

RIVIERA HOLDINGS CORP

Form 10-Q

November 14, 2014

Index

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934

For the quarterly period ended September 30, 2014

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934

For the transition period from _____ to _____

Commission file number: 000-21430

Riviera Holdings Corporation

(Exact name of registrant as specified in its charter)

Nevada

(State or other jurisdiction of incorporation or organization)

88-0296885

(I.R.S. Employer Identification
No.)

2901 Las Vegas Boulevard South, Las Vegas, Nevada

(Address of principal executive offices)

89109

(Zip Code)

(702) 734-5110

(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check One)

Large accelerated filer ☐

Accelerated filer ☐

Non-accelerated filer ☒

Smaller reporting company ☐

Edgar Filing: RIVIERA HOLDINGS CORP - Form 10-Q

(Do not check if smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
YES " NO ☒

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes ☒ No "

As of November 14, 2014, there were 10 voting common Class A Shares, par value \$.001 per share, outstanding, and 9,305,541 non-voting common Class B Shares, par value \$.001 per share, outstanding.

Index

RIVIERA HOLDINGS CORPORATION

INDEX

	Page
PART I. <u>FINANCIAL INFORMATION</u>	<u>1</u>
Item 1. <u>Financial Statements</u>	<u>1</u>
Item 2. <u>Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>12</u>
Item 3. <u>Quantitative and Qualitative Disclosure About Market Risk</u>	<u>18</u>
Item 4. <u>Controls and Procedures</u>	<u>18</u>
PART II. <u>OTHER INFORMATION</u>	<u>19</u>
Item 1. <u>Legal Proceedings</u>	<u>19</u>
Item 1A. <u>Risk Factors</u>	<u>19</u>
Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>20</u>
Item 3. <u>Defaults Upon Senior Securities</u>	<u>20</u>
Item 5. <u>Other Information</u>	<u>21</u>
Item 6. <u>Exhibits</u>	<u>21</u>
<u>Signature Page</u>	<u>21</u>
<u>Exhibits</u>	<u>22</u>

Index

PART I – FINANCIAL INFORMATION

Item 1. Financial Statements

The accompanying unaudited consolidated financial statements of Riviera Holdings Corporation and subsidiaries have been prepared in accordance with the instructions to Form 10-Q, and, therefore, do not include all information and notes necessary for complete financial statements in conformity with U.S. generally accepted accounting principles. The results from the periods indicated are unaudited, but reflect all adjustments (consisting only of normal recurring adjustments) that management considers necessary for a fair presentation of operating results.

The results of operations for the periods presented are not necessarily indicative of the results for the entire year. These unaudited consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto for the year ended December 31, 2013, included in our Form 10-K.

Index

RIVIERA HOLDINGS CORPORATION
CONSOLIDATED BALANCE SHEETS
(In thousands, except share amounts)

	September 30, 2014 (unaudited)	December 31, 2013
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$56,584	\$20,738
Restricted cash	442	39,327
Accounts receivable-net of allowances of \$446 and \$746, respectively	1,790	2,548
Income taxes receivable	106	106
Inventories	493	377
Prepaid expenses and other assets	1,834	2,039
Total current assets	61,249	65,135
PROPERTY AND EQUIPMENT-net	133,065	135,189
INTANGIBLE ASSETS-net	4,177	4,632
OTHER ASSETS-net	1,643	1,602
TOTAL	\$200,134	\$206,558
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Current portion of long-term debt	\$87,974	\$82,750
Accounts payable	6,248	5,184
Deferred tax liabilities	103	103
Accrued interest	4,278	2,998
Accrued expenses	6,684	7,614
Total current liabilities	105,287	98,649
LONG-TERM DEFERRED TAX LIABILITIES	22,331	22,331
Total liabilities	127,618	120,980
COMMITMENTS and CONTINGENCIES (Note 4)		
STOCKHOLDERS' EQUITY:		
PREFERRED STOCK - 500,000 shares authorized, none issued and outstanding at September 30, 2014 and December 31, 2013	—	—
COMMON STOCK - Class A Voting (\$0.001 par value; 10 shares authorized, issued and outstanding at September 30, 2014 and December 31, 2013) and Class B Non-Voting (\$0.001 par value; 10,000,001 authorized, issued and outstanding 9,305,541 and 9,039,035 shares at September 30, 2014 and December 31, 2013, respectively)	9	9
WARRANTS ISSUED	3,230	7,657
ADDITIONAL PAID-IN CAPITAL	153,597	149,170
ACCUMULATED DEFICIT	(84,320)	(71,258)
Total stockholders' equity	72,516	85,578
TOTAL	\$200,134	\$206,558

The accompanying condensed notes are an integral part of these consolidated financial statements.

Index

RIVIERA HOLDINGS CORPORATION
CONSOLIDATED STATEMENTS OF OPERATIONS
AND COMPREHENSIVE LOSS (Unaudited)

(In thousands, except per share amounts)

	Three Months Ended September 30, 2014	Three Months Ended September 30, 2013	Nine Months Ended September 30, 2014	Nine Months Ended September 30, 2013	
REVENUES:					
Casino	\$8,215	\$7,616	\$24,379	\$20,547	
Rooms	9,373	8,617	30,565	22,711	
Food and beverage	3,440	3,211	9,418	8,023	
Entertainment	242	204	629	579	
Other	771	738	2,325	2,388	
Total revenues	22,041	20,386	67,316	54,248	
Less-promotional allowances	(1,394)	(1,584)	(4,110)	(4,849))
Net revenues	20,647	18,802	63,206	49,399	
COSTS AND EXPENSES:					
Direct costs and expenses of operating departments:					
Casino	3,871	4,173	11,271	13,330	
Rooms	6,452	5,409	18,198	13,910	
Food and beverage	2,963	2,693	7,756	7,115	
Entertainment	491	185	1,255	577	
Other	222	242	649	735	
Other operating expenses:					
Other general and administrative	7,835	7,353	22,653	20,968	
Depreciation and amortization	1,841	1,532	5,112	5,039	
Total costs and expenses	23,675	21,587	66,894	61,674	
LOSS FROM OPERATIONS	(3,028)	(2,785)	(3,688)	(12,275))
OTHER (EXPENSE) INCOME:					
Gain on sale of asset	—	3	—	3	
Interest income and expense, net	(3,253)	(2,882)	(9,374)	(8,319))
Total other (expense) income	(3,253)	(2,879)	(9,374)	(8,316))
LOSS FROM OPERATIONS BEFORE INCOME TAX	(6,281)	(5,664)	(13,062)	(20,591))
EXPENSE					
Income tax expense	—	—	—	—	
NET LOSS	(6,281)	(5,664)	(13,062)	(20,591))
Other comprehensive (loss) income	—	—	—	—	
TOTAL OTHER COMPREHENSIVE LOSS	\$(6,281)	\$(5,664)	\$(13,062)	\$(20,591))
NET LOSS PER SHARE DATA:					
Basic	\$(0.68)	\$(0.63)	\$(1.43)	\$(2.28))
Diluted	\$(0.68)	\$(0.63)	\$(1.43)	\$(2.28))
Basic-weighted average common shares outstanding	9,213	9,039	9,111	9,039	

Diluted-weighted average common and common equivalent shares	9,213	9,039	9,111	9,039
---	-------	-------	-------	-------

The accompanying condensed notes are an integral part of these consolidated financial statements.

3

IndexRIVIERA HOLDINGS CORPORATION
CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

(In thousands)

	Nine Months Ended September 30, 2014	Nine Months Ended September 30, 2013
OPERATING ACTIVITIES:		
Net loss	\$(13,062)	\$(20,591)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization	5,112	5,039
Provision for bad debts	(300)	(1,611)
Gain on sale of assets	—	(3)
Loan cost amortization	159	135
Interest expense – payment in kind	5,224	4,285
Decrease (increase) in restricted cash	38,885	23,500
Changes in operating assets and liabilities:		
Accounts receivable	1,058	1,146
Inventories	(116)	23
Prepaid expenses and other assets	5	(74)
Accounts payable	1,064	(512)
Accrued interest	1,280	1,187
Accrued expenses	(930)	(881)
Net cash provided by operating activities	38,379	11,643
INVESTING ACTIVITIES:		
Capital expenditures	(2,533)	(1,875)
Net proceeds from the sale of assets	—	3
Net cash (used in) investing activities	(2,533)	(1,872)
FINANCING ACTIVITIES:		
Net cash (used in) provided by financing activities	—	—
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	35,846	9,771
CASH AND CASH EQUIVALENTS-BEGINNING OF PERIOD	20,738	13,914
CASH AND CASH EQUIVALENTS-END OF PERIOD	\$56,584	\$23,685
SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING AND FINANCING ACTIVITIES:		
Property acquired with debt and accounts payable	\$—	\$169
Cash paid for interest	\$2,711	\$2,711

The accompanying condensed notes are an integral part of these consolidated financial statements.

