CANON INC Form 6-K January 31, 2006

#### FORM 6-K

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Report of Foreign Issuer Pursuant to Rule 13a-16 or 15d-16 of the Securities Exchange Act of 1934

For the month of **January**, **2006** 

#### **CANON INC.**

(Translation of registrant s name into English) 30-2, Shimomaruko 3-Chome, Ohta-ku, Tokyo 146-8501, Japan

(Address of principal executive offices)

[Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F b Form 40-F o

[Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes o No b

[If Yes is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b):82-\_\_\_\_\_

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#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

#### **CANON INC.**

(Registrant)

Date **January 30, 2006** 

By /s/

Hiroshi Kawashimo

(Signature)\*

Hiroshi Kawashimo General Manager, Finance Division Canon Inc.

The following material is included.

1. Results For The Fourth Quarter And The Fiscal Year Ended December 31, 2005

<sup>\*</sup>Print the name and title of the signing officer under his signature.

January 30, 2006

# RESULTS FOR THE FOURTH QUARTER AND THE FISCAL YEAR ENDED DECEMBER 31, 2005

#### **CONSOLIDATED RESULTS**

(Millions of yen, thousands of U.S. dollars, except per share amounts)

		Actual								Projected				
		Year							Year					
		ended	Ye	ear ended			Y	ear ended	ending					
	D	ecember	December				December			December				
	3	<b>31, 2005</b> 31, 2004 Change(9)				nge(%	)	31, 2005		31, 2006 Change(%)				
Net sales	¥3	3,754,191	¥3	3,467,853	+	8.3	\$	31,815,178	¥	4,060,000	+	8.1		
Operating profit		583,043		543,793	+	7.2		4,941,042		653,000	+	12.0		
<b>Income before income taxes and minority interests</b>		612,004		552,116	+	10.8		5,186,475		665,000	+	8.7		
Net income	¥	384,096	¥	343,344	+	11.9	\$	3,255,051	¥	415,000	+	8.0		
Net income per share:														
- Basic	¥	432.94	¥	387.80	+	11.6	\$	3.67	¥	467.55	+	8.0		
- Diluted		432.55		386.78	+	11.8		3.67						

#### Actual

As of December 31, 2005	As of December 31, 2004	Change(%)	As of December 31, 2005
¥4,043,553	¥3,587,021	+ 12.7	\$ 34,267,398
¥ 2,604,682	¥ 2,209,896	+ 17.9	\$ 22,073,576

#### Stockholders equity

**Total assets** 

- Notes: 1. Canon s consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States of America.
  - 2. U.S. dollar amounts are translated from yen at the rate of JPY118= U.S.\$1, the approximate exchange rate on the Tokyo Foreign Exchange Market as of December 30, 2005, solely for the convenience of the reader.

#### NON-CONSOLIDATED RESULTS

(Millions of yen, except per share amounts)

		Actual				Projected					
	Year				Year						
	ended	Y	ear ended		ending						
	December	De	cember 31,		December						
	31, 2005	2004		Change(%)		31, 2006	Char	ige(%)			
Net sales	¥ 2,481,481	¥	2,278,374	+	8.9	¥2,660,000	+	7.2			
Operating profit	416,517		383,284	+	8.7	467,000	+	12.1			
Ordinary profit	440,711		396,250	+	11.2	475,000	+	7.8			
Net income	¥ 289,294	¥ 249,251		+	16.1	¥ 307,000	+	6.1			

<b>Net income per share:</b>	Net	income	per	share:
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- Basic	¥	325.83	¥	281.30	+	15.8	¥	345.88	+	6.2
- Diluted		325.52		280.50	+	16.0				
Dividend per share		100.00		65.00				100.00		

## Actual

	As of December 31, 2005	De	As of ecember 31, 2004	Change(%)		
Total assets	¥ 2,652,847	¥	2,384,803	+ 11.2		
Stockholders equity	¥1,875,433	¥	1,651,407	+ 13.6		

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#### **Management Policy**

Under the corporate philosophy of *kyosei* living and working together for the common good Canon s basic management policy is to contribute to the prosperity and well-being of the world while endeavoring to become a truly excellent global corporate group targeting continued growth and development.

#### Management goals

Based on this basic management policy, Canon Inc. launched two consecutive five-year management plans Phase I of its Excellent Global Corporation Plan in 1996 and Phase II in 2001 with the aim of becoming a truly excellent global company. Through these two five-year management plans, the company promoted a range of management reforms, and thoroughly strengthened its product competitiveness and financial base. From 2006, targeting further growth and improved corporate value, Canon will make use of the solid management foundation achieved through Phases I and II as the company initiates Phase III, a new five-year management initiative, pursuing sound growth by maintaining a high level of profitability while further expanding the company s corporate scale. In particular, the company will focus on the following five important management objectives.

- 1) Achieving the overwhelming No. 1 position worldwide in all current core businesses, and firmly establishing three display technologies as businesses
- 2) Establishing new production systems to sustain international competitiveness
- 3) Expanding business operations and establishing a Three Regional Headquarters System through diversification
- 4) Identifying new business domains and accumulating required technologies
- 5) Nurturing truly autonomous and strong individuals promoting everlasting corporate reforms

#### Mid- to long-term management strategies

In order to realize the above objectives, we will implement the following mid- to long-term management strategies:

1) Achieving the overwhelming No. 1 position worldwide in all current core businesses

In order to realize our objective of obtaining the No. 1 market share position for all of our core products, Canon will focus on thoroughly enhancing each business. s product development capabilities and product price.

will focus on thoroughly enhancing each business s product development capabilities and product price competitiveness. As we pursue our objective of becoming No. 1, we will carry out the following measures for each business.

Within the copying machines and laser beam printer segment, in accordance with expanding demand for color imaging equipment in the office market, we will apply Canon proprietary technology to actively launch competitive new products that are differentiated by their outstanding performance capabilities. Furthermore, we expect a significant change in the office environment due to the spread of broadband networks. Based on this expectation, we will get a jump on the competition with the development of a new-concept multifunction device that maximizes the functionality of each device connected to a network. Also, to satisfy the various needs of our customers, we will actively expand our document solutions business through the use of our platform architecture, which makes possible expanded functionality, and by supplying software and services. Additionally, we aim to launch products with improved price competitiveness in emerging markets, which are expected to grow significantly, capitalizing on underlying demand to raise our worldwide market share.

With regard to inkjet printers, in addition to single function models, we will utilize Canon-developed high-precision inkjet print heads, which offer a competitive advantage in printing high-quality photo images, to strengthen our multifunction product lineup and extend our share of the still-expanding multifunction printer market.

In the digital camera segment, through the timely launch of competitive products that capitalize on our expertise in optical and image-processing technologies, we will further solidify our top market-share position. Especially in the expanding market for digital SLR cameras, we aim to further expand our market share by taking advantage of our strong product lineup, spanning the range from professional to entry-level models, along with strengthening such proprietary imaging technologies as CMOS image sensors and the DIGIC digital imaging engine, which support the differentiation of Canon products.

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As for compact digital cameras, which continue to drop in price, we aim to increase our market share by continuously launching competitive new models in a timely manner while also further strengthening our cost competitiveness through an integrated production system that tightly links all stages of production, from parts procurement and manufacturing through to final assembly.

Furthermore, by taking advantage of our strengths in photo printers and digital cameras, we aim to become No. 1 worldwide in the home photo-printing market.

With regard to IC steppers, we will raise our competitiveness in the market by concentrating on the early development of lithography equipment that employs such leading-edge technologies as liquid immersion technology. As for LCD aligners, a market in which Canon has already secured the No. 1 market share position, we aim to strengthen the development of next-generation models to further solidify our position in the future.

#### 2) Enhancing cost competitiveness

Amid intensified price competition in the marketplace, we will continue our efforts to strengthen cost competitiveness in order to raise the price competitiveness of our products. In addition to further advancing the various reform initiatives that we have carried out until now including production reform activities, centered on the cell production system, and prototype-less development, in which every effort has been made to eliminate the need for physical prototypes in the product-development process we will strive to realize a three-in-one foundation for manufacturing that organically integrates development, manufacturing technology, and the factory floor. Plans also call for the introduction of automated production lines using automated assembly systems and robots that operate around the clock, seven days a week, making possible production in Japan at costs that are competitive with production elsewhere in Asia. To realize this goal, we are planning the construction of a new production-engineering center to speed up the strengthening of our production technology capabilities. In addition, we will focus our energies on in-house production, ranging from key devices to various manufacturing equipment and metal molds, and on efforts to improve procurement efficiency, taking into consideration the overall optimization of the Canon Group. By thoroughly carrying out these cost-reduction activities we will strive to further lower our cost of sales ratio.

#### Further enhancing technological strength, a source of profit and growth

For a company to continue growing while maintaining profitability, it is essential to make the most of growth areas and increase competitiveness in such areas. To this end, last year we completed the construction of a leading-edge technology center at our Shimomaruko headquarters in Tokyo to actively promote the creation of next-generation business domains and develop leading-edge technologies. We are also working to move ahead of the competition in the development of leading-edge technologies by pursuing partnerships with the world s top research facilities and universities.

To improve product competitiveness within existing business segments, we are also focusing our efforts on the development of key components and key devices. At the same time, we are also working to further bolster base development technologies in the areas of measurement, analysis and simulation with the aim of further shortening development lead times and realizing prototype-less development processes.

In addition to the management strategies outlined above, we will also promote group diversification and strive to create new independent businesses with manufacturing subsidiaries at the core.

Through these activities, we are constantly working to enhance our corporate value, targeting improved growth and profitability for the Canon Group.

#### **Business challenges and countermeasures**

At Canon, the creation of new businesses to ensure future growth and maintaining our high profitability structure represent two very important management objectives. As for the creation of new businesses, we will promote research into leading-edge technologies in such areas of expertise as biotechnology, nanotechnology and life sciences. Also, to establish new business segments as early as possible, we will take advantage of M&A opportunities and business tie-ups. As for the areas of new business we plan to pursue, we aim to enter the display business, moving away from a focus on still images as we strengthen our ability to deliver video images, which will play an increasingly important role in the broadband era. In this area, we have high expectations for SEDs (Surface-conduction Electron-emitter Displays), our new large-screen flat panel display technology. We established a joint venture company for the development and production of SED panels with Toshiba in October 2004 and have already started preparations

toward full-scale commercialization.

With regard to maintaining our high profitability structure, in order to effectively respond to the

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intensifying price competition centered on the consumer goods market and the investment burden that accompanies the launch of new businesses, we believe that it is important to further improve the profit-earning ability of our current businesses. To facilitate this, we will promote the development of new products and actively pursue cost-reduction activities.

We also view our approach to the environment as an important management issue. From the product development stage through to production, sales, use, recovery, and recycling, we focus our energies on creating environmentally conscious products that realize energy efficiency, resource efficiency, and eliminate the use of hazardous substances. Additionally, we actively promote the development of recycling systems, the expansion of green procurement policies, the disclosure of environmental information, and participation in environmental conservation activities at the community level.

## Corporate governance policies and implementation of related measures

Canon, recognizing the importance of bolstering management supervision functions and management transparency, has been implementing various measures to improve its corporate governance. In this manner, we are striving to continuously elevate the company s corporate value.

1) Implementation of corporate governance measures

In addition to our Board of Directors and Board of Corporate Auditors, Canon Inc. has created an original system of internal audit for the further development of its corporate governance.

