BRASS EAGLE INC Form 10-Q May 08, 2003

# SECURITIES AND EXCHANGE COMMISSION Washington, D. C. 20549

### **FORM 10-Q**

/X/ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the quarterly period ended March 31, 2003.

OR

// TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For The Transition Period From \_\_\_\_\_ To

### Commission File Number 0-23385

### **BRASS EAGLE INC.**

(Exact name of registrant as specified in its charter)

Delaware

71-0578572

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification Number)

1201 S. E. 30th St., Bentonville, Arkansas 72712

(Address of principal executive offices) (zip code)

### 479-464-8700

(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes X

No\_\_\_\_

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b -2 of the Exchange Act). Yes\_\_\_\_\_ No  $\underline{X}$ 

The number of shares of the Registrant's Common Stock, \$0.01 par value, outstanding as of May 1, 2003 was 7,311,459.

BRASS EAGLE INC.

### FORM 10-Q

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PART I: FINANCIAL INFORMATION

**Item 1. - Financial Statements** 

#### INDEPENDENT ACCOUNTANTS' REPORT

Board of Directors and Shareholders Brass Eagle Inc. Bentonville, Arkansas

We have reviewed the condensed consolidated balance sheet of Brass Eagle Inc. as of March 31, 2003 and the related condensed consolidated statements of operations, condensed consolidated statements of comprehensive income and cash flows for the three month period ended March 31, 2003 and 2002. These financial statements are the responsibility of the Company's management.

We conducted our review in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with generally accepted auditing standards, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to the condensed consolidated financial statements referred to above for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated statement of financial position of Brass Eagle Inc. as of December 31, 2002, and the related consolidated statements of operations, stockholders' equity, comprehensive income and cash flows for the year then ended (not presented herein); and in our report dated January 31, 2003, we expressed an unqualified opinion on those consolidated statements. In our opinion, the information set forth in the accompanying condensed consolidated statement of financial position as of December 31, 2002, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

Crowe Chizek and Company LLC

Oak Brook, Illinois April 23, 2003

# BRASS EAGLE INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands except share data)

MARCH 31, DECEMBER 31,

2003 2002

(unaudited)

Assets

| Current | assets |
|---------|--------|
|---------|--------|

| Current assets                                    | ф     | 4.010   | φ     | 265     |
|---|-------|---------|-------|---------|
| Cash and cash equivalents                         | \$    | 4,019   | \$    | 365     |
| Accounts receivable - less allowance for doubtful |       |         |       |         |
| accounts of \$2,200 in 2003 and \$2,175 in 2002   |       | 12,807  |       | 27,215  |
| Inventories                                       |       | 19,711  |       | 19,095  |
| Prepaid expenses and other current assets         |       | 875     |       | 834     |
| Deferred taxes                                    |       | 1,766   |       | 2,598   |
| Total current assets                              |       | 39,178  |       | 50,107  |
| Property, plant and equipment, net                |       | 16,241  |       | 15,949  |
| Other assets                                      |       |         |       |         |
| Other assets                                      |       | 702     |       | 579     |
| Goodwill  |       | 32,284  |       | 32,284  |
|   | \$    | 88,405  | \$    | 98,919  |
| Liabilities and stockholders' equity              | ===== | ======= | ====: | ======= |
| Current liabilities                               |       |         |       |         |
| Revolving credit facility                         | \$    | 0       | \$    | 4,300   |
| Accounts payable                                  |       | 3,388   |       | 4,755   |
| Accrued expenses                                  |       | 4,056   |       | 7,336   |
| Current maturities of long-term debt              |       | 6,004   |       | 6,207   |
| Total current liabilities                         |       | 13,448  |       | 22,598  |
| Long-term debt, less current maturities           |       | 7,000   |       | 8,400   |
| Deferred income taxes                             |       | 2,781   |       | 2,638   |
| Other liabilities                                 |       | 901     |       | 936     |
| Stockholders' equity                              |       |         |       |         |
| Common stock, \$.01 par value, 10,000,000 shares  |       |         |       |         |
| authorized, 7,468,084 issued and 7,309,834        |       |         |       |         |
| outstanding in 2003; 7,461,511 issued and         |       |         |       |         |
| 7,303,261 outstanding in 2002                     |       | 75      |       | 75      |
| Additional paid-in capital                        |       | 26,444  |       | 26,405  |
| Accumulated other comprehensive loss              |       | (206)   |       | (321)   |
| Retained earnings                                 |       | 38,759  |       | 38,985  |
| Treasury stock 158,250 shares at cost             |       | (797)   |       | (797)   |
|   |       | 64,275  |       | 64,347  |
|   | \$    | 88,405  | \$    | 98,919  |
|   | ===== | ======= | ====  | ======= |