Index

RIVIERA HOLDINGS CORPORATION
CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

1. BASIS OF PRESENTATION AND NATURE OF OPERATIONS

Riviera Holdings Corporation (“RHC”) and its wholly-owned subsidiary, Riviera Operating Corporation (“ROC”) (RHC and ROC, together with ROC’s wholly-owned subsidiaries, the “Company”), were incorporated on January 27, 1993, in order to acquire all assets and liabilities of Riviera, Inc. Casino-Hotel Division on June 30, 1993, pursuant to a plan of reorganization. The Company operates the Riviera Hotel & Casino on the Strip in Las Vegas, Nevada.

The accompanying consolidated financial statements included herein have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations, although management believes that the disclosures are adequate to make the information presented not misleading. In the opinion of management, all adjustments (which include normal recurring adjustments) necessary for a fair presentation of the results for the interim periods have been made. The interim results reflected in these consolidated financial statements are not necessarily indicative of results to be expected for the full fiscal year. These financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company’s Form 10-K for the year ended December 31, 2013.

Casino operations are subject to extensive regulation in the state of Nevada by agencies with jurisdiction over gaming activities and various other state and local regulatory agencies. Our management believes that the Company’s procedures comply, in all material respects, with the applicable regulations for supervising casino operations, recording casino and other revenues, and granting credit.

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of RHC and its direct and indirect wholly-owned subsidiaries. All material intercompany accounts and transactions have been eliminated.

In preparing the accompanying consolidated financial statements, the Company’s management reviewed events that occurred from September 30, 2014 until the issuance of the financial statements.

Liquidity

The Company had \$56.6 million in cash and cash equivalents and \$0.4 million in restricted cash as of September 30, 2014. Additionally, effective April 1, 2011, the Company had the ability to draw up to \$10 million against its Working Capital Facility (as defined in Note 5). However, due to the default under the Series A Credit Agreement (as defined in Note 5) and the Series B Credit Agreement (as defined in Note 5), we do not currently have the ability to draw any additional funds under the Working Capital Facility until such time as the default is cured or waived. The lenders under our Series A Credit Agreement and our Series B Credit Agreement also hold 100% of our Class B Non-Voting Common Stock (as defined in Note 6). As a result of the default, the Required Lenders (as defined in the Series A Credit Agreement and the Series B Credit Agreement, respectively) have the ability to increase the interest accruing on amounts owed under the Series A Credit Agreement and the Series B Credit Agreement, respectively. An increase in the interest rate would negatively affect our available cash and results from operations. Further, the Required Lenders and administrative agent under the Series A Credit Agreement and the Series B Credit Agreement, respectively, have the right to accelerate repayment of all amounts owed under each of the agreements and require us to repay such amounts immediately. We do not currently have sufficient funds to repay the Series A and Series B

debt. Repaying these amounts and covering our operating losses will require additional cash, which may include the issuance of additional equity, debt financing and/or capital contributions from stockholders, if available to us. There can be no assurance that we will be successful in obtaining additional capital resources. The inability to obtain additional capital will restrict our ability to grow and inhibit our ability to continue to conduct business operations. Any additional equity financing may result in substantial dilution to our then existing stockholders. We do not provide any guarantees or assurances that the Company will have ample liquidity and capital resources to meet future financial obligations. If repayment of the indebtedness under our Series A Credit Agreement and Series B Credit Agreement were accelerated, we do not believe the Company has sufficient liquidity and capital resources to meet both debt service and normal operating expenditures. Pursuant to the terms of the Forbearance Agreement (as defined in Note 5), the Required Lenders have agreed to forbear from exercising their remedies under the Series A Credit Agreement and the Series B Credit Agreement arising out of the default for a period up to and including November 30, 2014.

Going Concern

Index

The accompanying consolidated financial statements are prepared assuming that the Company will continue as a going concern and contemplates the realization of assets and satisfaction of liabilities in the ordinary course of business.

Subsequent to emergence from bankruptcy, the Company has generated net losses from continuing operations before income tax benefits of \$13.1 million, \$26.8 million, \$56.6 million and \$19.3 million for the nine months ended September 30, 2014, and the years ended December 31, 2013 and 2012 and for the period April 1, 2011 through December 31, 2011, respectively, and has an accumulated deficit of \$84.3 million at September 30, 2014. The Company has cash and cash equivalents of \$56.6 million and a net working-capital deficit of \$44.0 million at September 30, 2014. The net working-capital deficit includes \$50.0 million of the Company's Series A Credit Agreement and \$38.0 million of the Company's Series B Credit Agreement (collectively, the "Credit Agreements"), both of which are classified as currently payable due to the defaults discussed below.

In connection with the Credit Agreements, we agreed to several affirmative and negative covenants. Beginning on June 30, 2012 and as of each subsequent quarter, including as of September 30, 2014, the Company was not in compliance with the financial covenants in, and in default under, the Credit Agreements (see Note 5). Pursuant to the terms of the Forbearance Agreement, the Required Lenders have agreed to forbear from exercising their remedies under the Series A Credit Agreement and the Series B Credit Agreement arising out of the default for a period up to and including November 30, 2014.

The Company is currently in negotiations with its lenders, who are also stockholders, under the Credit Agreements concerning new financial covenants and other amendments to the Credit Agreements to resolve the existing default. There can be no assurance that the Company will be successful in doing so or that such amendments will be on favorable terms to the Company. The conditions and events described above raise substantial doubt about the Company's ability to continue as a going concern. The accompanying consolidated financial statements do not include any adjustments to reflect the possible future effects on the recoverability and classification of assets or the amounts and classifications of liabilities that may result should the Company be unable to continue as a going concern.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Estimates and Assumptions

The preparation of consolidated financial statements in conformity with U.S. generally accepted accounting principles requires our management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Significant estimates used by the Company include estimated useful lives for depreciable and amortizable assets, certain accrued liabilities and the estimated allowances for receivables and deferred tax assets. Actual results may differ from estimates.

Restricted Cash

As of September 30, 2014, a security deposit in the amount of \$0.4 million remains held for the benefit of the State of Nevada Workers' Compensation Division as a requirement of our being self-insured for workers' compensation.

On April 28, 2014, the Company requested and received approval from the Required Lenders, as defined in each of the Series A Credit Agreement and the Series B Credit Agreement, to withdraw the full amount, \$38.9 million, held in the Company's segregated cash account for working capital purposes.

Fair Value Measurement

The carrying values of our cash and cash equivalents, restricted cash, receivables and accounts payable approximate fair value because of the short term maturities of these instruments. The estimated fair value of the Company's debt is based on quoted market prices from various banks for similar instruments, which is considered a Level 2 input under the fair value measurement hierarchy, as discussed further in Note 3.

Income Taxes

The Company is subject to income taxes in the United States. Authoritative guidance for accounting for income taxes requires that we account for income taxes by recognizing deferred tax assets, net of applicable reserves, and deferred tax liabilities for the estimated future tax consequences attributable to differences between financial statement carrying amounts of existing assets and liabilities and their respective tax bases, operating losses and tax credit carry-forwards. Deferred tax assets and liabilities are

Index

measured using enacted tax rates in effect for the year in which those temporary differences are expected to be recovered or settled. The effect of a change in tax rates on the income tax provision and deferred tax assets and liabilities is recognized in the results of operations in the period that includes the enactment date. Authoritative guidance for accounting for income taxes also requires that we perform an assessment of positive and negative evidence regarding the realization of the deferred tax assets. This assessment includes the evaluation of the future reversal of temporary tax differences, the nature and frequency of current and cumulative losses, forecasts of future taxable income and implementation of tax planning strategies.

