## RAVEN INDUSTRIES INC

Form 10-Q
December 05, 2008

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, DC 20549 <br> FORM 10-Q 

(Mark One)

## p QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended October 31, 2008
OR

## o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from
to
Commission File: 001-07982
RAVEN INDUSTRIES, INC.
(Exact name of registrant as specified in its charter)

South Dakota<br>(State of incorporation)

46-0246171
(IRS Employer Identification No.)

## 205 East 6th Street

P.O. Box 5107

Sioux Falls, SD 57117-5107
(Address of principal executive offices)
(605) 336-2750
(Registrant s telephone number including area code)

## Not Applicable

(Former name, former address and former fiscal year, if changed since last report)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. p Yes o No Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):
Large accelerated Accelerated Non-accelerated filer o Smaller reporting company o filer o filer p
(Do not check if a smaller reporting company)
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). o Yes p No
As of November 25, 2008 there were 18,008,206 shares of common stock, $\$ 1$ par value, of Raven Industries, Inc. outstanding. There were no other classes of stock outstanding.

## RAVEN INDUSTRIES, INC.

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## PART I FINANCIAL INFORMATION RAVEN INDUSTRIES, INC. CONSOLIDATED BALANCE SHEETS (unaudited)

| (in thousands except share data) | $\begin{aligned} & \text { October } \\ & \text { 31, } \\ & 2008 \end{aligned}$ |  | $\begin{gathered} \text { January } \\ \text { 31, } \\ 2008 \end{gathered}$ |  | $\begin{aligned} & \text { October } \\ & \text { 31, } \\ & 2007 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 31,194 | \$ | 21,272 | \$ | 19,274 |
| Short-term investments |  |  |  | 1,500 |  | 4,000 |
| Accounts receivable, net of allowances of \$614, \$293, and \$360, respectively |  | 44,307 |  | 36,538 |  | 35,119 |
| Inventories: |  |  |  |  |  |  |
| Materials |  | 28,192 |  | 27,923 |  | 24,268 |
| In process |  | 3,901 |  | 3,631 |  | 4,463 |
| Finished goods |  | 8,400 |  | 4,975 |  | 3,565 |
| Total inventories |  | 40,493 |  | 36,529 |  | 32,296 |
| Deferred income taxes |  | 2,510 |  | 2,075 |  | 1,982 |
| Prepaid expenses and other current assets |  | 2,967 |  | 2,955 |  | 2,002 |
| Total current assets |  | 121,471 |  | 100,869 |  | 94,673 |
| Property, plant and equipment |  | 84,848 |  | 80,313 |  | 79,639 |
| Accumulated depreciation |  | $(49,309)$ |  | $(44,570)$ |  | $(43,419)$ |
| Property, plant and equipment, net |  | 35,539 |  | 35,743 |  | 36,220 |
| Goodwill |  | 7,328 |  | 6,902 |  | 6,840 |
| Amortizable intangible assets, net |  | 1,533 |  | 1,732 |  | 1,805 |
| Other assets, net |  | 2,044 |  | 2,615 |  | 2,665 |
| TOTAL ASSETS | \$ | 167,915 | \$ | 147,861 | \$ | 142,203 |

## LIABILITIES AND SHAREHOLDERS EQUITY

Current Liabilities
Accounts payable
Dividends payable
Accrued liabilities
Income taxes payable
Customer advances
Total current liabilities

| $\$ 11,365$ | $\$$ | 8,374 | $\$$ | 8,174 |
| ---: | ---: | ---: | ---: | ---: |
| 22,510 |  |  |  |  |
| 14,178 |  | 12,804 |  | 10,437 |
| 797 |  |  |  | 1,035 |
| 576 |  | 930 |  | 1,116 |
|  |  |  |  |  |
|  | 49,426 | 22,108 |  | 20,762 |



The accompanying notes are an integral part of the unaudited consolidated financial information.

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## RAVEN INDUSTRIES, INC. CONSOLIDATED STATEMENTS OF INCOME <br> (unaudited)

|  | Three Months Ended |  |  | Nine Months Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands except per share data) | $\begin{gathered} \text { October } \\ 31, \\ 2008 \end{gathered}$ |  | October $\begin{gathered} 31, \\ 2007 \end{gathered}$ | $\begin{aligned} & \text { October } \\ & \text { 31, } \\ & 2008 \end{aligned}$ |  | $\begin{gathered} \text { October } \\ 31, \\ 2007 \end{gathered}$ |
| Net sales | \$ 75,538 | \$ | 61,842 | \$ 219,982 | \$ | 175,598 |
| Cost of goods sold | 57,537 |  | 46,543 | 164,180 |  | 129,518 |
| Gross profit | 18,001 |  | 15,299 | 55,802 |  | 46,080 |
| Selling, general and administrative expenses | 5,630 |  | 4,359 | 16,478 |  | 13,759 |
| Operating income | 12,371 |  | 10,940 | 39,324 |  | 32,321 |
| Interest income and other, net | (177) |  | (314) | (471) |  | (815) |
| Income before income taxes | 12,548 |  | 11,254 | 39,795 |  | 33,136 |
| Income taxes | 4,163 |  | 3,856 | 13,713 |  | 11,355 |
| Net income | \$ 8,385 | \$ | 7,398 | \$ 26,082 | \$ | 21,781 |
| Net income per common share: |  |  |  |  |  |  |
| Basic | \$ 0.47 | \$ | 0.41 | \$ 1.44 | \$ | 1.20 |
| Diluted | \$ 0.46 | \$ | 0.41 | \$ 1.44 | \$ | 1.20 |
| Cash dividends paid per common share | \$ 0.13 | \$ | 0.11 | \$ 0.39 | \$ | 0.33 |
| The accompanying notes are an integral part of the unaudited consolidated financial information.$4$ |  |  |  |  |  |  |