There are currently 25 directors (none of whom are outside directors) on the company s board, who are focused on making management decisions in a rational and efficient manner. As a general rule, all matters of importance are decided at board and management meetings attended by all directors. Moreover, various cross-company management advisory committees have been established to address important management themes. Each committee serves to accelerate and rationalize the decision-making process while supplementing the business-division system and performing a checking function.

Canon s Board of Corporate Auditors consists of four members, two of whom are outside corporate auditors. In accordance with the Board of Corporate Auditors auditing policies and their assigned duties, the auditors attend board, management, and various committee meetings; listen to business reports from the directors and others; carefully examine documents related to important decisions; and conduct strict audits of the company s business and assets.

Corporate auditors and the Board of Corporate Auditors receive from the external auditors an outline of their audit plan as well as reports on the results of the audit, the status of internal control systems as grasped by the external auditors, risk assessments, significant accounting issues, and other relevant matters, and exchange opinions on such matters with the external auditors. Furthermore, corporate auditors may attend the external auditors field work and their closing meeting as necessary, and may from time to time request of the external auditors a report on the progress of their audit.

With regard to external audits, we established regulations related to the pre-approval of policies and procedures for both auditing and non-auditing services to reinforce the independence of our accounting firms. Based on the regulations, the Board of Corporate Auditors must approve in advance the content and related fees of contracts between the accounting firms and the company before they are entered into.

Furthermore, the Corporate Audit Center, which serves as an internal auditing division, conducts audits covering such areas as compliance and internal control systems, and provides assessments and proposals. The various relevant administrative divisions also work very closely with the Corporate Audit Center to inspect such areas as product quality, environmental issues, information security and physical security.

Canon engages Ernst & Young ShinNihon to audit its financial statements.

The names and other details of the certified public accountants that carry out audit work for the company are listed below.

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	Certified Public Accor	untant	Accounting Firm	Number of Years of Consecutive Audits
Designated Partner	Managing Partner	Michio Shibuya	Ernst & Young ShinNihon	10 Years
Designated Partner	Managing Partner	Hideo Kojima	Ernst & Young ShinNihon	
Designated Partner	Managing Partner	Eiichi Wada	Ernst & Young ShinNihon	12 Years
Designated Partner	Managing Partner	Yuichiro Munakata	Ernst & Young ShinNihon	
Designated Partner	Managing Partner	Hirokazu Tanaka	Ernst & Young ShinNihon	

- Note 1: For those designated partners with less than 7 years of consecutive audits, entries for the number of years of consecutive audits have been omitted.
- Note 2: This accounting firm has applied the audit partner rotation system in fulfillment of the Certified Public Accountant Law in Japan and Japanese Institute of Certified public Accountants regulations.
- Note 3: In accordance with the Certified Public Accountant Law, managing partners are able to conduct audits within a period of seven consecutive fiscal years for fiscal years beginning in and after April 2004. Meanwhile, the accounting firm takes voluntary measure to rotate managing partners that exceed seven years, for companies whose business term start on or after November 1, 2005. Accordingly, the accounting firm will notify such companies of any rotation of a relevant managing partner.

Auditing assistants: (Certified Public Accountants: 23 persons, Junior Accountants: 22 persons, Others: 11 persons)

The company has also established a code of conduct, which calls on all Canon Group employees to strictly observe and comply with all laws as well as company rules and regulations. The Canon Code of Conduct Handbook is available in eleven different languages to further raise awareness of compliance throughout the entire Canon Group.

Canon has made a practice of keeping shareholders and other investors abreast of management conditions through corporate strategy conferences, quarterly conferences on operating results, individual investor conferences, and the company s Web site, and will continue to actively promote the accurate and timely disclosure of information.

Through these measures, Canon will continue to strengthen its corporate governance system based on management s strong sense of mission and ethics.

- 2) Overview of relationship between the company and outside corporate auditors in regard to personal, capital, and business relationships, and other interests
  - There are no special interests between the company and its two outside corporate auditors.
- 3) Measures implemented over the past year aimed at improving and enhancing corporate governance In 2004, we established standing committees, namely the Corporate Ethics and Compliance Committee, in January, and the Internal Control Committee, in April, with the president appointed as chairman of both groups. The aim of the Corporate Ethics and Compliance Committee is to raise compliance and ethical awareness throughout the company, examining Canon s social responsibilities from various viewpoints while engaging in activities to ensure thorough adherence within the company. To raise the effectiveness of these activities, in January 2005 the related administrative department, which had been part of the General Affairs Headquarters, was made an independent unit the Corporate Ethics and Compliance Administration Office under the direct control of the company s president. A company director

was appointed to head the office, which aims to promote the transparency and soundness of business activities while fostering a corporate culture characterized by an increased awareness of corporate ethics and compliance.

The Internal Control Committee has built a highly effective internal control system unique to the

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Canon Group, which not only serves to ensure the reliability of the company s financial reporting, but also aims to ensure the effectiveness and efficiency of our business operations, as well as compliance with related laws, regulations, and internal controls.

Additionally, in February 2005, the Disclosure Committee was established with the president appointed as chairman. This committee was formed to ensure that we are not only in compliance with applicable laws, rules and regulations, but also to ensure that information disclosed to shareholders and capital markets is both correct and comprehensive.

#### Basic policy regarding profit distribution

As for returning profits to shareholders, Canon has worked to raise its dividend per share in accordance with the company s policy of providing a stable dividend. Under a new policy, Canon will actively work to return profits to shareholders, mainly in the form of dividends, taking into consideration planned future investments, free cash flow, and the company s consolidated business performance.

Specifically, the medium- to long-term objective will be to continuously strive to raise the consolidated payout ratio to around 30 percent.

In accordance with this new policy, Canon plans to raise its full-year per-share dividend from 65 yen in 2004, to 100 yen in 2005.

## Basic policy regarding share trading unit

Canon maintains a basic policy of regularly reviewing its share trading unit from the standpoint of enhancing liquidity and stimulating broader investor participation.

In view of this policy, the company changed the number of shares that constitute one trading unit from 1,000 to 100, effective May 6, 2004.

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#### **Operating Results and Financial Conditions**

#### 2005 in Review

Looking back at the global economy in 2005, the U.S. economy continued to display growth despite concern over the economic impact of escalating crude oil prices and the catastrophic damage caused by Hurricane Katrina, with healthy employment conditions and continued growth in consumer spending. In Europe, while the recovery in consumer spending appeared to falter, such factors as growth in the production sector amid strong exports indicate a trend toward moderate recovery. As for Asia, China continued to achieve a high rate of economic growth, mainly fueled by exports, while other Asian economies also enjoyed generally favorable performances. In Japan, the economy continued to recover gradually thanks to such factors as increased corporate investment supported by favorable corporate profits and improved consumer spending.

As for the markets in which the Canon Group operates, demand in the digital camera segment for single-lens-reflex (SLR) models continued to grow significantly during the term. Sales of digital compact cameras also remained strong to realize healthy overall growth for the segment. Demand for network digital multifunction devices (MFDs) remained solid as the office market, including small-scale enterprises, moved toward color and multifunctionality. Although sales of computer peripherals, including printers, grew for both multifunction and color models, the segment suffered amid a shift in further demand toward high-performance low-priced machines and severe price competition. Demand for steppers, used in the production of semiconductors, tapered off after the summer of 2004 as the chip manufacturing market entered a correction phase. The market for projection aligners, which are used in the production of liquid crystal displays (LCDs) panels, enjoyed stable growth, fueled by increased investment by LCD panel manufacturers amid the rapid expansion of the LCD television market. The average value of the yen for the year was \gmathfrak{110.58} to the U.S. dollar and \gmathfrak{137.04} to the euro, representing a year-on-year decrease of almost 2% against both currencies.

Amid these conditions, Canon s consolidated net sales in 2005 increased by 8.3% from the year-ago period to ¥3,754.2 billion (U.S.\$31,815 million), boosted by a favorable rise in sales of digital cameras and color network MFDs, along with an increase in sales of projection aligners. In 2005, the final year of Phase II of Canon s Excellent Global Corporation Plan (2001-2005), net income increased by 11.9% year on year to ¥384.1 billion (U.S.\$3,255 million), marking all-time highs for both net sales and net income, and the sixth consecutive year of sales and profit growth. Despite such negative factors as escalating prices of raw materials, severe price competition, and the impact of acquiring new subsidiaries into the Group, the gross profit ratio for the year remained at high, with a decrease of 0.9 points from the previous year, owing to cost reductions realized through ongoing production-reform and procurement-reform efforts. By curbing an increase of selling, general and administrative (SG&A) expense through comprehensive cost cutting, keeping spending growth below the growth rate for net sales, the SG&A expenses to net sales ratio improved 0.7 points. Consequently, operating profit in 2005 totaled ¥583.0 billion (U.S.\$4,941 million), a year-on-year increase of 7.2%. The operating profit ratio was 15.5%, a year-on-year decrease of 0.2 points, mainly due to a ¥17.1 billion expense deduction for the gain in the year-ago period realized from the return to the Japanese Government of the substitutional portion of the employees pension funds. Other income (deductions) improved by \(\pmax20.6\) billion (U.S.\(\pmax175\) million), mainly due to an increase in interest revenue, resulting from such factors as an increase in surplus funds accompanying the improved balance sheet and a rise in interest rates in the United States, along with a decrease in currency exchange losses. As a result, income before income taxes and minority interests in 2005 totaled ¥612.0 billion (U.S.\$5,186 million), a year-on-year increase of 10.8%. The effective tax rate during the year was 34.8%, 0.3 points lower compared with the previous year, due to such factors as the introduction of corporation size-based enterprise tax in Japan. Consequently, as stated earlier, net income for the year totaled ¥384.1 billion (U.S.\$3,255 million).

Basic net income per share for the year was ¥432.94 (U.S.\$3.67), a year-on-year increase of ¥45.14 (U.S.\$0.38).

#### **Results by Product Segment**

In the business machine segment, demand for network digital MFDs, which are grouped in the office imaging products sub-segment, indicates a shift to color models, as well as a trend toward higher-end features. Additionally, amid color network digital MFDs, the iR C3170/2570 series, equipped with a new high-speed image-processing chip, and the iR C3220/2620 series continued to sell well in both Japan and European markets, as did the new high-speed iR

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digital MFDs, mid-level models such as the iR4570/3570/2870/2270 series contributed to expanded sales, along with the iR6570/5570, featuring energy-saving performance and high productivity, and the iR2020/2016 series, with enhanced networking features. Overall, sales of office imaging products in 2005 realized a year-on-year increase of 2.9%. In the field of computer peripherals, laser beam printers enjoyed a year-on-year increase in unit sales, with color models growing more than 30% and monochrome machines, particularly low-end models, also recording healthy growth. Sales in value terms also rose despite the effect of the shift in market demand toward lower priced models. Inkjet printers recorded an increase in unit sales of more than 10%, with the PIXMA iP3000/4000 and, in markets outside of Japan, the PIXMA MP110/130 maintaining brisk sales. Additionally, newly introduced models, including the PIXMA iP4200, the PIXMA iP1600 in overseas markets, and high-speed all-in-one models such as the PIXMA MP500, contributed to a stronger product lineup, which also fueled sales growth in value terms. As a result, sales of computer peripherals for the year realized a year-on-year increase of 8.3%. Sales of business information products, however, decreased by 10.9% due to the intentional curtailing of personal computer sales in the Japanese market. Collectively, sales of business machines during the year totaled ¥2,502.4 billion (U.S.\$21,207 million), a year-on-year increase of 4.8%. Operating profit for the year totaled ¥542.0 billion (U.S.\$4,593 million), a year-on-year increase of 4.0%, lifted by sales growth along with active efforts to reduce costs as a means of limiting the decline in the gross profit ratio amid severe price competition, as well as efforts to curtail expenses. The operating profit ratio remained at almost the same level as for the year-ago period.