We have concluded that it is more-likely-than-not that the net deferred tax assets, excluding the deferred tax liability related to the step-up in land recorded in connection with the adoption of fresh-start reporting on the Substantial Consummation Date (as discussed in the Company's Form 10-K for the year ended December 31, 2013), will not be realized, and accordingly, we recorded a valuation allowance against our net deferred tax asset balance. Deferred tax liabilities related to indefinite lived assets are not available to be considered as a future source of income for purposes of evaluating the recognition of deferred tax assets. Accordingly, a deferred tax liability related to the step-up in land was recognized on the Company's balance sheet.

Our effective tax rate for the three and nine months ended September 30, 2013 and September 30, 2014 was 0%. The Company believes it is reasonable to apply a full valuation allowance, offsetting the tax benefit that would otherwise be generated from a net operating loss for the three and nine months ended September 30, 2014. The deferred tax balances remain unchanged from December 31, 2013.

Significant judgment is required in evaluating the Company's tax positions and determining its provision for income taxes. Authoritative guidance regarding uncertainty in income taxes provides a two-step approach to recognizing and measuring uncertain tax positions. The first step is to evaluate the tax position for recognition by determining if the weight of available evidence indicates it is more-likely-than-not that the position will be sustained on audit, including resolution of related appeals or litigation processes, if any. The second step is to measure the tax benefit as the largest amount which is more than 50% likely, based solely on the technical merits, of being sustained on examinations. The Company considers many factors when evaluating and estimating its tax positions and tax benefits, which may require periodic adjustments and which may not accurately anticipate actual outcomes. Based on authoritative guidance, the Company has not recorded a reserve for uncertain tax positions and does not anticipate that this will change over the next twelve months.

Our income tax returns are subject to examination by the Internal Revenue Service and other tax authorities in the locations where we operate. The statute of limitations varies by jurisdiction. Generally, because the Company has losses from prior years, the statute of limitations remains open until the statute of limitations for the tax year in which the losses are utilized expires.

Recently Issued Accounting Standards

A variety of proposed or otherwise potential accounting standards are currently under review and study by standard-setting organizations and certain regulatory agencies. Because of the tentative and preliminary nature of such proposed standards, we have not yet determined the effect, if any, that the implementation of any such proposed or revised standards would have on our consolidated financial statements.

3. FAIR VALUE MEASUREMENT

The fair values of cash and cash equivalents, restricted cash, accounts receivable and accounts payable approximate carrying values due to the short maturity of these items. The estimated fair value of the Company's long-term debt is

based on quoted market prices from various banks for similar instruments, which is considered a Level 2 input under the fair value measurement hierarchy, as discussed below.

Fair value is defined in the authoritative guidance as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The guidance also establishes a framework for measuring fair value and expands disclosures about fair value measurements. The fair value framework requires the categorization of assets and liabilities into three levels based upon assumptions (inputs) used to price the assets and liabilities. Level 1 provides the most reliable measure of fair value, whereas, Level 3 generally requires significant management judgment. The three levels are defined as follows:

Level 1: Quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable market-based inputs or unobservable inputs that are corroborated by market data.

Level 3: Unobservable inputs that are not corroborated by market data.

Index

Fair Value of Long-term Debt

The following table presents information about the estimated fair value of the Company's debt compared with its carrying value (amounts in thousands):

	September 30, 2014 (unaudited)	December 31, 2013
Aggregate carrying amount, Series A Term Loan	\$50,000	\$50,000
Aggregate carrying amount, Series B Term Loan	37,974	32,750
Total aggregate carrying amount	\$87,974	\$82,750
Aggregate fair value, Series A Term Loan	\$46,500	\$46,000
Aggregate fair value, Series B Term Loan	32,278	27,510
Total aggregate fair value	\$78,778	\$73,510

4. COMMITMENTS AND CONTINGENCIES

As of September 30, 2014, the Company had no commitments or contingencies that are not already accounted for in the consolidated financial statements or disclosed in the accompanying condensed notes.

Legal Proceedings and Related Events

The Company is a party to routine lawsuits arising from the normal operations of a casino or hotel. We do not believe that the outcome of such litigation, in the aggregate, will have a material adverse effect on the financial position, results of operations, or cash flows of the Company.

Concentrations of Labor Subject to Collective Bargaining Agreements

As of September 30, 2014, 636 of our 999 employees were covered by collective bargaining agreements. Since December 31, 2013, we have successfully negotiated tentative or final agreements with several of our employee groups which are subject to collective bargaining agreements. A prolonged dispute with employees covered by collective bargaining agreements could have an adverse impact on our operations. In addition, wage and/or benefit increases resulting from new collective bargaining agreements may be significant and could also have an adverse impact on our results of operations.

Management Agreement

On June 21, 2013, RHC and ROC entered into a Resort Management Agreement (the "Management Agreement") with Paragon Riviera LLC ("Paragon"). Pursuant to the Management Agreement, RHC and ROC engaged Paragon to provide oversight of the executive level management at Riviera Hotel & Casino. Paragon will also provide financial, marketing, business and organizational strategy services to Riviera Hotel & Casino. The term of the Management Agreement is two years from the date of execution, unless earlier terminated in accordance with its terms and conditions. Paragon receives a base fee payment monthly on the first day of each calendar month during the term. Paragon is eligible to receive an additional incentive management fee upon achieving a specified threshold at the end of each year of the term of the agreement. As of September 30, 2014, there is \$0.4 million recorded as accrued management fees for Paragon. Management fees expense for the three month periods ended September 30, 2013 and 2014 was \$0.6 million. Management fees expense for the nine month periods ended September 30, 2013 and 2014 was

\$0.6 million and \$1.8 million, respectively.

Index

5. LONG TERM DEBT AND COMMITMENTS

Long Term Debt consists of the following (in thousands):

	September 30, 2014 (unaudited)	December 31, 2013
Series A Term Loan, due April 1, 2016, interest at LIBOR plus 5%, 7% at September 30, 2014	\$ 50,000	\$ 50,000
Series B Term Loan, due April 1, 2019, interest at LIBOR plus 18% PIK, 20% at September 30, 2014	37,974	32,750
Total long term debt	87,974	82,750
Less current portion of long term debt	(87,974) (82,750
Total long term debt, net of current portion	\$—	\$—

Series A Credit Agreement

On April 1, 2011, pursuant to the Company's second Amended Joint Plan of Reorganization (as amended and supplemented, the "Plan"), entered into in connection with the Company's reorganization proceedings under the United States Bankruptcy Code that were consummated on April 1, 2011 (the "Substantial Consummation Date"), RHC entered into a first lien credit agreement (the "Series A Credit Agreement") with ROC and our former subsidiary Riviera Black Hawk, Inc., as guarantors, Cantor Fitzgerald Securities, as administrative agent, and the lenders from time to time party thereto. The Series A Credit Agreement provides for initial aggregate lender commitments of \$60 million, including a \$50 million term loan facility (the "Series A Term Loan") and a \$10 million revolving loan (the "Working Capital Facility"). The Working Capital Facility provides for a letter of credit facility and a swingline loan facility with sublimits of \$5 million and \$2 million, respectively. The Series A Credit Agreement has a maturity date of April 1, 2016. Availability of the revolving loans under the Working Capital Facility is subject to certain conditions provided for in the Series A Credit Agreement. The proceeds of extensions of credit under the Series A Credit Agreement can be used by RHC for working capital and other general corporate purposes.

Interest accrues at a LIBOR Rate (as defined in the Series A Credit Agreement) for a specified interest period (with a floor of 2.0%) plus a margin rate of 5.0% per annum or the Alternate Base Rate (as defined below) plus a margin rate of 4.0% per annum. Alternate base rate ("Alternate Base Rate") interest is an alternate base rate equal to the highest of (i) the prime rate (as defined in the Series A Credit Agreement), (ii) the Federal Funds Effective rate (as defined in the Series A Credit Agreement) in effect on such day plus 1/2 of 1.0% and (iii) the LIBOR Rate that would be payable on such day for LIBOR Rate Loan (as defined in the Series A Credit Agreement) with one month interest period plus 1.0%.