See accompanying notes to condensed consolidated financial statements.

## BRASS EAGLE INC.

### CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands except share and per share data)

|                                      | THREE MONTHS ENDED |           |  |  |  |  |
|--------------------------------------|--------------------|-----------|--|--|--|--|
|                                      | MARG               | CH 31,    |  |  |  |  |
|                                      | 2003               | 2002      |  |  |  |  |
|                                      | (unau              | dited)    |  |  |  |  |
| Net sales                            | \$ 13,412          | \$ 20,130 |  |  |  |  |
| Cost of sales                        | 8,259              | 12,396    |  |  |  |  |
| Gross profit                         | 5,153              | 7,734     |  |  |  |  |
| Operating expenses                   | 5,229              | 5,649     |  |  |  |  |
| Operating income (loss)              | (76)               | 2,085     |  |  |  |  |
| Minority interest                    | 0                  | 51        |  |  |  |  |
| Interest income                      | 15                 | 29        |  |  |  |  |
| Interest expense                     | (304)              | (410)     |  |  |  |  |
|                                      | (289)              | (330)     |  |  |  |  |
| Income (loss) before income taxes    | (365)              | 1,755     |  |  |  |  |
| Provision (benefit) for income taxes | (139)              | 666       |  |  |  |  |
| Net income (loss)                    | \$ (226)           | \$ 1,089  |  |  |  |  |
|                                      | ========           | =======   |  |  |  |  |
| Net income (loss) per share:         |                    |           |  |  |  |  |
| Basic                                | \$ (0.03)          | \$ 0.15   |  |  |  |  |
| Diluted                              | (0.03)             | 0.14      |  |  |  |  |
| Weighted average shares outstanding: |                    |           |  |  |  |  |
| Basic                                | 7,307,464          | 7,148,673 |  |  |  |  |
| Diluted                              | 7,307,464          | 7,541,389 |  |  |  |  |

See accompanying notes to condensed consolidated financial statements.

# BRASS EAGLE INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In thousands)

THREE MONTHS ENDED

|                                |     | MARCH 31,   |      |       |  |  |
|--------------------------------|-----|-------------|------|-------|--|--|
|                                |     | 2003        | 2002 |       |  |  |
|                                |     | (unaudited) |      |       |  |  |
| Net income (loss)              | \$  | (226)       | \$   | 1,089 |  |  |
| Other comprehensive income:    |     |             |      |       |  |  |
| Gain on derivative, net of tax |     | 115         |      | 115   |  |  |
| Comprehensive income (loss)    | \$  | (111)       | \$   | 1,204 |  |  |
|                                | ==: |             | ===  |       |  |  |

See accompanying notes to condensed consolidated financial statements.

# BRASS EAGLE INC. CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

(In thousands)