Within the camera segment, the continued strong demand for digital SLR cameras has fueled robust growth, with the EOS DIGITAL REBEL XT, launched in the first half of 2005, and the EOS 5D, launched in the second half, recording particularly strong sales along with continued healthy sales of the EOS 20D, launched in the previous period. This, in turn, has led to expanded sales of interchangeable lenses for SLR cameras. Sales of compact-model digital cameras also continued to expand steadily, with healthy demand for the PowerShot SD400 and PowerShot A520, launched in the first half of 2005, as well as the PowerShot SD550 and PowerShot SD450 models, introduced in the second half. As a result, unit sales of digital cameras for the year increased by more than 20% from the year-ago period. In the field of digital video camcorders, newly introduced Mini DV, DVD, and HDV models, including the Optura 600, the DC20/10, and the XL H1 registered strong performances. Consequently, camera sales overall continued to enjoy growth, achieving total sales of \fmathbf{\fmath}879.2 billion (U.S.\fmathbf{\fmath}7,451 million), a year-on-year increase of 15.2%. The operating profit ratio for the camera segment rose 2.7 points, boosted by such factors as substantially increased sales; cost reduction efforts, including the in-house production of key parts and procurement reform; and sales growth for digital SLR cameras and other high valued-added products. As a result, operating profit for the camera segment increased substantially by 32.8% to \fmathbf{\fmath}173.7 billion (U.S.\fmathbf{\fmath}1,472 million).

In the optical and other products segment, demand for steppers, used in the production of semiconductors, has continued to lag since the summer of 2004, resulting in a drop in the number of units sold and, consequently, a decrease in sales value. Sales of aligners, however, which are used in the production of LCD panels realized notable growth in terms of both volume and value owing to increased investments by LCD manufacturers in response to the rapidly expanding LCD television market. Additionally, the vacuum thin-film deposition and processing equipment produced by the company s newly consolidated subsidiary contributed to expanded sales. As a result, sales for the segment increased year on year by 17.6% to ¥372.6 billion (U.S.\$3,158 million). Operating profit for the segment totaled ¥38.8 billion (U.S.\$329 million), a substantial year-on-year increase of 34.6%, mainly due to the increase in sales volume.

## **Cash Flow**

In the twelve months ended December 31, 2005, Canon maintained cash flow from operating activities of ¥605.7 billion (U.S.\$5,133 million), a year-on-year increase of ¥44.1 billion (U.S.\$374 million), reflecting the substantial growth in sales and increased cash proceeds from sales, combined with a substantial increase in net income and an improvement in working capital.

Cash flow from investing activities totaled ¥401.2 billion (U.S.\$3,400 million), a year-on-year increase of ¥148.2 billion (U.S.\$1,256 million), due to a combination of factors such as a ¥395.1 billion (U.S.\$3,348 million) capital expenditure, which was used mainly to expand production capabilities in Japan and overseas regions and to bolster the company s R&D-related infrastructure, as well as the acquisition of stock through M&A activities. As a

result, free cash flow, or cash flow from operating activities minus cash flow from investing activities, totaled positive ¥204.5 billion (U.S.\$1,733 million).

Cash flow from financing activities recorded an outlay of ¥93.9 billion (U.S.\$796 million), a year-on-year decrease of ¥8.3 billion (U.S.\$71 million), mainly resulting from a decrease in loan repayments accompanying the company s strengthened financial position despite a large increase in the dividend payout.

Consequently, cash and cash equivalents surpassed the ¥1,000.0 billion mark for the first, reaching

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¥1,005.0 billion (U.S.\$8,517 million), a year-on-year increase of ¥117.2 billion (U.S.\$993 million), including the impact of currency exchange rate.

#### Non-consolidated Results and Dividend

Canon Inc. s non-consolidated net sales in 2005 grew by 8.9% to \(\frac{\text{\$\tex{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\text{\$\

#### Outlook

Regarding the outlook for the global economy, although prospects remain uncertain due to such factors as rising oil prices in connection with unstable conditions in the Middle East and shortages accompanying economic growth in developing countries, the impact on business activities of additional interest rate hikes in the United States and Europe, and future exchange rate trends, the global economy is likely to continue its course toward growth. In the businesses in which Canon is involved, demand in the digital-camera market is expected to continue growing, particularly in overseas markets. As for network digital MFDs and laser beam printers, while stable demand is projected for full-color models, severe price competition and shifting demand toward lower-priced models is expected to adversely affect sales. Within the semiconductor-production equipment market, demand for steppers indicates in a trend toward moderate recovery, supported by increased investments by chip manufacturers. In the market for projection aligners used in the production of LCD panels, demand for LCD production equipment is expected to decline due to restrained investment by LCD manufacturers.

In fiscal 2006 Canon anticipates consolidated net sales of ¥4,060.0 billion (U.S.\$34,407 million), consolidated income before income taxes of ¥665.0 billion (U.S.\$5,636 million), and consolidated net income of ¥415.0 billion (U.S.\$3,517 million). The company also forecasts non-consolidated net sales of ¥2,660.0 billion (U.S.\$22,542 million), non-consolidated ordinary profit of ¥475.0 billion (U.S.\$4,025 million), and non-consolidated net income of ¥307.0 billion (U.S.\$2,602 million), aiming for the seventh consecutive year of increased consolidated and non-consolidated sales and profit. These forecasts assume currency exchange rates of ¥115 to the U.S. dollar and ¥135 to the euro, representing an approximately 4% depreciation of the yen against the U.S. dollar, and a slight appreciation against the euro compared with 2005.

This document contains forward-looking statements with respect to future results, performance and achievements that are subject to risk and uncertainties and reflect management s views and assumptions formed by available information. All statements other than statements of historical fact are statements that could be considered forward-looking statements. When used in this document, words such as anticipate, believe. estimate. or should and similar expressions, as they relate to Canon, are intended to identify forward-looking statements. Many factors could cause the actual results, performance or achievements of Canon to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic and business conditions, changes in currency exchange rates and interest rates, introduction of competing products by other companies, lack of acceptance of new products or services by Canon s targeted customers, inability to meet efficiency and cost reduction objectives, changes in business strategy and various other factors, both referenced and not referenced in this document. A detailed description of these and other risk factors is included in Canon s annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein. Canon does not intend or assume any obligation to update these forward-looking statements.

#### CANON INC. AND SUBSIDIARIES

**CONSOLIDATED** 

#### **GROUP POSITION**

#### 1. NUMBER OF GROUP COMPANIES

## 2. GROUP STRUCTURE AND MAJOR GROUP COMPANIES

Notes: 1. The companies with (\*) are affiliated companies (equity method).

2. Following subsidiaries are listed on domestic stock exchange.

Tokyo Stock Exchange (1st section): Canon Sales Co., Inc., Canon Electronics Inc., Canon Finetech Inc.

Tokyo Stock Exchange (2nd section): Canon Software Inc.

Osaka Stock Exchange (2nd section): Canon Machinery Corporation

JASDAQ: Nisca Corporation.

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#### CANON INC. AND SUBSIDIARIES

#### **CONSOLIDATED**

## 1. CONSOLIDATED STATEMENTS OF INCOME

## Result for the fourth quarter

						Tl	nousands of	
	Millio	ons of	yen			U.S. dollars		
	Three							
	months	Th	ree months			Th	ree months	
	ended		ended				ended	
	December	De	cember 31,			De	ecember 31,	
	31, 2005		2004	Cha	nge(%)		2005	
Net sales	¥ 1,119,848	¥	981,129	+	14.1	\$	9,490,237	
Cost of sales	580,697		503,343				4,921,161	
Gross profit	539,151		477,786	+	12.8		4,569,076	
Selling, general and administrative expenses	369,862		345,668				3,134,423	
Operating profit Other income (deductions):	169,289		132,118	+	28.1		1,434,653	
Interest and dividend income	4,709		2,401				39,907	
Interest expense	(601)		(780)				(5,093)	
Other, net	(438)		(4,226)				(3,713)	
	3,670		(2,605)				31,101	
Income before income taxes and minority								
interests	172,959		129,513	+	33.5		1,465,754	
Income taxes	60,241		45,362				510,517	
Income before minority interests	112,718		84,151				955,237	
Minority interests	4,507		3,363				38,195	
Net income	¥ 108,211	¥	80,788	+	33.9	\$	917,042	

Note: Canon s comprehensive income consists of net income, change in foreign currency translation adjustments, change in net unrealized gains (losses) on securities, change in net gains (losses) on derivative financial instruments and change in minimum pension liability adjustments. Comprehensive income for the three months ended December 31, 2005 and 2004 were JPY155,175 million (U.S.\$1,315,042 thousand) and JPY70,967 million, respectively.

### Result for the fiscal year

2 51111			Thousands of
Millions of yen			U.S. dollars
Year			
ended	Year ended		Year ended
December	December 31,		December 31,
31, 2005	2004	Change(%)	2005

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Net sales Cost of sales	¥3,754,191 1,935,148	¥	3,467,853 1,754,510	+	8.3	\$ 31,815,178 16,399,559
Gross profit	1,819,043		1,713,343	+	6.2	15,415,619
Selling, general and administrative expenses	1,236,000		1,169,550			10,474,577
Operating profit	583,043		543,793	+	7.2	4,941,042
Other income (deductions):	14.050		7.110			120 500
Interest and dividend income	14,252		7,118			120,780
Interest expense	(1,741)		(2,756)			(14,754)
Other, net	16,450		3,961			139,407
	28,961		8,323			245,433
Income before income taxes and minority						
interests	612,004		552,116	+	10.8	5,186,475
Income taxes	212,785		194,014			1,803,263
Income before minority interests	399,219		358,102			3,383,212
Minority interests	15,123		14,758			128,161
Net income	¥ 384,096	¥	343,344	+	11.9	\$ 3,255,051

Note: Canon s comprehensive income consists of net income, change in foreign currency translation adjustments, change in net unrealized gains (losses) on securities, change in net gains (losses) on derivative financial instruments and change in minimum pension liability adjustments. Comprehensive income for the years ended December 31, 2005 and 2004 were JPY457,196 million (U.S.\$3,874,542 thousand) and JPY385,307 million, respectively.

