

DANAHER CORP /DE/  
Form 5  
February 03, 2017

# FORM 5

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

OMB APPROVAL  
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Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).  
Form 3 Holdings Reported Form 4 Transactions Reported

**ANNUAL STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES**

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section 30(h) of the Investment Company Act of 1940

1. Name and Address of Reporting Person \*  
**King William**  
  
(Last) (First) (Middle)

2. Issuer Name and Ticker or Trading Symbol  
**DANAHER CORP /DE/ [DHR]**

5. Relationship of Reporting Person(s) to Issuer  
  
(Check all applicable)  
 Director  10% Owner  
 Officer (give title below)  Other (specify below)  
**Senior Vice President**

**2200 PENNSYLVANIA AVENUE, NW, SUITE 800W**  
  
(Street)

3. Statement for Issuer's Fiscal Year Ended (Month/Day/Year)  
**12/31/2016**

4. If Amendment, Date Original Filed(Month/Day/Year)

6. Individual or Joint/Group Reporting  
  
(check applicable line)

**WASHINGTON, DC 20037**  
  
(City) (State) (Zip)

Form Filed by One Reporting Person  
 Form Filed by More than One Reporting Person

**Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned**

1. Title of Security (Instr. 3)	2. Transaction Date (Month/Day/Year)	2A. Deemed Execution Date, if any (Month/Day/Year)	3. Transaction Code (Instr. 8)	4. Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)  (A) or (D) Price	5. Amount of Securities Beneficially Owned at end of Issuer's Fiscal Year (Instr. 3 and 4)	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership (Instr. 4)
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Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

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SEC 2270 (9-02)

**Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)**

1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)	4. Transaction Code (Instr. 8)	5. Number of Derivative Securities Acquired (A) or	6. Date Exercisable and Expiration Date (Month/Day/Year)	7. Title and Amount of Underlying Securities (Instr. 3 and 4)
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	Derivative Security				Disposed of (D) (Instr. 3, 4, and 5)			Expiration Date	Title	Amount or Number of Shares
					(A)	(D)	Date Exercisable			
Executive Deferred Incentive Program - Danaher Stock Fund <sup>(1)</sup>	\$ 0 <sup>(2)</sup>	01/08/2016	Â	A	13.579	Â	Â <sup>(3)</sup>	Â <sup>(3)</sup>	Common Stock	13.579
Executive Deferred Incentive Program - Danaher Stock Fund <sup>(1)</sup>	\$ 0 <sup>(2)</sup>	01/22/2016	Â	A	14.081	Â	Â <sup>(3)</sup>	Â <sup>(3)</sup>	Common Stock	14.081
Executive Deferred Incentive Program - Danaher Stock Fund <sup>(1)</sup>	\$ 0 <sup>(2)</sup>	01/29/2016	Â	A	17.505	Â	Â <sup>(3)</sup>	Â <sup>(3)</sup>	Common Stock	17.505
Executive Deferred Incentive Program - Danaher Stock Fund <sup>(1)</sup>	\$ 0 <sup>(2)</sup>	02/05/2016	Â	A	14.133	Â	Â <sup>(3)</sup>	Â <sup>(3)</sup>	Common Stock	14.133
Executive Deferred Incentive Program - Danaher Stock Fund <sup>(1)</sup>	\$ 0 <sup>(2)</sup>	02/19/2016	Â	A	13.87	Â	Â <sup>(3)</sup>	Â <sup>(3)</sup>	Common Stock	13.87
Executive Deferred Incentive Program - Danaher Stock Fund <sup>(1)</sup>	\$ 0 <sup>(2)</sup>	03/04/2016	Â	A	13.249	Â	Â <sup>(3)</sup>	Â <sup>(3)</sup>	Common Stock	13.249