|  | THREE MON<br>MARO |          |    |         |
|--|-------------------|----------|----|---------|
|  | 2003              | <u> </u> |    | 2002    |
|  | (Unau             | dited)   |    |         |
| Cash flows from operating activities                   |                   |          |    |         |
| Net income (loss)                                      | \$                | (226)    | \$ | 1,089   |
| Adjustments to reconcile net income (loss) to net cash |                   |          |    |         |
| from operating activities                              |                   |          |    |         |
| Deferred income taxes                                  |                   | 905      |    | 116     |
| Deferred compensation                                  |                   | 6        |    | 20      |
| Depreciation and amortization                          |                   | 754      |    | 687     |
| Provision for doubtful accounts                        |                   | 13       |    | 46      |
| Minority interest                                      |                   | 0        |    | (51)    |
| Stock compensation expense                             |                   | 12       |    | 10      |
| Changes in assets and liabilities                      |                   |          |    |         |
| Accounts receivable                                    |                   | 14,395   |    | 9,086   |
| Inventories  |                   | (616)    |    | (41)    |
| Prepaid expenses and other assets                      |                   | (96)     |    | (433)   |
| Accounts payable and accrued expenses                  |                   | (4,647)  |    | (1,433) |
| Net cash from operating activities                     |                   | 10,500   |    | 9,096   |
| Cash flows from investing activities                   |                   |          |    |         |
| Purchases of property and equipment                    |                   | (970)    |    | (414)   |
| Net cash from investing activities                     |                   | (970)    |    | (414)   |
| Cash flows from financing activities                   |                   |          |    |         |
| Payments on long-term debt                             |                   | (1,603)  |    | (1,602) |

| Net payments on line of credit                    |      | (4,300) |     | (3,900) |
|---|------|---------|-----|---------|
| Issuance of stock                                 |      | 27      |     | 0       |
| Net cash from financing activities                |      | (5,876) |     | (5,502) |
| Net change in cash                                |      | 3,654   |     | 3,180   |
| Cash at beginning of period                       |      | 365     |     | 9       |
| Cash at end of period                             | \$   | 4,019   | \$  | 3,189   |
|   | ==== |         | === | ======  |
| Supplemental disclosures of cash flow information |      |         |     |         |
| Cash paid during the period:                      |      |         |     |         |
| Taxes   | \$   | 250     | \$  | 320     |
| Interest  |      | 338     |     | 389     |

See accompanying notes to condensed consolidated financial statements.

#### BRASS EAGLE INC.

Notes to Condensed Consolidated Financial Statements (All information for the three month periods ended March 31, 2003 and 2002 is unaudited)

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies and practices followed by Brass Eagle Inc. ("Brass Eagle") are as follows:

<u>Description of Business</u>: Brass Eagle is a leading manufacturer of paintball markers and other paintball products. Brass Eagle sells its products through major domestic and international retailers and paintball specialty stores. The financial statements include the accounts of Brass Eagle and its subsidiaries.

Interim Results: The accompanying condensed consolidated financial statements are unaudited. In the opinion of management, these statements have been prepared on the same basis as the audited financial statements and include all adjustments, consisting of only normal recurring adjustments, necessary for the fair presentation of the results of the interim periods. The results of operations for the three month period ended March 31, 2003 are not necessarily indicative of the results expected for the full calendar year. Because all of the disclosures required by accounting principles generally accepted in the United States of America are not included, these interim statements should be read in conjunction with the financial statements and notes thereto contained in Brass Eagle's Annual Report on Form 10-K for the fiscal year ended December 31, 2002.

Stock-Based Compensation. Employee compensation expense under stock options is reported using the intrinsic method. No employee stock-based compensation cost is reflected in net income (loss), since all options had an exercise price equal to or greater than the market price of the underlying common stock at the date of grant. Stock compensation expense is recognized for stock issued to Directors for services rendered throughout the year. The following table illustrates the effects on net income (loss) and earnings (loss) per share if expense was measured using the fair value recognition provision of FASB Statement No. 123 Accounting for Stock Based Compensation:

| 1st Quarter | 1st Quarter |
|-------------|-------------|
| 2003        | 2002        |

| Net income (loss) as reported  | \$<br>(226) | \$<br>1,089 |
|--|-------------|-------------|
| Pro forma stock-based compensation expense, net of related tax effects | \$<br>36    | \$<br>73    |
| Pro forma net income (loss)  | \$<br>(262) | \$<br>1,016 |
| Basic earnings (loss) per share as reported                            | \$<br>(.03) | \$<br>0.15  |
| Pro forma basic earnings (loss) per share                              | \$<br>(.04) | \$<br>0.14  |
| Diluted earnings (loss) per share as reported                          | \$<br>(.03) | \$<br>0.14  |
| Pro forma diluted earnings (loss) per share                            | \$<br>(.04) | \$<br>0.14  |