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Sales by product

## CANON INC. AND SUBSIDIARIES

## 2. DETAILS OF SALES

## **Result for the fourth quarter**

**CONSOLIDATED** 

U.S. dollars

Year ended

December 31,

2005

Change(%)

							nousands of	
		ons of	yen			U	J.S. dollars	
	Three					-		
	months	Thi	ree months			Th	ree months	
	ended		ended			_	ended	
	December	Dec	cember 31,			De	cember 31,	
Sales by product	31, 2005		2004	Cha	nge(%)		2005	
Business machines:								
Office imaging products	¥ 310,104	¥	301,134	+	3.0	\$	2,628,000	
Computer peripherals	367,308		331,999	+	10.6		3,112,780	
Business information products	29,773		32,547		8.5		252,313	
	707,185		665,680	+	6.2		5,993,093	
Cameras	296,874		250,755	+	18.4		2,515,881	
Optical and other products	115,789		64,694	+	79.0		981,263	
Optical and other products	113,769		04,094	т	19.0		701,203	
Total	¥1,119,848	¥	981,129	+	14.1	\$	9,490,237	
	Milli <b>Three</b>		nousands of J.S. dollars					
	months	Th				TL		
		1 111	ree months			Three months ended		
	ended	ъ	ended			ъ.		
	December	Dec	cember 31,	CI.	(61)	De	cember 31,	
Sales by region	31, 2005		2004		nge(%)		2005	
Japan	¥ 244,767	¥	239,868	+	2.0	\$	2,074,297	
Overseas:								
Americas	353,647		310,423	+	13.9		2,997,008	
Europe	358,971		322,884	+	11.2		3,042,127	
Other areas	162,463		107,954	+	50.5		1,376,805	
	875,081		741,261	+	18.1		7,415,940	
Total	¥1,119,848	¥	981,129	+	14.1	\$	9,490,237	
Result for the fiscal year								
						Th	ousands of	

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Year ended

December

31, 2005

Millions of yen

Year ended

December 31,

2004

Business machines:						
Office imaging products	¥ 1,153,240	¥	1,120,972	+	2.9	\$ 9,773,220
Computer peripherals	1,244,906		1,149,914	+	8.3	10,550,051
Business information products	104,255		117,067		10.9	883,517
	2,502,401		2,387,953	+	4.8	21,206,788
Cameras	879,186		763,079	+	15.2	7,450,729
Optical and other products	372,604		316,821	+	17.6	3,157,661
Total	¥3,754,191	¥	3,467,853	+	8.3	\$ 31,815,178

	Millions of yen					U.S. dollars
Sales by region	Year ended December 31, 2005	Year ended Year ended			nge(%)	Year ended December 31, 2005
Japan	¥ 856,205	¥	849,734	+	0.8	\$ 7,255,975
Overseas: Americas Europe	1,145,950 1,181,258		1,059,425 1,093,295	+	8.2 8.0	9,711,441 10,010,661
Other areas	570,778		465,399	+	22.6	4,837,101
	2,897,986		2,618,119	+	10.7	24,559,203
Total	¥3,754,191	¥	3,467,853	+	8.3	\$ 31,815,178

Notes: 1. The primary products included in each of the product segments are as follows:

Business machines:

Office imaging products: Office network digital multifunction devices (MFDs) / Color network

digital MFDs /

Office copying machines / Personal-use copying machines / Full-color

Thousands of

copying machines / etc.

Computer peripherals : Laser beam printers / Single function inkjet printers / Inkjet multifunction peripherals / Image scanners / etc.

Business information products: Computer information systems / Micrographic equipment / Personal information products / etc.

Cameras : SLR cameras / Compact cameras / Digital cameras / Digital video camcorders / etc.

Optical and other products : Semiconductor production equipment / Mirror projection mask aligners for

LCD panels /

Broadcasting equipment / Medical equipment / Components / etc.

2. The principal countries and regions included in each regional category are as follows:

Americas: United States of America, Canada, Latin America / Europe: England, Germany, France, Netherlands /

Other Areas: Asian regions, China, Oceania

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## CANON INC. AND SUBSIDIARIES

#### **CONSOLIDATED**

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## 3. SEGMENT INFORMATION BY PRODUCT

## Result for the fourth quarter

	Millions of yen						Thousands of U.S. dollars	
Business machines	D	Three months ended ecember 31, 2005		ree months ended cember 31, 2004	Cha	ange(%)		ree months ended cember 31, 2005
Net sales: Unaffiliated customers Intersegment	¥	707,185	¥	665,680	+	6.2	\$	5,993,093
Total		707,185		665,680	+	6.2		5,993,093
Operating cost and expenses		556,989		532,958	+	4.5		4,720,246
Operating profit		150,196		132,722	+	13.2		1,272,847
Cameras Net sales: Unaffiliated customers Intersegment	¥	296,874	¥	250,755	+	18.4	\$	2,515,881
Total		296,874		250,755	+	18.4		2,515,881
Operating cost and expenses		233,817		211,158	+	10.7		1,981,500
Operating profit		63,057		39,597	+	59.2		534,381
Optical and other products Net sales: Unaffiliated customers Intersegment	¥	115,789 44,575	¥	64,694 36,006	++	79.0 23.8	\$	981,263 377,754
Total		160,364		100,700	+	59.2		1,359,017
Operating cost and expenses		151,811		97,256	+	56.1		1,286,534
Operating profit		8,553		3,444	+	148.3		72,483
Corporate and Eliminations Net sales: Unaffiliated customers Intersegment	¥	(44,575)	¥	(36,006)			\$	(377,754)

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Total	(44,575)	(36,006)		(377,754)
Operating cost and expenses	7,942	7,639 +	4.0	67,304
Operating profit	(52,517)	(43,645)		(445,058)
Consolidated Net sales: Unaffiliated customers Intersegment	¥1,119,848 ¥	981,129 +	14.1 \$	9,490,237
Total	1,119,848	981,129 +	14.1	9,490,237
Operating cost and expenses	950,559	849,011 +	12.0	8,055,584
Operating profit	169,289	132,118 +	28.1	1,434,653

Note: General corporate expenses of JPY52,512 million (U.S.\$445,017 thousand) and JPY43,583 million in the three months ended December 31, 2005 and 2004, respectively, are included in Corporate and Eliminations. For the three months ended December 31, 2004, a gain of JPY3,372 million is also included, which relates to the Transfer to the Japanese Government of the Substitutional Portion of Employee Pension Fund Liabilities.

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## CANON INC. AND SUBSIDIARIES

## Result for the fiscal year

**CONSOLIDATED** 

	Millions of yen				Thous U.S.				
	Year ended December 31, 2005		ear ended cember 31, 2004	Cha	nge(%)		Year ended ecember 31, 2005		
Business Machines Net sales:									
Unaffiliated customers Intersegment	¥ 2,502,401	¥	2,387,953	+	4.8	\$	21,206,788		
Total	2,502,401		2,387,953	+	4.8		21,206,788		
Operating cost and expenses	1,960,373		1,866,869	+	5.0		16,613,330		
Operating profit	542,028		521,084	+	4.0		4,593,458		
Assets	1,427,277		1,338,817	+	6.6		12,095,568		
Depreciations and amortization	123,037		115,830	+	6.2		1,042,686		
Capital expenditure	201,887		134,128	+	50.5		1,710,907		
Cameras Net sales: Unaffiliated customers Intersegment	¥ 879,186	¥	763,079	+	15.2	\$	7,450,729		
Total	879,186		763,079	+	15.2		7,450,729		
Operating cost and expenses	705,480		632,281	+	11.6		5,978,644		
Operating profit	173,706		130,798	+	32.8		1,472,085		
Assets	480,957		399,207	+	20.5		4,075,907		
Depreciations and amortization	27,662		21,880	+	26.4		234,424		
Capital expenditure	57,678		39,783	+	45.0		488,797		
<b>Optical and Other Products</b> Net sales:									
Unaffiliated customers	¥ 372,604	¥	316,821	+	17.6	\$	3,157,661		
Intersegment	158,114		138,419	+	14.2		1,339,949		
Total	530,718		455,240	+	16.6		4,497,610		
Operating cost and expenses	491,898		426,408	+	15.4		4,168,627		

Operating profit	38,820		28,832	+	34.6	328,983
Assets Depreciations and amortization Capital expenditure	517,527 28,011 15,955		418,418 24,895 52,264	+	23.7 12.5 69.5	4,385,822 237,381 135,212
Corporate and Eliminations Net sales: Unaffiliated customers Intersegment	¥ (158,114)	¥	(138,419)			\$ (1,339,949)
Total	(158,114)		(138,419)			(1,339,949)
Operating cost and expenses	13,397		(1,498)			113,535
Operating profit	(171,511)		(136,921)			(1,453,484)
Assets Depreciations and amortization Capital expenditure	1,617,792 47,231 108,264		1,430,579 30,087 92,555	++++++	13.1 57.0 17.0	13,710,101 400,263 917,491
Consolidated Net sales: Unaffiliated customers Intersegment	¥3,754,191	¥	3,467,853	+	8.3	\$ 31,815,178
Total	3,754,191		3,467,853	+	8.3	31,815,178
Operating cost and expenses	3,171,148		2,924,060	+	8.5	26,874,136
Operating profit	583,043		543,793	+	7.2	4,941,042
Assets Depreciations and amortization Capital expenditure	4,043,553 225,941 383,784		3,587,021 192,692 318,730	+++++	12.7 17.3 20.4	34,267,398 1,914,754 3,252,407

- Notes: 1. General corporate expenses of JPY171,522 million (U.S.\$1,453,576 thousand) and JPY136,929 million in the years ended December 31, 2005 and 2004, respectively, are included in Corporate and Eliminations. For the fiscal year ended December 31, 2004, a gain of JPY17,141 million is also included, which relates to the Transfer to the Japanese Government of the Substitutional Portion of Employee Pension Fund Liabilities.
  - 2. Corporate assets of JPY1,239,255 million (U.S.\$10,502,161 thousand) and JPY1,430,599 million as of December 31, 2005 and 2004, respectively, which mainly consist of cash and cash equivalents, marketable securities, investments and corporate properties, are included in Corporate and Eliminations.

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## CANON INC. AND SUBSIDIARIES

#### **CONSOLIDATED**

## 4. SEGMENT INFORMATION BY GEOGRAPHIC AREA

## Result for the fiscal year

Japan	Millions of yen Year ended December 31, 2005  Millions of yen Year ended December 31, 2004		Change(%)			Thousands of U.S. dollars Year ended December 31, 2005	
Net sales:							
Unaffiliated customers	¥ 979,748	¥	919,153	+	6.6	\$	8,302,949
Intersegment	2,046,173		1,882,973	+	8.7		17,340,449
Total	3,025,921		2,802,126	+	8.0		25,643,398
On austing a cost and arrays	2 262 010		2 206 141		7.1		20.017.110
Operating cost and expenses	2,362,019		2,206,141	+	7.1		20,017,110
Operating profit	663,902		595,985	+	11.4		5,626,288
Assets	2,419,012		1,793,679	+	34.9		20,500,102
Assets	2,417,012		1,773,077	Т	57.7		20,500,102
Americas							
Net sales: Unaffiliated customers	¥ 1,139,784	¥	1,057,066	+	7.8	\$	9,659,186
Intersegment	7,424	т	8,863	т	16.2	Ψ	62,916
-	,						
Total	1,147,208		1,065,929	+	7.6		9,722,102
Operating cost and expenses	1,110,415		1,025,628	+	8.3		9,410,297
Operating profit	36,793		40,301		8.7		311,805
Assets	406,101		341,616	+	18.9		3,441,534
_							
Europe Net sales:							
Unaffiliated customers	¥ 1,178,672	¥	1,090,712	+	8.1	\$	9,988,746
Intersegment	2,206		4,161		47.0	·	18,695
Total	1,180,878		1,094,873		7.9		10,007,441
Total	1,100,070		1,094,673	+	7.9		10,007,441
Operating cost and expenses	1,147,658		1,071,552	+	7.1		9,725,916
Operating profit	33,220		23,321	+	42.4		281,525
Operating profit	33,420		23,321	т	<b>⊤∠.</b> †		201,323
Assets	569,750		533,865	+	6.7		4,828,390