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## RAVEN INDUSTRIES, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (unaudited)

| (in thousands) | Nine Months Ended  <br> October  <br> 31, October 31, <br> 2008 2007 |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| OPERATING ACTIVITIES: |  |  |  |
| Net income | \$ 26,082 | \$ | 21,781 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |
| Depreciation and amortization | 5,705 |  | 5,265 |
| Provision for losses on accounts receivable, net of recoveries | 590 |  | 95 |
| Deferred income taxes | 21 |  | (703) |
| Share-based compensation expense | 737 |  | 708 |
| Change in operating assets and liabilities: |  |  |  |
| Accounts receivable | $(8,522)$ |  | $(3,797)$ |
| Inventories | $(4,026)$ |  | $(4,174)$ |
| Prepaid expenses and other current assets | (417) |  | (492) |
| Operating liabilities | 6,417 |  | 5,243 |
| Other operating activities, net | (18) |  | 4 |
| Net cash provided by operating activities | 26,569 |  | 23,930 |
| INVESTING ACTIVITIES: |  |  |  |
| Capital expenditures | $(5,639)$ |  | $(5,139)$ |
| Purchase of short-term investments | $(2,100)$ |  | $(2,200)$ |
| Sale of short-term investments | 3,600 |  | 2,200 |
| Other investing activities, net | (323) |  | (315) |
| Net cash used in investing activities | $(4,462)$ |  | $(5,454)$ |
| FINANCING ACTIVITIES: |  |  |  |
| Dividends paid | $(7,032)$ |  | $(5,972)$ |
| Purchases of treasury stock | $(5,180)$ |  | (282) |
| Excess tax benefits on stock option exercises | 126 |  | 352 |
| Other financing activities, net | (33) |  | (110) |
| Net cash used in financing activities | $(12,119)$ |  | $(6,012)$ |
| Effect of exchange rate changes on cash | (66) |  | 27 |
| Net increase in cash and cash equivalents | 9,922 |  | 12,491 |

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| Cash and cash equivalents: |  |  |  |
| :--- | ---: | ---: | ---: |
| Beginning of period | 21,272 |  | 6,783 |
| End of period | $\mathbf{\$ 3 1 , 1 9 4}$ | $\mathbf{\$}$ | $\mathbf{1 9 , 2 7 4}$ |

The accompanying notes are an integral part of the unaudited consolidated financial information. 5

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## RAVEN INDUSTRIES, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)

## (1) Basis of Presentation and Description of Business

The accompanying unaudited consolidated financial information has been prepared by Raven Industries, Inc. (the company ) in accordance with accounting principles generally accepted in the United States of America for interim financial information and the instructions to Form 10-Q and Article 10 of Regulation S-X of the Securities and Exchange Commission (SEC). Accordingly, it does not include all of the information and notes required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair statement of this financial information have been included. Financial results for the interim three and nine-month periods ended October 31, 2008 are not necessarily indicative of the results that may be expected for the year ending January 31, 2009. The January 31, 2008 consolidated balance sheet was derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States of America. This financial information should be read in conjunction with the consolidated financial statements and notes included in the company s Annual Report on Form 10-K for the year ended January 31, 2008.

## (2) Net Income Per Share

Basic net income per share is computed by dividing net income by the weighted-average common shares and stock units outstanding. Diluted net income per share is computed by dividing net income by the weighted-average common and common equivalent shares outstanding (which includes the shares issuable upon exercise of employee stock options net of shares assumed purchased with the option proceeds) and stock units outstanding. Certain outstanding options were excluded from the diluted net income per-share calculations because their effect would have been anti-dilutive, as their exercise prices were greater than the average market price of the company s common stock during those periods. For the three and nine month periods ended October 31, 2008, 74,200 and 74,467 shares were excluded, respectively. There were no shares excluded for the three month period ended October 31, 2007. For the nine month period ended October 31, 2007, 71,800 shares were excluded. Details of the earnings per share computation are presented below:

|  | Three Months Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October 31, } \\ 2008 \end{gathered}$ | $\begin{gathered} \text { October 31, } \\ 2007 \end{gathered}$ | $\begin{gathered} \text { October 31, } \\ 2008 \end{gathered}$ | $\begin{gathered} \text { October 31, } \\ 2007 \end{gathered}$ |
| Numerator: <br> Net income (in thousands) | \$ 8,385 | 7,398 | \$ 26,082 | \$ 21,781 |
| Denominator: |  |  |  |  |
| Weighted average common shares outstanding | 18,003,044 | 18,107,868 | 18,037,823 | 18,091,002 |
| Weighted average stock units outstanding | 14,557 | 9,828 | 12,919 | 8,154 |
| Denominator for basic calculation | 18,017,601 | 18,117,696 | 18,050,742 | 18,099,156 |
| Weighted average common shares outstanding | 18,003,044 | 18,107,868 | 18,037,823 | 18,091,002 |
| Weighted average stock units outstanding | 14,557 | 9,828 | 12,919 | 8,154 |
| Dilutive impact of stock options | 55,633 | 122,926 | 53,764 | 103,838 |


| Net income per share | basic | $\$$ | 0.47 | $\$$ | 0.41 | $\$$ | 1.44 | $\$$ | 1.20 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Net income per share | diluted | $\$$ | 0.46 | $\$$ | 0.41 | $\$$ | 1.44 | $\$$ | 1.20 |