#### **NOTE 2 - INVENTORIES**

Inventories consist of the following components (in thousands):

|                 |    | arch 31,<br>2003 | December 31, 2002 |        |  |
|-----------------|----|------------------|-------------------|--------|--|
| Finished goods  | \$ | 15,668           | \$                | 15,989 |  |
| Raw materials   | _  | 4,043            |                   | 3,106  |  |
| Total Inventory | \$ | 19,711           | \$                | 19,095 |  |
|                 | == | ========         |                   |        |  |

#### **NOTE 3 - FINANCIAL INSTRUMENTS**

Brass Eagle adopted SFAS No. 133, "Accounting for Derivative Investments and Hedging Activities", on January 1, 2001. This statement establishes accounting and reporting standards requiring that every derivative instrument be recorded on the balance sheet as either an asset or liability measured at its fair value. SFAS No. 133 also requires that changes in the derivative's fair value be recognized currently in earnings unless specific hedge accounting criteria are met.

During fiscal 2000, Brass Eagle entered into an interest rate swap arrangement, which is a derivative financial instrument with a bank. The purpose of the interest rate swap arrangement is to reduce exposure to interest rate fluctuations by effectively fixing the interest rate on part of the borrowings under Brass Eagle's term debt. The term of the hedge is through August 29, 2003. For the three months ended March 31, 2003, Brass Eagle recorded a gain to comprehensive income of \$115,000, net of income taxes of \$70,000. For the three months ended March 31, 2002, Brass Eagle recorded a gain of \$115,000 to comprehensive income, net of taxes of \$88,000.

### NOTE 4 - CREDIT FACILITY & LONG-TERM DEBT BORROWINGS

The Senior Credit Facility, dated June 30, 2000 and modified on February 1, 2001, December 31, 2001 and September 10, 2002, is comprised of a \$12.5 million revolving credit facility with a seasonal increase to \$17.5 million (\$0 million outstanding at March 31, 2003), a \$2.0 million term loan and a \$28.0 million term loan used for the acquisition of substantially all the assets of JT USA, L.P. The funds available under the revolving credit facility are limited to eligible accounts receivable and inventory, as defined, up to a maximum of \$12.5 million (with a seasonal increase to

\$17.5 million from October 15 to January 15). The credit facility is secured by all tangible and intangible assets of Brass Eagle, exclusive of its investment in Challenge Park Xtreme, LLC. Brass Eagle may borrow up to 70% of the eligible accounts receivable balance.

The \$28.0 million term loan requires quarterly principal payments of \$1.4 million and matures in June 2005 (\$12.6 million outstanding as of March 31, 2003). The \$2.0 million term loan requires quarterly principal payments of \$0.2 million and matures in September, 2003 (\$0.4 million outstanding as of March 31, 2003).

Borrowings bear interest as designated by Brass Eagle at either the bank's prime rate (plus 1.50% based on Brass Eagles' leverage ratio) or LIBOR (plus 1.25% to 2.50% based on Brass Eagle's leverage ratio).

The agreement, including the amendments executed on February 1, 2001, December 31, 2001 and September 10, 2002, includes certain quarterly restrictive covenants, including maintaining a minimum net worth of \$40.0 million plus 75% of net income from the time of borrowing, a leverage ratio of 2.0 to 1.0 and a 1.0 to 1.0 fully-loaded fixed charge coverage ratio. If Brass Eagle's fully-loaded fixed charge coverage ratio falls below 1.0 to 1.0, Brass Eagle will pay a 25 basis point premium above the stated pricing spreads until such time that it reports a fully-loaded fixed charge coverage ratio in excess of 1.0 to 1.0. The agreement limits capital expenditures to \$4.5 million per year for 2002 and thereafter. Brass Eagle was in compliance with these covenants at March 31, 2003.

Financing costs related to the original structuring of the above financing agreement were capitalized and are being amortized over the remaining life of the respective loan. These costs are classified as other long term assets on the accompanying balance sheet.