Others
--------

Net sales:							
Unaffiliated customers	¥ 455,987	¥	400,922	+	13.7	\$	3,864,297
Intersegment	646,530		591,677	+	9.3		5,479,067
Total	1,102,517		992,599	+	11.1		9,343,364
Operating cost and expenses	1,071,155		965,080	+	11.0		9,077,584
Operating profit	31,362		27,519	+	14.0		265,780
Assets	312,472		271,566	+	15.1		2,648,068
Corporate and Eliminations Net sales:							
Unaffiliated customers	¥	¥				\$	
Intersegment	(2,702,333)	Ť	(2,487,674)			Ф	(22,901,127)
Total	(2,702,333)		(2,487,674)				(22,901,127)
Operating cost and expenses	(2,520,099)		(2,344,341)				(21,356,771)
Operating profit	(182,234)		(143,333)				(1,544,356)
Assets	336,218		646,295		48.0		2,849,304
Consolidated							
Net sales:	V 2 754 101	V	2 467 952		0.2	ø	21 015 170
Unaffiliated customers Intersegment	¥ 3,754,191	¥	3,467,853	+	8.3	\$	31,815,178
Total	3,754,191		3,467,853	+	8.3		31,815,178
Operating cost and expenses	3,171,148		2,924,060	+	8.5		26,874,136
Operating profit	583,043		543,793	+	7.2		4,941,042
Assets	4,043,553		3,587,021	+	12.7		34,267,398

Notes:

- 1. General corporate expenses of JPY171,522 million (U.S.\$1,453,576 thousand) and JPY136,929 million in the years ended December 31, 2005 and 2004, respectively, are included in Corporate and Eliminations. For the fiscal year ended December 31, 2004, a gain of JPY17,141 million is also included, which relates to the Transfer to the Japanese Government of the Substitutional Portion of Employee Pension Fund Liabilities.
- 2. Corporate assets of JPY1,239,255 million (U.S.\$10,502,161 thousand) and JPY1,430,599 million as of December 31, 2005 and 2004, respectively, which mainly consist of cash and cash equivalents, marketable securities, investments and corporate properties, are included in Corporate and Eliminations.

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## CANON INC. AND SUBSIDIARIES

## 5. CONSOLIDATED BALANCE SHEETS

**CONSOLIDATED** 

	As of December 31,	ns of yen As of December 31,	Change	Thousands of U.S. dollars As of December 31,
ASSETS	2005	2004		2005
Current assets:				
Cash and cash equivalents	¥1,004,953	¥ 887,774	¥117,179	\$ 8,516,551
Marketable securities	172	1,554	(1,382)	1,458
Trade receivables, net	689,427	602,790	86,637	5,842,602
Inventories	510,195	489,128	21,067	4,323,686
Prepaid expenses and other current assets	253,822	250,906	2,916	2,151,034
Total current assets	2,458,569	2,232,152	226,417	20,835,331
Noncurrent receivables	14,122	14,567	(445)	119,678
Investments	104,486	97,461	7,025	885,475
Property, plant and equipment, net	1,148,821	961,714	187,107	9,735,771
Other assets	317,555	281,127	36,428	2,691,143
Total assets	¥4,043,553	¥ 3,587,021	¥ 456,532	\$ 34,267,398
LIABILITIES AND STOCKHOLDERS EQUITY Current liabilities: Short-term loans and current portion of				
long-term debt	¥ 5,059	¥ 9,879	¥ (4,820)	\$ 42,873
Trade payables	505,126	465,396	39,730	4,280,729
Income taxes	110,844	105,565	5,279	939,356
Accrued expenses	248,205	205,296	42,909	2,103,432
Other current liabilities	209,394	197,029	12,365	1,774,525
Total current liabilities	1,078,628	983,165	95,463	9,140,915
Long-term debt, excluding current installments	27,082	28,651	(1,569)	229,508
Accrued pension and severance cost	80,430	132,522	(52,092)	681,610
Other noncurrent liabilities	52,395	45,993	6,402	444,026
Total liabilities	1,238,535	1,190,331	48,204	10,496,059
Minority interests Stockholders equity:	200,336	186,794	13,542	1,697,763
Common stock	174,438	173,864	574	1,478,288
Additional paid-in capital	403,246	401,773	1,473	3,417,339
Retained earnings	2,060,620	1,740,834	319,786	17,462,881

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Accumulated other comprehensive income (loss) Treasury stock	(28,212) (5,410)	(101,312) (5,263)	73,100 (147)	(239,085) (45,847)
Total stockholders equity	2,604,682	2,209,896	394,786	22,073,576
Total liabilities and stockholders equity	¥4,043,553	¥ 3,587,021	¥ 456,532	\$ 34,267,398
Allowance for doubtful receivables Accumulated depreciation Accumulated other comprehensive income (loss):	Millio As of December 31, 2005 ¥ 11,728 1,272,163	ons of yen  As of  December  31,  2004  ¥ 11,657  1,173,305		Thousands of U.S. dollars  As of  December  31,  2005  \$ 99,390  10,781,042
Foreign currency translation adjustments Net unrealized gains (losses) on securities	(25,772) 6,073	(79,751) 7,470		(218,407) 51,466
Net gains (losses) on derivative financial instruments Minimum pension liability adjustments	(1,174) (7,339) -16-	(693) (28,338)		(9,949) (62,195)

## CANON INC. AND SUBSIDIARIES

#### **CONSOLIDATED**

## 6. CONSOLIDATED STATEMENTS OF RETAINED EARNINGS

				T	housands of		
	Milli	ions of	yen	Ţ	J.S. dollars		
	Year	Year					
	ended	7	ear ended	<b>y</b>	Year ended		
	December	De	ecember 31,	December 31,			
	31, 2005		2004		2005		
Balance at beginning of year	¥1,740,834	¥	1,450,440	\$	14,752,830		
Net income	384,096		343,344		3,255,051		
Cash dividends	(64,310)		(52,950)		(545,000)		
Balance at end of year	¥ 2,060,620	¥	1,740,834	\$	17,462,881		

## 7. CONSOLIDATED STATEMENTS OF CASH FLOWS

	Millio <b>Year</b>	Thousands of U.S. dollars	
	ended December 31, 2005	Year ended December 31, 2004	Year ended December 31, 2005
Cash flows from operating activities:	,		
Net income	¥ 384,096	¥ 343,344	\$ 3,255,051
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	225,941	192,692	1,914,754
Loss on disposal of property, plant and equipment	13,784	24,597	116,814
Deferred income taxes	(766)	9,060	(6,492)
Increase in trade receivables	(48,391)	(53,595)	(410,093)
(Increase) decrease in inventories	27,558	(40,050)	233,542
Increase in trade payables	16,018	65,873	135,746
Increase in income taxes	1,998	21,689	16,932
Increase in accrued expenses	31,241	8,196	264,754
Decrease in accrued pension and severance cost	(16,221)	(16,924)	(137,466)
Other, net	(29,580)	6,647	(250,678)
Net cash provided by operating activities	605,678	561,529	5,132,864
Cash flows from investing activities:			
Purchases of fixed assets	(395,055)	(256,714)	(3,347,924)
Proceeds from sale of fixed assets	14,827	7,431	125,653
Purchases of available-for-sale securities	(5,680)	(388)	(48,136)
Purchases of held-to-maturity securities		(21,544)	
Proceeds from sale of available-for-sale securities	12,337	9,735	104,551
Acquisitions of subsidiaries, net of cash acquired	(17,657)		(149,636)
Purchases of other investments	(19,531)	(8,628)	(165,517)

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Other, net	9,618		17,141	81,509
Net cash used in investing activities	(401,141)		(252,967)	(3,399,500)
Cash flows from financing activities:				
Proceeds from issuance of long-term debt	1,716		2,115	14,542
Repayments of long-term debt	(15,187)		(43,175)	(128,703)
Decrease in short-term loans	(12,011)		(3,046)	(101,788)
Dividends paid	(64,310)		(52,950)	(545,000)
Other, net	(4,147)		(5,212)	(35,144)
Net cash used in financing activities	(93,939)		(102,268)	(796,093)
Effect of exchange rate changes on cash and cash equivalents	6,581		(8,818)	55,771
Net increase in cash and cash equivalents	117,179		197,476	993,042
Cash and cash equivalents at beginning of year	887,774		690,298	7,523,509
Cash and cash equivalents at end of year	¥1,004,953	¥	887,774	\$ 8,516,551
	-17-			

#### CANON INC. AND SUBSIDIARIES

**CONSOLIDATED** 

# 8. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (1) CHANGES IN GROUP OF ENTITIES

**Subsidiaries** 

Addition: 22 companies Removal: 6 companies

Affiliates (Carried at Equity Basis)

Removal: 4 companies

#### (2) SIGNIFICANT ACCOUNTING POLICIES

The accompanying consolidated financial statements reflect the adjustments which management believes are necessary to conform them with accounting principles generally accepted in the United States of America, except for the segment information, as required by Statement of Financial Accounting Standards No.131, Disclosures about Segments of an Enterprise and Related Information.

1. Marketable Securities and Investments Canon s consolidated financial statements are based on Statement of Financial Accounting Standards No. 115 (SFAS 115), Accounting for Certain Investments in Debt and Equity Securities. Under SFAS 115, certain investments in debt and equity securities should be classified as trading, available-for-sale or held-to-maturity. Canon s debt securities and marketable equity securities consist of available-for-sale and held-to-maturity securities. Unrealized holding gains and losses, net of the related tax effect, on available-for-sale securities are excluded from earnings and are reported as a separate component of other comprehensive income (loss) until realized.

#### 2. Inventories

Inventories are stated at the lower of cost or market value. Cost is determined

principally by the average method for domestic inventories and the first-in, first-out method for overseas inventories.

## 3. Depreciation

Depreciation is calculated principally by the declining-balance method over the estimated useful lives of assets.

Accrued pension and severance cost
 Canon has been adopting Statement of
 Financial Accounting Standards No.87,
 Employer s Accounting for Pensions.