## (3) Segment Reporting

The company s reportable segments are defined by their common technologies, production processes and inventories. These segments are consistent with the company s management reporting structure and reflect the organization of the company into the three Raven divisions, each with a Divisional Vice President, and its Aerostar subsidiary. The company measures the performance of its segments based on their operating income exclusive of general and administrative expenses. Other income, interest expense and income taxes are not allocated to individual operating segments. At the beginning of fiscal 2009, the company revised the measurement of each segments sales and operating income to reflect increased intersegment activity. The measurement now includes transactions between operating segments and intersegment transactions are eliminated in a separate caption entitled Intersegment eliminations to arrive at consolidated sales and operating income. Intersegment sales in the third quarter and first nine months of fiscal 2009 were primarily

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from Electronic Systems to Flow Controls. All prior year measurements of segment sales and operating income are presented on a consistent basis for comparative purposes. The results for these segments follow:


Fiscal 2008 quarterly measurements of segment sales and operating income are presented below:

| (in thousands) | $\begin{aligned} & \text { April } \\ & \text { 30, } \\ & 2007 \end{aligned}$ | Three <br> July 31, 2007 | nt | s Ended | $\begin{gathered} \text { January } \\ \text { 31, } \\ 2008 \end{gathered}$ |  | Year <br> Ended <br> January 31, <br> 2008 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{aligned} & \text { ctober } \\ & \text { 31, } \\ & 2007 \end{aligned}$ |  |  |  |  |
| Net sales |  |  |  |  |  |  |  |  |
| Engineered Films | \$ 19,654 | \$ 23,670 | \$ | 21,803 | \$ | 20,189 | \$ | 85,316 |
| Flow Controls | 19,835 | 11,780 |  | 16,081 |  | 16,595 |  | 64,291 |
| Electronic Systems | 14,472 | 16,707 |  | 20,308 |  | 16,500 |  | 67,987 |
| Aerostar | 4,180 | 3,719 |  | 3,827 |  | 5,564 |  | 17,290 |
| Intersegment eliminations | (38) | (223) |  | (177) |  | (489) |  | (927) |
| Consolidated net sales | \$ 58,103 | \$ 55,653 | \$ | 61,842 | \$ | 58,359 | \$ | 233,957 |

Operating income (loss)

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| Engineered Films | $\$ 5,018$ | $\$ 5,283$ | $\$$ | 3,992 | $\$$ | 3,446 | $\$$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Flow Controls | 7,115 | 2,594 |  | 4,889 | 4,504 | 19,102 |  |
| Electronic Systems | 2,373 | 2,520 |  | 3,528 | 1,944 | 10,365 |  |
| Aerostar | 214 | 304 |  | 299 | 689 | 1,506 |  |
| Intersegment eliminations |  | $(53)$ | 17 | $(64)$ | $(100)$ |  |  |
|  |  |  |  |  |  |  |  |
| Total reportable segment income | 14,720 | 10,648 |  | 12,725 | 10,519 | 48,612 |  |
| General and administrative expenses | $(1,882)$ | $(2,105)$ |  | $(1,785)$ | $(1,695)$ | $(7,467)$ |  |
| Consolidated operating income | $\$ 12,838$ | $\$ 8,543$ | $\$$ | 10,940 | $\$$ | 8,824 | $\$$ |

## (4) Financing Arrangements

The company has an uncollateralized credit agreement providing a line of credit of $\$ 8.0$ million with a maturity date of July 1, 2009 bearing interest at $1.00 \%$ under the prime rate. Letters of credit totaling $\$ 1.3$ million have been issued under the line, primarily to support self-insured workers compensation bonding requirements. No borrowings were outstanding as of October 31, 2008, January 31, 2008 or October 31, 2007.
(5) Dividends

The company announced on December 5, 2008, that its board of directors approved a quarterly cash dividend of 13 cents per share, payable January 15, 2009, to shareholders of record on December 24, 2008.
The company paid a special cash dividend of $\$ 1.25$ per share or $\$ 22.5$ million on November 14,2008 to shareholders of record on October 24, 2008.