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Executive Deferred Incentive Program - Danaher Stock Fund <sup>(1)</sup>	\$ 0 <sup>(2)</sup>	03/11/2016	Â	A	630.073	Â	Â <sup>(3)</sup>	Â <sup>(3)</sup>	Common Stock	630.07
Executive Deferred Incentive Program - Danaher Stock Fund <sup>(1)</sup>	\$ 0 <sup>(2)</sup>	03/18/2016	Â	A	17.623	Â	Â <sup>(3)</sup>	Â <sup>(3)</sup>	Common Stock	17.623
Executive Deferred Incentive Program - Danaher Stock Fund <sup>(1)</sup>	\$ 0 <sup>(2)</sup>	04/01/2017	Â	A	13.546	Â	Â <sup>(3)</sup>	Â <sup>(3)</sup>	Common Stock	13.546
Executive Deferred Incentive Program - Danaher Stock Fund <sup>(1)</sup>	\$ 0 <sup>(2)</sup>	04/15/2016	Â	A	13.763	Â	Â <sup>(3)</sup>	Â <sup>(3)</sup>	Common Stock	13.763
Executive Deferred Incentive Program - Danaher Stock Fund <sup>(1)</sup>	\$ 0 <sup>(2)</sup>	04/29/2016	Â	A	34.808	Â	Â <sup>(3)</sup>	Â <sup>(3)</sup>	Common Stock	34.808
Executive Deferred Incentive Program - Danaher Stock Fund <sup>(1)</sup>	\$ 0 <sup>(2)</sup>	05/13/2016	Â	A	13.304	Â	Â <sup>(3)</sup>	Â <sup>(3)</sup>	Common Stock	13.304
Executive Deferred Incentive Program - Danaher	\$ 0 <sup>(2)</sup>	05/27/2016	Â	A	13.097	Â	Â <sup>(3)</sup>	Â <sup>(3)</sup>	Common Stock	13.097

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Stock Fund <u>(1)</u>										
Executive Deferred Incentive Program - Danaher Stock Fund <u>(1)</u>	\$ 0 <u>(2)</u>	06/10/2016	Â	A	13.044	Â	Â <u>(3)</u>	Â <u>(3)</u>	Common Stock	13.044
Executive Deferred Incentive Program - Danaher Stock Fund <u>(1)</u>	\$ 0 <u>(2)</u>	06/24/2016	Â	A	13.19	Â	Â <u>(1)</u>	Â <u>(3)</u>	Common Stock	13.19
Executive Deferred Incentive Program - Danaher Stock Fund <u>(1)</u>	\$ 0 <u>(2)</u>	07/08/2016	Â	A	12.146	Â	Â <u>(3)</u>	Â <u>(3)</u>	Common Stock	12.146
Executive Deferred Incentive Program - Danaher Stock Fund <u>(1)</u>	\$ 0 <u>(2)</u>	07/22/2016	Â	A	12.089	Â	Â <u>(3)</u>	Â <u>(3)</u>	Common Stock	12.089
Executive Deferred Incentive Program - Danaher Stock Fund <u>(1)</u>	\$ 0 <u>(2)</u>	07/29/2016	Â	A	19.423	Â	Â <u>(3)</u>	Â <u>(3)</u>	Common Stock	19.423
Executive Deferred Incentive Program - Danaher Stock Fund <u>(1)</u>	\$ 0 <u>(2)</u>	08/05/2016	Â	A	12.051	Â	Â <u>(3)</u>	Â <u>(3)</u>	Common Stock	12.051
Executive Deferred Incentive	\$ 0 <u>(2)</u>	08/19/2016	Â	A	12.164	Â	Â <u>(3)</u>	Â <u>(3)</u>	Common Stock	12.164

Program -  
Danaher  
Stock  
Fund (1)

Executive  
Deferred  
Incentive  
Program -  
Danaher  
Stock  
Fund (1)

\$ 0 <u>(2)</u>	09/02/2016	Â	A	12.097	Â	Â <u>(3)</u>	Â <u>(3)</u>	Common Stock	12.097
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Executive  
Deferred  
Incentive  
Program -  
Danaher  
Stock  
Fund (1)