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CANON INC. AND SUBSIDIARIES

**CONSOLIDATED** 

## 9. MARKETABLE SECURITIES AND DERIVATIVE CONTRACTS

## (1) MARKET VALUE ON MARKETABLE SECURITIES

A		•	
M <sub>1</sub> 1	lions	ot	ven

	As of December 31, 2005						As of December 31, 2004						
	Acquisition Cost		Estimated Holding Fair Value Gains/Losses		Acquisition		Estimated Fair		Unrealized Holding				
					Gains/Losses		Cost		Value		Gains/Losses		
Current: Available-for-sale:													
Corporate debt securities	¥	<b>5</b> 1	¥	=1	¥		¥	138	¥	138	¥		
Bank debt securities		71		71				71		71		40	
Fund trust		101		101				92		132		40	
Equity securities		101		101				1,117		1,213		96	
	¥	172	¥	172	¥		¥	1,418	¥	1,554	¥	136	
Noncurrent: Available-for-sale: Governmental bond													
securities	¥	525	¥	532	¥	7	¥	536	¥	537	¥	1	
Corporate debt securities		85		88		3		56		75		19	
Fund trust		4,553		5,999		1,446		2,064		2,626		562	
Equity securities	1	1,373		26,449		15,076		9,185		25,737		16,552	
Held-to-maturity													
Corporate debt securities	20	0,961		20,961				21,460		21,460			
	¥ 3′	7,497	¥	54,029	¥	16,532	¥	33,301	¥	50,435	¥	17,134	

## Thousands of U.S. dollars

## As of December 31, 2005

		quisition Cost		timated r Value	Unrealized Holding Gains/Losses		
Current:							
Available-for-sale:							
Corporate debt securities	\$		\$		\$		
Bank debt securities		602		602			
Fund trust							
Equity securities		856		856			
	\$	1,458	\$	1,458	\$		
Noncurrent: Available-for-sale:							
	Φ	4 440	Φ	4 500	ø	50	
Governmental bond securities	\$	4,449	\$	4,508	\$	59	

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Corporate debt securities	720	746	26
Fund trust	38,585	50,839	12,254
Equity securities	96,381	224,144	127,763
Held-to-maturity			
Corporate debt securities	177,636	177,636	
	\$ 317,771	\$ 457,873	\$ 140,102
		-19-	

### CANON INC. AND SUBSIDIARIES

### **CONSOLIDATED**

### (2) DERIVATIVE CONTRACTS

		Million	Thousands of U.S. dollars			
	As of December 31, 2005			As of December 31, 2004		per 31, 2005
	Contract	Estimated Fair	Contract	Estimated Fair	Contract	Estimated Fair
Trade receivables and anticipated sales transactions: To sell foreign	Amount	Value	Amount	Value	Amount	Value
currencies To buy foreign	¥ 645,188	¥ (6,640)	¥ 584,208	¥ (4,714)	\$ 5,467,695	\$ (56,271)
currencies	46,424	(1,172)	34,201 -20-	(1,431)	393,424	(9,932)

CANON INC.

NON-CONSOLIDATED

### 1. NON-CONSOLIDATED STATEMENTS OF INCOME

( Parent company only )

Millions of yen <b>Year</b>					
	ended	Y	ear ended		
	December				
	31,	De	ecember 31,		
	2005		2004	Char	ige(%)
Net sales	¥ 2,481,481	¥	2,278,374	+	8.9
Cost of sales	1,571,561		1,433,570		
Gross profit	909,920		844,804	+	7.7
Selling, general and administrative expenses	493,403		461,520		
Operating profit Other income (deductions):	416,517		383,284	+	8.7
Interest and dividend income	10,979		13,185		
Interest expense	(57)	)	(106)		
Other, net	13,272		(113)		
	24,194		12,966		
Ordinary profit	440,711		396,250	+	11.2
Non-ordinary gain(loss), net	(957)	)	(10,427)		
Income before income taxes	439,754		385,823		
Income taxes	150,460		136,572		
Net income	¥ 289,294	¥	249,251	+	16.1
Net income per share:		Yen			
Basic	¥ 325.83	¥	281.30		

### 2. DETAILS OF SALES

 $(\ Parent\ company\ only\ )$ 

Sales by product

	Millions of yen					
	Ye	ar ended	Ye	ear ended		
	De	ecember				
		31,	Dec	cember 31,		
		2005		2004	Chang	ge(%)
Business machines:						
Office Imaging Products	¥	509,260	¥	500,940	+	1.7

0 0						
Computer peripherals		1,085,616		978,247	+	11.0
		1,594,876		1,479,187	+	7.8
Cameras		663,062		604,474	+	9.7
Optical and other products		223,543		194,713	+	14.8
Total	¥	2,481,481	¥	2,278,374	+	8.9
Sales by region						
		Million	s of ye	en		
		ear ended December	Y	ear ended		
		31,	De	ecember 31,		
		2005		2004	Chan	ige(%)
Japan	¥	367,271	¥	359,840	+	2.1
Overseas:						
Americas		852,063		784,028	+	8.7
Europe		840,786		775,218	+	8.5
Other areas		421,361		359,288	+	17.3
		2,114,210		1,918,534	+	10.2
Total	¥	2,481,481	¥	2,278,374	+	8.9
	-21	. <del>-</del>				

CANON INC.

NON-CONSOLIDATED

# $\frac{3.\;NON\text{-}CONSOLIDATED\;BALANCE\;SHEETS}{\text{( Parent company only )}}$

	As of December 31,		As of ecember 31,	
	2005		2004	Change
ASSETS				
Current assets: Cash	¥ 261,680	¥	294,479	¥ (32,799)
Trade receivables	845,977		740,296	105,681
Marketable securities	043,777		132	(132)
Inventories	189,699		200,314	(10,615)
Prepaid expenses and other current assets	163,909		133,995	29,914
Allowance for doubtful accounts	(383		(2,873)	2,490
Total current assets	1,460,882		1,366,343	94,539
Fixed assets:				
Net property, plant and equipment	713,960		569,392	144,568
Intangibles	27,123		19,834	7,289
Investments and other fixed assets Allowance for doubtful accounts	450,979 (97		429,331	21,648
Allowance for doubtful accounts	(97	,	(97)	
Total fixed assets	1,191,965		1,018,460	173,505
Total assets	¥ 2,652,847	¥	2,384,803	¥ 268,044
LIABILITIES AND STOCKHOLDERS EQUITY				
Current liabilities:				
Trade payables	¥ 363,375		312,138	¥ 51,237
Short-term loans	33,159		37,732	(4,573)
Accrued income taxes Other current liabilities	84,172 218,425		81,387 206,596	2,785 11,829
Other current habilities	210,423		200,390	11,029
Total current liabilities	699,131		637,853	61,278
Convertible debenture	649		1,796	(1,147)
Accrued pension and severance cost	76,386		92,595	(16,209)
Accrued directors retirement benefits	1,248		1,152	96
Total noncurrent liabilities	78,283		95,543	(17,260)
Total liabilities	777,414		733,396	44,018
Stockholders equity:				

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Common stock	174,438	173,864	574
Capital surplus	305,966	305,392	574
Retained earnings	1,393,662	1,168,877	224,785
Net unrealized gains on securities	6,777	8,537	(1,760)
Treasury stock	(5,410)	(5,263)	(147)
Total stockholders equity	1,875,433	1,651,407	224,026
Total liabilities and stockholders equity	¥2,652,847 ¥	2,384,803	¥ 268,044

Millions of yen

**As of** As of

**December** 

31, December 31, 2005 2004 ¥ 690,581 ¥ 632,183

Accumulated depreciation

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### NON-CONSOLIDATED

T	
Liboatare	4
Directors	

	<u>Dire</u>		
(1)	Candidates for Directors to be promoted		
	Chairman of the Board & President & C.E.O.	Fujio Mitarai	(President & C.E.O., Canon Inc. (present))
	Executive Vice President	Tsuneji Uchida	(Senior Managing Director, Chief Executive, Image Communication Products Operations (present))
	Senior Managing Director	Nobuyoshi Tanaka	(Managing Director, Group Executive, Corporate Intellectual Property and Legal Headquarters (present))
	Senior Managing Director	Junji Ichikawa	(Managing Director, Chief Executive, Optical Products Operations (present))
	Senior Managing Director	Hajime Tsuruoka	(Managing Director, President, Canon Europa N.V. (present))
(2)	Candidates for new Directors to be appointed		
	Director	Tetsuro Tahara	(Chairman of the Board & President, Canon (Suzhou) Inc. (present))
	Director	Seijiro Sekine	(Group Executive, Logistics Headquarters (present))
	Director	Shunji Onda	(Senior General Manager, Optical Products Business Administration Center (present))
(3)	Directors to be retired		
	Senior Managing Director	Yukio Yamashita	(Adviser to be appointed)
	Managing Director	Yusuke Emura	(Adviser to be appointed)
(4)	Candidates for new Corporate Auditor to be appointed		
	Corporate Auditor	Yoshinobu Shimizu	(Certified Public Accountant (present))
	Corporate Auditor	Minoru Shishikura	

(General Manager, Credit Dept., The Dai-ichi Mutual Life Insurance Company (present))

(5) Corporate Auditor to be retired

Corporate Auditor Tetsuo Yoshizawa (Adviser to be appointed)

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Canon Inc. January 30, 2006

# CONSOLIDATED FINANCIAL RESULTS FOR THE FOURTH QUARTER AND THE FISCAL YEAR ENDED DECEMBER 31, 2005 SUPPLEMENTARY REPORT TABLE OF CONTENTS

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This document contains forward-looking statements with respect to future results, performance and achievements that are subject to risk and uncertainties and reflect management s views and assumptions formed by available information. All statements other than statements of historical fact are statements that could be considered forward-looking statements. When used in this document, words such as anticipate, believe, estimate, or should and similar expressions, as they relate to Canon, are intended to identify forward-looking statements. Many factors could cause the actual results, performance or achievements of Canon to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic and business conditions, changes in currency exchange rates and interest rates, introduction of competing products by other companies, lack of acceptance of new products or services by Canon stargeted customers, inability to meet efficiency and cost reduction objectives, changes in business strategy and various other factors, both referenced and not referenced in this document. A detailed description of these and other risk factors is included in Canon s annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein. Canon does not intend or assume any obligation to update these forward-looking statements.

Canon Inc.

### 1. SALES BY REGION AND PRODUCT (2005)

(Millions of yen)

	200	)5	2004		Change year	
			4th		4th	
	4th quarter	Year	quarter	Year	quarter	Year
Japan						
Business machines	169,499	612,832	172,541	602,772	-1.8%	+1.7%
Office imaging products	84,885	357,689	86,863	336,214	-2.3%	+6.4%
Computer peripherals	64,627	183,727	61,894	178,783	+4.4%	+2.8%
<b>Business information</b>						
products	19,987	71,416	23,784	87,775	-16.0%	-18.6%
Cameras	36,220	127,886	36,389	124,403	-0.5%	+2.8%
Optical and other						
products	39,048	115,487	30,938	122,559	+26.2%	-5.8%
Total	244,767	856,205	239,868	849,734	+2.0%	+0.8%
Overseas						
Business machines	537,686	1,889,569	493,139	1,785,181	+9.0%	+5.8%
Office imaging products	225,219	795,551	214,271	784,758	+5.1%	+1.4%
Computer peripherals	302,681	1,061,179	270,105	971,131	+12.1%	+9.3%
<b>Business information</b>						
products	9,786	32,839	8,763	29,292	+11.7%	+12.1%
Cameras	260,654	751,300	214,366	638,676	+21.6%	+17.6%
Optical and other						
products	76,741	257,117	33,756	194,262	+127.3%	+32.4%
Total	875,081	2,897,986	741,261	2,618,119	+18.1%	+10.7%
Americas						
Business machines	224,815	795,268	206,347	762,592	+8.9%	+4.3%
Office imaging products	99,491	353,384	94,355	355,375	+5.4%	-0.6%
Computer peripherals	120,750	425,877	107,754	392,800	+12.1%	+8.4%
<b>Business information</b>						
products	4,574	16,007	4,238	14,417	+7.9%	+11.0%
Cameras	115,569	308,667	95,181	262,873	+21.4%	+17.4%
Optical and other						
products	13,263	42,015	8,895	33,960	+49.1%	+23.7%
Total	353,647	1,145,950	310,423	1,059,425	+13.9%	+8.2%
Europe						
Business machines	243,712	838,081	227,892	794,601	+6.9%	+5.5%
Office imaging products	103,566	357,188	100,790	350,644	+2.8%	+1.9%
Computer peripherals	135,618	466,965	123,205	431,742	+10.1%	+8.2%
<b>-</b>	4,528	13,928	3,897	12,215	+16.2%	+14.0%

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Business information									
products	106 227	216.760	00.461	277 207	. 10 70	. 1 4 007			
Cameras	106,227	316,769	89,461	277,307	+18.7%	+14.2%			
Optical and other	0.022	26.400	5 521	21 207	. 62.201	. 22 50			
products	9,032	26,408	5,531	21,387	+63.3%	+23.5%			
Total	358,971	1,181,258	322,884	1,093,295	+11.2%	+8.0%			
Other areas									
Business machines	69,159	256,220	58,900	227,988	+17.4%	+12.4%			
Office imaging products	22,162	84,979	19,126	78,739	+15.9%	+7.9%			
Computer peripherals	46,313	168,337	39,146	146,589	+18.3%	+14.8%			
<b>Business</b> information									
products	684	2,904	628	2,660	+8.9%	+9.2%			
Cameras	38,858	125,864	29,724	98,496	+30.7%	+27.8%			
Optical and other									
products	54,446	188,694	19,330	138,915	+181.7%	+35.8%			
Total	162,463	570,778	107,954	465,399	+50.5%	+22.6%			
Total									
Business machines	707,185	2,502,401	665,680	2,387,953	+6.2%	+4.8%			
Office imaging products	310,104	1,153,240	301,134	1,120,972	+3.0%	+2.9%			
Computer peripherals	367,308	1,244,906	331,999	1,149,914	+10.6%	+8.3%			
<b>Business</b> information									
products	29,773	104,255	32,547	117,067	-8.5%	-10.9%			
Cameras	296,874	879,186	250,755	763,079	+18.4%	+15.2%			
Optical and other									
products	115,789	372,604	64,694	316,821	+79.0%	+17.6%			
Total	1,119,848	3,754,191	981,129	3,467,853	+14.1%	+8.3%			
-S1-									

Canon Inc.