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## (6) Comprehensive Income

Comprehensive income consists of two components, net income and other comprehensive income. Other comprehensive income refers to revenues, expenses, gains, and losses that under U.S. generally accepted accounting principles are recorded as an element of shareholders equity but are excluded from net income. The components of total comprehensive income follow:


## (7) Employee Retirement Benefits

The components of net periodic benefit cost for postretirement benefits are as follows:


## (8) Product Warranty Costs

Accruals necessary for product warranties are estimated based upon historical warranty costs and average time elapsed between purchases and returns for each division. Any warranty issues that are unusual in nature are accrued individually. Changes in the carrying amount of accrued product warranty costs follow:

|  | Three Months Ended <br> October |  | October <br> Nine Months Ended <br> October | October |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 31, | 31, |  |  |  |

## (9) Recent Accounting Pronouncements

At the beginning of fiscal 2009, the company adopted SFAS No. 157, Fair Value Measurement. The standard provides guidance for using fair value to measure assets and liabilities. SFAS No. 157 clarifies the principle that fair value should be based on the assumptions market participants would use when pricing an asset or liability and establishes a fair value hierarchy that prioritizes the information used to develop those assumptions. Under the standard, fair value measurements are separately disclosed by level within the fair value hierarchy. The adoption of SFAS No. 157 did not have a material impact on the company $s$ consolidated results of operations, financial condition or cash flows.
In March 2008, the FASB issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities an amendment of FASB Statement No. 133. SFAS No. 161 requires enhanced disclosures about (a) how and why derivative instruments are used, (b) how derivative instruments and related hedged items are accounted for and (c) how derivative instruments and related hedged items affect an entity s financial position, financial performance and cash flows. SFAS No. 161 is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008. The company does not anticipate that the adoption of SFAS No. 161 will have a material effect on its consolidated results of operations, financial condition, or cash flows.

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## ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This commentary should be read in conjunction with the company s consolidated financial statements for the three and nine months ended October 31, 2008 and October 31, 2007, as well as the company s consolidated financial statements and related notes thereto and management s discussion and analysis of financial condition and results of operations in the company s Form 10-K for the year ended January 31, 2008.

## EXECUTIVE SUMMARY

## Business Overview

Raven Industries, Inc. is an industrial manufacturer providing a variety of products to customers within the industrial, agricultural, construction and military/aerospace markets, primarily in North America. The company operates in four business segments: Engineered Films, Flow Controls, Electronic Systems and Aerostar. Engineered Films produces rugged reinforced plastic sheeting for industrial, construction, geomembrane and agriculture applications. Flow Controls, including Raven Canada and Raven GmbH (Europe), provides electronic and Global Positioning System (GPS) products for the precision agriculture, marine navigation and other niche markets. Electronic Systems is a total-solutions provider of electronics manufacturing services. Aerostar manufactures military parachutes, protective wear, custom-shaped inflatable products and high-altitude aerostats for government and commercial research.

## Seasonality

The Flow Controls segment is predominately focused on the agricultural market and quarterly financial results have typically been impacted by the inherent seasonality of this market. Historically, Flow Controls first quarter results are the strongest and the second quarter the weakest, however, sales programs were implemented in the second quarter of fiscal 2009 to alleviate manufacturing constraints and curb the impact of seasonality on quarterly financial results.

## Snapshot

Continued growth in the Flow Controls segment resulted in increased revenues and earnings for the three and nine months ended October 31, 2008. Financial highlights for the third quarter and first nine months of fiscal 2009 include the following:

| (in thousands except per share data) | Three Months Ended |  |  | Nine Months Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { October } \\ \text { 31, } \\ 2008 \end{gathered}$ | $\begin{gathered} \text { October } \\ \text { 31, } \\ 2007 \end{gathered}$ | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ | $\begin{gathered} \text { October 31, } \\ 2008 \end{gathered}$ | $\begin{gathered} \text { October 31, } \\ 2007 \end{gathered}$ | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| Net sales | \$75,538 | \$61,842 | 22\% | \$219,982 | \$175,598 | 25\% |
| Operating income | 12,371 | 10,940 | 13\% | 39,324 | 32,321 | 22\% |
| Net income | 8,385 | 7,398 | 13\% | 26,082 | 21,781 | 20\% |
| Diluted earnings per share | 0.46 | 0.41 | 12\% | 1.44 | 1.20 | 20\% |
| Gross margins | 23.8\% | 24.7\% |  | 25.4\% | 26.2\% |  |
| Operating cash flow |  |  |  | 26,569 | 23,930 | 11\% |
| Cash dividends |  |  |  | 7,032 | 5,972 | 18\% |
| Common stock repurchases |  |  |  | 5,180 | 282 |  |

## Segment Results

Solid third quarter and year to date financial results have been fueled by the continued success of the Flow Controls segment and solid contribution of Aerostar. The $25 \%$ increase in net sales for the first three quarters of fiscal 2009 is the result of year-over-year sales growth in Engineered Films (16\%), Flow Controls ( $75 \%$ ), and Aerostar ( $45 \%$ ). In addition, the company reported strong year-over-year and quarter-over-quarter gains in operating income, net income, diluted earnings per share, and operating cash flow.
Flow Controls has benefited from healthy agricultural fundamentals, capitalizing on strong brand recognition, industry leading service, new products and greater acceptance of precision agriculture as a means of controlling input costs. These factors have contributed to growth in sales and operating margins. Engineered Films has benefited from increased oil and gas market drilling activities through increased sales of pit and pond lining films. Additionally, sales
of geomembranes and agricultural films have increased year-over-year. However, operating margins have been negatively impacted by higher plastic resin costs driven by natural gas price volatility. Engineered Films ability to push higher raw material costs through selling prices has been constrained due to competitive pricing pressures driven by excess market capacity stemming from a weak construction market. Electronic Systems sales and operating income continues to be adversely impacted by a sluggish construction market which has negatively impacted sales of electronic bed controls. In addition, Electronic Systems faced difficult year-over-year comparables due to the loss of a customer through an acquisition and a profitable close-out order in the prior year sthird quarter. Aerostar posted gains in net sales and operating margins as a result of execution under an Army protective wear contract and increased sales of research balloons. Shipments under the MC-6 U.S. Army parachutes contract were delayed in the third quarter, however the postponed and regularly scheduled shipments have resumed in the fourth quarter.