RHC is required to pay a quarterly unused commitment fee and customary fees to the administrative agent. RHC is also required to pay quarterly participation and fronting fees based on the amount of the letter of credit exposure of the applicable lenders and letter of credit issuers, respectively.

The obligations under the Series A Credit Agreement are guaranteed by RHC's Domestic Subsidiaries (as defined in the Series A Credit Agreement) pursuant to the terms of the Series A Credit Agreement and are secured by a first priority security interest on substantially all of RHC's and its Domestic Subsidiaries' assets, other than a deposit account into which the proceeds of the Series B Term Loan (as defined below) was deposited on the Substantial Consummation Date (the "Series B Term Loan Controlled Account"). Proceeds deposited in the Series B Term Loan Controlled Account are earmarked primarily for capital improvements.

The Series A Credit Agreement subjects RHC to certain customary affirmative covenants, including the delivery of financial statements and annual operating budgets. In addition, the Series A Credit Agreement contains customary restrictive covenants, including, but not limited to, restrictions on RHC's ability to incur additional indebtedness, create liens, make investments, pay dividends, and merge. Beginning on June 30, 2012 and as of each subsequent quarter, including as of September 30, 2014, the Company was not in compliance with the financial covenants in, and in default under, the Series A Credit Agreement. The Required Lenders (as defined in the Series A Credit Agreement) temporarily waived such default with respect to the June 30, 2012 default and this waiver expired on July 31, 2012. On April 29, 2014, we entered into a forbearance agreement with the Required Lenders pursuant to which the Required Lenders agreed to forbear from exercising their remedies under the Series A Credit Agreement arising out of the default for a period up to and including July 31, 2014 (the "Series A Forbearance Agreement"). The parties have amended the Series A Forbearance Agreement on each of July 31, 2014, August 30, 2014, September 30, 2014 and October 31, 2014 to extend the forbearance period through August 31, 2014, September 30, 2014, October 31, 2014 and November 30, 2014,

Index

respectively. The lenders and administrative agent under the Series A Credit Agreement have not taken any action to exercise any remedies under the Series A Credit Agreement.

In addition, the Series A Credit Agreement contains provisions concerning customary events of default, including, without limitation, payment defaults, breaches of representations and warranties, covenant defaults, cross-defaults, certain events of bankruptcy and insolvency, judgment defaults, failure of any guarantee of the loan obligations or any loan document to be in full force and effect, the occurrence of a Change of Control (as defined in the Series A Credit Agreement), certain ERISA defaults and failure to keep any necessary casino licenses in full force and effect. If an event of default occurs and is continuing, amounts due under the Series A Credit Agreement may be accelerated, and the rights and remedies of the lenders under the Series A Credit Agreement may be exercised, including rights with respect to the collateral securing obligations under the Series A Credit Agreement. As such, the balance of the Series A Term Loan, as of December 31, 2013 and September 30, 2014, is classified as a current obligation.

Upon the occurrence of the event of default described above, and for so long as such event of default is continuing, the Required Lenders (as defined in the Series A Credit Agreement) have the ability to increase the interest accruing on amounts owed under the Series A Credit Agreement. Different default interest rates would apply to the principal of the loans, the accrued but unpaid interest on the loans and any other amounts owed under the Series A Credit Agreement. With respect to the principal of the loans made pursuant to the Series A Credit Agreement, the default interest rate is equal to the current interest rate plus 2.0%. Although the Required Lenders under the Series A Credit Agreement have not taken any action to increase the interest rate under the Series A Credit Agreement, the Company is accruing for the additional 2.0% default interest.

The Company is currently in discussions with the Required Lenders (who also hold similar percentage equity interests in the Company) concerning new financial covenants and other amendments to the Series A Credit Agreement to resolve the existing default. There can be no assurance that the Company and its Required Lenders (in their dual capacity as debt holder and equity holder) will be successful in doing so or that such amendments will be on favorable terms to the Company.

Series B Credit Agreement

On April 1, 2011, pursuant to the Plan, RHC also entered into a second lien credit agreement (the "Series B Credit Agreement") with ROC and our former subsidiary Riviera Black Hawk, Inc., as guarantors, Cantor Fitzgerald Securities, as administrative agent, and the lenders from time to time party thereto. The Series B Credit Agreement provides for, and governs the terms of, a \$20 million term loan facility (the "Series B Term Loan").

The Series B Term Loan bears interest at a per annum rate equal to the sum of the LIBOR Rate (as defined in the Series B Credit Agreement) plus 3.0%, payable in cash, and the LIBOR Rate plus 13.0%, payable in kind (PIK) in interest that will be recapitalized as principal. The Series B Credit Agreement has a maturity date of April 1, 2019.

RHC is required to pay a customary fee to the administrative agent. The obligations under the Series B Credit Agreement are guaranteed by RHC's Domestic Subsidiaries (as defined in the Series B Credit Agreement) pursuant to the terms of the Series B Credit Agreement and are secured by (i) a first priority security interest on Series B Term Loan Controlled Account and (ii) a second priority security interest on substantially all of RHC's and its Domestic Subsidiaries' other assets.

The Series B Credit Agreement subjects RHC to certain customary affirmative covenants, including the delivery of financial statements and annual operating budgets. In addition, the Series B Credit Agreement contains customary restrictive covenants, including, but not limited to, restrictions on RHC's ability to incur additional indebtedness, create liens, make investments, pay dividends, and merge. Beginning on June 30, 2012 and as of each subsequent

quarter, including as of September 30, 2014, the Company was not in compliance with the financial covenants in, and in default under, the Series B Credit Agreement. The Required Lenders (as defined in the Series B Credit Agreement) temporarily waived such default with respect to the June 30, 2012 default and this waiver expired on July 31, 2012. On April 29, 2014, we entered into a forbearance agreement with the Required Lenders pursuant to which the Required Lenders agreed to forbear from exercising their remedies under the Series B Credit Agreement arising out of the default for a period up to and including July 31, 2014 ("Series B Forbearance Agreement", collectively with the Series A Forbearance Agreement, and as amended, the "Forbearance Agreement"). The parties have amended the Series B Forbearance Agreement on each of July 31, 2014, August 30, 2014, September 30, 2014 and October 31, 2014 to extend the forbearance period through August 31, 2014, September 30, 2014, October 31, 2014 and November 30, 2014, respectively. The lenders and administrative agent under the Series B Credit Agreement have not taken any action to exercise any remedies under the Series B Credit Agreement.

In addition, the Series B Credit Agreement contains provisions concerning customary events of default, including, without limitation, payment defaults, breaches of representations and warranties, covenant defaults, cross-defaults, certain events of

Index

bankruptcy and insolvency, judgment defaults, failure of any guarantee of the loan obligations or any loan document to be in full force and effect, the occurrence of a Change of Control (as defined in the Series B Credit Agreement), certain ERISA defaults and failure to keep any necessary casino licenses in full force and effect. If an event of default occurs and is continuing, amounts due under the Series B Credit Agreement may be accelerated and the rights and remedies of the lenders under the Series B Credit Agreement may be exercised, including rights with respect to the collateral securing obligations under the Series B Credit Agreement. As such, the balance of the Series B Term Loan, as of December 31, 2013 and September 30, 2014, is classified as a current obligation.

Upon the occurrence of the event of default described above, and for so long as such event of default is continuing, the Required Lenders (as defined in the Series B Credit Agreement) have the ability to increase the interest accruing on amounts owed under the Series B Credit Agreement. Different default interest rates would apply to the principal of the loan, the accrued but unpaid interest on the loan and any other amounts owed under the Series B Credit Agreement. With respect to the principal of the loan made pursuant to the Series B Credit Agreement, the default interest rate is equal to the current interest rate plus 2.0%. Although the Required Lenders under the Series B Credit Agreement have not taken any action to increase the interest rate under the Series B Credit Agreement, the Company is accruing for the additional 2.0% default interest.

The Company is currently in discussions with the Required Lenders (who also hold similar percentage equity interests in the Company) concerning new financial covenants and other amendments to the Series B Credit Agreement to resolve the existing default. There can be no assurance that the Company and its Required Lenders (in their dual capacity as debt holder and equity holder) will be successful in doing so or that such amendments will be on favorable terms to the Company.