### **NOTE 5- GOODWILL**

Brass Eagle adopted FAS 142, "Goodwill and Other Intangible Assets", on January 1, 2002. This statement resulted in the cessation of goodwill amortization. Goodwill will be subject to at least an annual assessment of impairment. As of March 31, 2003, Brass Eagle has goodwill and other intangible assets (net of amortization) of \$32.3 million

### **NOTE 6 - DEFERRED COMPENSATION**

In November, 2001, Brass Eagle established a non-qualified Deferred Compensation Plan which is exempt from certain restrictions imposed by the Internal Revenue Code on 401(k) plans. Participation in the Deferred Compensation Plan is limited to select management of the company. Participants may contribute up to 100 percent of their gross pay, including bonuses. Brass Eagle will match half of each participant's contribution up to 10 percent of the respective individuals compensation. Assets are held in individual accounts for each participant and earn a rate of return based on participant-selected investment options. The amounts deposited in the plan by the participants are unsecured liabilities of Brass Eagle.

Brass Eagle purchased company-owned life insurance policies insuring the lives of the group of participants to finance the plan.

The cash surrender value of life insurance at March 31, 2003 was \$507,000. Brass Eagle's contribution for the three months ended March 31, 2003 was \$40,000. The liability for deferred compensation at March 31, 2003 was \$568,000.

# ITEM 2. - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in conjunction with the accompanying condensed consolidated financial statements for the three months ended March 31, 2003 and the 2002 10-K.

### Special Note Regarding Forward-Looking Statements

Certain statements in this filing and in other filings by Brass Eagle with the Securities and Exchange Commission and in press releases, presentations by Brass Eagle or its management and oral statements may constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements may include statements regarding Brass Eagle's financial position, results of operations, market position, product development, regulatory matters, growth opportunities and growth rates, acquisition and divestiture opportunities, and other similar forecasts and statements of expectation. Words such as expects, anticipates, intends, plans, projects, believes, seeks, estimates, should, will and variations of these words and similar expressions, are intended to identify these forward-looking statements. The statements are not statements of historical fact. Rather, they are based on Brass Eagle's estimates, assumptions, projections and current expectations, and are not guarantees of future performance. Brass Eagle disclaims any obligation to update or revise any forward-looking statement based upon the occurrence of future events, the receipt of new information, or otherwise. The forward-looking statements involve known and unknown risks, uncertainties, and other factors which may cause the actual results, performance or achievements of Brass Eagle to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Factors that could cause Brass Eagle's actual results to differ materially from the results, projections and expectations expressed in the forward-looking statements include the following possibilities:

- (1) The intensification of price competition, the entry of new competitors or the introduction of new products by new or existing competitors,
- (2) Failure to maintain relationships with mass merchandisers,
- (3) Inability to carry out marketing and sales plans or to integrate acquired businesses,
- (4) A decline in the rate of growth of participation in the sport of paintball,
- (5) General economic and business conditions which are less favorable than expected or which improve at a slower rate than expected,
- (6) Failure to maintain credit facilities on satisfactory terms or to comply with credit facility covenants and required ratios.
- (7) The increased risk during economic downturns that Brass Eagle's customers may declare bankruptcy or experience payment difficulties,
- (8) Decreases in customer spending levels due to general economic conditions or other factors affecting their volume of business, and
- (9) Increased cost of goods purchased or increased production or freight and tariff costs.

### RESULTS OF OPERATIONS

The following table sets forth operations data as a percentage of net sales for the periods indicated:

|                         | Three Months E | Ended     |
|-------------------------|----------------|-----------|
|                         | March 3        | <u>l,</u> |
|                         | 2003           | 2002      |
| Net sales               | 100.0%         | 100.0%    |
| Cost of sales           | 61.6%          | 61.6%     |
| Gross profit            | 38.4%          | 38.4%     |
| Operating expenses      | 39.0%          | 28.1%     |
| Operating income (loss) | (0.6)%         | 10.4%     |
| Net income (loss)       | (1.7)%         | 5.4%      |

THREE MONTHS ENDED MARCH 31, 2003 COMPARED TO THREE MONTHS ENDED MARCH 31, 2002

Net Sales.

Net sales decreased by 33.3% to \$13.4 million for the three months ended March 31, 2003, compared to \$20.1 million for the three months ended March 31, 2002. The decrease in net sales was primarily due to a soft retail environment for paintball products prompting reductions in major retailers' inventories.