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## General and Administrative Expenses

General and administrative expenses increased $16 \%$ to $\$ 2.1$ million, or $2.7 \%$ of net sales in the third quarter of 2009, compared to $\$ 1.8$ million, or $2.9 \%$ of net sales in the third quarter of fiscal 2008. Administrative expenses increased $13 \%$ to $\$ 6.5$ million, or $3.0 \%$ of net sales in the first three quarters of fiscal 2009, compared to $\$ 5.8$ million, or $3.3 \%$ of net sales in the first three quarters of fiscal 2008. The comparative increases were due primarily to higher compensation costs and professional service fees.

## Interest Income and Other, Net

Third quarter non-operating income of $\$ 177,000$ decreased $\$ 137,000(44 \%)$ as compared to the similar period last year. First nine month non-operating income of $\$ 471,000$ decreased $\$ 344,000(42 \%)$ as compared to the similar period last year. The decline is due to foreign exchange losses and decreased interest income. Interest income decreased as a result of a decrease in the average portfolio yield which was partially offset by higher average cash, cash equivalent, and short-term investment balances.

## Income Taxes

The effective tax rate for the third quarter and first nine months of fiscal 2009 was $33.2 \%$ and $34.5 \%$, respectively, versus an effective tax rate of $34.3 \%$ for the comparable periods of fiscal 2008. The decrease in the comparative third quarter rate is attributable to renewal of the U.S. research and development tax credit.

## Special Dividend

On November 14, 2008 the company paid a special cash dividend of $\$ 1.25$ per share or $\$ 22.5$ million to shareholders of record on October 24, 2008.

## Outlook

Management anticipates another record year of sales, earnings, and operating cash flows for the year ended January 31, 2009. Cash from operations and the company s short-term line of credit are expected to be sufficient to fund day-to-day operations and the special dividend. Management believes that recent volatility and uncertainty in the global marketplace has lessened its ability to assess the company s outlook.
Global farm conditions reflect increased demand for food driven by growth in developing countries. Commodity prices have fallen from their peak; however they remain strong by historical standards. Management expects Flow Controls to continue to grow as they capitalize on increased acceptance of precision agricultural equipment as an essential tool for maximizing yields in an environment of volatile input costs. Flow Controls is expected to post favorable year-over-year sales and profit comparables in the fourth quarter of fiscal 2009. Sequentially, growth is expected to moderate from the levels achieved in previous quarters.
Engineered Films long-term growth prospects depend on increased penetration of existing markets and the introduction of innovative products. The segment continues to capitalize on interest in new products such as FeedFresh sileage covers and VaporBlock Plus radon barriers. In the near term, the impact of lower energy prices is expected to decrease the demand for oil and pit lining films. The sharp decline in the price of natural gas has resulted in substantially lower plastic resin prices which may improve profit margins if selling prices can be maintained.
Year-over-year fourth quarter sales are expected to decline.
Electronics Systems fourth quarter sales and profits are expected to be relatively flat compared to last year s fourth quarter results. Year-over-year comparables continue to be adversely impacted by the loss of $\$ 7.0$ million of annual sales through a customer acquisition and the adverse trend in hand-held bed control demand. Increased revenue from avionic electronics products is expected to substantially offset the aforementioned factors.
Aerostar is expected to post solid gains in fourth quarter sales and profits. Shipments under the two-year $\$ 20.7$ million MC-6 Army parachute contract that were delayed in the third quarter have shipped in the fourth quarter along with the regularly scheduled shipments. In addition, Aerostar is expected to see increased shipments of protective wear and tethered aerostats.

## RESULTS OF OPERATIONS

## Engineered Films

Third quarter fiscal 2009 net sales of $\$ 26.8$ million increased $\$ 5.0$ million ( $23 \%$ ) and operating income of $\$ 3.7$ million decreased $\$ 274,000(7 \%)$ as compared to the third quarter of fiscal 2008 . Net sales for the first nine months of $\$ 75.3$ million increased $\$ 10.2$ million ( $16 \%$ ) and operating income of $\$ 11.1$ million decreased $\$ 3.2$ million ( $22 \%$ ) as
compared to the same fiscal 2008 period.
The comparative rise in third quarter and year to date fiscal 2009 sales and decline in third quarter and year to date fiscal 2009 operating income are primarily the result of the following:

Selling prices increased modestly, however, the revenue increase is predominately the result of increased sales volume.

Strong sales of pit and pond lining films to the oil and gas market, increased shipments of vapor retarders, and increased agriculture sales were partially offset by a decline in sales to the manufactured housing market.

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Reduced operating margins continue to reflect the inability to fully pass on higher plastic resin costs because of competitive pricing pressures. Consequently, increases in production costs outpaced increases in selling prices. This trend is expected to reverse as plastic resin costs have fallen as a result of sharply lower natural gas prices.

Gross margins decreased from $22.3 \%$ and $26.0 \%$ for the third quarter and nine months of fiscal 2008 respectively to $17.0 \%$ and $18.5 \%$ for the third quarter and nine months of fiscal 2009, respectively. The decrease is attributable to the aforementioned rise in material costs and increased price competition.