6. STOCKHOLDERS' EQUITY

Common Stock

The Company is authorized to issue up to 10,000,011 shares of common stock, consisting of (i) 10 Class A Shares, par value \$0.001 per share (the "Class A Voting Common Stock"), and (ii) 10,000,001 Class B Shares, par value \$0.001 per share (the "Class B Non-Voting Common Stock"), of which 10 shares of Class A Voting common stock, and 9,305,541 shares of Class B Non-Voting Common Stock were issued and outstanding as of September 30, 2014.

The Company, Riviera Voteo, L.L.C. ("Voteo"), the stockholder holding 100% of the Class A Voting Common Stock, and certain stockholders holding a majority of the Class B Non-Voting Common Stock have entered into a Stockholders Agreement (the "Stockholders Agreement"). The Stockholders Agreement, among other things, contemplates an agreed composition of the Company's Board of Directors and prohibits the transfer of the Class A Voting Common Stock and Class B Non-Voting Common Stock unless Voteo determines that such transfer is not to a person who is a competitor of, or otherwise adverse to, the Company, and the Company is reasonably satisfied that such transfer will comply with certain requirements relating to securities, regulatory and other specified laws. Any purported transfer of the Class A Voting Common Stock and Class B Non-Voting Common Stock will be null and void if not made in compliance with all applicable gaming laws and following receipt of all required gaming approvals. The Stockholders Agreement also subjects transfers of Class B Non-Voting Common Stock, other than to certain affiliated transferees, to specified tag-along rights, drag-along rights, and a right of first offer. In addition, the Stockholders Agreement contains agreements among the parties with respect to certain governance matters, including director appointment and board observer rights and restrictions on the issuance of shares of Class A Voting Common Stock, Class B Non-Voting Common Stock and other equity securities of the Company or other rights convertible into or to acquire such securities, restrictions on distributions, repurchases and pledges of Class B Non-Voting Common Stock, registration rights with respect to holders of Class B Non-Voting Common Stock, rights to indemnification and

contribution and provisions related to conflicts of interests and transactions with affiliates.

Preferred Stock

We are authorized to issue up to 500,000 shares of preferred stock, \$0.001 par value per share, of which none were issued as of September 30, 2014. Our Board of Directors, without further action by the holders of common stock, may issue shares of preferred stock in one or more classes or series and to fix for each such class or series such voting powers, preferences and relative participating, optional or other special rights, and such qualifications, limitations or restrictions thereof. Our Board of Directors, without further stockholder approval, may issue shares of preferred stock with rights that could adversely affect the rights of the holders of common stock.

Warrants

Index

Creditors under our \$245 million Credit Agreement, dated June 8, 2007, that ceased to be in effect on April 1, 2011 upon consummation of the Plan, who elected to participate in the designated new money investment and Working Capital Facility received warrants exercisable into Class B Non-Voting Common Stock (the "Class B Warrants") to purchase an aggregate of 950,000 shares of our Class B Non-Voting Common Stock. The Class B Warrants do not have a stated term; the stated exercise price is \$0.01 per exercise. The Company evaluated the Class B Warrants under current accounting pronouncements and determined they were properly classified as equity on the accompanying consolidated balance sheet. The Company valued the shares of Class B Non-Voting Common Stock with attached Class B Warrants using the Chaffee option valuation model assuming a life of 1 and 1.5 years, volatility factors of 48.5% and 53.18%, risk free rates of 0.27% and 0.54% and implied discounts for lack of marketability of 20% and 25%, respectively. The resulting value of the Class B Non-Voting Common Stock (with attached Class B Warrants) for future holders of, or current stockholders viewed as having an indirect interest in, Class A Voting Common Stock held by Riviera Voteco, L.L.C. for accounting purposes, is \$17.72 per share. The resulting value of the Class B Non-Voting Common Stock (with attached Class B Warrants) for holders of warrants exercisable into membership interests in Voteco is \$16.61 per share.

On May 23, 2014, one holder of our Class B Warrants exercised its Class B Warrant at the stated aggregate exercise price of \$0.01 and we issued to the holder 96,283 shares of Class B Non-Voting Common Stock as a result.

On August 19, 2014, two holders of our Class B Warrants exercised their Class B Warrants in full at the total stated aggregate exercise price of \$0.05 and we issued to the holders an aggregate of 170,223 shares of Class B Non-Voting Common Stock as a result.

7. SUBSEQUENT EVENTS

On April 29, 2014, the Company entered into the Forbearance Agreement with the Required Lenders pursuant to which the Required Lenders agreed to forbear from exercising their remedies under the Credit Agreements arising out of the existing default under the Credit Agreements for a period up to and including July 31, 2014. Subsequent to July 31, 2014, the parties have amended the Forbearance Agreement for an additional thirty days on a monthly basis with the latest extension entered into on October 31, 2014 extending the forbearance period through November 30, 2014.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Overview

We own and operate the Riviera Hotel & Casino on the Las Vegas Strip in Las Vegas. Our primary marketing focus is to maximize gaming revenues and grow revenue per available room, or RevPar. To maximize gaming revenues, we market directly to members of our Club Riviera utilizing customized mail offerings and special promotions to entice players to visit and game at the property. We frequently use free slot play, complimentary room, food and beverage and entertainment products to increase player visits and gaming revenues. We also use various promotions to entice hotel guests that are not members of Club Riviera to join Club Riviera and game at the property. To grow RevPar, we are leveraging our significant convention space to entice meeting planners and convention coordinators to choose Riviera Hotel & Casino for their events. Moreover, we are showcasing our hotel room product to grow our tour and travel and internet sales.

In addition to the above, we continuously strive to maximize the number of people who patronize the Riviera Hotel & Casino but who are not guests in our hotel. To achieve this, we attempt to capitalize on our Las Vegas Strip location, convention center proximity and availability of our entertainment productions and other amenities. We are

well-situated for walk-in traffic on the Las Vegas Strip near several major properties including the Circus Circus Las Vegas Resort and Casino, Westgate Las Vegas Resort & Casino (formerly the LVH Hotel), Las Vegas Convention Center, Wynn Las Vegas, Wynn Encore and several timeshare and condominium projects. While we benefit from our proximity to several major properties, the still dormant Resorts World Las Vegas (formerly known as Echelon) construction project (construction has not yet commenced) and the dormant Fontainebleau construction project have caused a major reduction in walk-in traffic.

Index

Results of Operations

Three Months Ended September 30, 2014 Compared to 2013 (unaudited)

(In thousands)	Three Months Ended September 30, 2014	Three Months Ended September 30, 2013	Percentage Increase (Decrease) 2014 vs 2013	
Revenues				
Casino	\$8,215	\$7,616	7.9	%
Rooms	9,373	8,617	8.8	%
Food and beverage	3,440	3,211	7.1	%
Entertainment	242	204	18.6	%
Other	771	738	4.5	%
Total revenues	22,041	20,386	8.1	%
Less-promotional allowances	(1,394) (1,584) (12.0)%
Net revenues	20,647	18,802	9.8	%
Costs and Expenses				
Casino	3,871	4,173	(7.2)%
Rooms	6,452	5,409	19.3	%
Food and beverage	2,963	2,693	10.0	%
Entertainment	491	185	165.4	%
Other	222	242	(8.3)%
Other operating expenses:				
Other general and administrative	7,835	7,353	6.6	%
Depreciation and amortization	1,841	1,532	20.2	%
Total expenses	23,675	21,587	9.7	%
Loss from Operations	\$(3,028) \$(2,785) 8.7	%

Revenues

Net revenues for the three months ended September 30, 2014 were \$20.6 million, an increase of \$1.8 million, or 9.8%, from \$18.8 million for the comparable period in the prior year.

Casino revenues for the quarter ended September 30, 2014 were \$8.2 million, an increase of \$0.6 million, or 7.9%, from \$7.6 million for the comparable period in the prior year. Casino revenues are comprised primarily of slot machine and table game revenues. In comparison to the period in the prior year, slot machine revenue was \$6.6 million, an increase of \$0.5 million, or 8.0%, from \$6.2 million, and table game revenue was \$1.6 million, an increase of \$0.1 million, or 8.9%, from \$1.4 million. Slot machine win increased due to higher volume and hold percentage during 2014. Coin-in increased to \$79.9 million for the quarter ended September 30, 2014 from \$78.7 million for the comparable period in the prior year, and hold percentage increased to 8.3% from 7.8% for the comparable period in the prior year. Table game drop was \$10.0 million for the quarter ended September 30, 2014, compared to \$8.8 million for the comparable period in the prior year. Hold percentage decreased to 14.7% from 16.1% for the comparable period in the prior year due mainly to decreases in hold percentages on mini baccarat and blackjack.