\$ 0 <u>(2)</u>	09/16/2016	Â	A	12.826	Â	Â <u>(3)</u>	Â <u>(3)</u>	Common Stock	12.826
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Executive  
Deferred  
Incentive  
Program -  
Danaher  
Stock  
Fund (1)

\$ 0 <u>(2)</u>	09/30/2016	Â	A	12.529	Â	Â <u>(3)</u>	Â <u>(3)</u>	Common Stock	12.529
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Executive  
Deferred  
Incentive  
Program -  
Danaher  
Stock  
Fund (1)

\$ 0 <u>(2)</u>	10/14/2016	Â	A	12.895	Â	Â <u>(3)</u>	Â <u>(3)</u>	Common Stock	12.895
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Executive  
Deferred  
Incentive  
Program -  
Danaher  
Stock  
Fund (1)

\$ 0 <u>(2)</u>	10/28/2016	Â	A	33.653	Â	Â <u>(3)</u>	Â <u>(3)</u>	Common Stock	33.653
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Executive  
Deferred  
Incentive  
Program -  
Danaher  
Stock  
Fund (1)

\$ 0 <u>(2)</u>	11/14/2016	Â	A	12.416	Â	Â <u>(3)</u>	Â <u>(3)</u>	Common Stock	12.416
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\$ 0 <u>(2)</u>	11/29/2016	Â	A	12.411	Â	Â <u>(3)</u>	Â <u>(3)</u>		12.411
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Executive  
Deferred  
Incentive  
Program -  
Danaher  
Stock  
Fund <sup>(1)</sup>

Common  
Stock

Executive  
Deferred  
Incentive  
Program -  
Danaher  
Stock  
Fund <sup>(1)</sup>

\$ 0 <sup>(2)</sup>      12/09/2016      Â      A      12.575      Â      Â <sup>(3)</sup>      Â <sup>(3)</sup>

Common  
Stock      12.575

Executive  
Deferred  
Incentive  
Program -  
Danaher  
Stock  
Fund <sup>(1)</sup>

\$ 0 <sup>(2)</sup>      12/23/2016      Â      A      12.44      Â      Â <sup>(3)</sup>      Â <sup>(3)</sup>

Common  
Stock      12.44

## Reporting Owners

Reporting Owner Name / Address	Relationships			
	Director	10% Owner	Officer	Other
King William 2200 PENNSYLVANIA AVENUE, NW, SUITE 800W WASHINGTON, DC 20037	Â	Â	Â Senior Vice President	Â

## Signatures

James F. O'Reilly, attorney-in-fact for  
William King      02/03/2017

<sup>(1)</sup>Signature of Reporting Person      Date

## Explanation of Responses:

- \* If the form is filed by more than one reporting person, see Instruction 4(b)(v).
  - \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).
- (1) The reported securities represent phantom shares in the Danaher stock fund (the "EDIP Stock Fund") acquired under Danaher's Executive Deferred Incentive Program (the "EDIP"). The number of phantom shares is calculated based on the closing price of Danaher common stock as reported on the NYSE on the date such contributions are credited to the EDIP Stock Fund, which is the price shown in Table II, Column 8 above.
- (2) The notional shares convert on a one-for-one basis.
- (3) The phantom share acquisitions reported herein represent either voluntary deferrals from salary or bonus or notional dividend accruals on phantom shares; the reporting person is fully vested in the phantom shares attributable to voluntary deferrals and dividends thereon. With respect to dividend accruals on Company contributions to the reporting person's EDIP account, the reporting person will vest in such amounts as follows: 100% upon the earlier of the reporting person's death, or upon retirement following at least 5 years of service with Danaher and reaching the age of 55, or, if earlier, one-tenth per year of participation following five years of participation, in each case in

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accordance with the plan. Upon termination of employment, the EDIP Stock Fund is settled in shares of Danaher common stock.

Note: File three copies of this Form, one of which must be manually signed. If space provided is insufficient, *see* Instruction 6 for procedure. Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB number.