Third quarter fiscal 2009 selling expenses of $\$ 833,000$ decreased $\$ 44,000(5 \%)$ quarter over quarter reflecting lower product development costs. Year to date 2009 selling expenses of $\$ 2.7$ million are consistent with last year s corresponding period.

## Flow Controls

Flow Controls third quarter fiscal 2009 net sales of $\$ 25.9$ million increased $\$ 9.8$ million ( $61 \%$ ) and third quarter fiscal 2009 operating income of $\$ 8.0$ million increased $\$ 3.1$ million ( $64 \%$ ) as compared to the third quarter of fiscal 2008. For the nine months ended October 31, 2008, Flow Controls net sales of $\$ 83.5$ million increased $\$ 35.8$ million ( $75 \%$ ) and operating income of $\$ 28.6$ million increased $\$ 14.0$ million ( $96 \%$ ) as compared to the nine months ended October 31, 2007.
Several factors contributed to the third quarter and year to date fiscal 2009 comparative revenue and operating income increases, including the following:

Commodity prices have fallen from their highs; however, agricultural market fundamentals remain strong and continue to influence growers capital investment decisions, increasing demand for Flow Controls precision agriculture equipment.

International sales accounted for $12 \%$ and $18 \%$ of segment sales for the fiscal 2009 third quarter and first nine months, respectively, compared to $12 \%$ and $16 \%$ in the fiscal 2008 third quarter and first nine months, respectively. International sales of $\$ 14.9$ million in the first three quarters of fiscal 2009 increased $\$ 7.1$ million ( $91 \%$ ) from the first three quarters of fiscal 2008. The increase is largely attributable to return on marketing investments in select global markets and healthy global farm fundamentals.

All of the segment s product categories (standard, precision, steering, and Autoboor ${ }^{\mathrm{M}}$ ) reported double-digit sales growth for the quarter and nine months ended October 31, 2008, reflecting strong customer demand for new products such as the Cruizer ${ }^{\mathrm{TM}}$. a simple and affordable guidance system targeted at new entrants to the precision agriculture market.

Gross margins of $39.5 \%$ and $41.1 \%$ for the third quarter and first nine months of fiscal 2009, respectively, compared favorably to third quarter and first nine months fiscal 2008 gross margins of $38.2 \%$ and $38.7 \%$, respectively. The increase is primarily due to positive operating leverage generated through increased sales volume.

Third quarter fiscal 2009 selling expense of $\$ 1.7$ million increased $\$ 494,000(40 \%)$ from the third quarter of fiscal 2008. Year to date fiscal 2009 selling expenses of $\$ 5.2$ million increased $\$ 1.4$ million ( $38 \%$ ) from the first nine months of fiscal 2008. The increases reflect year-over-year increases in salaries, advertising, and travel costs to support new products and international expansion.

## Electronic Systems

Electronic Systems net sales of $\$ 17.9$ million in the third quarter of fiscal 2009 decreased $\$ 2.4$ million ( $12 \%$ ) and operating income of $\$ 1.8$ million in the third quarter of fiscal 2009 decreased $\$ 1.7$ million ( $49 \%$ ) as compared to the third quarter of fiscal 2008. Electronic Systems net sales of $\$ 45.9$ million in the first nine months of fiscal 2009 decreased $\$ 5.6$ million ( $11 \%$ ) and operating income of $\$ 3.7$ million in the first nine months of fiscal 2009 decreased $\$ 4.7$ million ( $56 \%$ ) as compared to the first nine months of fiscal 2008.

The comparative decline in fiscal 2009 sales and operating income is primarily the result of the following:
Hand-held bed control shipments have been negatively impacted by lower consumer spending on non-essential home-related products, reflecting the influence of financial turmoil and a soft construction market.

Electronic Systems continues to face difficult year-over-year comparables stemming from the loss of $\$ 7$ million of annual sales through a customer acquisition and a profitable close-out order included in the prior year results.

Increased sales of avionic electronics have partially offset the negative impact of the aforementioned factors.
Margins have suffered as a result of a less favorable product mix compounded by the impact of negative operating leverage due to lower sales volume.

Selling expenses for the quarter and nine-months ended October 31, 2008 were relatively flat compared to the year ago periods.

## Aerostar

Aerostar s fiscal 2009 third quarter sales of $\$ 5.4$ million increased $\$ 1.6$ million (42\%) and fiscal 2009 third quarter operating income of $\$ 912,000$ increased $\$ 613,000(205 \%)$ as compared to the third quarter of fiscal 2008 . For the first nine months of fiscal 2009, Aerostar s sales of $\$ 17.0$ million increased $\$ 5.3$ million ( $45 \%$ ) and operating income of $\$ 2.4$ million increased $\$ 1.6$ million ( $198 \%$ ) as compared to the first nine months of fiscal 2008.
The comparative increase in fiscal 2009 sales and operating income is primarily due to the following:

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Shipments of protective wear and MC-6 parachutes have increased year-over-year. Deliveries under the $\$ 20.7$ million MC-6 Army parachute contract began in October 2007 and regular deliveries under a protective wear contract of $\$ 6.5$ million began in December 2007.