Domestic sales of Brass Eagle products decreased by 37.2% to \$11.8 million (or 88.1% of sales) for the three months ended March 31, 2003 from \$18.8 million (or 93.5% of sales) for the three months ended March 31, 2002. International sales increased by 23.1% to \$1.6 million (11.9% of sales) for the three months ended March 31, 2003 from \$1.3 million (or 6.5% of sales) for the three months ended March 31, 2002. The increase in international sales was primarily due to sales to a new European distributor.

*Gross Profit.* Gross profit as a percentage of net sales remained the same at 38.4% for the three months ended March 31, 2003, and for the three months ended March 31, 2002.

Operating Expenses. Operating expenses decreased 7.1% to \$5.2 million in the three months ended March 31, 2003, compared to \$5.6 million in the three months ended March 31, 2002. As a percentage of net sales, operating expenses were 39.0% for the three months ended March 31, 2003 compared to 28.1% for the three months ended March 31, 2002. The increased percentage is due to most of the period expenses remaining relatively constant while sales declined and an overall increase in certain variable expense categories including commissions for international sales, insurance and freight costs.

*Operating Income.* Operating income decreased by 104.8% to a loss of \$0.1 million in the three months ended March 31, 2003, compared to \$2.1 million income in the three months ended March 31, 2002. The decrease was primarily due to decreased sales associated with the soft retail environment for paintball products.

*Interest.* Brass Eagle recorded net interest expense of \$289,000 for the three months ended March 31, 2003, compared to \$381,000 for the three months ended March 31, 2002. The decrease in net interest expense was due to a reduction in the average amount borrowed for the three months ended March 31, 2003 compared to the three months ended March 31, 2002.

*Income Tax Rate.* Brass Eagle's effective federal and state income tax rate was 38.1% for the three months ended March 31, 2003 and 37.9% for the three months ended March 31, 2002.

### **Liquidity and Capital Resources**

At March 31, 2003 Brass Eagle had working capital of \$25.7 million. Brass Eagle had in place a \$40.0 million Senior Credit Facility with Bank of America as of December 31, 2000. On December 31, 2001, this Credit Facility was modified to adjust certain restrictive covenants. On September 10, 2002, this Credit Facility was modified to adjust the availability under the revolving line of credit to \$12.5 million with a seasonal increase to \$17.5 million from October 15 to January 15 and adjust certain restrictive covenants. Brass Eagle is currently in compliance with all restrictive covenants of the Credit Facility.

Brass Eagle believes that funds generated from operations, together with borrowings under the credit facility, will be adequate to meet its anticipated cash requirements for at least the next 18 months. Brass Eagle's operating cash flows are subject to risk of a decrease if demand for the company's products decline. Brass Eagle may, when and if the opportunity arises, acquire or participate in other businesses or ventures involved in activities or having product lines that are compatible with those of Brass Eagle or pursue the vertical integration of production capabilities for one or

more of Brass Eagle's products which are currently purchased from third parties. The capital expenditures that would be associated with any such activities that may occur in the future would be funded with available cash and cash equivalents, borrowings from the credit facility, working capital, or a combination of such sources.

Net cash provided by operating activities for the three months ended March 31, 2003 was \$10.5 million, consisting primarily of net loss of \$226,000, depreciation and amortization expense of \$754,000, plus a net decrease in accounts receivable of \$14.4 million, a decrease in accounts payable and accrued expenses of \$4.6 million, an increase in prepaid expenses of \$96,000, an increase in inventory of \$616,000 and a decrease in deferred taxes of \$905,000.

Net cash used in investing activities was \$970,000 for the three months ended March 31, 2003, which was for purchases of land, property and equipment.

Net cash used in financing activities was \$5.9 million in the three months ended March 31, 2003, due to the reduction of long-term debt of \$1.6 million and payments on the line of credit of \$4.3 million.