Room revenues for the quarter ended September 30, 2014 were 8.8% higher than the prior year period. Occupancy increased to 81.3% for the quarter ended September 30, 2014 from 73.8% in the prior year period due primarily to increases in wholesale and group channels. Our average daily room rate decreased \$1.63 across all channels. Room revenues included \$0.5 million and \$0.7 million related to rooms provided to casino guests on a complimentary basis for each of the quarters ended September 30, 2014 and 2013, respectively. These revenues are included in promotional

allowances, which are deducted from total revenues to arrive at net revenues.

Food and beverage revenues for the quarter ended September 30, 2014 increased \$0.2 million, or 7.1% from the prior year period. The increase was primarily due to an increase of 31.7% in R Steak & Seafood revenues. Food and beverage revenues included \$0.9 million and \$0.8 million related to food and beverage provided to casino guests on a complimentary basis for the quarters

Index

ended September 30, 2014 and 2013, respectively. These revenues are included in promotional allowances, which are deducted from total revenues to arrive at net revenues.

Entertainment revenues for the quarter ended September 30, 2014 increased 18.6% from the prior year period. In January 2014, we completed the transition of all box office operations to Red Mercury Entertainment. Our agreement with Red Mercury Entertainment requires them to bring a minimum of four new shows to the property, all of which launched as of April 2014. In addition, as of January 2014, we completed remodeling the Versailles Theatre, which has been vacant since 2009, and we anticipate having entertainment offerings in the space in the first half of 2015. Entertainment revenues included \$0 million and \$0.01 million in revenues related to show tickets offered to guests on a complimentary basis for the quarters ended September 30, 2014 and 2013, respectively. These revenues are included in promotional allowances, which are deducted from total revenues to arrive at net revenues.

Other revenues for the quarter ended September 30, 2014 increased 4.5% from the prior year period. An increase of 13.8% was due to increased use of ATM machines on the property from which we receive commissions. An increase of 4.7% was due to rental income from tenant leases.

Promotional allowances were \$1.4 million and \$1.6 million for the three months ended September, 2014 and 2013, respectively. Promotional allowances are comprised of food, beverage, hotel room nights and other items provided on a complimentary basis primarily to our high-value casino players and convention guests. Promotional allowances decreased primarily due to our efforts to focus complimentary on our most valuable customers.

Costs and Expenses

Costs and expenses for the quarter ended September 30, 2014 were \$23.6 million, an increase of \$2.0 million, or 9.2%, from \$21.6 million for the comparable period in the prior year.

Casino costs and expenses for the quarter ended September 30, 2014 decreased \$0.3 million or 7.2% from the prior year period. The decrease in casino expenses was primarily due to a decrease in marketing expenses as a result of fewer special events, promotions, and tournaments.

Room department costs and expenses for the quarter ended September 30, 2014 increased \$1.0 million or 19.3% from the prior year period. The increase in room expenses was primarily due to an increase in staffing, associated labor costs and other expenses related to higher occupancy.

Food and beverage costs and expenses for the quarter ended September 30, 2014 increase 10.0% from the comparable period in the prior year. The increase in food & beverage expenses was primarily due to increase in staffing and other payroll related expenses.

Entertainment department costs and expenses for the quarter ended September 30, 2014 increased 165.4% from the same period in the prior year primarily due to an increase in payroll and benefits and professional services.

Other general and administrative costs and expenses increased 6.5% as a result of increased legal fees, staffing related expenses and increase in property operations and maintenance.

Loss from Operations

Loss from operations for the three months ended September 30, 2014 was \$3.0 million, compared to a loss from operations for the three months ended September 30, 2013 of \$2.8 million.

Index

Nine Months Ended September 30, 2014 Compared to 2013 (unaudited)

(In thousands)	Nine Months Ended September 30, 2014	Nine Months Ended September 30, 2013	Percentage Increase (Decrease) 2014 vs 2013	
Revenues				
Casino	\$24,379	\$20,547	18.6	%
Rooms	30,565	22,711	34.6	%
Food and beverage	9,418	8,023	17.4	%
Entertainment	629	579	8.6	%
Other	2,325	2,388	(2.6)%
Total revenues	67,316	54,248	24.1	%
Less-promotional allowances	(4,110) (4,849) (15.2)%
Net revenues	63,206	49,399	27.9	%
Costs and Expenses				
Casino	11,271	13,330	(15.4)%
Rooms	18,198	13,910	30.8	%
Food and beverage	7,756	7,115	9.0	%
Entertainment	1,255	577	117.5	%
Other	649	735	(11.7)%
Other operating expenses:				
Other general and administrative	22,653	20,968	8.0	%
Depreciation and amortization	5,112	5,039	1.4	%
Total expenses	66,894	61,674	8.5	%
Loss from Operations	\$(3,688) \$(12,275) (70.0)%

Revenues

Net revenues for the nine months ended September 30, 2014 were \$63.2 million, an increase of \$13.8 million, or 27.9%, from \$49.4 million for the comparable period in the prior year.

Casino revenues for the nine months ended September 30, 2014 were \$24.4 million, an increase of \$3.8 million, or 18.6%, from \$20.5 million for the comparable period in the prior year. Casino revenues are comprised primarily of slot machine and table game revenues. In comparison to the period in the prior year, slot machine revenue was \$19.6 million, an increase of \$3.2 million, or 19.3%, from \$16.4 million, and table game revenue was \$4.8 million, an increase of \$0.9 million, or 22.2%, from \$3.9 million. Slot machine win increased due to higher volume and hold percentage during 2014. Coin-in increased to \$237.2 million for the nine months ended September 30, 2014 from \$213.1 million for the comparable period in the prior year, and hold percentage increased to 8.3% from 7.7% for the comparable period in the prior year. Table game drop was \$29.2 million for the nine months ended September 30, 2014, compared to \$26.3 million for the comparable period in the prior year, and hold percentage was 15.8% for the nine months ended September 30, 2014 compared to 14.7% for the comparable period in the prior year.

Room revenues for the nine months ended September 30, 2014 were 34.6% higher than the prior year period. Occupancy increased to 83.6% for the nine months ended September 30, 2014 from 60.0% in the prior year period mainly due to increases in wholesale and retail channels. Our average daily room rate decreased \$4.29 across all channels. Room revenues included \$1.6 million and \$2.5 million related to rooms provided to casino guests on a complimentary basis for each of the nine months ended September 30, 2014 and 2013. These revenues are included in promotional allowances, which are deducted from total revenues to arrive at net revenues.

Food and beverage revenues for the nine months ended September 30, 2014 increased \$1.4 million, or 17.4%, from the prior year period. The increase was primarily due to our operation of Wicked Vicky Tavern, which was previously a leased outlet prior to June 2013, as well as an increase of \$0.3 million in R Steak & Seafood sales and a \$0.6 million increase in beverage sales in our bars. Food and beverage revenues included \$2.5 million and \$2.2 million related to food and beverage provided to casino guests

Index

on a complimentary basis for the nine months ended September 30, 2014 and 2013, respectively. These revenues are included in promotional allowances, which are deducted from total revenues to arrive at net revenues.

Entertainment revenues for the nine months ended September 30, 2014 increased 8.6% from the prior year period. Our agreement with Red Mercury Entertainment requires them to bring a minimum of four new shows to the property, all of which launched in April 2014. In addition, as of January 2014, we completed remodeling the Versailles Theatre, which has been vacant since 2009, and we anticipate having entertainment offerings in the space in the first half of 2015. Entertainment revenues included \$0.0 million and \$0.1 million in revenues related to show tickets offered to guests on a complimentary basis for the nine months ended September 30, 2014 and 2013, respectively. These revenues are included in promotional allowances, which are deducted from total revenues to arrive at net revenues.

Other revenues for the nine months ended September 30, 2014 decreased 2.6% from the prior year period. The decrease was primarily due to amounts received by tenants for percentage rent.