MC-6 parachute shipments were delayed during the third quarter, however, have resumed in the fourth quarter.
Gross margins increased to $20.9 \%$ and $18.2 \%$ for the third quarter and first nine months, respectively, from $12.3 \%$ and $11.8 \%$ in the third quarter and first nine months of fiscal 2008. Quarter-over-quarter gross margins have been bolstered by increased shipments of protective wear. Year-over-year gross margin improvement is the result of increased MC-6 Army parachute and protective wear shipments.

## LIQUIDITY AND CAPITAL RESOURCES

## Cash Position

Cash, cash equivalents, and short-term investments totaled $\$ 31.2$ million at October 31, 2008, an $\$ 8.4$ million increase compared to cash, cash equivalents, and short-term investments at January 31, 2008 of $\$ 22.8$ million. The comparable balances one year earlier totaled $\$ 23.3$ million. On November 14, 2008, the company paid a special cash dividend of $\$ 1.25$ per share or $\$ 22.5$ million to shareholders of record on October 24, 2008.
The company expects that current cash and short-term investments, combined with continued positive operating cash flows and the company s short-term line of credit, will be sufficient to fund day-to-day operations. The company s cash needs are seasonal, with working capital demands strongest in the first quarter.

## Operating Activities

Cash provided by operating activities was $\$ 26.6$ million in the first nine months of fiscal 2009 compared to $\$ 23.9$ million in the first nine months of fiscal 2008. The following items account for the majority of the relative year over year change:

Net income for the first nine months of fiscal 2009 increased by $\$ 4.3$ million compared to the same period of fiscal 2008.

Non-cash charges to earnings and deferred income taxes increased by approximately $\$ 1.7$ million year-over-year.

Changes in operating assets and liabilities resulted in a $\$ 3.4$ million net decrease in cash flow from operations as result of higher accounts receivable which was partially offset by the timing of payments to vendors.

## Accounts Receivable

The company s net accounts receivable balance was $\$ 44.3$ million at October 31, 2008 compared to $\$ 35.1$ million at October 31, 2007. Net accounts receivable levels are impacted by the relative contribution of segment sales to consolidated sales as each segment targets distinct markets and payment terms can vary by market type. The increase in net accounts receivable is due primarily to the timing of sales, increased shipments of Flow Controls products, and seasonal payment terms offered to the agricultural market.

## Inventory

The company s net inventory was $\$ 40.5$ million at October 31, 2008 compared to $\$ 32.3$ million at October 31, 2007. The increase is the result of higher plastic resin costs (Engineered Films), parachute shipment delays (Aerostar) and increased product demand (Flow Controls). Management continues to focus on lowering the risk of obsolescence and improving cash flow while still ensuring competitive delivery performance.
Accounts Payable
The company s accounts payable balance was $\$ 11.4$ million at October 31, 2008 compared to $\$ 8.2$ million at October 31, 2007. The increase is attributable to the increase in inventory, more favorable payment terms, and the timing and level of purchases.

## Investing Activities

Cash used in investing activities totaled $\$ 4.5$ million in the first nine months of fiscal 2009, compared to $\$ 5.5$ million in the first nine months of fiscal 2008.

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Investing activities for the nine-months ended October 31, 2009 included the following:
Sales of short-term investments increased $\$ 1.4$ million in the first nine months of fiscal 2009 as compared to the corresponding fiscal 2008 period.

Capital expenditures increased $\$ 500,000$ during the first nine months of fiscal 2009 compared to the first nine months of fiscal 2008. The company anticipates that its capital spending in fiscal 2009 will be in the $\$ 8$ 9 million range.

## Financing Activities

Financing activities consumed cash of $\$ 12.1$ million for the first nine months ended October 31, 2008 as compared to $\$ 6.0$ million used in last year s comparable period. Cash used in financing activities is primarily for dividend payments and repurchases of common stock.
Financing activities for the nine-months ended October 31, 2009 included the following:

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$\$ 7.0$ million of cash was used to pay dividends versus $\$ 6.0$ million in the prior year as the quarterly per-share dividend increased to 13 cents per share from 11 cents one year ago.
$\$ 5.2$ million of cash was used to purchase 161,100 shares of the company s stock under the share repurchase program compared to $\$ 282,000$ to purchase 10,150 shares in the prior year.

## COMMITMENTS AND CONTINGENCIES

There have been no material changes to the company s contractual obligations since the fiscal year ended January 31, 2008.

## NEW ACCOUNTING STANDARDS

At the beginning of fiscal 2009, the company adopted SFAS No. 157, Fair Value Measurement. The standard provides guidance for using fair value to measure assets and liabilities. SFAS No. 157 clarifies the principle that fair value should be based on the assumptions market participants would use when pricing an asset or liability and establishes a fair value hierarchy that prioritizes the information used to develop those assumptions. Under the standard, fair value measurements are separately disclosed by level within the fair value hierarchy. The adoption of SFAS No. 157 did not have a material impact on the company s consolidated results of operations, financial condition or cash flows.
In March 2008, the FASB issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities an amendment of FASB Statement No. 133. SFAS No. 161 requires enhanced disclosures about (a) how and why derivative instruments are used, (b) how derivative instruments and related hedged items are accounted for and (c) how derivative instruments and related hedged items affect an entity $s$ financial position, financial performance and cash flows. SFAS No. 161 is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008. The company does not anticipate that the adoption of SFAS No. 161 will have a material effect on its consolidated results of operations, financial condition, or cash flows.

