harris N.A., as Co-Documentation Agents, and the other lenders party thereto (Incorporated by reference to Knoll, Inc s Current Report of Form 8 -K, which was filed with the Commission on October 4, 2005.
31.1 Certification for Chief Executive Officer pursuant to Rule 13a-14(a) of the Exchange Act.
31.2 Certification for Chief Financial Officer pursuant to Rule 13a-14(a) of the Exchange Act.
32.1 Certification for Chief Executive Officer pursuant to Rule 13a-14(b) of the Exchange Act and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2 Certification for Chief Financial Officer pursuant to Rule 13a-14(b) of the Exchange Act and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

## Table of Contents

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## KNOLL, INC.

Date: November 14, 2005

By: /s/ Andrew B. Cogan
Andrew B. Cogan
Chief Executive Officer, Knoll, Inc. and Director

Date: November 14, 2005

By: /s/ Barry L. McCabe
Barry L. McCabe
Chief Financial Officer