Brass Eagle has the following contractual obligations as of March 31, 2003 that can impact its liquidity:

| Contractual Obligations(In thousands) | _  |        | Pa               | ymen | ts Due by | Period_ |       |         |       |
|---------------------------------------|----|--------|------------------|------|-----------|---------|-------|---------|-------|
| , , ,                                 | То | otal_  | <br>Than<br>Year | 1-3  | Years     | 4-5 Y   | 'ears | After 5 | Years |
| Long-Term Debt                        | \$ | 13,004 | \$<br>6,004      | \$   | 7,000     | \$      | 0     | \$      | 0     |
| Line of Credit *                      | \$ | 0      | \$<br>0          | \$   | 0         | \$      | 0     | \$      | 0     |
| Operating Leases                      | \$ | 2,955  | \$<br>1,008      | \$   | 1,294     | \$      | 653   | \$      | 0     |
| Total Contractual Cash<br>Obligations | \$ | 15,959 | \$<br>7,012      | \$   | 8,294     | \$      | 653   | \$      | 0     |
|                                       |    |        | <br>             |      |           |         |       |         |       |

|                           | Amount of Commitment Expiration Per Period |               |           |   |     |        |               |            |        |              |
|---------------------------|--|---------------|-----------|---|-----|--------|---------------|------------|--------|--------------|
| Other Commercial          |  |               |           |   |     |        |               |            |        |              |
| Commitments               | Total A                                    | Amounts       | Less Than | 1 |     |        |               |            |        |              |
| (In thousands)            | Com  | <u>mitted</u> | Year      | _ | 1-3 | Years  | <u>4-5 Ye</u> | <u>ars</u> | Over 5 | <b>Years</b> |
| Line of Credit *          | \$   | 12,500        | \$        | 0 | \$  | 12,500 | \$            | 0          | \$     | 0            |
| Standby Letters of Credit | \$   | 0             | \$        | 0 | \$  | 0      | \$            | 0          | \$     | 0            |
|                           |  |               |           |   |     |        |               |            |        |              |
| Total Commercial          | Φ.   | 10.500        | Φ.        | 0 | Φ.  | 10.500 | Φ.            | 0          | Φ.     | 0            |
| Commitments               | \$   | 12,500        | \$        | 0 | \$  | 12,500 | \$            | 0          | \$     | 0            |
|                           |  |               |           |   |     |        |               |            |        |              |

<sup>\*</sup> Brass Eagle has a seasonal increase in the line of credit to \$17.5 million from October 15 to January 15.

ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Brass Eagle is exposed to market risk from changes in interest rates. Brass Eagle holds a derivative instrument in the form of an interest rate swap, which is viewed as a risk management tool and is not used for trading or speculative purposes. The intent of the interest rate swap is to effectively fix the interest rate on part of the borrowings under Brass Eagle's term debt. Quantitative disclosures relating to financial instruments and debt are included in the tables below.

The following table provides information on Brass Eagle's fixed maturity investments as of March 31, 2003 that are sensitive to changes in interest rates. The table also presents the debt upon which an interest rate swap agreement was entered. Since the interest rate swap effectively fixes the interest rate on the notional amount of debt, changes in interest rates have no current effect on the interest expense recorded by Brass Eagle on the portion of the debt covered by the interest rate swap.

| Liability  | <u>Amount</u> |              | Maturity Date   |
|--|---------------|--------------|-----------------|
| Variable rate debt   | \$            | 13.0 million | June 30, 2005   |
| Interest rate swap notional amount (Amount included in \$13.0 million) | \$            | 13.0 million | August 29, 2003 |

### ITEM 4: CONTROLS AND PROCEDURES

The President and Chief Financial Officer evaluated the Company's disclosure controls and procedures as of March 31, 2003. They have concluded that the effectiveness of the Company's disclosure controls and procedures are appropriate.

The President and Chief Financial Officer of Brass Eagle have communicated to the Auditors and the Audit Committee, in writing effective March 31, 2003, the following:

- i) We believe that there are no significant deficiencies in the design or operation of Brass Eagle's internal controls, which could adversely affect the registrant's ability to record, process, summarize and report financial data, and to our knowledge there are no material weaknesses in internal controls.
- ii) To the best of our knowledge, there has not been any fraud, whether or not material, that involves management or other employees who have a significant role in Brass Eagle's internal controls.