# 2. SALES BY REGION AND PRODUCT (2006/Projection)

(Millions of yen)

		200	6 (P)			Change year over year					
	1st quarter	1st half	2nd half	Year	1st quarter	1st half	2nd half	Year	1st quarter	1st half	2nd half
S S	154,500	315,500	322,900	638,400	153,968	304,509	308,323	612,832	+0.3%	+3.6%	+4.7%
	95,300	191,600	188,000	379,600	95,563	185,544	172,145	357,689	-0.3%	+3.3%	+9.2%
als	42,500	91,200	103,800	195,000	39,377	82,909	100,818	183,727	+7.9%	+10.0%	+3.0%
ion	16,700 26,400	32,700 60,100	31,100 75,200	63,800 135,300	19,028 26,583	36,056 57,999	35,360 69,887	71,416 127,886	-12.2% -0.7%	-9.3% +3.6%	-12.0% +7.6%
	36,800	82,800	77,700	160,500	27,543	53,610	61,877	115,487	+33.6%	+54.4%	+25.6%
	217,700	458,400	475,800	934,200	208,094	416,118	440,087	856,205	+4.6%	+10.2%	+8.1%
S											
S	477,100	981,300	1,082,000	2,063,300	439,586	892,522	997,047	1,889,569	+8.5%	+9.9%	+8.5%
»r	196,800	417,100	426,800	843,900	179,520	382,255	413,296	795,551	+9.6%	+9.1%	+3.3%
als	272,500	548,000	635,400	1,183,400	252,915	494,828	566,351	1,061,179	+7.7%	+10.7%	+12.2%
ion	7,800 147,600	16,200 356,400	19,800 459,500	36,000 815,900	7,151 133,328	15,439 321,153	17,400 430,147	32,839 751,300	+9.1% +10.7%	+4.9% +11.0%	+13.8% +6.8%
	57,600	113,900	132,700	246,600	62,359	126,047	131,070	257,117	-7.6%	-9.6%	+1.2%
	682,300	1,451,600	1,674,200	3,125,800	635,273	1,339,722	1,558,264	2,897,986	+7.4%	+8.4%	+7.4%
ıs											
S	207,200 87,400	417,600 184,800	449,400 191,200	867,000 376,000	187,548 76,866	374,966 165,769	420,302 187,615	795,268 353,384	+10.5% +13.7%	+11.4% +11.5%	+6.9% +1.9%

als	115,900	224,900	249,000	473,900	107,126	201,786	224,091	425,877	+8.2%	+11.5%	+11.1%
ion and	3,900 57,500	7,900 142,800	9,200 199,100	17,100 341,900	3,556 52,037	7,411 124,565	8,596 184,102	16,007 308,667	+9.7% +10.5%	+6.6% +14.6%	+7.0% +8.1%
	13,800	26,700	32,400	59,100	9,138	18,595	23,420	42,015	+51.0%	+43.6%	+38.3%
	278,500	587,100	680,900	1,268,000	248,723	518,126	627,824	1,145,950	+12.0%	+13.3%	+8.5%
S	208,100	428,200	473,600	901,800	193,422	398,026	440,055	838,081	+7.6%	+7.6%	+7.6%
	87,500	184,700	187,200	371,900	82,557	176,072	181,116	357,188	+6.0%	+4.9%	+3.4%
er als	117,400	236,700	278,800	515,500	107,902	215,400	251,565	466,965	+8.8%	+9.9%	+10.8%
ion	3,200 60,900	6,800 147,900	7,600 177,900	14,400 325,800	2,963 57,331	6,554 141,833	7,374 174,936	13,928 316,769	+8.0% +6.2%	+3.8% +4.3%	+3.1% +1.7%
	5,500	13,900	17,600	31,500	6,583	11,807	14,601	26,408	-16.5%	+17.7%	+20.5%
	274,500	590,000	669,100	1,259,100	257,336	551,666	629,592	1,181,258	+6.7%	+6.9%	+6.3%
s S	61,800	135,500	159,000	294,500	58,616	119,530	136,690	256,220	+5.4%	+13.4%	+16.3%
	21,900	47,600	48,400	96,000	20,097	40,414	44,565	84,979	+9.0%	+17.8%	+8.6%
er als	39,200	86,400	107,600	194,000	37,887	77,642	90,695	168,337	+3.5%	+11.3%	+18.6%
ion	700 29,200	1,500 65,700	3,000 82,500	4,500 148,200	632 23,960	1,474 54,755	1,430 71,109	2,904 125,864	+10.8% +21.9%	+1.8% +20.0%	+109.8% +16.0%
	38,300	73,300	82,700	156,000	46,638	95,645	93,049	188,694	-17.9%	-23.4%	-11.1%
	129,300	274,500	324,200	598,700	129,214	269,930	300,848	570,778	+0.1%	+1.7%	+7.8%

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S	631,600	1,296,800	1,404,900	2,701,700	593,554	1,197,031	1,305,370	2,502,401	+6.4%	+8.3%	+7.6%
	292,100	608,700	614,800	1,223,500	275,083	567,799	585,441	1,153,240	+6.2%	+7.2%	+5.0%
er als	315,000	639,200	739,200	1,378,400	292,292	577,737	667,169	1,244,906	+7.8%	+10.6%	+10.8%
ion											
لمدد	24,500 174,000	48,900 416,500	50,900 534,700	99,800 951,200	26,179 159,911	51,495 379,152	52,760 500,034	104,255 879,186	-6.4% +8.8%	-5.0% +9.9%	-3.5% +6.9%
and											
	94,400	196,700	210,400	407,100	89,902	179,657	192,947	372,604	+5.0%	+9.5%	+9.0%
	900,000	1,910,000	2,150,000	4,060,000	843,367	1,755,840	1,998,351	3,754,191	+6.7%	+8.8%	+7.6%
						-S2-			(	P)=Project	ion

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Canon Inc.

# **3. SEGMENT INFORMATION BY PRODUCT** (2005)

(Millions of yen)

	2005		200	04	Change year over year 4th		
	4th quarter	Year	4th quarter	Year	4th quarter	Year	
Business machines Unaffiliated customers Intersegment	707,185	2,502,401	665,680	2,387,953	+6.2%	+4.8%	
Total sales	707,185	2,502,401	665,680	2,387,953	+6.2%	+4.8%	
Operating profit % of sales Cameras	150,196 21.2%	542,028 21.7%	132,722 19.9%	521,084 21.8%	+13.2%	+4.0%	
Unaffiliated customers Intersegment	296,874	879,186	250,755	763,079	+18.4%	+15.2%	
Total sales	296,874	879,186	250,755	763,079	+18.4%	+15.2%	
Operating profit % of sales Optical and other products	63,057 21.2%	173,706 19.8%	39,597 15.8%	130,798 17.1%	+59.2%	+32.8%	
Unaffiliated customers Intersegment	115,789 44,575	372,604 158,114	64,694 36,006	316,821 138,419	+79.0% +23.8%	+17.6% +14.2%	
Total sales	160,364	530,718	100,700	455,240	+59.2%	+16.6%	
Operating profit % of sales Corporate and Eliminations Unaffiliated customers	8,553 5.3%	38,820 7.3%	3,444 3.4%	28,832 6.3%	+148.3%	+34.6%	
Intersegment	-44,575	-158,114	-36,006	-138,419			
Total sales	-44,575	-158,114	-36,006	-138,419			
Operating profit  Consolidated	-52,517	-171,511	-43,645	-136,921			
Unaffiliated customers Intersegment	1,119,848	3,754,191	981,129	3,467,853	+14.1%	+8.3%	
Total sales	1,119,848	3,754,191	981,129	3,467,853	+14.1%	+8.3%	
Operating profit	169,289	583,043	132,118	543,793	+28.1%	+7.2%	
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% of sales 15.1% 15.5% 13.5% 15.7%

### 4. OTHER INCOME / DEDUCTIONS (2005)

(Millions of yen)

	200	05	200	)4	Change yea	ar over year
	4th		4th		4th	
	quarter	Year	quarter	Year	quarter	Year
Interest and dividend, net	4,108	12,511	1,621	4,362	+2,487	+8,149
Forex gain / loss	-2,262	-3,710	-11,440	-17,800	+9,178	+14,090
Equity earnings / loss of						
affiliated companies	174	1,646	1,107	1,921	-933	-275
Other, net	1,650	18,514	6,107	19,840	-4,457	-1,326
Total	3,670	28,961	-2,605	8,323	+6,275	+20,638
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Canon Inc.