Promotional allowances were \$4.1 million and \$4.8 million for the nine months ended September 30, 2014 and 2013, respectively. Promotional allowances are comprised of food, beverage, hotel room nights and other items provided on a complimentary basis primarily to our high-value casino players and convention guests. Promotional allowances decreased primarily due to our efforts to focus complimentaries on our most valuable customers.

Costs and Expenses

Costs and expenses for the nine months ended September 30, 2014 were \$66.8 million, an increase of \$5.1 million, or 8.3%, from \$61.7 million for the comparable period in the prior year.

Casino costs and expenses for the nine months ended September 30, 2014 decreased 15.4% from the prior year period. The decrease in casino expenses was primarily due to a decrease in table game and slots payroll and related costs due to a reduction in staffing due to a more condensed gaming floor layout which resulted in savings of 10.5% from prior year. Marketing expenses decreased as a result of fewer specials events, promotions, and tournaments.

Room department costs and expenses for the nine months ended September 30, 2014 increased 30.8% from the prior year period. The increase in room expenses was primarily due to an increase in staffing, associated labor costs and other expenses related to higher occupancy.

Food and beverage costs and expenses for the nine months ended September 30, 2014 increased 9.0% from the comparable period in the prior year. The increase was primarily related to an increase in food and beverage sales and an increase in staffing and related costs.

Entertainment department costs and expenses for the nine months ended September 30, 2014 increased 117.5% from the same period in the prior year due to an increase in payroll and benefits and professional services

Other general and administrative costs and expenses increased 8.0% as a result of increased legal fees, staffing related expenses and increase in property operations and maintenance.

Loss from Operations

Loss from operations for the nine months ended September 30, 2014 was \$3.7 million, compared to a loss from operations for the nine months ended September 30, 2013 of \$12.3 million.

Liquidity and Capital Resources as of September 30, 2014

Our independent registered public accounting firm included an explanatory paragraph in its audit report contained in our Form 10-K for the year ended December 31, 2013 that expresses doubt as to our ability to continue as a going concern. We cannot provide any assurance that we will in fact operate our business profitably, maintain existing financings, or obtain sufficient financing in the future to sustain our business in the event we are not successful in our efforts to generate sufficient revenue and operating cash flow. The accompanying unaudited consolidated financial statements do not include any adjustments relating to the recoverability and classification of recorded asset amounts or amounts of liabilities that might be necessary should we be unable to continue in existence.

Index

The Company had \$57.0 million (unaudited) and \$60.1 million in cash, cash equivalents and restricted cash (of which \$0.4 million (unaudited) and \$39.3 million, respectively, was restricted) as of September 30, 2014 and December 31, 2013, respectively. On April 28, 2014, the Company requested and received approval from the Required Lenders, as defined in each of the Series A Credit Agreement and the Series B Credit Agreement, to withdraw the full amount, \$38.9 million, held in the Company's segregated cash account for working capital purposes. Additionally, effective April 1, 2011, the Company has access to a \$10.0 million Working Capital Facility. However, due to the default under the Series A Credit Agreement and the Series B Credit Agreement described in Note 5 to the consolidated financial statements, we do not currently have the ability to draw any funds under the Working Capital Facility until such time as the default is cured or waived. The lenders under our Series A Credit Agreement and our Series B Credit Agreement also hold 100% of our Class B Non-Voting Common Stock. As a result of the default, the Required Lenders (as defined in the Series A Credit Agreement and the Series B Credit Agreement, respectively) have the ability to increase the interest accruing on amounts owed under the Series A Credit Agreement and the Series B Credit Agreement, respectively. An increase in the interest rate would negatively affect our available cash and results from operations. Further, the Required Lenders and administrative agent under the Series A Credit Agreement and the Series B Credit Agreement, respectively, have the right to accelerate repayment of all amounts owed under each of the agreements and require us to repay such amounts immediately. We do not currently have sufficient funds to repay the Series A and Series B debt. Repaying these amounts and covering our operating losses will require additional cash, which may include the issuance of additional equity, debt financing and/or capital contributions from stockholders, if available to us. There can be no assurance that we will be successful in obtaining additional capital resources. The inability to obtain additional capital will restrict our ability to grow and inhibit our ability to continue to conduct business operations. Any additional equity financing may result in substantial dilution to our then existing stockholders. We do not provide any guarantees or assurances that the Company will have ample liquidity and capital resources to meet future financial obligations. If repayment of the indebtedness under our Series A Credit Agreement and Series B Credit Agreement were accelerated, we do not believe the Company has sufficient liquidity and capital resources to meet both debt service and normal operating expenditures.

Current Economic and Operating Environment

We believe that a number of factors affect consumer sentiment and behavior. We believe that results of operations for the nine month periods ended September 30, 2014 improved in relation to the comparable periods of 2013 partially as a result of improved economic conditions. During the nine months ended September 30, 2014, visitor volume to Las Vegas increased 3.8% and the average daily Las Vegas Strip room rate increased 6.0% compared to the same period in the prior year, as reported by the Las Vegas Convention and Visitors Authority. We expect to benefit from a continued trend of improvements in general economic conditions in 2014.

Contractual Obligations and Other Commitments

The following table summarizes our contractual obligations and other commitments as of September 30, 2014:

Contractual Obligations	Payments Due by Period (In thousands)				
	Total	less than 1 year	1 to 3 years	4 to 5 years	more than 5 years
Operating Leases	\$94	\$34	\$60	\$—	\$—
Capital Leases	300	110	190	—	—
Resort Management Agreement*	1,800	1,800	—	—	—
Maturities of Borrowings Under Credit Facility (Note 5)	87,974	87,974	—	—	—
Total Contractual Cash Obligations	\$90,168	\$89,918	\$250	\$—	\$—

*This amount represents the total un-accrued contractual obligations. \$1.125 million of the \$1.8 million is due and payable to Paragon if the Company achieves certain EBITDAM targets set forth in the Management Agreement.

Off-Balance Sheet Arrangements

It is not our usual business practice to enter into off-balance sheet arrangements such as guarantees on loans and financial commitments, indemnification arrangements and retained interests in assets transferred to an unconsolidated entity for securitization purposes. Consequently, we have no off-balance sheet arrangements.

Critical Accounting Policies

Index

A description of our critical accounting policies and estimates can be found in Item 7 of our Form 10-K for the year ended December 31, 2013. For a further discussion of our accounting policies, see Note 2 to the consolidated financial statements in this Form 10-Q. During the three and nine month periods ended September 30, 2014, there were no significant changes other than those described in this Form 10-Q, from the critical accounting policies described in our Form 10-K for the year ended December 31, 2013.

Item 3. Quantitative and Qualitative Disclosure about Market Risk

At times, we are exposed to market risk from adverse changes in interest rates with respect to the short-term floating interest rate on borrowings under our credit agreements. As of September 30, 2014, we had \$88.0 million in borrowings outstanding under our credit agreements. Any borrowings outstanding accrue interest at LIBOR plus a margin determined by the credit agreements. As of September 30, 2014, if LIBOR rates were to increase or decrease by one percentage point, our interest expense would increase or decrease by approximately \$0.9 million per year.

Item 4. Controls and Procedures

We maintain disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) promulgated under the Securities Exchange Act of 1934, as amended (the “Exchange Act”)) that are designed to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the Securities and Exchange Commission, and that such information is accumulated and communicated to our management, including our President (“CEO”) and chief financial officer (“CFO”), as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, our management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and our management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

As of September 30, 2014, we carried out an evaluation, under the supervision and with the participation of our management, including our CEO and CFO, of the effectiveness of the design and operation of our disclosure controls and procedures. Based on the foregoing, our CEO and CFO concluded that our disclosure controls and procedures were effective.

During our last fiscal quarter ended September 30, 2014, there were no changes in our internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)), that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Index

PART II – OTHER INFORMATION

Item 1. Legal Proceedings

We are from time to time a party to routine lawsuits, either as plaintiff or as defendant, arising from the normal operations of a hotel and casino. We do not believe that the outcome of such litigation, in the aggregate, will have a material adverse effect on the Company's financial position or results of operations.

Item 1A. Risk Factors

There have been no material changes from the risk factors disclosed in Item 1A of our Form 10-K for the fiscal year ended December 31, 2013.