There have been no significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of the most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

### PART II: OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K

The following exhibits are filed with this Report:

(a) Exhibits

Exhibit

Number Description of Document

### 11 Statement of Computation of Earnings Per Share

\_\_\_\_\_\_

### (b) Reports on Form 8-K:

Brass Eagle filed no Current Reports on Form 8-K during the 1st quarter of 2003.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Brass Eagle Inc.

Date: May 8, 2003 By: /s/ J. R. Brian Hanna

J. R. Brian Hanna

Vice President-Finance and Chief Financial Officer

and Treasurer

(on behalf of the Registrant and as the Registrant's principal Financial and Accounting Officer)

### **CERTIFICATIONS**

### I, E. Lynn Scott, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Brass Eagle Inc.;
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant of, and for, the periods presented in this quarterly report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - (a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this

quarterly report is being prepared;

- (b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
- (c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - (a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - (b) any fraud, whether or not material, that involves management or others employees who have a significant role in the registrant's internal controls; and
- 6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: April 23, 2003 By: /s/ E. Lynn Scott

E. Lynn Scott

President, Chief Executive Officer and Director

**CERTIFICATIONS** 

### I, J. R. Brian Hanna, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Brass Eagle Inc.;
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant of, and for, the periods presented in this quarterly report;

The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:

- (a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
- (b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
- (c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - (a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - (b) any fraud, whether or not material, that involves management or others employees who have a significant role in the registrant's internal controls; and
- 6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: April 23, 2003 By: /s/ J. R. Brian Hanna

J. R. Brian Hanna

Vice President-Finance and Chief Financial

Officer and Treasurer

#### **EXHIBIT INDEX**

The following exhibits are filed with this Report:

### NUMBER DESCRIPTION OF DOCUMENT

11 Statement of Computation of Earnings Per Share

- 99 (i) Certification of the Chief Executive Officer pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code
- 99 (ii) Certification of the Chief Financial Officer pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code

Exhibit 11

### STATEMENT OF COMPUTATION OF EARNINGS PER SHARE

(In thousands except share and per share data)

|   | ,         | THREE MONTHS ENDED  MARCH 31, |          |             |
|---|-----------|-------------------------------|----------|-------------|
|   |           | <u>2003</u>                   |          | <u>2002</u> |
| Basic Net Income (loss) Per Share:                  |           |                               |          |             |
| Net income (loss) available to common stockholders  | \$        | (226)                         | \$       | 1,089       |
| Weighted average common shares outstanding          | ===       | 7,307,464                     | ==       | 7,148,673   |
| Basic net income (loss) per share                   | \$<br>=== | (0.03)                        | \$<br>== | 0.15        |
| Diluted Net Income (Loss) Per Share:                |           |                               |          |             |
| Net income (loss) available to common stockholders  | \$        | (226)                         | \$       | 1,089       |
| Pro forma basic weighted average common shares      |           |                               |          |             |
| Outstanding   |           | 7,307,464                     |          | 7,148,673   |
| Add dilutive effect of stock options                |           | 0                             |          | 392,716     |
| Weighted average dilutive common shares outstanding |           | 7,307,464                     |          | 7,541,389   |
| Diluted net income (loss) per share                 | \$        | (0.03)                        | ==<br>\$ | 0.14        |
|   | ===       | =======                       | ==       | Exhit       |

### **CERTIFICATION**

Pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code

I certify that, to the best of my knowledge, the Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2003 (the "10-Q") of Brass Eagle Inc. (the "Company") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, and that the information contained in the 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company as of the dates and for the periods covered by the 10-Q.

Brass Eagle Inc.

Date: April 23, 2003 By: /s/ E. Lynn Scott

E. Lynn Scott

President, Chief Executive Officer and Director

Exhibit 99(ii)

### **CERTIFICATION**

Pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code

I certify that, to the best of my knowledge, the Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2003 (the "10-Q") of Brass Eagle Inc. (the "Company") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, and that the information contained in the 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company as of the dates and for the periods covered by the 10-Q.

Brass Eagle Inc.

Date: April 23, 2003 By: /s/ J. R. Brian Hanna

J. R. Brian Hanna

Vice President-Finance and Chief Financial Officer

and Treasurer