# **5. SEGMENT INFORMATION BY PRODUCT** (2006/Projection)

(Millions of yen)

	2006	5 (P)			200		Change year over			
1st quarter	1st half	2nd half	Year	1st quarter	1st half	2nd half	Year	1st quarter	1st half	2nd hal
631,600	1,296,800	1,404,900	2,701,700	593,554	1,197,031	1,305,370	2,502,401	+6.4%	+8.3%	+7
631,600	1,296,800	1,404,900	2,701,700	593,554	1,197,031	1,305,370	2,502,401	+6.4%	+8.3%	+7
147,300 23.3%	281,500 21.7%	317,400 22.6%	598,900 22.2%	140,828 23.7%	259,453 21.7%	282,575 21.6%	542,028 21.7%	+4.6%	+8.5%	+12
174,000	416,500	534,700	951,200	159,911	379,152	500,034	879,186	+8.8%	+9.9%	+6
174,000	416,500	534,700	951,200	159,911	379,152	500,034	879,186	+8.8%	+9.9%	+6
33,800 19.4%	80,000 19.2%	126,000 23.6%	206,000 21.7%	23,815 14.9%	61,854 16.3%	111,852 22.4%	173,706 19.8%		+29.3%	+12
94,400 41,000 135,400	196,700 83,600 280,300	210,400 95,300 305,700	407,100 178,900 586,000	89,902 35,181 125,083	179,657 71,818 251,475	192,947 86,296 279,243	372,604 158,114 530,718	+5.0% +16.5% +8.2%	+16.4%	+10
6,900 5.1%	12,500 4.5%	20,600 6.7%	33,100 5.6%	125,083 12,679 10.1%	21,039 8.4%	17,781 6.4%	38,820	-45.6%		
41,000	22.600	05 200	170 000	25 101	71.010	25.206	150 114			
-41,000	-83,600	-95,300	-178,900	-35,181	-71,818	-86,296	-158,114			

-83,600

-95,300

-178,900

-35,181

-71,818

-86,296

-158,114

-41,000

-35,000	-78,000	-107	,000	-185,000	-34,04	.0	-72,157	-99,35	4 -17	1,511			
900,000	1,910,000	2,150	,000 4	.,060,000	843,36	57 1,7	755,840	1,998,35	1 3,75	4,191	+6.7%	+8.8%	+
900,000	1,910,000	2,150	,000 4	.,060,000	843,36	57 1,7	755,840	1,998,35	1 3,75	4,191	+6.7%	+8.8%	+
153,000 17.0%	296,000 15.5		,000 16.6%	653,000 16.1%	143,28 17.	32 2 .0%	270,189 15.4%	312,85 15.	4 58 7%	3,043 15.5%	+6.8%	+9.6%	+]
	ΓHER IN0 6/Projectio		DEDUCT	IONS						(1)	(P)=Project Millions of		
		200	6 (P)				2005		(	Thange ve	ear over yea	ar	
	1st	200	0(1)		1st	2	2nd		1st	shange ye	car over yea	41	
<b>.</b>	quarter	1st half	2nd half	Year	quarter	1st half	half	Year	quarter	1st half	2nd half	Year	
Interest and dividend,													
net :	3,900	7,600	9,300	16,900	2,213	5,199	7,312	12,511	+1,687	+2,401	+1,988	+4,389	)
Forex gain / loss Equity earnings /	-5,700	-10,000	-11,100	-21,100	741	-898	3 -2,812	-3,710	-6,441	-9,102	-8,288	-17,390	)
loss of													
affiliated companies Other, net	600 3,200	1,100 8,300	800 6,000		1,153 2,062	2,061 7,182		1,646 18,514	-553 +1,138	-961 +1,118	+1,215 -5,332	+254 -4,214	
Total	2,000	7,000	5,000	12,000	6,169	13,544	15,417	28,961	-4,169	-6,544	-10,417	-16,961	
											(P)=Proje	ction	
						0.4							

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Canon Inc.

### 7. SALES COMPOSITION BY PRODUCT

	2006 (P)					200	2004			
	1st	1st	2nd	Vaan	4th	1st	2nd half	Vaan	4th	Vacan
Office imaging products Monochrome	quarter	half	half	Year	quarter	half	пап	Year	quarter	Year
copying machines Digital* Analog* Color copying	55%	54%	53%	54%	55% 97% 3%	57% 96% 4%	56% 97% 3%	56% 96% 4%	59% 96% 4%	62% 95% 5%
machines Others	29% 16%	30% 16%	31% 16%	30% 16%	29% 16%	27% 16%	29% 15%	28% 16%	26% 15%	24% 14%
Computer peripherals										
Laser beam printers Inkjet printers (includes inkjet MFPs)	70% 29%	70% 29%	67% 32%	68% 31%	67% 32%	72% 26%	71% 28%	71% 27%	67% 31%	71% 27%
Others  Business	1%	1%	1%	1%	1%	2%	1%	2%	2%	2%
information products	600	670	62%	65%	69%	70%	68%	69%	71%	74%
Personal computers Others	69% 31%	67% 33%	38%	35%	31%	30%	32%	31%	29%	26%
Cameras Film cameras /										
Lenses Digital cameras Video cameras	14% 73% 13%	14% 73% 13%	16% 72% 12%	15% 73% 12%	17% 72% 11%	16% 72% 12%	17% 72% 11%	17% 72% 11%	14% 73% 13%	16% 69% 15%
Optical and other products Semiconductor production										
equipment Others	56% 44%	56% 44%	51% 49%	53% 47%	58% 42%	68% 32%	60% 40%	64% 36%	51% 49%	63% 37%

<sup>\*</sup> Among office-use monochrome copying machines (hardware only)

(P)=Projection

### 8. SALES GROWTH IN LOCAL CURRENCY

2006 (P)		2005				
1st half	Year	1st half	Year			

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Business	1st quarter		2nd half		4th quarter		2nd half	
machines								
Japan	+0.3%	+3.6%	+4.7%	+4.2%	-1.8%	+4.4%	-0.9%	+1.7%
Overseas	+2.6%	+4.8%	+9.0%	+7.0%	+1.6%	+5.5%	+2.1%	+3.7%
Total	+2.0%	+4.5%	+8.0%	+6.3%	+0.7%	+5.2%	+1.4%	+3.2%
Cameras								
Japan	-0.7%	+3.6%	+7.6%	+5.8%	-0.5%	-1.4%	+6.6%	+2.8%
Overseas	+5.9%	+6.8%	+7.5%	+7.2%	+13.9%	+11.4%	+17.6%	+14.8%
Total	+4.8%	+6.3%	+7.5%	+7.0%	+11.8%	+9.2%	+15.8%	+12.8%
Optical and other								
products								
Japan	+33.6%	+54.4%	+25.6%	+39.0%	+26.2%	-15.2%	+4.3%	-5.8%
Overseas	-10.6%	-11.9%	+1.2%	-5.2%	+118.6%	+30.7%	+28.0%	+29.3%
Total	+2.9%	+7.9%	+9.0%	+8.5%	+74.4%	+12.4%	+19.1%	+15.8%
Total								
Japan	+4.6%	+10.2%	+8.1%	+9.1%	+2.0%	+0.6%	+0.9%	+0.8%
Overseas	+2.0%	+3.7%	+7.9%	+6.0%	+10.5%	+8.8%	+7.9%	+8.3%
Americas	+2.0%	+4.8%	+8.1%	+6.6%	+2.9%	+7.0%	+4.6%	+5.7%
Europe	+6.2%	+6.2%	+8.0%	+7.2%	+7.9%	+5.4%	+6.7%	+6.1%
Other areas	-6.2%	-3.5%	+7.5%	+2.3%	+40.1%	+20.7%	+18.5%	+19.6%
Total	+2.7%	+5.2%	+8.0%	+6.7%	+8.4%	+6.8%	+6.2%	+6.5%
				9.5			(P)=	Projection
			-	·S5-				

Canon Inc.

9. P&L SUMMARY	(1st (	Quarter 2006/Projection)
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(Millions of yen)

	2006 (P)	2005	Change
			year over
	1st quarter	1st quarter	year
Net sales	900,000	843,367	+6.7%
Operating profit	153,000	143,282	+6.8%
Income before income taxes and minority interests	155,000	149,451	+3.7%
Net income	98,000	93,057	+5.3%
			(P)=Projection

### 10. PROFITABILITY

	2006 (P)	200	5	200	4
		4th		4th	
	Year	quarter	Year	quarter	Year
ROE	15.1%	17.1%	16.0%	14.9%	16.8%
ROA	9.8%	11.0%	10.1%	9.2%	10.1%
				(P)	=Projection

#### 11. IMPACT OF FOREIGN EXCHANGE RATES

### (1) Exchange rates (Yen)

	2006	(P)	200	)5	20	04
	1st		4th		4th	
	quarter	Year	quarter	Year	quarter	Year
Yen/US\$	115.00	115.00	117.39	110.58	105.86	108.12
Yen/Euro	135.00	135.00	139.46	137.04	137.14	134.57
					(P	)=Projection

# (2) Impact of foreign exchange rates on sales (Year over year)

(Billions of yen)

	2006 (P)		2005	
	1st		4th	
	quarter	Year	quarter	Year
US\$	+31.6	+60.1	+46.1	+41.5
Euro	-3.3	-15.2	+5.1	+16.3
Other currencies	+1.8	+2.2	+3.4	+8.6
Total	+30.1	+47.1	+54.6	+66.4

(P)=Projection

### (3) Impact of foreign exchange rates per yen

(Billions of yen)

2006 (P)

Year

				1st quarter	
On sales US\$				3.0	14.0
Euro				1.6	7.4
On operating profit				1.0	7.4
US\$				1.6	7.7
Euro				1.2	5.6
				(	P)=Projection
12. STATEMENTS OF CASH FLOW	'S			(M	illions of yen)
	2006 (P)	200	05	20	04
				4th	
	Year	4th quarter	Year	quarter	Year
Net cash provided by operating activities					
Net income	415,000	108,211	384,096	80,788	343,344
Depreciation and amortization	240,000	67,321	225,941	55,566	192,692
Other, net	35,000	61,483	-4,359	37,883	25,493
Total	690,000	237,015	605,678	174,237	561,529
Net cash used in investing activities	-490,000	-112,812	-401,141	-77,862	-252,967
Free cash flow	200,000	124,203	204,537	96,375	308,562
Net cash used in financing activities Effect of exchange rate changes on	-103,900	-18,924	-93,939	-11,491	-102,268
cash and cash equivalents Net increase in cash and cash	-13,800	-3,432	6,581	-9,855	-8,818
equivalents	82,300	101,847	117,179	75,029	197,476
Cash and cash equivalents at end of period	1,087,300	1,004,953	1,004,953	887,774	887,774
		-S6-		(	P)=Projection

Canon Inc. 13. R&D EXPENDITURE (Millions of yen) 2006 (P) 2005 2004 Year Year Year 117,219 **Business** machines 120,916 Cameras 39,746 35,549 Optical and other products 129,511 118,835 Total 316,000 286,476 275,300 % of sales 7.6% 7.9% 7.8% (P)=Projection 14. CAPITAL EXPENDITURE & DEPRECIATION AND AMORTIZATION (Millions of yen) 2004 2006 (P) 2005 Year Year Year Capital expenditure **Business machines** 201.887 134,128 57,678 39,783 Cameras Optical and other products 15,955 52,264 Corporate and eliminations 108,264 92,555 Total 465,000 383,784 318,730 **Depreciation and amortization Business** machines 123,037 115,830 Cameras 27,662 21,880 Optical and other products 28,011 24,895 Corporate and eliminations 47,231 30,087 Total 240,000 225,941 192,692 (P)=Projection 15. INVENTORIES (1) Inventories (Millions of yen) 2005 2004 Dec.31 Dec.31 Difference **Business machines** +23.071267,121 244,050 Cameras 88,831 90,620 -1,789-215 Optical and other products 154,243 154,458 Total 510,195 +21,067 489,128

(2) Inventories/Sales*			(Days)
	2005 Dec.31	2004 Dec.31	Difference
Business machines	37	36	+1
Cameras	32	40	-8
Optical and other products	146	178	-32
Total	47	49	-2
*Index based on the previous six months sales.			
16. DEBT RATIO			
	2005	2004	
	Dec.31	Dec.31	Difference
Total debt / Total assets	0.8%	1.1%	-0.3%
17. OVERSEAS PRODUCTION RATIO			
	2005	2004	
	Year	Year	
Overseas production ratio	40%	42%	
18. NUMBER OF EMPLOYEES			
	2005	2004	
	Dec.31	Dec.31	Difference
Japan	48,637	46,103	+2,534
Overseas	66,946	62,154	+4,792

115,583

108,257

+7,326

Total