Forward-Looking Statements

Throughout this Form 10-Q, we make "forward-looking statements," as that term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Exchange Act. Forward-looking statements include the words "may," "would," "could," "likely," "estimate," "intend," "plan," "continue," "believe," "expect," "project" or "anticipate" and our discussions about our ongoing or future plans, objectives or expectations and our liquidity projections. We do not guarantee that any of the transactions or events described in this Form 10-Q will happen as described or that any positive trends referred to in this Form 10-Q will continue. These forward-looking statements generally relate to our plans, objectives and expectations for future operations and results and are based upon what we consider to be reasonable estimates. Although we believe that our forward-looking statements are reasonable at the present time, we may not achieve or we may modify our plans, objectives and expectations. You should read this Form 10-Q thoroughly and with the understanding that actual future results may be materially different from what we expect. We do not plan to update forward-looking statements even though our situation or plans may change in the future, unless applicable law requires us to do so. Specific factors that might cause our actual results to differ from our plans, objectives or expectations, might cause us to modify our plans or objectives, or might affect our ability to meet our expectations include, but are not limited to:

- adverse consequences from our current default under our credit facilities, such as the imposition of default interest rate or acceleration of the amounts outstanding thereunder;
- potential impairment of long-lived assets;
- our limited operating history under our Management Agreement;
- our substantial losses since the Substantial Consummation Date;
- our inability to achieve projected financial results and to service our debt obligations;
- negative effects of our recent bankruptcy proceedings on our image;
- competition in the gaming industry, including the availability and success of alternative gaming venues, and other entertainment attractions;
- risks related to geographic market concentration;
- loss of management and key personnel;

changes or developments in laws, regulations or taxes in the gaming industry, for example, an increase in the Nevada gaming tax;

risks related to environmental liabilities;

increasing energy prices;

adverse effects of factors that are beyond our control;

uninsured losses or losses that are not adequately covered by insurance;

Index

• costs and liabilities associated with litigation;

• the consequences of concerns associated with wars, terrorism and homeland security;

• labor disputes and work stoppages;

• volatility in our hold percentage;

• the availability of additional capital to support capital improvements and development;

• the loss of technological services and electrical power;

• the loss in value of the Riviera brand;

• our inability to protect our brands;

• adverse effects from climate change, climate change regulations and greenhouse gas effects;

• costs associated with legal claims and litigation related to the alleged effect of our operations on climate change;

• adverse consequences from data breaches and other cyber security related risks;

• the availability and adequacy of our cash flow to meet our capital requirements, including payment of amounts due under our credit agreements, and our inability to raise additional capital if needed;

• adverse consequences of interest rate fluctuations; and

• restrictions imposed by the terms of our indebtedness and our ability to meet the affirmative and negative covenants set forth in our credit agreements.

All future written and oral forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. In light of these and other risks, uncertainties and assumptions, the forward-looking events discussed in this report might not occur.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

On May 23, 2014, one holder of our Class B Warrants exercised its Class B Warrant in full at the stated aggregate exercise price of \$0.01 and we issued to the holder 96,283 shares of Class B Non-Voting Common Stock. On August 19, 2014, two holders of our Class B Warrants exercised their Class B Warrants in full at the total stated aggregate exercise price of \$0.05 and we issued to the holders an aggregate of 170,223 shares of Class B Non-Voting Common Stock. The issuances of the Class B Non-Voting Common Stock were exempt from registration under the Securities Act of 1933, as amended (the “Securities Act”), because (i) the Class B Warrants were originally issued under Section 1145 of the United States Bankruptcy Code, which generally exempts from such registration requirements the issuance of securities underlying warrants issued under a plan of reorganization, and (ii) Section 4(a)(2) of the Securities Act because the issuance did not involve any public offering in that we issued the shares of Class B Non-Voting Common Stock to existing holders of our Class B Warrants, who are also creditors, and we placed a legend on the stock certificates stating that the securities have not been registered under the Securities Act and cannot be sold or otherwise transferred without registration or an exemption therefrom.

Item 3. Defaults Upon Senior Securities

Beginning on June 30, 2012 and as of each subsequent quarter, including as of September 30, 2014, the Company was in default under the Series A Credit Agreement and the Series B Credit Agreement for failure to satisfy the financial covenant that neither the Credit Parties (as defined in the Series A Credit Agreement and the Series B Credit Agreement, respectively) nor any Subsidiary (as defined in the Series A Credit Agreement and the Series B Credit Agreement, respectively) permit the Consolidated Interest Coverage Ratio (as defined and calculated as set forth in the Series A Credit Agreement and the Series B Credit Agreement, respectively) to be less than 1:00 to 1:00 for each quarter ended.

Index

If an event of default occurs and is continuing, amounts due under the Series A Credit Agreement and the Series B Credit Agreement, respectively, may be accelerated, and the rights and remedies of the lenders under the agreements may be exercised, including rights with respect to the collateral securing obligations under the agreements. As such, the balances of the Series A Term Loan and the Series B Term Loan, as of September 30, 2014 and December 31, 2013 have been classified as a current obligation.

Further, upon the occurrence of the event of default described above, and for so long as such event of default is continuing, the Required Lenders (as defined in the Series A Credit Agreement and the Series B Credit Agreement, respectively) have the ability to increase the interest accruing on amounts owed under the Series A Credit Agreement and the Series B Credit Agreement. Different default interest rates would apply to the principal of the loans, the accrued but unpaid interest on the loans and any other amounts owed under the Series A Credit Agreement and the Series B Credit Agreement. With respect to the principal of the loans made pursuant to the Series A Credit Agreement and the Series B Credit Agreement, the default interest rate is equal to the current interest rate plus 2.0%. Although the Required Lenders under the Series A Credit Agreement and the Series B Credit Agreement have not taken any action to increase the interest rate under the Series A Credit Agreement and the Series B Credit Agreement, the Company is accruing for the additional 2% default interest.

The Required Lenders temporarily waived such default with respect to the June 30, 2012 default and this waiver expired on July 31, 2012. On April 29, 2014, we entered into the Forbearance Agreement with the Required Lenders pursuant to which the Required Lenders agreed to forbear from exercising their remedies under the Series A Credit Agreement and the Series B Credit Agreement arising out of the default for a period up to and including July 31, 2014. The parties amended the Forbearance Agreement on each of July 31, 2014, August 30, 2014, September 30, 2014 and October 31, 2014 to extend the forbearance period through August 31, 2014, September 30, 2014, October 31, 2014 and November 30, 2014, respectively. The lenders and administrative agent under the Series A Credit Agreement and the Series B Credit Agreement, respectively, have not taken any action to exercise any remedies under the agreements.

The Company is currently in discussions with the Required Lenders (who also hold similar percentage equity interests in the Company) concerning new financial covenants and other amendments to the Series A Credit Agreement and the Series B Credit Agreement to resolve the existing default. There can be no assurance that the Company and its Required Lenders (in their dual capacity as debt holder and equity holder) will be successful in doing so or that such amendments will be on favorable terms to the Company.

Item 5. Other Information

The disclosure in Part II, Item 2 are incorporated herein by reference.

Item 6. Exhibits

See list of exhibits below.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

RIVIERA HOLDINGS CORPORATION

Edgar Filing: RIVIERA HOLDINGS CORP - Form 10-Q

Date: November 14, 2014

By: /s/ Robert James Kunkle
President and General Manager
(Authorized Officer)

Date: November 14, 2014

By: /s/ Michael Pearce
Treasurer and Chief Financial Officer
(Principal Financial Officer and Principal
Accounting Officer)

Index

Exhibits

Exhibit No.:	Description:
31.1*	Certification of Robert James Kunkle, President, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Certification of Michael Pearse, Chief Financial Officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1**	Certification of Robert James Kunkle, President, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2**	Certification of Michael Pearse, Chief Financial Officer, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.SCH	XBRL Taxonomy Extension Schema
101.CAL	XBRL Taxonomy Extension Calculation Linkbase
101.DEF	XBRL Taxonomy Extension Definition Linkbase
101.LAB	XBRL Taxonomy Extension Label Linkbase
101.PRE	XBRL Taxonomy Extension Presentation Linkbase

* Filed herewith.

** Furnished herewith.