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## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISKS

The exposure to market risks pertains mainly to changes in interest rates on cash and cash equivalents and short-term investments. The company has no debt. The company does not expect operating results or cash flows to be significantly affected by changes in interest rates. Additionally, the company does not enter into derivatives or other financial instruments for trading or speculative purposes. However, the company does utilize derivative financial instruments to manage the economic impact of fluctuation in foreign currency exchange rates on those transactions that are denominated in currency other than its functional currency, which is the U.S. dollar. The use of these financial instruments had no material effect on the company s financial condition, results of operations or cash flows. The company s subsidiaries that operate outside the United States use their local currency as the functional currency. The functional currency is translated into U.S. dollars for balance sheet accounts using the period-end exchange rates, and average exchange rates for the statement of income. Adjustments resulting from financial statement translations are included as cumulative translation adjustments in accumulated other comprehensive income (loss) within shareholders equity. Foreign currency transaction gains or losses are recognized in the period incurred and are included in interest income and other, net in the Consolidated Statements of Income. Foreign currency fluctuations had no material effect on the company s financial condition, results of operations or cash flows.

## ITEM 4. CONTROLS AND PROCEDURES

## Evaluation of Disclosure Controls and Procedures

As of October 31, 2008, the end of the period covered by this report, management, including the Chief Executive Officer ( CEO ) and the Chief Financial Officer ( CFO ) evaluated the effectiveness of disclosure controls and procedures (as defined in the Exchange Act Rules 13a-15(e) and 15d-15(e)) as of such date. Based on that evaluation, the CEO and CFO have concluded that the company s disclosure controls and procedures were effective as of October 31, 2008.

## Changes in Internal Control over Financial Reporting

There were no changes in the company s internal control over financial reporting that occurred during the quarter ended October 31, 2008 that have materially affected, or are reasonably likely to materially affect, the company s internal control over financial reporting.

## FORWARD-LOOKING STATEMENTS

This quarterly report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, including statements regarding the expectations, beliefs, intentions or strategies regarding the future. Without limiting the foregoing, the words, anticipates, believes, expects, intends, may, plans, and similar expressions are intendec identify forward-looking statements. The company intends that all forward-looking statements be subject to the safe harbor provisions of the Private Securities Litigation Reform Act. Although management believes that the expectations reflected in forward-looking statements are based on reasonable assumptions, there is no assurance these assumptions are correct or that these expectations will be achieved. Assumptions involve important risks and uncertainties that could significantly affect results in the future. These risks and uncertainties include, but are not limited to, those relating to weather conditions and commodity prices, which could affect sales and profitability in some of the company s primary markets, such as agriculture, construction and oil and gas well drilling; or changes in competition, raw material availability, technology or relationships with the company slargest customers any of which could adversely affect any of the company sproduct lines, as well as other risks described in Raven s 10-K under Item 1A. This list is not exhaustive, and the company does not have an obligation to revise any forward-looking statements to reflect events or circumstances after the date these statements are made.

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## RAVEN INDUSTRIES, INC. PART II OTHER INFORMATION

Item 1. Legal Proceedings:
The company is involved as a defendant in lawsuits, claims or disputes arising in the normal course of business. The settlement of such claims cannot be determined at this time. Management believes that any liability resulting from these claims will be substantially mitigated by insurance coverage. Accordingly, management does not believe the ultimate outcome of these matters will be significant to its results of operations, financial position or cash flows. Item 1A. Risk Factors:

## Fluctuations in commodity prices can increase our costs and decrease our sales.

Agricultural income levels are affected by agricultural commodity prices and input costs. As a result, changes in commodity prices that reduce agricultural income levels could have a negative effect on the ability of growers and their contractors to purchase the company s precision agriculture products manufactured by its Flow Controls Division. Exploration for oil and natural gas fluctuates with their price. Plastic sheeting manufactured and sold by our Engineered Films Division is sold as pit and pond liners to contain water used in the drilling process. Lower prices for oil and natural gas could reduce exploration activities and demand for our products. Plastic sheeting manufacture uses plastic resins which are subject to change in price as the cost natural gas changes. Accordingly, volatility in oil and natural gas prices may negatively affect our cost of goods sold or cause us to change prices, which could adversely affect our sales and profitability.
Other risk factors are included in the Company s 10-K for the year ended January 31, 2008.
Item 2. Changes in Securities:
Under a resolution from the Board of Directors dated March 15, 2008, the company was authorized to repurchase up to $\$ 10$ million of stock on the open market. No shares were repurchased during the third quarter and approximately $\$ 5.1$ million of the repurchase authorization remained open.
Item 3. Defaults upon Senior Securities: None
Item 4. Submission of Matters to a Vote of Security Holders: None
Item 5. Other Information: None
Item 6. Exhibits Filed:
31.1 Certification of CEO Pursuant to Section 302 of Sarbanes-Oxley Act
31.2 Certification of CFO Pursuant to Section 302 of Sarbanes-Oxley Act
32.1 Certification of CEO Pursuant to Section 906 of Sarbanes-Oxley Act
32.2 Certification of CFO Pursuant to Section 906 of Sarbanes-Oxley Act

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

# RAVEN INDUSTRIES, INC. 

/s/ Thomas Iacarella
Thomas Iacarella
Vice President and CFO, Secretary and
Treasurer
(Principal Financial and Accounting
Officer)
Date: December 5, 2008

